HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS
Tuesday, September 21, 2021
5:30 PM
600 S. Commerce Ave. Sebring, FL 33870
AGENDA

(Please turn off all pagers and cell phones)

1 MEETING CALLED TO ORDER

2 INVOCATION:

3 PLEDGE OF ALLEGIANCE

4 Public Hearing statement (read by Chairman) to identify the millage rate and purpose of the Public Hearing

5 Budget Presentation by staff:

5.A *Presentation of the Fiscal Year 2021-2022 Tentative Budget Power Point*
David Nitz, OMB Manager
No fiscal impact.
2nd Public Hearing (Tentative)__9-21-21.pdf

6 Final Budget Adoption Public Hearing open to public input, discussion and comments.

7 Motions for Resolutions for adoption of the 2021-2022 Budget

7.A *Review of the FY 2021-2022 Tentative Budget and Adoption of Resolutions as required by the State Department of Revenue.*
David Nitz, OMB Manager
The fiscal impact will be the amount of the proposed Tentative Budget, currently set at $157,374,201.
2nd Public Hearing Packet with Exhibits.pdf

8 ADJOURN
Any person who decides to appeal any decision made by

HIGHLANDS COUNTY
COUNTY COMMISSION AGENDA ITEM

DATE OF ACTION REQUEST: September 21, 2021

PRESENTER: **David Nitz, OMB Manager**

SUBJECT/TITLE: **Presentation of the Fiscal Year 2021-2022 Tentative Budget Power Point**

STATEMENT OF ISSUE

This is a power point presentation for the FY 2021-2022 Tentative Budget which shows the current status of the overall budget as well as the amount of General Fund fund balance needed for the FY 2021-2022 Tentative Budget.

RECOMMENDED ACTION

No action required.

FISCAL IMPACT

No fiscal impact.

Attachments: 2nd Public Hearing (Tentative)__9-21-21.pdf

HIGHLANDS COUNTY
BOARD OF COUNTY COMMISSIONERS

TENTATIVE BUDGET

FISCAL YEAR 2021-2022

SEPTEMBER 21, 2021

FISCAL YEAR 2021-2022

TENTATIVE BUDGET

$157,374,201

FY21-22 Tentative Budget
Major Funds

Fund	Fund Title	FY21-22 Tentative Budget
420	Energy Recovery	$ 4,033,108
401	Solid Waste	16,124,598
180	Building Dept.	1,300,239
181	Fire Assessment	6,066,517
110	Transportation	12,544,869
151	Infrastructure	26,119,098
005	General Fund	77,000,685
various	All Other Funds	14,185,087
	Total Budget	**$ 157,374,201**

TENTATIVE CFS

CAPITAL BUDGET SUMMARY	CURRENT FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
TOTAL GENERATED REVENUES:	16,838,581	19,805,719	20,739,287	17,009,900	16,078,721	15,578,212
TOTAL GENERATED EXPENSES:	15,783,713	21,995,198	20,691,379	15,190,642	13,959,538	13,289,954
Difference:	1,054,868	(2,189,479)	47,908	1,819,258	2,119,183	2,288,258
Unreserved Fund Balance (Available):	2,550,202	360,723	408,631	2,227,889	4,347,072	6,635,330

GENERAL FUND

TENTATIVE BUDGET

$77,000,685

FUND BALANCE POSITION

September 30, 2020 CAFR Unassigned Fund Balance	$17,524,589
Extraordinary Revenue Collections in FY20/21:	
- ARPA 'Lost Revenue' Calculation (General Fund Only)	859,435
- Land Sales Exceeding Budget	2,500,000
Fund Balance Budgeted in FY 21/22	(1,696,689)
Estimated Unassigned Fund Balance Available	$19,187,335
General Fund Proposed Budget FY 21/22	$77,000,685
100% Grant Programs	(1,936,964)
Capital Items	(294,439)
Transfers to Other Funds	(1,335,704)
Reserve for Contingency	(481,500)
Total General Fund Balance Per Policy	$72,952,078
One Month Expenditures	$ 6,079,340
Number of Months of Available Fund Balance	3.16 Months

WHAT IS NEXT

Public Hearing Open for input, discussion and comments.

Adoption of the following five (5) resolutions:

1. **Resolution of Final Millage**
2. **Resolution of Final Budget**
3. **Resolution of Special Benefit Assessment District's Budget**
4. **Resolution of Fee Schedule**
5. **Resolution of Capital Financial Strategy (CFS)**

DISCUSSION

HIGHLANDS COUNTY
COUNTY COMMISSION AGENDA ITEM

DATE OF ACTION REQUEST: September 21, 2021

PRESENTER: **David Nitz, OMB Manager**

SUBJECT/TITLE: **Review of the FY 2021-2022 Tentative Budget and Adoption of Resolutions as required by the State Department of Revenue.**

STATEMENT OF ISSUE

The Board of County Commissioners is holding this public hearing for the purpose of hearing written and oral comments on the proposed budget and to satisfy State Department of Revenue requirements. These requirements include the adoption of the following resolutions: A) Millage Adoption Resolution; B) Tentative Budget Resolution Adoption; C) Special Benefit Districts' Assessments Budget Resolution Adoption; D) Resolution for the Adoption of Fee Schedule; and E) Resolution for the Adoption of the Capital Financial Strategy (CFS).

RECOMMENDED ACTION

Move to approve the required Resolutions in the proper sequential order

FISCAL IMPACT

The fiscal impact will be the amount of the proposed Tentative Budget, currently set at $157,374,201.

Attachments: 2nd Public Hearing Packet with Exhibits.pdf

ANNOUNCEMENT SHEET FORMAT

(To be read by person who will chair meeting)

1) This meeting is being held pursuant to the policies and procedures adopted by Highlands County and required by Florida Statutes.

2) The notice of the meeting was posted on the official bulletin board on August 27, 2021. I have a copy of the posted notice and will make it a part of the official records of this meeting.

3) Minutes of this meeting are being taken and copies of such minutes may be viewed or obtained through the Public Records Office at 600 S. Commerce Ave., B233, Sebring, Florida 33870.

4) Because minutes are being taken, I will ask that anyone wishing to speak, please obtain permission to speak first by raising your hand to be recognized.

5) The public will be allowed to ask questions and have input:

X A) during the meeting

_____ B) before any vote, recommendation or formal action is taken

_____ C) at the end of the meeting, before the meeting is closed.

6) Written comments may also be submitted for consideration.

POSTED ON OFFICIAL BULLETIN BOARD
AT 11:00 a.m. -p.m. ON 8/27/21
BY: BB

NOTICE OF MEETING

Highlands County Board of County Commissioners

Will hold a:

FINAL BUDGET PUBLIC HEARING on:

TUESDAY, SEPTEMBR 21, 2021 – 5:30 P.M.

or as soon thereafter as possible, in the County Commissioners' Board Room of the Government Center, 600 South Commerce Avenue, Sebring, Florida or such other location and/or with the assistance of Communications Media Technology as may be deemed necessary based on COVID-19 pandemic concerns:

Required by State of Florida TRIM Compliance

ALL INTERESTED PERSONS ARE INVITED TO ATTEND

ONE OR MORE COUNTY COMMISSIONERS MAY BE PRESENT AT THE MEETING

ANY PERSON WHO DECIDES TO APPEAL ANY DECISION MADE BY THIS COMMITTEE/GROUP, IN PUBLIC HEARING OR MEETING IS HEREBY ADVISED THAT HE OR SHE WILL NEED A RECORD OF THE PROCEEDINGS, AND THAT, FOR SUCH PURPOSE, HE OR SHE MAY NEED TO ENSURE THAT A VERBATIM RECORD OF THE PROCEEDINGS IS MADE, WHICH RECORD WILL INCLUDE THE TESTIMONY AND EVIDENCE UPON WHICH SUCH APPEAL IS TO BE BASED.

THE BOARD OF COUNTY COMMISSIONERS OF HIGHLANDS COUNTY, FLORIDA, DOES NOT DISCRIMINATE UPON THE BASIS OF ANY INDIVIDUAL'S DISABILITY STATUS. THIS NON-DISCRIMINATION POLICY INVOLVES EVERY ASPECT OF THE BOARD'S FUNCTIONS, INCLUDING ONE'S ACCESS TO, PARTICIPATION, EMPLOYMENT OR TREATMENT IN ITS PROGRAMS OR ACTIVITIES. "ANYONE REQUIRING REASONABLE ACCOMMODATION AS PROVIDED FOR IN THE AMERICANS WITH DISABILITIES ACT OR SECTION 286.26 FLORIDA STATUTES SHOULD CONTACT HUMAN RESOURCES, ADA COORDINATOR AT: 863-402-6509 (VOICE), OR VIA FLORIDA RELY SERVICE 711, OR BY E-MAIL: HRMANAGER@HIGHLANDSFL.GOV." REQUESTS FOR CART OR INTERPRETER SERVICES SHOULD BE MADE AS SOON AS POSSIBLE BUT NO LATER THAN 48 HOURS IN ADVANCE TO PERMIT COORDINATION OF THE SERVICE.

SEPTEMBER 21, 2021
PUBLIC HEARING

Chairperson Reads

Ladies and Gentlemen:

The Board of County Commissioners is holding this public hearing for the purpose of hearing written and oral comments on the proposed budget and to satisfy State Department of Revenue requirements.

The public is invited to comment on the proposed annual budget for fiscal year 2021-2022 and the use of revenue sharing funds as contained in the proposed budget.

All interested citizens and organizations are encouraged to submit comments.

The fiscal year 2021-2022 budget yields a 3.03% tax increase in the millage rate when compared to the rolled back rate of FY 2020-2021. In other words, the increased valuation to generate the same taxes as in FY 2020-2021 would have allowed a millage rate of 8.2982. The Board has elected to adopt a tentative millage rate of 8.5500.

A short presentation/explanation by staff will now be given and the hearing will be open to public input, discussion and comments.

(PRESENTATION - OMB)

(PUBLIC INPUT)

If there are no further comments, I will now entertain a motion to adopt the following resolutions in sequential order.

(ADOPTION OF RESOLUTIONS)

A. Resolution of Final Millage
B. Resolution of Final Budget
C. Resolution of Special Benefit Assessment District's Budget
D. Resolution of Fee Schedule
E. Resolution of Capital Financial Strategy (CFS)

If there are no other matters to be discussed – meeting adjourned.

RESOLUTION NO. 20-21-____

A RESOLUTION OF THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS PERTAINING TO THE ADOPTION OF THE FINAL MILLAGE RATE FOR FISCAL YEAR 2021-22; PROVIDING FOR LEGISLATIVE FINDINGS AND INTENT; PROVIDING FOR LEVY OF AD VALOREM TAXES AND PERCENTAGE INCREASE; PROVIDING FOR THE IMPLEMENTATION OF ADMINISTRATIVE ACTIONS; PROVIDING A SAVINGS CLAUSE; PROVIDING FOR SCRIVENER'S ERRORS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, after conducting a public hearing on July 20, 2021, Highlands County certified the proposed millage rate for Fiscal Year 2021-22 as required by Florida Statutes, Section 200.065; and

WHEREAS, the Highlands County Property Appraiser has delivered notice of Highlands County's proposed property tax to each taxpayer for which Highlands County, Florida is the taxing authority; and

WHEREAS, after conducting a public hearing on Thursday, September 9, 2021, Highlands County adopted a Resolution, establishing the tentative millage rate for Fiscal Year 2021-22 as required by Florida Statutes, Section 200.065; and

WHEREAS, following a review of the tentative budget as submitted, Highlands County has determined that a final millage rate of 8.5500 mills is necessary to produce sufficient revenue to fund the Fiscal Year 2021-22 budget.

NOW, THEREFORE, BE IT RESOLVED BY THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS AS FOLLOWS:

SECTION 1. Legislative Findings and Intent. Highlands County has complied with all requirements and procedures of Florida law in processing this Resolution. The above recitals are hereby adopted.

SECTION 2. Levy of Ad Valorem Taxes and Percentage Increase. Highlands County, Florida hereby levies the final millage rate specified and does hereby state the percent, if any, by which the final millage rate exceeds the rolled back millage rate, as follows:

Taxing Entity	Tentative Millage Rate	Rolled Back Millage Rate	Percentage Increase Over/ (Under) the Rolled Back Rate
General Fund	8.5500 Mills	8.2982 Mills	3.03%

SECTION 3. Implementation of Administrative Actions. The County Administrator is hereby authorized and directed to take such actions as deemed necessary and appropriate in order to implement the provisions of this Resolution. The County Administrator may, as deemed appropriate, necessary and convenient, delegate the powers of implementation as herein set forth to such County employees as deemed effectual and prudent.

SECTION 4. Savings Clause. All prior actions of Highlands County pertaining to the levy of the final millage rate for Fiscal Year 2021-22, which is the subject of this Resolution, as well as any and all matters relating thereto, are hereby ratified and affirmed consistent with the provisions of this Resolution.

SECTION 5. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Resolution, as determined by the County Administrator and County Attorney, may be corrected.

SECTION 6. Conflicts. All Resolutions or parts of Resolutions in conflict with any of the provisions of this Resolution are hereby repealed.

SECTION 7. Severability. If any Section or portion of a Section of this Resolution proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other Section or part of this Resolution.

SECTION 8. Effective Date. This Resolution shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED this 21st day of September, 2021.

HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS

By: _____
Scott Kirouac, Chairman

ATTEST:

_____
Jerome Kaszubowski,
Highlands County Clerk of Court

RESOLUTION NO. 20-21-____

A RESOLUTION OF THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS PERTAINING TO THE FINAL BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; PROVIDING FOR LEGISLATIVE FINDINGS AND INTENT; PROVIDING FOR APPROVAL OF THE FINAL BUDGET FOR FISCAL YEAR 2021-22; PROVIDING FOR THE IMPLEMENTATION OF ADMINISTRATIVE ACTIONS; PROVIDING A SAVINGS CLAUSE; PROVIDING FOR SCRIVENER'S ERRORS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the County Administrator of Highlands County recommended a proposed annual budget for the Fiscal Year beginning October 1, 2021 and ending September 30, 2022; and

WHEREAS, Florida Statutes, Section 200.065, commonly known as the Truth in Millage or TRIM Bill, requires that the County Commission hold a public hearing to consider adoption of the final millage rate and final budget for Fiscal Year 2021-22; and

WHEREAS, on September 9, 2021, after having first adopted a Resolution establishing a tentative millage rate for Fiscal Year 2021-22, Highlands County held a public hearing and considered adoption of its tentative budget for Fiscal Year 2021-22; and

WHEREAS, on September 21, 2021, after having first adopted a Resolution establishing the final millage rate for Fiscal Year 2021-22, Highlands County held a public hearing and considered adoption of its final budget for Fiscal Year 2021-22; and

WHEREAS, during the course of said public hearing, all persons desiring to voice objection or make comments upon the tentative budget for Fiscal Year 2021-22 were given an opportunity to do so.

NOW, THEREFORE, BE IT RESOLVED BY THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS AS FOLLOWS:

SECTION 1. Legislative Findings and Intent. Highlands County has complied with all requirements and procedures of Florida law in processing this Resolution. The above recitals are hereby adopted.

SECTION 2. Approval of the Final Budget for Fiscal Year 2021-22 Highlands County does hereby adopt the various tentative budgets by fund totaling $157,374,201 as set forth in **Exhibit "A"** attached hereto.

SECTION 3. Implementation of Administrative Actions. The County Administrator is hereby authorized and directed to take such actions as deemed necessary and appropriate in order to implement the provisions of this Resolution. The County Administrator may, as deemed appropriate, necessary and convenient, delegate the powers of implementation as herein set forth to such County employees as deemed effectual and prudent.

SECTION 4. Savings Provision. All prior actions of Highlands County pertaining to the adoption of the final budget for Fiscal Year 2021-22, as well as any and all matters relating thereto, are hereby ratified and affirmed consistent with the provisions of this Resolution.

SECTION 5. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Resolution, as determined by the County Administrator and County Attorney, may be corrected.

SECTION 6. Conflicts. All Resolutions or parts of Resolutions in conflict with any of the provisions of this Resolution are hereby repealed.

SECTION 7. Severability. If any Section or portion of a Section of this Resolution proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other Section or part of this Resolution.

SECTION 8. Effective Date. This Resolution shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED this 21st day of September, 2021.

HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS

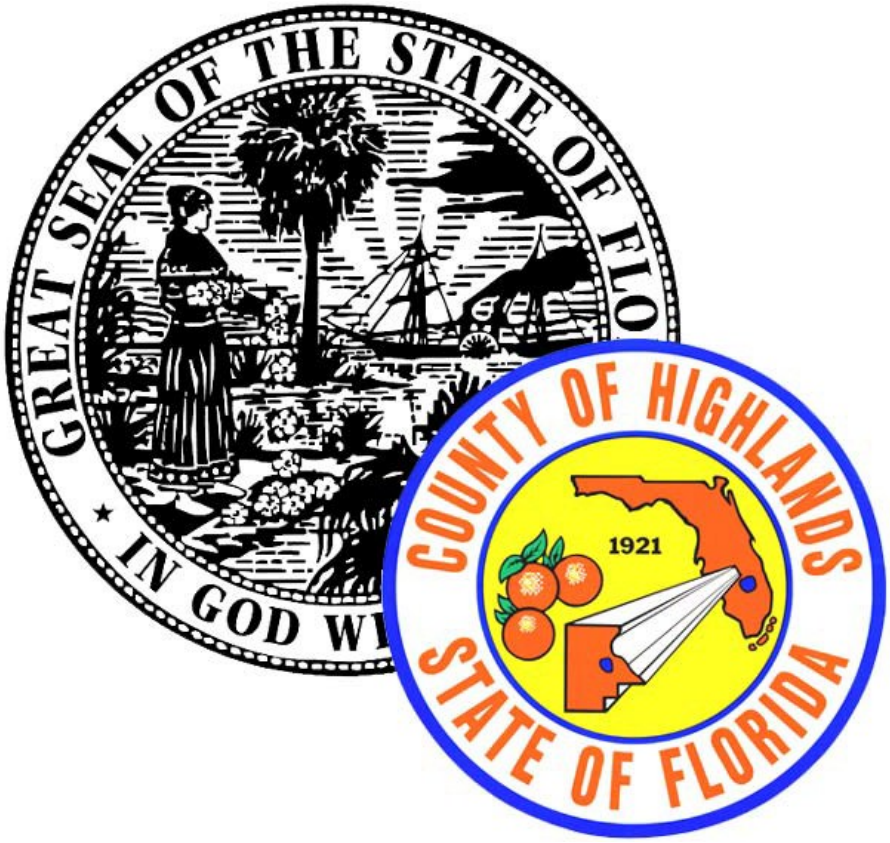
By: _____
Scott Kirouac, Chairman

ATTEST:

_____
Jerome Kaszubowski,
Highlands County Clerk of Court

Exhibit "A"
Tentative Budget for Fiscal Year 2021-22

Highlands County Government



FY 2021-2022

Tentative Budget

Highlands County Government

FY2021-2022 Tentative Budget

Highlands County Commission

Kevin Roberts	District 1
Kathy Rapp	District 2
Scott Kirouac	District 3
Arlene Tuck	District 4
Chris Campbell	District 5

Randal Vosburg, County Administrator

Laurie Hurner, Assistant County Administrator

Tanya Cannady, Business Services Director

Support Personnel

David Nitz, OMB Manager

Angela Bollinger, Sr Budget Analyst

Valerie Fleeger, Budget Analyst II/NAV

Amy Dow, Budget Analyst II

Highlands County Board of County Commissioners

The vision of the Highlands County Board of County Commissioners is to preserve and enhance the outstanding quality of life which has made our community a desirable place to live, work and raise our children. Through the provisions of cost effective superior services, County Government will insure the promotion of orderly growth for the economic health and safety of its citizens.

DISTRICT	COMMISSIONER	IMAGE
District 1	Kevin Roberts	
District 2	Kathy Rapp	
District 3	Scott Kirouac	
District 4	Arlene Tuck	
District 5	Chris Campbell	

FY 2021-2022 Tentative Budget

General Information

The Office of Management and Budget (OMB) begins the planning for the development of the budget and adoption process in January. Through various meetings and interaction with Administration, funding priorities are reviewed, and financial policies are discussed and adjusted if deemed necessary. The OMB office develops the budget calendar for the approaching budget cycle. Financial history and current activities are uploaded from the financial software to the budget software. The funding priorities and various budget information of the BCC are translated into the budget instructions provided to the departments and constitutional officers.

The County budget process is based on an evaluation of the historical cost of providing selected services. Each department and agency develop detailed historical information for each cost center and what is needed in the budget for the upcoming year. Management determines whether funds are needed to accomplish the goals and objectives of a department. Revenues are broken into details based on any restrictions that apply to their use. Expenditures are divided based on any funding restrictions and based on how different types of expenditures must be reported to the State of Florida.

Overview

The County's total Tentative FY2021-2022 Budget is $157,374,201. County staff, as directed by the County Administrator, formulated the Tentative FY2021-2022 Budget. This budget was presented to the Board of County Commissioners on September 21, 2021.

The Tentative FY2021-2022 Budget for Highlands County is prepared in accordance with Chapter 129 of the Florida Statutes and TRUTH IN MILLAGE (TRIM) requirements as promulgated by the Department of Revenue. Specific requirements are detailed in the budget process calendar. The FY2021-2022 Budget is prepared on a basis consistent with Generally Accepted Accounting Principles (GAAP). Governmental Funds are accounted for on the modified accrual basis of accounting.

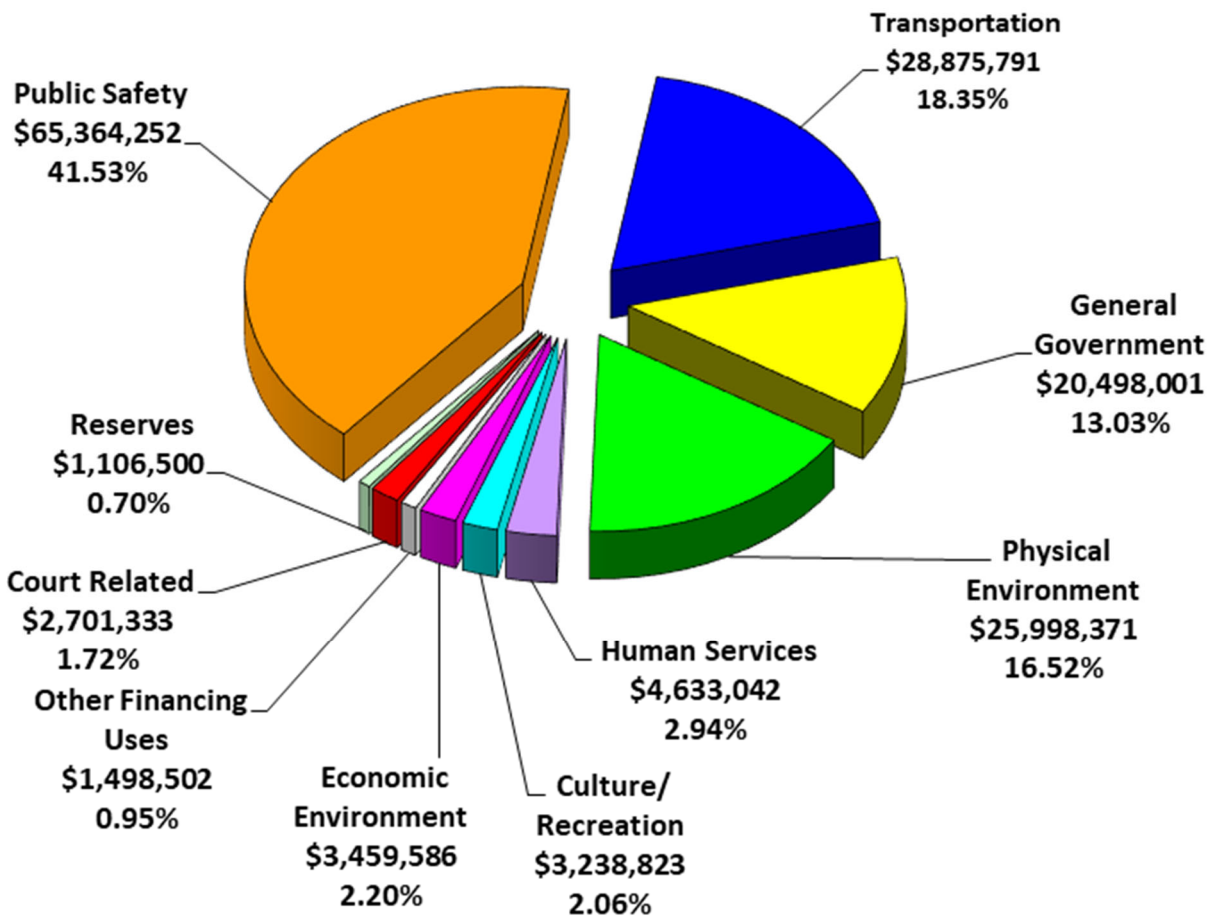
The Board of County Commissioners, Sheriff, Clerk of Circuit Court, Property Appraiser, Tax Collector, and the Supervisor of Elections maintain separate accounting systems and budgets. Expenditures by the Constitutional Officers (Sheriff, Clerk of Circuit Court, Property Appraiser, Tax Collector, and Supervisor of Elections) are controlled by appropriations in accordance with budget requirements set forth in the Florida Statutes.

The expenditure summary for the Tentative Budget is included beginning on page 29 of this summary.

Budget Expenditures Highlights by Functional Area

The Tentative FY2021-2022 Budget, including both capital and operating expenditures, totals $157,374,201. The expenditures grouped by functional area are as follows:

EXPENDITURE CATEGORY	% to TOTAL	AMOUNT
Public Safety	41.53%	$65,364,252
Transportation	18.35%	28,875,791
General Government	13.03%	20,498,001
Physical Environment	16.52%	25,998,371
Human Services	2.94%	4,633,042
Culture/ Recreation	2.06%	3,238,823
Economic Environment	2.20%	3,459,586
Other Financing Uses	0.95%	1,498,502
Court Related	1.72%	2,701,333
Reserves	0.70%	1,106,500
Total	**100.00%**	**$157,374,201**



Note: Percentages displayed in the chart may not total 100 percent due to rounding issues.

Public Safety: Services in this functional area are provided by Highlands County Board of County Commissioners and the Sheriff for the security of county residents and their properties. The major areas included are the Sheriff's Department, Emergency Medical Services, Emergency Management, and Fire Services.

Transportation: Services in this functional area are provided by Highlands County to offer safe and adequate flow of vehicles, travelers, and pedestrians. The major areas include the Engineering Services, the Road and Bridge Departments, Traffic Operations and the road improvement districts.

General Government: Services in this functional area are provided by the Legislative and Administrative branches of Highlands County Government for the benefit of the public and the County Government. The major areas include Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, County Administrator, Office of Management and Budget, Purchasing, Facilities, Human Resources, Risk Management and Development Department.

Physical Environment: Services in this functional area are provided by Highlands County for the primary purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. Solid waste operations comprise the majority of these services.

Human Services: This functional area provides health and human services. The major areas include the Highlands County Public Health Unit and Community Program Services Department.

Culture/Recreation: This functional area offers the provision and maintenance of cultural and recreational facilities and activities for the benefit of citizens and visitors of Highlands County. The major areas include Parks, Libraries and Recreation Departments.

Economic Environment: This functional area provides services that develop and improve the economic condition of the community. The major areas include Office of Economic Development, Tourist Development, State Housing Initiatives Partnership and Veterans Services.

Court Related: This functional area provides services for court administration, criminal court, civil court, juvenile court, traffic court, court reporting, courthouse security, and maintenance of court related facilities. This function is intended to quantify expenditures by the counties in the State of Florida in support of the state court system created by Article V of the state constitution Adopted in 1972.

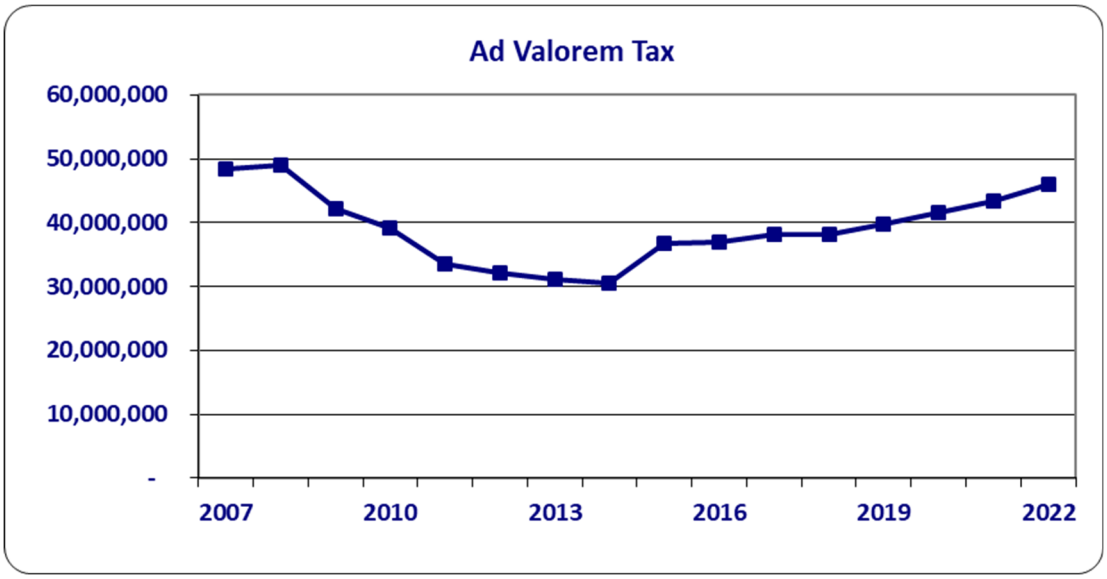
Reserves: This functional area provides reserves for contingencies for unanticipated events and associated expenditures (i.e. natural disasters).

Interfund Transfers: Includes transfers of moneys between funds, which are not classified as expenditures.

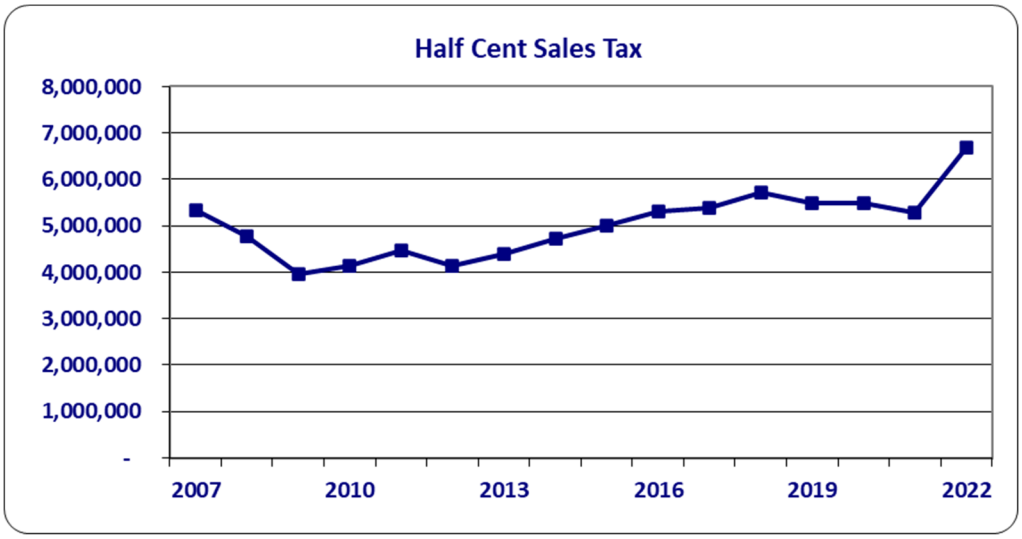
Budget Revenue Highlights

The County's FY2021-2022 Tentative Budget is funded by a variety of revenue sources. The major revenue sources are: Ad Valorem (Property) Tax, Half Cent Sales Tax, State Revenue Sharing, Motor Fuel Taxes, Infrastructure Surtax, and Solid Waste Assessment. The largest single source of revenue directly used for the operation and services of the County is the Ad Valorem Tax. The OMB office uses a variety of information and statistical methods to estimate these revenue sources. A database of monthly collection data has been developed that contains ten (10) years of information on the major revenue sources. The collections are monitored, and monthly reports are prepared for management review.

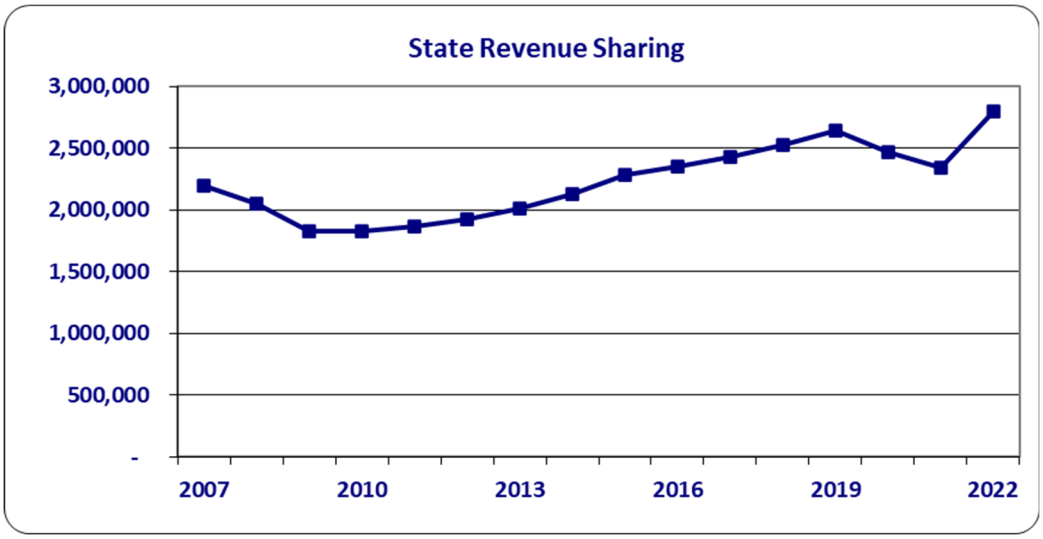
Property Taxes: For the FY2021-2022 Tentative Budget, the overall taxable value of property in Highlands County has increased for the eighth consecutive year. The State of Florida continues to see increases in property values as a whole, especially along the coastal areas. Highlands County lags the trends of the State of Florida and the coastal areas regarding property value. The estimated roll back millage rate for FY2021-2022 is 8.2982. The FY2021-2022 Tentative Budget for Highlands County includes a millage rate of 8.55 mils. The taxable value amount of Ad Valorem Property Taxes for FY2021-2022 increased 5.44% over last year and the growth from new construction is 1.40%. The combined increase in property tax value for FY2021-2022 is 6.84%. The comparison of ad valorem taxes between the final adjusted value for FY2020-2021 and the preliminary value for FY2021-2022 shows an increase of $2,726,764. The growth from new construction, which is not part of the roll back millage rate calculation, will add $558,169 to the ad valorem taxes collected while the non-new construction growth of ad valorem taxes for FY2021-2022 is an increase of $2,168,595 from FY2020-2021. The Tentative millage rate (8.55 mils) will generate $46,088,445 in property taxes at the 96.5% rate of anticipated revenue. The chart on page 25 provides a look at the growth of the ad valorem tax base from FY1997-98 to present. A minimum of 95% of the anticipated revenue from this source must be budgeted to comply with Truth In Millage (TRIM) requirements.



Half-Cent Sales Tax: The half-cent sales tax is collected by the State and distributed to local governments based on taxable sales within the County. The cities and county governments share the proceeds based on a population formula. Chapter 92-319 of the 1992 Amendments revised the sales tax on boats and expanded the sales tax base by including the sale of rare coins, detective, burglar protection, nonresidential cleaning, and nonresidential pest control services. The expanded sales tax base resulted in an increase in the amount of sales tax revenues collected by the State. However, Chapter 92-319 reduced the proportion of sales tax revenues deposited in the Local Government Half Cent Sales Tax Trust Fund to 9.653%. Chapter 2003-402, Laws of Florida further decreased the percentage to 8.814% as part of the funding reforms of the State court system. The additional reduction represented an 8.69% reduction in the amount transferred to the trust fund for distribution to the counties. In FY2021-2022, the half-cent sales tax is anticipated to provide $6,685,443 which is a 26.7% increase of the FY2020-2021 estimate.

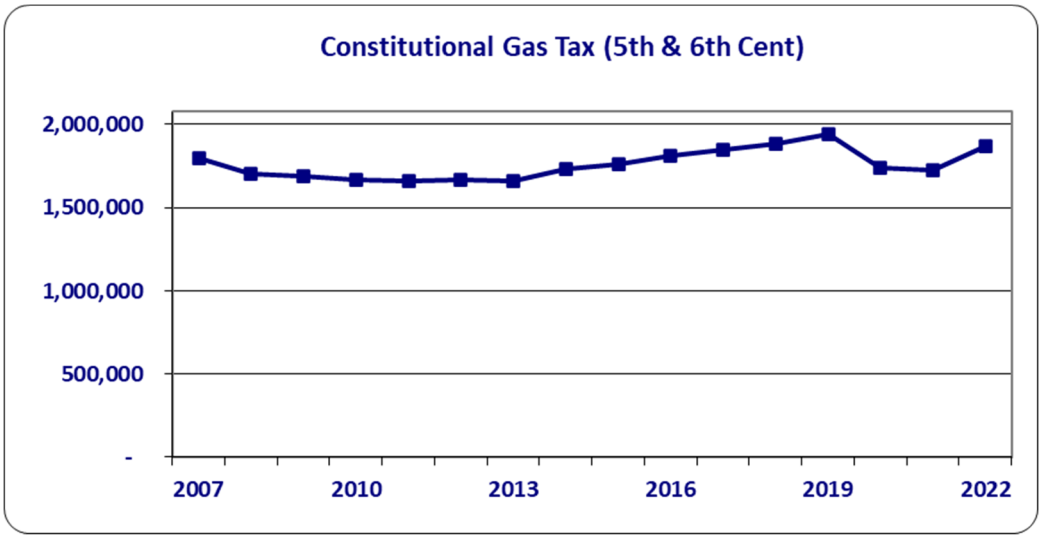


State Revenue Sharing: The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax moneys to be shared with counties and municipalities. The formula for distribution is based upon population and sales tax collections. The legislative session of 2000 replaced the intangibles tax with a share of the state sales tax of 2.25%, to assist in recovering the loss of income. This still resulted in a major reduction in this source of revenue for FY2000-2001 and subsequent years. In addition, Chapter 2003-402, Laws of Florida decreased the percentage to 2.044%, which represents a reduction of 9.16%. The County anticipates revenues of $2,793,295 in FY2021-2022, which is a 19.36% increase of the FY2020-2021 estimate.

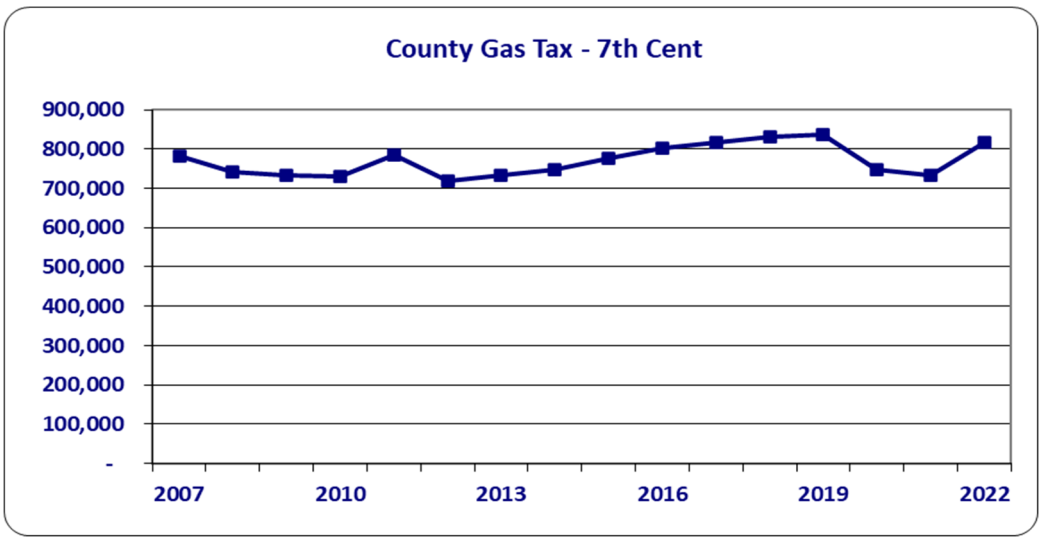


Motor Fuel Taxes: Five (5) types of motor fuel taxes comprise this source of revenue:

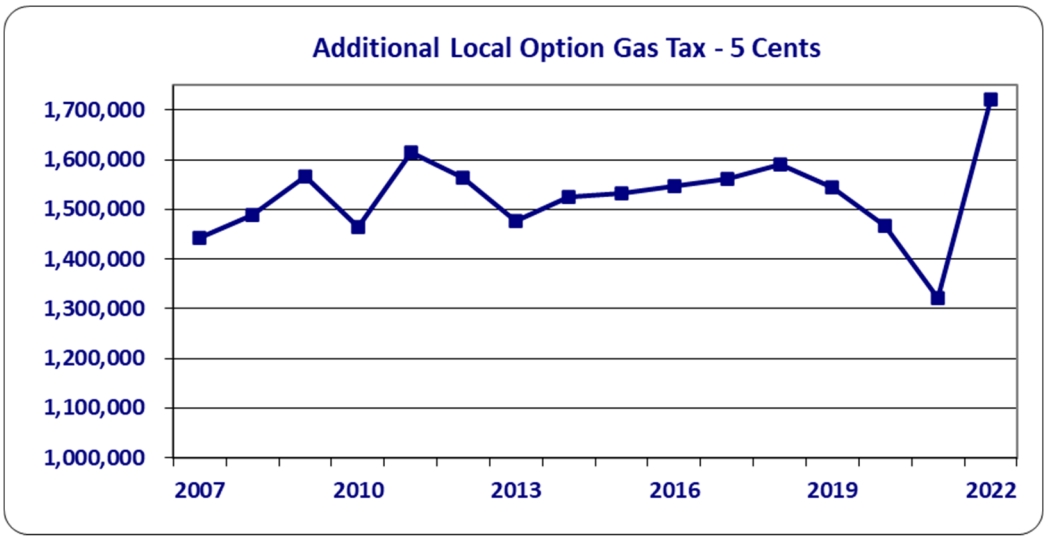
The Constitutional Gas Tax is a 2-cent tax imposed by the State and distributed to county governments effective July 1, 1978. The County may use this excise tax for the funding of new road construction, resurfacing, safety projects and improvements, purchases of right-of-way, bridge replacements and traffic signals on the 1,183 miles of the County road system, which includes about 206 miles of unpaved roads. Twenty percent (20%) of these funds are payable to the County as they are collected. The remaining eighty percent (80%) is first applied toward retirement of Road Revenue Bonds and any excess is remitted to the County. Highlands County does not have any Road Revenue Bonds outstanding. The County anticipates revenues of $1,866,757 in FY2021-2022, which is an increase of 8.20% of the FY2020-2021 estimate.

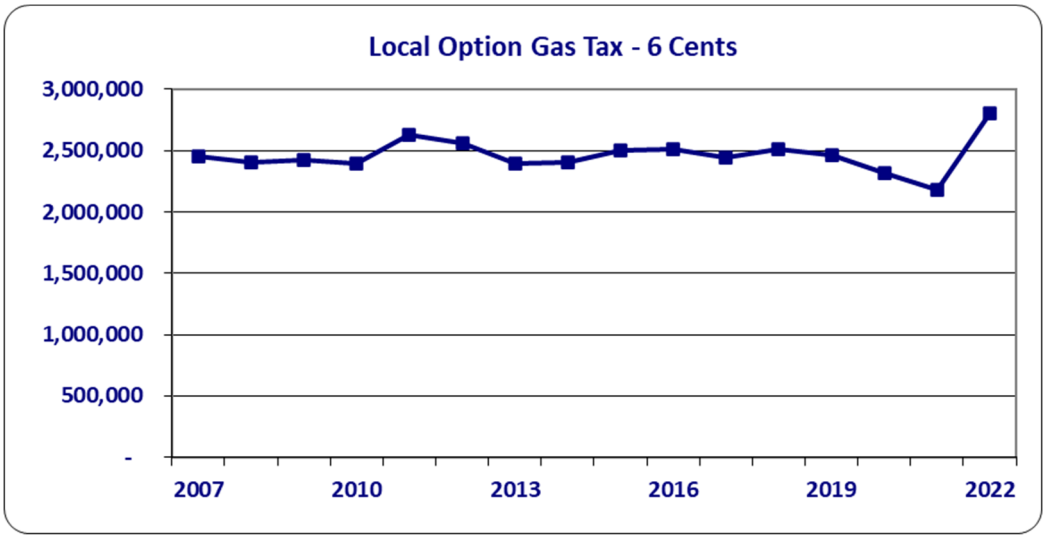


The County Gas Tax is a 1-cent tax imposed by the State and distributed to county governments for funding the acquisition of rights-of-way, the construction, reconstruction, operation, maintenance and repairs of transportation facilities, roads and bridges. The County anticipates revenues of $817,420 in FY2021-2022, which is a 11.58% increase of the FY2020-2021 estimate.

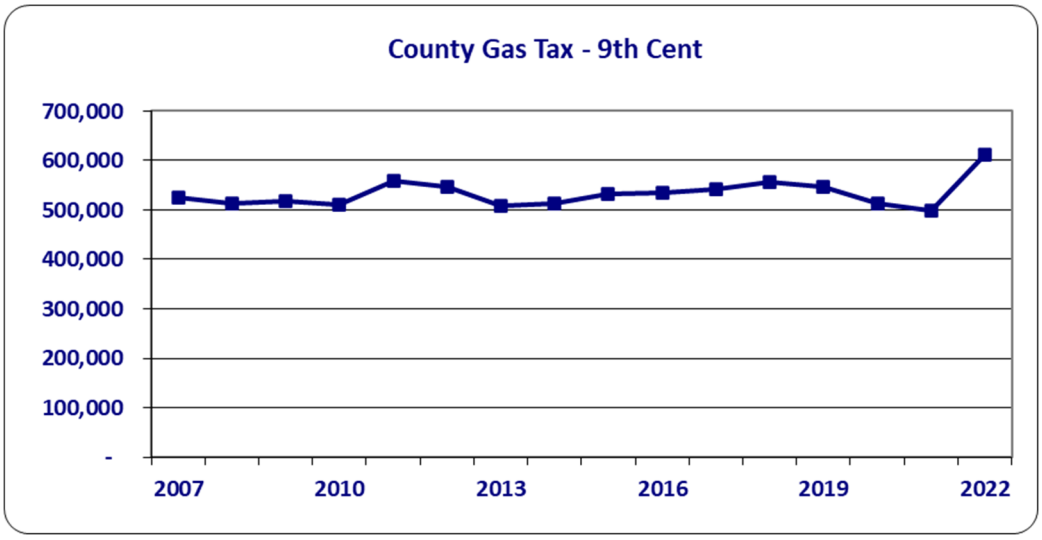


The Local Option Gas Taxes are two separate levies. The first is a 0 to 6-cent gas tax imposed by County ordinance on all motor fuel and special fuel, collected by the State and distributed back to the cities and County based on an inter-local agreement. The first 6-cent local option gas tax will expire on December 31, 2045. The second tax is a 0 to 5-cent levy on motor fuel only. This additional tax was imposed by extraordinary vote of the Board of County Commissioners (majority plus one) at a rate of 3-cents effective on January 1 of 1993. The rate increased to 5-cents on January 1st of 2004 and will remain in effect until midnight on December 31st of 2025. This additional levy was enacted for the sixth five-year period when it was extended through 2025. The revenue that is anticipated is shown in the graph below. The County anticipates revenue of $2,806,650 for the 6-cent gas tax in FY2021-2022, which is a 29.06% increase of the FY2020-2021 estimate because of the change in the distribution percentages with the municipalities and the County. The FY2021-2022 anticipated revenue for the 5-cent gas tax is $1,722,081 which is a 30.42% increase of the FY2020-2021 estimate.





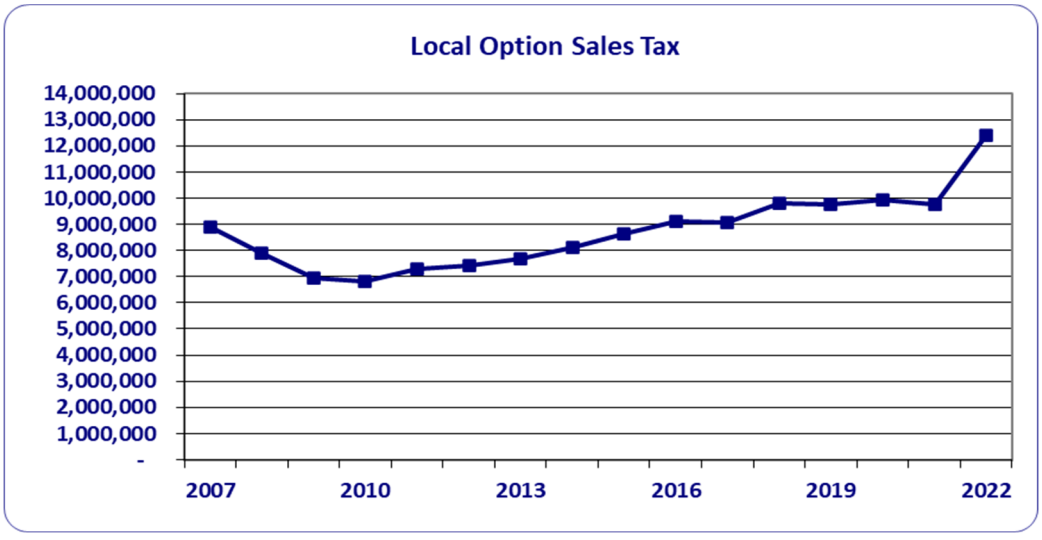
The Ninth Cent Gas Tax is a 1-cent gas tax on motor fuel and diesel fuel. This tax is mandatory on diesel fuel effective January 1, 1994 (F.S. 336.021(6)). The Board of County Commissioners has elected to impose this tax on motor fuel also by extraordinary vote and is scheduled to sunset on December 31, 2025. The Board elected to extend the Ordinance for an additional five (5) years in 2019. The County anticipates revenue of $611,920 in FY2021-2022, which is a 22.53% increase of the FY2020-2021 estimate.



These five gas taxes are expected to yield $7,824,828 in FY2021-2022 which is 21.27% more than the current fiscal year estimates. County road projects for FY2021-2022 include reconstructing or paving approximately 2.25 miles of county road segments classified as below standard or unpaved condition and resurfacing approximately thirty-two (32) miles of county paved roads as well as performing routine maintenance.

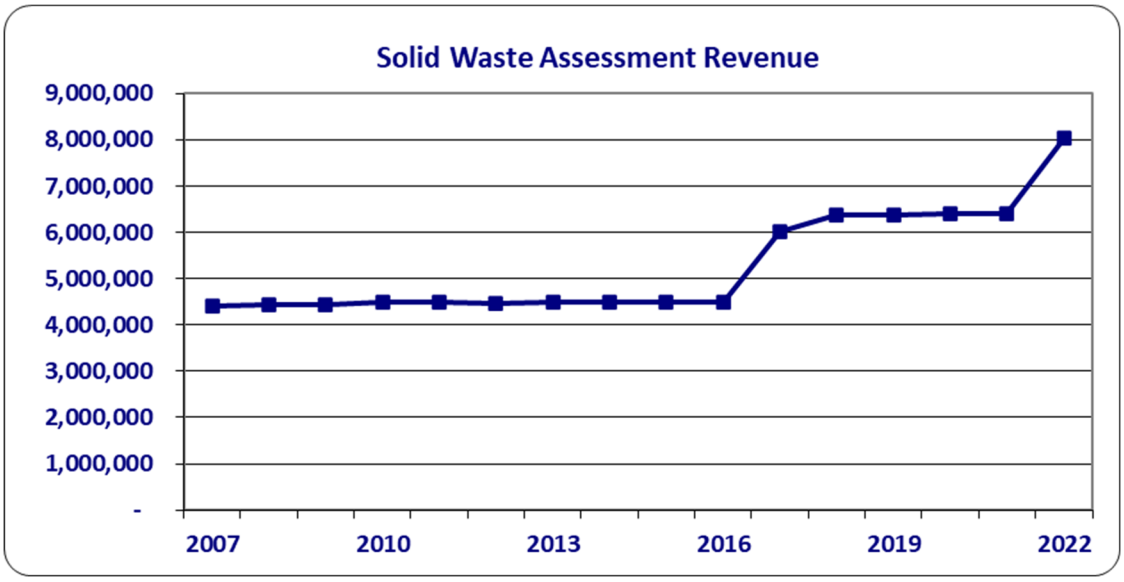
Infrastructure Surtax

Infrastructure Surtax: The infrastructure surtax is a 1-cent sales tax levied by Highlands County based on a referendum vote for the purpose of construction, reconstruction, or improvement of public facilities pursuant to Chapter 212.055 Florida Statutes. The infrastructure surtax is anticipated to generate $12,387,220 in FY2021-2022 which is a 26.8% increase from FY2020-2021 estimated collections.



Solid Waste Assessment The solid waste assessment is a $210.00 assessment levied by County ordinance against each residential dwelling unit in the unincorporated area of Highlands County. The solid waste assessment funds mandatory garbage collection and disposal, landfill operations, and recycling programs. For the current 2020-2021 Fiscal Year, the solid waste assessment revenue is up 0.75% compared to the same time one year ago but is anticipated to increase 25.67% for FY2021-2022 due to an assessment increase from $173.00. The County anticipates revenue of $8,043,000 in FY2021-2022.

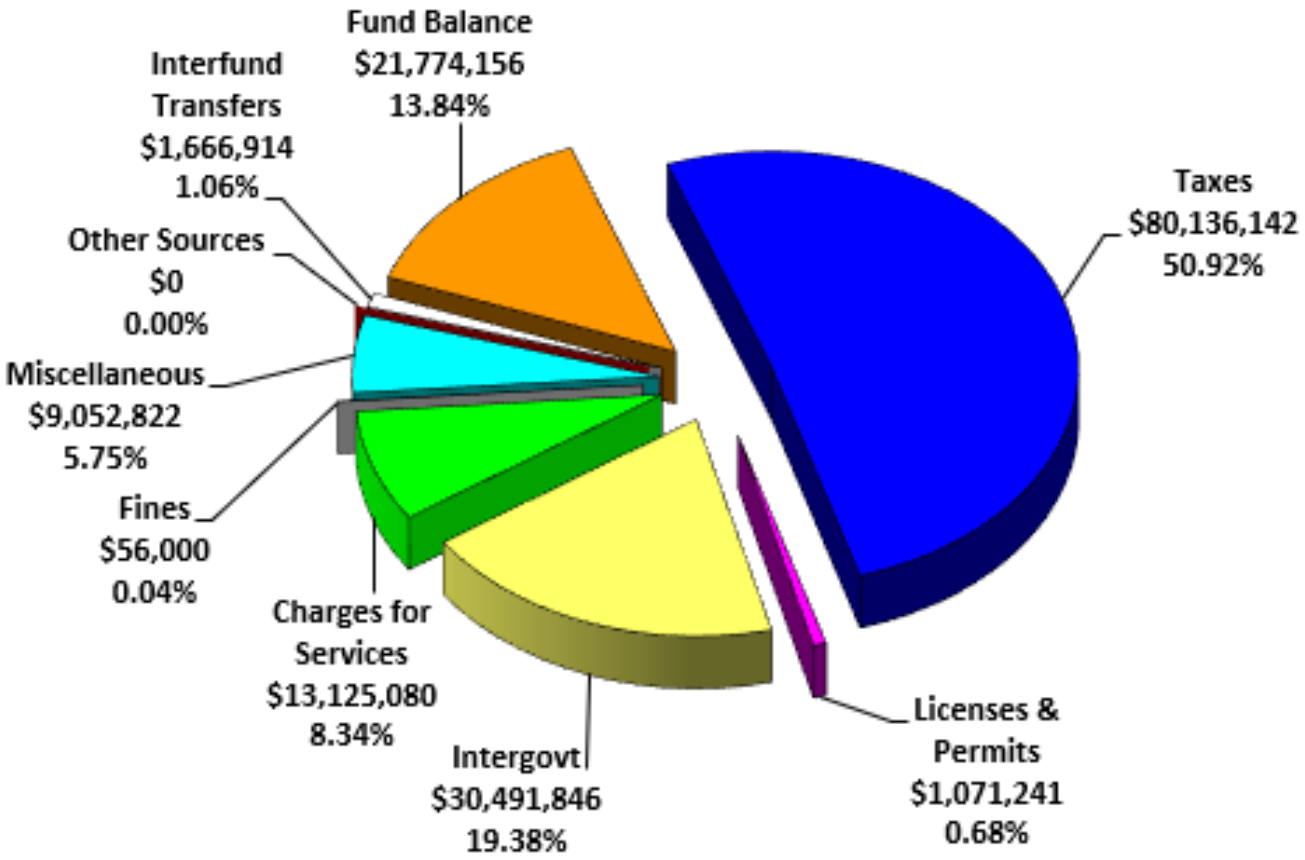
During Fiscal Year 1999-2000 contracts were re-bid to waste haulers with the result being to retain the haulers in both districts. However, there was no increase of fees required and an increase of service was obtained, namely, to remove yard waste twice a month instead of the previous once a month schedule. In Fiscal Year 2005-2006, the contract was amended to utilize a single hauler for the same services and assessment amount. The contract was re-bid in FY2010-2011 with no increase in the assessment and then in FY2015-2016 a new contract for recycling was agreed upon with the franchise hauler which included an increase in the solid waste assessment for the first time in twenty-one years. Due to increases in operating and capital costs at the landfill, the Board recently approved to increase the assessment from $173.00 to $210.00.



These revenues mentioned above represent some of the major funding sources for county operations on an annual basis.

The comparison of all revenue sources by category reveals the composition of those sources.

REVENUE SOURCE	% to TOTAL	AMOUNT
Taxes	50.92%	$80,136,142
Licenses & Permits	0.68%	1,071,241
Intergovernmental	19.38%	30,491,846
Charges for Services	8.34%	13,125,080
Fines	0.04%	56,000
Miscellaneous	5.75%	9,052,822
Other Sources	0.00%	0
Interfund Transfers	1.06%	1,666,914
Fund Balance	13.84%	21,774,156
Total	**100.00%**	**$157,374,201**



Note: Percentages displayed in the chart may not total 100 percent due to rounding issues.

Taxes: The largest source of revenue is from taxes. This category includes ad valorem taxes, sales and uses taxes, gas taxes and franchise fees.

Intergovernmental Revenues: These are comprised of state and federal grants, as well as state shared revenues such as the half-cent sales tax, motor fuel tax, and the cigarette tax.

Miscellaneous: Revenues considered in the miscellaneous category are interest earnings, rents and royalties, special assessments, disposition of fixed assets, sales of surplus material, and contributions from private organizations.

Charges for services: This category encompasses ambulance fees, clerk of court fees, public safety inspection fees, and other fees that are charged by various departments for operating services rendered.

Licenses and Permits: Revenues from licenses and permits include professional/occupational licenses, building permits, and other licenses and permits.

Fines and forfeitures: Library fines, violations of local ordinances, and other fines and forfeitures are included in this designation.

Budgetary Funds

In order to budget and account for governmental receipts and expenditures, the Board of County Commissioners has created various "funds" within the budget. Fund accounting is required by State and Federal regulations as well as by Generally Accepted Accounting Principles (GAAP).

This budget uses the following types of funds to account for revenues and expenditures:

General Fund: This fund accounts for 48.93% of the Tentative FY2021-2022 budget and supports the vast majority of County government services as well as the budgets of the Elected Officials.

Special Revenue Funds: These funds are used to account for revenues that are restricted in their use by the State or Board of County Commissioners and must be kept separate from other County revenues. These funds include Transportation Trust Fund, Public Improvement Districts, E-911 Operations, Infrastructure Surtax and Impact Fee Funds.

Debt Service Funds: These funds are used to separately account for the principal and interest payments on 2015 Revenue Note. The Board of County Commissioners utilizes the distributions from the Infrastructure Sales Surtax to retire the notes.

Capital Project Funds: These funds record expenditures for capital projects. During FY2021-2022, there will be several capital projects under construction.

Enterprise Funds: These funds are used to account for certain self-supporting public services provided by County Government - services that generate their own revenues from fees, charges, and other receipts. The Solid Waste Enterprise Fund was implemented in FY94-95. The Asphalt Plant was constructed and operating in FY07-08 at the landfill site. The Water and Sewer Utilities ownership and operations were transferred to the Town of Lake Placid on June 1, 2012. Currently, the County does not have any responsibility or interest in any utility systems.

A more detailed explanation of the revenues, expenditures, and services provided through each fund is contained in the following pages.

In addition to the budgetary funds, the BCC maintains two Internal Service Funds for the financing of goods or services provided by one department or agency to other departments or agencies of the BCC and to other governmental units, on a cost reimbursement basis. Those funds are:

Risk Retention - to account for the fiscal activity related to an insurance trust program for general liability, property and workers' compensation needs of the County departments and elected officials currently through Preferred Governmental Insurance Trust (PGIT). Claims for this insurance coverage are administered by PGIT.

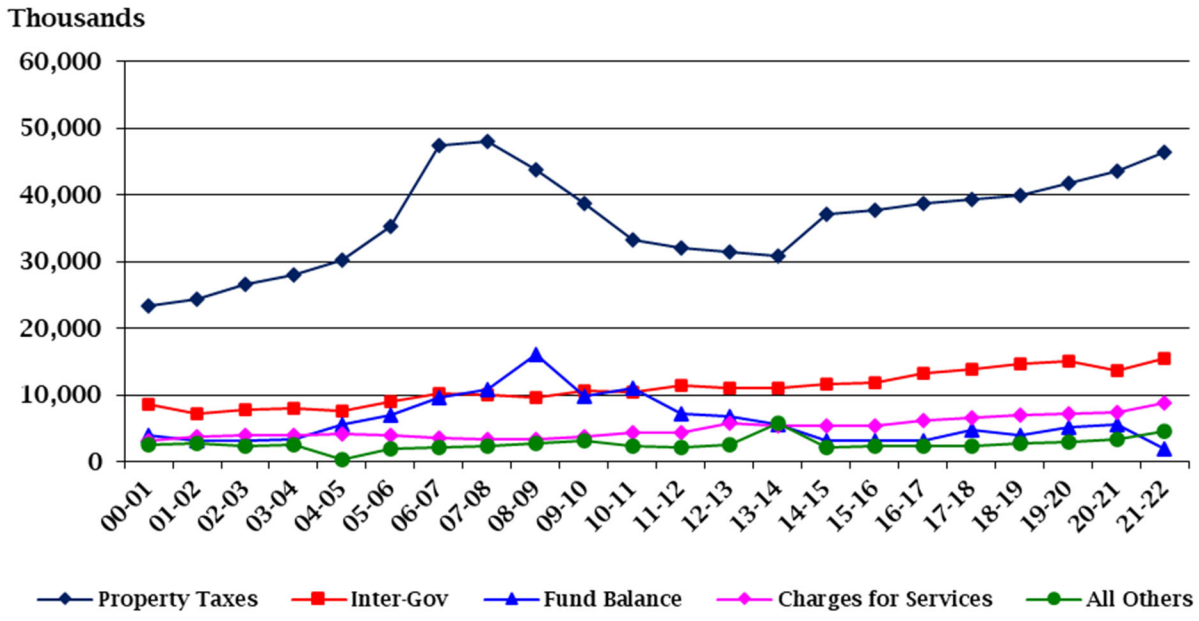
Employee Benefit - to account for employer and employee contributions to the County's medical insurance plan and the payment of insurance premiums. Prior to FY 2019/2020, health benefits had been provided by the County through Blue Cross Blue Shield of Florida network and Blue Cross Blue Shield had been our plan administrator for the past fourteen years. However, commencing in FY 2019/2020, the County decided to move this coverage to Cigna. FY 2021/2022 will be the third year that health care benefits will be provided by Cigna.

General Fund

The General Fund contains the operating expenditures for services that are countywide in nature, as well as, the budgets of the Constitutional Officers. The projected revenues by category for the General Fund are as follows:

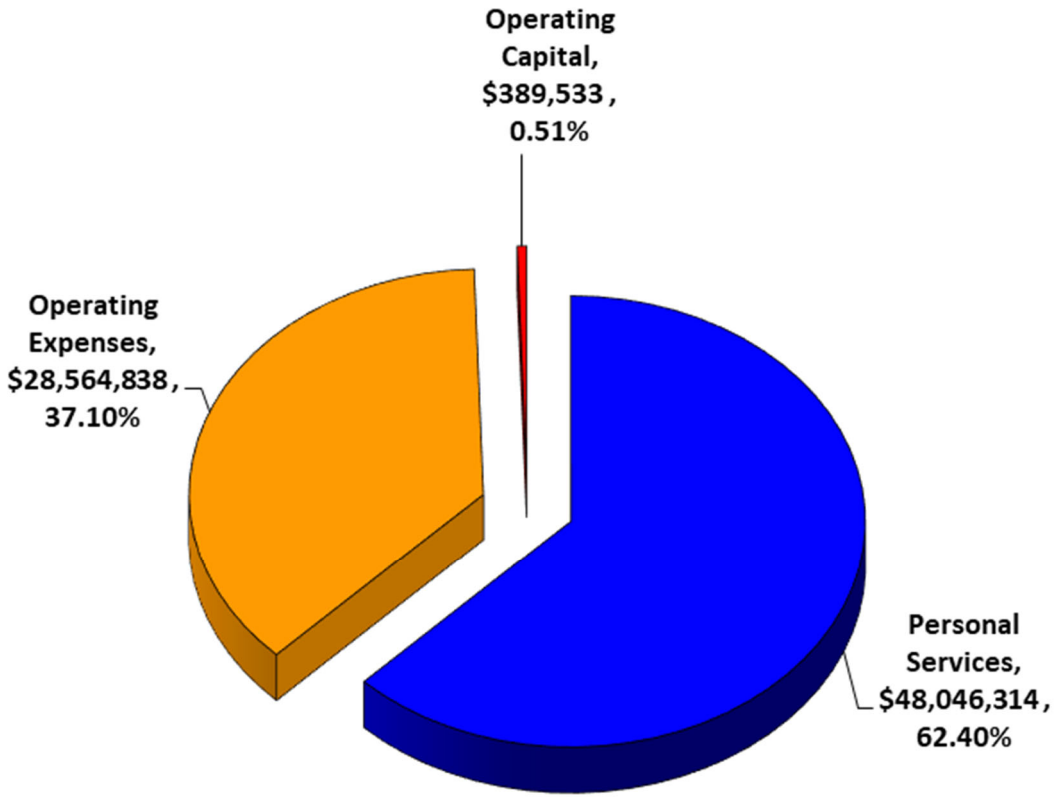
Property Taxes are moneys collected through an ad valorem levy on all non-exempt property in the County. **Intergovernmental** revenues include sales tax and State revenue sharing from the State of Florida. **Charges for services** are primarily fees charged for Emergency Medical Services. **Other taxes** are the franchise fees received by the County. **Miscellaneous** revenues include interest, administrative fees, building rentals, and miscellaneous reimbursements. **Fines and forfeitures** include all court and library fines. **Interfund Transfers** represent an operating transfer in from other funds. **Licenses and permits** include animal control licenses. **Fund Balance** is the fund balance brought forward for budgetary purposes.

REVENUE SOURCE	% to TOTAL	AMOUNT
Property Taxes	60.18%	$46,338,445
Licenses & Permits	0.00%	1,000
Intergovernmental	20.21%	15,559,509
Charges for Services	11.31%	8,709,882
Fines & Forfeitures	0.07%	56,000
Communications Services	0.59%	452,290
Fund Balance	2.50%	1,921,332
Interfund Transfers	0.19%	143,012
Miscellaneous	4.96%	3,819,215
Total	**100.00%**	**$77,000,685**



The Tentative General Fund expenditures by major categories are as follows:

EXPENDITURE CATEGORY	% to TOTAL	AMOUNT
Personal Services	62.40%	$48,046,314
Operating Expenses	37.10%	28,564,838
Operating Capital	0.51%	389,533
Total	**100.00%**	**$77,000,685**

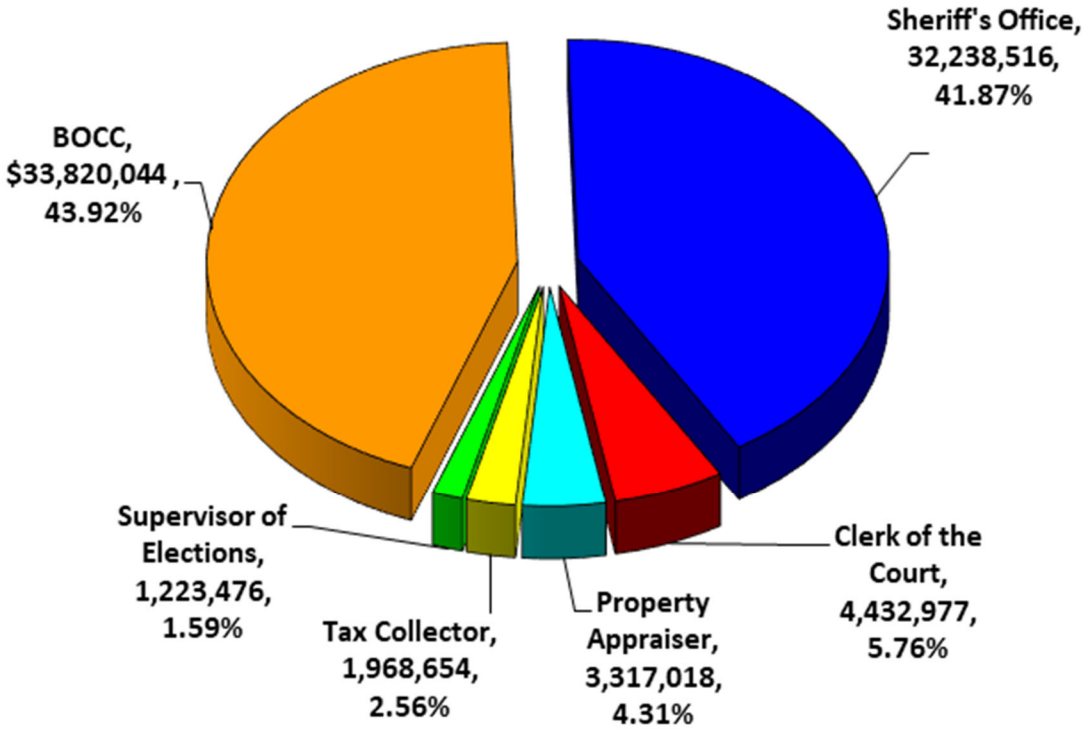


Note: Percentages displayed in the chart may not total 100 percent due to rounding issues.

Services budgeted in the General Fund include General Administrative Services, Business Services, Public Safety Services, Parks & Facilities, Community Programs, and Development Services. Additionally, the General Fund supports the budgets of the five Constitutional Officers: the Sheriff, Clerk of the Court, Supervisor of Elections, Property Appraiser, and Tax Collector. The operations of these elected officials are funded by, but not controlled by, the Board of County Commissioners.

General Fund expenses are distributed as follows among the operating departments and the various elected officials:

CONSTITUTIONAL OFFICER	% to TOTAL	AMOUNT
BOCC	43.92%	$33,820,044
Sheriff's Office	41.87%	32,238,516
Clerk of the Court	5.76%	4,432,977
Property Appraiser	4.31%	3,317,018
Tax Collector	2.56%	1,968,654
Supervisor of Elections	1.59%	1,223,476
Total	**100.00%**	**$77,000,685**

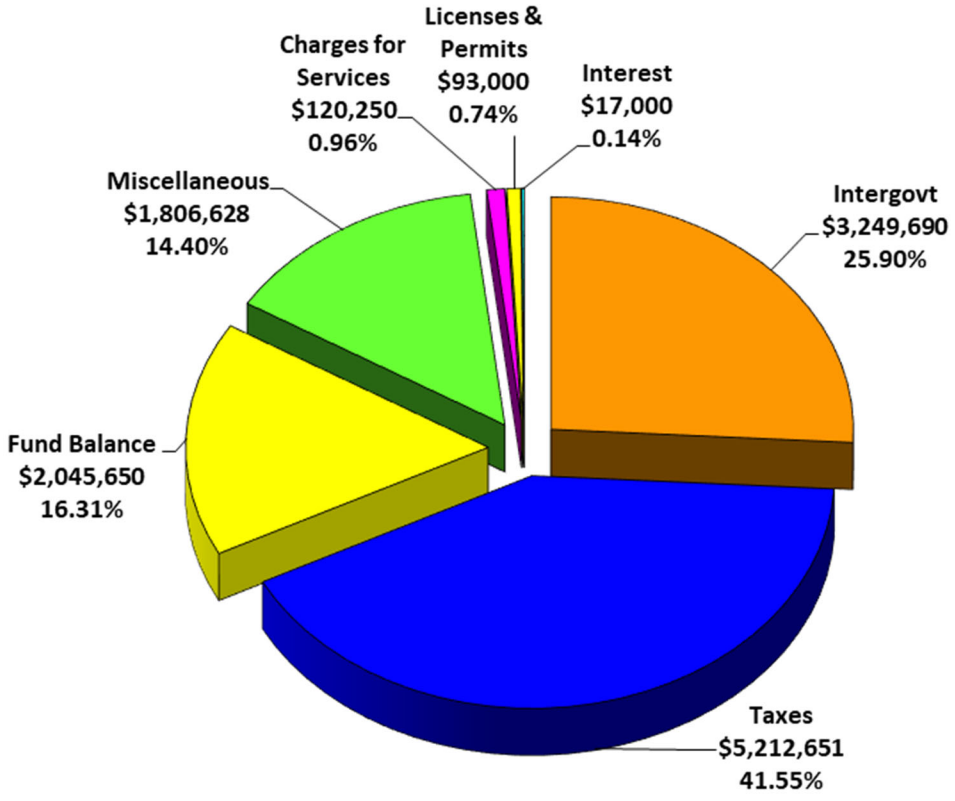


Note: The Reserves for Contingency for the various Elected Officials are contained within the BCC Operating Department's cost centers.

Transportation Trust Fund

The Transportation Trust Fund contains the operating expenditures for services related to construction and maintenance of the County road system. The projected revenues by category for the Transportation Trust Fund are as follows:

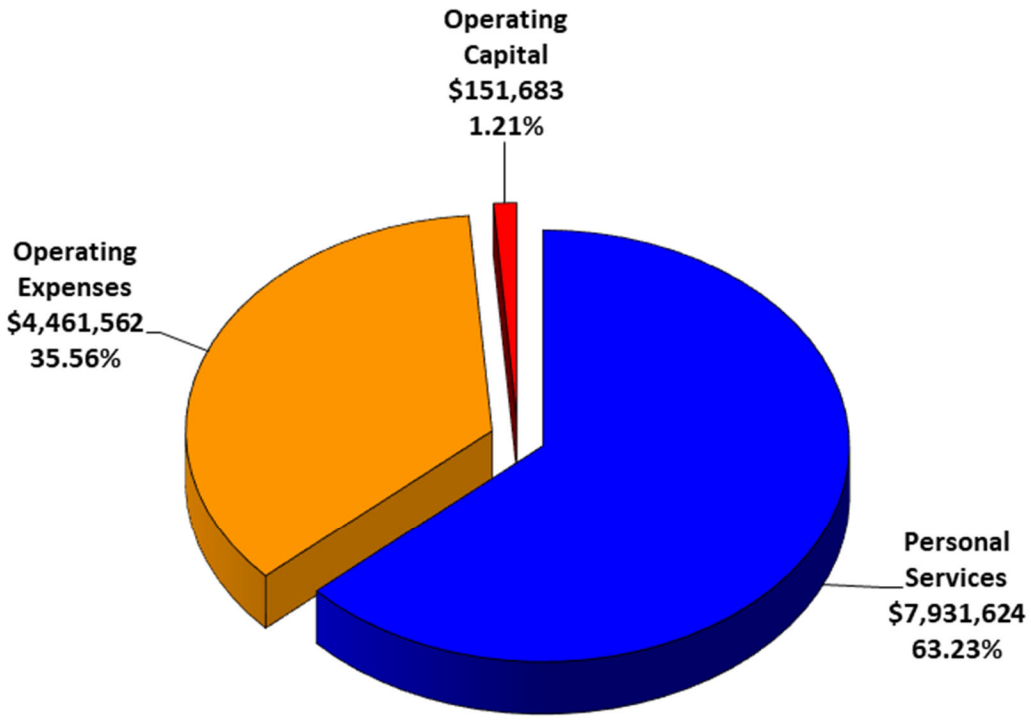
REVENUE SOURCES	% to TOTAL	AMOUNT
Intergovernmental	25.90%	$3,249,690
Taxes	41.55%	5,212,651
Fund Balance	16.31%	2,045,650
Miscellaneous	14.40%	1,806,628
Charges for Services	0.96%	120,250
Licenses & Permits	0.74%	93,000
Interest	0.14%	17,000
Total	**100.00%**	**$12,544,869**



Intergovernmental revenues include Constitutional Gas Tax, County Gas Tax distributions, and miscellaneous reimbursements. **Taxes** category is comprised of the Local Option Gas Tax and Communication Services Tax. **Internal Services** are the fund balances utilized for budgetary purposes. **Miscellaneous** includes reimbursements from General Fund departments for services provided and for road resurfacing and road construction reimbursements from the Infrastructure Sales Surtax Fund. **Charges for Services** are inspection fees. **Interfund Transfers** represent an operating transfer in from other funds. **Licenses and Permits** are driveway permit fee collections. **Interest** represents the anticipated earnings on funds on deposit.

The Transportation Trust Fund expenditures by major category are as follows:

EXPENDITURE CATEGORY	% to TOTAL	AMOUNT
Personal Services	63.23%	$7,931,624
Operating Expenses	35.56%	4,461,562
Operating Capital	1.21%	151,683
Total	**100%**	**$12,544,869**



Note: Percentages displayed in the chart may not total 100 percent due to rounding issues.

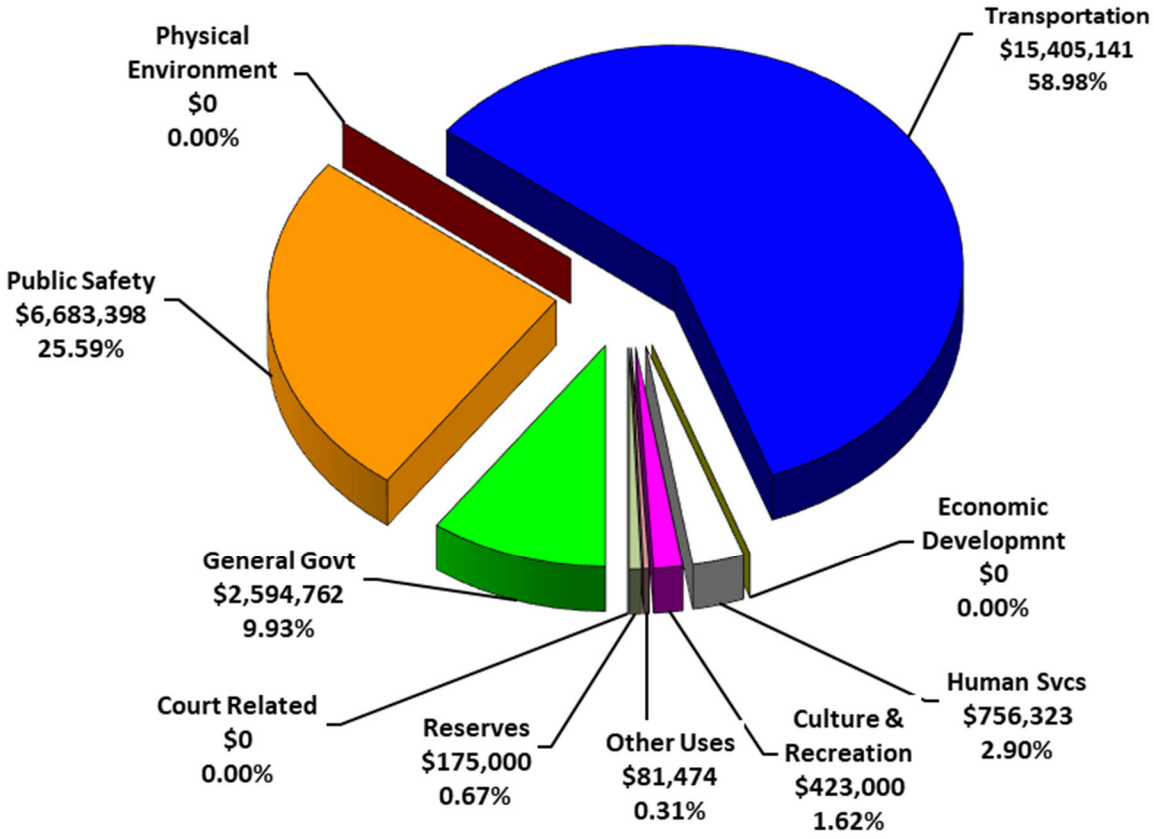
The departments funded in the Transportation Trust Fund include Road & Bridge and County Engineering Services. Services provided include road maintenance, road construction, surveying for road and drainage projects, fleet maintenance, carpentry shop, traffic operations (sign and signal maintenance), roadside mowing, shell pit operations, geographic information systems, and multi-use paths/sidewalks.

Projects normally completed by the Transportation Trust Fund include resurfacing approximately thirty (32) miles of county paved roads and reconstructing approximately 2.25 miles of county roads classified in below standard condition, as well as routine maintenance of the remaining portion of the county road system. The county road system consists of approximately 1,200 miles of county-maintained roads, which includes about 1,000 miles of paved and about 206 miles of unpaved roads. Funding for Capital Improvement Projects is provided by the Local Option Sales Tax. Operational costs are funded through the Transportation Trust Fund.

Other Fund Highlights

Local Option Sales Tax Fund (Infrastructure Surtax): The Infrastructure Surtax Fund accounts for the majority of the expenditures included in the Capital Financial Strategy (CFS) for FY2021-2022. The Tentative CFS project budget appropriations for FY 2021-2022 are as follows:

EXPENDITURE CATEGORY	% to TOTAL	AMOUNT
General Govt	9.93%	$2,594,762
Public Safety	25.59%	6,683,398
Physical Environment	0.00%	0
Transportation	58.98%	15,405,141
Economic Development	0.00%	0
Human Services	2.90%	756,323
Culture & Recreation	1.62%	423,000
Other Uses	0.31%	81,474
Reserves	0.67%	175,000
Court Related	0.00%	0
Total	**100.00%**	**$26,119,098**



Note: Percentages displayed in the chart may not total 100 percent due to rounding issues.

Detailed descriptions of the individual projects are contained in the CFS Plan. Copies of the plan are available for review or purchase from the Office of Management and Budget (OMB).

As previously mentioned, road resurfacing, road construction and reconstruction are funded through the infrastructure surtax fund. Some projects in the budget are: construction of Parkway Phase IIA & IIB, the EOC building expansion, new Traffic Ops building, Technology Improvements and Animal Control building.

Enterprise Funds: There are two enterprise funds contained in the budget. These funds are used to account for certain self-supporting public services provided by County Government - services that generate their own revenues from fees, charges, and other receipts. The Solid Waste Enterprise Fund was implemented in FY 1994-95. The Energy Recovery Fund was created in FY 2007-08. The Water and Sewer Utilities ownership and operations were transferred to the Town of Lake Placid on June 1, 2012. Currently, the County does not have any responsibility or interest in any utility systems.

The Solid Waste Enterprise Fund

This fund includes projects for the operation of the Arbuckle Landfill site, recycling operations at the Desoto City site, and maintenance of a wetlands mitigation area at the Arbuckle site.

The mandatory garbage collection program is also operated from this fund. One private company has an exclusive franchise for residential garbage collection service. A non-ad valorem assessment of $210.00 is levied for each residential unit annually. This assessment covers the cost of curbside pickup of municipal solid waste and recycling, disposal of the garbage in the landfill, and removal of yard waste. This assessment will provide for additional funds for future expansion at the landfill.

Construction of Cell 3 at the Arbuckle Creek Road facility was completed during FY 2002-03. This cell is twice as large as the two previous cells that were constructed and completes the base of the first pyramid for the above ground landfill. The projection for the capacity of the combined cells is approximately 20 years and could reach capacity within the next year or two. Funds for the construction of Cell 5 are being budgeted in FY 2021-22 and FY 2022-23.

Landfill Closure and Post-Closure Care Cost

Highlands County has four landfill sites that are comprised of a total of ten cells, five of which are currently in operation. State and Federal laws and regulations require the County to place a final cover on the five cells currently in use when they are closed and to perform maintenance and monitoring functions for all landfill sites for thirty years after closure. Landfill operations and landfill closure and post-closure care costs are accounted for in the Solid Waste Enterprise Fund. Although closure and post-closure care costs will be paid only near or after the date the landfill stops accepting waste, the County reports as a liability a portion of closure and post-closure care costs based on landfill capacity used as of the balance sheet date. The landfill closure and post-closure care liability of $8,045,225 at September 30, 2020 represents the cumulative amount reported to date based on an average use of 53% of the total estimated capacity. The portion of the liability related to 2020 usage is an increase of $562,048. It is estimated that an additional liability totaling $7,095,368 for Arbuckle Creek Cell lA, lB, Cell 3, Arbuckle Creek Cell C&D, and Arbuckle Creek Cell Agriculture Plastic will be recognized between the balance sheet date and the dates these cells will be filled to capacity in the years 2024, 2024, 2024, 2031 and 2099, respectively. Actual costs may differ due to inflation, changes in technology, or changes in landfill laws and regulations.

The County is required by State and Federal laws and regulations to make annual contributions to a landfill management escrow account to finance closure and post-closure care financial assurance requirements. The County is in compliance with these requirements as of September 30, 2020, with cash and investments of $10,170,215 held for these purposes.

The County expects that future inflation costs will be paid from future contributions and interest earnings on these contributions. In the event closure escrows and interest earnings prove inadequate due to higher than expected inflation, changes in technology or changes in laws or regulations, these costs may need to be financed by future landfill users or future tax revenue.

Energy Recovery Fund

This fund accounts for the operation of the Asphalt Plant that was approved and constructed in FY2007-2008. The Asphalt Plant was constructed at the landfill site to use methane gas produced by the landfill as an energy source for powering the plant. The amount of materials that can be recycled from the landfill in the making of asphalt can reduce the price of the asphalt. This will allow the County to pave additional roads and better maintain the road system due to the savings in producing our own asphalt.

Impact Fee Funds

Highlands County adopted impact fees on September 5, 2006. Tindale-Oliver & Associates, Inc. provided an impact fees study with the estimated cost for eight different impact fees. Transportation, Parks & Recreation, Correctional Facilities, Fire, Libraries, Law Enforcement, EMS, and Public Schools were all adopted impact fees by the Board of County Commissioners. All impact fees except for the Public Schools are at 30% of Tindale-Oliver & Associates, Inc. estimated impact fees. The Public Schools impact fees were implemented at 50% of Tindale-Oliver & Associates, Inc. estimated impact fees. The Board of County Commissioners voted unanimously to approve the impact fees with indexing of the fees being evaluated each year. The Board of County Commissioners agreed to revisit the impact fees annually and make any adjustments to the implementation percentage or indexing for inflation. In June of 2010 the Board of County Commissioners adopted the methodology of Duncan and Duncan to replace and update the original Tindale-Oliver & Associates, Inc. study. In June of 2009 the Board of County Commissioners suspended impact fees for one-year effective July 1, 2009. In June of 2010, 2011, 2012 and in 2013, the Board of County Commissioners agreed to suspend impact fees for an additional year thru June 30, 2014. On June 17, 2014, the Board of County Commissioners agreed to suspend fees for three (3) years until July 1, 2017; then on June 20, 2017 and June 5, 2018, Impact fees were suspended until June 30, 2018 and June 30, 2019, respectively. Then on May 21, 2019, the Board agreed to suspend impact fees thru June 30, 2020. Most recently, on April 21, 2020, the Board approved the suspension of impact fees for three (3) years effective July 1, 2020 thru June 30, 2023.

For the Fiscal Year 2021-2022 Tentative Budget, there is no revenue budgeted for impact fees. The miniscule Impact Fees fund balance is not budgeted for FY2021-2022.

Debt Service

Debt service is comprised of notes payable, revenue certificates, and certificates of indebtedness. The debt service information is contained in Section O.

Cash Management

Throughout the year, the Clerk of Court's Investment Advisory Group invests county funds in excess of those required to meet current expenses. In accordance with the investment policy adopted by the Board in December 2016, these funds are invested in various local government investment pools, certificates of deposit and a Truist (Sun Trust) checking account used for daily operations.

The local government investment pools were established to assist units of local government in maximizing net earnings on invested surplus funds, reducing the need for the imposition of additional taxes on county taxpayers. By pooling funds, participating governments benefit from economies of scale, full-time portfolio management, diversification, and liquidity. Investment managers of the pools typically allocate interest to the participants daily proportionate to the size of each government's investment. Local government investment pools offer various liquidity options. Some provide more immediate availabilities of funds while others offer longer term options with maturities ranging anywhere from one-month to a year. Investments consist of U.S. Government and agency repurchase agreements and certain corporate short-term obligations. The pooled fund minimizes interest rate risk by keeping average maturities short.

The Board utilizes a Truist (SunTrust) checking account for daily operations. The funds are in a Public Funds Interest Checking Account (collateralized per Florida Statutes Chapter 280), and the account is guaranteed to earn 2.15 basis points for the first three (3) years.

Interest earned on pooled investments is allocated to the participating funds based on their average monthly balances.

Risk Management

Risk Retention Fund:

The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disaster. Effective April 1, 2009, the County became a member of Preferred Governmental Insurance Trust (PGIT), a local government liability risk trust. PGIT administers insurance activities relating to property, general liability, public official's and employment practices liability, worker's compensation, crime, and auto physical damage. PGIT provides insurance coverage directly with insurance providers for insurance coverage of the County but the County is liable for the deductible on certain coverages.

Employee Benefit Fund:

On October 1, 1977, the County established the Employee Benefit Fund to self-insure County employees and their dependents for group medical costs. In 1989, the County transferred its assets, liabilities and fund equity to an internal service fund. Medical claims are paid for by the premiums generated by employee contributions for dependents and contributions by the County for employees. This Fund was reestablished during FY 2012-2013.

The County has approved medical insurance coverage through Cigna for employees and optional coverage for spouse and dependents for FY2021-2022. This is an insured plan that also includes optional dental coverage; $15,000 in life insurance is also provided for each employee and is included in the premium for health coverage.

Retirement Plan

All full-time employees of the County are participants in the Florida Retirement System (FRS), a defined benefit, multiple employer cost sharing public retirement system, which is controlled by the State Legislature and administered by the State of Florida, Department of Administration, and Division of Retirement. The FRS plan covers over 620,000 active members including 514,629 Pension Plan members and 108,662 Investment Plan members of various governmental units within the State of Florida. Since FY 2002-2003, employees have had the option to convert to an alternative plan referred to as the Public Employees Optional Retirement Plan (PEORP) or FRS Investment Plan. This plan provides for vesting after one (1) year of employment and provides portability if the employee leaves employment within the FRS system. The PEORP provides the employee with various investment options at the discretion of the employee. Such control of the investment of retirement benefits is not permitted under the FRS Pension Plan. Members of the FRS Investment Plan are not eligible for the Deferred Retirement Option Program (DROP).

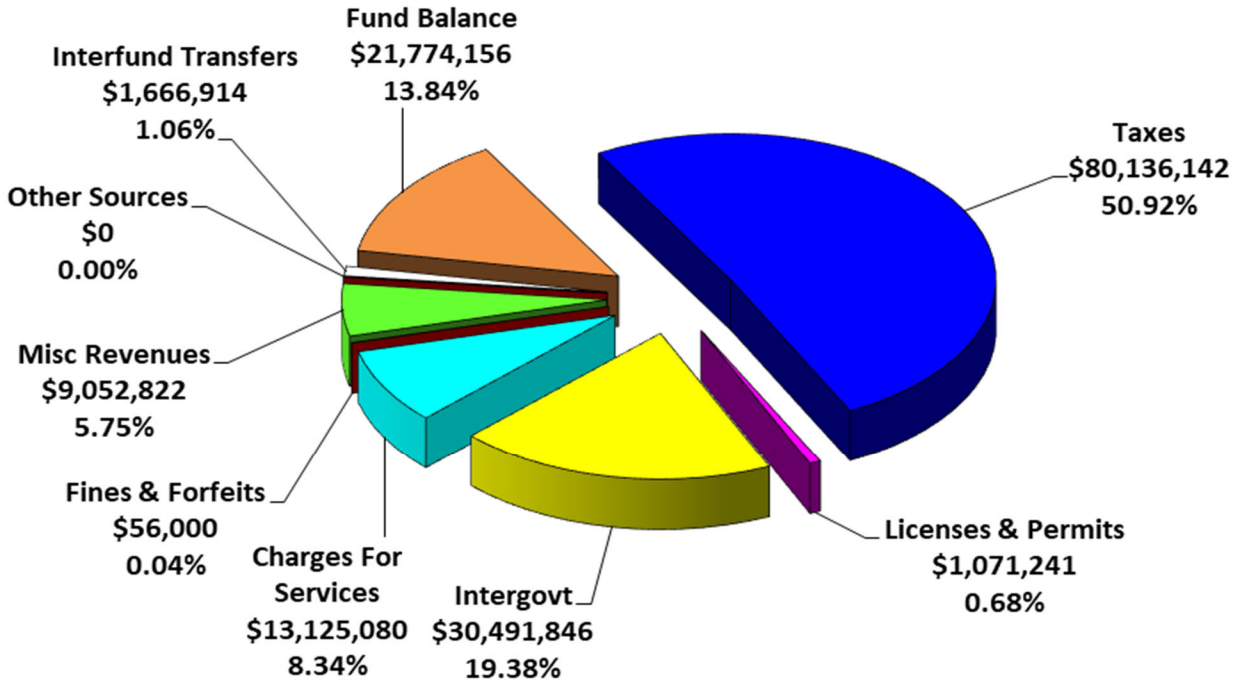
The FRS Pension Plan provides for vesting of benefits after 6 years of creditable service for employees hired prior to July 1, 2011 and vesting of benefits after 8 years for employees hired after June 30, 2011. Effective July 1, 2011, all FRS members must contribute 3% of their salary as retirement contributions, on a pre-tax basis to the retirement plan. For FRS members hired before July 1, 2011, normal retirement benefits are available to employees who retire at or after age 62 with 6 or more years of service. Early retirement is available after 6 years of service with a 5% reduction of benefits for each year prior to the normal retirement age. There is no age restriction or penalty for early retirement after 30 years of service. For FRS members hired after June 30, 2011, normal retirement benefits are available to employees who retire at or after age 65 with 8 or more years of services. The average final compensation used in calculating retirement benefits will be the highest 8 fiscal years of salary. Maximum benefits are earned after 33 years of service for Regular class, Senior Management Service Class and Elected Officers' Class. The DROP program permits employees with 30 or more years of service to process their retirement yet continue to work. The monthly benefits for the participants are placed in an investment account for the period of time the employee participates in DROP. The maximum period that an employee may participate in the DROP program is 5 years. Employees in the DROP program do not contribute 3% of their salary to the FRS retirement system. Participating employer contributions are based upon statewide rates established by the Legislature for FY2021-2022. The current rates applied to employee salaries are as follows:

Membership Class		Final Rate 7/1/2020	Adopted Rate 7/1/2021	Unfunded Actuarial Liabilities	HIS **	PEORP Admin	Final Rate 7/1/2021
Regular	HA	10.00%	4.91%	4.19%	1.66%	0.06%	10.82%
Special Risk	HB	24.45%	15.27%	8.90%	1.66%	0.06%	25.89%
Special Risk Admin	HJ	35.84%	9.73%	26.31%	1.66%	0.06%	37.76%
Elected Officials	HI	49.18%	10.28%	39.42%	1.66%	0.06%	51.42%
Senior Mgmt.	HM	27.29%	6.49%	20.80%	1.66%	0.06%	29.01%
DROP *	DP	16.98%	7.23%	9.45%	1.66%	0.00%	18.34%

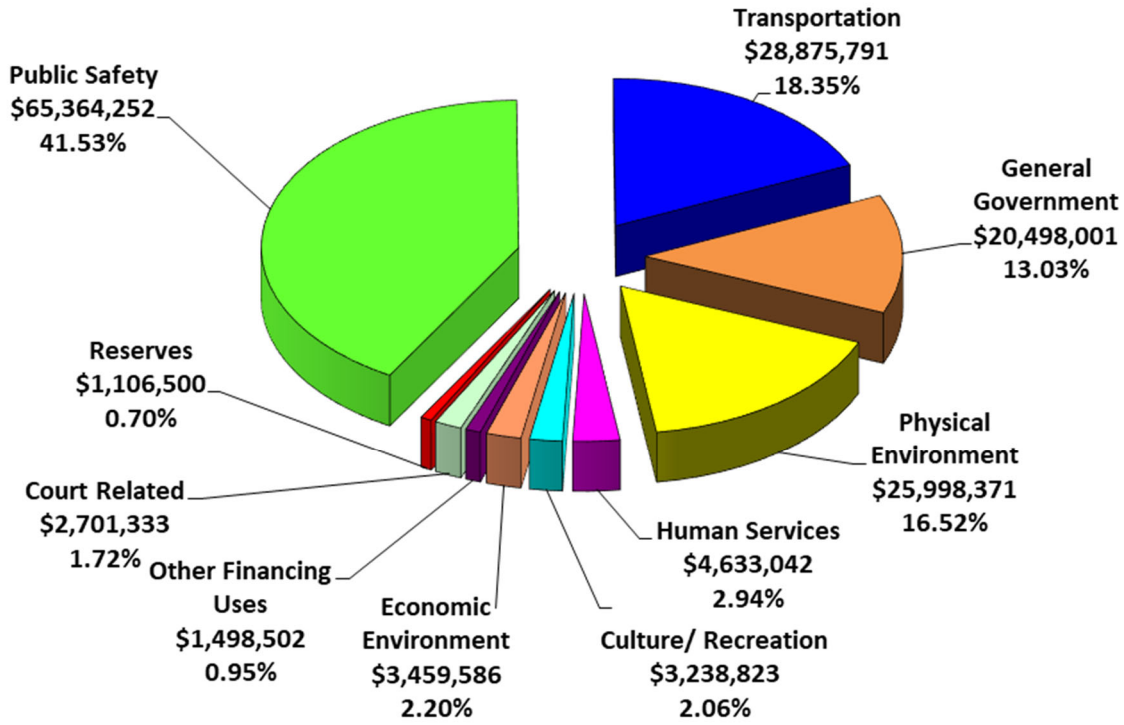
*DROP denotes Deferred Retirement Option Program

**H.I.S. denotes a Health Insurance Subsidy

WHERE THE MONEY COMES FROM



WHERE THE MONEY GOES



FY 2021/2022 TENTATIVE BUDGET $157,374,201

HIGHLANDS COUNTY

GENERAL FUND ALLOCATION

Operating Departments	$ 29,901,955	38.83%
Law Enforcement - BOCC	3,918,089	5.09%
Sheriff	32,238,516	41.87%
Clerk of Courts	4,432,977	5.76%
Property Appraiser	3,317,018	4.31%
Tax Collector	1,968,654	2.56%
Supervisor of Elections	1,223,476	1.59%
Total General Fund	**$ 77,000,685**	**100.00%**

MANDATORY COMPONENTS

Detention Medical	$ 994,460
State County Assistance	1,652,005
County Jail Building Maintenance	718,854
CRAs	1,356,438
Mental Health	530,865
HCRA	100,000
County CPA	234,050
Division of Forestry	35,180
Court Communications	39,725
Medical Examiner	463,345
Total	**$ 6,124,922**
Outside Agencies	864,806
Board Departments	21,095,023
Transfers to Other Funds	1,335,704
Reserve for Contingency	481,500
Total Operating Departments:	**$ 29,901,955**

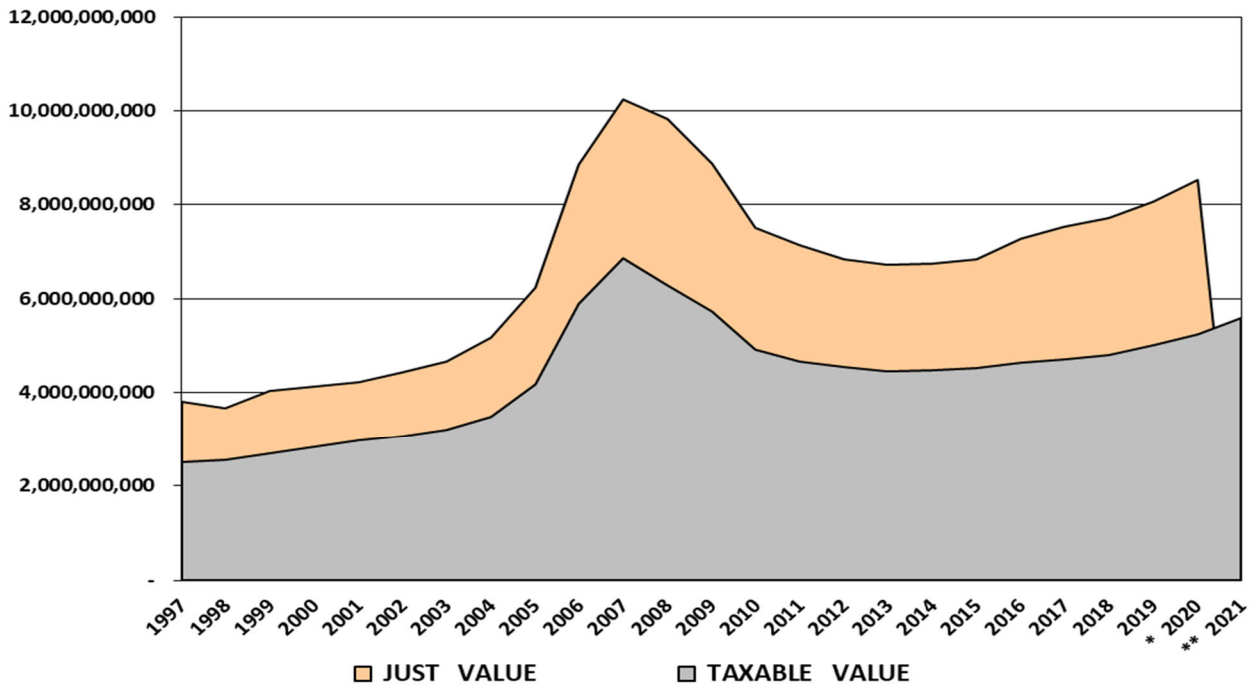
AD VALOREM TAX DATA

TAXROLL YEAR	FISCAL YEAR	ACTUAL REVENUE	RATE	$/MILL	JUST VALUE	TAXABLE VALUE	RATIO OF TAXABLE vs. ASSESSED
2001	01/02	23,974,780	8.5000	2,820,562	4,208,911,531	2,961,506,938	70%
2002	02/03	26,161,332	9.0000	2,906,815	4,430,315,520	3,054,559,139	69%
2003	03/04	27,562,147	9.0000	3,062,461	4,659,794,289	3,205,620,639	69%
2004	04/05	30,208,582	9.0000	3,356,509	5,164,892,765	3,482,922,775	67%
2005	05/06	35,749,748	9.0000	3,972,194	6,244,394,728	4,166,834,074	67%
2006	06/07	48,301,755	8.5000	5,682,559	8,847,036,549	5,887,483,997	67%
2007	07/08	48,909,129	7.3544	6,650,322	10,241,108,372	6,867,770,115	67%
2008	08/09	42,105,026	7.1000	5,930,285	9,834,084,705	6,274,707,840	64%
2009	09/10	39,077,186	7.1000	5,503,829	8,879,070,978	5,717,032,184	64%
2010	10/11	33,603,010	7.1000	4,732,818	7,506,346,367	4,921,416,247	66%
2011	11/12	32,121,427	7.1000	4,524,145	7,130,916,862	4,662,113,828	65%
2012	12/13	31,164,910	7.1000	4,389,424	6,830,031,493	4,547,821,035	67%
2013	13/14	30,409,671	7.1000	4,283,052	6,727,859,938	4,449,817,579	66%
2014	14/15	36,749,842	8.5500	4,298,227	6,736,715,214	4,464,136,645	66%
2015	15/16	37,041,673	8.5500	4,332,359	6,832,894,561	4,524,927,756	66%
2016	16/17	38,208,835	8.5500	4,468,870	7,268,749,938	4,631,162,983	64%
2017	17/18	38,103,839	8.5500	4,456,589	7,537,030,402	4,700,629,795	62%
2018	18/19	39,752,897	8.5500	4,649,462	7,710,012,562	4,793,259,399	62%
2019	19/20	41,565,379	8.5500	4,861,448	8,077,650,962	5,011,801,866	62%
* 2020	20/21	43,361,681	8.5500	5,071,542	8,543,016,454	5,228,393,499	61%
** 2021	21/22	46,088,445	8.5500	5,390,461		5,585,970,381	

* This data is unaudited until revenue collections are complete and Certification of Final Taxable Value from the Department of Revenue is received. Includes reductions from Value Adjustments Board

** Calculated from the DR420 from the Property Appraiser.

AD VALOREM TAX GRAPH



PERSONNEL REQUESTS - BY FUND

Fund 005

Cost Center	Position Title	REQUESTED FY 21/22	TENTATIVE FY 21/22
2672	Building Maintenance Specialist	132,081	132,081*
3439	Standard Housing Enf. Official II	104,950	0
6102	Rec Dist: Park Maint. Tech & Groundskeeper	190,515	0
5105	DUAL CERTIFICATION (5 @ 56%)	39,548	28,020
5105	New FF/Paramedics (12 @ 56%)	620,693	0
	FUND 005 TOTALS	**$1,087,787**	**$ 160,709**
* $70,000 Vehicle out of PFM CFS Equipment Allotment.			

Fund 110

4105	Traffic Technicians II & III	108,802	108,952
4101	Project Admin Assistant	51,912	0
4101	Proj Mgr Traffic & Spc Events Coord	83,465	0
	FUND 110 TOTALS	**$ 244,179**	**$ 108,952**

Fund 180

3440A	Building Inspector II	97,269	97,973
3440A	Development Specialist	46,122	46,928
	FUND 180 TOTALS	**$ 143,391**	**$ 144,901**

Fund 181

3217	DUAL CERTIFICATION (5 @ 44%)	31,073	22,015
3217	New FF/Paramedics (12 @ 44%)	487,687	0
3217	Community Risk Reduction Official	73,322	0
	FUND 181 TOTALS	**$ 592,082**	**$ 22,015**

	TOTAL REQUESTS:	**$2,067,439**	**$ 436,577**

STAFFING SUMMARY

COST CENTER	FY18-19 Adopted	FY19-20 Adopted	FY20-21 Adopted	FY21-22 Continu.	FY21-22 Issues	FY21-22 Tentative
BOARD OF COUNTY COMMISSIONERS:						
Judicial Technology	2.00	2.00	2.00	2.00	0.00	2.00
State Attorney Technology	1.00	1.00	1.00	1.00	0.00	1.00
Court Facilities	2.50	2.50	2.50	2.50	0.00	2.50
Business Services	2.00	2.00	2.00	2.00	0.00	2.00
Board of Commissioners	5.00	5.00	5.00	5.00	0.00	5.00
County Attorney	3.00	3.00	3.00	2.00	0.00	2.00
County Administrator	4.00	5.00	5.00	4.00	0.00	4.00
Office of Management & Budget	4.25	4.25	4.75	4.75	0.00	4.75
Human Resources	4.00	5.00	5.00	5.00	0.00	5.00
Risk Management	1.00	1.00	1.00	1.00	0.00	1.00
Non-ad Valorem Assessments	0.75	1.75	1.25	1.25	0.00	1.25
Public Information	1.00	1.50	1.34	2.34	0.00	2.34
Purchasing	3.00	4.00	4.00	4.00	0.00	4.00
Facilities Management	18.50	18.50	18.50	19.50	1.00	20.50
County Planning/Development	5.00	5.00	5.00	5.00	0.00	5.00
Office of Economic Development	2.00	2.00	2.00	2.00	0.00	2.00
Veterans Service	3.00	4.00	4.00	4.00	0.00	4.00
Community/Public Safety	1.00	0.60	0.56	0.56	0.00	0.56
Fire Safety Inspections	0.00	0.00	0.20	0.20	0.00	0.20
Fire Assessments	27.00	45.40	33.64	33.64	0.00	33.64
Development Services	1.00	1.00	1.00	1.00	0.00	1.00
Zoning	9.00	10.00	10.00	10.00	0.00	10.00
Building	8.00	9.00	9.33	9.33	2.00	11.33
Emergency Management	4.00	4.00	4.00	4.00	0.00	4.00
Children's Advocacy Center	5.00	5.00	5.00	5.00	0.00	5.00
County Engineer	1.00	1.00	1.00	1.00	0.00	1.00
Engineering Services	17.25	19.30	19.55	19.30	0.00	19.30
Road and Bridge	65.20	65.20	64.20	64.20	0.00	64.20
Bridge and Concrete	6.00	6.00	6.00	6.00	0.00	6.00
Maintenance Shop & Warehouse	11.80	11.80	11.80	11.80	0.00	11.80
Traffic Operations	9.00	10.00	12.00	12.00	2.00	14.00
ROW Maintenance	10.00	10.00	10.00	10.00	0.00	10.00
Shell Pit	2.00	2.00	2.00	2.00	0.00	2.00
Road & Bridge Director	1.00	1.00	1.00	1.00	0.00	1.00
Solid Waste	18.75	26.20	26.78	27.03	0.00	27.03
Asphalt Plant	0.00	0.00	1.00	1.00	0.00	1.00
Geographic Information System	3.00	3.00	3.00	2.00	0.00	2.00
Emergency Medical Service	68.00	71.00	65.60	65.60	0.00	65.60
Community Programs	1.00	1.00	1.00	1.00	0.00	1.00
Healthy Families Highlands	8.00	8.00	8.00	8.00	0.00	8.00
Tourist Development	1.00	1.00	1.00	1.00	0.00	1.00
Community Program Services	1.00	1.00	1.00	1.00	0.00	1.00
State Housing Initiatives Partnership Admin	1.00	1.00	1.00	1.00	0.00	1.00
Parks	15.00	15.00	15.00	15.00	0.00	15.00
Sports Complex	2.00	2.00	2.00	2.00	0.00	2.00

COST CENTER	FY18-19 Adopted	FY19-20 Adopted	FY20-21 Adopted	FY21-22 Continu.	FY21-22 Issues	FY21-22 Tentative
Heartland Library Coop	2.00	1.00	1.29	1.29	0.00	1.29
Library-Avon Park	3.00	3.00	3.00	3.00	0.00	3.00
Library-Sebring	7.00	7.00	6.71	6.71	0.00	6.71
Library-Lake Placid	3.00	3.00	3.00	3.00	0.00	3.00
Library-Countywide	2.00	2.00	2.00	2.00	0.00	2.00
County Extension	6.00	6.00	6.00	6.00	0.00	6.00
Natural Resources	3.00	3.00	4.00	4.00	0.00	4.00
Weed Control	7.00	7.00	7.00	7.00	0.00	7.00
BOARD TOTAL	**393.00**	**430.00**	**417.00**	**416.00**	**5.00**	**421.00**
SPECIAL ASSESSMENT DISTRICTS:						
Desoto City Fire District	0.00	0.00	0.00	0.00	0.00	0.00
Highlands Lakes Fire District	0.00	0.00	0.00	0.00	0.00	0.00
Lake Placid Spc Ben Dist	0.00	0.00	0.00	0.00	0.00	0.00
Placid Lakes Special Benefit District	0.00	0.00	0.00	0.00	0.00	0.00
Sun n Lakes Lake Placid VFD	0.00	0.00	0.00	0.00	0.00	0.00
West Sebring Special Benefit Fire District	0.00	0.00	0.00	0.00	0.00	0.00
SPECIAL DISTRICTS TOTAL	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
ELECTED OFFICIALS:						
Clerk of Courts : Board Funded Positions	43.67	45.33	49.53	51.00	0.00	0.00
Clerk of Courts : State Funded Positions	27.98	27.17	28.26	29.09	0.00	0.00
Clerk of Courts : Trust Funded Positions	8.35	8.50	7.21	6.91	0.00	0.00
Property Appraiser	29.00	29.00	29.00	29.00	0.00	29.00
Sheriff : Board Funded Positions	321.50	328.20	334.10	340.10	0.00	0.00
Sheriff : Grant Funded Positions	54.50	59.80	54.90	48.90	0.00	0.00
Supervisor of Elections	6.00	6.00	7.00	7.00	0.00	7.00
Tax Collector	42.00	43.00	43.00	43.00	0.00	43.00
OFFICIALS TOTAL	**533.00**	**547.00**	**553.00**	**555.00**	**0.00**	**555.00**
STAFFING TOTAL	**926.00**	**977.00**	**970.00**	**971.00**	**5.00**	**976.00**

Budget Summary: Title	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Adopted	CONT Tentative	ISSUE Tentative	FY 2021-22 Tentative	Percent Change
GENERAL ADMINISTRATION							
Board of County Commissioners	450,908	472,352	481,907	501,461	0	501,461	4.06%
County Administrator	518,828	615,428	637,573	577,169	0	577,169	-9.47%
Total	969,736	1,087,780	1,119,480	1,078,630	0	1,078,630	-3.65%
ADMINISTRATIVE SERVICES							
County Attorney	382,558	384,778	416,002	395,360	0	395,360	-4.96%
County Audits-CPA	189,300	191,300	193,300	234,050	0	234,050	21.08%
Business Services	187,765	204,624	235,671	218,924	0	218,924	-7.11%
Office of Management & Budget	298,933	332,692	379,317	353,988	0	353,988	-6.68%
Human Resources	251,344	293,562	315,411	335,256	0	335,256	6.29%
Risk Management	91,033	93,403	99,390	91,118	0	91,118	-8.32%
Non-Ad Valorem Assessments	58,036	110,468	73,282	98,926	0	98,926	34.99%
Public Information	78,820	97,581	111,396	134,839	0	134,839	21.04%
Purchasing	212,925	268,284	311,878	332,876	0	332,876	6.73%
Facilities Management	1,499,560	1,427,891	1,447,641	1,538,932	86,060	1,624,992	12.25%
Courthouse Facilities	169,466	168,170	184,650	196,250	0	196,250	6.28%
Court Facilities	259,486	250,435	280,986	242,545	0	242,545	-13.68%
Central Services	1,405,353	1,420,810	1,442,861	1,505,860	0	1,505,860	4.37%
Interfund Transfers-005	1,159,591	1,328,546	1,372,878	1,335,704	0	1,335,704	-2.71%
Budgetary Expenditure Accounts	481,500	481,500	476,500	481,500	0	481,500	1.05%
Total	6,725,670	7,054,044	7,341,163	7,496,128	86,060	7,582,188	3.28%
COMMUNITY SERVICES							
COUNTY EXTENSION							
County Extension	259,207	274,062	284,599	291,031	0	291,031	2.26%
Subtotal	259,207	274,062	284,599	291,031	0	291,031	2.26%
EMERGENCY MANAGEMENT							
Local Emergency Management Agency	510,960	518,618	530,979	512,254	0	512,254	-3.53%
Intergovt Radio Communication	381,329	386,292	391,431	394,645	0	394,645	0.82%
E911 Program - Landlines	1,033,589	1,096,720	1,168,657	1,209,959	0	1,209,959	3.53%
Communications Program	103,981	108,475	100,246	91,938	0	91,938	-8.29%
Geographic Information System	95,000	95,000	94,500	100,694	0	100,694	6.55%
Subtotal	2,124,859	2,205,105	2,285,813	2,309,490	0	2,309,490	1.04%
PUBLIC SAFETY							
Crime Prevention	40,487	45,014	59,215	62,353	0	62,353	5.30%
Law Enforcement Education	15,200	15,169	22,595	24,950	0	24,950	10.42%

Budget Summary: Title	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Adopted	CONT Tentative	ISSUE Tentative	FY 2021-22 Tentative	Percent Change
Domestic Violence Training	5,700	5,300	5,700	8,750	0	8,750	53.51%
Public Safety	89,544	85,894	81,160	83,395	0	83,395	2.75%
County Fire Coordinator	290,209	0	0	0	0	0	0.00%
Division of Forestry	35,180	35,180	35,180	35,180	0	35,180	0.00%
Fire Safety Inspections	27,625	32,842	43,860	42,071	0	42,071	-4.08%
Fire Assessments	4,845,938	8,670,595	5,934,148	5,746,585	319,932	6,066,517	2.23%
County Jail Maintenance	667,624	729,022	725,719	718,854	0	718,854	-0.95%
Detention & Correction-Medical	960,460	998,960	998,960	994,460	0	994,460	-0.45%
Law Enforcement Maintenance	280,429	284,382	286,874	285,841	0	285,841	-0.36%
Detention & Correction-Other	86,667	130,000	130,000	181,266	0	181,266	39.44%
Law Enforcement - Other	2,979,887	2,864,269	2,778,945	3,450,982	0	3,450,982	24.18%
Children's Advocacy Center	247,042	330,477	373,815	385,304	0	385,304	3.07%
Emergency Medical Service	6,331,353	6,781,913	7,533,513	7,234,183	174,496	7,408,679	-1.66%
Subtotal	16,903,345	21,009,017	19,009,684	19,254,174	494,428	19,748,602	3.89%
LIBRARIES							
Libraries - Heartland Coop	137,145	85,017	110,608	117,503	0	117,503	6.23%
Libraries - Avon Park	192,021	189,671	180,849	187,988	0	187,988	3.95%
Libraries - Sebring	398,033	439,316	439,279	439,320	0	439,320	0.01%
Libraries - Lake Placid	194,208	203,773	218,839	227,822	0	227,822	4.10%
Libraries - Countywide	144,439	138,637	141,039	155,911	0	155,911	10.54%
Subtotal	1,065,846	1,056,414	1,090,614	1,128,544	0	1,128,544	3.48%
PARKS AND RECREATION							
Recreation Department	330,000	330,000	330,000	330,000	0	330,000	0.00%
Parks Department	949,856	982,931	992,076	977,771	0	977,771	-1.44%
Florida Boating Improvement Program	67,647	108,714	74,678	72,670	0	72,670	-2.69%
Sports Complex	170,590	170,221	182,291	185,510	22,789	208,299	14.27%
Subtotal	1,518,093	1,591,866	1,579,045	1,565,951	22,789	1,588,740	0.61%
HUMAN SERVICES							
Hospital District	0	286,050	334,125	272,734	0	272,734	-18.37%
Veteran Service Office	184,031	220,685	222,814	252,190	0	252,190	13.18%
Mental Health	500,834	511,704	530,865	530,865	0	530,865	0.00%
Health Care Responsibility Act	150,000	125,000	100,000	100,000	0	100,000	0.00%
Community Programs	107,201	106,610	113,277	118,414	0	118,414	4.53%
Public Assistance Programs	71,365	65,738	68,993	70,189	0	70,189	1.73%
State-County Assistance Programs	1,622,978	1,752,443	1,773,708	1,652,005	0	1,652,005	-6.86%
Nu-Hope	42,045	42,045	42,886	46,886	0	46,886	9.33%

Budget Summary: Title	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Adopted	CONT Tentative	ISSUE Tentative	FY 2021-22 Tentative	Percent Change
Non-Profit Community Agencies	31,350	30,000	30,600	30,000	0	30,000	-1.96%
Transportation for Disadvantaged Program	201,751	193,533	198,309	183,430	0	183,430	-7.50%
Drivers Ed Safety	18,000	18,045	20,000	27,250	0	27,250	36.25%
Healthy Families - Highlands	399,738	433,252	457,344	477,322	0	477,322	4.37%
Community Program Services	42,261	42,111	54,723	58,754	0	58,754	7.37%
Home Investment Partnership	0	0	615	553	0	553	-10.08%
State Housing Initiatives Partnership - Admin	76,003	109,742	66,276	69,597	0	69,597	5.01%
State Housing Initiatives Partnership - Program	340,163	274,158	323,191	297,760	0	297,760	-7.87%
Subtotal	3,787,720	4,211,116	4,337,726	4,187,949	0	4,187,949	-3.45%
ENVIRONMENT							
Natural Resources	505,919	711,745	441,290	409,434	0	409,434	-7.22%
Cooperative Aquatic Plant Program	549,549	554,986	572,716	586,787	0	586,787	2.46%
Conservation Trust	61,460	59,000	55,998	58,338	0	58,338	4.18%
Subtotal	1,116,928	1,325,731	1,070,004	1,054,559	0	1,054,559	-1.44%
Total	26,775,998	31,673,311	29,657,485	29,791,698	517,217	30,308,915	2.20%
GROWTH MANAGEMENT							
TRANSPORTATION							
County Engineer	160,156	171,136	179,145	188,044	0	188,044	4.97%
Engineering Services	1,482,645	1,644,261	1,707,851	1,752,900	0	1,752,900	2.64%
Road & Bridge	5,724,502	6,284,229	6,220,348	6,227,296	0	6,227,296	0.11%
Bridge & Concrete	354,562	367,078	374,851	396,468	0	396,468	5.77%
Maintenance Shop and Warehouse	802,906	869,026	877,577	891,416	0	891,416	1.58%
Traffic Operations	1,076,215	1,171,639	1,684,121	1,398,320	107,024	1,505,344	-10.62%
Mowing - Right of Ways	578,553	596,678	608,021	642,708	0	642,708	5.70%
County Shell Pit	247,344	252,060	253,408	256,930	0	256,930	1.39%
Sebring Parkway Maintenance	214,283	224,628	225,418	209,122	35,000	244,122	8.30%
Multi Use Path / Sidewalks	47,040	97,340	10,000	85,683	0	85,683	756.83%
Road & Bridge Superintendent	140,540	148,801	155,770	130,458	0	130,458	-16.25%
Geographic Information System	252,317	262,259	260,178	186,298	0	186,298	-28.40%
Interfund Transfers- 110	816,404	821,577	821,972	81,324	0	81,324	-90.11%
Budgetary Expenditure Accounts 110	205,389	200,000	200,000	200,000	0	200,000	0.00%
Subtotal	12,102,856	13,110,712	13,578,660	12,646,967	142,024	12,788,991	-5.82%
SOLID WASTE							
Refuse Disposal System	4,802,228	4,880,450	6,550,532	5,284,277	5,693,000	10,977,277	67.58%
Waste Tire Processing	1,179	1,179	1,179	1,179	0	1,179	0.00%
Landfill Closure Program	39,802	43,027	74,777	42,777	0	42,777	-42.79%

Budget Summary: Title	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Adopted	CONT Tentative	ISSUE Tentative	FY 2021-22 Tentative	Percent Change
Recycling Grant	38,748	26,629	38,748	19,249	0	19,249	-50.32%
Refuse Collection Program	4,546,017	4,723,006	4,866,601	4,834,116	0	4,834,116	-0.67%
Asphalt Plant	4,977,606	5,076,294	3,869,470	4,033,108	0	4,033,108	4.23%
Budgetary Expenditure Accounts-401	289,744	580,000	630,140	250,000	0	250,000	-60.33%
Subtotal	14,695,324	15,330,585	16,031,447	14,464,706	5,693,000	20,157,706	25.74%
DEVELOPMENT DEPARTMENT							
County Planning and Zoning	838,144	830,773	389,533	678,894	0	678,894	74.28%
Office of Economic Development	345,888	324,044	303,424	378,048	0	378,048	24.59%
Development Services	141,061	149,383	144,911	167,556	0	167,556	15.63%
Code Enforcement	563,015	637,779	651,868	417,935	0	417,935	-35.89%
Building Department - 180	928,200	988,300	991,800	975,371	324,868	1,300,239	31.10%
Nuisance Abatement	78,600	38,600	60,800	55,300	0	55,300	-9.05%
Historic Preservation Commission	2,466	2,230	7,130	4,730	0	4,730	-33.66%
Tourist Development - Operations	147,541	146,467	142,190	147,252	0	147,252	3.56%
Tourist Development - Arts & Culture	164,100	0	0	0	0	0	0.00%
Tourist Development - Marketing & Promotion	512,459	682,559	532,625	682,748	0	682,748	28.19%
Tourist Development - Lakes	40,000	40,000	0	0	0	0	0.00%
Tourist Development - Promote/Advertise Lakes	3,286	3,286	8,035	0	0	0	-100.00%
Tourist Development - Asset Development/Enhance	220,000	217,500	187,562	275,000	0	275,000	46.62%
Subtotal	3,984,760	4,060,921	3,419,878	3,782,834	324,868	4,107,702	20.11%
Total	30,782,940	32,502,218	33,029,985	30,894,507	6,159,892	37,054,399	12.18%
COURTS AND ELECTED OFFICIALS							
COURTS							
Circuit Court Administration	16,468	15,179	15,118	11,244	0	11,244	-25.63%
Judicial Technology	131,250	141,877	142,815	206,321	0	206,321	44.47%
State Attorney	16,748	16,946	19,196	19,196	0	19,196	0.00%
State Attorney Technology	251,889	254,161	252,141	234,331	0	234,331	-7.06%
Public Defender	6,011	6,011	6,033	6,245	0	6,245	3.51%
Public Defender Technology	95,380	96,982	96,182	99,518	0	99,518	3.47%
Pre-Trial Release Circuit Criminal	120,079	125,824	131,597	131,946	0	131,946	0.27%
Cir Ct Family Pro Se Services	108,153	89,919	58,080	36,091	0	36,091	-37.86%
Guardian Ad Litem Circuit Juvenile	1,699	2,208	1,977	3,040	0	3,040	53.77%
Law Library - 177A	17,600	17,700	18,850	25,400	0	25,400	34.75%
Law Library - 176	0	15,000	15,000	15,000	0	15,000	0.00%
Law Library CCC - 005	115,155	130,182	134,105	122,118	0	122,118	-8.94%
Legal Aid - 177B	49,901	50,500	51,800	52,335	0	52,335	1.03%
Teen Court - 177C	17,600	17,700	18,850	25,400	0	25,400	34.75%

Budget Summary: Title	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Adopted	CONT Tentative	ISSUE Tentative	FY 2021-22 Tentative	Percent Change
Innovations & Support	95,750	97,000	103,500	51,400	0	51,400	-50.34%
Subtotal	1,043,683	1,077,189	1,065,244	1,039,585	0	1,039,585	-2.41%
ELECTED OFFICIALS							
Clerk to Board	2,979,395	3,124,174	3,161,955	3,285,629	0	3,285,629	3.91%
Clerk to Board - Other	670,246	689,263	777,806	857,193	0	857,193	10.21%
Courthouse Security Sheriff	1,034,030	1,147,970	1,206,251	1,275,288	0	1,275,288	5.72%
Sheriff	17,476,655	18,500,286	19,293,659	20,302,109	0	20,302,109	5.23%
Detention and Correction	9,115,832	9,718,938	10,007,541	10,661,119	0	10,661,119	6.53%
Tax Collector	1,795,488	1,839,354	1,886,694	1,968,654	0	1,968,654	4.34%
Property Appraiser	3,006,832	3,255,577	3,221,865	3,317,018	0	3,317,018	2.95%
Supervisor of Elections	849,917	1,234,583	898,922	1,223,476	0	1,223,476	36.10%
Subtotal	36,928,395	39,510,145	40,454,693	42,890,486	0	42,890,486	6.02%
Total	37,972,078	40,587,334	41,519,937	43,930,071	0	43,930,071	5.80%
OTHER AGENCIES							
Medical Examiner	392,479	403,423	436,705	463,345	0	463,345	6.10%
County Health Dept	243,000	251,505	256,535	256,535	0	256,535	0.00%
Community Redevelopment Agency-Sebring	513,149	478,200	494,223	549,037	0	549,037	11.09%
Community Redevelopment Agency-Avon Park	140,789	176,547	213,693	250,431	0	250,431	17.19%
Sebring Regional Airport/Industrial Park CRA	412,123	392,301	395,536	390,155	0	390,155	-1.36%
Community Redevelopment Agency-AP Airport	20,078	20,579	20,514	20,304	0	20,304	-1.02%
Community Redevelopment Agency-AP Southside	39,380	51,575	67,861	98,113	0	98,113	44.58%
Community Redevelopment Agency-Lake Placid	12,544	25,717	32,602	48,398	0	48,398	48.45%
Total	1,773,542	1,799,847	1,917,669	2,076,318	0	2,076,318	8.27%
DEBT SERVICE							
Ball Field Complex Debt	308,316	156,482	0	0	0	0	0.00%
Long Term Notes - 151	1,816,071	2,542,129	3,134,590	3,134,590	0	3,134,590	0.00%
Long Term Notes - 401	0	0	0	0	0	0	0.00%
Total	2,124,387	2,698,611	3,134,590	3,134,590	0	3,134,590	0.00%
INFRASTRUCTURE CAPITAL PROJECTS							
HCFPIRN LTD Capital Fund	0	0	2,948,886	2,773,950	0	2,773,950	-5.93%
Sebring Parkway Phase II	313,970	0	0	0	0	0	0.00%
Transportation Projects -151	23,306,815	26,316,796	25,699,300	13,090,641	2,314,500	15,405,141	-40.06%
Shell Pit Mitigation - 151	15,904	0	0	0	0	0	0.00%
Recreation Department - 151	562,417	764,950	722,519	300,000	0	300,000	-58.48%

Budget Summary: Title	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Adopted	CONT Tentative	ISSUE Tentative	FY 2021-22 Tentative	Percent Change
Parks Projects - 151	144,200	92,275	110,208	0	123,000	123,000	11.61%
Natural Resources - 151	234,000	0	85,000	0	0	0	-100.00%
Libraries - Avon Park - 151	0	13,468	0	0	0	0	0.00%
Libraries - Sebring 151	0	13,471	0	0	0	0	0.00%
Libraries - Lake Placid - 151	0	13,471	0	0	0	0	0.00%
Central Services - 151	2,081,300	1,112,000	1,008,750	1,318,587	0	1,318,587	30.71%
Building Operation & Maintenance - 151	2,063,759	2,873,646	2,068,744	1,276,175	0	1,276,175	-38.31%
Sheriff - 151	400,000	400,000	360,000	505,000	0	505,000	40.28%
County Jail - 151	1,863,335	1,700,000	32,003	1,797,578	0	1,797,578	5516.90%
Emergency Operations Ctr - 151	68,538	108,487	380,000	987,000	0	987,000	159.74%
Communications Program - 151	859,360	902,359	0		0	0	0.00%
Emergency Medical Services - 151	711,932	570,500	482,278	259,230	0	259,230	-46.25%
Animal Control - 151	449,868	389,628	506,565	756,323	0	756,323	49.30%
Interfund Transfer - 151	81,475	81,474	81,474	81,474	0	81,474	0.00%
Budgetary Expenditure Accounts - 151	250,000	250,000	121,000	175,000	0	175,000	44.63%
Total	33,406,873	35,602,525	34,606,727	23,320,958	2,437,500	25,758,458	-25.57%
IMPACT FEES							
Parks & Rec Impact Fees - Avon Park	4,615	4,638	4,638	0	0	0	-100.00%
Correctional Facilities Impact Fees	4,548	4,572	4,572	0	0	0	-100.00%
Fire Services Impact Fees	4,824	4,848	4,848	0	0	0	-100.00%
Library Impact Fees	1,726	1,734	1,734	0	0	0	-100.00%
Law Enforcement Impact Fees	1,335	1,341	1,341	0	0	0	-100.00%
Emergency Medical Services Impact Fees	1,033	1,037	1,037	0	0	0	-100.00%
Total	18,081	18,170	18,170	0	0	0	-100.00%
SPECIAL DISTRICTS							
ROAD AND DRAINAGE DISTRICTS							
Oak Manor Ave Road Paving	0	0	75,567	4,542	0	4,542	-93.99%
Thunderbird Rd Wastewater Spc Ben Dist	17,261	17,195	17,200	18,700	0	18,700	8.72%
Sun 'N Lakes 1-20 Improvement Trust	57,750	57,750	58,425	60,000	0	60,000	2.70%
Highlands Park Estates Spc Ben Dist	123,963	84,637	78,612	87,492	0	87,492	11.30%
Orange Blossom Unit 12 Spc Ben Dist	8,005	8,005	8,200	8,400	0	8,400	2.44%
Sebring Acres Spc Ben Dist	9,453	30,700	75,700	75,765	0	75,765	0.09%
Sun'n Lakes of LP Spc Recreational Dist	97,433	86,603	104,468	93,809	0	93,809	-10.20%
Orange Blossom Est Spc Ben Dist (1-19)	23,325	23,325	22,900	23,450	0	23,450	2.40%
Red Hill Farms Improve Dist	6,763	6,763	6,763	6,763	0	6,763	0.00%
Placid Lakes Spc Ben Dist	210,683	287,642	320,563	288,808	0	288,808	-9.91%
Istokpoga Marsh Watershed Improve Dist	98,986	805,861	4,886,751	4,671,075	0	4,671,075	-4.41%

Budget Summary: Title	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Adopted	CONT Tentative	ISSUE Tentative	FY 2021-22 Tentative	Percent Change
Avon Park Estates Spc Ben Dist	88,628	92,400	92,400	275,500	0	275,500	198.16%
Hickory Hills Spc Ben Dist	12,400	25,600	23,417	0	0	0	-100.00%
Highlands Park Estates Imp Trust	20,000	20,000	59,847	60,450	0	60,450	1.01%
Subtotal	774,650	1,546,481	5,830,813	5,674,754	0	5,674,754	-2.68%
LIGHTING DISTRICTS							
Highway Park Spc Ben Dist	8,926	8,926	9,093	9,141	0	9,141	0.53%
Lake Haven Estates Spc Ben Dist	11,458	11,458	11,658	11,725	0	11,725	0.57%
Sebring Hills Spc Ben Dist	25,883	25,883	25,883	26,047	0	26,047	0.63%
Orange Villa MH Est Spc Ben Dist	1,732	1,720	1,775	1,900	0	1,900	7.04%
Sebring Country Estates Spc Ben Dist	22,000	23,000	23,000	23,000	0	23,000	0.00%
Subtotal	69,999	70,987	71,409	71,813	0	71,813	0.57%
FIRE DISTRICTS							
West Sebring Spc Ben Fire Dist	921,219	0	115,635	98,400	0	98,400	-14.90%
Lake Placid Spc Ben Fire Dist	426,712	0	410,100	410,000	0	410,000	-0.02%
Lorida Spc Ben Fire Dist	41,469	0	39,600	0	0	0	-100.00%
Venus Spc Ben Fire Dist	39,311	0	78,602	47,492	0	47,492	-39.58%
Sun 'N Lakes Est of LP Spc Ben Dist	349,308	0	0	0	0	0	0.00%
Desoto City Spc Ben Fire Dist	32,359	0	0	0	0	0	0.00%
Highlands Lakes Spc Tax Dist	163,138	0	126,870	0	0	0	-100.00%
Placid Lakes Spc Ben Fire Dist	207,175	0	0	0	0	0	0.00%
Leisure Lakes Spc Ben Fire Dist	73,362	0	109,772	117,338	0	117,338	6.89%
Highlands Park Spc Ben Fire Dist	98,001	0	52,890	30,835	0	30,835	-41.70%
Subtotal	2,352,054	0	933,469	704,065	0	704,065	-24.58%
Total	3,196,703	1,617,468	6,835,691	6,450,632	0	6,450,632	-5.63%
GRAND TOTAL	**143,746,008**	**154,641,308**	**159,180,897**	**148,173,532**	**9,200,669**	**157,374,201**	**-1.13%**

AGENCY FUNDING

ORGANIZATION	FY16-17 ADOPTED	FY17-18 ADOPTED	FY18-19 ADOPTED	FY19-20 ADOPTED	FY20-21 ADOPTED	FY21-22 TENTATIVE
RECREATION:						
AVON PARK RECREATION (INTERLOCAL)	$110,000	$110,000	$110,000	$110,000	$110,000	$110,000
SEBRING RECREATION (INTERLOCAL)	$110,000	$110,000	$110,000	$110,000	$110,000	$110,000
LAKE PLACID RECREATION (INTERLOCAL)	$110,000	$110,000	$110,000	$110,000	$110,000	$110,000
OTHER AGENCIES:						
NU-HOPE	$42,045	$42,045	$42,045	$42,045	$42,886	$46,886
IDA-ECONOMIC DEVELOPMENT	$0	$0	$0	$0	$0	$0
HEALTH UNIT	$243,000	$243,000	$243,000	$251,505	$256,535	$256,535
SAFEHOUSE	$30,000	$30,000	$30,000	$30,000	$30,600	$30,000
TOTAL	**$645,045**	**$645,045**	**$645,045**	**$653,550**	**$660,021**	**$663,421**

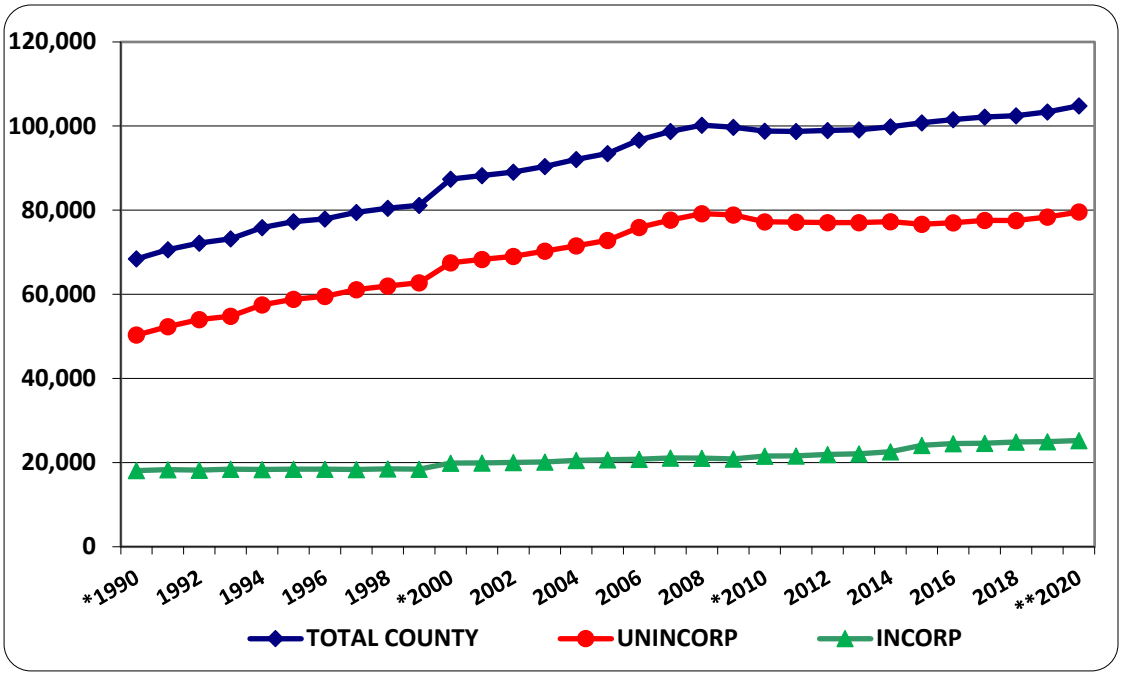
POPULATION DATA FOR HIGHLANDS COUNTY

YEAR	FY	TOTAL COUNTY	UNINCORP	TOTAL POP % CHANGE	UNINCORP % CHANGE	INCORP
*1990	91/92	68,432	50,322	-0.95%	2.05%	18,110
1991	92/93	70,609	52,308	3.18%	3.95%	18,301
1992	93/94	72,157	53,966	2.19%	3.17%	18,191
1993	94/95	73,203	54,793	1.45%	1.53%	18,410
1994	95/96	75,860	57,493	3.63%	4.93%	18,367
1995	96/97	77,270	58,832	1.86%	2.33%	18,438
1996	97/98	77,914	59,504	0.83%	1.14%	18,410
1997	98/99	79,465	61,099	1.99%	2.68%	18,366
1998	99/00	80,458	61,952	1.25%	1.40%	18,506
1999	00/01	81,143	62,713	0.85%	1.23%	18,430
*2000	01/02	87,366	67,489	7.67%	7.62%	19,877
2001	02/03	88,212	68,288	0.97%	1.18%	19,924
2002	03/04	89,038	69,011	0.94%	1.06%	20,027
2003	04/05	90,393	70,258	1.52%	1.81%	20,135
2004	05/06	92,057	71,531	1.84%	1.81%	20,526
2005	06/07	93,456	72,793	1.52%	1.76%	20,663
2006	07/08	96,672	75,900	3.44%	4.27%	20,772
2007	08/09	98,727	77,642	2.13%	2.30%	21,085
2008	09/10	100,207	79,150	1.50%	1.94%	21,057
2009	10/11	99,713	78,851	-0.49%	-0.38%	20,862
*2010	11/12	98,786	77,236	-0.93%	-2.05%	21,550
2011	12/13	98,712	77,132	-0.07%	-0.13%	21,580
2012	13/14	98,955	77,041	0.25%	-0.12%	21,914
2013	14/15	99,092	77,026	0.14%	-0.02%	22,066
2014	15/16	99,818	77,264	0.73%	0.31%	22,554
2015	16/17	100,748	76,662	0.93%	-0.78%	24,086
2016	17/18	101,531	77,007	0.78%	0.45%	24,524
2017	18/19	102,138	77,548	0.60%	0.70%	24,590
2018	19/20	102,441	77,535	0.30%	-0.02%	24,906
2019	20/21	103,342	78,371	0.88%	1.08%	24,971
**2020	21/22	104,810	79,561	1.42%	1.52%	25,249

*Actual Census Count (once every 10 years).

**Data Source: Office of Economic & Demographic Research (http://www.state.fl.us/edr/population.htm)

Note: All other population numbers are estimates/projections based upon data from the Bureau of Economic and Business Research (BEBR).



Highlands County

Budget By Fund Summary

FY 2021 - 2022

Fund	Title	Revenue	Expenditures	Variance
005	GENERAL FUND	77,000,685	(77,000,685)	0
104	ORANGE VILLA SBD	1,900	(1,900)	0
107	PLACID LAKES SBD	288,808	(288,808)	0
108	SEBRING COUNTRY EST SBD	23,000	(23,000)	0
109	ISTOKPOGA MARSH IMP DIST	4,671,075	(4,671,075)	0
110	COUNTY TRANSPORT TRUST	12,544,869	(12,544,869)	0
111	AVON PARK ESTATES SBD	275,500	(275,500)	0
114	LEISURE LAKES SP BEN FIRE	117,338	(117,338)	0
116	HIGHLANDS PARK SB FIRE	30,835	(30,835)	0
117	HIGHLANDS PK EST IMP TRST	60,450	(60,450)	0
118	SEBRING HILLS SBD	26,047	(26,047)	0
119	RED HILL FARMS IMP DIST	6,763	(6,763)	0
121	OAK MANOR AVE ROAD PAVING	4,542	(4,542)	0
122	E911 OPERATIONS FUND	1,209,959	(1,209,959)	0
123	LIBRARY COOP FUND	117,503	(117,503)	0
127	ORANGE BLOSSOM EST 1-19	23,450	(23,450)	0
128	SUN'N LAKES PLACID RECRE	93,809	(93,809)	0
129	CONSERVATION TRUST FUND	58,338	(58,338)	0
131	INTERGOVT RADIO COMMUNICA	394,645	(394,645)	0
133	WEST SEBRING SB FIRE	98,400	(98,400)	0
134	SEBRING ACRES SBD	75,765	(75,765)	0
135	ORANGE BLOSSOM UNIT 12	8,400	(8,400)	0
136	LAKE HAVEN ESTATES SBD	11,725	(11,725)	0
137	VENUS SB FIRE DISTRICT	47,492	(47,492)	0
140	LAW ENFORCEMENT EDUC	24,950	(24,950)	0
143	FL BOATING IMPROVEMENT	72,670	(72,670)	0
144	LAKE PLACID SB FIRE DIST	410,000	(410,000)	0
146	HIGHWAY PARK SBD	9,141	(9,141)	0
148	HIGHLANDS PARK EST SBD	87,492	(87,492)	0
149	DRIVER ED SAFETY TRUST FD	27,250	(27,250)	0
151	LOCAL GOVT INFRA SURTAX	26,119,098	(26,119,098)	0
152	TOURIST DEV TRUST FUND	1,105,000	(1,105,000)	0
155	HOSPITAL DISTRICT	272,734	(272,734)	0

Fund	Title	Revenue	Expenditures	Variance
163	HOME INITIATIVES PARTNER	553	(553)	0
166	AFFORDABLE HOUSING ASST (166)	367,357	(367,357)	0
171	DOMESTIC VIOLENCE TRAIN	8,750	(8,750)	0
172	SUN N LAKES 1-20 IMP TRST	60,000	(60,000)	0
174	FIRE INSPECTION	42,071	(42,071)	0
175	SEBRING PARKWAY MAINT	244,122	(244,122)	0
176	STATE COURT FACILITIES TF	257,545	(257,545)	0
177	INNOVATIONS & SUPP CTS TF	51,400	(51,400)	0
177A	LAW LIBRARY TRUST FUND	25,400	(25,400)	0
177B	LEGAL AID TRUST FUND	52,335	(52,335)	0
177C	TEEN COURT JUV ASSIST TF	25,400	(25,400)	0
178	CRIME PREVENTION	62,353	(62,353)	0
179	COURT TECH 28.24(12)(E)1	540,170	(540,170)	0
180	BUILDING FUND	1,300,239	(1,300,239)	0
181	FIRE ASSESSMENT FUND	6,066,517	(6,066,517)	0
197	T-BIRD RD WASTEWATER SBD	18,700	(18,700)	0
355	HCFPIRN LTD CAPITAL FUND	2,773,950	(2,773,950)	0
401	SOLID WASTE	16,124,598	(16,124,598)	0
420	ENERGY RECOVERY	4,033,108	(4,033,108)	0
	Total FY : 2021 - 2022 Budget:	**157,374,201**	**(157,374,201)**	**0**

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
GENERAL FUND							
005	3111000		AD VALOREM TAXES COUNTY	$43,361,681	$43,945,066	$46,088,445	6.29%
	AD VALOREM TAXES COUNTY (8.55 MILS)					*$46,088,445*	
005	3112000		AD VALOREM TAXES PRIOR YR	$250,000	$257,922	$250,000	0.00%
	DELINQUENT AD VALOREM TAXES					*$250,000*	
Property Taxes				**$43,611,681**	**$44,202,989**	**$46,338,445**	**6.25%**
005	3290000		ANIMAL CONTROL TAGS	$1,000	$870	$1,000	0.00%
	COLLECTIONS FROM SHERIFF					*$1,000*	
Licenses & Permits				**$1,000**	**$870**	**$1,000**	**0.00%**
005	3311000Z		OBTS GRANT	$0	$628	$0	0.00%
005	3312130Z		US DOJ GRANT (FDLE)	$0	$62,177	$0	0.00%
005	3312211Z		VOCA GRANT	$121,692	$58,855	$127,572	4.83%
	VICTIM OF ADVOCATE PROGRAM GRANT (VOCA)					*$127,572*	
005	3312550Z		PROJ EMERG MGMT PREPARE-F	$59,293	$0	$59,293	0.00%
	FEDERAL BASE GRANT EMERGENCY MGMNT 7/1/20 THRU 6/30/21 - 9 MONTHS					*$44,470*	
	FEDERAL BASE GRANT EMERGENCY MGMNT 7/1/21 THRU 6/30/22 - 3 MONTHS					*$14,823*	
005	3312600Z		COPS GRANT	$108,254	$155,365	$68,953	-36.30%
	2020 COPS HIRING PROGRAM					*$68,953*	
005	3312902Z		SCAAP PROGRAM REVENUE	$20,000	$0	$20,000	0.00%
	STATE CRIMINAL ALIEN ASSISTANCE PROGRAM (SCAAP)					*$20,000*	
005	3312903Z		DEPT OF JUSTICE - PROJECT	$16,890	$0	$19,000	12.49%
	DOJ EDWARD BYRNE MEMORIAL (JAG - DIRECT)					*$19,000*	
005	3316200Z		PUBLIC ASSISTANCE GRANT	$0	$5,230,754	$0	0.00%
005	3316900		TITLE IV-D SERV REIMB	$0	$1,325	$0	0.00%
005	3316901Z		US HHS GRANT - OTHER	$322,000	$223,746	$388,023	20.50%
	PROJECT 20004 HEALTHY FAMILIES GRANT (9 MOS)					*$291,017*	
	PROJECT 21004 HEALTHY FAMILIES GRANT (3 MOS)					*$97,006*	
005	3330000		FED PMTS IN LIEU OF TAXES	$0	$6,715	$0	0.00%
005	3342120Z		OJP BULLET PROOF VESTS	$0	$7,074	$0	0.00%
005	3342130Z		FDLE GRANT	$141,841	$20,101	$133,148	-6.13%
	FDLE EDWARD BYRNE MEMORIAL (JAG COUNTYWIDE)					*$50,648*	
	RESIDENTIAL SUBSTANCE ABUSE TREATMENT PROGRAM (RSAT)					*$82,500*	
005	3342170Z		EMS TRUST GRANT	$0	$16,968	$0	0.00%
005	3342300Z		PROJ HAZ MATERIALS PLAN	$1,600	$2,572	$1,600	0.00%
	HAZARDS ANALYSIS GRANT 21-22					*$1,600*	
005	3342500Z		PROJECT EMERG MGT PREPARE	$190,352	$0	$105,409	-44.62%
	STATE BASE GRANT EMERGENCY MGMNT 7/1/19 THRU 6/30/20 - 9 MONTHS					*$79,057*	
	STATE BASE GRANT EMERGENCY MGMNT 7/1/21 THUR 6/30/22 - 3 MONTHS					*$26,352*	

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
005	3343971Z		PRJ FL FISH & WILDLIFE COMM	$9,960	$0	$9,960	0.00%
	ROLLOVER PROJECT 17044 BEARPROOF GARBAGE CARTS					*$9,960*	
005	3343985Z		HC SOIL & WATER DIST	$0	$25,000	$0	0.00%
005	3343990Z		PROJECT AQUATIC PLANT	$330,216	$240,208	$324,431	-1.75%
	PROJECT 20005 STATE AQUATIC WEED GRANT (9 MOS)					*$268,781*	
	PROJECT 21005 STATE AQUATIC WEED GRANT (3 MOS)					*$55,650*	
005	3346900Z		OTHER HUMAN SERVICES PROJ	$0	$41,708	$0	0.00%
005	3347100		LIBRARY SVC TECHNOLOGY	$200,000	$192,350	$173,845	-13.08%
	STATE FUNDING					*$173,845*	
005	3347210Z		HISTORIC PRESERVATION	$0	$10,000	$0	0.00%
005	3351200		STATE REV SHARING PROCEED	$2,340,147	$2,005,553	$2,793,295	19.36%
	CURRENT YEAR					*$2,793,295*	
005	3351300		INSURANCE AGENT	$30,000	$23,090	$25,900	-13.67%
	CURRENT YEAR					*$25,900*	
005	3351400		MOBILE HOMES	$224,500	$222,820	$215,500	-4.01%
	CURRENT YEAR					*$215,500*	
005	3351500		ALCOHOLIC LICENSE	$28,300	$32,253	$31,500	11.31%
	CURRENT YEAR					*$31,500*	
005	3351810		HALF-CENT SALES TAX	$5,277,341	$4,283,174	$6,685,443	26.68%
	CURRENT YEAR					*$6,685,443*	
005	3352000		F/F SUPPLEMENTAL COMP FD	$4,000	$5,408	$7,500	87.50%
	CURRENT YEAR					*$7,500*	
005	3359000		STATE SHARED REV OTHER	$4,090,000	$4,196,932	$4,280,870	4.67%
	FISCALLY CONSTRAINED					*$4,280,870*	
005	3360000		TOTAL STATE PMYS LIEU TAX	$42,500	$40,514	$40,500	-4.71%
	CURRENT YEAR					*$40,500*	
005	3361000		SFWMD PMT IN LIEU OF TAX	$2,766	$2,767	$2,767	0.04%
	CURRENT YEAR					*$2,767*	
005	3371000		TOWN OF L.P. ZONING	$35,000	$35,000	$35,000	0.00%
	PROFESSIONAL SERVICES					*$35,000*	
005	3374300		MISC INTERGOV REIMB	$30,000	$0	$10,000	-66.67%
	CITY OF SEBRING - GIS SERVICES					*$10,000*	
Intergovernmental				**$13,626,652**	**$17,143,055**	**$15,559,509**	**14.18%**
005	3411000		RECORDING FEES	$420,000	$481,445	$525,000	25.00%
	CURRENT YEAR					*$525,000*	
005	3415200		SHERIFF FEES	$187,090	$185,036	$275,000	46.99%
	CURRENT YEAR					*$275,000*	
005	3415201		SHERIFF INVESTIGATE COSTS	$64,116	$66,244	$75,000	16.98%
	ESTIMATED COLLECTIONS					*$75,000*	

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
005	3415300		CLERK OF COURTS FEES	$1,000	$910	$1,000	0.00%
	CURRENT YEAR					*$1,000*	
005	3415500		SUPERVISOR ELECTIONS FEES	$0	$5	$0	0.00%
005	3419001		MARRIAGE LICENSE SERV CHG	$33,500	$36,479	$33,500	0.00%
	CURRENT YEAR					*$33,500*	
005	3419100		BINGO APPLICATION	$1,040	$1,290	$1,300	25.00%
	CURRENT YEAR					*$1,300*	
005	3419200		TAX ASSESSMENT PETITION	$0	$2	$0	0.00%
005	3421000Z		LAW ENFORCEMENT SVCS - AVON PARK	$1,397,932	$1,397,932	$2,002,258	43.23%
	AVON PARK LAW ENFORCEMENT SERVICES					*$2,002,258*	
005	3421001		LAW ENFORCEMENT SERV OTHE	$0	$16,317	$0	0.00%
005	3426000		AMBULANCE FEES	($830,000)	($973,332)	($1,250,000)	50.60%
	CURRENT YEAR					*($1,250,000)*	
005	3426001		AMBULANCE FEES - ADP	$6,000,000	$7,035,856	$7,950,000	32.50%
	CURRENT YEAR					*$7,950,000*	
005	3426002		MEDICARE/MEDICAID UNALLOW	($1,460,000)	($1,848,106)	($2,500,000)	71.23%
	CURRENT YEAR					*($2,500,000)*	
005	3426003		MEDICARE/MEDICAID UNALLOW	$370,242	$204,978	$285,000	-23.02%
	MEDICAID MANAGED CARE ORG.					*$225,000*	
	MEDICAID STATE ASSISTANCE					*$60,000*	
005	3426004		AMBULANCE FEES - MDS/SKY	$75,000	$57,855	$75,000	0.00%
	CURRENT YEAR					*$75,000*	
005	3429000Z		SCHOOL RESOURCE OFFICER PROGRAM	$897,856	$900,764	$946,499	5.42%
	COLLEGE RESOURCE DEPUTY PROGRAM					*$52,410*	
	SCHOOL RESOURCE OFFICER & SAFE SCHOOLS ACT PROGRAMS - SCHOOL BOARD					*$894,089*	
005	3429400		ZONING FEES	$125,000	$166,764	$175,000	40.00%
	ZONING FEES COLLECTIONS					*$175,000*	
005	3434001Z		PROJ SALE-GARBAGE CARTS	$23,325	$850	$23,325	0.00%
	ROLLOVER PROJECT 17044 BEARPROOF GARBAGE CARTS					*$23,325*	
005	3464000		COUNTY POUND FEES	$23,626	$13,955	$18,500	-21.70%
	ANIMAL SERVICE FEES					*$18,500*	
005	3475100		SPORTS COMPLEX	$30,000	$32,328	$30,000	0.00%
	SPORTS COMPLEX FEES					*$30,000*	
005	3475300		CIVIC CENTER	$7,500	$2,670	$4,500	-40.00%
	RENTAL FEES					*$4,500*	
005	3475400		RENTAL FEES H L BISHOP PK	$4,500	$3,470	$2,500	-44.44%
	RENTAL FEES					*$2,500*	
005	3475600Z		PROJ RENT FEE HORSE ARENA	$0	$824	$0	0.00%
005	3481401		HEARING OFFICER FEES	$0	$73	$0	0.00%

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
005	3481500		CTY CT CRIM CT IMPROV FD	$1,000	$1,761	$1,500	50.00%
	COURT FEES					*$1,500*	
005	3484100		CIR CT CIVIL FILING FEES	$22,500	$53,598	$35,000	55.56%
	FILING FEES					*$35,000*	
Charges for Services				**$7,395,227**	**$7,839,967**	**$8,709,882**	**17.78%**
005	3520000		LIBRARY FINES	$17,500	$5,911	$9,000	-48.57%
	LATE RENTAL FEES					*$9,000*	
005	3540100		CODE ENFORCEMENT CVL CIT	$9,500	$16,376	$17,000	78.95%
	CODE ENFORCEMENT					*$17,000*	
005	3540200		CODE ENFOR PARKING	$0	$60	$0	0.00%
005	3540400		SPECIAL MAGISTRATE LIEN	$22,500	$37,551	$30,000	33.33%
	SPECIAL MAGISTRATE					*$30,000*	
Fines & Forfeitures				**$49,500**	**$59,898**	**$56,000**	**13.13%**
005	3810000		INTERFUND TRANSFER	$33,850	$31,222	$0	-100.00%
005	3810000Z		PROJECT INTERFUND TRANSFE	$105,870	$0	$143,012	35.08%
	REIMBURSEMENT FOR LAW ENFORCEMENT ILLEGAL DUMPING FROM 401					*$143,012*	
Transfers				**$139,720**	**$31,222**	**$143,012**	**2.36%**
005	3611000		INTEREST EARNINGS	$45,000	$333,877	$350,000	677.78%
	MISC. INTEREST EARNING					*$350,000*	
005	3611000Z		INTEREST EARNINGS PROJ	$0	$373	$0	0.00%
005	3613100		CLERK OF COURTS	$1,500	$7,387	$7,500	400.00%
	CLERK INTEREST					*$7,500*	
005	3613300		SHERIFF	$0	$1,506	$600	100.00%
	SHERIFF INTEREST INCOME					*$600*	
005	3615000		INVESTMENT EARNINGS-FEIT	$50,000	$0	$0	-100.00%
005	3616000		INV EARNINGS FLCLASS	$30,000	$0	$0	-100.00%
005	3618000		INV EARNINGS FL FIT	$75,000	$1,776	$0	-100.00%
Interest				**$201,500**	**$344,919**	**$358,100**	**77.72%**
005	3620000		RENTS AND ROYALTIES	$4,000	$3,700	$4,200	5.00%
	CONCESSION RENT					*$3,200*	
	RENTALS					*$1,000*	
005	3620000Z		RENTS AND ROYALTIES	$1,500	$479	$700	-53.33%
	COAST 2 COAST PERSCRIPTION DRUG PROJECT 08067					*$700*	
005	3620010		RENTS FROM STATE	$78,104	$71,564	$79,666	2.00%
	CAC BUILDING RENTS					*$79,666*	
005	3620011		RENT - PROBATION/PAROLE	$94,981	$87,066	$94,981	0.00%
	PROBATION & PAROLE					*$94,981*	

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
005	3640000		DISPOSITION FIXED ASSETS	$0	$22,346	$0	0.00%
005	3642200		DISPOSITION LAND SALE	$500,000	$2,461,947	$1,400,000	180.00%
	LAND SALES					*$1,400,000*	
005	3642201		LAND SALE DAFAULT,DEPOSIT	$0	$5,799	$0	0.00%
005	3659000		OTHER SCRAP SALES	$0	$85	$0	0.00%
005	3661000Z		PROJECT DONATIONS/CONTRIB	$0	$6,392	$0	0.00%
005	3662000Z		LIBRARIES - PROJECT	$0	$5,783	$0	0.00%
005	3694000		MISC REV REIMBURSEMENTS	$12,500	$34,991	$12,500	0.00%
	CAC CARENET FNCAC REIMBURSEMENT					*$2,500*	
	REIMBURSEMENTS FOR CAPITAL PROJECTS MANAGER					*$10,000*	
005	3694010		INSURANCE PROCEEDS	$0	$14,846	$0	0.00%
005	3694800		REIMB FROM OTHER FUNDS	$1,193,395	$0	$1,195,378	0.17%
	ADMINISTRATIVE FEES - BUILDING FUND					*$129,354*	
	ADMINISTRATIVE FEES - ENERGY RECOVERY (45,421 TONS @ $0.39/TON)					*$16,024*	
	ADMINISTRATIVE FEES - SOLID WASTE					*$500,000*	
	ADMINISTRATIVE FEES - TRANSPORTATION TRUST					*$550,000*	
005	3694900		REIMB FROM OTHER FUNDS	$94,974	$56,477	$115,190	21.29%
	NAV POSITION REIMBURSEMENT					*$46,215*	
	PARKS & FACILITIES REIMBURSEMENTS					*$20,000*	
	REIMBURSEMENT FOR AQUATIC WEED ROW SPRAYING FROM R&B					*$20,000*	
	REIMBURSEMENT FOR NR ENVIRONMENTAL SPECIALIST POSITION (50%)					*$28,975*	
005	3699000		OTHER MISC REVENUE	$447,000	$56,449	$548,500	22.71%
	ADMIN FEES FIRE ASSESSMENT					*$427,000*	
	ADMIN FEES SPECIAL DISTRICTS					*$46,500*	
	OTHER MISC.					*$75,000*	
005	3699000Z		OTHER MISC REVENUE	$0	$21,743	$0	0.00%
005	3699210		EMPLOYEE'S CONTRIBUTIONS	$0	($56)	$0	0.00%
005	3699400		COPIES-LIBRARIES PUBLIC	$15,000	$8,532	$10,000	-33.33%
	COPIES (PUBLIC)					*$10,000*	
Miscellaneous				**$2,441,454**	**$2,858,368**	**$3,461,115**	**41.76%**
005	3150000		COMMUNICATIONS SVCS TAX	$465,875	$353,985	$452,290	-2.92%
	87% OF COLLECTIONS					*$452,290*	
Other Taxes				**$465,875**	**$353,985**	**$452,290**	**-2.92%**
005	3999100		FUND BAL BROUGHT FORWARD	$5,414,008	$0	$1,696,689	-68.66%
	FUND BALANCE TO BALANCE 005					*$1,696,689*	
005	3999100Z		PROJECT FD BAL FORWARD	$175,562	$0	$224,643	27.96%
	ROLLOVER FB COAST 2 COAST PERSCRIPTION DRUG PROJECT 08067					*$4,000*	
	ROLLOVER PROJECT 00059 HORSE ARENA REPAIR					*$4,384*	

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
			ROLLOVER PROJECT 02058 LIL LK JAX ALUM SYSTEM			*$14,400*	
			ROLLOVER PROJECT 15064 CAC DONATIONS			*$9,757*	
			ROLLOVER PROJECT 16048 MASON G SMOAK FOUNDATION GRANT			*$1,500*	
			ROLLOVER PROJECT 16056 HCSO DETENTION RECONFIGURATION			*$51,266*	
			ROLLOVER PROJECT 17020 FNCAC- CAC23			*$4,825*	
			ROLLOVER PROJECT 17023 JACK CREEK WATERSHED MNGMNT PLAN			*$59,230*	
			ROLLOVER PROJECT 18018 MONITOR DEFIBRILLATORS - LIFEPAK 15 SERVICE - 4 YEAR (YEAR 3 OUT OF 4)			*$22,491*	
			ROLLOVER PROJECT 19020 LUCAS CPR DEVICES			*$8,951*	
			ROLLOVER PROJECT 19049 CARES ACT PROVIDER RELIEF FUNDS			*$42,709*	
			ROLLOVER PROJECT 20027 SCALP 20-21			*$1,130*	
Internal Services				**$5,589,570**	**$0**	**$1,921,332**	**-65.63%**
			GENERAL FUND Grand Total:	**$73,522,179**	**$83,520,747**	**$77,000,685**	**4.73%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
SUN'N LAKES PLACID FIRE							
101	3611000		INTEREST EARNINGS	$0	$144	$0	0.00%
Interest				**$0**	**$144**	**$0**	**0.00%**
101	3631200		SERVICE ASSESSMENTS	$0	$6,587	$0	0.00%
Assessments				**$0**	**$6,587**	**$0**	**0.00%**
			SUN'N LAKES PLACID FIRE Grand Total:	**$0**	**$6,731**	**$0**	**0.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
DESOTO CITY SB FIRE							
102	3611000		INTEREST EARNINGS	$0	$648	$0	0.00%
Interest				**$0**	**$648**	**$0**	**0.00%**
			DESOTO CITY SB FIRE Grand Total:	**$0**	**$648**	**$0**	**0.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
ORANGE VILLA SBD							
104	3611000		INTEREST EARNINGS	$0	$15	$0	0.00%
Interest				**$0**	**$15**	**$0**	**0.00%**
104	3631200		SERVICE ASSESSMENTS	$1,320	$1,819	$1,900	43.94%
	SERVICE ASSESSMENTS					*$1,900*	
Assessments				**$1,320**	**$1,819**	**$1,900**	**43.94%**
104	3999100		FUND BAL BROUGHT FORWARD	$455	$0	$0	-100.00%
Internal Services				**$455**	**$0**	**$0**	**-100.00%**
			ORANGE VILLA SBD Grand Total:	**$1,775**	**$1,834**	**$1,900**	**7.04%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
HICKORY HILLS SBD							
106	3611000		INTEREST EARNINGS	$0	$401	$0	0.00%
Interest				**$0**	**$401**	**$0**	**0.00%**
106	3631200		SERVICE ASSESSMENTS	$2,350	$1,378	$0	-100.00%
Assessments				**$2,350**	**$1,378**	**$0**	**-100.00%**
106	3999100		FUND BAL BROUGHT FORWARD	$21,067	$0	$0	-100.00%
Internal Services				**$21,067**	**$0**	**$0**	**-100.00%**
			HICKORY HILLS SBD Grand Total:	**$23,417**	**$1,778**	**$0**	**-100.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
PLACID LAKES SBD							
107	3475200		COMMUNITY CTR RENTAL FEES	$0	$400	$300	100.00%
	TOWN HALL RENT					*$300*	
Charges for Services				**$0**	**$400**	**$300**	**100.00%**
107	3611000		INTEREST EARNINGS	$1,200	$8,781	$7,150	495.83%
	MISC INTEREST EARNINGS					*$7,150*	
107	3616000		INV EARNINGS FLCLASS	$8,000	$15	$0	-100.00%
107	3618000		INV EARNINGS FL FIT	$0	$34	$0	0.00%
Interest				**$9,200**	**$8,830**	**$7,150**	**-22.28%**
107	3631200		SERVICE ASSESSMENTS	$162,279	$173,605	$162,336	0.04%
	SERVICE ASSESSMENTS					*$162,336*	
Assessments				**$162,279**	**$173,605**	**$162,336**	**0.04%**
107	3669000		OTHER CONTRIB/DONATION	$0	$325	$200	100.00%
	PLSBD MEMBER CARDS					*$200*	
Miscellaneous				**$0**	**$325**	**$200**	**100.00%**
107	3999100		FUND BAL BROUGHT FORWARD	$149,084	$0	$118,822	-20.30%
	BALANCING ITEM					*$118,822*	
Internal Services				**$149,084**	**$0**	**$118,822**	**-20.30%**
			PLACID LAKES SBD Grand Total:	**$320,563**	**$183,160**	**$288,808**	**-9.91%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
SEBRING COUNTRY EST SBD							
108	3611000		INTEREST EARNINGS	$0	$1,038	$1,390	100.00%
	INTEREST EARNINGS					*$1,390*	
Interest				**$0**	**$1,038**	**$1,390**	**100.00%**
108	3631200		SERVICE ASSESSMENTS	$19,687	$20,664	$19,630	-0.29%
	SERVICE ASSESSMENTS					*$19,630*	
Assessments				**$19,687**	**$20,664**	**$19,630**	**-0.29%**
108	3999100		FUND BAL BROUGHT FORWARD	$3,313	$0	$1,980	-40.24%
	BALANCING ITEM					*$1,980*	
Internal Services				**$3,313**	**$0**	**$1,980**	**-40.24%**
			SEBRING COUNTRY EST SBD Grand Total:	**$23,000**	**$21,702**	**$23,000**	**0.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
ISTOKPOGA MARSH IMP DIST							
109	3343440Z		FDEP GRANT- PROJECTS	$393,702	$25,905	$451,860	14.77%
	ROLLOVER PROJECT 13026 IMWID WATER QUALITY IMPROVEMENT					*$59,283*	
	ROLLOVER PROJECT 14041 IMWID FP II ABOVE GROUND					*$392,577*	
109	3343985Z		HC SOIL & WATER DIST	$4,080,000	$0	$4,055,590	-0.60%
	ROLLOVER PROJECT 14041 IMWID FP II ABOVE GROUND					*$4,055,590*	
Intergovernmental				**$4,473,702**	**$25,905**	**$4,507,450**	**0.75%**
109	3611000		INTEREST EARNINGS	$0	$24,150	$20,000	100.00%
	INTEREST EARNINGS					*$20,000*	
Interest				**$0**	**$24,150**	**$20,000**	**100.00%**
109	3631200		SERVICE ASSESSMENTS	$150,664	$146,004	$143,625	-4.67%
	SERVICE ASSESSMENTS					*$143,625*	
Assessments				**$150,664**	**$146,004**	**$143,625**	**-4.67%**
109	3999100		FUND BAL BROUGHT FORWARD	$262,385	$0	$0	-100.00%
Internal Services				**$262,385**	**$0**	**$0**	**-100.00%**
			ISTOKPOGA MARSH IMP DIST Grand Total:	**$4,886,751**	**$196,059**	**$4,671,075**	**-4.41%**

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
COUNTY TRANSPORT TRUST							
110	3292100		DRIVEWAY PERMITS	$60,200	$81,150	$93,000	54.49%
	DRIVEWAY PERMITS					*$93,000*	
Licenses & Permits				**$60,200**	**$81,150**	**$93,000**	**54.49%**
110	3351600		RACING TAX	$223,250	$223,250	$223,250	0.00%
	RACING TAX					*$223,250*	
110	3354350		CONSTIT GAS TAX 2 CENTS	$1,725,267	$1,364,392	$1,866,757	8.20%
	CONSTIT GAS TAX 2 CENTS					*$1,866,757*	
110	3354400		COUNTY GAS TAX 1 CENT	$732,612	$528,689	$817,420	11.58%
	COUNTY GAS TAX 1 CENT					*$817,420*	
110	3354900		MOTOR FUEL USE TAX	$3,000	$2,429	$2,600	-13.33%
	MOTOR FUEL USE TAX					*$2,600*	
110	3374300		MISC INTERGOV REIMB	$336,405	$344,684	$339,663	0.97%
	DOT LIGHTING REIMBURSEMENT					*$214,361*	
	DOT SIGNAL REIMBURSEMENT					*$125,302*	
Intergovernmental				**$3,020,534**	**$2,463,443**	**$3,249,690**	**7.59%**
110	3429410		ADDRESS FEE	$300	$145	$250	-16.67%
	ADDRESS FEES					*$250*	
110	3449000		INSPECTIONS	$95,000	$95,810	$120,000	26.32%
	OTHER TRANSP FEE - INSPECTIONS & PLAN REVIEW					*$120,000*	
110	3449002Z		RIGHT OF WAY IMPROVEMENTS	$0	$22,138	$0	0.00%
Charges for Services				**$95,300**	**$118,093**	**$120,250**	**26.18%**
110	3611000		INTEREST EARNINGS	$30,000	$11,863	$17,000	-43.33%
	MISC INTEREST EARNINGS					*$17,000*	
110	3616000		INV EARNINGS FLCLASS	$3,500	$59	$0	-100.00%
110	3617000		INV EARNINGS FL SAFE	$2,500	$167	$0	-100.00%
110	3618000		INV EARNINGS FL FIT	$5,000	$474	$0	-100.00%
Interest				**$41,000**	**$12,563**	**$17,000**	**-58.54%**
110	3640000		DISPOSITION FIXED ASSETS	$0	$20,482	$0	0.00%
110	3651000		RECYCLABLE LANDFILL MAT	$1,200	$3,186	$2,800	133.33%
	SALE OF RECYCLABLE LANDFILL MAT					*$2,800*	
110	3652000		TIRE CASINGS	$2,500	$4,133	$4,000	60.00%
	MISC REV - SALE OF TIRE CASING					*$4,000*	
110	3654000		TIMBER	$0	$646	$0	0.00%
110	3694000		MISC REV REIMBURSEMENTS	$225,000	$31,750	$290,000	28.89%
	REIMBURSEMENTS - ENG/TRAFFIC OPS					*$290,000*	
110	3694010		INSURANCE PROCEEDS	$0	$22,063	$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
110	3694700		LABOR CHARGES	$135,000	$57,046	$100,000	-25.93%
	MISC REV REIMB - LABOR CHARGES					*$100,000*	
110	3694900		REIMB FROM OTHER FUNDS	$1,825,500	$622,439	$1,402,628	-23.16%
	GIS REIMBURSEMENT					*$15,480*	
	ILLEGAL DUMPING REMOVAL					*$5,000*	
	MOWING MAINTENANCE IMWID					*$2,000*	
	OUTSIDE DEPT LABOR & EQUIPMENT REIMBURSEMENT					*$100,000*	
	PARKWAY PH IIA, IIB INSPECTION SERVICE					*$50,000*	
	PRESERVE MAINTENANCE - MOWING					*$4,000*	
	PUBLIC ROW AGREEMENTS					*$30,000*	
	R&B PROJECT REIMBURSEMENT					*$500,000*	
	ROAD RECONSTRUCTION					*$132,790*	
	ROAD RESURFACING					*$488,358*	
	SALE OF SCRAP METAL					*$5,000*	
	SHELL - DIRT ROAD CONSTRUCTION					*$35,000*	
	SHELL - OUTSIDE DEPT MAINTENANCE					*$15,000*	
	SOLID WASTE & RECYCLING MOWING					*$20,000*	
110	3695000		SIGN SALES	$9,000	$1,051	$7,000	-22.22%
	SIGN SALES					*$7,000*	
110	3699000		OTHER MISC REVENUE	$200	$68	$200	0.00%
	OTHER MISC REVENUE					*$200*	
110	3699001		OTHER MISC REV-MULTIUSE P	$10,000	$7,000	$0	-100.00%
Miscellaneous				**$2,208,400**	**$769,865**	**$1,806,628**	**-18.19%**
110	3123000		NINTH CENT GAS TAX	$499,394	$362,123	$611,920	22.53%
	NINTH CENT GAS TAX					*$611,920*	
110	3124100		LOCAL OPTION 6 CENTS	$2,174,708	$1,655,807	$2,806,650	29.06%
	LOCAL OPTION GAS TAX-6 CENTS					*$2,806,650*	
110	3124101		LOCAL OPTION ADDT 5 CENTS	$1,320,399	$1,081,248	$1,722,081	30.42%
	LOCAL OPTION ADDT 5 CENTS					*$1,722,081*	
110	3150000		COMMUNICATIONS SVCS TAX	$70,526	$47,289	$72,000	2.09%
	LOCAL COMMUNICATION SVCS TAX					*$72,000*	
Other Taxes				**$4,065,027**	**$3,146,466**	**$5,212,651**	**28.23%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
110	3999100		FUND BAL BROUGHT FORWARD	$3,862,781	$0	$1,893,967	-50.97%
	ADJUST FBBF TO BALANCE AFTER REDUCING COLA MERIT OTHER USES					*($90,693)*	
	BALANCING ITEM					*$2,763,782*	
	DECREASE PER REVISED GAS TAX PROJECTIONS					*($779,122)*	
110	3999100Z		PROJECT FD BAL FORWARD	$0	$0	$151,683	100.00%
	ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA					*$80,683*	
	ROLLOVER PROJECT 20050 UNIT 3 RESTROOMS & ROOF REPLACEMENT					*$71,000*	
Internal Services				**$3,862,781**	**$0**	**$2,045,650**	**-47.04%**
			COUNTY TRANSPORT TRUST Grand Total:	**$13,353,242**	**$6,591,579**	**$12,544,869**	**-6.05%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
AVON PARK ESTATES SBD							
111	3611000		INTEREST EARNINGS	$400	$16,648	$16,000	3,900.00%
	INTEREST EARNINGS					*$16,000*	
111	3616000		INV EARNINGS FLCLASS	$0	$24	$0	0.00%
111	3617000		INV EARNINGS FL SAFE	$0	$83	$0	0.00%
111	3618000		INV EARNINGS FL FIT	$0	$296	$0	0.00%
Interest				**$400**	**$17,052**	**$16,000**	**3,900.00%**
111	3631200		SERVICE ASSESSMENTS	$92,000	$90,598	$86,754	-5.70%
	SERVICE ASSESSMENTS					*$86,754*	
Assessments				**$92,000**	**$90,598**	**$86,754**	**-5.70%**
111	3999100		FUND BAL BROUGHT FORWARD	$0	$0	$172,746	100.00%
	FUND BALANCE BROUGHT FORWARD					*$172,746*	
Internal Services				**$0**	**$0**	**$172,746**	**100.00%**
			AVON PARK ESTATES SBD Grand Total:	**$92,400**	**$107,650**	**$275,500**	**198.16%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
HIGHLANDS LAKES FIRE SBD							
113	3611000		INTEREST EARNINGS	$0	$2,404	$0	0.00%
Interest				**$0**	**$2,404**	**$0**	**0.00%**
113	3631200		SERVICE ASSESSMENTS	$0	$1,232	$0	0.00%
Assessments				**$0**	**$1,232**	**$0**	**0.00%**
113	3999100Z		PROJECT FD BAL FORWARD	$126,870	$0	$0	-100.00%
Internal Services				**$126,870**	**$0**	**$0**	**-100.00%**
			HIGHLANDS LAKES FIRE SBD Grand Total:	**$126,870**	**$3,636**	**$0**	**-100.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
LEISURE LAKES SP BEN FIRE							
114	3611000		INTEREST EARNINGS	$0	$2,121	$0	0.00%
114	3616000		INV EARNINGS FLCLASS	$0	$15	$0	0.00%
114	3618000		INV EARNINGS FL FIT	$0	$10	$0	0.00%
Interest				**$0**	**$2,146**	**$0**	**0.00%**
114	3631200		SERVICE ASSESSMENTS	$0	$10,016	$0	0.00%
Assessments				**$0**	**$10,016**	**$0**	**0.00%**
114	3999100Z		PROJECT FD BAL FORWARD	$109,772	$0	$117,338	6.89%
	ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS					*$117,338*	
Internal Services				**$109,772**	**$0**	**$117,338**	**6.89%**
			LEISURE LAKES SP BEN FIRE Grand Total:	**$109,772**	**$12,162**	**$117,338**	**6.89%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
HIGHLANDS PARK SB FIRE							
116	3611000		INTEREST EARNINGS	$0	$1,162	$0	0.00%
Interest				**$0**	**$1,162**	**$0**	**0.00%**
116	3631200		SERVICE ASSESSMENTS	$0	$846	$0	0.00%
Assessments				**$0**	**$846**	**$0**	**0.00%**
116	3999100Z		PROJECT FD BAL FORWARD	$52,890	$0	$30,835	-41.70%
		ROLLOVER PROJECT 18050 - FIRE RESCUE STATION 33				*$30,835*	
Internal Services				**$52,890**	**$0**	**$30,835**	**-41.70%**
			HIGHLANDS PARK SB FIRE Grand Total:	**$52,890**	**$2,009**	**$30,835**	**-41.70%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
HIGHLANDS PK EST IMP TRST							
117	3611000		INTEREST EARNINGS	$180	$1,058	$1,500	733.33%
	INTEREST					*$1,500*	
Interest				**$180**	**$1,058**	**$1,500**	**733.33%**
117	3999100		FUND BAL BROUGHT FORWARD	$59,667	$0	$58,950	-1.20%
	BALANCING ITEM					*$58,950*	
Internal Services				**$59,667**	**$0**	**$58,950**	**-1.20%**
			HIGHLANDS PK EST IMP TRST Grand Total:	**$59,847**	**$1,058**	**$60,450**	**1.01%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
SEBRING HILLS SBD							
118	3611000		INTEREST EARNINGS	$0	$957	$1,282	100.00%
	INTEREST EARNINGS					*$1,282*	
Interest				**$0**	**$957**	**$1,282**	**100.00%**
118	3631200		SERVICE ASSESSMENTS	$25,883	$20,054	$19,783	-23.57%
	SERVICE ASSESSMENTS					*$19,783*	
Assessments				**$25,883**	**$20,054**	**$19,783**	**-23.57%**
118	3999100		FUND BAL BROUGHT FORWARD	$0	$0	$4,982	100.00%
	BALANCING ITEM					*$4,982*	
Internal Services				**$0**	**$0**	**$4,982**	**100.00%**
			SEBRING HILLS SBD Grand Total:	**$25,883**	**$21,012**	**$26,047**	**0.63%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
RED HILL FARMS IMP DIST							
119	3611000		INTEREST EARNINGS	$863	$2,350	$408	-52.72%
	INTEREST EARNINGS					*$408*	
119	3616000		INV EARNINGS FLCLASS	$0	$10	$0	0.00%
119	3618000		INV EARNINGS FL FIT	$0	$11	$0	0.00%
Interest				**$863**	**$2,370**	**$408**	**-52.72%**
119	3631200		SERVICE ASSESSMENTS	$5,900	$6,944	$6,355	7.71%
	SERVICE ASSESSMENTS					*$6,355*	
Assessments				**$5,900**	**$6,944**	**$6,355**	**7.71%**
			RED HILL FARMS IMP DIST Grand Total:	**$6,763**	**$9,315**	**$6,763**	**0.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
PLACID LAKES SB FIRE							
120	3611000		INTEREST EARNINGS	$0	$16	$0	0.00%
Interest				**$0**	**$16**	**$0**	**0.00%**
120	3631200		SERVICE ASSESSMENTS	$0	$1,468	$0	0.00%
Assessments				**$0**	**$1,468**	**$0**	**0.00%**
			PLACID LAKES SB FIRE Grand Total:	**$0**	**$1,484**	**$0**	**0.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
OAK MANOR AVE ROAD PAVING							
121	3611000		INTEREST EARNINGS	$0	$168	$0	0.00%
Interest				**$0**	**$168**	**$0**	**0.00%**
121	3631200		SERVICE ASSESSMENTS	$0	$4,418	$4,275	100.00%
	SERVICE ASSESSMENTS					*$4,275*	
Assessments				**$0**	**$4,418**	**$4,275**	**100.00%**
121	3841000		LOAN PROCEEDS	$75,567	$0	$0	-100.00%
Debt Proceeds				**$75,567**	**$0**	**$0**	**-100.00%**
121	3999100		FUND BAL BROUGHT FORWARD	$0	$0	$267	100.00%
	BALANCING ITEM					*$267*	
Internal Services				**$0**	**$0**	**$267**	**100.00%**
			OAK MANOR AVE ROAD PAVING Grand Total:	**$75,567**	**$4,585**	**$4,542**	**-93.99%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
E911 OPERATIONS FUND							
122	3342160		E911 SPECIAL DISBURSEMENT	$0	$13,508	$0	0.00%
Intergovernmental				**$0**	**$13,508**	**$0**	**0.00%**
122	3424100		EMERGENCY OP FEES E911	$91,065	$70,556	$93,000	2.12%
						$93,000	
122	3424101		EMERGENCY OP FEES WIRELES	$246,270	$207,696	$250,000	1.51%
						$250,000	
122	3424102		EMER OP FEES PP WIRELESS	$86,675	$62,591	$81,000	-6.55%
						$81,000	
Charges for Services				**$424,010**	**$340,843**	**$424,000**	**0.00%**
122	3810000		INTERFUND TRANSFER	$744,647	$372,324	$785,959	5.55%
						$785,959	
Transfers				**$744,647**	**$372,324**	**$785,959**	**5.55%**
			E911 OPERATIONS FUND Grand Total:	**$1,168,657**	**$726,675**	**$1,209,959**	**3.53%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
LIBRARY COOP FUND							
123	3377010		HEARTLAND COOP FUNDING	$110,608	$113,310	$117,503	6.23%
	BALANCING ITEM					*$117,503*	
Intergovernmental				**$110,608**	**$113,310**	**$117,503**	**6.23%**
			LIBRARY COOP FUND Grand Total:	**$110,608**	**$113,310**	**$117,503**	**6.23%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
ORANGE BLOSSOM EST 1-19							
127	3611000		INTEREST EARNINGS	$50	$400	$500	900.00%
	INTEREST EARNINGS					*$500*	
Interest				**$50**	**$400**	**$500**	**900.00%**
127	3999100		FUND BAL BROUGHT FORWARD	$22,850	$0	$22,950	0.44%
	BALANCING ITEM					*$22,950*	
Internal Services				**$22,850**	**$0**	**$22,950**	**0.44%**
			ORANGE BLOSSOM EST 1-19 Grand Total:	**$22,900**	**$400**	**$23,450**	**2.40%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
SUN'N LAKES PLACID RECRE							
128	3475200		COMMUNITY CTR RENTAL FEES	$0	$200	$0	0.00%
Charges for Services				**$0**	**$200**	**$0**	**0.00%**
128	3611000		INTEREST EARNINGS	$0	$1,166	$1,000	100.00%
	INTEREST EARNINGS					*$1,000*	
128	3618000		INV EARNINGS FL FIT	$0	$11	$0	0.00%
Interest				**$0**	**$1,177**	**$1,000**	**100.00%**
128	3631200		SERVICE ASSESSMENTS	$63,876	$66,686	$63,876	0.00%
	SERVICE ASSESSMENTS					*$63,876*	
Assessments				**$63,876**	**$66,686**	**$63,876**	**0.00%**
128	3669000		OTHER CONTRIB/DONATION	$1,200	$2,700	$2,000	66.67%
	RECREATION FEE					*$2,000*	
Miscellaneous				**$1,200**	**$2,700**	**$2,000**	**66.67%**
128	3999100		FUND BAL BROUGHT FORWARD	$39,392	$0	$26,933	-31.63%
	BALANCING ITEM					*$26,933*	
Internal Services				**$39,392**	**$0**	**$26,933**	**-31.63%**
			SUN'N LAKES PLACID RECRE Grand Total:	**$104,468**	**$70,762**	**$93,809**	**-10.20%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
CONSERVATION TRUST FUND							
129	3343971Z		PRJ FL FISH & WILDLIFE COMM	$0	$9,977	$7,000	100.00%
	ROLLOVER PROJECT 20032 GOPHER TORTOISE HABITAT MGMT					*$7,000*	
Intergovernmental				**$0**	**$9,977**	**$7,000**	**100.00%**
129	3437000		MITIGATION	$0	$55,055	$0	0.00%
Charges for Services				**$0**	**$55,055**	**$0**	**0.00%**
129	3611000		INTEREST EARNINGS	$0	$4,760	$0	0.00%
129	3616000		INV EARNINGS FLCLASS	$0	$15	$0	0.00%
Interest				**$0**	**$4,774**	**$0**	**0.00%**
129	3999100Z		PROJECT FD BAL FORWARD	$55,998	$0	$51,338	-8.32%
	ROLLOVER PROJECT 02084 MAINTENANCE OF THE PRESERVE OF SUN 'N LAKES					*$49,787*	
	ROLLOVER PROJECT 20032 GOPHER TORTOISE HABITAT MGMT					*$1,551*	
Internal Services				**$55,998**	**$0**	**$51,338**	**-8.32%**
			CONSERVATION TRUST FUND Grand Total:	**$55,998**	**$69,807**	**$58,338**	**4.18%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
INTERGOVT RADIO COMMUNICA							
131	3485200		CTY CT TRAFFIC FEES	$50,000	$41,866	$50,000	0.00%
	TRAFFIC SERVICE CHARGES					*$50,000*	
Charges for Services				**$50,000**	**$41,866**	**$50,000**	**0.00%**
131	3810000		INTERFUND TRANSFER	$307,581	$153,790	$309,645	0.67%
	TRANSFERS FROM GENERAL FUND					*$309,645*	
Transfers				**$307,581**	**$153,790**	**$309,645**	**0.67%**
131	3620000		RENTS AND ROYALTIES	$33,850	$33,986	$35,000	3.40%
	RENTS & ROYALTIES					*$35,000*	
Miscellaneous				**$33,850**	**$33,986**	**$35,000**	**3.40%**
			INTERGOVT RADIO COMMUNICA Grand Total:	**$391,431**	**$229,642**	**$394,645**	**0.82%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
WEST SEBRING SB FIRE							
133	3611000		INTEREST EARNINGS	$0	$3,448	$0	0.00%
133	3616000		INV EARNINGS FLCLASS	$0	$96	$0	0.00%
133	3618000		INV EARNINGS FL FIT	$0	$14	$0	0.00%
Interest				**$0**	**$3,557**	**$0**	**0.00%**
133	3631200		SERVICE ASSESSMENTS	$0	$4,546	$0	0.00%
Assessments				**$0**	**$4,546**	**$0**	**0.00%**
133	3999100Z		PROJECT FD BAL FORWARD	$115,635	$0	$98,400	-14.90%
	ROLLOVER PROJECT 18054 - WEST SEBRING EQUIPMENT					*$23,400*	
	ROLLOVER PROJECT 18061 - ST 7 PARKING LOT					*$75,000*	
Internal Services				**$115,635**	**$0**	**$98,400**	**-14.90%**
			WEST SEBRING SB FIRE Grand Total:	**$115,635**	**$8,103**	**$98,400**	**-14.90%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
SEBRING ACRES SBD							
134	3611000		INTEREST EARNINGS	$400	$3,134	$4,000	900.00%
	INTEREST EARNINGS					*$4,000*	
134	3616000		INV EARNINGS FLCLASS	$0	$10	$0	0.00%
Interest				**$400**	**$3,144**	**$4,000**	**900.00%**
134	3631200		SERVICE ASSESSMENTS	$8,900	$10,066	$9,547	7.27%
	SERVICE ASSESSMENTS					*$9,547*	
Assessments				**$8,900**	**$10,066**	**$9,547**	**7.27%**
134	3999100		FUND BAL BROUGHT FORWARD	$66,400	$0	$62,218	-6.30%
	BALANCING ITEM					*$62,218*	
Internal Services				**$66,400**	**$0**	**$62,218**	**-6.30%**
			SEBRING ACRES SBD Grand Total:	**$75,700**	**$13,210**	**$75,765**	**0.09%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
ORANGE BLOSSOM UNIT 12							
135	3611000		INTEREST EARNINGS	$0	$145	$125	100.00%
	INTEREST EARNINGS					*$125*	
Interest				**$0**	**$145**	**$125**	**100.00%**
135	3999100		FUND BAL BROUGHT FORWARD	$8,200	$0	$8,275	0.91%
	BALANCING ITEM					*$8,275*	
Internal Services				**$8,200**	**$0**	**$8,275**	**0.91%**
			ORANGE BLOSSOM UNIT 12 Grand Total:	**$8,200**	**$145**	**$8,400**	**2.44%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
LAKE HAVEN ESTATES SBD							
136	3611000		INTEREST EARNINGS	$0	$616	$400	100.00%
	INTEREST EARNINGS					*$400*	
Interest				**$0**	**$616**	**$400**	**100.00%**
136	3631200		SERVICE ASSESSMENTS	$10,098	$10,344	$10,255	1.55%
	SERVICE ASSESSMENT					*$10,255*	
Assessments				**$10,098**	**$10,344**	**$10,255**	**1.55%**
136	3999100		FUND BAL BROUGHT FORWARD	$1,560	$0	$1,070	-31.41%
	BALANCING ITEM					*$1,070*	
Internal Services				**$1,560**	**$0**	**$1,070**	**-31.41%**
			LAKE HAVEN ESTATES SBD Grand Total:	**$11,658**	**$10,960**	**$11,725**	**0.57%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
VENUS SB FIRE DISTRICT							
137	3611000		INTEREST EARNINGS	$0	$1,528	$0	0.00%
137	3618000		INV EARNINGS FL FIT	$0	$14	$0	0.00%
Interest				**$0**	**$1,542**	**$0**	**0.00%**
137	3631200		SERVICE ASSESSMENTS	$0	$63	$0	0.00%
Assessments				**$0**	**$63**	**$0**	**0.00%**
137	3999100Z		PROJECT FD BAL FORWARD	$78,602	$0	$47,492	-39.58%
	ROLLOVER PROJECT 18055 - FIRE RESCUE STATION 45					*$47,492*	
Internal Services				**$78,602**	**$0**	**$47,492**	**-39.58%**
			VENUS SB FIRE DISTRICT Grand Total:	**$78,602**	**$1,605**	**$47,492**	**-39.58%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
LORIDA SB FIRE DISTRICT							
138	3611000		INTEREST EARNINGS	$250	$133	$0	-100.00%
Interest				**$250**	**$133**	**$0**	**-100.00%**
138	3631200		SERVICE ASSESSMENTS	$250	$839	$0	-100.00%
Assessments				**$250**	**$839**	**$0**	**-100.00%**
138	3999100		FUND BAL BROUGHT FORWARD	$39,100	$0	$0	-100.00%
Internal Services				**$39,100**	**$0**	**$0**	**-100.00%**
			LORIDA SB FIRE DISTRICT Grand Total:	**$39,600**	**$972**	**$0**	**-100.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
LAW ENFORCEMENT EDUC							
140	3481400		CTY CT CRIM ADD CT COSTS	$114	$148	$200	75.44%
	CTY CT CRIM ADD CT COSTS					*$200*	
140	3482400		CIR CT CRIM ADD CT COSTS	$75	$121	$150	100.00%
	CIR CT CRIM ADD CT COSTS					*$150*	
140	3485300		TRAFFIC COURT COSTS	$10,606	$10,082	$12,000	13.14%
	TRAFFIC COURT COSTS					*$12,000*	
140	3485400		TRAFFIC ADD CT COSTS	$8,000	$7,057	$9,000	12.50%
	TRAFFIC ADD CT COSTS					*$9,000*	
Charges for Services				**$18,795**	**$17,408**	**$21,350**	**13.59%**
140	3611000		INTEREST EARNINGS	$300	$3,293	$3,600	1,100.00%
	MISC INTEREST EARNINGS					*$3,600*	
140	3615000		INVESTMENT EARNINGS-FEIT	$1,000	$0	$0	-100.00%
140	3617000		INV EARNINGS FL SAFE	$2,000	$31	$0	-100.00%
140	3618000		INV EARNINGS FL FIT	$500	$14	$0	-100.00%
Interest				**$3,800**	**$3,339**	**$3,600**	**-5.26%**
			LAW ENFORCEMENT EDUC Grand Total:	**$22,595**	**$20,747**	**$24,950**	**10.42%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
FL BOATING IMPROVEMENT							
143	3357901		FL BOATING IMPROVEMENT	$46,500	$30,036	$37,000	-20.43%
	FL BOATING IMPROVEMENT					*$37,000*	
Intergovernmental				**$46,500**	**$30,036**	**$37,000**	**-20.43%**
143	3611000		INTEREST EARNINGS	$1,500	$3,772	$0	-100.00%
143	3615000		INVESTMENT EARNINGS-FEIT	$0	$0	$2,000	100.00%
	INVESTMENT EARNINGS-FL PALM					*$2,000*	
143	3616000		INV EARNINGS FLCLASS	$0	$10	$0	0.00%
143	3618000		INV EARNINGS FL FIT	$0	$39	$0	0.00%
Interest				**$1,500**	**$3,820**	**$2,000**	**33.33%**
143	3999100		FUND BAL BROUGHT FORWARD	$0	$0	$9,000	100.00%
						$9,000	
143	3999100Z		PROJECT FD BAL FORWARD	$26,678	$0	$24,670	-7.53%
	ROLLOVER PROJECT 18026 FY18-19 BOAT DOCK IMPROVEMENTS					*$24,670*	
Internal Services				**$26,678**	**$0**	**$33,670**	**26.21%**
			FL BOATING IMPROVEMENT Grand Total:	**$74,678**	**$33,856**	**$72,670**	**-2.69%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
LAKE PLACID SB FIRE DIST							
144	3611000		INTEREST EARNINGS	$5,000	$7,202	$0	-100.00%
Interest				**$5,000**	**$7,202**	**$0**	**-100.00%**
144	3631200		SERVICE ASSESSMENTS	$0	$186	$0	0.00%
Assessments				**$0**	**$186**	**$0**	**0.00%**
144	3999100Z		PROJECT FD BAL FORWARD	$405,100	$0	$410,000	1.21%
		ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36				*$410,000*	
Internal Services				**$405,100**	**$0**	**$410,000**	**1.21%**
			LAKE PLACID SB FIRE DIST Grand Total:	**$410,100**	**$7,388**	**$410,000**	**-0.02%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
HIGHWAY PARK SBD							
146	3611000		INTEREST EARNINGS	$150	$635	$500	233.33%
	INTEREST EARNINGS					*$500*	
Interest				**$150**	**$635**	**$500**	**233.33%**
146	3631200		SERVICE ASSESSMENTS	$6,422	$7,117	$6,287	-2.10%
	SERVICE ASSESSMENTS					*$6,287*	
Assessments				**$6,422**	**$7,117**	**$6,287**	**-2.10%**
146	3999100		FUND BAL BROUGHT FORWARD	$2,521	$0	$2,354	-6.62%
	BALANCING ITEM					*$2,354*	
Internal Services				**$2,521**	**$0**	**$2,354**	**-6.62%**
			HIGHWAY PARK SBD Grand Total:	**$9,093**	**$7,753**	**$9,141**	**0.53%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
HIGHLANDS PARK EST SBD							
148	3475200		COMMUNITY CTR RENTAL FEES	$0	$1,477	$0	0.00%
Charges for Services				**$0**	**$1,477**	**$0**	**0.00%**
148	3611000		INTEREST EARNINGS	$1,500	$2,166	$2,500	66.67%
	INTEREST EARNINGS					*$2,500*	
Interest				**$1,500**	**$2,166**	**$2,500**	**66.67%**
148	3631200		SERVICE ASSESSMENTS	$61,256	$67,700	$61,237	-0.03%
	SERVICE ASSESSMENTS					*$61,237*	
Assessments				**$61,256**	**$67,700**	**$61,237**	**-0.03%**
148	3694010		INSURANCE PROCEEDS	$0	$10,000	$0	0.00%
Miscellaneous				**$0**	**$10,000**	**$0**	**0.00%**
148	3999100		FUND BAL BROUGHT FORWARD	$15,856	$0	$23,755	49.82%
	FBBF					*$23,755*	
Internal Services				**$15,856**	**$0**	**$23,755**	**49.82%**
			HIGHLANDS PARK EST SBD Grand Total:	**$78,612**	**$81,343**	**$87,492**	**11.30%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
DRIVER ED SAFETY TRUST FD							
149	3485400		TRAFFIC ADD CT COSTS	$20,000	$20,131	$26,500	32.50%
	DRIVER EDUCATION SAFETY - TRAFFIC COURT COSTS					*$26,500*	
Charges for Services				**$20,000**	**$20,131**	**$26,500**	**32.50%**
149	3611000		INTEREST EARNINGS	$0	$742	$750	100.00%
	INTEREST EARNINGS					*$750*	
Interest				**$0**	**$742**	**$750**	**100.00%**
			DRIVER ED SAFETY TRUST FD Grand Total:	**$20,000**	**$20,873**	**$27,250**	**36.25%**

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
LOCAL GOVT INFRA SURTAX							
151	3344950Z		PROJECT DOT GRANT	$19,586,555	$4,901,321	$6,806,920	-65.25%
	PROJECT 17034 MEMORIAL DR - POMPANO DR TO SEBRING PARKWAY FY21-22 CFS ALLOCATION					*$1,363,457*	
	ROLLOVER PROJECT 16002 ARBUCKLE CREEK RD TURN LANES					*$847,996*	
	ROLLOVER PROJECT 17034 MEMORIAL DR - POMPANO DR TO SEBRING PARKWAY					*$2,484*	
	ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA					*$12,374*	
	ROLLOVER PROJECT 17063 SEBRING PARKWAY PHIIB					*$259,526*	
	ROLLOVER PROJECT 18007 HERON ST FROM HAMMOCK TO HOWEY RD					*$970,967*	
	ROLLOVER PROJECT 18008 W STRYKER RD FROM N OLIVIA DR TO US 27					*$1,875,007*	
	ROLLOVER PROJECT 18009 CR 623 HAYWOOD TAYLOR TO MINI RANCH RD					*$1,255,762*	
	ROLLOVER PROJECT 19016 SNL BLVD SIDEWALK					*$219,347*	
Intergovernmental				**$19,586,555**	**$4,901,321**	**$6,806,920**	**-65.25%**
151	3810000		INTERFUND TRANSFER	$750,000	$0	$0	-100.00%
Transfers				**$750,000**	**$0**	**$0**	**-100.00%**
151	3611000		INTEREST EARNINGS	$74,423	$69,088	$85,000	14.21%
	INVESTMENT EARNINGS					*$85,000*	
151	3615000		INVESTMENT EARNINGS-FEIT	$75,000	$799	$0	-100.00%
151	3616000		INV EARNINGS FLCLASS	$5,000	$2,125	$2,000	-60.00%
	INVESTMENT EARNINGS - FLCLASS					*$2,000*	
151	3617000		INV EARNINGS FL SAFE	$10,000	$587	$0	-100.00%
151	3618000		INV EARNINGS FL FIT	$15,000	$3,882	$5,000	-66.67%
	INVESTMENT EARNINGS - FL FIT					*$5,000*	
Interest				**$179,423**	**$76,481**	**$92,000**	**-48.72%**
151	3694010		INSURANCE PROCEEDS	$0	$159,142	$0	0.00%
Miscellaneous				**$0**	**$159,142**	**$0**	**0.00%**
151	3126001		RESTRICTED REV-LOC OPTION	$0	$7,440,956	$0	0.00%
151	3126002		UNRESTRICTED REV-LOC OPT	$9,771,338	$0	$12,387,220	26.77%
	UNRESTRICTED REV - LOC OPTION					*$12,387,220*	
Other Taxes				**$9,771,338**	**$7,440,956**	**$12,387,220**	**26.77%**
151	3999100		FUND BAL BROUGHT FORWARD	$317,205	$0	$986,159	210.89%
	DECREASE FOR LOCAL OPTION SALES TAX PROJECTION INCREASE					*($241,881)*	
	FUND BALANCE TO BALANCE TO CFS					*$1,228,040*	
151	3999100Z		PROJECT FD BAL FORWARD	$4,187,910	$0	$5,846,799	39.61%
	ROLLOVER PROJECT 12054 MEMORIAL DR PIPE REPLACEMENT					*$174,300*	
	ROLLOVER PROJECT 14015 WEBSTER TURN					*$283,598*	
	ROLLOVER PROJECT 14033 TECHNOLOGY INFRA. IMPROVEMENTS					*$612,087*	

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
			ROLLOVER PROJECT 16044 ANIMAL CONTROL BUILDING			*$506,323*	
			ROLLOVER PROJECT 16056 HCSO DETENTION RECONFIGURATION			*$1,535,806*	
			ROLLOVER PROJECT 17035 SEBRING TAX COLLECTOR'S OFFICE REMODELING			*$100,000*	
			ROLLOVER PROJECT 17041 CAC FACILITY IMPROVEMENTS			*$115,025*	
			ROLLOVER PROJECT 17058 ADA TRANSITION PLAN (INTERIOR BLDGS)			*$206,702*	
			ROLLOVER PROJECT 18025 AP TAX COLLECTORS OFFICE REMODEL			*$113,000*	
			ROLLOVER PROJECT 18046 UNIT 3 BARN REFURBISHMENT			*$10,499*	
			ROLLOVER PROJECT 18047 DAFFODIL EXTENSION			*$60,273*	
			ROLLOVER PROJECT 19002 ADA TRANSITION PLAN (EXTERIOR)			*$16,855*	
			ROLLOVER PROJECT 19007 NEW TRAFFIC OPERATIONS BUILDING			*$621,769*	
			ROLLOVER PROJECT 19036 OLD TOPS BLDG RENOVATION			*$50,000*	
			ROLLOVER PROJECT 19037 THUNDERBIRD RD UNDERGROUND DRAINAGE IMPROVEMENTS			*$300,000*	
			ROLLOVER PROJECT 19040 EOC BLDG REMODEL			*$342,000*	
			ROLLOVER PROJECT 20002 ADA TRANSITION PLAN 20-21			*$25,331*	
			ROLLOVER PROJECT 20038 SEBRING LIBRARY ROOF REPLACEMENT			*$308,650*	
			ROLLOVER PROJECT 20043 HVAC UNITS FY20-21			*$27,985*	
			ROLLOVER PROJECT 20044 E AVON PINES ROAD			*$436,596*	
Internal Services				**$4,505,115**	**$0**	**$6,832,958**	**51.67%**
			LOCAL GOVT INFRA SURTAX Grand Total:	**$34,792,431**	**$12,577,899**	**$26,119,098**	**-24.93%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
TOURIST DEV TRUST FUND							
152	3611000		INTEREST EARNINGS	$0	$15,988	$0	0.00%
152	3616000		INV EARNINGS FLCLASS	$0	$15	$0	0.00%
152	3617000		INV EARNINGS FL SAFE	$0	$111	$0	0.00%
152	3618000		INV EARNINGS FL FIT	$0	$89	$0	0.00%
Interest				**$0**	**$16,203**	**$0**	**0.00%**
152	3640000		DISPOSITION FIXED ASSETS	$0	$510	$0	0.00%
Miscellaneous				**$0**	**$510**	**$0**	**0.00%**
152	3121000		TOURIST DEV TAX	$750,250	$835,708	$1,105,000	47.28%
	TDC - ASSET DEV & ENHANCE (5309)					*$275,000*	
	TDC - MKTG & PROMOTION (5305)					*$682,748*	
	TDC - OPERATIONS (5301)					*$147,252*	
Other Taxes				**$750,250**	**$835,708**	**$1,105,000**	**47.28%**
152	3999100		FUND BAL BROUGHT FORWARD	$120,162	$0	$0	-100.00%
Internal Services				**$120,162**	**$0**	**$0**	**-100.00%**
			TOURIST DEV TRUST FUND Grand Total:	**$870,412**	**$852,421**	**$1,105,000**	**26.95%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
INDUSTRIAL DEVELOPMENT AGENCY							
153	3611000		INTEREST EARNINGS	$0	$18	$0	0.00%
Interest				**$0**	**$18**	**$0**	**0.00%**
			INDUSTRIAL DEVELOPMENT AGENCY Grand Total:	**$0**	**$18**	**$0**	**0.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
HOSPITAL DISTRICT							
155	3611000		INTEREST EARNINGS	$0	$2,944	$0	0.00%
Interest				**$0**	**$2,944**	**$0**	**0.00%**
155	3661000		CONTRIBUTIONS & DONATIONS	$283,125	$283,125	$272,734	-3.67%
	HOSPITAL DISTRICT BOARD GRANT					*$272,734*	
Miscellaneous				**$283,125**	**$283,125**	**$272,734**	**-3.67%**
155	3999100Z		PROJECT FD BAL FORWARD	$51,000	$0	$0	-100.00%
Internal Services				**$51,000**	**$0**	**$0**	**-100.00%**
			HOSPITAL DISTRICT Grand Total:	**$334,125**	**$286,069**	**$272,734**	**-18.37%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
AFFORDABLE HOUSING ASST							
162	3316200Z		PUBLIC ASSISTANCE GRANT	$0	$307,032	$0	0.00%
Intergovernmental				**$0**	**$307,032**	**$0**	**0.00%**
162	3611000Z		INTEREST EARNINGS PROJ	$0	$1,151	$0	0.00%
Interest				**$0**	**$1,151**	**$0**	**0.00%**
			AFFORDABLE HOUSING ASST Grand Total:	**$0**	**$308,183**	**$0**	**0.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
HOME INITIATIVES PARTNER							
163	3611000		INTEREST EARNINGS	$0	$11	$0	0.00%
Interest				**$0**	**$11**	**$0**	**0.00%**
163	3999100Z		PROJECT FD BAL FORWARD	$615	$0	$553	-10.08%
	PROJECT FUND BALANCE FORWARD					*$553*	
Internal Services				**$615**	**$0**	**$553**	**-10.08%**
			HOME INITIATIVES PARTNER Grand Total:	**$615**	**$11**	**$553**	**-10.08%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
SHIP (166)							
166	3611000Z		INTEREST EARNINGS PROJ	$0	$6,372	$0	0.00%
166	3618000Z		INV EARNINGS FL FIT PROJ	$0	$66	$0	0.00%
Interest				**$0**	**$6,438**	**$0**	**0.00%**
166	3693000Z		PROJECT REFUND PRIOR YEAR	$0	$228,050	$0	0.00%
166	3693001Z		PRINCIPAL REPAYMENT	$0	$66,549	$0	0.00%
Miscellaneous				**$0**	**$294,599**	**$0**	**0.00%**
166	3999100Z		PROJECT FD BAL FORWARD	$389,467	$0	$367,357	-5.68%
	ROLLOVER PROJECT 18366 SHIP PH 27					*$54,184*	
	ROLLOVER PROJECT 19366 SHIP PH 28					*$313,173*	
Internal Services				**$389,467**	**$0**	**$367,357**	**-5.68%**
			AFFORDABLE HOUSING ASST (166) Grand Total:	**$389,467**	**$301,037**	**$367,357**	**-5.68%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
SPECIAL LAW ENFORCEMENT							
170	3512001		CONFISCATED PROP - STATE	$0	$46,310	$0	0.00%
Fines & Forfeitures				**$0**	**$46,310**	**$0**	**0.00%**
170	3611000		INTEREST EARNINGS	$0	$463	$0	0.00%
170	3611002		BOA INTEREST - FEDERAL	$0	$1,701	$0	0.00%
170	3611003		BOA INTEREST - STATE	$0	$1,705	$0	0.00%
Interest				**$0**	**$3,870**	**$0**	**0.00%**
			SPECIAL LAW ENFORCEMENT Grand Total:	**$0**	**$50,180**	**$0**	**0.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
DOMESTIC VIOLENCE TRAIN							
171	3481200		CTY CT CRIM SERVICE CHG	$500	$838	$750	50.00%
						$750	
171	3482200		CIR CT CRIM SERVICE CHG	$5,000	$5,390	$6,000	20.00%
						$6,000	
Charges for Services				**$5,500**	**$6,228**	**$6,750**	**22.73%**
171	3611000		INTEREST EARNINGS	$200	$1,733	$2,000	900.00%
						$2,000	
171	3618000		INV EARNINGS FL FIT	$0	$14	$0	0.00%
Interest				**$200**	**$1,747**	**$2,000**	**900.00%**
			DOMESTIC VIOLENCE TRAIN Grand Total:	**$5,700**	**$7,975**	**$8,750**	**53.51%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
SUN N LAKES 1-20 IMP TRST							
172	3611000		INTEREST EARNINGS	$250	$1,030	$1,250	400.00%
						$1,250	
Interest				**$250**	**$1,030**	**$1,250**	**400.00%**
172	3999100		FUND BAL BROUGHT FORWARD	$58,175	$0	$58,750	0.99%
	BALANCING ITEM					*$58,750*	
Internal Services				**$58,175**	**$0**	**$58,750**	**0.99%**
			SUN N LAKES 1-20 IMP TRST Grand Total:	**$58,425**	**$1,030**	**$60,000**	**2.70%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
FIRE INSPECTION							
174	3294000		FIRE PERMITS	$750	$680	$540	-28.00%
						$540	
Licenses & Permits				**$750**	**$680**	**$540**	**-28.00%**
174	3425000		FIRE PLAN REVIEW FEES	$20,000	$19,460	$25,000	25.00%
						$25,000	
174	3425100		FIRE FINAL INSPECTION FEE	$2,500	$1,660	$2,500	0.00%
						$2,500	
Charges for Services				**$22,500**	**$21,120**	**$27,500**	**22.22%**
174	3611000		INTEREST EARNINGS	$450	$2,988	$2,000	344.44%
						$2,000	
Interest				**$450**	**$2,988**	**$2,000**	**344.44%**
174	3999100		FUND BAL BROUGHT FORWARD	$20,160	$0	$12,031	-40.32%
	TO BALANCE FUND					*$12,031*	
Internal Services				**$20,160**	**$0**	**$12,031**	**-40.32%**
			FIRE INSPECTION Grand Total:	**$43,860**	**$24,788**	**$42,071**	**-4.08%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
SEBRING PARKWAY MAINT							
175	3374500		SEB PKWY PHASE IIA INTERL	$71,972	$0	$81,324	12.99%
	CITY OF SEBRING REIMBURSEMENT					*$81,324*	
Intergovernmental				**$71,972**	**$0**	**$81,324**	**12.99%**
175	3810000		INTERFUND TRANSFER	$153,446	$76,723	$162,798	6.09%
	INTERFUND TRANSFER FM FD 110 (MAINT.)					*$81,324*	
	INTERFUND TRANSFER FM FD 151 (CAPITAL ESCROW)					*$81,474*	
Transfers				**$153,446**	**$76,723**	**$162,798**	**6.09%**
175	3611000		INTEREST EARNINGS	$0	$14,647	$0	0.00%
175	3616000		INV EARNINGS FLCLASS	$0	$96	$0	0.00%
175	3617000		INV EARNINGS FL SAFE	$0	$41	$0	0.00%
175	3618000		INV EARNINGS FL FIT	$0	$21	$0	0.00%
Interest				**$0**	**$14,805**	**$0**	**0.00%**
175	3694010		INSURANCE PROCEEDS	$0	$1,150	$0	0.00%
Miscellaneous				**$0**	**$1,150**	**$0**	**0.00%**
			SEBRING PARKWAY MAINT Grand Total:	**$225,418**	**$92,678**	**$244,122**	**8.30%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
STATE COURT FACILITIES TF							
176	3485201		CRIMINAL TRAFFIC S/C $30	$300	$293	$300	0.00%
	CRIM TRAFFIC SVC CHARGE					*$300*	
176	3485202		CIVIL TRAFFIC S/C $30	$150,000	$123,432	$160,000	6.67%
	CIV TRAFFIC SVC CHARGE					*$160,000*	
Charges for Services				**$150,300**	**$123,725**	**$160,300**	**6.65%**
176	3611000		INTEREST EARNINGS	$250	$98	$200	-20.00%
	MISC INTEREST EARNINGS					*$200*	
176	3617000		INV EARNINGS FL SAFE	$5,000	$82	$0	-100.00%
Interest				**$5,250**	**$180**	**$200**	**-96.19%**
176	3999100		FUND BAL BROUGHT FORWARD	$140,436	$0	$97,045	-30.90%
	BALANCING ITEM					*$97,045*	
Internal Services				**$140,436**	**$0**	**$97,045**	**-30.90%**
			STATE COURT FACILITIES TF Grand Total:	**$295,986**	**$123,905**	**$257,545**	**-12.99%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
INNOVATIONS & SUPP CTS TF							
177	3481400		CTY CT CRIM ADD CT COSTS	$18,500	$18,413	$25,000	35.14%
						$25,000	
177	3482400		CIR CT CRIM ADD CT COSTS	$350	$400	$400	14.29%
						$400	
Charges for Services				**$18,850**	**$18,812**	**$25,400**	**34.75%**
177	3810000		INTERFUND TRANSFER	$0	$0	$25,400	100.00%
	TRANSFER FROM FUND 177C					*$25,400*	
Transfers				**$0**	**$0**	**$25,400**	**100.00%**
177	3611000		INTEREST EARNINGS	$125	$502	$600	380.00%
						$600	
Interest				**$125**	**$502**	**$600**	**380.00%**
177	3999100		FUND BAL BROUGHT FORWARD	$84,525	$0	$0	-100.00%
Internal Services				**$84,525**	**$0**	**$0**	**-100.00%**
			INNOVATIONS & SUPP CTS TF Grand Total:	**$103,500**	**$19,314**	**$51,400**	**-50.34%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
LAW LIBRARY TRUST FUND							
177A	3481400		CTY CT CRIM ADD CT COSTS	$18,500	$18,413	$25,000	35.14%
						$25,000	
177A	3482400		CIR CT CRIM ADD CT COSTS	$350	$400	$400	14.29%
						$400	
Charges for Services				**$18,850**	**$18,812**	**$25,400**	**34.75%**
177A	3611000		INTEREST EARNINGS	$0	$34	$0	0.00%
Interest				**$0**	**$34**	**$0**	**0.00%**
			LAW LIBRARY TRUST FUND Grand Total:	**$18,850**	**$18,847**	**$25,400**	**34.75%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
LEGAL AID TRUST FUND							
177B	3481400		CTY CT CRIM ADD CT COSTS	$20,750	$18,413	$25,000	20.48%
						$25,000	
177B	3482400		CIR CT CRIM ADD CT COSTS	$400	$400	$400	0.00%
						$400	
Charges for Services				**$21,150**	**$18,812**	**$25,400**	**20.09%**
177B	3810000		INTERFUND TRANSFER	$30,650	$15,325	$26,935	-12.12%
	TRANSFER FROM FUND 005					*$26,935*	
Transfers				**$30,650**	**$15,325**	**$26,935**	**-12.12%**
177B	3611000		INTEREST EARNINGS	$0	$0	$0	0.00%
Interest				**$0**	**$0**	**$0**	**0.00%**
			LEGAL AID TRUST FUND Grand Total:	**$51,800**	**$34,137**	**$52,335**	**1.03%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
TEEN COURT JUV ASSIST TF							
177C	3481400		CTY CT CRIM ADD CT COSTS	$18,500	$18,413	$25,000	35.14%
	CTY CT CRIM ADD CT COSTS					*$25,000*	
177C	3482400		CIR CT CRIM ADD CT COSTS	$350	$400	$400	14.29%
	CIR CT CRIM ADD CT COSTS					*$400*	
Charges for Services				**$18,850**	**$18,812**	**$25,400**	**34.75%**
177C	3611000		INTEREST EARNINGS	$0	$154	$0	0.00%
Interest				**$0**	**$154**	**$0**	**0.00%**
			TEEN COURT JUV ASSIST TF Grand Total:	**$18,850**	**$18,966**	**$25,400**	**34.75%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
CRIME PREVENTION							
178	3481300		CTY CT CRIM COURT COSTS	$31,600	$29,581	$35,000	10.76%
	CTY CT CRIM COURT COSTS					*$35,000*	
178	3482300		CIR CT CRIM COURT COSTS	$2,000	$1,851	$2,000	0.00%
	CIR CT CRIM COURT COSTS					*$2,000*	
Charges for Services				**$33,600**	**$31,432**	**$37,000**	**10.12%**
178	3511001Z		PROJECT COUNTY CRIMINAL FINE	$0	$721	$0	0.00%
Fines & Forfeitures				**$0**	**$721**	**$0**	**0.00%**
178	3611000		INTEREST EARNINGS	$990	$987	$1,250	26.26%
	INTEREST EARNINGS					*$1,250*	
178	3617000		INV EARNINGS FL SAFE	$2,000	$31	$0	-100.00%
Interest				**$2,990**	**$1,018**	**$1,250**	**-58.19%**
178	3999100		FUND BAL BROUGHT FORWARD	$22,625	$0	$24,103	6.53%
	BALANCING ITEM					*$24,103*	
Internal Services				**$22,625**	**$0**	**$24,103**	**6.53%**
			CRIME PREVENTION Grand Total:	**$59,215**	**$33,171**	**$62,353**	**5.30%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
COURT TECH 28.24(12)(E)1							
179	3374300		MISC INTERGOV REIMB	$20,000	$20,000	$20,000	0.00%
	CT IT SERVICE CHARGE (HARDEE CO.)					*$20,000*	
Intergovernmental				**$20,000**	**$20,000**	**$20,000**	**0.00%**
179	3411001		RECORDING FEES/CT TECH	$170,000	$179,893	$233,000	37.06%
	RECORDING FEES COURT TECH					*$233,000*	
Charges for Services				**$170,000**	**$179,893**	**$233,000**	**37.06%**
179	3810000		INTERFUND TRANSFER	$250,710	$145,000	$213,165	-14.98%
	INTERFUND TRANSFER - GENERAL FD					*$213,165*	
Transfers				**$250,710**	**$145,000**	**$213,165**	**-14.98%**
179	3611000		INTEREST EARNINGS	$100	$866	$1,000	900.00%
	INTEREST EARNINGS					*$1,000*	
Interest				**$100**	**$866**	**$1,000**	**900.00%**
179	3640000		DISPOSITION FIXED ASSETS	$0	$643	$0	0.00%
Miscellaneous				**$0**	**$643**	**$0**	**0.00%**
179	3999100		FUND BAL BROUGHT FORWARD	$50,328	$0	$73,005	45.06%
	FUND BALANCE TO BALANCE 179					*$73,005*	
Internal Services				**$50,328**	**$0**	**$73,005**	**45.06%**
			COURT TECH 28.24(12)(E)1 Grand Total:	**$491,138**	**$346,402**	**$540,170**	**9.98%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
BUILDING FUND							
180	3220000		BUILDING PERMITS	$814,000	$1,067,669	$940,701	15.57%
						$940,701	
180	3220100		PLAN REVIEW	$0	$1,700	$1,000	100.00%
						$1,000	
180	3220200		PENALTY/REINSPECTION	$7,300	$10,400	$8,000	9.59%
						$8,000	
180	3220300		REISSUE	$13,000	$13,100	$12,000	-7.69%
						$12,000	
180	3291000		CONTRACTORS' LICENSES	$12,000	$6,435	$15,000	25.00%
						$15,000	
Licenses & Permits				**$846,300**	**$1,099,304**	**$976,701**	**15.41%**
180	3429200		REVIEW OF BUILDING PLANS	$114,000	$193,250	$150,000	31.58%
						$150,000	
180	3429300		SALES MAPS/PUBLICATION	$300	$1,312	$600	100.00%
						$600	
Charges for Services				**$114,300**	**$194,562**	**$150,600**	**31.76%**
180	3611000		INTEREST EARNINGS	$15,000	$35,470	$40,000	166.67%
						$40,000	
180	3615000		INVESTMENT EARNINGS-FEIT	$5,000	$0	$0	-100.00%
180	3616000		INV EARNINGS FLCLASS	$0	$96	$0	0.00%
180	3617000		INV EARNINGS FL SAFE	$5,000	$290	$0	-100.00%
180	3618000		INV EARNINGS FL FIT	$5,000	$1,382	$0	-100.00%
Interest				**$30,000**	**$37,237**	**$40,000**	**33.33%**
180	3640000		DISPOSITION FIXED ASSETS	$0	$18,502	$0	0.00%
180	3699000		OTHER MISC REVENUE	$1,200	$3,614	$3,000	150.00%
						$3,000	
Miscellaneous				**$1,200**	**$22,116**	**$3,000**	**150.00%**
180	3999100		FUND BAL BROUGHT FORWARD	$0	$0	$129,938	100.00%
	BALANCING ITEM					*$129,938*	
Internal Services				**$0**	**$0**	**$129,938**	**100.00%**
			BUILDING FUND Grand Total:	**$991,800**	**$1,353,219**	**$1,300,239**	**31.10%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
FIRE ASSESSMENT FUND							
181	3312900Z		FEMA GRANT PROJECT	$0	$0	$7,041	100.00%
	ROLLOVER PROJECT 20030 - COVID-19 SUPPLEMENT					*$7,041*	
Intergovernmental				**$0**	**$0**	**$7,041**	**100.00%**
181	3611000		INTEREST EARNINGS	$7,500	$62,292	$75,000	900.00%
	INTEREST EARNINGS					*$75,000*	
181	3615000		INVESTMENT EARNINGS-FEIT	$5,000	$0	$0	-100.00%
181	3616000		INV EARNINGS FLCLASS	$2,500	$0	$0	-100.00%
181	3617000		INV EARNINGS FL SAFE	$3,000	$484	$0	-100.00%
181	3618000		INV EARNINGS FL FIT	$5,000	$175	$0	-100.00%
Interest				**$23,000**	**$62,951**	**$75,000**	**226.09%**
181	3631200		SERVICE ASSESSMENTS	$5,479,830	$5,695,474	$5,984,476	9.21%
	COUNTYWIDE FIRE ASSESSMENTS					*$5,984,476*	
Assessments				**$5,479,830**	**$5,695,474**	**$5,984,476**	**9.21%**
181	3640000		DISPOSITION FIXED ASSETS	$0	$16,250	$0	0.00%
181	3694010		INSURANCE PROCEEDS	$0	$5,430	$0	0.00%
Miscellaneous				**$0**	**$21,680**	**$0**	**0.00%**
181	3999100		FUND BAL BROUGHT FORWARD	$431,318	$0	$0	-100.00%
Internal Services				**$431,318**	**$0**	**$0**	**-100.00%**
			FIRE ASSESSMENT FUND Grand Total:	**$5,934,148**	**$5,780,105**	**$6,066,517**	**2.23%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
IMPACT FEE P&R AVON PARK							
191A	3611000		INTEREST EARNINGS	$0	$82	$0	0.00%
Interest				**$0**	**$82**	**$0**	**0.00%**
191A	3999100		FUND BAL BROUGHT FORWARD	$4,638	$0	$0	-100.00%
Internal Services				**$4,638**	**$0**	**$0**	**-100.00%**
			IMPACT FEE P&R AVON PARK Grand Total:	**$4,638**	**$82**	**$0**	**-100.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
IMPACT FEE CORR FACILITY							
192	3611000		INTEREST EARNINGS	$0	$81	$0	0.00%
Interest				**$0**	**$81**	**$0**	**0.00%**
192	3999100		FUND BAL BROUGHT FORWARD	$4,572	$0	$0	-100.00%
Internal Services				**$4,572**	**$0**	**$0**	**-100.00%**
			IMPACT FEE CORR FACILITY Grand Total:	**$4,572**	**$81**	**$0**	**-100.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
IMPACT FEE FIRE							
193	3611000		INTEREST EARNINGS	$0	$86	$0	0.00%
Interest				**$0**	**$86**	**$0**	**0.00%**
193	3999100		FUND BAL BROUGHT FORWARD	$4,848	$0	$0	-100.00%
Internal Services				**$4,848**	**$0**	**$0**	**-100.00%**
			IMPACT FEE FIRE Grand Total:	**$4,848**	**$86**	**$0**	**-100.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
IMPACT FEE LIBRARIES							
194	3611000		INTEREST EARNINGS	$0	$31	$0	0.00%
Interest				**$0**	**$31**	**$0**	**0.00%**
194	3999100		FUND BAL BROUGHT FORWARD	$1,734	$0	$0	-100.00%
Internal Services				**$1,734**	**$0**	**$0**	**-100.00%**
			IMPACT FEE LIBRARIES Grand Total:	**$1,734**	**$31**	**$0**	**-100.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
IMPACT FEE LAW ENFORCEMT							
195	3611000		INTEREST EARNINGS	$0	$24	$0	0.00%
Interest				**$0**	**$24**	**$0**	**0.00%**
195	3999100		FUND BAL BROUGHT FORWARD	$1,341	$0	$0	-100.00%
Internal Services				**$1,341**	**$0**	**$0**	**-100.00%**
			IMPACT FEE LAW ENFORCEMT Grand Total:	**$1,341**	**$24**	**$0**	**-100.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
IMPACT FEE EMS							
196	3611000		INTEREST EARNINGS	$0	$18	$0	0.00%
Interest				**$0**	**$18**	**$0**	**0.00%**
196	3999100		FUND BAL BROUGHT FORWARD	$1,037	$0	$0	-100.00%
Internal Services				**$1,037**	**$0**	**$0**	**-100.00%**
			IMPACT FEE EMS Grand Total:	**$1,037**	**$18**	**$0**	**-100.00%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
T-BIRD RD WASTEWATER SBD							
197	3611000		INTEREST EARNINGS	$0	$1,267	$1,500	100.00%
	INTEREST EARNINGS					*$1,500*	
Interest				**$0**	**$1,267**	**$1,500**	**100.00%**
197	3631200		SERVICE ASSESSMENTS	$17,200	$17,160	$17,200	0.00%
	SERVICE ASSESSMENTS					*$17,200*	
Assessments				**$17,200**	**$17,160**	**$17,200**	**0.00%**
			T-BIRD RD WASTEWATER SBD Grand Total:	**$17,200**	**$18,426**	**$18,700**	**8.72%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
HCFPIRN LTD CAPITAL FUND							
355	3611000		INTEREST EARNINGS	$0	$6,134	$0	0.00%
355	3615000		INVESTMENT EARNINGS-FEIT	$0	$2,204	$0	0.00%
355	3618000		INV EARNINGS FL FIT	$0	$14	$0	0.00%
Interest				**$0**	**$8,352**	**$0**	**0.00%**
355	3999100		FUND BAL BROUGHT FORWARD	$2,101,800	$0	$73,800	-96.49%
	ROLLOVER PROJECT 20007 - SPRING LAKE AIRPORT STATION 20					*$73,800*	
355	3999100Z		PROJECT FD BAL FORWARD	$847,086	$0	$2,700,150	218.76%
	ROLLOVER PROJECT 18033 - FIRE RESCUE STATION 18					*$54,146*	
	ROLLOVER PROJECT 18050 - FIRE RESCUE STATION 33					*$2,234*	
	ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36					*$2,537,221*	
	ROLLOVER PROJECT 19010 - DESOTO CITY STATION 19					*$106,549*	
Internal Services				**$2,948,886**	**$0**	**$2,773,950**	**-5.93%**
			HCFPIRN LTD CAPITAL FUND Grand Total:	**$2,948,886**	**$8,352**	**$2,773,950**	**-5.93%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
SOLID WASTE							
401	3343440Z		FDEP GRANT- PROJECTS	$90,909	$0	$90,909	0.00%
	PROJ 21008 SMALL COUNTY SOLID WASTE GRANT					*$90,909*	
401	3354900		MOTOR FUEL USE TAX	$0	$0	$7,500	100.00%
	ROAD LITTER CONTROL					*$7,500*	
Intergovernmental				**$90,909**	**$0**	**$98,409**	**8.25%**
401	3434100		LANDFILL FEES	$2,850,000	$2,633,590	$2,850,000	0.00%
	LANDFILL TIPPING FEES					*$2,850,000*	
401	3434500		APPLICATION FEE	$1,700	$1,600	$1,700	0.00%
	PHYSICAL ENVIRONMENT - APPLICATION FEE					*$1,700*	
401	3434600		NONRESIDENTIAL SERVICE FEES	$40,000	$44,233	$40,000	0.00%
	NONRESIDENTIAL SVC FEES					*$40,000*	
Charges for Services				**$2,891,700**	**$2,679,422**	**$2,891,700**	**0.00%**
401	3611000		INTEREST EARNINGS	$50,000	$92,146	$100,000	100.00%
	MISC INTEREST EARNINGS					*$100,000*	
401	3614000		INVESTMENT EARNINGS-FLGIT	$32,500	$959	$4,000	-87.69%
	INVESTMENT EARNINGS - FLGIT					*$4,000*	
401	3615000		INVESTMENT EARNINGS-FEIT	$50,000	$1,549	$2,600	-94.80%
	INVESTMENT EARNINGS - FL PALM					*$2,600*	
401	3616000		INV EARNINGS FLCLASS	$35,000	$4,774	$7,700	-78.00%
	INVESTMENT EARNINGS - FL CLASS					*$7,700*	
401	3617000		INV EARNINGS FL SAFE	$45,000	$1,197	$622	-98.62%
	INVESTMENT EARNINGS - FL SAFE					*$622*	
401	3618000		INV EARNINGS FL FIT	$20,000	$2,698	$4,300	-78.50%
	INVESTMENT EARNINGS - FL FIT					*$4,300*	
Interest				**$232,500**	**$103,322**	**$119,222**	**-48.72%**
401	3631200		SERVICE ASSESSMENTS	$0	$182	$0	0.00%
401	3631300		NON AD VALOREM REFUSE DIS	$6,400,000	$6,447,773	$8,043,000	25.67%
	MSW ASSESSMENT					*$8,043,000*	
Assessments				**$6,400,000**	**$6,447,956**	**$8,043,000**	**25.67%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
401	3620000		RENTS AND ROYALTIES	$0	$10	$0	0.00%
401	3640000		DISPOSITION FIXED ASSETS	$0	$17,469	$0	0.00%
401	3651000		RECYCLABLE LANDFILL MAT	$3,500	$2,020	$2,200	-37.14%
	RECYCLABLE LF MATERIAL					*$2,200*	
401	3694010		INSURANCE PROCEEDS	$0	$16,575	$0	0.00%
401	3694900		REIMB FROM OTHER FUNDS	$2,181,324	$57	$0	-100.00%
401	3699000		OTHER MISC REVENUE	$0	$1,350	$0	0.00%
Miscellaneous				**$2,184,824**	**$37,480**	**$2,200**	**-99.90%**
401	3999100		FUND BAL BROUGHT FORWARD	($2,489)	$0	$4,605,534	-185,135.52%
	ADJUST FBBF TO BALANCE AFTER REDUCING COLA MERIT OTHER USES					*($17,666)*	
	DECREASE DUE TO ASSESSMENT CHANGE TO $210/HOUSEHOLD					*($1,627,744)*	
	FUND BALANCE TO BALANCE FUND 401					*$6,250,944*	
401	3999100Z		PROJECT FD BAL FORWARD	$364,533	$0	$364,533	0.00%
	ROLLOVER PROJECT 15030 AUTOMATED FUELING STATION					*$64,533*	
	ROLLOVER PROJECT 17043 CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION					*$300,000*	
Internal Services				**$362,044**	**$0**	**$4,970,067**	**1,272.78%**
			SOLID WASTE Grand Total:	**$12,161,977**	**$9,268,180**	**$16,124,598**	**32.58%**

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 YTD Actual	2021 - 2022 Request	Variance
ENERGY RECOVERY							
420	3439301Z		PROJ REPAIR & REPLACE SVC CHARGE	$199,398	$136,618	$164,348	-17.58%
	R&M SET ASIDE ($4.00 X 41,087 TONS)					*$164,348*	
Charges for Services				**$199,398**	**$136,618**	**$164,348**	**-17.58%**
420	3611000		INTEREST EARNINGS	$0	$4,347	$0	0.00%
Interest				**$0**	**$4,347**	**$0**	**0.00%**
420	3695010		SALE OF ASPHALT	$2,980,072	$1,984,408	$2,695,718	-9.54%
	SALE OF ASPHALT ($65.61 X 41,087 TONS)					*$2,695,718*	
Miscellaneous				**$2,980,072**	**$1,984,408**	**$2,695,718**	**-9.54%**
420	3999100		FUND BAL BROUGHT FORWARD	$0	$0	$193,782	100.00%
	ADJ FOR PERS SVCS ADJUSTMENTS TO WC & HEALTH INS.					*($277)*	
	FUND BALANCE TO BALANCE 420					*$194,059*	
420	3999100Z		PROJECT FD BAL FORWARD	$690,000	$0	$979,260	41.92%
	ROLLOVER PROJECT 14014 ASPHALT R&M SET-A-SIDE FEES					*$979,260*	
Internal Services				**$690,000**	**$0**	**$1,173,042**	**70.01%**
			ENERGY RECOVERY Grand Total:	**$3,869,470**	**$2,125,373**	**$4,033,108**	**4.23%**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 2101 BOARD OF COUNTY COMMISSIONERS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51100	51100	EXECUTIVE SALARIES	$277,800	$251,199	$277,800	$290,990	4.7%
							$290,990	
005	52100	51100	FICA TAXES	$21,253	$18,833	$21,253	$22,261	4.7%
005	52200	51100	RETIREMENT CONTRIBUTIONS	$136,620	$113,698	$136,620	$149,628	9.5%
005	52300	51100	LIFE & HEALTH INSURANCE	$29,898	$17,632	$29,898	$21,507	(28.1%)
005	52400	51100	WORKERS' COMPENSATION	$472	$427	$472	$378	(19.9%)
Personnel Expenditures				**$466,043**	**$401,790**	**$466,043**	**$484,764**	**4.0%**
005	54000	51100	TRAVEL AND PER DIEM	$4,568	$0	$4,568	$8,982	96.6%
			LODGING - FAC ANNUAL CONF (5 FOR 3 NIGHTS @ $135/NIGHT)				$2,025	
			LODGING - FAC POLICY CONF (5 FOR 2 NIGHTS @ $135/NIGHT)				$1,350	
			LODGING - TALLAHASSEE MEETING (5 FOR 2 NIGHTS @ $135/NIGHT)				$1,350	
			MILEAGE - FAC ANNUAL CONF (5 X 150 MILES @ $0.57/MILE)				$428	
			MILEAGE - FAC POLICY CONF (5 X 150 MILES @ $0.57/MILE)				$428	
			MILEAGE - TALLAHASSEE MEETING (5 X 660 MILES @ $0.57/MILE)				$1,881	
			PER DIEM - FAC ANNUAL CONF (5 FOR 3 DAYS @ $38/DAY)				$570	
			PER DIEM - FAC POLICY CONF (5 FOR 3 DAYS @ $38/DAY)				$570	
			PER DIEM - TALLAHASSEE MEETINGS (5 FOR 2 DAYS @ $38/DAY)				$380	
005	54100	51100	COMMUNICATIONS & FREIGHT	$1,167	$180	$1,167	$1,195	2.4%
			CISCO DEVICE/FEATURE (DEVICE 6, DID 5)				$404	
			CISCO PHONE CONNECTION				$218	
			INTERNET CONNECTIVITY (BANDWIDTH)				$573	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2101 BOARD OF COUNTY COMMISSIONERS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54400	51100	RENTALS AND LEASES	$1,422	$1,303	$1,422	$1,269	(10.8%)
			COPIER LEASE XEROX ($105.70/MO)				$1,269	
005	54500	51100	INSURANCE	$1,175	$1,008	$1,175	$1,175	0.0%
			EMPLOYEE LIABILITY (5 @ $235/EA)				$1,175	
005	54600	51100	REPAIR & MAINTENANCE	$4,283	$3,577	$4,283	$633	(85.2%)
			CISCO INTERNET HARDWARE				$200	
			IT - CLIENT DEVICE MGMT (9)				$167	
			IT - DESKTOP MGMT. (6)				$35	
			IT - REMOTE ACCESS (5) - LICENSE				$52	
			IT - SECURITY INFO & EVENT MGMT (9)				$179	
005	54700	51100	PRINTING AND BINDING	$84	$209	$84	$113	34.5%
			BUSINESS CARDS (5 @ 250 @ $22.50)				$113	
005	55100	51100	OFFICE SUPPLIES	$150	$258	$150	$0	(100.0%)
005	55200	51100	OPERATING SUPPLIES	$150	$356	$150	$330	120.0%
			COPIER CHARGES - B/W (13,000@ $0.0046/EA)				$60	
			COPIER CHARGES - COLOR (4550 @ $0.0396/EA)				$180	
			UPS BACKUPS (1 @ $90/EA)				$90	
005	55402	51100	SUBSCRIPTIONS	$0	$47	$0	$525	100.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				$76	
			IT - REMOTE ACCESS (5) - SUBSCRIPTION				$345	
			IT - SECURITY AWARENESS (5)				$104	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2101 BOARD OF COUNTY COMMISSIONERS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55403	51100	EDUCATION & TRAINING	$2,365	$1,935	$2,365	$2,475	4.7%
			ETHICS (5 @ $75/EA)				$375	
			FAC ANNUAL CONFERENCE				$1,400	
			FAC LEGISLATIVE DAYS (5 @ $110/EA)				$550	
			FAC POLICY CONFERENCE (1 @ $150/EACH)				$150	
005	55404	51100	DUES & MEMBERSHIPS	$500	$0	$500	$0	(100.0%)
Non Personal Expenditures				**$15,864**	**$8,873**	**$15,864**	**$16,697**	**5.3%**
Center: 2101 BOARD OF COUNTY COMMISSIONERS				**$481,907**	**$410,664**	**$481,907**	**$501,461**	**4.1%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2103 COUNTY ATTORNEY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51400	REGULAR SALARIES & WAGES	$281,068	$119,347	$0	$145,972	(48.1%)
005	52100	51400	FICA TAXES	$21,245	$9,207	$0	$11,166	(47.4%)
005	52200	51400	RETIREMENT CONTRIBUTIONS	$50,820	$1,283	$0	$15,794	(68.9%)
005	52300	51400	LIFE & HEALTH INSURANCE	$29,448	$17,885	$0	$20,832	(29.3%)
005	52400	51400	WORKERS' COMPENSATION	$478	$206	$0	$189	(60.5%)
Personnel Expenditures				**$383,059**	**$147,928**	**$0**	**$193,953**	**(49.4%)**
005	53100	51400	PROFESSIONAL SERVICES	$20,000	$152,391	$270,000	$190,000	850.0%
			LITIGATION & OTHER LEGAL SERVICES				$190,000	
005	54000	51400	TRAVEL AND PER DIEM	$200	$324	$844	$844	322.0%
			LODGING - FACA ANNUAL CLE SEMINAR (2 @ 1 NIGHT @ $135/NIGHT)				$270	
			LODGING - FACA MID-YEAR CLE SEMINAR (2 @ 1 NIGHT @ $135/NIGHT)				$270	
			PER DIEM - FACA ANNUAL SEMINAR (2 @ 2 DAYS @ $38/DAY)				$152	
			PER DIEM - FACA MID-YEAR CLE SEMINAR (2 @ 1 DAY @ $38/DAY)				$152	
005	54100	51400	COMMUNICATIONS & FREIGHT	$2,443	$802	$0	$2,386	(2.3%)
			CELL PHONE SVC (2 @ $47/MO)				$1,128	
			CISCO DEVICE/FEATURE (DEVICE - 3, DID - 1)				$202	
			CISCO PHONE CONNECTION				$90	
			INTERNET CONNECTIVITY (BANDWIDTH)				$286	
			POSTAGE				$100	
			SHIPPING FED EX, UPS				$100	
			VERIZON MIFI (1 @ $40/MO)				$480	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2103 COUNTY ATTORNEY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54500	51400	INSURANCE	$705	$605	$705	$470	(33.3%)
			EMPLOYEE LIABILITY (2 @ $235/EA)				$470	
005	54600	51400	REPAIR & MAINTENANCE	$2,433	$1,779	$1,779	$542	(77.7%)
			CISCO INTERNET HARDWARE				$100	
			EXECUTIME LICENSES (2)				$27	
			IT - CLIENT DEVICE MGMT (4)				$75	
			IT – DESKTOP MGMT. (4)				$39	
			IT - REMOTE ACCESS (2) - LICENSE				$21	
			IT - SECURITY INFO & EVENT MGMT (4)				$80	
			IT - WORKSHARE (1 @ $200)				$200	
005	54700	51400	PRINTING AND BINDING	$28	$23	$28	$23	(17.9%)
			BUSINESS CARDS (1 @ 250 @ $22.50)				$23	
005	55100	51400	OFFICE SUPPLIES	$180	$0	$180	$0	(100.0%)
005	55200	51400	OPERATING SUPPLIES	$1,090	$76	$1,200	$340	(68.8%)
			OPERATING SUPPLIES				$250	
			UPS BACKUPS (1 @ $90)				$90	
005	55211	51400	FUEL	$50	$0	$125	$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2103 COUNTY ATTORNEY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55402	51400	SUBSCRIPTIONS	$4,464	$3,256	$1,318	$4,592	2.9%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				$76	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (2)				$1,420	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				$138	
			IT - SECURITY AWARENESS (2)				$42	
			THOMSON REUTERS (1 @ $88/MO)				$1,056	
			WESTLAW (1 @ $155/MO)				$1,860	
005	55403	51400	EDUCATION & TRAINING	$500	$250	$1,750	$1,750	250.0%
			REGISTRATION FOR CONFERENCES, SEMINARS AND CLE CREDITS				$1,750	
005	55404	51400	DUES & MEMBERSHIPS	$850	$723	$620	$460	(45.9%)
			CITY, COUNTY, LOCAL GOVT LAW SECTION - FL BAR (1 @ $45/EA)				$45	
			FL ASSOC FOR ATTORNEYS (1 @ $150/EA)				$150	
			FL BAR MEMBERSHIP (1 @ $265/EA)				$265	
Non Personal Expenditures				**$32,943**	**$160,227**	**$278,549**	**$201,407**	**511.4%**
Center: 2103 COUNTY ATTORNEY				**$416,002**	**$308,155**	**$278,549**	**$395,360**	**(5.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2104 COUNTY ADMINISTRATOR

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51200	REGULAR SALARIES & WAGES	$437,513	$319,313	$437,513	$389,350	(11.0%)
005	52100	51200	FICA TAXES	$31,824	$23,251	$31,824	$27,924	(12.3%)
005	52200	51200	RETIREMENT CONTRIBUTIONS	$90,663	$79,018	$90,663	$91,721	1.2%
005	52300	51200	LIFE & HEALTH INSURANCE	$49,080	$35,647	$49,080	$41,664	(15.1%)
005	52400	51200	WORKERS' COMPENSATION	$745	$725	$745	$508	(31.8%)
Personnel Expenditures				**$609,825**	**$457,954**	**$609,825**	**$551,167**	**(9.6%)**
005	54000	51200	TRAVEL AND PER DIEM	$9,509	$5,091	$9,509	$9,832	3.4%
			CO ADMINISTRATOR CAR ALLOWANCE				$5,400	
			LODGING - FAC ANNUAL CONF (3 FOR 3 NIGHTS @ $135/NIGHT)				$1,215	
			LODGING - FAC LEGISLATIVE CONF (1 FOR 2 NIGHTS @ $135/NIGHT)				$270	
			LODGING - FAC POLICY CONF (1 FOR 2 DAYS @ $135/DAY)				$270	
			LODGING - FCCMA (2 FOR 3 NIGHTS @ $135/NIGHT)				$810	
			LODGING - GRANT WRITING TRAINING (1 FOR 2 NIGHTS @ $135/NIGHT)				$270	
			LODGING - TALLAHASSEE MEETINGS (1 FOR 5 NIGHTS @ $135/NIGHT)				$675	
			PARKING - FAC POLICY CONF (1 FOR 3 DAYS @ $20/DAY)				$60	
			PARKING - FAPL CONF (1 FOR 3 DAYS @ $20/DAY)				$60	
			PER DIEM - FAC ANNUAL CONF (3 FOR 2 LUNCHES @ $12, 3 FOR 2 DINNER @ $20)				$192	
			PER DIEM - FAC POLICY CONF (1 FOR 3 DAYS @ $38/DAY)				$114	
			PER DIEM - FAPL CONF (1 FOR 3 DAYS @ $38/DAY)				$114	
			PER DIEM - FCCMA (2 FOR 3 LUNCH @ $12, 2 FOR 3 DINNER @ $20)				$192	
			PER DIEM - TALLAHASSEE MEETINGS (1 FOR 5 DAYS @ $38/DAY)				$190	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2104 COUNTY ADMINISTRATOR

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	51200	COMMUNICATIONS & FREIGHT	$5,096	$1,591	$5,096	$3,752	(26.4%)
							$900	
			CISCO DEVICE/FEATURE (DEVICE - 14, DID - 9)				$903	
			CISCO PHONE CONNECTION				$474	
			INTERNET CONNECTIVITY BANDWIDTH				$1,335	
			POSTAGE				$70	
			SHIPPING FED EX				$70	
005	54500	51200	INSURANCE	$1,175	$1,008	$1,175	$940	(20.0%)
			EMPLOYEE LIABILITY (4 @ $235/EA)				$940	
005	54600	51200	REPAIR & MAINTENANCE	$4,707	$3,838	$4,707	$1,730	(63.2%)
			CISCO INTERNET HARDWARE				$467	
			EXECUTIME LICENSES (4)				$54	
			IT - CLIENT DEVICE MGMT (10)				$186	
			IT - DESKTOP MGMT. (10)				$96	
			IT - ONBASE - CONCURRENT CLIENT				$226	
			IT - ONBASE - DESKTOP DOCUMENT IMAGING				$81	
			IT - REMOTE ACCESS (4) - LICENSE				$41	
			IT - SECURITY INFO & EVENT MGMT (10)				$198	
			IT ONBASE - AE OCR DDS ETC				$381	
005	54700	51200	PRINTING AND BINDING	$28	$149	$28	$0	(100.0%)
005	55100	51200	OFFICE SUPPLIES	$900	$1,058	$900	$900	0.0%
			BINDERS & TABS				$250	
			PENS, TAPE, STAPLES, COPY PAPER, NOTEPADS, ETC.				$650	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2104 COUNTY ADMINISTRATOR

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	51200	OPERATING SUPPLIES	$368	$526	$368	$0	(100.0%)
005	55402	51200	SUBSCRIPTIONS	$300	$337	$300	$3,274	991.3%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				$76	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (4)				$2,839	
			IT - REMOTE ACCESS (4) - SUBSCRIPTION				$276	
			IT - SECURITY AWARENESS (4)				$83	
005	55403	51200	EDUCATION & TRAINING	$3,735	$4,080	$3,735	$3,445	(7.8%)
			ETHICS (2 @ $75)				$150	
			FAC ANNUAL CONFERENCE (3 @ $325/EA)				$975	
			FAC LEGISLATIVE DAY (1 @ $110/EA)				$110	
			FAPL CONFERENCE				$350	
			FCCMA - ANNUAL CONFERENCE, CO. ADMINISTRATOR				$650	
			FCCMA - TRAINING REGISTRATION				$450	
			LEGISLATIVE CONFERENCE (1 @ $110/EA)				$110	
			NACO LEGISLATIVE CONFERENCE (1 @ $500)				$500	
			POLICY CONFERENCE (1 @ $150/EA)				$150	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2104 COUNTY ADMINISTRATOR

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55404	51200	DUES & MEMBERSHIPS	$1,930	$2,584	$1,930	$2,129	10.3%
			AMERICAN PLANNING ASSOC				$550	
			CONNECT FLORIDA MEMBERSHIP				$350	
			FCCMA DUES (2 @ $390/EA)				$780	
			FL COUNTY MANAGERS (2 @ $100/EA)				$200	
			FLORIDA ASSOCIATION OF PROFESSIONAL LOBBYISTS MEMBERSHIP (1 @ $199 - JAN 1)				$199	
			FLORIDA LOBBYIST REGISTRATION RENEWAL (1 @ $50 - JAN 1)				$50	
Non Personal Expenditures				**$27,748**	**$20,261**	**$27,748**	**$26,002**	**(6.3%)**
Center: 2104 COUNTY ADMINISTRATOR				**$637,573**	**$478,215**	**$637,573**	**$577,169**	**(9.5%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2109 PUBLIC INFORMATION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	$70,507	$76,055	$99,944	$86,349	22.5%
005	51300	51300	OTHER SALARIES & WAGES	$0	$26	$26	$0	100.0%
005	51400	51300	OVERTIME	$0	$1,899	$1,655	$0	100.0%
005	52100	51300	FICA TAXES	$5,416	$5,288	$6,943	$6,637	22.5%
005	52200	51300	RETIREMENT CONTRIBUTIONS	$7,081	$8,010	$10,370	$9,388	32.6%
005	52300	51300	LIFE & HEALTH INSURANCE	$13,154	$12,322	$13,442	$13,958	6.1%
005	52400	51300	WORKERS' COMPENSATION	$119	$135	$177	$112	(5.9%)
Personnel Expenditures				**$96,277**	**$103,735**	**$132,557**	**$116,444**	**20.9%**
005	54000	51300	TRAVEL AND PER DIEM	$1,696	$0	$1,696	$2,080	22.6%
			LODGING - FGCARMA CONF (2 NIGHTS @ $135/NIGHT)				$270	
			LODGING - PIO CONF (3 NIGHTS @ $135/NIGHT)				$405	
			LODGING - PIO CONF NIOA (3 NIGHTS @ $135/NIGHT)				$405	
			LODGING - RECORDS TRAINING RECORDS CLERK (2 NIGHTS @ $135/NIGHT)				$270	
			LODGING PIA CERTIFICATION (4 NIGHTS @ $135) 34%				$184	
			PER DIEM - FGCARMA CONF (2 DAYS @ $38/DAY)				$76	
			PER DIEM - PIA CERTIFICATION (4 DAYS @ $38/DAY) 34%				$52	
			PER DIEM - PIO CONF (3 DAYS @ $38/DAY)				$114	
			PER DIEM - PIO CONF NIOA (3 DAYS @ $38/DAY)				$114	
			PER DIEM - PIO RELATED TRAINING (2 DAYS @ $38/DAY)				$76	
			PER DIEM - RECORDS CLERK CONFERENCE (3 DAYS @ $38/DAY)				$114	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2109 PUBLIC INFORMATION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	51300	COMMUNICATIONS & FREIGHT	$2,438	$658	$323	$1,137	(53.4%)
							$402	
			AIR CARD VERIZON (1 @ $36.07/MO)				$433	
			IT - FIRSTNET - (1 @ $271.20)				$272	
			POSTAGE				$30	
005	54500	51300	INSURANCE	$315	$270	$315	$955	203.2%
			EMPLOYEE LIABILITY (1 @ $235/EA @ 34%)				$80	
			EMPLOYEE LIABILITY (1 @ $235/EA)				$235	
			SUV (1 @ $640/EA)				$640	
005	54600	51300	REPAIR & MAINTENANCE	$1,323	$1,081	$1,081	$544	(58.9%)
			EXECUTIME LICENSES (1.34)				$19	
			IT - CLIENT DEVICE MGMT (3.34)				$62	
			IT - DESKTOP MGMT. (3.34)				$32	
			IT - REMOTE ACCESS (1.34) - LICENSE				$14	
			IT - SECURITY INFO & EVENT MGMT (3.34)				$67	
			MAINTENANCE/ TRAILER				$150	
			OIL CHANGES - 1 SUV (1 @ 3/YR @ $40/EA)				$120	
			ONBASE - MAINTENANCE				$80	
005	54700	51300	PRINTING AND BINDING	$38	$0	$0	$31	(18.4%)
			BUSINESS CARDS (1 @ 250 @ $22.50)				$23	
			BUSINESS CARDS (1 @ 250 @ $22.50/BX) 34%				$8	
005	54800	51300	PROMOTIONAL ACTIVITIES	$5,950	$3,896	$1,128	$5,950	0.0%
			COMMUNITY OUTREACH, GIVE AWAYS				$1,500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2109 PUBLIC INFORMATION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54800	51300	PROMOTIONAL ACTIVITIES	$5,950	$3,896	$1,128	$5,950	0.0%
			GENERAL SUPPLIES - RECEPTIONS, FLOWERS				$1,000	
			GROUNDBREAKING/ RIBBON CUTTING (5 @ $400/EA)				$2,000	
			HELIUM (2 @ $225/EA)				$450	
			RETIREMENT (5 @ $200/EA)				$1,000	
005	55100	51300	OFFICE SUPPLIES	$500	$324	$75	$550	10.0%
			PENS, STAPLES, NOTE PADS, LABELS, BATTERIES				$550	
005	55200	51300	OPERATING SUPPLIES	$880	$907	$600	$1,752	99.1%
			CREATIVE CLOUD SUITE LICENSE (1.34 @ $800/EA)				$1,072	
			EMERGENCY EQUIPMENT/ TRAILER				$200	
			INK CARTRIDGES				$100	
			NEWSPAPER SUBSCRIPTION				$180	
			SOUND SYSTEM EQUIPMENT				$200	
005	55400	51300	PUBLICATIONS/SUBSCRIPTION	$0	$150	$0	$0	100.0%
005	55401	51300	BOOKS	$100	$45	$0	$100	0.0%
			INSTRUCTIONAL BOOKS, GOV'T IN THE SUNSHINE BOOKS				$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2109 PUBLIC INFORMATION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55402	51300	SUBSCRIPTIONS	$0	$0	$0	$1,815	100.0%
			ADOBE ACROBAT PRO 2017 (RECORDS CLERK)				$75	
			IT - ADOBE INDESIGN FOR TEAMS				$334	
			IT - ADOBE PHOTOSHOP FOR TEAMS				$334	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1.34)				$951	
			IT - REMOTE ACCESS (1.34) - SUBSCRIPTION				$93	
			IT - SECURITY AWARENESS (3.34)				$28	
005	55403	51300	EDUCATION & TRAINING	$1,288	$0	$1,000	$2,740	112.7%
			CAPO TRAINING RECORDS CLERK				$1,050	
			PIO CERTIFICATION PIA (1 @ $1,000/EA) 34%				$340	
			PIO RELATED TRAINING				$1,000	
			RECORDS RELATED TRAINING				$350	
005	55404	51300	DUES & MEMBERSHIPS	$591	$433	$390	$741	25.4%
			AMERICAN RECORDS MGMT ASSOCIATION/CHAPTER FEES (ARMA)				$145	
			FL ASSOCIATION OF PIO'S (1 @ $127/EA) 34%				$43	
			FL ASSOCIATION OF PUBLIC INFORMATION OFFICERS				$125	
			FL RECORDS MGMT ASSOCIATION (FRMA)				$220	
			ICRM				$100	
			NATIONAL INFORMATION OFFICER ASSOCIATION				$80	
			NATIONAL INFORMATION OFFICER ASSOCIATION PIA (1 @ $82/EA) 34%				$28	
Non Personal Expenditures				**$15,119**	**$7,765**	**$6,608**	**$18,395**	**21.7%**
Center: 2109 PUBLIC INFORMATION				**$111,396**	**$111,500**	**$139,165**	**$134,839**	**21.0%**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 2100 BUSINESS SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	$161,741	$81,308	$0	$147,131	(9.0%)
005	52100	51300	FICA TAXES	$12,395	$6,121	$0	$11,279	(9.0%)
005	52200	51300	RETIREMENT CONTRIBUTIONS	$36,072	$15,776	$0	$33,851	(6.2%)
005	52300	51300	LIFE & HEALTH INSURANCE	$19,632	$13,030	$0	$20,832	6.1%
005	52400	51300	WORKERS' COMPENSATION	$275	$142	$0	$192	(30.2%)
Personnel Expenditures				**$230,115**	**$116,377**	**$0**	**$213,285**	**(7.3%)**
005	54000	51300	TRAVEL AND PER DIEM	$500	$0	$500	$501	0.2%
			LODGING - CONF (1 @ 3 NIGHTS @ $135/NIGHT)				$405	
			PER DIEM - CONF				$96	
005	54100	51300	COMMUNICATIONS & FREIGHT	$1,029	$151	$400	$503	(51.1%)
							$300	
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1)				$68	
			CISCO PHONE CONNECTION				$39	
			INTERNET CONNECTIVITY (BANDWIDTH)				$96	
005	54500	51300	INSURANCE	$470	$403	$470	$470	0.0%
			EMPLOYEE LIABILITY (2 @ $235/EA)				$470	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2100 BUSINESS SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	$2,058	$1,816	$2,200	$480	(76.7%)
			CISCO INTERNET HARDWARE				$34	
			EXECUTIME LICENSES (2)				$27	
			IT - CLIENT DEVICE MGMT (2)				$38	
			IT - DESKTOP MGMT. (2)				$20	
			IT - REMOTE ACCESS (2) - LICENSE				$21	
			IT - SECURITY INFO & EVENT MGMT (2)				$40	
			OFFICE SECURITY				$300	
005	54700	51300	PRINTING AND BINDING	$0	$23	$0	$0	100.0%
005	55100	51300	OFFICE SUPPLIES	$100	$350	$100	$100	0.0%
			PENS, HIGHLIGHTERS, CLIPS, FOLDERS				$100	
005	55200	51300	OPERATING SUPPLIES	$184	$672	$0	$0	(100.0%)
005	55402	51300	SUBSCRIPTIONS	$0	$0	$0	$1,675	100.0%
			ADOBE PRO LICENSE UPGRADE (1) KM				$75	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (2)				$1,420	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				$138	
			IT - SECURITY AWARENESS (2)				$42	
005	55403	51300	EDUCATION & TRAINING	$900	$635	$1,100	$1,100	22.2%
			EDUCATION & TRAINING				$800	
			FGFOA CONF				$300	
005	55404	51300	DUES & MEMBERSHIPS	$315	$250	$660	$810	157.1%
			AGA MEMBERSHIP (MAR 31)				$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2100 BUSINESS SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55404	51300	DUES & MEMBERSHIPS	$315	$250	$660	$810	157.1%
			CGFM EXAM				$375	
			CPA LICENSE RENEWAL (DEC 31 - EVEN YRS)				$150	
			FGFOA MEMBERSHIP (JUNE 30)				$35	
			GFOA MEMBERSHIP				$150	
Non Personal Expenditures				**$5,556**	**$4,300**	**$5,430**	**$5,639**	**1.5%**
Center: 2100 BUSINESS SERVICES				**$235,671**	**$120,677**	**$5,430**	**$218,924**	**(7.1%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2105 COUNTY AUDITS - CPA

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53200	51300	ACCOUNTING AND AUDITING	$193,300	$191,612	$0	$234,050	21.1%
			AUDITING SERVICES - GASB 87 LEASES REQUIREMENTS				$50,000	
			AUDITING SERVICES FY20/21 @ 85%				$156,188	
			AUDITING SERVICES FY21/22 @ 15%				$27,862	
Non Personal Expenditures				**$193,300**	**$191,612**	**$0**	**$234,050**	**21.1%**
Center: 2105 COUNTY AUDITS - CPA				**$193,300**	**$191,612**	**$0**	**$234,050**	**21.1%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2106 OFFICE OF MANAGEMENT AND BUDGET

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	$256,072	$158,594	$0	$232,701	(9.1%)
005	52100	51300	FICA TAXES	$19,591	$11,717	$0	$17,802	(9.1%)
005	52200	51300	RETIREMENT CONTRIBUTIONS	$25,607	$16,181	$0	$25,179	(1.7%)
005	52300	51300	LIFE & HEALTH INSURANCE	$43,764	$27,347	$0	$44,446	1.6%
005	52400	51300	WORKERS' COMPENSATION	$435	$272	$0	$303	(30.3%)
Personnel Expenditures				**$345,469**	**$214,110**	**$0**	**$320,431**	**(7.2%)**
005	54000	51300	TRAVEL AND PER DIEM	$501	$0	$0	$1,038	107.2%
			LODGING - FGFOA SCHOOL (2 @ 3 NIGHTS @ $135/NIGHT)				$810	
			PER DIEM- FGFOA SCHOOL (2 @ 3 DAYS @ $38/DAY)				$228	
005	54100	51300	COMMUNICATIONS & FREIGHT	$1,859	$346	$0	$1,516	(18.5%)
			CISCO DEVICE/FEATURE (DEVICE - 8, DID - 7)				$459	
			CISCO PHONE CONNECTION				$294	
			INTERNET CONNECTIVITY (BANDWIDTH)				$763	
005	54500	51300	INSURANCE	$1,117	$958	$0	$1,034	(7.4%)
			EMPLOYEE LIABILITY (4.40 @ $235/EA)				$1,034	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	$28,022	$27,197	$0	$24,073	(14.1%)
			BUDGET SOFTWARE MAINTENANCE				$22,825	
			CISCO INTERNET HARDWARE				$267	
			EXECUTIME LICENSES (5)				$68	
			IT - CLIENT DEVICE MGMT (4)				$75	
			IT - DESKTOP MGMT. (4)				$39	
			IT - ONBASE - AE OCR DDS, ETC.				$381	
			IT - ONBASE - CONCURRENT CLIENT				$226	
			IT - ONBASE - DESKTOP DOCUMENT IMAGING				$81	
			IT - REMOTE ACCESS (3) - LICENSE				$31	
			IT - SECURITY INFO & EVENT MGMT (4)				$80	
005	54700	51300	PRINTING AND BINDING	$56	$0	$0	$45	(19.6%)
			BUSINESS CARDS (2 @ 250 @ $22.50)				$45	
005	55100	51300	OFFICE SUPPLIES	$200	$79	$0	$200	0.0%
			BATTERIES				$50	
			FOLDERS				$30	
			TABLETS, PENS, PENCILS				$120	
005	55200	51300	OPERATING SUPPLIES	$1,568	$227	$0	$2,175	38.7%
			ADD'L SUPPLIES PER COMMISSIONERS/WORKSHOP				$250	
			DELL LAPTOP / DOCKING STATION - OMB MANAGER				$1,225	
			NEW MONITORS/ UPS BACKUPS				$500	
			TAB DIVIDERS				$200	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2106 OFFICE OF MANAGEMENT AND BUDGET

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55402	51300	SUBSCRIPTIONS	$0	$0	$0	$2,626	100.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (3 @ $75.83/EA)				$228	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				$2,129	
			IT - REMOTE ACCESS (3) - SUBSCRIPTION				$207	
			IT - SECURITY AWARENESS (3)				$62	
005	55403	51300	EDUCATION & TRAINING	$325	$150	$0	$650	100.0%
			FGFOA SCHOOL GOVT FINANCE (2 @ $325/EA)				$650	
005	55404	51300	DUES & MEMBERSHIPS	$200	$0	$0	$200	0.0%
			FGFOA MEMBERSHIPS (4 @ $50/EA)				$200	
Non Personal Expenditures				**$33,848**	**$28,957**	**$0**	**$33,557**	**(0.9%)**
005	56810Z	51300	PROJ COMPUT SOFTWARE$25K+	$0	$250	$0	$0	100.0%
Capital Expenditures				**$0**	**$250**	**$0**	**$0**	**100.0%**
Center: 2106 OFFICE OF MANAGEMENT AND BUDGET				**$379,317**	**$243,317**	**$0**	**$353,988**	**(6.7%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107 HUMAN RESOURCES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	$197,312	$119,261	$153,073	$206,808	4.8%
005	51300	51300	OTHER SALARIES & WAGES	$0	$7,518	$0	$0	100.0%
005	51400	51300	OVERTIME	$0	$37	$0	$0	100.0%
005	52100	51300	FICA TAXES	$15,141	$9,229	$11,396	$15,844	4.6%
005	52200	51300	RETIREMENT CONTRIBUTIONS	$19,792	$12,771	$19,792	$22,409	13.2%
005	52300	51300	LIFE & HEALTH INSURANCE	$49,080	$29,561	$29,541	$52,080	6.1%
005	52400	51300	WORKERS' COMPENSATION	$336	$229	$230	$269	(19.9%)
Personnel Expenditures				**$281,661**	**$178,606**	**$214,032**	**$297,410**	**5.6%**
005	53100	51300	PROFESSIONAL SERVICES	$0	$170	$0	$0	100.0%
005	53400	51300	CONTRACTUAL SERVICES	$2,800	$4,731	$3,416	$3,800	35.7%
			DRUG TESTS - NEW HIRES (80 @ $35/EA)				$2,800	
			TEMP STAFF - CLERICAL				$1,000	
005	54000	51300	TRAVEL AND PER DIEM	$941	$228	$350	$941	0.0%
			LODGING - HR SEMINAR (1 @ 5 NIGHTS @ $135/NIGHT)				$675	
			PER DIEM - HR SEMINAR (7 DAYS @ $38/DAY)				$266	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107 HUMAN RESOURCES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	51300	COMMUNICATIONS & FREIGHT	$2,055	$618	$2,055	$1,788	(13.0%)
							$300	
			CISCO DEVICE/FEATURE (DEVICE -7, DID - 7)				$432	
			CISCO PHONE CONNECTION				$268	
			INTERNET CONNECTIVITY (BANDWIDTH)				$668	
			LONG DISTANCE ($10/MO)				$120	
005	54400	51300	RENTALS AND LEASES	$1,328	$1,106	$1,328	$1,299	(2.2%)
			COPIER/FAX LEASE ($108.19/MO)				$1,299	
005	54500	51300	INSURANCE	$1,175	$1,008	$1,175	$1,175	0.0%
			EMPLOYEE LIABILITY (5 @ $235/EA)				$1,175	
005	54600	51300	REPAIR & MAINTENANCE	$5,674	$3,822	$5,672	$2,478	(56.3%)
			CISCO INTERNET HARDWARE				$234	
			DATA EQUIPMENT - BADGE SYSTEM				$785	
			EXECUTIME LICENSES (5)				$68	
			IT - CLIENT DEVICE MGMT (7)				$130	
			IT - DESKTOP MGMT. (7)				$67	
			IT - ONBASE - AE OCR DDS, ETC.				$381	
			IT - ONBASE - CONCURRENT CLIENT				$226	
			IT - ONBASE - DESKTOP DOCUMENT IMAGING				$81	
			IT - REMOTE ACCESS (5) - LICENSE				$52	
			IT - SECURITY INFO & EVENT MGMT (7)				$139	
			OFFICE EQUIPMENT REPAIRS				$240	
			SSL CERTIFICATE - EXECUTIME EXTERNAL USE				$75	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54700	51300	PRINTING AND BINDING	$140	$0	$140	$113	(19.3%)
			BUSINESS CARDS (5 @ 250 @ $22.50/EA)				$113	
005	54800	51300	PROMOTIONAL ACTIVITIES	$1,200	$472	$1,200	$2,326	93.8%
			EMPLOYEE OF THE QUARTER (GIFT CARD 4 @ $150/EA) (PLAQUE 4 @ $75/EA)				$900	
			EMPLOYEE REFERRALS (2 @ $500/EA)				$1,000	
			RECOGNITION PINS (100 @ $4.26/EA)				$426	
005	54900	51300	OTHER CHARGES/OBLIGATIONS	$6,714	$8,375	$6,714	$6,859	2.2%
			CRIMINAL BACKGROUND CHECKS - EE (85 @ $25/EA)(25 @ $37.25 FP)				$3,057	
			CRIMINAL BACKGROUND CHECKS - VOLS (10 @ $29.25/EA)				$293	
			HEPATITIS SHOT (10 @ $159 - 3 SHOTS PER PERSON)				$1,590	
			MOTOR VEHICLE REPORTS (135 @ $3.10)				$419	
			RECRUITING/ EMP RETENTION				$1,500	
005	55100	51300	OFFICE SUPPLIES	$985	$996	$985	$1,055	7.1%
			11 X 17 PAPER (1 CASE @ $50.80)				$51	
			BATTERIES				$25	
			ENVELOPES (2 BOXES @ $39.25/EA)				$79	
			FILE FOLDERS, PENS, PENCILS, STAPLES				$200	
			LAMINATING POUCHES (1 @ $69.99/EA)				$70	
			OPEN ENROLLMENT SUPPLIES				$50	
			PERSONNEL FILE FOLDERS (10 BOXES @ $47.99/EA)				$480	
			RIBBONS, TAPE, LABELS				$100	
005	55200	51300	OPERATING SUPPLIES	$2,453	$1,932	$2,453	$2,630	7.2%
			BADGE OPERATING SUPPLIES (KEY FOBS 100 @ $3.98/EA)				$398	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107 HUMAN RESOURCES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	51300	OPERATING SUPPLIES	$2,453	$1,932	$2,453	$2,630	7.2%
			COPIER CHARGES - B/W (32000 @ $0.0056/COPY)				$179	
			COPIER CHARGES - COLOR (33000 @ $0.0456/COPY)				$1,505	
			EMPLOYTEST - SKILLS TESTING (20 @ $19.90/EA)				$398	
			PHOTO SUPPLIES FOR EMPLOYEE ID'S				$150	
005	55402	51300	SUBSCRIPTIONS	$5,750	$4,742	$5,750	$9,975	73.5%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (3 @ $75.83/EA)				$228	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (5)				$3,548	
			IT - REMOTE ACCESS (5) - SUBSCRIPTION				$345	
			IT - SECURITY AWARENESS (5)				$104	
			JAZZHR YEARLY SUBSCRIPTION				$5,750	
005	55403	51300	EDUCATION & TRAINING	$2,200	$1,842	$2,200	$2,713	23.3%
			DAY SEMINARS (5 EMP @ $298/EA)				$1,490	
			FPELRA CONF (1 EMP @ $350/EA)				$350	
			FPHRA CONF (1 EMP @ $475/EA)				$475	
			FRED PRYOR TRAINING (2 EMP @ $199/EA)				$398	
005	55404	51300	DUES & MEMBERSHIPS	$335	$506	$554	$694	107.2%
			FPERLA MEMBERSHIP (1 EMP @ $100/EA)				$100	
			FPHRA MEMBERSHIP (2 EMP FOR $135/EA)				$270	
			NOTARY RENEWAL (1@ $105)				$105	
			SHRM MEMBERSHIP (1 EMP @ $219/EA)				$219	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107 HUMAN RESOURCES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
Non Personal Expenditures				**$33,750**	**$30,548**	**$33,992**	**$37,846**	**12.1%**
Center: 2107 HUMAN RESOURCES				**$315,411**	**$209,154**	**$248,024**	**$335,256**	**6.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107A RISK MANAGEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	$66,475	$45,097	$0	$59,000	(11.2%)
005	52100	51300	FICA TAXES	$5,108	$3,011	$0	$4,537	(11.2%)
005	52200	51300	RETIREMENT CONTRIBUTIONS	$6,677	$4,636	$0	$6,416	(3.9%)
005	52300	51300	LIFE & HEALTH INSURANCE	$9,816	$7,524	$0	$10,416	6.1%
005	52400	51300	WORKERS' COMPENSATION	$114	$79	$0	$77	(32.5%)
Personnel Expenditures				**$88,190**	**$60,346**	**$0**	**$80,446**	**(8.8%)**
005	53400	51300	CONTRACTUAL SERVICES	$4,925	$569	$2,231	$5,013	1.8%
			ALCOHOL/DRUG TESTING (15 @ $30/EA)				$450	
			CDL CLEARING HOUSE FEE (50 @ $1.25/EA)				$63	
			CDL CLEARING HOUSE QUERIES ANNUAL (100 @$3/EA)				$300	
			POST ACCIDENT DRUG TESTING (20 @ $35/EA)				$700	
			RANDOM DRUG TESTING (100 @ $35)				$3,500	
005	54000	51300	TRAVEL AND PER DIEM	$519	$0	$0	$519	0.0%
			LODGING - PRIMA CONF (3 NIGHTS @ $135/NIGHT)				$405	
			PER DIEM - PRIMA CONF (3 DAYS @ $38/DAY)				$114	
005	54100	51300	COMMUNICATIONS & FREIGHT	$698	$310	$498	$603	(13.6%)
							$300	
			CISCO DEVICE/FEATURE (DEVICE - 1, DID -1)				$68	
			CISCO PHONE CONNECTION				$39	
			INTERNET CONNECTIVITY (BANDWIDTH)				$96	
			SHIPPING (FED EX/ UPS) OVERNIGHT SVCS				$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107A RISK MANAGEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54500	51300	INSURANCE	$235	$202	$235	$0	(100.0%)
005	54600	51300	REPAIR & MAINTENANCE	$875	$737	$875	$108	(87.7%)
			CISCO INTERNET HARDWARE				$34	
			EXECUTIME LICENSES (1)				$14	
			IT - CLIENT DEVICE MGMT (1)				$19	
			IT - DESKTOP MGMT. (1)				$10	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			IT - SECURITY INFO & EVENT MGMT (1)				$20	
005	54700	51300	PRINTING AND BINDING	$28	$0	$0	$0	(100.0%)
005	55100	51300	OFFICE SUPPLIES	$100	$154	$154	$208	108.0%
			PENS, PENCILS, ENVELOPES, CALENDAR				$150	
			STORAGE BOXES (2 @ $29/EA)				$58	
005	55200	51300	OPERATING SUPPLIES	$1,160	$2,978	$3,157	$1,160	0.0%
			DOCKING STATION				$170	
			FIRST AID SUPPLIES				$50	
			OSHA & SAFETY PERIODICALS (50 @ $11/EA)				$550	
			PHILLIPS AED BATTERIES (3 @ $130/EA)				$390	
005	55204	51300	SAFETY SUPPLIES	$0	$0	$0	$1,500	100.0%
			MISC-Safety Committee				$1,500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107A RISK MANAGEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55402	51300	SUBSCRIPTIONS	$100	$0	$100	$876	776.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				$76	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	
005	55403	51300	EDUCATION & TRAINING	$2,475	$0	$0	$600	(75.8%)
			PRIMA CONFERENCE				$600	
005	55404	51300	DUES & MEMBERSHIPS	$85	$0	$85	$85	0.0%
			FPHRA ORGANIZATION - SINGLE MEMBERSHIP				$50	
			PRIMA - SINGLE MEMBERSHIP				$35	
Non Personal Expenditures				**$11,200**	**$4,950**	**$7,335**	**$10,672**	**(4.7%)**
Center: 2107A RISK MANAGEMENT				**$99,390**	**$65,297**	**$7,335**	**$91,118**	**(8.3%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2108 NON-AD VALOREM ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	$47,782	$39,196	$0	$65,704	37.5%
005	52100	51300	FICA TAXES	$3,655	$2,915	$0	$5,025	37.5%
005	52200	51300	RETIREMENT CONTRIBUTIONS	$4,778	$3,964	$0	$7,109	48.8%
005	52300	51300	LIFE & HEALTH INSURANCE	$12,270	$11,046	$0	$14,588	18.9%
005	52400	51300	WORKERS' COMPENSATION	$81	$67	$0	$85	4.9%
Personnel Expenditures				**$68,566**	**$57,187**	**$0**	**$92,511**	**34.9%**
005	54000	51300	TRAVEL AND PER DIEM	$1,075	$959	$0	$950	(11.6%)
			LODGING - FASD ANNUAL CONF (1 EMP @ 5 @ $135/NIGHT)				$675	
			PARKING (5 DAYS @ $13/DAY) & TOLLS				$85	
			PER DIEM - FASD ANNUAL CONF (1 EMP @ 5 DAYS @ $38/DAY)				$190	
005	54100	51300	COMMUNICATIONS & FREIGHT	$634	$372	$0	$634	0.0%
			CELL PHONE (1 @ $42/MO) NAV SPEC				$504	
			LONG DISTANCE CHARGES				$80	
			SHIPPING FED EX/ UPS				$50	
005	54500	51300	INSURANCE	$294	$252	$0	$376	27.9%
			EMPLOYEE LIABILITY (1.60 @ $235/EA)				$376	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2108 NON-AD VALOREM ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	$1,417	$1,276	$0	$695	(51.0%)
			ESRI ENTERPRISE LICENSE AGREEMENT				$621	
			EXECUTIME LICENSES (1)				$14	
			IT - CLIENT DEVICE MGMT (1)				$19	
			IT - DESKTOP MGMT. (1)				$10	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			IT - SECURITY INFO & EVENT MGMT (1)				$20	
005	54700	51300	PRINTING AND BINDING	$56	$0	$0	$195	248.2%
			BUSINESS CARDS (2 @250 @ $22.50/EA)				$45	
			MISC MAILING PRINTING SUPPLIES				$150	
005	55100	51300	OFFICE SUPPLIES	$100	$88	$0	$125	25.0%
			PENS, STAPLES, NOTEPADS, LABELS, BATTERIES				$125	
005	55200	51300	OPERATING SUPPLIES	$90	$39	$0	$1,590	1,666.7%
			LETTER FOLDING MACHINE				$1,500	
			UPS BACKUP (1 @ $90/EA)				$90	
005	55402	51300	SUBSCRIPTIONS	$0	$0	$0	$800	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	
005	55403	51300	EDUCATION & TRAINING	$500	$0	$0	$500	0.0%
			FASD ANNUAL CONFERENCE (1 @ $500/EA)				$500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2108 NON-AD VALOREM ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55404	51300	DUES & MEMBERSHIPS	$550	$500	$0	$550	0.0%
			FASD ANNUAL MEMBERSHIP (DIST 1)				$500	
			FGFOA ANNUAL DUES				$50	
Non Personal Expenditures				**$4,716**	**$3,485**	**$0**	**$6,415**	**36.0%**
Center: 2108 NON-AD VALOREM ASSESSMENTS				**$73,282**	**$60,673**	**$0**	**$98,926**	**35.0%**

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53100	51300	PROFESSIONAL SERVICES	$21,750	$59,603	$0	$71,500	228.7%
			ACTUARY STUDY - OPEB				$2,500	
			MERCHANT MCINTYRE - PURSUE FEDERAL GRANT FUNDING				$65,000	
			SPECIAL MAGISTRATE FOR VALUE ADJUSTMENT BOARD				$4,000	
005	53400	51300	CONTRACTUAL SERVICES	$100,725	$89,949	$0	$105,580	4.8%
			ARCHIVE SOCIAL - MONITORING SERVICES FOR SOCIAL MEDIA				$6,900	
			ARMORED SVCS MO (FY21/22: 3MOS. @ $5,500; 9 MOS. @ $5,900)				$69,500	
			MUNICODE CODIFICATION				$10,500	
			P&A - COBRA/HIPAA ADMINISTRATION FEE (APPROX $250/MONTH)				$3,000	
			P&A - FSA ADMINISTRATION FEE (APPROX $615/MONTH)				$7,380	
			PANIC BUTTON MONITORING FOR GOV CENTER				$300	
			PREPARATION OF VENDOR 1099'S				$4,500	
			VITALS RECORD HOLDINGS				$3,500	
005	53999	51300	CLERK IT-OPERATING	$0	$41,279	$0	$0	100.0%
005	54000	51300	TRAVEL AND PER DIEM	$0	$0	$0	$15,120	100.0%
			CERTIFIED PUBLIC MANAGER LODGING (96 NIGHTS @ $135/NIGHT)				$12,960	
			CERTIFIED PUBLIC MANAGER PER DIEM				$2,160	
005	54100	51300	COMMUNICATIONS & FREIGHT	$105,832	$116,482	$0	$126,234	19.3%
			BROADCAST MUSIC INC				$1,200	
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1) - S&W CONSERV				$68	
			CISCO DEVICE/FEATURE (DEVICE - 4, DID - 2) - BOARDROOM				$270	
			CISCO PHONE CONNECTION - BOARD ROOM				$129	
			CISCO PHONE CONNECTION - S&W CONSERV				$39	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	51300	COMMUNICATIONS & FREIGHT	$105,832	$116,482	$0	$126,234	19.3%
			EMBARQ PHONE CHARGES				$60,000	
			INTERNET CONNECTIVITY (BANDWIDTH) - BOARD ROOM				$382	
			INTERNET CONNECTIVITY (BANDWIDTH) - S&W CONSERV				$96	
			POSTAGE				$20,000	
			POSTAGE PROPERTY TAX NOTICES - TAX COLLECTOR				$19,000	
			SUNCOM/CENTREX PHONE CHARGES				$2,550	
			USIC UNDERGROUND LOCATING SERVICE				$22,500	
005	54400	51300	RENTALS AND LEASES	$5,067	$3,128	$0	$4,455	(12.1%)
			COPIER LEASE ADMIN ($178.65/MO)				$2,145	
			COPIER LEASE BUSINESS SVCS ($192.41/MO)				$2,310	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54500	51300	INSURANCE	$994,559	$913,199	$0	$901,624	(9.3%)
			ACCIDENTAL DEATH LAW OFFICERS 2 YR - PREPAID				$23,500	
			AUTO (22 @ $640/EA) HEALTH DEPT				$14,080	
			ERRORS & OMISSIONS				$147,042	
			FORD EXPLORER - CAE 162				$640	
			NISSAN ROGUE - CAE 168				$617	
			POLLUTION LIABILITY				$45,759	
			PROPERTY				$574,550	
			RESERVE - INSURANCE ADDITIONS				$10,000	
			SHERIFF'S LIABILITY ALSO INSURED (FSSIP)				$25,000	
			STATUTORY ACCIDENT FOR SHERIFF AND VFD (2YR RENEWAL, 1st YR)				$24,400	
			TOYOTA SIENNA VAN - CAE 167				$640	
			TRAILERS (2 @ $138/EA) HEALTH DEPT				$276	
			UNEMPLOYMENT INSURANCE				$5,000	
			VFD ACCIDENT & DISABILITY INS.				$19,275	
			WATERCRAFT HULL & MACHINERY				$10,845	
005	54600	51300	REPAIR & MAINTENANCE	$110,840	$58,618	$0	$146,975	32.6%
			CAMERA & DAC MAINTENANCE - ANNEX (8 CAMERAS/1 DAC)				$3,268	
			CAMERA & DAC MAINTENANCE - ANNEX DS (0 CAMERAS/2 DAC)				$389	
			CAMERA & DAC MAINTENANCE - ANNEX ENG (0 CAMERAS/3 DAC)				$584	
			CAMERA & DAC MAINTENANCE - GOVT CTR (22 CAMERAS/5 DAC)				$7,733	
			CISCO INTERNET HARDWARE - BOARD ROOM				$134	
			CISCO INTERNET HARDWARE - S&W CONSERV				$34	
			COMPUTE & STORAGE NETWORK				$55,330	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	$110,840	$58,618	$0	$146,975	32.6%
			DEDUCTIBLES ON INSURANCE CLAIMS				$5,000	
			FUEL SITE ANNUAL MAINTENANCE - 58% OF TOTAL				$3,250	
			FUEL SITE REPAIRS - 58% OF TOTAL				$5,000	
			IT - .GOV DOMAIN - HIGHLANDSFL.GOV				$400	
			IT - .NET DOMAIN				$79	
			IT - .ORG DOMAIN - HCBCC.ORG				$22	
			IT - ALCHEMER - BOARD - COLLABORATOR				$300	
			IT - C9300-24P-A				$354	
			IT - C9300-48P-A (3.5 @ $597.07)				$2,090	
			IT - CLIENT DEVICE MGMT (3) + (33) COVID UNITS				$668	
			*IT - DELUXE WILDCARD - *.HIGHLANDSFL.GOV*				$430	
			IT - DESKTOP MGMT. (3) -BRD RM + (33) COVID UNITS				$344	
			IT - GRANICUS - CLOSED CAPTIONING				$4,631	
			IT - GRANICUS - ENCODER				$6,429	
			IT - GRANICUS ANNUAL FEES				$16,612	
			IT - GRANICUS PEAK				$11,114	
			IT - HIGHLANDS CARES DOMAINS - .ORG, .NET, .INFO, .COM, .CO				$110	
			IT - NETWORK DEVICE MGMT				$8,232	
			IT - PREMIUM SAN SSL - HIHGLANDSFL.GOV				$400	
			IT - REMOTE ACCESS (19) - LICENSE				$195	
			IT - RMKIT VARIOUS ITEMS (14)				$3,770	
			IT - SECURITY INFO & EVENT MGMT. (3) + (33) COVID UNITS				$713	
			MINOR VEHICLE REPAIRS (3 @ $250/EA)				$750	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	$110,840	$58,618	$0	$146,975	32.6%
			OIL CHANGES - (3 VEHICLES x 3 @ $40/EA)				$360	
			REVIZE ANNUAL TECH SUPPORT/MAINTENANCE				$3,000	
			SECURITY CAMERAS (REPLACEMENT & OTHER)				$5,000	
			TIRES - CAE 162 - 2006 FORD EXPLORER (2 TIRES @ $125/EA, INCLUDES LABOR)				$250	
005	54800	51300	PROMOTIONAL ACTIVITIES	$0	$750	$0	$0	100.0%
005	54900	51300	OTHER CHARGES/OBLIGATIONS	$61,015	$23,396	$0	$65,175	6.8%
			ADVERTISING - PLANNING				$4,750	
			ADVERTISING - PUBLIC MEETINGS				$5,000	
			COUNTY OWNED PROPERTY TAXES				$5,000	
			GOV DEALS				$2,000	
			IDEA INITIATIVE PROGRAM				$2,500	
			PROPERTY APPRAISALS				$2,500	
			REIMBURSEMENT SOIL & WATER EXECUTIVE RETIREMENT				$10,225	
			STORAGE TANK REGISTRATION				$200	
			SUPERVISOR OF ELECTIONS GRANT				$3,000	
			TAX DEED CERTIFICATE SALES (ESCHEATED PROPERTIES)				$30,000	
005	55100	51300	OFFICE SUPPLIES	$1,500	$901	$0	$1,440	(4.0%)
			COPY PAPER (45 CASES @ $32/EA)				$1,440	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	51300	OPERATING SUPPLIES	$9,750	$4,314	$0	$9,750	0.0%
			COPIER CHARGES - B/W (162,500 X $0.0046/EA)				$750	
			COPIER CHARGES - COLOR (126,250 X $0.0396/EA)				$5,000	
			FUEL OPERATING SUPPLIES, I.E. KEYS				$500	
			OPERATING SUPPLIES				$3,000	
			PHONES - REPLACEMENTS				$500	
005	55211	51300	FUEL	$225	($730)	$0	$1,000	344.4%
			GAS - SUV/VAN (400 GALS @ $2.50/GAL)				$1,000	
005	55402	51300	SUBSCRIPTIONS	$0	$0	$0	$15,185	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 ((1 + 11 (3996)+ 7 (HOSP. BRD.))				$13,481	
			IT - REMOTE ACCESS (19) - SUBSCRIPTION				$1,311	
			IT - SECURITY AWARENESS (19)				$393	
005	55403	51300	EDUCATION & TRAINING	$0	$0	$0	$12,000	100.0%
			CERTIFIED PUBLIC MANAGER CLASSES				$12,000	
005	55404	51300	DUES & MEMBERSHIPS	$30,154	$29,034	$0	$29,822	(1.1%)
			FHERO				$10,000	
			FL ASSOCIATION OF COUNTIES DUES				$11,636	
			NATIONAL ASSOC OF COUNTIES DUES				$1,976	
			OKEECHOBEE WATER COALITION				$1,000	
			SMALL COUNTY COALITION				$4,850	
			SPRING LAKE PROPERTY ASSOC DUES (8 @ $45 EA)				$360	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	59000	51300	OTHER USES	$1,444	$0	$0	$0	(100.0%)
Non Personal Expenditures				**$1,442,861**	**$1,339,922**	**$0**	**$1,505,860**	**4.4%**
Center: 2111 CENTRAL SERVICES				**$1,442,861**	**$1,339,922**	**$0**	**$1,505,860**	**4.4%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2558 PURCHASING DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	$202,848	$175,256	$207,000	$216,094	6.5%
005	51300	51300	OTHER SALARIES & WAGES	$0	$370	$0	$0	100.0%
005	51400	51300	OVERTIME	$1,504	$0	$0	$0	(100.0%)
005	52100	51300	FICA TAXES	$15,633	$12,555	$16,111	$16,532	5.8%
005	52200	51300	RETIREMENT CONTRIBUTIONS	$20,435	$17,910	$21,058	$23,381	14.4%
005	52300	51300	LIFE & HEALTH INSURANCE	$39,264	$36,529	$39,264	$41,664	6.1%
005	52400	51300	WORKERS' COMPENSATION	$1,698	$1,440	$1,702	$1,357	(20.1%)
Personnel Expenditures				**$281,382**	**$244,059**	**$285,135**	**$299,028**	**6.3%**
005	54000	51300	TRAVEL AND PER DIEM	$1,646	$0	$0	$1,991	21.0%
			LODGING - FAPPO CONF (1 EMP 4 NIGHTS @ $135/NIGHT)				$540	
			LODGING - NIGP CLASS (2 EMP @ 3 NIGHTS @ $135/NIGHT)				$810	
			MILEAGE - FAPPO CONFERENCE - ORLANDO ROSEN CTR (95 MILES x 2 @ 0.57/MILE)				$109	
			PER DIEM - FAPPO CONF (1 EMP @ 4 DAYS @ $38/DAY)				$152	
			PER DIEM - NIGP CLASS (2 EMP @ 3 DAYS @ $38/DAY)				$228	
			PER DIEM - NIGP NATIONAL FORUM (4 DAYS @ $38/DAY)				$152	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2558 PURCHASING DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	51300	COMMUNICATIONS & FREIGHT	$2,479	$526	$2,000	$2,452	(1.1%)
			CISCO DEVICE/FEATURE (DEVICE - 6, DID - 4)				$324	
			CISCO PHONE CONNECTION				$205	
			INTERNET CONNECTIVITY (BANDWIDTH)				$573	
			LONG DISTANCE				$350	
			POSTAGE				$500	
			SHIPPING UPS				$350	
			VERIZON SPARE CELL PHONES				$150	
005	54500	51300	INSURANCE	$940	$806	$940	$940	0.0%
			EMPLOYEE LIABILITY (4 @ $235/EA)				$940	
005	54600	51300	REPAIR & MAINTENANCE	$15,861	$11,269	$13,000	$14,357	(9.5%)
			CISCO INTERNET HARDWARE				$200	
			COBBLESTONE CONTRACT SOFTWARE (CONTINUED MAINTENANCE)				$4,500	
			EXECUTIME LICENSES (4)				$54	
			IT - ACHIC043-WO-POPULATE BATCH REQ COMM				$305	
			IT - CLIENT DEVICE MGMT (4)				$75	
			IT - DESKTOP MGMT. (4)				$39	
			IT - FCHIC111-SUM AND DETAIL BANK RPTS 92%				$2,244	
			IT - FCHIC117 - FAM P-CARD MODIFICATIONS 92%				$1,543	
			IT - FPLUS PURCHASING CARD INTERFACE 92%				$3,802	
			IT - ONBASE - AE OCR DDS ETC				$821	
			IT - ONBASE - CONCURRENT CLIENT				$226	
			IT - ONBASE - DESKTOP DOCUMENT IMAGING				$81	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2558 PURCHASING DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	$15,861	$11,269	$13,000	$14,357	(9.5%)
			IT - ONBASE - WORKFLOW CONCURRENT CLIENT				$355	
			IT - REMOTE ACCESS (3) - LICENSE				$32	
			IT- SECURITY INFO & EVENT MGMT (4)				$80	
005	54700	51300	PRINTING AND BINDING	$56	$68	$90	$45	(19.6%)
			BUSINESS CARDS (2 FOR 250 @ $22.50)				$45	
005	54800	51300	PROMOTIONAL ACTIVITIES	$300	$228	$259	$100	(66.7%)
			OPEN HOUSE				$100	
005	54900	51300	OTHER CHARGES/OBLIGATIONS	$3,000	$2,055	$2,300	$3,000	0.0%
			LEGAL ADS - NEWSPAPERS				$3,000	
005	55100	51300	OFFICE SUPPLIES	$250	$170	$250	$250	0.0%
			PENS, PAPER CLIPS, STAPLES				$250	
005	55200	51300	OPERATING SUPPLIES	$634	$720	$300	$184	(71.0%)
			OPERATING SUPPLIES				$184	
005	55402	51300	SUBSCRIPTIONS	$0	$3,042	$0	$7,334	100.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				$76	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				$2,129	
			IT - REMOTE ACCESS (3) - SUBSCRIPTION				$207	
			IT - SECURITY AWARENESS (3)				$62	
			VENDOR REGISTRY SUBSCRITION (3 USERS & ALLOWS ONLINE BID SUBMITTAL)				$4,860	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2558 PURCHASING DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55403	51300	EDUCATION & TRAINING	$4,385	$498	$2,800	$2,400	(45.3%)
			FAPPO CONFERENCE REGISTRATION (2 EMP @ 300)				$600	
			NAPCP TRAINING FOR PURCHASING AGENT/PCARD ADMINISTRATION				$500	
			NIGP CLASS REGISTRATION (2 EMP FOR 3 DAYS)				$800	
			NIGP NATIONAL FORUM REGISTRATION				$500	
005	55404	51300	DUES & MEMBERSHIPS	$945	$265	$645	$795	(15.9%)
			FL ASSOC PUBL PURCH OFFICERS				$275	
			MEMBERSHIP NATL INST GOV PURCH				$370	
			NACPC ANNUAL MEMBERSHIP FOR P-CARD				$150	
Non Personal Expenditures				**$30,496**	**$19,647**	**$22,584**	**$33,848**	**11.0%**
005	56810	51300	COMPUTER SOFTWARE $25K+	$0	$18,265	$12,000	$0	100.0%
Capital Expenditures				**$0**	**$18,265**	**$12,000**	**$0**	**100.0%**
Center: 2558 PURCHASING DEPARTMENT				**$311,878**	**$281,972**	**$319,719**	**$332,876**	**6.7%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	57200	REGULAR SALARIES & WAGES	$539,772	$393,030	$0	$517,699	(4.1%)
005	51400	57200	OVERTIME	$1,000	$160	$0	$1,000	0.0%
005	52100	57200	FICA TAXES	$41,483	$30,484	$0	$39,796	(4.1%)
005	52200	57200	RETIREMENT CONTRIBUTIONS	$54,225	$41,982	$0	$56,285	3.8%
005	52300	57200	LIFE & HEALTH INSURANCE	$137,649	$105,897	$0	$135,858	(1.3%)
005	52400	57200	WORKERS' COMPENSATION	$19,765	$16,281	$0	$14,692	(25.7%)
Personnel Expenditures				**$793,894**	**$587,834**	**$0**	**$765,330**	**(3.6%)**
005	53400	57200	CONTRACTUAL SERVICES	$2,200	$0	$0	$2,200	0.0%
			TREE TRIMMING				$2,200	
005	54000	57200	TRAVEL AND PER DIEM	$1,173	$0	$0	$1,173	0.0%
			LODGING - FAPMS CONFERENCE (1 EMP 3 NIGHTS @ $135/NIGHT)				$405	
			LODGING - FRPA CONFERENCE (1 EMP @ 4 NIGHTS @ $135/NIGHT)				$540	
			PER DIEM - FAPMS CONFERENCE (1 EMP @ 3 DAYS @ $38/DAY)				$114	
			PER DIEM - FRPA CONF (1 EMP 3 DAYS @ $38/DAY)				$114	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	57200	COMMUNICATIONS & FREIGHT	$4,451	$1,974	$0	$5,557	24.8%
							$1,500	
			CELL PHONE EMPLOYEE (1 @ $30/MO)				$360	
			CELL PHONE STIPEND (3 @ $25/ MO)				$900	
			CENTREX SYSTEM (STATE DMS @ $26.35/MONTH)				$316	
			CISCO DEVICE/FEATURE (DEVICE - 12, DID - 10)				$688	
			CISCO PHONE CONNECTION				$435	
			INTERNET CONNECTIVITY (BANDWIDTH)				$1,145	
			SHIPPING FOR REPLACEMENT GRILLS (4)				$213	
005	54300	57200	UTILITY SERVICES	$24,647	$18,746	$0	$27,637	12.1%
			DUMPSTER SVC - CARPENTRY SHOP				$4,920	
			DUMPSTER SVC - HL BISHOP PARK				$4,920	
			ELECTRIC SVC - CARPENTRY BARN				$3,100	
			ELECTRIC SVC - DESOTO CITY BALLFIELD				$570	
			ELECTRIC SVC - HL BISHOP PARK				$4,302	
			ELECTRIC SVC - ISTOKPOGA PARK (2)				$1,000	
			ELECTRIC SVC - LAKE DENTON				$282	
			ELECTRIC SVC - LIGHTS FOR CARVER PARK (3)				$1,000	
			ELECTRIC SVC - LINCOLN HEIGHTS				$1,100	
			ELECTRIC SVC - RED BEACH LAKE				$1,600	
			ELECTRIC SVC - SECURITY LIGHT LAKE CHILDS RAMP				$115	
			ELECTRIC SVC - SECURITY LIGHT LAKE CLAY (2)				$229	
			ELECTRIC SVC - SECURITY LIGHT LAKE FRANCIS RAMP (2)				$229	
			ELECTRIC SVC - SECURITY LIGHT LAKE LELIA RAMP				$115	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54300	57200	UTILITY SERVICES	$24,647	$18,746	$0	$27,637	12.1%
			ELECTRIC SVC - SECURITY LIGHT LAKE SEBRING RAMP (2)				$229	
			ELECTRIC SVC - SECURITY LIGHT LAKE VIOLA RAMP				$115	
			ELECTRIC SVC - SECURITY LIGHT LITTLE LAKE REDWATER				$115	
			ELECTRIC SVC - SECURITY LIGHT WINDY POINT ROAD				$115	
			ELECTRIC SVC - SECURITY LIGHT-LAKE LOTELA				$115	
			ELECTRIC SVC - SECURITY LIGHTS LAKE OLIVIA				$1,429	
			ELECTRIC SVC - WINDY POINT PARK				$1,257	
			ELECTRIC SVC- P&R MAINTENANCE BARN				$780	
005	54400	57200	RENTALS AND LEASES	$5,736	$1,423	$0	$6,120	6.7%
			EQUIPMENT RENTAL				$1,500	
			PORTABLE TOILETS MONTHLY RENTAL FOR SEVEN LOCATIONS (6 MO)				$2,860	
			UNIFORM RENTAL (14 EMP)				$1,760	
005	54500	57200	INSURANCE	$12,811	$12,693	$0	$12,811	0.0%
			EMPLOYEE LIABILITY (15 @ $235/EA)				$3,525	
			LIGHT TRUCKS (5 @ $640/EA)				$3,200	
			MED DUTY TRUCK (8 @ $640/EA)				$5,120	
			TRAILERS (7 @ $138/EA)				$966	
005	54600	57200	REPAIR & MAINTENANCE	$62,108	$52,748	$0	$60,059	(3.3%)
			BATHROOM REPAIRS				$2,400	
			BEACH SAND HL BISHOP PARK				$2,000	
			BLADES FOR EDGERS				$500	
			BUCKET TRUCK & BOOM LIFT INSPECTION				$2,500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	57200	REPAIR & MAINTENANCE	$62,108	$52,748	$0	$60,059	(3.3%)
			CISCO INTERNET HARDWARE				$400	
			CONCRETE REPAIRS				$3,000	
			EXECUTIME LICENSES (15)				$203	
			HEAVY EQUIPMENT REPAIRS				$7,000	
			ICE MACHINE REPAIRS				$800	
			ICE MACHINE SERVICE MAINTENANCE				$810	
			IRRIGATION PARKS MAINTENANCE				$2,500	
			IT - C9300-24P-A				$354	
			IT - CLIENT DEVICE MGMT (5)				$93	
			IT - DESKTOP MGMT. (5)				$48	
			IT - NETWORK DEVICE MGMT				$1,830	
			IT - REMOTE ACCESS (6) - LICENSE				$62	
			IT - SECURITY INFO & EVENT MGMT (5)				$99	
			LIGHTING AT BASKETBALL COURT AT CARVER PARK				$3,000	
			MAINT/OIL (13 LT/MED TRKS 3 EA. @$40)				$1,560	
			MINOR BOAT MOTOR MAINTENANCE				$250	
			MINOR REPAIRS - MOWERS & TRAILERS				$4,000	
			MOWER BLADES				$3,000	
			PAVILLION AND BUILDING REPAIRS AND UPGRADES				$3,000	
			PORTABLE AIR COMPRESSOR MAINTENANCE				$250	
			REGULAR MAINTENANCE - ALL PARKS				$5,000	
			REGULAR MAINTENANCE - BOAT RAMPS				$4,000	
			TIRES - 2 DUAL WHEEL TRUCKS				$1,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	57200	REPAIR & MAINTENANCE	$62,108	$52,748	$0	$60,059	(3.3%)
			TIRES - 4 MOWERS				$2,000	
			TIRES - 4 PICK UP TRUCKS				$1,400	
			TIRES - 5 DUAL AXLE TRAILERS				$1,000	
			TRASH RECEPTACLES REPLACEMENTS				$500	
			VEHICLE REPAIRS				$5,500	
005	54900	57200	OTHER CHARGES/OBLIGATIONS	$645	$424	$0	$1,245	93.0%
			CDL LICENSE REIMBURSEMENT				$300	
			FFWCC LEASE - WINDY POINT				$300	
			OPERATING PERMIT BISHOP PARK				$65	
			OPERATING PERMIT ISTOKPOGA PARK				$65	
			OPERATING PERMIT WINDY POINT				$65	
			PEST CONTROL				$100	
			SWIMMING PERMIT BISHOP PARK				$50	
			WATER SAMPLES & RETESTING				$300	
005	55100	57200	OFFICE SUPPLIES	$348	$189	$0	$348	0.0%
			BINDERS, NOTEBOOKS				$20	
			CALENDARS & PLANNERS				$100	
			PAPER & BINDER CLIPS				$10	
			PAPER PRODUCTS				$128	
			PENS, NOTEPADS, POST IT NOTES				$90	
005	55200	57200	OPERATING SUPPLIES	$41,385	$24,599	$0	$37,909	(8.4%)
			3/8" CHAIN				$400	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	57200	OPERATING SUPPLIES	$41,385	$24,599	$0	$37,909	(8.4%)
			7 1/4" SAW BLADES (3)				$100	
			A/C FILTERS				$100	
			ADA COMPLIANCE WALKWAYS, PIERS, HANDRAILS, RECEPTACLES				$7,000	
			ADA SWINGS (3) @ $600/EA				$1,800	
			ADMIN REDUCTION				($1,000)	
			AIR DRILL/IMPACT WRENCH				$1,000	
			AIR HOSES, CHUCKS AND REPAIRS				$400	
			BALLAST ROCK - BOAT RAMPS				$2,000	
			BASE COMPUTER (BPR-PC01)				$997	
			BASE REPLACEMENTS - (4) BALLFIELDS (NOT SPORTS COMPLEX)				$400	
			BROOMS, SHOVELS				$100	
			CHAINSAW BLADES				$200	
			CONCRETE SAW BLADES				$300	
			DRILL BITS AND ATTACHMENTS				$500	
			FLAGS (REPLACEMENT) FOR PARKS				$200	
			FLOOR JACKS AND SHOP TOOLS				$650	
			GALVANIZED STEEL CHARCOAL GRILLS (4 @ $238/EA)				$952	
			GARBAGE BAGS				$1,600	
			GROUND TIRE RUBBER FOR PLAYGROUNDS				$1,500	
			IRRIGATION/ SOD/ MULCH/ PLANTS - ANNEX				$500	
			IRRIGATION/ SOD/ MULCH/ PLANTS - AP HEALTH DEPT				$200	
			IRRIGATION/ SOD/ MULCH/ PLANTS - AP LIBRARY				$300	
			IRRIGATION/ SOD/ MULCH/ PLANTS - AP TAX OFFICE				$300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	57200	OPERATING SUPPLIES	$41,385	$24,599	$0	$37,909	(8.4%)
			IRRIGATION/ SOD/ MULCH/ PLANTS - COURT HOUSE				$2,500	
			IRRIGATION/ SOD/ MULCH/ PLANTS - GOV'T CENTER				$2,000	
			IRRIGATION/ SOD/ MULCH/ PLANTS - KENILWORTH ELECTIONS OFC				$200	
			IRRIGATION/ SOD/ MULCH/ PLANTS - LAKE PLACID HEALTH DEPT				$150	
			IRRIGATION/ SOD/ MULCH/ PLANTS - LAKE PLACID LIBRARY				$300	
			IRRIGATION/ SOD/ MULCH/ PLANTS - LAKE PLACID TAX OFFICE				$250	
			IRRIGATION/ SOD/ MULCH/ PLANTS - SEBR CHILD ADVOCACY CTR				$350	
			IRRIGATION/ SOD/ MULCH/ PLANTS - SEBR HEALTH DEPT				$400	
			IRRIGATION/ SOD/ MULCH/ PLANTS - SEBR LIBRARY				$300	
			IRRIGATION/ SOD/ MULCH/ PLANTS - SEBR STATE ATT'Y OFFICE				$200	
			KIOSK REPAIRS				$250	
			LIGHT BULBS AND EMERGENCY EXIST SIGNS				$350	
			LIQUID NAILS, GLUES, EPOXY, BONDING AGENTS, TAPE, CAULK				$400	
			METAL CUTOFF BLADES				$100	
			NAILS FOR NAIL GUNS				$250	
			OXYGEN TANK REFILLS				$160	
			PAINT FOR DOCKS				$650	
			PAPER PRODUCTS - RESTROOMS				$1,500	
			PRINTER/SCANNER				$150	
			RECIPROCATING SAW BLADES				$100	
			REFLECTORS, CABLE TIES, NUTS & BOLTS, HARDWARE				$300	
			ROLLERS, FRAMES, NAPS & BRUSHES FOR PAINTING PROJECTS				$700	
			SAND - (4) OUTER BALLFIELD				$500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	57200	OPERATING SUPPLIES	$41,385	$24,599	$0	$37,909	(8.4%)
			SECURITY LOCKS				$200	
			SHELL FOR BOAT RAMP WASH-OUTS				$1,000	
			SOD / GRASS SEED - BUILDINGS, BOAT RAMPS AND PARKS				$2,000	
			SPRAYERS, TIP HOSES AND NOZZLES FOR CHEMICALS				$500	
			SWINGS & SLIDES FOR PLAYGROUNDS REPLACEMENTS AND PARTS				$700	
			TONER CARTRIDGES				$350	
			UNIFORM REPLACEMENTS				$600	
005	55203	57200	CHEMICALS	$1,200	$179	$0	$12,200	916.7%
			FERTILIZER AND PESTICIDE FOR PARKS MAINTENANCE				$2,000	
			FERTILIZER PALMS AND SHRUBS FOR RECREATION BUILDINGS				$1,000	
			FERTILIZER+ATRAZINE FOR RECREATION BUILDINGS				$2,000	
			INSECTICIDES FOR GOVERNMENT BUILDINGS				$1,000	
			OUTPARCEL PARKS PESTICIDE AND FERTILIZER				$5,000	
			ROUNDUP				$1,200	
005	55204	57200	SAFETY SUPPLIES	$1,180	$101	$0	$1,180	0.0%
			DUST MASKS				$130	
			HEARING PROTECTION				$100	
			MEDICAL SUPPLIES/RESPIRATOR ACCESSORIES				$700	
			SAFETY GLASSES				$100	
			SAFETY VESTS				$75	
			WORK GLOVES				$75	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55211	57200	FUEL	$32,948	$23,727	$0	$37,851	14.9%
			DIESEL (4,665 GALS @ 2.50/GAL)				$11,663	
			GAS (10,475 GALS @ $2.50/GAL)				$26,188	
005	55402	57200	SUBSCRIPTIONS	$0	$0	$0	$4,796	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (6)				$4,258	
			IT - REMOTE ACCESS (6) - SUBSCRIPTION				$414	
			IT - SECURITY AWARENESS (6)				$124	
005	55403	57200	EDUCATION & TRAINING	$1,070	$400	$0	$1,195	11.7%
			FAPMS CONFERENCE - AGRI RESTRICTED FOR CEU's (1 EMP)				$250	
			FERTILZER LICENSES FOR 3EMP ($40 EA)				$120	
			FRPA CONFERENCE (1 EMP)				$600	
			ORNAMENTAL TURF LICENSES (1 EMP)				$225	
005	55404	57200	DUES & MEMBERSHIPS	$280	$160	$0	$160	(42.9%)
			FRPA MEMBERSHIP (1 EMP)				$160	
Non Personal Expenditures				**$192,182**	**$137,363**	**$0**	**$212,441**	**10.5%**
005	56300	57200	IMPROVEMENTS OTHER THAN	$6,000	$43	$0	$0	(100.0%)
Capital Expenditures				**$6,000**	**$43**	**$0**	**$0**	**(100.0%)**
Center: 6102 PARKS DEPARTMENT				**$992,076**	**$725,239**	**$0**	**$977,771**	**(1.4%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6105 SPORTS COMPLEX

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	57200	REGULAR SALARIES & WAGES	$59,042	$33,229	$0	$59,370	0.6%
005	51400	57200	OVERTIME	$1,000	$46	$0	$1,000	0.0%
005	52100	57200	FICA TAXES	$4,640	$2,702	$0	$4,664	0.5%
005	52200	57200	RETIREMENT CONTRIBUTIONS	$6,064	$3,603	$0	$6,597	8.8%
005	52300	57200	LIFE & HEALTH INSURANCE	$19,632	$12,194	$0	$20,832	6.1%
005	52400	57200	WORKERS' COMPENSATION	$2,371	$1,488	$0	$1,872	(21.0%)
Personnel Expenditures				**$92,749**	**$53,262**	**$0**	**$94,335**	**1.7%**
005	53400	57200	CONTRACTUAL SERVICES	$11,750	$5,587	$0	$11,750	0.0%
			ELEVATOR INSPECTIONS (2)				$750	
			OFFICIATING FEES				$11,000	
005	54100	57200	COMMUNICATIONS & FREIGHT	$600	$295	$0	$750	25.0%
							$600	
			FREIGHT FOR KITCHEN APPLIANCES				$150	
005	54300	57200	UTILITY SERVICES	$24,919	$18,900	$0	$26,644	6.9%
			ADMIN REDUCTION				($2,000)	
			DUMPSTER SVC				$4,920	
			ELECTRIC SVC - YOUTH FIELD				$752	
			ELECTRIC SVC - YOUTH FOOTBALL CONCESSION				$1,872	
			SPORTS COMPLEX UTILITIES				$19,000	
			WATER/GARBAGE SVC				$2,100	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54400	57200	RENTALS AND LEASES	$300	$121	$0	$300	0.0%
			UNIFORM RENTAL (2 EMP)				$300	
005	54500	57200	INSURANCE	$1,110	$1,070	$0	$1,110	0.0%
			EMPLOYEE LIABILITY (2 @ $235/EA)				$470	
			LIGHT TRUCKS (1 @ $640/EA)				$640	
005	54600	57200	REPAIR & MAINTENANCE	$19,818	$6,496	$0	$20,880	5.4%
			ADMIN REDUCTION				($5,500)	
			CONCESSION APPLIANCE CLEANING				$2,200	
			CONCESSION APPLIANCE REPAIRS				$700	
			ELEVATOR PREVENTATIVE MAINTENANCE (2)				$1,416	
			ELEVATOR REPAIRS / MAINTENANCE				$1,000	
			EXECUTIME LICENSES (2)				$27	
			ICE MACHINE REPAIRS				$800	
			ICE MACHINE SERVICE MAINTENANCE				$1,932	
			IRRIGATION REPAIRS				$1,000	
			IT - C9300-24P-A (2 @ $353.01/EA)				$707	
			IT - CLIENT DEVICE MGMT (1)				$19	
			IT - DESKTOP MGMT. (1)				$10	
			IT - NETWORK DEVICE MGMT				$3,659	
			IT - SECURITY INFO & EVENT MGMT (1)				$20	
			LIGHTING REPAIRS				$1,000	
			MAINT/OIL - 2005 CHEVY (PR-217) (3 @ $40)				$120	
			MAINT/OIL - TRACTORS (PR118 & PR 173) (3 EA @ $50)				$300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6105 SPORTS COMPLEX

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	57200	REPAIR & MAINTENANCE	$19,818	$6,496	$0	$20,880	5.4%
			MAINTENANCE CISCO CONTRACT (2 @ $185)				$370	
			MAJOR REPAIRS-SHARPEN BLADES ON REELMASTER MOWER				$3,000	
			MINOR REPAIRS-MOWER				$2,000	
			PAINT SPORTS COMPLEX (EVEN YRS)				$1,600	
			RED CLAY FOR INFIELDS				$2,000	
			REDUCTION TO CONCESSION APPLIANCE CLEANING				($2,200)	
			REPAIRS - PERIMETER FENCES & GATES				$1,200	
			REPAIRS TO BUILDINGS				$1,000	
			SMALL EQUIPMENT REPAIRS				$1,000	
			TIRES - TRACTOR, MOWERS AND UTILITIES VEHICLES				$1,500	
005	54900	57200	OTHER CHARGES/OBLIGATIONS	$1,535	$240	$0	$1,535	0.0%
			ADMIN REDUCTION				($1,500)	
			ELEVATOR LICENSES				$150	
			FIRE INSPECTION FEE				$300	
			HEALTH DEPT CONCESSION RENEWALS				$250	
			OPERATING PERMITS - BUILDINGS DBPR				$350	
			PEST CONTROL				$780	
			SEPTIC PERMITS				$330	
			USSSA SANCTIONING FEES ($25 PER TEAM @ EST. 35 TEAMS A YEAR)				$875	
005	55100	57200	OFFICE SUPPLIES	$85	$33	$0	$85	0.0%
			OFFICE SUPPLIES				$85	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	57200	OPERATING SUPPLIES	$20,985	$21,210	$0	$22,536	7.4%
			BASES (5 FIELDS)				$2,000	
			BENCH WITH BACK				$221	
			CONCESSION DISHWASHING SANITIZER				$175	
			COUNTERTOP OVEN				$400	
			FIELD MAINT SUPPLIES/ IRRIGATION/ LIGHTING/ CLAY/ TURF				$7,500	
			FIELD MARKING PAINT				$1,750	
			FOOD WARMER; PAN & LID				$250	
			GAS GRIDDLE				$900	
			HOT DOG & BUN STEAMER				$200	
			IRRIGATION CONTROL SYSTEM				$2,500	
			LEAGUE SOFTWARE UPDATE				$140	
			LOCK REPLACEMENT AND RE-KEYING FOR SECURITY				$250	
			MOWER BLADES				$600	
			MULCH IN VARIOUS LOCATIONS				$2,000	
			PAPER PRODUCTS				$3,000	
			TONER CARTRIDGES				$100	
			TWO (2) BURNER GAS HOT PLATE				$350	
			UNIFORM REPLACEMENT				$200	
005	55203	57200	CHEMICALS	$0	$0	$0	$4,700	100.0%
			FERTILIZERS/ PESTICIDES				$4,700	
005	55204	57200	SAFETY SUPPLIES	$0	$0	$0	$150	100.0%
			RESPIRATOR FILTERS				$150	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6105 SPORTS COMPLEX

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55211	57200	FUEL	$2,258	$1,800	$0	$3,251	44.0%
			DIESEL (225 GALS @ $2.50/GAL)				$563	
			GAS (1,075 GALS @ $2.50/GAL)				$2,688	
005	55230	57200	ATTRACTIVE PROPERTY INVENTORY	$0	$0	$0	$9,600	100.0%
			COMMERCIAL FREEZER				$4,000	
			COMMERCIAL REFRIGERATOR				$3,000	
			ICE MACHINE				$2,600	
005	55403	57200	EDUCATION & TRAINING	$410	$0	$0	$255	(37.8%)
			FOOD HANDLING LICENSE				$30	
			ORNAMENTAL AND TURF LICENSES				$225	
Non Personal Expenditures				**$83,770**	**$55,753**	**$0**	**$103,546**	**23.6%**
005	56400	57200	MACHINERY & EQUIPMENT	$5,772	$6,094	$0	$10,418	80.5%
			BLEACHERS (2 @ $5,209.00/EA)				$10,418	
Capital Expenditures				**$5,772**	**$6,094**	**$0**	**$10,418**	**80.5%**
Center: 6105 SPORTS COMPLEX				**$182,291**	**$115,108**	**$0**	**$208,299**	**14.3%**

Highlands County

Budget Issues - Detail

6105 SPORTS COMPLEX

Issue	Project	Fund	Title
AUTO - 417		005	6105 SPORTS COMPLEX

IRRIGATION CONTROL SYSTEM

1. DESCRIPTION: Irrigation Control System

2. IMPACT: To replace system with compatible equipment used at the Sports complex. This system has met its life expectancy and needs replaced.

3. PERFORMANCE MEASURE(S): To ensure grass is properly watered and not damaged at Sports Complex.

4. SPECIFICATION(S)/DETAIL(S): HTRACC99D Hunter wall mount, HTRACCCOMHWR control board and HTRROAMXLKIT remote kit.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$2,500
	IRRIGATION CONTROL SYSTEM	*$2,500*
	Non Personal Expenditures Total:	**$2,500**
	Issue Total	**$2,500**

Highlands County

Budget Issues - Detail

6105 SPORTS COMPLEX

Issue	Project	Fund	Title
AUTO - 418		005	6105 SPORTS COMPLEX

KITCHEN EQUIPMENT

1. DESCRIPTION: Purchase countertop oven and replace the original kitchen equipment that is frequently used. Items not regularly used are not being replaced at this time.

2. IMPACT: To ensure kitchen properly functions for patrons who rent the space. Functioning kitchen equipment offers a venue that is more attractive to potential renters and promotes sports tourism at this facility.

3. PERFORMANCE MEASURE(S): Reduce cost of repairs and ensure space is attractive to renting patrons. Some items have free shipping and others are combined if items are purchased together.

4. SPECIFICATION(S)/DETAIL(S): Commercial two door refrigerator, commercial two door freezer, food warmer, countertop oven, hot dog and bun steamer, gas griddle, 2 burner gas hot plate, and ice machine. Scheduled cleaning for FY21-22 will not be needed if new appliances are purchased.

Non Personal Expenditures		**FY 21 - 22**
54100	COMMUNICATIONS & FREIGHT	$150
	FREIGHT FOR KITCHEN APPLIANCES	*$150*
54600	REPAIR & MAINTENANCE	($2,200)
	REDUCTION TO CONCESSION APPLIANCE CLEANING	*($2,200)*
55200	OPERATING SUPPLIES	$2,100
	COUNTERTOP OVEN	*$400*
	FOOD WARMER; PAN & LID	*$250*
	GAS GRIDDLE	*$900*
	HOT DOG & BUN STEAMER	*$200*
	TWO (2) BURNER GAS HOT PLATE	*$350*
55230	ATTRACTIVE PROPERTY INVENTORY	$9,600
	COMMERCIAL FREEZER	*$4,000*
	COMMERCIAL REFRIGERATOR	*$3,000*
	ICE MACHINE	*$2,600*
	Non Personal Expenditures Total:	**$9,650**
	Issue Total	**$9,650**

Highlands County

Budget Issues - Detail

6105 SPORTS COMPLEX

Issue	Project	Fund	Title
AUTO - 419		005	6105 SPORTS COMPLEX

PARK SEATING

1. DESCRIPTION: Park Seating.

2. IMPACT: To install seating to accommodate leagues and tournaments.

3. PERFORMANCE MEASURE(S): Installing bleachers/benches near fields offers a venue that is more attractive to potential renters and promotes sports tourism at this facility.

4. SPECIFICATION(S)/DETAIL(S): Two (2) sets of bleachers and one (1) bench with back.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$221
	BENCH WITH BACK	*$221*
	Non Personal Expenditures Total:	**$221**

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$10,418
	BLEACHERS (2 @ $5,209.00/EA)	*$10,418*
	Capital Expenditures Total:	**$10,418**
	Issue Total	**$10,639**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6101 RECREATION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54913	57200	AVON PARK	$110,000	$0	$0	$110,000	0.0%
			AVON PARK RECREATION REQUEST				$110,000	
005	54914	57200	SEBRING	$110,000	$0	$0	$110,000	0.0%
			SEBRING RECREATION REQUEST				$110,000	
005	54915	57200	LAKE PLACID	$110,000	$0	$0	$110,000	0.0%
			LAKE PLACID RECREATION REQUEST				$110,000	
Non Personal Expenditures				**$330,000**	**$0**	**$0**	**$330,000**	**0.0%**
Center: 6101 RECREATION				**$330,000**	**$0**	**$0**	**$330,000**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6103 FLORIDA BOATING IMPROVEMENT PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
143	56300	57200	IMPROVEMENTS OTHER THAN	$48,000	$2,965	$0	$48,000	0.0%
			VESSEL REGISTRATION REVENUE / PROJECTS FY21-22				$48,000	
143	56300Z	57200	PROJECT IMPROVEMENTS	$26,678	$3,578	$0	$24,670	(7.5%)
			ROLLOVER PROJECT 18026 FY18-19 BOAT DOCK IMPROVEMENTS				$24,670	
Capital Expenditures				**$74,678**	**$6,543**	**$0**	**$72,670**	**(2.7%)**
Center: 6103 FLORIDA BOATING IMPROVEMENT PROGRAM				**$74,678**	**$6,543**	**$0**	**$72,670**	**(2.7%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51900	REGULAR SALARIES & WAGES	$536,446	$458,680	$0	$654,761	22.1%
005	51400	51900	OVERTIME	$1,000	$8,625	$0	$1,000	0.0%
005	52100	51900	FICA TAXES	$41,186	$35,375	$0	$50,316	22.2%
005	52200	51900	RETIREMENT CONTRIBUTIONS	$67,440	$59,924	$0	$86,053	27.6%
005	52300	51900	LIFE & HEALTH INSURANCE	$130,779	$120,078	$0	$169,302	29.5%
005	52400	51900	WORKERS' COMPENSATION	$19,446	$17,084	$0	$18,486	(4.9%)
005	52500	51900	UNEMPLOYMENT COMPENSATION	$0	$49	$0	$0	100.0%
Personnel Expenditures				**$796,297**	**$699,815**	**$0**	**$979,918**	**23.1%**
005	53400	51900	CONTRACTUAL SERVICES	$50,820	$33,193	$0	$48,320	(4.9%)
			ADMIN REDUCTION				($2,500)	
			CARPET/HARD FLOOR CLEANING				$28,500	
			CENTRAL SECURITY & ELECTRIC				$7,000	
			ELEVATOR - INSPECTIONS, PHONE MONITORING				$2,000	
			FIRE COMMUNICATION EQUIP				$1,700	
			FIRE INSPECTION & MONITOR				$7,370	
			PANIC BUTTON PHONE MONITORING				$400	
			PLACID WATER CONDITIONING				$1,000	
			SAPPHIRE FIRE SUPPRESSION SYSTEM				$1,550	
			SPRINKLER TEST				$1,300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54000	51900	TRAVEL AND PER DIEM	$0	$0	$0	$654	100.0%
			LODGING - FRPA CONF (1 EMP 4 NIGHTS @$135/EA)				$540	
			PER DIEM - FRPA CONF (1 EMP 3 DAYS @$38/EA)				$114	
005	54100	51900	COMMUNICATIONS & FREIGHT	$9,948	$5,941	$0	$11,527	15.9%
							$1,950	
			CELL PHONE SVC (4@$25/MO)				$1,200	
			CENTREX (STATE OF FLORIDA DMS)				$2,700	
			CISCO DEVICE/FEATURE (DEVICE - 28, DID - 11)				$1,006	
			CISCO PHONE CONNECTION				$861	
			EMBARQ ($95/MO)				$1,140	
			INTERNET CONNECTIVITY (BANDWIDTH)				$2,670	
005	54300	51900	UTILITY SERVICES	$318,060	$204,167	$0	$313,060	(1.6%)
			ADMIN REDUCTION				($15,000)	
			ELECTRIC SVC				$285,000	
			GARBAGE SVC				$9,500	
			WATER/SEWER SVC				$33,560	
005	54400	51900	RENTALS AND LEASES	$6,887	$3,761	$0	$7,095	3.0%
			COPIER LEASE ($28.66/MO)				$345	
			UNIFORMS - NEW EMP				$150	
			UNIFORMS, FLOOR MATS				$6,600	
005	54500	51900	INSURANCE	$11,024	$10,681	$0	$12,251	11.1%
			BOOMLIFT TRAILER (1 @ $138)				$138	
			EMP LIABILITY - NEW EMP				$235	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54500	51900	INSURANCE	$11,024	$10,681	$0	$12,251	11.1%
			EMPLOYEE LIABILITY (20 @ $235/EA)				$4,700	
			LIGHT DUTY TRUCK (1 @ $640.00/EA)				$640	
			LIGHT DUTY TRUCKS (5 @ $640/EA)				$3,200	
			MED DUTY TRUCK (1 @ $640/EA)				$640	
			SUV/VAN (4@ $640/EA)				$2,560	
			TRAILER (1 @ $138/EA)				$138	
005	54600	51900	REPAIR & MAINTENANCE	$115,608	$63,300	$0	$104,196	(9.9%)
			ADMIN REDUCTION				($8,000)	
			BUILDING REPAIRS				$34,520	
			CARPET REPLACEMENT (5,000 SQ FT @ $3.65/EA)				$18,250	
			CISCO INTERNET HARDWARE				$933	
			ELECTRIC SUPPLIES				$5,000	
			ELEVATOR - MAINTENANCE				$4,968	
			EQUIP/TOOL REPAIRS				$4,600	
			EXECUTIME LICENSES (20)				$270	
			GEN/PORTABLES REPAIR AND SERVICE (2 @ $525/EA)				$1,050	
			GENERATOR MAINTENANCE (FACILITIES)				$700	
			GENERATOR MAJOR REPAIR ITEMS				$5,150	
			GOVERNMENT CENTER GENERATOR MAINTENANCE				$700	
			ICE MACHINE REPAIRS				$800	
			ICE MACHINE SERVICE MAINTENANCE				$827	
			IT - C9300-24P-A COM_FAC				$354	
			IT - DESKTOP MGMT. (9)				$86	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	51900	REPAIR & MAINTENANCE	$115,608	$63,300	$0	$104,196	(9.9%)
			IT - NETWORK DEVICE MGMT				$1,830	
			IT - REMOTE ACCESS (7) - LICENSE				$72	
			IT - SECURITY INFO & EVENT MGMT (9)				$179	
			IT- CLIENT DEVICE MGMT (9)				$167	
			MAINT - HYDRAULIC BOOM LIFT INSPECTION (1)				$1,250	
			MAINT - HYDRAULIC BOOM LIFT TRAILER REPAIRS				$250	
			MAINT/OIL - BC497 - 2001 FORD				$300	
			MAINT/OIL - BC523 - 2007 FORD				$750	
			MAINT/OIL - BC553 2005 JEEP				$240	
			MAINT/OIL - BC554 2000 VAN				$350	
			MAINT/OIL - BC555 - 2006 VAN				$750	
			MAINT/OIL - BC556 - 2007 FORD				$300	
			MAINT/OIL - BC578 - 2007 CHEVY VAN				$500	
			MAINT/OIL - BC579 - 2004 DODGE				$350	
			MAINT/OIL - BC592 2019 DODGE TRUCK				$300	
			MAINT/OIL - BC597 - 2020 CHEVY VAN				$500	
			MAJOR REPAIRS - ALL VEHICLES				$5,000	
			MINOR REPAIRS - ALL VEHICLES				$3,000	
			PLUMBING SUPPLIES				$4,700	
			ROOF REPAIRS / MAINTENANCE				$6,000	
			SECURITY CAMERA SOFTWARE MAINTENANCE				$3,000	
			SEPTIC AND WATER PUMP MAINTENANCE				$3,500	
			VETERAN BUILDING GENERATOR MAINTENANCE				$700	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54601	51900	AIR CONDITIONING	$70,000	$38,530	$0	$62,000	(11.4%)
			ADMIN REDUCTION				($8,000)	
			REPAIRS, REPLACEMENTS, SERVICE CALLS				$70,000	
005	54900	51900	OTHER CHARGES/OBLIGATIONS	$15,750	$1,095	$0	$3,700	(76.5%)
			ADVERTISING				$750	
			PEST CONTROL				$2,950	
005	55100	51900	OFFICE SUPPLIES	$500	$355	$0	$525	5.0%
			OFFICE SUPPLIES				$500	
			OFFICE SUPPLIES - NEW EMP				$25	
005	55200	51900	OPERATING SUPPLIES	$35,497	$24,214	$0	$60,443	70.3%
			ADMIN REDUCTION				($2,000)	
			BAG AND TRASH LINERS				$3,500	
			BASE COMPUTER (BFAC-PC04)				$997	
			BUILDING SUPPLIES				$3,100	
			CLEANING CHEMICALS				$2,300	
			COPIER CHARGES - B & W (25,000 @ $0.009/COPY)				$225	
			DISPOSABLE GLOVES				$1,400	
			IRRIGATION SUPPLIES (CLOCKS, RELAYS, ETC.)				$1,500	
			LED LIGHT BULBS				$5,500	
			MAINTENANCE MANAGING SOFTWARE				$23,371	
			PAPER PRODUCTS				$18,450	
			VACUUM & SMALL EQUIPMENT				$2,100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55211	51900	FUEL	$13,650	$9,230	$0	$14,948	9.5%
			DIESEL - (700 GALS @ $2.50/GAL)				$1,750	
			FUEL - NEW EMP (939/GALS @ $2.50/GAL)				$2,348	
			GAS - (4,100 GALS @ $2.50/GAL)				$10,250	
			OIL				$600	
005	55402	51900	SUBSCRIPTIONS	$0	$0	$0	$5,595	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (7)				$4,967	
			IT - REMOTE ACCESS (7) - SUBSCRIPTION				$483	
			IT - SECURITY AWARENESS (7)				$145	
005	55403	51900	EDUCATION & TRAINING	$0	$0	$0	$600	100.0%
			FRPA CONFERENCE				$600	
005	55404	51900	DUES & MEMBERSHIPS	$0	$0	$0	$160	100.0%
			FRPA MEMBERSHIP (1 EMP)				$160	
Non Personal Expenditures				**$647,744**	**$394,467**	**$0**	**$645,074**	**(0.4%)**
005	56400	51900	MACHINERY & EQUIPMENT	$3,600	$0	$0	$0	(100.0%)
Capital Expenditures				**$3,600**	**$0**	**$0**	**$0**	**(100.0%)**
Center: 2672 FACILITIES MANAGEMENT				**$1,447,641**	**$1,094,282**	**$0**	**$1,624,992**	**12.3%**

Highlands County

Budget Issues - Detail

2672 FACILITIES MANAGEMENT

Issue	Project	Fund	Title
AUTO - 416		005	2672 FACILITIES MANAGEMENT

MAINTENANCE MANAGING SOFTWARE

1. DESCRIPTION: Dude Solutions is a web-based maintenance software that will streamline the request for services, track tickets, assign tickets to staff so they can manage and easily prioritize tasks. The software allows users to enter routine maintenance items such as the elevators, A/C, generators, etc. that require maintenance at regular intervals.

2. IMPACT: As the County's employee turnover, FTE's, and number of building locations increases so does the number of requests for services from the Parks & Facilities Department. Most notably the increase number of requests from the Recreation Districts and Fire Rescue District which also requires a reimbursement. This software module creates a reimbursement memo from the work ticket.

3. PERFORMANCE MEASURE(S): This software is necessary to keep up with the increase number of requests for services. Providing maintenance for districts in-house reduces work load for district staff by eliminating the need to request quotes for services, reduces the number of purchase orders, reduces the amount of time between when a service is requested and received and provides flexibility for services rendered. It will assist with the increased work load of the Parks and Facilities Superintendent, Facilities supervisory staff and the Parks and Facilities Office Manager.

4. SPECIFICATION(S)/DETAILS(S): Initial startup cost for Asset Essentials and Event Manager Modules is $23,371 and $12,004 annual maintenance beginning the following year.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$23,371
	MAINTENANCE MANAGING SOFTWARE	*$23,371*
	Non Personal Expenditures Total:	**$23,371**
	Issue Total	**$23,371**

Highlands County

Budget Issues - Detail

2672 FACILITIES MANAGEMENT

Issue	Project	Fund	Title
AUTO - 420		005	2672 FACILITIES MANAGEMENT

NEW BUILDING MAINTENANCE SPECIALIST

1. DESCRIPTION: One (1) New Building Maintenance Specialist position is requested to accommodate the increase request for services from the Recreation Districts and Fire Rescue District. This position is not solely for Districts and will not eliminate the use of vendors but is needed to manage the increased requests. In the event we are short staffed or receive an increase number of requests, facilities supported by the General Fund will continue to be prioritized to keep the cost to General Fund down. Any employee can be assigned to Districts request for services and we will request reimbursement for staff and equipment as we have been doing. This position is expected to have the knowledge and skills necessary to accommodate most requests.

2. IMPACT: The current Facilities staff provide maintenance to more than 40 buildings. There has been an increase number of requests for services from the Recreation Districts and Fire Rescue District. The Department will need to hire outside vendors to perform work if Parks & Facilities continues to provide services without increasing staff. This will result in higher costs for maintenance of buildings supported by the General Fund.

3. PERFORMANCE MEASURE(S): Providing maintenance in-house reduces the District staff work load by eliminating the need to request quotes, reduces the number of purchase orders, reduces the amount of time between the request and work complete. It provides flexibility for services rendered. Adding this position will increase the work load of the Parks and Facilities Superintendent, Facilities supervisory staff and the Parks and Facilities Office Manager.

4. SPECIFICATION(S)/DETAIL(S): One (1) Building Maintenance Specialist to be funded by the General Fund with labor and equipment used for Districts invoiced for reimbursement to the General Fund.

Personnel Expenditures		**FY 21 - 22**
51200	REGULAR SALARIES & WAGES	$39,900
		$39,900
52100	FICA TAXES	$3,075
		$3,075
52200	RETIREMENT CONTRIBUTIONS	$4,350
		$4,350
52300	LIFE & HEALTH INSURANCE	$10,416
		$10,416
52400	WORKERS' COMPENSATION	$1,250
		$1,250
	Personnel Expenditures Total:	**$58,991**

Non Personal Expenditures		**FY 21 - 22**
54100	COMMUNICATIONS & FREIGHT	$300
		$300
54400	RENTALS AND LEASES	$150
	UNIFORMS - NEW EMP	*$150*

54500	INSURANCE	$875
	EMP LIABILITY - NEW EMP	*$235*
	LIGHT DUTY TRUCK (1 @ $640.00/EA)	*$640*
55100	OFFICE SUPPLIES	$25
	OFFICE SUPPLIES - NEW EMP	*$25*
55211	FUEL	$2,348
	FUEL - NEW EMP (939/GALS @ $2.50/GAL)	*$2,348*
	Non Personal Expenditures Total:	**$3,698**
	Issue Total	**$62,689**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 1031 COURTHOUSE FACILITIES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400	71200	CONTRACTUAL SERVICES	$7,975	$1,658	$0	$9,700	21.6%
			CARPET/ HARD FLOOR CLEANING				$9,000	
			FIRE ALARM MONITORING				$700	
005	54100	71200	COMMUNICATIONS & FREIGHT	$500	$0	$0	$500	0.0%
			FREIGHT				$500	
005	54300	71200	UTILITY SERVICES	$170,040	$119,436	$0	$180,040	5.9%
			ELECTRIC SVC				$170,540	
			GAS SVC				$200	
			WATER, SEWER, GARBAGE SVC				$9,300	
005	54400	71200	RENTALS AND LEASES	$455	$349	$0	$455	0.0%
			FLOOR MAT RENTAL				$455	
005	54600	71200	REPAIR & MAINTENANCE	$2,700	$915	$0	$3,700	37.0%
			BLDG MATERIALS, DRYWALL, PAINT, LUMBER				$3,000	
			STATE ATTORNEY GENERATOR MAINTENANCE				$700	
005	54601	71200	AIR CONDITIONING	$1,580	$1,446	$0	$1,580	0.0%
			AC REPAIRS, REPLACEMENTS, SERVICE CALLS				$1,580	
005	54900	71200	OTHER CHARGES/OBLIGATIONS	$1,400	$102	$0	$275	(80.4%)
			PEST CONTROL				$275	
Non Personal Expenditures				**$184,650**	**$123,905**	**$0**	**$196,250**	**6.3%**
Center: 1031 COURTHOUSE FACILITIES				**$184,650**	**$123,905**	**$0**	**$196,250**	**6.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1031B COURT FACILITIES - FUND 176

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
176	51200	71200	REGULAR SALARIES & WAGES	$60,976	$42,598	$0	$62,008	1.7%
176	51400	71200	OVERTIME	$250	$0	$0	$250	0.0%
176	52100	71200	FICA TAXES	$4,684	$2,987	$0	$4,763	1.7%
176	52200	71200	RETIREMENT CONTRIBUTIONS	$6,123	$4,290	$0	$6,737	10.0%
176	52300	71200	LIFE & HEALTH INSURANCE	$24,540	$18,965	$0	$26,040	6.1%
176	52400	71200	WORKERS' COMPENSATION	$2,393	$1,676	$0	$1,935	(19.1%)
Personnel Expenditures				**$98,966**	**$70,518**	**$0**	**$101,733**	**2.8%**
176	53400	71200	CONTRACTUAL SERVICES	$20,830	$9,671	$0	$16,830	(19.2%)
			ELEVATOR - INSPECTIONS				$1,200	
			ADMIN REDUCTION				($15,000)	
			CARPET/ HARD FLOOR CLEANING				$15,000	
			CENTRAL SECURITY FIRE ALARM INSP & MONITOR				$270	
			ELEVATOR MONITORING				$2,600	
			FIRE INSPECTION				$7,900	
			FIRE MONITORING				$710	
			SAPHIRE INSPECTION				$2,100	
			SPRINKLER INSPECTION				$2,050	
176	54100	71200	COMMUNICATIONS & FREIGHT	$100	$31	$0	$100	0.0%
			FREIGHT CHARGES				$100	
176	54400	71200	RENTALS AND LEASES	$1,297	$870	$0	$1,200	(7.5%)
			FLOOR MAT RENTAL				$1,200	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1031B COURT FACILITIES - FUND 176

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
176	54500	71200	INSURANCE	$588	$504	$0	$470	(20.1%)
			EMPLOYEE LIABILITY (2 @ $235/EA)				$470	
176	54600	71200	REPAIR & MAINTENANCE	$86,580	$54,012	$0	$91,480	5.7%
			ADMIN REDUCTION				($8,000)	
			CAMERA & DAC MAINTENANCE (111 CAMERAS/28 DAC)				$36,909	
			CAMERA SERVER MAINTENANCE - PREPAID YEARLY				$7,915	
			CARPET REPLACEMENT (2,000 SQ FT @ $3.65/FT)				$7,300	
			COMPUTE STORAGE NETWORK				$518	
			COURTHOUSE GENERATOR MAINTENANCE				$700	
			ELEVATOR MAINTENANCE				$7,968	
			EXECUTIME LICENSES (2)				$27	
			IT - C9300-48P-A Com CH (4 @ $597.07)				$2,389	
			IT - NETWORK DEVICE MGMT				$7,318	
			RAPISCAN SCANNER MAINT. WARRANTIES SVC CONTRACT (2)				$9,124	
			RAPISCAN SYSTEMS (PREPAIDS)				$1,912	
			REPAIR & MAINTENANCE				$17,400	
176	54601	71200	AIR CONDITIONING	$28,550	$21,671	$0	$26,550	(7.0%)
			AC REPAIRS / SERVICE CALLS				$28,550	
			ADMIN REDUCTION				($2,000)	
176	54900	71200	OTHER CHARGES/OBLIGATIONS	$300	$0	$0	$0	(100.0%)
176	55200	71200	OPERATING SUPPLIES	$4,182	$3,530	$0	$4,182	0.0%
			OPERATING SUPPLIES				$4,182	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1031B COURT FACILITIES - FUND 176

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
176	55211	71200	FUEL	$563	$55	$0	$0	(100.0%)
Non Personal Expenditures				**$142,990**	**$90,344**	**$0**	**$140,812**	**(1.5%)**
176	56400	71200	MACHINERY & EQUIPMENT	$39,030	$30,397	$0	$0	(100.0%)
Capital Expenditures				**$39,030**	**$30,397**	**$0**	**$0**	**(100.0%)**
Center: 1031B COURT FACILITIES - FUND 176				**$280,986**	**$191,259**	**$0**	**$242,545**	**(13.7%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5200 COMMUNITY PROGRAMS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	56000	REGULAR SALARIES & WAGES	$74,161	$49,700	$0	$76,771	3.5%
005	52100	56000	FICA TAXES	$5,697	$3,658	$0	$5,896	3.5%
005	52200	56000	RETIREMENT CONTRIBUTIONS	$20,320	$13,739	$0	$22,358	10.0%
005	52300	56000	LIFE & HEALTH INSURANCE	$9,816	$6,688	$0	$10,416	6.1%
005	52400	56000	WORKERS' COMPENSATION	$127	$85	$0	$100	(21.3%)
Personnel Expenditures				**$110,121**	**$73,869**	**$0**	**$115,541**	**4.9%**
005	54000	56000	TRAVEL AND PER DIEM	$1,098	$0	$1,098	$768	(30.1%)
			LODGING - HEALTHY FAMILIES LEADERSHIP CONF (2 NIGHTS @ $135/NIGHT)				$270	
			LODGING - LIB. CONFERENCE (2 NIGHTS @ $135/NIGHT)				$270	
			PER DIEM - HEALTHY FAMILIES LEADERSHIP CONF (3 DAYS @ $38/DAY)				$114	
			PER DIEM - LIB. CONFERENCE (3 DAYS @ $38/DAY)				$114	
005	54100	56000	COMMUNICATIONS & FREIGHT	$798	$216	$498	$703	(11.9%)
							$300	
			CISCO DEVICE/FEATURE (DEVICE - 2, DID - 2)				$135	
			CISCO PHONE CONNECTION				$77	
			INTERNET CONNECTIVITY (BANDWIDTH)				$191	
005	54500	56000	INSURANCE	$235	$202	$235	$235	0.0%
			EMPLOYEE LIABILITY (1)				$235	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5200 COMMUNITY PROGRAMS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	56000	REPAIR & MAINTENANCE	$875	$737	$875	$141	(83.9%)
			CISCO INTERNET HARDWARE				$67	
			EXECUTIME LICENSES (1)				$14	
			IT - CLIENT DEVICE MGMT (1)				$19	
			IT – DESKTOP MGMT. (1)				$10	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			IT - SECURITY INFO & EVENT MGMT (1)				$20	
005	54700	56000	PRINTING AND BINDING	$0	$23	$0	$0	100.0%
005	55100	56000	OFFICE SUPPLIES	$0	$42	$0	$0	100.0%
005	55200	56000	OPERATING SUPPLIES	$0	$1,167	$1,167	$0	100.0%
005	55402	56000	SUBSCRIPTIONS	$0	$0	$0	$876	100.0%
			ADOBE PRO LICENSE (1)				$76	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	
005	55403	56000	EDUCATION & TRAINING	$150	$0	$150	$150	0.0%
			OTHER REGISTRATIONS/TRAINING				$150	
Non Personal Expenditures				**$3,156**	**$2,387**	**$4,023**	**$2,873**	**(9.0%)**
Center: 5200 COMMUNITY PROGRAMS				**$113,277**	**$76,256**	**$4,023**	**$118,414**	**4.5%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2991 VETERAN SERVICE OFFICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	55300	REGULAR SALARIES & WAGES	$144,504	$106,162	$0	$166,168	15.0%
005	51400	55300	OVERTIME	$300	$0	$0	$0	(100.0%)
005	52100	55300	FICA TAXES	$11,078	$7,624	$0	$12,714	14.8%
005	52200	55300	RETIREMENT CONTRIBUTIONS	$14,480	$10,741	$0	$17,980	24.2%
005	52300	55300	LIFE & HEALTH INSURANCE	$24,765	$18,774	$0	$31,473	27.1%
005	52400	55300	WORKERS' COMPENSATION	$247	$181	$0	$216	(12.6%)
Personnel Expenditures				**$195,374**	**$143,482**	**$0**	**$228,551**	**17.0%**
005	53400	55300	CONTRACTUAL SERVICES	$200	$100	$100	$200	0.0%
			CROWN SHREDDING				$200	
005	54000	55300	TRAVEL AND PER DIEM	$3,746	$0	$1,401	$3,054	(18.5%)
			LODGING - CVSOA/ FDVA CONF - MAY (2 @ 4 NIGHTS @ $120/NIGHT)				$960	
			LODGING - CVSOA/FDVA CONF-OCT (2 @ 4 NIGHTS @ $120/NIGHT)				$960	
			MILEAGE - CVSOA/FDVA -OCT (1 @ 232 miles @ $0.57/EA) + TOLLS (1 @ $5/EA)				$138	
			MILEAGE - CVSOA/FDVA CONF - MAY (1 @ 232 MILES @ $0.57/EA) + TOLLS (1 @ $5.00)				$138	
			MILEAGE - OUTSIDE MEETING/HOME VISITS				$250	
			PER DIEM - CVSOA/FDVA CONF - MAY (2 @ 4 DAYS @ $38/DAY)				$304	
			PER DIEM - CVSOA/FDVA CONF-OCT (2 @ 4 DAYS @ $38/DAY)				$304	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2991 VETERAN SERVICE OFFICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	55300	COMMUNICATIONS & FREIGHT	$2,509	$1,313	$2,459	$2,784	11.0%
			CISCO DEVICE/FEATURE (DEVICE - 11, DID - 4)				$701	
			CISCO PHONE CONNECTION				$334	
			INTERNET CONNECTIVITY (BANDWIDTH)				$1,049	
			LONG DISTANCE CHARGES				$300	
			POSTAGE				$400	
005	54400	55300	RENTALS AND LEASES	$2,413	$1,338	$2,127	$2,259	(6.4%)
			COPIER LEASE ($136.62/MO)				$1,640	
			FLOOR MAT RENTAL ($47.56 @ 13 cycles)				$619	
005	54500	55300	INSURANCE	$940	$806	$940	$940	0.0%
			EMPLOYEE LIABILITY (4 @ $235/EA)				$940	
005	54600	55300	REPAIR & MAINTENANCE	$4,921	$3,066	$4,921	$4,775	(3.0%)
			CAMERA & DAC MAINTENANCE (5 CAMERAS/ 0 DAC))				$1,487	
			CISCO INTERNET HARDWARE				$377	
			EXECUTIME LICENSES (4)				$54	
			IT - C9300 24P-A				$354	
			IT - CLIENT DEVICE MGMT (7)				$130	
			IT - DESKTOP MGMT. (7)				$67	
			IT - NETWORK DEVICE MGMT				$1,830	
			IT - REMOTE ACCESS (3) - LICENSE				$31	
			IT - SECURITY INFO & EVENT MGMT (7)				$139	
			MICROSOFT LICENSE NEW USER 1 @ $306/EA)				$306	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2991 VETERAN SERVICE OFFICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54700	55300	PRINTING AND BINDING	$252	$83	$228	$210	(16.7%)
			BUSINESS CARDS (4 @ 250 @ $27.50)				$110	
			SPECIALTY VSO RUBBER STAMPS (1 YEAR ONLY 2020/NEW EMP)				$100	
005	54960	55300	MILITARY SERVICE GRANT	$825	$0	$675	$825	0.0%
			MILITARY GRANT ($75/MO UP TO 9 MO/MEMBER)				$825	
005	55100	55300	OFFICE SUPPLIES	$1,800	$677	$1,000	$1,650	(8.3%)
			CLEANING SUPPLIES				$50	
			CLIENT FOLDERS AND CLIENT LABELS				$300	
			COPY PAPER, FOLDERS & LABELS				$500	
			ENVELOPES FOR CLIENT CORRESPONDENCE				$200	
			NOTEBOOK DIVIDERS & CLIPBOARDS				$100	
			PENS, PAPERCLIPS, PAPER PRODUCTS, STAPLES				$350	
			PRESENTATION MATERIALS				$150	
005	55200	55300	OPERATING SUPPLIES	$9,014	$1,175	$6,417	$3,648	(59.5%)
			TONER & INK - 1 PRINTER				$235	
			UPS BACKUPS (1 @ $80)				$80	
			VETPRO CLAIMS PROCESSING PROGRAM				$3,333	
005	55402	55300	SUBSCRIPTIONS	$0	$0	$0	$2,474	100.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				$76	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				$2,129	
			IT - REMOTE ACCESS (3) - SUBSCRIPTION				$207	
			IT - SECURITY AWARENESS (3)				$62	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2991 VETERAN SERVICE OFFICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55403	55300	EDUCATION & TRAINING	$640	$0	$320	$640	0.0%
			CVSOA REGISTRATION MAY (2 @ $160/EA)				$320	
			CVSOA REGISTRATION OCT (2 @ $160/EA)				$320	
005	55404	55300	DUES & MEMBERSHIPS	$180	$100	$180	$180	0.0%
			CVSO ASSOCIATION - STATE (3 @ $40/EA)				$120	
			INTERAGENCY (CVSO @ 1)				$20	
			NACVSO ASSOCIATION - NATL (1 @ $40/EA)				$40	
Non Personal Expenditures				**$27,440**	**$8,657**	**$20,768**	**$23,639**	**(13.9%)**
Center: 2991 VETERAN SERVICE OFFICE				**$222,814**	**$152,139**	**$20,768**	**$252,190**	**13.2%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3995 CHILDREN'S ADVOCACY CENTER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	52900	REGULAR SALARIES & WAGES	$170,294	$156,658	$159,268	$212,059	24.5%
005	51200Z	52900	PROJECT REGULAR SALARIES	$39,000	$4,502	$15,079	$0	(100.0%)
005	51300	52900	OTHER SALARIES & WAGES	$0	$890	$1,146	$0	100.0%
005	51400	52900	OVERTIME	$200	$405	$300	$299	49.5%
005	52100	52900	FICA TAXES	$16,048	$11,806	$13,199	$16,246	1.2%
005	52200	52900	RETIREMENT CONTRIBUTIONS	$20,979	$15,375	$16,852	$20,560	(2.0%)
005	52300	52900	LIFE & HEALTH INSURANCE	$49,080	$42,842	$48,129	$52,080	6.1%
005	52400	52900	WORKERS' COMPENSATION	$356	$286	$318	$276	(22.5%)
Personnel Expenditures				**$295,957**	**$232,763**	**$254,289**	**$301,520**	**1.9%**
005	53400Z	52900	PROJECT CONTRACTUAL SVC	$0	$10,138	$12,211	$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3995 CHILDREN'S ADVOCACY CENTER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54000	52900	TRAVEL AND PER DIEM	$6,207	$0	$0	$3,004	(51.6%)
			AIRFARE - NATIONAL CHILDRENS ALLIANCE CONFERENCE (DC)				$350	
			AIRFARE - NCAC CHILD ABUSE SYMPOSIUM (HUNTSVILLE)				$400	
			LODGING - FL NETWORK OF CAC'S BOARD & MEMBERSHIP MTG (4 NIGHTS @ $135/NIGHT)				$540	
			LODGING - NCA LEADERSHIP CONFERENCE (4 NIGHTS @ $135/NIGHT)				$540	
			MILEAGE - (4) MTGS FNCAC BOARD MEETINGS (120 MILES @ $0.57)				$274	
			MILEAGE - COMMUNITY MEETINGS/LOCAL TRAININGS (175 MILES @ $0.57)				$100	
			MILEAGE - KRIMES AGAINST KIDS FNCAC CONFERENCE & BOARD MEETING (175 MILES @ $0.57)				$100	
			MILEAGE - NATIONAL CHILDRENS ALLIANCE CONFERENCE (175 MILES @ $0.57)				$100	
			MILEAGE - NCAC CHILD ABUSE SYMPOSIUM TRAINING (HUNTSVILLE) (175 MILES @ $0.57)				$100	
			NCA LEADERSHIP CONFERENCE UBER/LOCAL TRANSPORT				$160	
			PER DIEM - NCAC CHILD ABUSE SYMPOSIUM (5 DAYS @ $38/DAY)				$190	
			VARIOUS TRAINING AIRPORT PARKING/TOLL EXPENSES (APX 15 O/N)				$150	
005	54000Z	52900	PROJECT TRAVEL & PER DIEM	$700	$0	$0	$726	3.7%
			ROLLOVER PROJECT 15064 CAC DONATIONS				$726	
005	54100	52900	COMMUNICATIONS & FREIGHT	$12,058	$3,058	$4,000	$14,118	17.1%
			CISCO DEVICE/FEATURE (DEVICE - 32, DID - 31) - DCF				$2,115	
			CISCO DEVICE/FEATURE (DEVICE - 33, DID - 24) - CAC				$1,942	
			CISCO PHONE CONNECTION - CAC				$1,151	
			CISCO PHONE CONNECTION - DCF				$1,212	
			INTERNET CONNECTIVITY (BANDWIDTH) - CAC				$3,147	
			INTERNET CONNECTIVITY (BANDWIDTH) - DCF				$3,051	
			LONG DISTANCE CHARGES/DIRECTORY LISTING EMBARQ				$1,300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3995 CHILDREN'S ADVOCACY CENTER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	52900	COMMUNICATIONS & FREIGHT	$12,058	$3,058	$4,000	$14,118	17.1%
			POSTAGE				$100	
			TEAMS CONFERENCE LINE				$100	
005	54300	52900	UTILITY SERVICES	$18,350	$10,656	$17,205	$18,712	2.0%
			ELECTRIC SVC				$17,442	
			WATER/SEWER/GARBAGE SVC				$1,270	
005	54400	52900	RENTALS AND LEASES	$2,105	$1,578	$1,928	$1,862	(11.5%)
			COPIER LEASE C8170H ($155.14/MO)				$1,862	
005	54500	52900	INSURANCE	$1,175	$1,008	$1,175	$1,175	0.0%
			EMPLOYEE LIABILITY (5 @ $235)				$1,175	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52900	REPAIR & MAINTENANCE	$9,359	$5,952	$9,359	$13,816	47.6%
			CAMERA & DAC MAINTENANCE (7 CAMERAS/9 DAC)				$4,234	
			CISCO INTERNET HARDWARE - CAC				$1,100	
			CISCO INTERNET HARDWARE - DCF				$1,067	
			EXECUTIME LICENSES (6)				$68	
			IT - 40% - C9300-48P-A COM_CAC/BCC (3 @ $238.83/EA)				$717	
			IT - 50% - C9300-48P-A COM_CAC/DCF (3 @ $298.53/EA)				$896	
			IT - CLIENT DEVICE MGMT (9)				$167	
			IT - DESKTOP MGMT. (9)				$86	
			IT - NETWORK DEVICE MGMT (CAC)				$2,196	
			IT - NETWORK DEVICE MGMT (DCF)				$2,744	
			IT - REMOTE ACCESS (6) - LICENSE				$62	
			IT - SECURITY INFO & EVENT MGMT (9)				$179	
			REPAIR OF EQUIPMENT				$300	
005	54700	52900	PRINTING AND BINDING	$272	$27	$0	$0	(100.0%)
005	54700Z	52900	PROJECT PRINTING & BIND	$0	$47	$47	$400	100.0%
			ROLLOVER PROJECT SCALP 20-21				$400	
005	54800	52900	PROMOTIONAL ACTIVITIES	$0	$23	$23	$0	100.0%
005	54800Z	52900	PROJECT PROMOTIONAL ACT	$0	$672	$672	$300	100.0%
			ROLLOVER PROJECT SCALP 20-21				$300	
005	55100	52900	OFFICE SUPPLIES	$1,680	$171	$300	$1,180	(29.8%)
			CHILDREN'S SERVICES COUNCIL SUPPLIES				$150	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3995 CHILDREN'S ADVOCACY CENTER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55100	52900	OFFICE SUPPLIES	$1,680	$171	$300	$1,180	(29.8%)
			COPY PAPER (15 CASES @ $32/EA)				$480	
			OFFICE SUPPLIES (ADVOCATE & ADMIN PROGRAM)				$275	
			THERAPY PROGRAM SUPPLIES				$275	
005	55100Z	52900	PROJECT OFFICE SUPPLIES	$0	$972	$211	$300	100.0%
			ROLLOVER PROJECT SCALP 20-21				$300	
005	55200	52900	OPERATING SUPPLIES	$1,543	$1,296	$1,730	$1,179	(23.6%)
			COPIER CHARGES - B & W (100,000 @ $0.0046/COPY)				$460	
			COPIER CHARGES - COLOR (3,000 @ $0.0396/COPY)				$119	
			EQUIPMENT REPLACEMENT				$500	
			FIRST AID SUPPLIES				$100	
005	55200Z	52900	PROJECT OPERATING SUPP	$4,825	$2,236	$1,500	$6,325	31.1%
			ROLLOVER PROJECT 16048 MASON G SMOAK FOUNDATION GRANT				$1,500	
			ROLLOVER PROJECT 17020 FNCAC- CAC23				$4,825	
005	55402	52900	SUBSCRIPTIONS	$2,000	$1,620	$0	$7,176	258.8%
			ADOBE ACROBAT PRO (5 @ $76/EA)				$380	
			CARENET				$2,000	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (6)				$4,258	
			IT - REMOTE ACCESS (6) - SUBSCRIPTION				$414	
			IT - SECURITY AWARENESS (6)				$124	
005	55402Z	52900	PROJECT SUBSCRIPTIONS	$0	$3,045	$0	$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3995 CHILDREN'S ADVOCACY CENTER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55403	52900	EDUCATION & TRAINING	$4,350	$700	$1,200	$3,000	(31.0%)
			REG NCAC CHILD ABUSE SUMMIT				$650	
			REG. - KRIMES AGAINST KIDS CONFERENCE (4 EMP @ $350/EA)				$1,400	
			REG. NATIONAL CHILDRENS ALLIANCE LEADERSHIP CONFERENCE				$600	
			VOCA TRAINING				$350	
005	55403Z	52900	PROJECT EDUC & TRAINING	$10,384	$7,956	$4,386	$9,161	(11.8%)
			ROLLOVER PROJECT 15064 CAC DONATIONS				$9,031	
			ROLLOVER PROJECT SCALP 20-21				$130	
005	55404	52900	DUES & MEMBERSHIPS	$1,350	$375	$750	$1,350	0.0%
			2022 FNCAC MEMBER DUES				$750	
			2022 NCA MEMBER DUES				$600	
005	55404Z	52900	PROJECT DUES & MEMBERSHIP	$0	$600	$600	$0	100.0%
Non Personal Expenditures				**$76,358**	**$52,129**	**$57,297**	**$83,784**	**9.7%**
005	56400Z	52900	PROJECT EQUIPMENT	$1,500	$0	$0	$0	(100.0%)
Capital Expenditures				**$1,500**	**$0**	**$0**	**$0**	**(100.0%)**
Center: 3995 CHILDREN'S ADVOCACY CENTER				**$373,815**	**$284,892**	**$311,586**	**$385,304**	**3.1%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5221 PUBLIC ASSISTANCE PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53108Z	56400	PROJECT OUTPATIENT	$7,100	$690	$1,100	$4,700	(33.8%)
			ROLLOVER PROJECT 08067 COAST 2 COAST PERSCRIPTION DRUG				$4,700	
005	53400	56400	CONTRACTUAL SERVICES	$61,893	$43,510	$30,322	$65,489	5.8%
			BURIAL PLOTS - PINECREST CEMETERY (1 @ $250/EA)				$250	
			MANDATED INDIGENT BURIAL (1 @ $1,588.71/EA)				$1,589	
			MANDATED INDIGENT CREMATION (85 @ $737.53/EA)				$62,691	
			MEDICAL EXAMINER MILEAGE (15 @ $63.90)				$959	
Non Personal Expenditures				**$68,993**	**$44,199**	**$31,422**	**$70,189**	**1.7%**
Center: 5221 PUBLIC ASSISTANCE PROGRAM				**$68,993**	**$44,199**	**$31,422**	**$70,189**	**1.7%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5229 HEALTHY FAMILIES HIGHLANDS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51000	56400	PERSONAL SERVICES	$52,533	$0	$0	$46,510	(11.5%)
005	51200	56400	REGULAR SALARIES & WAGES	$0	$0	$0	$0	100.0%
005	51200Z	56400	PROJECT REGULAR SALARIES	$257,159	$171,188	$0	$256,434	(0.3%)
005	52100Z	56400	PROJECT FICA TAXES	$19,674	$12,986	$0	$19,616	(0.3%)
005	52200	56400	RETIREMENT CONTRIBUTIONS	$0	$909	$0	$0	100.0%
005	52200Z	56400	PROJECT RETIREMENT CONT	$25,717	$17,537	$0	$27,747	7.9%
005	52300	56400	LIFE & HEALTH INSURANCE	$0	($1,672)	$0	$0	100.0%
005	52300Z	56400	PROJECT LIFE & HEALTH INS	$58,896	$54,762	$0	$83,328	41.5%
005	52400Z	56400	PROJECT WORKERS' COMP	$899	$607	$0	$898	(0.1%)
Personnel Expenditures				**$414,878**	**$256,318**	**$0**	**$434,533**	**4.7%**
005	54000	56400	TRAVEL AND PER DIEM	$19,000	$4,371	$10,000	$16,038	(15.6%)
			LODGING- HFF LEADERSHIP CONF (2 NIGHTS @ 135/NIGHT)				$270	
			MILEAGE- LOCAL HOME VISITS (24,561 MILES @ $0.57)				$14,000	
			PER DIEM- HEALTHY FAMILIES LEADERSHIP CONF (3 DAYS @$38/DAY)				$114	
			TRAINING /TRAVEL EXPENSES FOR STAFF				$1,654	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	56400	COMMUNICATIONS & FREIGHT	$4,573	$2,652	$5,000	$4,995	9.2%
			CELL PHONE SVC (5 @ $42/MO)				$2,520	
			CISCO DEVICE/FEATURE (DEVICE - 9, DID - 3)				$566	
			CISCO PHONE CONNECTION				$270	
			INTERNET CONNECTIVITY (BANDWIDTH)				$859	
			POSTAGE				$780	
005	54400	56400	RENTALS AND LEASES	$1,980	$1,650	$1,980	$1,862	(6.0%)
			XEROX COPIER C8170H ANNUAL LEASE @155.14/MO				$1,862	
005	54500	56400	INSURANCE	$1,880	$1,613	$1,880	$1,880	0.0%
			EMPLOYEE LIABILITY (8 @ $235/EA)				$1,880	
005	54600	56400	REPAIR & MAINTENANCE	$5,793	$4,895	$5,500	$3,096	(46.6%)
			CISCO INTERNET HARDWARE				$300	
			EXECUTIME LICENSES (8)				$108	
			IT - C9300-24P-A				$354	
			IT - CLIENT DEVICE MGMT (9)				$167	
			IT - DESKTOP MGMT (9)				$86	
			IT - NETWORK DEVICE MGMT				$1,830	
			IT - REMOTE ACCESS (7) - LICENSE				$72	
			IT - SECURITY INFO & EVENT MGMT (9)				$179	
005	54700	56400	PRINTING AND BINDING	$500	$0	$500	$250	(50.0%)
			BROCHURES/BUSINESS CARDS, ETC.				$250	
005	54800	56400	PROMOTIONAL ACTIVITIES	$0	$170	$200	$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5229 HEALTHY FAMILIES HIGHLANDS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55100	56400	OFFICE SUPPLIES	$2,000	$1,376	$2,000	$1,680	(16.0%)
			COPY PAPER (10 @$32/EA)				$320	
			OFFICE SUPPLIES				$1,360	
005	55200	56400	OPERATING SUPPLIES	$3,075	$4,276	$3,075	$3,576	16.3%
			CONSUMABLES				$500	
			PARTICIPANT EDUCATION MATERIALS				$1,000	
			PARTICIPANT INCENTIVES				$1,500	
			XEROX COPIES B/W (108,700 copies @ $0.0046/copy)				$500	
			XEROX COPIES COLOR (1,900 copies @ $0.0396/copy)				$76	
005	55402	56400	SUBSCRIPTIONS	$0	$0	$0	$5,747	100.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (2 @ $75.83/EA)				$152	
			IT - REMOTE ACCESS (7) - SUBSCRIPTION				$483	
			IT - SECURITY AWARENESS (7)				$145	
			IT- PRODUCTIVITY SOFTWARE M365 E5 (7)				$4,967	
005	55403	56400	EDUCATION & TRAINING	$200	$300	$200	$200	0.0%
			CONFERENCES/STAFF TRAINING				$200	
005	55404	56400	DUES & MEMBERSHIPS	$3,465	$3,465	$3,465	$3,465	0.0%
			DUES AND MEMBERSHIPS				$3,465	
Non Personal Expenditures				**$42,466**	**$24,767**	**$33,800**	**$42,789**	**0.8%**
Center: 5229 HEALTHY FAMILIES HIGHLANDS				**$457,344**	**$281,085**	**$33,800**	**$477,322**	**4.4%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5330 COMMUNITY PROGRAM SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	56400	REGULAR SALARIES & WAGES	$35,721	$29,978	$0	$39,019	9.2%
005	52100	56400	FICA TAXES	$2,733	$2,040	$0	$2,985	9.2%
005	52200	56400	RETIREMENT CONTRIBUTIONS	$3,572	$3,304	$0	$4,222	18.2%
005	52300	56400	LIFE & HEALTH INSURANCE	$9,816	$9,196	$0	$10,416	6.1%
005	52400	56400	WORKERS' COMPENSATION	$61	$56	$0	$51	(16.4%)
Personnel Expenditures				**$51,903**	**$44,573**	**$0**	**$56,693**	**9.2%**
005	54100	56400	COMMUNICATIONS & FREIGHT	$1,023	$246	$895	$480	(53.1%)
			LONG DISTANCE				$200	
			OTHER COMMUNICATIONS/FREIGHT				$100	
			POSTAGE				$180	
005	54300	56400	UTILITY SERVICES	$50	$0	$50	$50	0.0%
			RECORDS DESTRUCTION				$50	
005	54500	56400	INSURANCE	$235	$202	$235	$235	0.0%
			EMPLOYEE LIABILITY (1 @ $235/EA)				$235	
005	54600	56400	REPAIR & MAINTENANCE	$964	$737	$964	$123	(87.2%)
			EXECUTIME LICENSES (1)				$14	
			IT - CLIENT DEVICE MGMT (2)				$38	
			IT - DESKTOP MGMT. (2)				$20	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			IT - SECURITY INFO & EVENT MGMT (2)				$40	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5330 COMMUNITY PROGRAM SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54700	56400	PRINTING AND BINDING	$38	$0	$38	$23	(39.5%)
			BUSINESS CARDS (1 @ 250 @ $22.50)				$23	
005	55100	56400	OFFICE SUPPLIES	$310	$80	$50	$150	(51.6%)
			OFFICE SUPPLIES				$150	
005	55200	56400	OPERATING SUPPLIES	$100	$19	$19	$100	0.0%
			SUPPLIES				$100	
005	55402	56400	SUBSCRIPTIONS	$0	$0	$0	$800	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	
005	55404	56400	DUES & MEMBERSHIPS	$100	$95	$100	$100	0.0%
			FACHSA DUES				$100	
Non Personal Expenditures				**$2,820**	**$1,379**	**$2,351**	**$2,061**	**(26.9%)**
Center: 5330 COMMUNITY PROGRAM SERVICES				**$54,723**	**$45,952**	**$2,351**	**$58,754**	**7.4%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6208 HEARTLAND LIBRARY COOP

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
123	51200	57100	REGULAR SALARIES & WAGES	$82,933	$68,981	$0	$85,940	3.6%
123	52100	57100	FICA TAXES	$6,344	$5,467	$0	$6,574	3.6%
123	52200	57100	RETIREMENT CONTRIBUTIONS	$8,293	$7,226	$0	$9,299	12.1%
123	52300	57100	LIFE & HEALTH INSURANCE	$12,650	$11,503	$0	$13,437	6.2%
123	52400	57100	WORKERS' COMPENSATION	$141	$122	$0	$112	(20.6%)
Personnel Expenditures				**$110,361**	**$93,298**	**$0**	**$115,362**	**4.5%**
123	54500	57100	INSURANCE	$235	$260	$204	$235	0.0%
			EMPLOYEE LIABILITY (1 @ $235/EA)				$235	
123	54600	57100	REPAIR & MAINTENANCE	$12	$12	$12	$14	16.7%
			EXECUTIME LICENSE (1)				$14	
123	59000	57100	OTHER USES	$0	$0	$0	$1,892	100.0%
			ESTIMATED COLA @ 1%				$841	
			ESTIMATED MERIT @ 2.5% FOR 6 MONTHS				$1,051	
Non Personal Expenditures				**$247**	**$272**	**$216**	**$2,141**	**766.8%**
Center: 6208 HEARTLAND LIBRARY COOP				**$110,608**	**$93,570**	**$216**	**$117,503**	**6.2%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6209 LIBRARIES - AVON PARK

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	57100	REGULAR SALARIES & WAGES	$80,559	$55,737	$0	$96,047	19.2%
005	51300	57100	OTHER SALARIES & WAGES	$10,400	$1,830	$0	$0	(100.0%)
005	52100	57100	FICA TAXES	$6,960	$4,213	$0	$7,348	5.6%
005	52200	57100	RETIREMENT CONTRIBUTIONS	$8,056	$5,348	$0	$9,734	20.8%
005	52300	57100	LIFE & HEALTH INSURANCE	$19,857	$10,676	$0	$21,057	6.0%
005	52400	57100	WORKERS' COMPENSATION	$137	$98	$0	$112	(18.2%)
Personnel Expenditures				**$125,969**	**$77,902**	**$0**	**$134,298**	**6.6%**
005	54000	57100	TRAVEL AND PER DIEM	$642	$0	$0	$642	0.0%
			LODGING - FL LIBRARY ASSOCIATION CONF (3 NIGHTS @ $135/NIGHT)				$405	
			MILEAGE - FL LIBRARY ASSOCIATION CONF (215 @ $0.57/MILE)				$123	
			PER DIEM - FL LIBRARY ASSOCIATION CONF (3 DAYS @ $38/DAY)				$114	
005	54100	57100	COMMUNICATIONS & FREIGHT	$1,396	$956	$850	$1,420	1.7%
			LONG DISTANCE CHARGES				$50	
			PHONE SVC				$1,240	
			POSTAGE, SHIPPING, ILL SHIPPING				$130	
005	54300	57100	UTILITY SERVICES	$14,029	$9,310	$9,750	$13,045	(7.0%)
			ELECTRIC SVC				$11,335	
			WATER SVC				$1,710	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54400	57100	RENTALS AND LEASES	$3,165	$2,363	$2,625	$2,342	(26.0%)
			COPIER LEASE - OFFICE ($94.14/MO)				$1,130	
			COPIER LEASE - PUBLIC NETWORK PRINTER XEROX WC7830PT WITH VENDING STATION ($101/mo.)				$1,212	
005	54500	57100	INSURANCE	$705	$605	$613	$940	33.3%
			EMPLOYEE LIABILITY (4 @ $235/EA)				$940	
005	54600	57100	REPAIR & MAINTENANCE	$1,185	$36	$36	$1,536	29.6%
			EXECUTIME LICENSES (3)				$41	
			SMALL EQUIPMENT REPAIR / STACKS MAINT				$500	
			SMALL IT REPAIR/MAINTENANCE				$995	
005	54900	57100	OTHER CHARGES/OBLIGATIONS	$76	$0	$0	$0	(100.0%)
005	55100	57100	OFFICE SUPPLIES	$450	$313	$150	$450	0.0%
			PAPER, PENCILS, CLIPS, STAPLES, FOLDERS				$450	
005	55200	57100	OPERATING SUPPLIES	$3,117	$1,494	$400	$3,000	(3.8%)
			COPIER CHARGES - PUBLIC VENDING				$330	
			COPIER CHARGES/OFFICE - B & W (15,000 @ $0.0056/COPY)				$84	
			COPIER CHARGES/OFFICE - COLOR (3000 @ $0.0456/COPY)				$137	
			LIBRARY CARTS				$400	
			LIBRARY MATERIALS PROCESSING				$500	
			LIBRARY MATERIALS REPAIR				$349	
			LIBRARY SHELVING				$400	
			PAPER ROLLS CIRCULATION PRINTERS				$400	
			TONER CARTRIDGES				$400	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6209 LIBRARIES - AVON PARK

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200Z	57100	PROJECT OPERATING SUPP	$327	$0	$0	$0	(100.0%)
005	55403	57100	EDUCATION & TRAINING	$0	$0	$0	$315	100.0%
			FLORIDA LIBRARY ASSOCIATION CONF REGISTRATION				$200	
			FLORIDA LIBRARY ASSOCIATION MEMBERSHIP				$115	
Non Personal Expenditures				**$25,092**	**$15,077**	**$14,424**	**$23,690**	**(5.6%)**
005	56600	57100	BOOKS PUBLICATIONS	$29,788	$19,828	$29,788	$30,000	0.7%
			LIBRARY MATERIALS				$30,000	
Capital Expenditures				**$29,788**	**$19,828**	**$29,788**	**$30,000**	**0.7%**
Center: 6209 LIBRARIES - AVON PARK				**$180,849**	**$112,807**	**$44,212**	**$187,988**	**3.9%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6210 LIBRARIES - SEBRING

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	57100	REGULAR SALARIES & WAGES	$204,073	$171,514	$0	$220,053	7.8%
005	51300	57100	OTHER SALARIES & WAGES	$10,722	$0	$0	$0	(100.0%)
005	52100	57100	FICA TAXES	$16,431	$12,947	$0	$16,834	2.5%
005	52200	57100	RETIREMENT CONTRIBUTIONS	$21,479	$17,405	$0	$23,810	10.9%
005	52300	57100	LIFE & HEALTH INSURANCE	$65,878	$54,560	$0	$69,891	6.1%
005	52400	57100	WORKERS' COMPENSATION	$347	$294	$0	$273	(21.3%)
Personnel Expenditures				**$318,930**	**$256,720**	**$0**	**$330,861**	**3.7%**
005	54000	57100	TRAVEL AND PER DIEM	$519	$0	$0	$519	0.0%
			LODGING - FL LIBRARY ASSOCIATION CONF (3 NIGHTS @ $135/NIGHT)				$405	
			PER DIEM - FL LIBRARY ASSOCIATION CONF (3 DAYS @ $38/DAY)				$114	
005	54100	57100	COMMUNICATIONS & FREIGHT	$10,998	$3,200	$5,000	$7,731	(29.7%)
			CISCO DEVICE/FEATURE (DEVICE - 10, DID - 0)				$674	
			CISCO PHONE CONNECTION				$259	
			INTERNET CONNECTIVITY (BANDWIDTH)				$6,638	
			POSTAGE OVERDUES, PATRON VERIFICATION				$160	
005	54300	57100	UTILITY SERVICES	$22,377	$14,784	$12,570	$22,625	1.1%
			ELECTRIC SVC				$20,000	
			WATER SVC				$2,625	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54400	57100	RENTALS AND LEASES	$3,347	$2,510	$2,790	$3,347	0.0%
			COPIER LEASE - OFFICE ($113.38/MO)				$1,361	
			COPIER LEASE - PUBLIC VENDING ($165.49/MO)				$1,986	
005	54500	57100	INSURANCE	$1,645	$1,353	$1,430	$1,880	14.3%
			EMPLOYEE LIABILITY (8 @ $235/EA)				$1,880	
005	54600	57100	REPAIR & MAINTENANCE	$2,196	$1,144	$660	$4,128	88.0%
			CAMERA & DAC MAINTENANCE (1 CAMERA/0 DAC)				$225	
			CISCO INTERNET HARDWARE				$334	
			EXECUTIME LICENSES (7)				$95	
			IT - C9300L-24P-4G-A				$244	
			IT - NETWORK DEVICE MGMT				$1,830	
			SMALL EQUIPMENT REPAIR/STACKS MAINT				$700	
			SMALL IT REPAIR/MAINT				$700	
005	54900	57100	OTHER CHARGES/OBLIGATIONS	$114	$0	$0	$76	(33.3%)
			CRIMINAL BACKGROUND CHECKS - VOLS (2 @ $38 EA)				$76	
005	54900Z	57100	PROJECT OTHER CHG & OBLIG	$600	$0	$0	$0	(100.0%)
005	55100	57100	OFFICE SUPPLIES	$500	$498	$300	$300	(40.0%)
			PAPER, PENCILS, CLIPS, STAPLES, FOLDERS				$300	
005	55200	57100	OPERATING SUPPLIES	$5,416	$4,851	$800	$5,508	1.7%
			CHILDREN'S SUMMER READING PROGRAM SUPPLIES				$700	
			COPIER CHARGES - PUBLIC VENDING				$1,400	
			COPIER CHARGES/OFFICE - B & W (24,500 @ $0.0056/COPY)				$137	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6210 LIBRARIES - SEBRING

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	57100	OPERATING SUPPLIES	$5,416	$4,851	$800	$5,508	1.7%
			COPIER CHARGES/OFFICE - COLOR (6,500 @ $0.0456/COPY)				$296	
			LIBRARY MATERIALS PROCESSING				$800	
			LIBRARY MATERIALS REPAIR				$675	
			PAPER ROLLS FOR CIRCULATION PRINTERS				$600	
			TONER CARTRIDGES - ADMINISTRATION (2 BLK & 2 COLOR)				$900	
005	55200Z	57100	PROJECT OPERATING SUPP	$6,332	$0	$0	$0	(100.0%)
005	55403	57100	EDUCATION & TRAINING	$0	$0	$0	$345	100.0%
			FLORIDA LIBRARY ASSOCIATION CONF REGISTRATION				$200	
			FLORIDA LIBRARY ASSOCIATION MEMBERSHIP				$145	
Non Personal Expenditures				**$54,044**	**$28,340**	**$23,550**	**$46,459**	**(14.0%)**
005	56400	57100	MACHINERY & EQUIPMENT	$6,300	$3,000	$1,300	$0	(100.0%)
005	56600	57100	BOOKS PUBLICATIONS	$60,005	$46,075	$60,005	$62,000	3.3%
			LIBRARY MATERIALS				$62,000	
Capital Expenditures				**$66,305**	**$49,075**	**$61,305**	**$62,000**	**(6.5%)**
Center: 6210 LIBRARIES - SEBRING				**$439,279**	**$334,135**	**$84,855**	**$439,320**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6211 LIBRARIES - LAKE PLACID

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	57100	REGULAR SALARIES & WAGES	$97,273	$93,583	$0	$115,893	19.1%
005	51300	57100	OTHER SALARIES & WAGES	$10,722	$0	$0	$0	(100.0%)
005	52100	57100	FICA TAXES	$8,262	$7,037	$0	$8,866	7.3%
005	52200	57100	RETIREMENT CONTRIBUTIONS	$10,800	$9,599	$0	$12,540	16.1%
005	52300	57100	LIFE & HEALTH INSURANCE	$29,448	$27,051	$0	$31,248	6.1%
005	52400	57100	WORKERS' COMPENSATION	$165	$162	$0	$137	(17.0%)
Personnel Expenditures				**$156,670**	**$137,431**	**$0**	**$168,684**	**7.7%**
005	54000	57100	TRAVEL AND PER DIEM	$619	$0	$0	$618	(0.2%)
			LODGING - FL LIBRARY ASSOCIATION CONF (3 NIGHTS @ $135/NIGHT)				$405	
			MILEAGE - FL LIBRARY ASSOCIATION CONF (174 @ $0.57/MILE)				$99	
			PER DIEM - FL LIBRARY ASSOCIATION CONF (3 DAYS @ $38/DAY)				$114	
005	54100	57100	COMMUNICATIONS & FREIGHT	$1,305	$973	$600	$1,330	1.9%
			LONG DISTANCE CHARGES				$40	
			PHONE SVC				$1,158	
			POSTAGE, SHIPPING, ILL SHIPPING				$132	
005	54300	57100	UTILITY SERVICES	$17,463	$9,247	$10,214	$17,812	2.0%
			ELECTRIC SVC				$15,905	
			WATER SVC				$1,907	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6211 LIBRARIES - LAKE PLACID

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54400	57100	RENTALS AND LEASES	$3,151	$2,363	$2,626	$2,341	(25.7%)
			COPIER LEASE - OFFICE ($94.14/MO)				$1,130	
			COPIER LEASE - PUBLIC VENDING ($100.91/MO)				$1,211	
005	54500	57100	INSURANCE	$705	$605	$705	$940	33.3%
			EMPLOYEE LIABILITY (4 @ $235/EA)				$940	
005	54600	57100	REPAIR & MAINTENANCE	$1,730	$111	$222	$1,747	1.0%
			EXECUTIME LICENSES (3)				$41	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			SMALL EQUIPMENT REPAIR/STACKS MAINT				$700	
			SMALL IT REPAIR / MAINTENANCE				$995	
005	54900	57100	OTHER CHARGES/OBLIGATIONS	$190	$0	$0	$190	0.0%
			CRIMINAL BACKGROUND CHECKS - VOLS (5 @ $38 EA)				$190	
005	55100	57100	OFFICE SUPPLIES	$300	$298	$300	$300	0.0%
			PAPER, PENCILS, CLIPS, STAPLES, FOLDERS				$300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6211 LIBRARIES - LAKE PLACID

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	57100	OPERATING SUPPLIES	$2,576	$1,576	$800	$2,745	6.6%
			COPIER CHARGES - PUBLIC VENDING				$330	
			COPIER CHARGES/OFFICE - B & W (13,215 @ $0.0056/COPY)				$74	
			COPIER CHARGES/OFFICE - COLOR (2,635 @ $0.0456/COPY)				$120	
			LIBRARY MATERIALS PROCESSING				$821	
			LIBRARY MATERIALS REPAIRS				$350	
			PAPER ROLLS CIRCULATION PRINTERS				$250	
			SELF CHECK SCREENS (2 @ $200 EA)				$400	
			TONER CARTRIDGES				$400	
005	55200Z	57100	PROJECT OPERATING SUPP	$3,977	$0	$0	$0	(100.0%)
005	55402	57100	SUBSCRIPTIONS	$0	$0	$0	$800	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	
005	55403	57100	EDUCATION & TRAINING	$200	$0	$0	$315	57.5%
			FLORIDA LIBRARY ASSOCIATION CONF REGISTRATION				$200	
			FlORIDA LIBRARY ASSOCIATION MEMBERSHIP				$115	
Non Personal Expenditures				**$32,216**	**$15,173**	**$15,467**	**$29,138**	**(9.6%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6211 LIBRARIES - LAKE PLACID

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	56600	57100	BOOKS PUBLICATIONS	$29,953	$24,984	$29,953	$30,000	0.2%
			LIBRARY MATERIALS				$30,000	
Capital Expenditures				**$29,953**	**$24,984**	**$29,953**	**$30,000**	**0.2%**
Center: 6211 LIBRARIES - LAKE PLACID				**$218,839**	**$177,588**	**$45,420**	**$227,822**	**4.1%**

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	57100	REGULAR SALARIES & WAGES	$41,962	$43,039	$0	$54,029	28.8%
005	51300	57100	OTHER SALARIES & WAGES	$10,722	$0	$0	$0	(100.0%)
005	52100	57100	FICA TAXES	$4,031	$3,008	$0	$4,133	2.5%
005	52200	57100	RETIREMENT CONTRIBUTIONS	$5,268	$4,335	$0	$5,846	11.0%
005	52300	57100	LIFE & HEALTH INSURANCE	$9,816	$9,196	$0	$10,416	6.1%
005	52400	57100	WORKERS' COMPENSATION	$87	$85	$0	$68	(21.8%)
Personnel Expenditures				**$71,886**	**$59,662**	**$0**	**$74,492**	**3.6%**
005	54500	57100	INSURANCE	$1,110	$1,070	$1,060	$1,345	21.2%
			EMPLOYEE LIABILITY (3 @ $235/EA)				$705	
			SUV - SEL-228 1999 JEEP (1 @ $640)				$640	
005	54600	57100	REPAIR & MAINTENANCE	$969	$409	$818	$8,778	805.9%
			ADVANCED WORKSTATION IN EDUCATION (AWE) (PER CLERK)				$7,500	
			EXECUTIME LICENSES (2)				$27	
			MAINT/OIL SEL-228 1999 JEEP (3 @ $40/EA)				$120	
			MS LICENSE/USER				$306	
			SEL-228 1999 JEEP (COURIER) TIRES, BELTS, PARTS				$825	
005	54900	57100	OTHER CHARGES/OBLIGATIONS	$971	$831	$831	$971	0.0%
			PUBLIC PERFORMANCE MOVIE LICENSES				$971	
005	55100	57100	OFFICE SUPPLIES	$300	$292	$200	$325	8.3%
			PAPER, PENCILS, PENS, FOLDERS, POST-IT NOTES, PAPER CLIPS, TAPE				$325	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6212 LIBRARIES - COUNTYWIDE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	57100	OPERATING SUPPLIES	$8,935	$8,797	$5,000	$8,500	(4.9%)
			LASER PRINTER TONER CARTRIDGES CENTRALIZED PROCESSING				$435	
			MATERIALS PROCESSING SUPPLIES FOR CENTRALIZED PROCESSING				$8,065	
005	55211	57100	FUEL	$788	$564	$700	$1,000	26.9%
			GAS - SEL-228 1999 JEEP (400 GAL @ $2.50/GAL)				$1,000	
Non Personal Expenditures				**$13,073**	**$11,963**	**$8,609**	**$20,919**	**60.0%**
005	56600	57100	BOOKS PUBLICATIONS	$56,080	$41,767	$56,080	$60,500	7.9%
			LIBRARY MATERIALS				$60,500	
Capital Expenditures				**$56,080**	**$41,767**	**$56,080**	**$60,500**	**7.9%**
Center: 6212 LIBRARIES - COUNTYWIDE				**$141,039**	**$113,392**	**$64,689**	**$155,911**	**10.5%**

COMMUNITY PROGRAMS OTHER

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 1155 HOSPITAL DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
155	51200Z	56900	PROJECT REGULAR SALARIES	$6,000	$9,574	$0	$0	(100.0%)
155	51300Z	56900	PROJECT OTHER SALARIES	$15,000	$256	$0	$0	(100.0%)
155	52100Z	56900	PROJECT FICA TAXES	$0	$445	$0	$0	100.0%
155	52200Z	56900	PROJECT RETIREMENT CONT	$0	$390	$0	$0	100.0%
155	52300Z	56900	PROJECT LIFE & HEALTH INS	$0	$1,643	$0	$0	100.0%
155	52400Z	56900	PROJECT WORKERS' COMP	$0	$7	$0	$0	100.0%
Personnel Expenditures				**$21,000**	**$12,314**	**$0**	**$0**	**(100.0%)**
155	53100Z	56900	PROJECT PROFESSIONAL SVC	$5,000	$0	$0	$0	(100.0%)
155	53400Z	56900	PROJECT CONTRACTUAL SVC	$24,000	$4,862	$0	$0	(100.0%)
155	55100Z	56900	PROJECT OFFICE SUPPLIES	$1,000	$0	$0	$0	(100.0%)
155	58100	56900	AID TO GOVERNMENT AGENCY	$128,900	$90,000	$0	$103,000	(20.1%)
			HC FL DEPT OF HEALTH				$65,000	
			RUTH E. HANDLEY CHILDREN'S ADVOCACY CENTER				$38,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1155 HOSPITAL DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
155	58200	56900	PRIVATE ORGANIZATIONS	$154,225	$154,225	$0	$169,734	10.1%
			CENTRAL FL HEALTH CARE, INC				$10,000	
			CHAMPION FOR CHILDREN FOUNDATION				$22,000	
			CHANGE OF PACE, INC				$8,556	
			DISABLED AMERICAN VETERANS RIDGE CHAPTER 49				$12,678	
			PEACE RIVER CENTER				$25,000	
			RIDGE AREA ARC				$5,000	
			SAMARITANS TOUCH CARE CENTER, INC				$75,000	
			SFSC FOUNDATION, INC				$11,500	
Non Personal Expenditures				**$313,125**	**$249,087**	**$0**	**$272,734**	**(12.9%)**
Center: 1155 HOSPITAL DISTRICT				**$334,125**	**$261,401**	**$0**	**$272,734**	**(18.4%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5103 MENTAL HEALTH

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53410	56300	TRI COUNTY	$243,040	$182,280	$0	$243,040	0.0%
			TRI CO OUTPATIENT SUBSTANCE ABUSE				$243,040	
005	53411	56300	OUT PATIENTS MENTAL HLTH	$167,425	$219,435	$0	$167,425	0.0%
			PEACE RIVER CENTER OUTPATIENT THERAPY				$35,000	
			TRI COUNTY OUTPATIENT MENTAL HEALTH				$132,425	
005	53412	56300	IN PATIENTS MENTAL HLTH	$120,400	$90,297	$0	$120,400	0.0%
			PEACE RIVER CRISIS AND RESTORATION SERVICES				$120,400	
Non Personal Expenditures				**$530,865**	**$492,012**	**$0**	**$530,865**	**0.0%**
Center: 5103 MENTAL HEALTH				**$530,865**	**$492,012**	**$0**	**$530,865**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5108 HEALTH CARE RESPONSIBILITY ACT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400	56100	CONTRACTUAL SERVICES	$100,000	$0	$0	$100,000	0.0%
			BOARD REDUCTION				($319,240)	
			HCRA MANDATE POPULATION PER CAPITA (104,810 @ $4)				$419,240	
Non Personal Expenditures				**$100,000**	**$0**	**$0**	**$100,000**	**0.0%**
Center: 5108 HEALTH CARE RESPONSIBILITY ACT				**$100,000**	**$0**	**$0**	**$100,000**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5222 STATE-COUNTY ASSISTANCE PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400	56400	CONTRACTUAL SERVICES	$1,773,708	$1,597,353	$0	$1,652,005	(6.9%)
			MEDICAID (12 @ $137,667.08/MO)				$1,652,005	
Non Personal Expenditures				**$1,773,708**	**$1,597,353**	**$0**	**$1,652,005**	**(6.9%)**
Center: 5222 STATE-COUNTY ASSISTANCE PROGRAM				**$1,773,708**	**$1,597,353**	**$0**	**$1,652,005**	**(6.9%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5224 NU HOPE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53439	56900	PROJECT HOPE	$42,886	$32,150	$0	$46,886	9.3%
			NU-HOPE ELDER CARE SERVICES				$46,886	
Non Personal Expenditures				**$42,886**	**$32,150**	**$0**	**$46,886**	**9.3%**
Center: 5224 NU HOPE				**$42,886**	**$32,150**	**$0**	**$46,886**	**9.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5225 NON-PROFIT COMMUNITY AGENCIES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400	56900	CONTRACTUAL SERVICES	$30,600	$22,950	$0	$30,000	(2.0%)
			PEACE RIVER'S SAFE HOUSE				$30,000	
Non Personal Expenditures				**$30,600**	**$22,950**	**$0**	**$30,000**	**(2.0%)**
Center: 5225 NON-PROFIT COMMUNITY AGENCIES				**$30,600**	**$22,950**	**$0**	**$30,000**	**(2.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5226 TRANSPORTATION FOR DISADVANTAGED PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400	56900	CONTRACTUAL SERVICES	$194,864	$160,917	$0	$178,517	(8.4%)
			ADJUST TD GRANT LOCAL MATCH PER FY21/22 CONTRACT				$47,517	
			CFRPC TD PROG PLANNING ASSESSMENT				$15,000	
			URBAN TRANSIT OPERATIONS				$116,000	
Non Personal Expenditures				**$194,864**	**$160,917**	**$0**	**$178,517**	**(8.4%)**
005	56400	56900	MACHINERY & EQUIPMENT	$3,445	$0	$0	$4,913	42.6%
			WHEELCHAIR EQUIPPED VANS(2) - 10% MATCH				$4,913	
Capital Expenditures				**$3,445**	**$0**	**$0**	**$4,913**	**42.6%**
Center: 5226 TRANSPORTATION FOR DISADVANTAGED PROGRAM				**$198,309**	**$160,917**	**$0**	**$183,430**	**(7.5%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5228 DRIVER EDUCATION SAFETY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
149	53400	56900	CONTRACTUAL SERVICES	$20,000	$0	$0	$27,250	36.3%
			INTERLOCAL AGREEMENT W/SCHOOL BOARD				$27,250	
Non Personal Expenditures				**$20,000**	**$0**	**$0**	**$27,250**	**36.3%**
Center: 5228 DRIVER EDUCATION SAFETY				**$20,000**	**$0**	**$0**	**$27,250**	**36.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5345 HOME INVESTMENT PARTNERSHIP

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
163	54900Z	55400	PROJECT OTHER CHG & OBLIG	$615	$62	$0	$553	(10.1%)
			PAYMENTS FOR SATISFACTION OF MORTGAGES				$553	
Non Personal Expenditures				**$615**	**$62**	**$0**	**$553**	**(10.1%)**
Center: 5345 HOME INVESTMENT PARTNERSHIP				**$615**	**$62**	**$0**	**$553**	**(10.1%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4100 COUNTY ENGINEER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	$114,376	$95,305	$114,376	$118,986	4.0%
110	52100	54100	FICA TAXES	$8,773	$6,949	$8,773	$9,126	4.0%
110	52200	54100	RETIREMENT CONTRIBUTIONS	$31,295	$26,240	$31,295	$34,605	10.6%
110	52300	54100	LIFE & HEALTH INSURANCE	$9,816	$9,196	$9,816	$10,416	6.1%
110	52400	54100	WORKERS' COMPENSATION	$3,005	$2,516	$3,005	$2,445	(18.6%)
Personnel Expenditures				**$167,265**	**$140,206**	**$167,265**	**$175,578**	**5.0%**
110	54000	54100	TRAVEL AND PER DIEM	$1,737	$0	$1,650	$1,737	0.0%
			LODGING - FAC ANNUAL CONFERENCE (1 CE @ 4 NIGHTS @ $135/NIGHT)				$540	
			LODGING - FAC LEGISLATIVE CONFERENCE (1 CE @ 4 NIGHTS @ $135/NIGHT)				$540	
			LODGING - FL GREENBOOK (1 CE @ 1 NIGHT @ $135/NIGHT)				$135	
			PER DIEM - FAC ANNUAL LEGISLATIVE CONF (1 CE @ 4 DAYS @ $38/DAY)				$152	
			PER DIEM - FAC LEGISLATIVE CONF (1 CE @ 4 DAYS @ $38/DAY)				$152	
			PER DIEM - FL GREENBOOK (1 CE @ 1 DAY @ $38/DAY)				$38	
			TOLLS & PARKING - FAC ANNUAL LEGISLATIVE CONF (1 CE @ 3 DAYS)				$80	
			TOLLS & PARKING - FAC LEGISLATIVE CONF (1 CE @ 4 DAYS)				$80	
			TOLLS & PARKING - FL GREENBOOK (1 CE @ 2 DAYS)				$20	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4100 COUNTY ENGINEER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54100	54100	COMMUNICATIONS & FREIGHT	$1,254	$598	$1,191	$1,634	30.3%
							$300	
			AIR CARD (1 @ $40/MO)				$480	
			CISCO DEVICE/FEATURE (DEVICE - 3, DID -1)				$202	
			CISCO PHONE CONNECTION				$90	
			INTERNET CONNECTIVITY (BANDWIDTH)				$286	
			IT - MICROSOFT PROJECT - CO ENG				$276	
110	54500	54100	INSURANCE	$875	$868	$875	$875	0.0%
			EMPLOYEE LIABILITY (1 @ $235/EA)				$235	
			LIGHT TRUCK - CE 2053 (1 @ $640/EA)				$640	
110	54600	54100	REPAIR & MAINTENANCE	$3,669	$1,751	$3,486	$3,045	(17.0%)
			CISCO INTERNET HARDWARE				$100	
			CIVIL 3D SUBSCRIPTION (1 LICENSE CE)				$939	
			ESRI GIS SUPPORT MAINT LICENSE AGREEMENT				$595	
			EXECUTIME LICENSES (1)				$14	
			IDENTITRUST 3 YR RENEWAL				$350	
			IT - CLIENT DEVICE MGMT (4)				$75	
			IT - DESKTOP MGMT. (4)				$39	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			IT - SECURITY INFO & EVENT MGMT (4)				$80	
			MINOR REPAIRS - CE 2053 LT TRK (1 @ $300/EA)				$300	
			OIL CHANGES - CE 2053 LT TRK (4 @ $40/EA)				$160	
			TIME CONTROL SUPPORT & MAINT (1 @ $32/EA)				$32	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4100 COUNTY ENGINEER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$3,669	$1,751	$3,486	$3,045	(17.0%)
			TIRES - CE 2053 LT TRK (1 @ $150/EA)				$150	
			VEHICLE MAINTENANCE				$200	
110	54700	54100	PRINTING AND BINDING	$76	$23	$50	$45	(40.8%)
			BUSINESS CARDS (2 @ 250 @ $22.50/EA)				$45	
110	55100	54100	OFFICE SUPPLIES	$100	$41	$100	$100	0.0%
			COPY PAPER				$32	
			LEGAL PADS				$25	
			METAL BINDER CLIPS, STAPLES				$18	
			PENS, PENCILS				$25	
110	55200	54100	OPERATING SUPPLIES	$484	$177	$460	$300	(38.0%)
			COPIER CHARGES				$100	
			PRINTER SUPPLIES & SERVICES				$100	
			PURCHASE SOFTWARE				$100	
110	55211	54100	FUEL	$1,350	$761	$1,283	$1,500	11.1%
			GAS - CE 2053 (600 GALS @ $2.50/GAL)				$1,500	
110	55401	54100	BOOKS	$100	$0	$95	$100	0.0%
			BOOKS/ANNUALS				$100	
110	55402	54100	SUBSCRIPTIONS	$0	$0	$0	$800	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4100 COUNTY ENGINEER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55403	54100	EDUCATION & TRAINING	$850	$408	$808	$1,095	28.8%
			ADVANCED MOT (1 CE @ $245)				$245	
			CONTINUING EDUCATION CE				$100	
			FAC ANNUAL CONFERENCE REGISTRATION (CE)				$300	
			FAC LEGISLATIVE CONFERENCE REGISTRATION (CE)				$450	
110	55404	54100	DUES & MEMBERSHIPS	$1,385	$219	$1,385	$1,235	(10.8%)
			AMERICAN PUBLIC WORKS ASSOCIATION (1)				$180	
			AMERICAN SOCIETY OF CIVIL ENGINEERS (1)				$290	
			FACERS (1)				$130	
			FL ENGINEERING SOCIETY (1)				$325	
			INSTITUTE OF TRANSPORTATION ENGINEERS (CE)				$310	
Non Personal Expenditures				**$11,880**	**$4,846**	**$11,383**	**$12,466**	**4.9%**
Center: 4100 COUNTY ENGINEER				**$179,145**	**$145,052**	**$178,648**	**$188,044**	**5.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	$1,013,585	$755,040	$916,574	$1,021,302	0.8%
110	51400	54100	OVERTIME	$13,231	$10,984	$13,231	$13,620	2.9%
110	52100	54100	FICA TAXES	$78,574	$55,118	$70,159	$79,216	0.8%
110	52200	54100	RETIREMENT CONTRIBUTIONS	$105,736	$80,641	$94,667	$115,434	9.2%
110	52300	54100	LIFE & HEALTH INSURANCE	$182,311	$148,945	$162,679	$190,837	4.7%
110	52400	54100	WORKERS' COMPENSATION	$7,464	$5,922	$7,215	$6,021	(19.3%)
Personnel Expenditures				**$1,400,901**	**$1,056,651**	**$1,264,525**	**$1,426,430**	**1.8%**
110	53100	54100	PROFESSIONAL SERVICES	$41,132	$3,675	$39,075	$40,000	(2.8%)
			PROFESSIONAL SERVICES				$40,000	
110	53400	54100	CONTRACTUAL SERVICES	$9,465	$11,213	$11,238	$26,000	174.7%
			CONTRACTED TRAFFIC COUNTS (100) FY 21-22				$4,500	
			CONTRACTUAL SERVICES				$1,500	
			MUNICODE REVISIONS				$10,000	
			TEMP TRAINING FUNDS				$10,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54000	54100	TRAVEL AND PER DIEM	$5,167	$0	$4,909	$4,099	(20.7%)
			LODGING - AUTOCAD CIVIL 3D FL LOCAL USERS GROUP (2 CADD TECHS @ 3 NIGHTS @ $135/NIGHT)				$810	
			LODGING - ENVIRONMENTAL WORKSHOP (2 PROJ MGR @ 4 NIGHTS @ $135/NIGHT)				$1,080	
			LODGING - FDOT DESIGN TRAINING EXPO (2 EMP @ 3 NIGHTS @ $135/NIGHT)				$810	
			LODGING - TRAFFIC ENGINEERING DESIGN (1 EMP @ 3 DAYS/2 NIGHTS @ $135/DNIGHT)				$270	
			PER DIEM - ADA ACCESSIBILITY FOR HIGHWAY DESIGN & PEDESTRIAN FACILITIES (3 EMP @ $18/DAY)				$54	
			PER DIEM - AUTOCAD CIVIL 3D FL LOCAL USERS GROUP (2 CADD TECHS @ 3 DAYS @ $38/DAY)				$228	
			PER DIEM - ENVIRONMENTAL WORKSHOP (2 PROJ MGR @ 4 DAYS @ $38/DAY)				$304	
			PER DIEM - FDOT DESIGN TRAINING EXPO (2 EMP @ 3 DAYS @ $38/DAY)				$114	
			PER DIEM - IMOT (1 EMP @ $12)				$12	
			PER DIEM - TRAFFIC DESIGN (1 EMP @ 3 DAYS @$38/DAY)				$114	
			TOLLS/PARKING - AUTOCAD CIVIL 3D FL LOCAL USERS GROUP (2 CADD TECHS @ 3 DAYS,)				$60	
			TOLLS/PARKING - ENVIRONMENTAL WORKSHOP (2 PROJ MGR @ 4 DAYS)				$123	
			TOLLS/PARKING - FDOT DESIGN TRAINING EXPO (2 EMP, 3 DAYS)				$90	
			TOLLS/PARKING - TRAFFIC DESIGN TRAINING				$30	
110	54100	54100	COMMUNICATIONS & FREIGHT	$10,680	$4,198	$10,146	$11,334	6.1%
							$600	
			AIR CARD (3 @ $40/MO)				$1,440	
			CELL PHONE SVC (5 @ $26/MO)				$1,560	
			CISCO DEVICE/FEATURE (DEVICE - 30, DID - 7)				$1,860	
			CISCO PHONE CONNECTION				$863	
			CONFERENCE CALL SERVICE - STATE OF FL				$200	
			INTERNET CONNECTIVITY (BANDWIDTH)				$2,861	
			LONG DISTANCE CHARGES				$250	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54100	54100	COMMUNICATIONS & FREIGHT	$10,680	$4,198	$10,146	$11,334	6.1%
			POSTAGE				$1,000	
			SHIPPING FED EX				$500	
			SUNCOM - LOCAL CHARGES				$200	
110	54300	54100	UTILITY SERVICES	$14,230	$8,766	$13,519	$11,870	(16.6%)
			2% UTILITY INCREASE				$270	
			ELECTRIC SVC SPLIT WITH GIS				$11,500	
			LANDFILL CHARGES - RECORDS DESTRUCTION				$100	
110	54400	54100	RENTALS AND LEASES	$3,168	$2,109	$3,010	$2,924	(7.7%)
			COPIER LEASE ($23.20/MO) FRONT HALL				$279	
			COPIER LEASE ($168.36/MO) COPY ROOM				$2,021	
			UNIFORM RENTAL (4 EMP @ $3/WK X 52)				$624	
110	54500	54100	INSURANCE	$10,355	$9,939	$10,355	$10,296	(0.6%)
			EMPLOYEE LIABILITY (18 @ $235/EA)				$4,230	
			EMPLOYEE LIABILITY (ID3848) (1 @ .40 @ $235/EA)				$94	
			EMPLOYEE LIABILITY (ID5326) (1 @ .90 @ $235/EA)				$212	
			LIGHT TRKS (9 @ $640/EA)				$5,760	
110	54600	54100	REPAIR & MAINTENANCE	$66,442	$53,671	$68,246	$65,734	(1.1%)
			AERIAL VEHICLE SOFTWARE MAINTENANCE				$750	
			CARTEGRAPH MAINTENANCE				$9,401	
			CISCO INTERNET HARDWARE				$1,000	
			CIVIL 3D SUBSCRIPTION (8 LICENSES/1 VEHICLE TRACK)				$7,510	
			CYCLOMEDIA ANNUAL RENEWAL OF STREET SMART				$3,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$66,442	$53,671	$68,246	$65,734	(1.1%)
			DLT SOLUTIONS LLC (PER CLERK)				$8,448	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES)				$10,716	
			EXECUTIME LICENSES (20)				$270	
			HCS & SUPPORT-SOFTWARE (UF MCTRANS)				$500	
			ICPR SOFTWARE (1) STREAMLINE TECHNOLOGIES				$3,600	
			IT - 40% -C9300-48P-A COM_ANNEX (3 @ $238.83/EA)				$717	
			IT - CLIENT DEVICE MGMT (34)				$631	
			IT - DESKTOP MGMT. (34)				$325	
			IT - IDENTRUST DIGITAL SIGNING CEWRT FOR FDOT (2 YR)				$119	
			IT - NETWORK DEVICE MGMT				$2,196	
			IT - ONBASE - CONCURRENT CLIENT (2 @ $225.69/EA)				$452	
			IT - ONBASE - DESKTOP DOCUMENT IMAGING (2 @ $80.60/EA)				$162	
			IT - ONBASE - WORKFLOW CONCURRENT CLIENT				$355	
			IT - ONBASE AE OCR DDS ETC				$1,201	
			IT - REMOTE ACCESS (18) - LICENSE				$185	
			IT - ROOMKIT - VARIOUS ITEMS (4)				$1,292	
			IT - SECURITY INFO & EVENT MGMT (34)				$674	
			MAINTENANCE AGREEMENT CE 2037 HP PLOTTER HP XL400 MFP SPLIT W/GIS (60/40)				$1,080	
			MAJOR REPAIRS - 1 LT TRK (1 @ $1,300/EA)				$1,300	
			MINOR REPAIRS - 5 LT TRKS (5 @ $300/EA)				$1,500	
			OFFICE/FIELD EQUIPMENT MAINT/REPAIR-SURVEYOR				$1,500	
			OIL CHANGES - 9 LT TRKS (9 @ 4/YR @ $40/EA)				$1,440	
			STANDARD SSL - GIS.HIGHLANDSFL.GOV				$80	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$66,442	$53,671	$68,246	$65,734	(1.1%)
			TIME CONTROL SUPPORT & MAINT (40 @ $32/EA)				$1,280	
			TIRES - 5 LT TRKS (4 TIRES/EA @ $100/EA)				$2,000	
			TRIP GEN SOFTWARE				$200	
			UNIFORM REPAIRS				$50	
			VEHICLE MAINTENANCE				$1,800	
110	54700	54100	PRINTING AND BINDING	$200	$45	$200	$200	0.0%
			LETTERHEAD & ENVELOPE PRINTING				$100	
			MAILING ADDRESS LABELS				$25	
			RIGHT OF WAY USE PERMITS				$25	
			UTILITY PERMIT PRINTING				$25	
			WORK ORDER PADS				$25	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	$2,450	$518	$2,328	$2,450	0.0%
			LEGAL ADS				$250	
			PERMITTING FEES				$700	
			REPLACEMENT COMMUNICATION EQUIP.				$300	
			TITLE SEARCHES, ETC				$1,200	
110	54917	54100	ADMIN EXP	$92,531	$0	$92,531	$92,531	0.0%
			COST ALLOCATION REIMBURSEMENT TO GEN FUND				$92,531	
110	55100	54100	OFFICE SUPPLIES	$5,225	$3,676	$5,000	$5,225	0.0%
			BOUNDARY MARKERS FOR SURVEY				$100	
			CD'S				$150	
			COPY PAPER				$2,725	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55100	54100	OFFICE SUPPLIES	$5,225	$3,676	$5,000	$5,225	0.0%
			ENVELOPES				$350	
			LABELS				$200	
			LEGAL PADS				$100	
			METAL BINDER CLIPS, STAPLES				$200	
			OFFICE SUPPLIES				$250	
			PENS, PENCILS				$200	
			PROJECT RING BINDERS				$200	
			STORAGE BOXES FOR FILES, MAPS & PLANS				$550	
			TABS, INSERTS, DIVIDERS				$200	
110	55200	54100	OPERATING SUPPLIES	$20,215	$20,170	$19,204	$16,463	(18.6%)
			CLEANING SUPPLIES				$250	
			COMPUTERS, MONITORS, ETC.				$2,500	
			COPIER CHARGES - B/W (10,000 @ 0.0090) FRONT HALL				$90	
			COPIER CHARGES - B/W (84,130 X 0.0046) COPY ROOM				$387	
			COPIER CHARGES - COLOR (80,000 X 0.0396) COPY ROOM				$3,168	
			INK CARTRIDGES FOR PRINTER				$3,135	
			PLOTTER PAPER				$2,000	
			PRINTER SUPPLIES & SERVICES				$2,200	
			PURCHASE SOFTWARE				$1,000	
			SURVEY SUPPLIES				$1,733	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55204	54100	SAFETY SUPPLIES	$300	$107	$285	$300	0.0%
			FIRST AID SUPPLIES				$60	
			FLAGS				$60	
			HARD-HATS, ETC				$60	
			INSECT REPELLANT				$60	
			SAFETY VESTS				$60	
110	55208	54100	TOOLS	$700	$26	$665	$700	0.0%
			DISTANCE METERS, TAPE MEASURES, ETC				$700	
110	55211	54100	FUEL	$14,288	$8,484	$13,574	$12,500	(12.5%)
			DIESEL - (1) LIGHT DUTY VEHICLE (1,300 GALS @ $2.50/GAL)				$3,250	
			GAS - (8) LIGHT DUTY VEHICLES (3,700 GALS @ $2.50/GAL)				$9,250	
110	55401	54100	BOOKS	$1,200	$767	$1,000	$1,200	0.0%
			FDOT, FHWA MANUALS & STANDARDS				$400	
			REFERENCE BOOKS				$800	
110	55402	54100	SUBSCRIPTIONS	$265	$240	$265	$15,937	5,914.0%
			ENR SUBSCRIPTION				$90	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (16 @ $75.83/EA)				$1,214	
			IT - ANNUAL SUBSCRIPTION RENEWAL - (SAAS) SUREMDM ENTERPRISE				$72	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (18)				$12,772	
			IT - REMOTE ACCESS (18) - SUBSCRIPTION				$1,242	
			IT - SECURITY AWARENESS (18)				$372	
			SUBSCRIPTIONS				$175	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55403	54100	EDUCATION & TRAINING	$5,927	$969	$5,631	$3,757	(36.6%)
			REGISTRATION - ADA ACCESSIBILITY FOR HIGHWAY DESIGN & PEDESTRIAN FACILITIES (3 EMP @ $44/EA)				$132	
			REGISTRATION - AUTOCAD CIVIL 3D FL LOCAL USERS GROUP (2 CADD TECHS, 3 DAYS @ $600/EA)				$1,200	
			REGISTRATION - ENVIRONMENTAL ENG WRKSHP (2 PROJ MGRS, 4 DAYS @ $650/EA)				$1,300	
			REGISTRATION - IMOT (3 EMP @ $175/EA)				$525	
			REGISTRATION - TRAFFIC ENGINEERING DESIGN TRAINING				$600	
110	55404	54100	DUES & MEMBERSHIPS	$3,010	$3,021	$0	$2,950	(2.0%)
			AMERICAN PLANNING ASSOC MEMBERSHIP (PROJ MANAGER)				$410	
			AMERICAN SOCIETY OF CIVIL ENGINEERS (3 @ $270/EA)				$810	
			FACERS (2)				$300	
			FL ENGINEERING SOCIETY (1)				$325	
			FL SURVEYING/MAPPING SOCIETY (1)				$325	
			INSTITUTE OF TRANSPORATION ENGINEERS				$350	
			NACE COUNTY MEMBERSHIP				$350	
			NATIONAL ASSOCIATION OF COUNTY SURVEYORS				$80	
Non Personal Expenditures				**$306,950**	**$131,593**	**$301,181**	**$326,470**	**6.4%**
110	56400Z	54100	PROJECT EQUIPMENT	$0	$9,267	$0	$0	100.0%
Capital Expenditures				**$0**	**$9,267**	**$0**	**$0**	**100.0%**
Center: 4101 ENGINEERING SERVICES				**$1,707,851**	**$1,197,510**	**$1,565,706**	**$1,752,900**	**2.6%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	$449,748	$296,668	$427,261	$520,142	15.7%
110	51205	54100	CALLBACK/STANDBY PAY	$10,603	$8,960	$10,073	$11,151	5.2%
110	51400	54100	OVERTIME	$23,594	$25,214	$22,414	$31,815	34.8%
110	52100	54100	FICA TAXES	$37,274	$24,046	$35,410	$43,386	16.4%
110	52200	54100	RETIREMENT CONTRIBUTIONS	$48,726	$33,904	$46,290	$61,352	25.9%
110	52300	54100	LIFE & HEALTH INSURANCE	$117,792	$78,590	$111,902	$145,824	23.8%
110	52400	54100	WORKERS' COMPENSATION	$46,880	$34,274	$44,536	$41,966	(10.5%)
Personnel Expenditures				**$734,617**	**$501,656**	**$697,886**	**$855,636**	**16.5%**
110	53400	54100	CONTRACTUAL SERVICES	$300	$0	$285	$300	0.0%
			DEPUTY RENTAL FOR TRAFFIC CONTROL				$300	
110	53407	54100	STRIPING	$15,000	$13,812	$14,250	$15,000	0.0%
			CONTRACTUAL PAVEMENT MARKINGS				$15,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54000	54100	TRAVEL AND PER DIEM	$3,448	$0	$3,448	$3,248	(5.8%)
			LODGING - IMSA SIGNS/MARKINGS LEVEL I - TECH I (1 EMP, 2 NIGHTS @ $135/NIGHT)				$70	
			LODGING - IMSA SIGNS/MARKINGS LEVEL III - TO SUPV (2 NIGHTS @ $135/NIGHT)				$270	
			LODGING - IMSA TECH SESSIONS - TO SUPV (4 NIGHTS @ $135/NIGHT)				$540	
			LODGING - IMSA TRAFFIC SIGNAL I - TECH I (2 NIGHTS @135/NIGHT)				$270	
			LODGING - IMSA TRAFFIC SIGNAL LEVEL II - LEAD TECH (3 NIGHTS @ $135/NIGHT)				$405	
			PER DIEM - IMSA SIGNS/MARKINGS LEVEL I - TECH 1 (1 EMP @ 1 DAY @ $38/DAY)				$38	
			PER DIEM - IMSA SIGNS/MARKINGS LEVEL III - TO SUPV (2 DAYS @ $38/DAY)				$76	
			PER DIEM - IMSA TECH SESSIONS - TECH III (1 DAY @ $38/DAY)				$38	
			PER DIEM - IMSA TECH SESSIONS - TO SUPV (3 DAYS @ $38/DAY)				$114	
			PER DIEM - IMSA TRAFFIC SIGNAL I - TECH I (2 DAYS @ $38/DAY)				$76	
			PER DIEM - IMSA TRAFFIC SIGNAL LEVEL II - LEAD TECH (2 DAYS @ $38/DAY)				$76	
			TOLLS & PARKING - IMOT TRAINING				$75	
			TRAVEL & PER DIEM - REMAINING TWO (2) NEW TRAFFIC TECH I'S FOR STRIPING TRUCK CREW (2 EMP @ $600/EA)				$1,200	
110	54100	54100	COMMUNICATIONS & FREIGHT	$25,525	$17,540	$24,249	$15,442	(39.5%)
							$3,900	
			CELLULAR MODEMS MAINTENANCE AGREEMENT (RTC MANUFACTURING, INC-PREPAID) - YR 5 OF 6 (SCHOOL ZONES)				$7,800	
			CISCO DEVICE/FEATURE (DEVICE - 9, DID - 2)				$566	
			CISCO PHONE CONNECTION				$258	
			INTERNET CONNECTIVITY (BANDWIDTH)				$859	
			LONG DISTANCE CHARGES				$60	
			OTHER COMMUNICATIONS/FREIGHT				$700	
			REDUCE WIRELESS SIM CARDS FOR MODEMS (45) TRAFFIC SIGNALS				($8,928)	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54100	54100	COMMUNICATIONS & FREIGHT	$25,525	$17,540	$24,249	$15,442	(39.5%)
			VERIZON MI-FI CARDS FOR CARTEGRAPH USE				$1,299	
			WIRELESS SIM CARDS FOR MODEMS (45) TRAFFIC SIGNALS				$8,928	
110	54300	54100	UTILITY SERVICES	$118,935	$83,752	$112,988	$119,710	0.7%
			2% UTILITY INCREASE				$2,175	
			ELECTRIC SVC - DUKE TRAFFIC SIGNALS				$11,000	
			ELECTRIC SVC - DUKE PRE-WARNS & CURVES				$2,000	
			ELECTRIC SVC - DUKE SCHOOL ZONE FLASHERS				$2,750	
			ELECTRIC SVC - DUKE SIGN SHOP				$5,400	
			ELECTRIC SVC - DUKE STREET LIGHT/LOAD CENTER				$62,500	
			ELECTRIC SVC - FLORIDA POWER STREET LIGHT				$165	
			ELECTRIC SVC - GLADES PRE-WARNS & CURVES				$4,900	
			ELECTRIC SVC - GLADES STREET LIGHT/LOAD CENTER				$22,000	
			ELECTRIC SVC - GLADES TRAFFIC SIGNALS				$2,000	
			GARBAGE SVC - DUMPSTER RENTAL ($235/MO)				$2,820	
			LIGHTING IMPROVEMENTS				$2,000	
110	54300Z	54100	UTILITY SERVICES PROJECT	$0	$7,216	$0	$0	100.0%
110	54400	54100	RENTALS AND LEASES	$20,130	$19,009	$19,124	$36,426	81.0%
			COPIER LEASE ($104.43/MO)				$1,254	
			CYLINDER RENTAL (12 @ $21/MO)				$252	
			EQUIPMENT RENTAL CRANE/OTHER				$3,400	
			POLE RENTAL - SEBRING PARKWAY PH III ($1,286.07 @ 12/MOS)				$15,433	
			STORAGE CONTAINER RENTAL (6 @ $702.74/MO)				$8,433	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54400	54100	RENTALS AND LEASES	$20,130	$19,009	$19,124	$36,426	81.0%
			STREET LIGHT/LOAD CENTER DUKE POLE RENTAL				$3,250	
			STREET LIGHT/LOAD CENTER GLADES POLE RENTAL				$1,200	
			TOOL RENTAL (REPAIR SIGNS)				$500	
			UNIFORM RENTAL - REMAINING TWO (2) NEW TRAFFIC TECH I'S FOR STRIPING TRUCK CREW (2 EMP @ $4/WK)				$416	
			UNIFORM RENTAL (11 EMP @ $4/WK)				$2,288	
110	54500	54100	INSURANCE	$10,458	$10,372	$9,935	$11,980	14.6%
			EMP LIABILITY - REMAINING TWO (2) NEW TRAFFIC TECH I'S FOR STRIPING TRUCK CREW (2 EMP @ $235/EA)				$470	
			EMPLOYEE LIABILITY (12 @ $235/EA)				$2,820	
			HEAVY DUTY TRUCKS (3 @ $1052/EA)				$3,156	
			LIGHT DUTY TRUCKS (3 @ $640/EA)				$1,920	
			MED DUTY TRUCKS (5 @ $640/EA)				$3,200	
			TRAILERS (3 @ $138/EA)				$414	
110	54600	54100	REPAIR & MAINTENANCE	$37,416	$59,164	$35,545	$36,649	(2.0%)
			CARTEGRAPH MAINTENANCE				$9,401	
			CE 2008 - 2007 LIGHT TOWER - PARTS & LABOR				$140	
			CISCO INTERNET HARDWARE				$300	
			ESRI GIS SUPPORT MAINT LICENSE AGREEMENT				$5,358	
			EXECUTIME LICENSES (12)				$162	
			FLEXI 12 SIGN COMPUTER SOFTWARE MAINT				$1,390	
			GENERATOR CE 2016 - 2015 150KW (TRAFFIC OPS BLDG)				$1,500	
			IT - C9300-24P-A GEO_ENG_TOPS				$354	
			IT - CLIENT DEVICE MGMT (9)				$167	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$37,416	$59,164	$35,545	$36,649	(2.0%)
			IT - DESKTOP MGMT. (9)				$86	
			IT - NETWORK DEVICE MGMT				$1,830	
			IT - REMOTE ACCESS (9) - LICENSE				$93	
			IT - SECURITY INFO & EVENT MGMT (9)				$179	
			MAJOR REPAIRS - 3 MED TRKS (3 @ $1,300/EA)				$3,900	
			MAJOR TRUCK REPAIRS - 2 LT TRKS (2 @ $1,300/EA)				$2,600	
			MINOR REPAIRS - 1 LT TRK (1 @ $300/EA)				$300	
			MINOR REPAIRS - 3 MED TRKS (3 @ $300/EA)				$900	
			OIL CHANGES - 3 HEAVY TRKS (3 @ 4/YR @ $50/EA)				$600	
			OIL CHANGES - 3 LT TRKS (3 @ 4/YR @ $35/EA)				$420	
			OIL CHANGES - 5 MED TRKS (5 @ 4/YR @ $40/EA)				$800	
			SMALL EQUIPMENT MAINTENANCE				$540	
			TIRES - 3 MED TRKS (3 x 4 @ $225/EA)				$2,700	
			TIRES - 1 LT TRK (4 @ $100/EA)				$400	
			TIRES - 3 TRAILERS (3 @ 2 TIRES/EA @ $100/TIRE)				$600	
			YEARLY MAINTENANCE ON AVERY DENNISON SIGN PRINTER (CE2072)				$1,929	
110	54602	54100	BARNS	$500	$275	$475	$500	0.0%
			SHOP & OFFICE REPAIRS				$500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54605	54100	SIGNALS	$53,000	$41,157	$50,350	$53,000	0.0%
			SIGNAL MAINTENANCE				$5,000	
			SOLAR UPS BATTERY REPLACEMENTS				$10,000	
			TRAFFIC CONTROL DEVICES MAINT				$34,900	
			TRAFFIC COUNTERS MAINT				$3,100	
110	54609	54100	HIGHWAY LIGHTING MAINTENANCE	$25,000	$22,284	$23,750	$35,000	40.0%
			HIGHWAY LIGHTING LED UPGRADES				$10,000	
			HIGHWAY LIGHTING MAINTENANCE				$25,000	
110	54609Z	54100	PROJ HWY LIGHTING MAINT	$0	$3,227	$0	$0	100.0%
110	54900	54100	OTHER CHARGES/OBLIGATIONS	$1,800	$2,026	$1,710	$1,860	3.3%
			RECYCLING TRANSPORTATION COSTS				$600	
			SUNSHINE STATE ONE CALL-LOCATES ($105 X 12)				$1,260	
110	54917	54100	ADMIN EXP	$54,338	$0	$54,338	$54,338	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				$54,338	
110	55100	54100	OFFICE SUPPLIES	$400	$421	$380	$400	0.0%
			FILE FOLDERS, LABELS				$100	
			NOTEBOOKS/PADS				$100	
			OFFICE SUPPLIES				$100	
			PAPER, PENS, PENCILS, PAPER CLIPS				$100	
110	55200	54100	OPERATING SUPPLIES	$10,036	$16,487	$9,534	$13,435	33.9%
			BUG/WASP SPRAY				$150	
			CONTROLLER SOFTWARE				$300	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55200	54100	OPERATING SUPPLIES	$10,036	$16,487	$9,534	$13,435	33.9%
			COPIER CHARGES - B/W (1,600 X 0.0056)				$9	
			COPIER CHARGES - COLOR (775 X 0.0456)				$36	
			HARDWARE SUPPLIES				$150	
			INK CARTRIDGES FOR FAX/PRINTERS				$440	
			INVISICONNECT SOFTWARE UPGRADES				$300	
			MARKING PAINT				$750	
			OPERATING SUPPLIES - REMAINING TWO (2) NEW TRAFFIC TECH I'S FOR STRIPING TRUCK CREW (2 EMP @ $1,000/EA)				$2,000	
			PAPER PRODUCTS				$300	
			RAKES, BROOMS, FLOOR DRY				$400	
			SOLAR BARRICADE LIGHTS				$800	
			TRAFFIC COUNTER EQ CLAMPS, HOSES				$800	
			TWO (2) 4G MODEMS FOR COUNTY OWNED TRAFFIC SIGNALS (2 @ $3,500/EA)				$7,000	
110	55204	54100	SAFETY SUPPLIES	$1,700	$965	$1,615	$1,700	0.0%
			CONSTRUCTION SIGNS/TRAFFIC CONES				$500	
			GLOVES, BACK BRACES, RAIN GEAR, ETC				$600	
			HARDHATS, SAFETY VESTS & EAR PROTECTION				$200	
			LOCK OUT TAG OUT UNITS				$400	
110	55208	54100	TOOLS	$1,000	$926	$950	$1,000	0.0%
			HAND TOOLS				$500	
			POST HOLE DIGGERS, SHOVELS, ETC				$250	
			RATCHETS, WRENCHES, SOCKETS, ETC				$250	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55209	54100	TRAFFIC CONTROL DEVICES	$108,250	$110,749	$102,838	$121,000	11.8%
			SIGN FACES, BLANKS & POSTS				$116,000	
			WORK ZONE SIGNS				$5,000	
110	55210	54100	PAVEMENT MARKING MATERIAL	$86,000	$51,114	$86,000	$86,000	0.0%
			PAINT BEADS FOR STRIPING TRUCK				$75,000	
			PAINT MATERIAL & PREFORMED TAPE				$3,000	
			PLASTIC PAINT MATERIALS				$8,000	
110	55211	54100	FUEL	$22,822	$16,105	$21,861	$28,666	25.6%
			DIESEL - (2) MEDIUM DUTY VEHICLES (3,000 GALS @ $2.50/GAL)				$7,500	
			DIESEL - (3) HEAVY DUTY VEHICLES (2,000 GALS @ $2.50/GAL)				$5,000	
			DIESEL - MINI EXCAVATOR - CE1943 (30 GALS @ $2.50/GAL)				$75	
			GAS (2) MEDIUM DUTY VEHICLES (3,600 GALS @ $2.50/GAL)				$9,000	
			GAS (4) LIGHT DUTY VEHICLES (2,300 GALS @ $2.50/GAL)				$5,750	
			GAS - COMPRESSORS/GENERATORS/OTHER SMALL EQUIP (36 GALS @ $2.50/GAL)				$90	
			PROPANE - CE 2007 - MELTING POT TRAILER (181 GALS @ $1.79/GAL)				$227	
			PROPANE - CE1844 - FORKLIFT (72 GALS @ $1.79/GAL)				$129	
			PROPANE GENERATOR TO BLDG (500 GALS @ $1.79/GAL)				$895	
110	55221	54100	SIGNS-OUTSIDE ENTITIES	$1,500	$4,733	$1,500	$0	(100.0%)
110	55230	54100	ATTRACTIVE PROPERTY INVENTORY	$0	$2,144	$0	$0	100.0%

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55402	54100	SUBSCRIPTIONS	$0	$0	$0	$7,876	100.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (9 @ $75.83/EA)				$683	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (9)				$6,386	
			IT - REMOTE ACCESS (9) - SUBSCRIPTION				$621	
			IT - SECURITY AWARENESS (9)				$186	
110	55403	54100	EDUCATION & TRAINING	$4,978	$7,140	$4,978	$4,978	0.0%
			CDL LICENSE TRAINING/CERTIFICATION				$500	
			EDUC & TRAINING - REMAINING TWO (2) NEW TRAFFIC TECH I'S FOR STRIPING TRUCK CREW (2 EMP @ $600/EA)				$1,200	
			IMOT REFRESHER (2 EMP @ $120/EA)				$240	
			INTERMEDIATE WORK ZONE - TECH I				$448	
			SIGN & MARKINGS LEVEL II/III - TO SUP				$510	
			TRAFFIC SIGNAL LEVEL I (2 EMP @ $510/EA)				$1,020	
			TRAFFIC SIGNAL LEVEL II				$510	
			TRAFFIC SIGNAL LEVEL II - TO SUP				$550	
110	55404	54100	DUES & MEMBERSHIPS	$900	$1,020	$900	$1,200	33.3%
			IMSA MEMBERSHIP (12 @ $100/EA)				$1,200	
Non Personal Expenditures				**$603,436**	**$491,638**	**$581,003**	**$649,708**	**7.7%**
110	56400	54100	MACHINERY & EQUIPMENT	$346,068	$1,596	$346,068	$0	(100.0%)
110	56400Z	54100	PROJECT EQUIPMENT	$0	$0	$5,000	$0	100.0%
Capital Expenditures				**$346,068**	**$1,596**	**$351,068**	**$0**	**(100.0%)**
Center: 4105 TRAFFIC OPERATIONS				**$1,684,121**	**$994,890**	**$1,629,957**	**$1,505,344**	**(10.6%)**

Highlands County

Budget Issues - Detail

4105 TRAFFIC OPERATIONS

Issue	Project	Fund	Title
AUTO - 393		110	4105 TRAFFIC OPERATIONS

TWO (2) 4G MODEMS FOR COUNTY OWNED TRAFFIC SIGNALS

1. DESCRIPTION: Purchase upgraded cellular modems for all traffic signals owned and maintain by Traffic Operations Department and one year of data service.

2. IMPACT: The current cellular modem inventory we have is operated by data service that is on the old and outdated 3G cellular network. This network is being abandoned by all cellular networks and will be discontinued at any time without notice. That will have an adverse effect on our current level of service that can increase the safety of the motoring public.

3. PERFORMANCE MEASURE(S): We currently have cellular modems in all 44 (forty-four) traffic signals we maintain and one (1) at a server that sends text messages to designated personnel when traffic signals are off line and in trouble flash, running on backup power UPS (uninterruptable power supply), traffic signals cabinet door opening and closing. The modems communicate to another modem at a server within the IT department. These modems function on cellular company's 3-G network that is outdated and being discontinued. The shutdown of this system will be discontinued at anytime as all cellular networks are dropping this service. The proposed new system will continue the current level of service and add more features that will benefit and increase our level of service and lower our exposure to lawsuits while keeping the safety the motoring public as our highest priority. The new system will eliminate the need for a modem and the server at the Counties IT department saving maintenance of the server and data cost for that modem.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $7,000.00 (2 @ $3,500/ea) but in the initial year Communications costs would reduce by $8,928.00 for a net decrease of $1,928.00 for the Transportation Trust Fund.

Non Personal Expenditures			**FY 21 - 22**
	54100	COMMUNICATIONS & FREIGHT	($8,928)
		REDUCE WIRELESS SIM CARDS FOR MODEMS (45) TRAFFIC SIGNALS	*($8,928)*
	55200	OPERATING SUPPLIES	$7,000
		TWO (2) 4G MODEMS FOR COUNTY OWNED TRAFFIC SIGNALS (2 @ $3,500/EA)	*$7,000*
		Non Personal Expenditures Total:	**($1,928)**
		Issue Total	**($1,928)**

Issue	Project	Fund	Title
AUTO - 422		110	4105 TRAFFIC OPERATIONS

REMAINING TWO (2) TRAFFIC TECH I'S FOR STRIPING TRUCK CREW

1. DESCRIPTION: Fund Two (2) additional Traffic Technician I, pay grade 105, positions (Pavement Marking Crew) who will be responsible for the installation, maintenance, and construction of traffic control devices. The positions will be cone dispenser/crash cushion operator of the proposed pavement marking operation.

2. IMPACT: The County will be forced to pay premium prices to contractors to cover project demands and operation demands for these traffic control devices. It will be nearly impossible to have a contractor on site at all times to provide this service. This will cause major delays on the project schedules, operational functions and liability concerns. In the long run it will affect the overall savings expected through in-house construction. There are several times every year that demands arise and we need to have this service done as soon as possible and we frankly cannot get contractors to mobilize to Highlands County within acceptable time frame. We depend on calling a contractor to assist and by the contract specifications they have thirty days to mobilize which time after time does not satisfy our needs and even puts the County a much higher exposure to liability.

3. PERFORMANCE MEASURE(S): Provide a moderate and acceptable level of service to the general public of Highlands County. We propose to staff personnel to provide in house departments the ability to install pavement markings on demand and to provide the proposed paving operation with the mandated requirements of reinstalling pavement markings that we overlaid with new asphalt. This service will be nearly impossible for contractors to provide the county or economically unsound to pay premium prices for this service. Federal & State standards mandate pavement markings be installed the same day when paving operations cover existing pavement marking up. Preventative Maintenance programs will be enhanced to insure the safety of the motoring public. We will have staff on site to work with other departments during construction. Save the tax payers an estimated 45% of cost to install pavement markings as opposed to contracting. This estimated 45% will also be saved on annual maintenance of pavement markings, projects and the proposed annual paving operations.

4. SPECIFICATION/DETAIL(S): A person who possesses and maintains a valid Florida Driver's License, Class B at the time of employment to be funded from the Transportation Trust Fund.

Personnel Expenditures		**FY 21 - 22**
51200	REGULAR SALARIES & WAGES	$58,000
		$58,000
51400	OVERTIME	$7,000
		$7,000
52100	FICA TAXES	$5,020
		$5,020
52200	RETIREMENT CONTRIBUTIONS	$7,098
		$7,098
52300	LIFE & HEALTH INSURANCE	$20,832
		$20,832
52400	WORKERS' COMPENSATION	$5,116
		$5,116
	Personnel Expenditures Total:	**$103,066**

Non Personal Expenditures		FY 21 - 22
54000	TRAVEL AND PER DIEM	$1,200
	TRAVEL & PER DIEM - REMAINING TWO (2) NEW TRAFFIC TECH I'S FOR STRIPING TRUCK CREW (2 EMP @ $600/EA)	*$1,200*
54100	COMMUNICATIONS & FREIGHT	$600
		$600
54400	RENTALS AND LEASES	$416
	UNIFORM RENTAL - REMAINING TWO (2) NEW TRAFFIC TECH I'S FOR STRIPING TRUCK CREW (2 EMP @ $4/WK)	*$416*
54500	INSURANCE	$470
	EMP LIABILITY - REMAINING TWO (2) NEW TRAFFIC TECH I'S FOR STRIPING TRUCK CREW (2 EMP @ $235/EA)	*$470*
55200	OPERATING SUPPLIES	$2,000
	OPERATING SUPPLIES - REMAINING TWO (2) NEW TRAFFIC TECH I'S FOR STRIPING TRUCK CREW (2 EMP @ $1,000/EA)	*$2,000*
55403	EDUCATION & TRAINING	$1,200
	EDUC & TRAINING - REMAINING TWO (2) NEW TRAFFIC TECH I'S FOR STRIPING TRUCK CREW (2 EMP @ $600/EA)	*$1,200*
	Non Personal Expenditures Total:	**$5,886**
	Issue Total	**$108,952**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4998 GEOGRAPHIC INFORMATION SYSTEMS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	51200	54900	REGULAR SALARIES & WAGES	$148,025	$118,019	$148,025	$98,908	(33.2%)
110	51400	54900	OVERTIME	$2,015	$2,243	$2,015	$2,276	13.0%
110	52100	54900	FICA TAXES	$11,479	$8,415	$11,479	$7,741	(32.6%)
110	52200	54900	RETIREMENT CONTRIBUTIONS	$19,426	$15,730	$19,426	$10,948	(43.6%)
110	52300	54900	LIFE & HEALTH INSURANCE	$29,448	$25,079	$29,448	$20,832	(29.3%)
110	52400	54900	WORKERS' COMPENSATION	$255	$211	$255	$132	(48.2%)
Personnel Expenditures				**$210,648**	**$169,696**	**$210,648**	**$140,837**	**(33.1%)**
110	53400	54900	CONTRACTUAL SERVICES	$5,000	$4,819	$5,000	$5,000	0.0%
			CONTRACTUAL SERVICES FOR IMPROVEMENTS				$5,000	
110	54000	54900	TRAVEL AND PER DIEM	$1,648	$0	$1,566	$633	(61.6%)
			LODGING - SOUTH FLORIDA GIS EXPO (1 GIS MANAGER @ 1 NIGHTS @ $135/NIGHT)				$135	
			LODGING - SOUTH FLORIDA GIS EXPO (1 GIS TECHNICIAN II @ 2 NIGHTS @ $135/NIGHT)				$270	
			PER DIEM - SOUTH FLORIDA GIS EXPO (1 GIS MANAGER @ 2 DAYS @ $38/DAY & 1 NIGHT @ $20/DINNER)				$56	
			PER DIEM - SOUTH FLORIDA GIS EXPO (I GIS TECHNICIAN II @ $38/DAY)				$76	
			TOLLS & PARKING - SOUTH FLORIDA GIS EXPO (1 GIS MANAGER, 2 DAYS @ $24/DAY)				$48	
			TOLLS & PARKING - SOUTH FLORIDA GIS EXPO (1 GIS TECHNICIAN, 2 DAYS @ $24/DAY)				$48	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4998 GEOGRAPHIC INFORMATION SYSTEMS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54100	54900	COMMUNICATIONS & FREIGHT	$3,829	$727	$3,638	$3,873	1.1%
			CISCO DEVICE/FEATURE (DEVICE - 3, DID - 3)				$202	
			CISCO PHONE CONNECTION				$115	
			INTERNET CONNECTIVITY (BANDWIDTH)				$286	
			PHONE SVC				$170	
			POSTAGE				$3,100	
110	54300	54900	UTILITY SERVICES	$1,113	$689	$1,057	$1,061	(4.7%)
			2% UTILITY INCREASE				$21	
			ELECTRIC SVC SPLIT W/ ENGINEERING				$1,040	
110	54400	54900	RENTALS AND LEASES	$2,162	$1,621	$2,054	$1,269	(41.3%)
			XEROX COPIER C8055H ($105.69 @ 12/MO)				$1,269	
110	54500	54900	INSURANCE	$705	$605	$705	$705	0.0%
			EMPLOYEE LIABILITY (3 @ $235/EA)				$705	
110	54600	54900	REPAIR & MAINTENANCE	$25,580	$24,669	$26,512	$22,575	(11.7%)
			CISCO INTERNET HARDWARE				$100	
			ESRI ENTERPRISE LICENSE AGREEMENT				$17,861	
			EXECUTIME LICENSES (3)				$41	
			IT - CLIENT DEVICE MGMT (4)				$75	
			IT - DESKTOP MGMT. (4)				$39	
			IT - ONBASE - AE OCR DDS ETC				$381	
			IT - ONBASE - CONCURRENT CLIENT				$226	
			IT - ONBASE - DESKTOP DOCUMENT IMAGING				$81	
			IT - REMOTE ACCESS (3) - LICENSE				$31	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54900	REPAIR & MAINTENANCE	$25,580	$24,669	$26,512	$22,575	(11.7%)
			IT - SECURITY INFO & EVENT MGMT (4)				$80	
			IT - SSL - GIS.HCBCC.ORG				$80	
			MAINTENANCE ON SMARTNET SWITCHES				$1,340	
			MICROSOFT WORKFLOW				$1,440	
			PLOTTER MAINTENANCE SPLIT WITH ENGINEERING				$720	
			SSL CERTIFICATES-GIS.HIGHLANDSFL.GOV				$80	
110	54700	54900	PRINTING AND BINDING	$289	$0	$275	$243	(15.9%)
			BUSINESS CARDS (3 @ 250 @ $22.50)				$68	
			ENVELOPES				$175	
110	55100	54900	OFFICE SUPPLIES	$400	$0	$400	$400	0.0%
			OFFICE SUPPLIES				$100	
			PAPER, NOTEPADS, POST-IT NOTES				$100	
			PENCILS, PENS, PAPER CLIPS				$100	
			PRINTER & PLOTTER PAPER				$100	
110	55200	54900	OPERATING SUPPLIES	$2,727	$867	$2,591	$2,175	(20.2%)
			COPIER CHARGES - B/W (8,000 X 0.0046)				$37	
			COPIER CHARGES - COLOR (30,000 X 0.0396)				$1,188	
			INK CARTRIDGES				$850	
			PRINTER, PLOTTER, CLEANER SUPPLIES				$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4998 GEOGRAPHIC INFORMATION SYSTEMS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55402	54900	SUBSCRIPTIONS	$0	$0	$0	$2,550	100.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (2 @ $75.83/EA)				$152	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				$2,129	
			IT - REMOTE ACCESS (3) - SUBSCRIPTION				$207	
			IT - SECURITY AWARENESS (3)				$62	
110	55403	54900	EDUCATION & TRAINING	$5,600	$97	$5,320	$4,500	(19.6%)
			INTRODUCTION TO WEB DEVELOPMENT USING ARC GIS API FOR JAVASCRIPT				$2,250	
			SPATIAL ANALYSIS WITH ARC GIS PRO				$2,250	
110	55404	54900	DUES & MEMBERSHIPS	$477	$0	$477	$477	0.0%
			FLORIDA DIVISION OF URBAN REGIONAL INFORMATION SYSTEMS ASSOCIATION (URISA)				$25	
			FLORIDA SOCIETY OF GEOGRAPHERS				$25	
			NATIONAL EMERGENCY NUMBER ASSOCIATION (NENA) 911 ADDRESSING				$142	
			SOUTHEASTERN DIVISION OF THE AMERICAN ASSOCIATION OF GEOGRAPHERS				$50	
			URBAN REGIONAL INFORMATION SYSTEMS ASSOCIATION (URISA) MEMBERSHIP				$195	
			WOMEN IN GIS (1 GIS TECHNICIAN II)				$40	
Non Personal Expenditures				**$49,530**	**$34,094**	**$49,595**	**$45,461**	**(8.2%)**
Center: 4998 GEOGRAPHIC INFORMATION SYSTEMS				**$260,178**	**$203,790**	**$260,243**	**$186,298**	**(28.4%)**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 3998C GEOGRAPHIC INFORMATION SYSTEM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51000	52500	PERSONAL SERVICES	$78,000	$0	$74,100	$82,000	5.1%
Personnel Expenditures				**$78,000**	**$0**	**$74,100**	**$82,000**	**5.1%**
005	54600	52500	REPAIR & MAINTENANCE	$1,500	$0	$1,425	$0	(100.0%)
005	55200	52500	OPERATING SUPPLIES	$15,000	$0	$14,250	$18,694	24.6%
			GIS ESRI ENTERPRISE LICENSE - BOCC				$13,694	
			NON PERSONAL EXPENSES				$1,500	
			REIMBURSEMENT FOR ENGINEERING				$3,500	
Non Personal Expenditures				**$16,500**	**$0**	**$15,675**	**$18,694**	**13.3%**
Center: 3998C GEOGRAPHIC INFORMATION SYSTEM				**$94,500**	**$0**	**$89,775**	**$100,694**	**6.6%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4120 MULTI USE PATHS / SIDEWALKS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	53100	54100	PROFESSIONAL SERVICES	$10,000	$0	$5,000	$5,000	(50.0%)
			PROFESSIONAL SVCS FOR SURVEYS & DESIGN				$5,000	
110	53400	54100	CONTRACTUAL SERVICES	$0	$5,000	$0	$0	100.0%
Non Personal Expenditures				**$10,000**	**$5,000**	**$5,000**	**$5,000**	**(50.0%)**
110	56301Z	54100	PROJ CAPITAL INFRASTRUCTU	$0	$0	$0	$80,683	100.0%
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA				$80,683	
Capital Expenditures				**$0**	**$0**	**$0**	**$80,683**	**100.0%**
Center: 4120 MULTI USE PATHS / SIDEWALKS				**$10,000**	**$5,000**	**$5,000**	**$85,683**	**756.8%**

ENGINEERING SERVICES OTHER

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	51001Z	53400	PROJECT PERSONAL SERVICES	$90,909	$0	$86,364	$90,909	0.0%
401	51200	53400	REGULAR SALARIES & WAGES	$884,411	$538,803	$840,190	$908,938	2.8%
401	51300	53400	OTHER SALARIES & WAGES	$0	$0	$0	$0	100.0%
401	51400	53400	OVERTIME	$81,417	$90,431	$77,346	$82,368	1.2%
401	52100	53400	FICA TAXES	$73,929	$47,032	$70,233	$75,847	2.6%
401	52200	53400	RETIREMENT CONTRIBUTIONS	$100,196	$67,487	$95,186	$111,101	10.9%
401	52300	53400	LIFE & HEALTH INSURANCE	$243,466	$149,324	$231,293	$255,955	5.1%
401	52400	53400	WORKERS' COMPENSATION	$45,458	$29,608	$43,185	$32,962	(27.5%)
401	52500	53400	UNEMPLOYMENT COMPENSATION	$0	$2,718	$0	$0	100.0%
Personnel Expenditures				**$1,519,786**	**$925,403**	**$1,443,797**	**$1,558,080**	**2.5%**
401	53100	53400	PROFESSIONAL SERVICES	$53,000	$29,938	$50,350	$1,045,000	1,871.7%
			CONS SERVICES GWM ANALYSIS/REPORTING				$35,000	
			CONSTRUCTION OF LANDFILL CELL NO. 5				$1,000,000	
			PROFESSIONAL ENGINEERING SERVICES				$10,000	
401	53100Z	53400	PROJECT PROFESSIONAL SVC	$50,000	$35,170	$47,500	$50,000	0.0%
			ROLLOVER PROJECT 17043 CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION				$50,000	
401	53116	53400	MONITORING WELLS	$28,500	$6,771	$27,075	$24,000	(15.8%)
			ANNUAL BID - WATER SAMP ANALYSIS				$23,000	
			OTHER TESTING AS REQUIRED				$1,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	53117	53400	HAZARDOUS WASTE	$51,060	$39,551	$48,507	$43,060	(15.7%)
			RECYCLING - ELECTRONIC WASTE DISPOSAL				$3,060	
			RECYCLING - FALL HOUSEHOLD HAZ WASTE COLLECTION				$20,000	
			RECYCLING - SPRING HOUSEHOLD HAZ WASTE COLLECTION				$20,000	
401	53400	53400	CONTRACTUAL SERVICES	$495,567	$9,833	$470,789	$575,450	16.1%
			ANNUAL LANDFILL EMISSIONS TESTING				$2,000	
			ARMORED CAR PICKUP				$10,000	
			CLOSURE LIABILITY FY 21/22				$562,050	
			SECURITY MONITORING LANDFILL				$1,400	
401	53434	53400	HAULING	$57,000	$25,062	$54,150	$57,000	0.0%
			SHELL ROAD MAINT (6,000 TONS @ $9.50/TN)				$57,000	
401	53437	53400	OTHER CONTRACTUAL SERVICE	$136,520	$91,195	$129,694	$153,020	12.1%
			RECY CONCRETE GRIND (1,000 TONS @ $5/TN)				$5,000	
			TIRES PROCESSED (700 TONS @ $110/TN)				$77,000	
			USED SHARPS DISPOSAL PROGRAM				$7,000	
			YARDWASTE PROCESSED (5,500 TONS @ $11.64/TN)				$64,020	
401	54000	53400	TRAVEL AND PER DIEM	$9,755	$151	$9,267	$6,407	(34.3%)
			LODGING - EQUIP OPER. (2 EMP @ 4 NIGHT @ $135/NIGHT)				$1,080	
			LODGING - HHW TREEO (2 EMP @ 2 NIGHT @ $135/NIGHT)				$540	
			LODGING - PIA CERTIFICATION (4 NIGHTS @ $135) 33%				$179	
			LODGING - RFT ANNUAL CONF (3 EMP @ 3 NIGHTS @ $135/NIGHT)				$1,215	
			LODGING - RFT ISSUES FORUM (4 EMP @ 2 NIGHT @ $135/NIGHT)				$1,080	
			PER DIEM - EQUIP OPER. (2 EMP @ 4 DAYS @ $38/DAY)				$304	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	54000	53400	TRAVEL AND PER DIEM	$9,755	$151	$9,267	$6,407	(34.3%)
			PER DIEM - HHW TREEO (2 EMP @ 3 DAYS @ $38/DAY)				$228	
			PER DIEM - PIA CERTIFICATION (4 DAYS @ $38/DAY) 33%				$51	
			PER DIEM - RFT ANNUAL CONF (3 EMP @ 4 DAYS @ $38/DAY)				$456	
			PER DIEM - RFT ISSUES FORUM (4 EMP @ 3 DAYS @ $38/DAY)				$456	
			TOLLS & PARKING - EQUIP OPER.				$60	
			TOLLS & PARKING - HHW TREEO				$60	
			TOLLS & PARKING - RFT ANNUAL CONF				$338	
			TOLLS & PARKING - RFT ISSUES FORUM				$360	
401	54100	53400	COMMUNICATIONS & FREIGHT	$16,782	$21,804	$15,943	$16,115	(4.0%)
							$99	
			AIR CARD (2 @ $40/MO)				$960	
			BUSINESS 911 LINE ($40/MO)				$480	
			CELL PHONE SVC (4 @ $39.99/MO)				$2,000	
			CISCO DEVICE/FEATURE (DEVICE - 9, DID - 4)				$526	
			CISCO PHONE CONNECTION				$283	
			ILLEGAL DUMP MONITORING VERIZON				$750	
			INTERNET CONNECTIVITY (BANDWIDTH)				$5,974	
			LONG DISTANCE CHARGES LANDFILL				$115	
			PHONE SVC AUTO DIALERS LIFT STATIONS ($70/MO)				$840	
			POSTAGE				$800	
			TELCO T- 1 POINT-TO-POINT ($274/MO)				$3,288	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	54300	53400	UTILITY SERVICES	$42,154	$28,928	$40,046	$43,350	2.8%
			ELECTRIC SVC - (GLADES FOR LF) WITH 2% INCREASE				$39,000	
			ELECTRIC SVC (DUKE FOR RC) WITH 2% INCREASE				$4,300	
			LANDFILL CHARGES - RECORDS DESTRUCTION				$50	
401	54400	53400	RENTALS AND LEASES	$25,935	$22,848	$24,638	$25,204	(2.8%)
			COPIER LEASE OFFICE ($137.30/MO)				$1,648	
			COPIER LEASE SCALEHOUSE ($23.20/MO)				$279	
			EQUIPMENT RENTAL (GENERIC)				$9,000	
			FLOOR MATS, SANITIZERS, SOAP DISPENSERS				$2,408	
			PORTABLE TOILET (2 @ $136/MO)				$1,632	
			RENTAL STORAGE BIN (1 @ $230.28/MO)				$2,764	
			RENTAL STORAGE BIN (2 @ $130.25/MO)				$3,126	
			UNIFORM RENTAL (1 EMP @ $2.00/WK) (W. M.) SHIRT W/LOGO				$104	
			UNIFORM RENTAL (12 EMP @ $4.73/WK) SHIRTS AND PANTS				$2,952	
			UNIFORM RENTAL (6 EMP @ $2.97/WK) SHIRTS ONLY				$927	
			UNIFORM RENTAL (SHIRTS FOR NEW MGR @ $7.00/WK)				$364	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	54500	53400	INSURANCE	$21,797	$21,541	$20,707	$22,907	5.1%
			EMPLOYEE LIABILITY (26 @ $235/EA)				$6,110	
			EMPLOYEE LIABILITY (ID #3848) (1 @ .35 @ $235/EA)				$141	
			EMPLOYEE LIABILITY (ID #5326) (1 @ .10 @ $235/EA)				$24	
			EMPLOYEE LIABILITY (PIO ASST. 1 @ .33 @ $235/EA)				$78	
			HVY DUTY TRKS (5 @ $1,052/EA)				$5,260	
			LIGHT/MEDIUM TRUCKS/VAN (17 @ $640/EA)				$10,880	
			TRAILERS (3 @ $138/EA)				$414	
401	54600	53400	REPAIR & MAINTENANCE	$665,483	$330,163	$632,209	$500,000	(24.9%)
			AERIAL VEHICLE SOFTWARE PROPELLAR				$5,000	
			ALTA ENTERPRISES, LLC (PREPAID-PREMIER WARRANTY LF316 EC160E EXCAVATOR) YR 2 OF 5, EXP 9/27/25				$1,950	
			BACKUP GENERATORS MAINT/LOAD TEST				$16,000	
			BI-ANNUAL FIRE SUPPRESSION INSPECTION AND REPAIRS (2) BOMAG				$3,600	
			CAMERA & DAC MAINTENANCE (7 CAMERAS/0 DAC)				$2,301	
			CISCO INTERNET HARDWARE				$300	
			DJD EQUIP. HOLDINGS (DOBBS) (PREPAID-PREMIER EXTENDED WARRANTY JOHN DEERE 1050K DOZER W/TT&M INC.) YR 2 OF 5				$9,376	
			DJD EQUIP. HOLDINGS (DOBBS) (PREPAID-PREMIER EXTENDED WARRANTY JOHN DEERE 850L DOZER W/TT&M INC.) YR 2 OF 5				$9,976	
			DJD EQUIPMENT HOLDINGS, LLC (PREPAID-PREMIER WARRANTY LF295 COMPACTOR) YR 4 OF 5, EXP 5/3/23				$8,160	
			ESRI GIS SUPPORT & MAINTENANCE				$1,191	
			EXECUTIME LICENSES (26.33) PIA				$355	
			FLAGLER CONST. EQUIP., LLC (PREPAID-PREMIER WARRANTY LF304 EC300E EXCAVATOR) YR 2 OF 5, EXP 10/29/24				$3,447	
			IT - C9300L-24P-4G-A LF_OFFC_SCLHS_SHOP (3 @ $243.10/EA)				$730	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	54600	53400	REPAIR & MAINTENANCE	$665,483	$330,163	$632,209	$500,000	(24.9%)
			IT - CLIENT DEVICE MGMT (14.33)				$266	
			IT - DESKTOP MGMT. (14.33)				$137	
			IT - NETWORK DEVICE MGMT				$5,488	
			IT - REMOTE ACCESS (11.33) - LICENSE				$117	
			IT - SECURITY INFO & EVENT MGMT (14.33)				$284	
			LANDFILL MAIN. & ELECTRICAL REPAIRS				$5,000	
			LINDER INDUSTRIAL MACHINERY CO (PREPAID - TMR LF 291 KOMATSU DOZER) exp. 11/30/22				$12,894	
			MAINT - RC - HAZ/E WASTE STORAGE SITES/BULDS				$4,750	
			MAJOR REPAIRS - MED/LIGHT DUTY TRKS/VANS (19 @ $1,300/EA)				$24,700	
			MAJOR REPAIRS - HEAVY DUTY TRKS (5 TRKS - 10 REPAIRS @ $1,475/EA)				$14,750	
			MAJOR REPAIRS - HEAVY EQUIPMENT (19)				$211,665	
			MAJOR REPAIRS - SMALL EQUIPMENT (30 - MOWERS, BOBCATS, GATORS, TRAILERS & OTHER MISC)				$14,000	
			MINOR REPAIRS - MED/LIGHT DUTY TRKS/VANS (38 REPAIRS @ $300/EA)				$11,400	
			MINOR REPAIRS - HEAVY DUTY TRKS (5 TRKS - 10 REPAIRS @ $375/EA)				$3,750	
			MINOR REPAIRS - SMALL EQUIPMENT (30 - MOWERS, BOBCATS, GATORS, TRAILERS & OTHER MISC)				$6,000	
			MINOR REPAIRS- HEAVY EQUIPMENT (19)				$38,000	
			MISC TOOLS				$500	
			OIL CHANGES - HEAVY DUTY TRKS (5 @ 4/YEAR @ $50/EA)				$1,000	
			OIL CHANGES - MED/LIGHT DUTY TRKS/VANS (17 @ 4/YR @ $40/EA)				$2,720	
			RECYCLING BIN REPAIRS				$2,500	
			REPAINTING AG WELL WATER TANK				$4,000	
			REPAIRS BLDGS & PUMPS				$10,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	54600	53400	REPAIR & MAINTENANCE	$665,483	$330,163	$632,209	$500,000	(24.9%)
			RINGPOWER (PREPAID-PREMIER EXTENDED WARRANTY CAT950M WHEEL LOADER W/TT& M INC.) YR 2 OF 5				$3,840	
			SCALE MAINTENANCE				$13,000	
			SCALE SOFTWARE MAINTENANCE				$6,453	
			SOD/EROSION CONTROL (50,000 SF @ $0.24/SF)				$12,000	
			TIRES - LT/MT DUTY TRKS/VANS (17 @ 4 TIRES/YR @ $150/TIRE)				$10,200	
			TIRES - HEAVY DUTY TRK LF 218 (1 @ 12 TIRES/YR @ $350/TIRE)				$4,200	
			TIRES - HEAVY DUTY TRKS (4 @ 10 TIRES/TRK/YR @ $350/TIRE)				$14,000	
401	54608	53400	REPAIR&MAINT LEACHATE/GAS	$59,800	$41,772	$56,810	$59,800	0.0%
			MAINT COLLECTION & TREATMENT				$10,000	
			MAINT CONTRACT GAS FLARE SYSTEM				$3,800	
			MAINT FLOATING AERATORS & BASINS				$9,000	
			MAINTENANCE GAS BLOWERS & EQUIP				$8,000	
			REPAINTING FLARE				$24,000	
			REPAIRS GAS FLARE SYSTEM				$5,000	
401	54700	53400	PRINTING AND BINDING	$1,114	$0	$1,058	$1,198	7.5%
			BUSINESS CARDS (1 @ 250 @ $22.50/BX) 33%				$8	
			BUSINESS CARDS (5 BXS OF 250 @ $38/BX)				$190	
			RECYCLING - FORMS				$500	
			SCALEHOUSE FORMS				$500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	54800	53400	PROMOTIONAL ACTIVITIES	$17,600	$20,572	$16,720	$16,000	(9.1%)
			ADVERTISING FOR HHW SPRING COLLECTION				$3,000	
			ADVERTISING FOR HHW FALL COLLECTION				$3,000	
			ADVERTISING FOR ILLEGAL DUMPING/SOLID WASTE COLLECTIONS				$10,000	
401	54900	53400	OTHER CHARGES/OBLIGATIONS	$61,250	$66,361	$58,188	$53,250	(13.1%)
			ANNUAL FIRE EXT RECERTIFICATION				$1,200	
			CALIBRATE DIESEL PUMPS ON TRUCKS (QTRLY)				$2,000	
			FDEP CERTIFIED RECYCLER FEE - DUE APRIL 1				$50	
			FDEP TANK REGISTRATION (2 @ $25/EA)				$50	
			LANDFILL LEGAL/PUBLIC NOTICES				$150	
			OTHER REIMBURSEMENTS				$2,500	
			PERMIT FEE, REGISTRATION, ETC.				$1,000	
			REIMBURSE ENGINEERING/TRAFFIC OPS				$2,000	
			REIMBURSE R&B - PICK UP ILLEGAL DUMPING				$5,000	
			REIMBURSE R&B MOWING LANDFILL				$15,000	
			REIMBURSE R&B SIDE ARM MOWING				$1,500	
			SHELL MAT RD STABILIZ (5,700 TNS @ $4.00/TN) (SHELL ONLY)				$22,800	
401	54917	53400	ADMIN EXP	$426,031	$0	$404,729	$426,031	0.0%
			LANDFILL - COST ALLOCATION REIMBURSEMENT - GEN FUND				$324,340	
			RECYCLING - COST ALLOCATION REIMBURSEMENT - GEN FUND				$101,691	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	55100	53400	OFFICE SUPPLIES	$4,400	$2,281	$4,180	$4,400	0.0%
			OFFICE EQUIPMENT				$1,700	
			PAPER PRODUCTS				$700	
			PENS, PAPER CLIPS, STAPLES				$1,000	
			PRINTING SUPPLIES				$1,000	
401	55200	53400	OPERATING SUPPLIES	$22,351	$17,515	$21,233	$86,253	285.9%
			ADOBE ENTERPRISE LICENSING NEW (DC PRO, SW OP MGR)				$413	
			BOTTLE DEPOSITS (10 @ $6.00/EA)				$60	
			BOTTLED WATER				$800	
			CHEMICALS & MATERIALS/LTP				$1,500	
			CISCO PHONES (2 NEW EMP @ $75/EA)				$150	
			CLEANING SUPPLIES				$500	
			COPIER CHARGES - B/W (C405DN) (69,600 X 0.0090) SCALEHOUSE				$627	
			COPIER CHARGES - B/W (C8055H) (35,000 X 0.0046)				$161	
			COPIER CHARGES - COLOR (C8055H) (20,000 X 0.0396)				$792	
			DAILY TEMPORARY SPRAY COVER MATERIAL(STATE REQUIREMENT)				$65,000	
			HHW/E-WASTE, REC PROGRAM SUPP				$750	
			LABELS FOR RECYCLING BINS (GLASS)				$500	
			OP SUPP-LITTER GRAB, BAGS				$1,500	
			PIPING, CULVERT & LITTER FENCE				$4,000	
			UNIFORM REPLACEMENT				$500	
			USED SHARPS CONTAINERS FOR DISPOSAL				$9,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	55204	53400	SAFETY SUPPLIES	$5,650	$2,506	$5,368	$5,500	(2.7%)
			SAFETY VESTS, GLOVES, PROT. FT WEAR, ETC				$5,500	
401	55211	53400	FUEL	$136,587	$102,873	$129,758	$131,850	(3.5%)
			GAS - HEAVY EQUIPMENT (19) (35,000 GALS @ $2.50 /GAL)				$87,500	
			GAS - HEAVY TRUCKS (4) (1,000 GALS @ $2.50 /GAL)				$2,500	
			GAS - LIGHT/MEDIUM TRUCKS (17) (12,000 GALS @ $2.50 /GAL)				$30,000	
			GAS - SMALL EQUIPMENT (17) (2,600 GALS @ $2.50/GAL)				$6,500	
			PROPANE FOR FLARE IGNITER/BACKUP GENERATORS (4,280 GALS @ $1.79/GAL)				$5,350	
401	55230	53400	ATTRACTIVE PROPERTY INVENTORY	$0	$2,049	$0	$0	100.0%
401	55402	53400	SUBSCRIPTIONS	$0	$72	$0	$9,280	100.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (2 @ $75.83/EA)				$152	
			IT - ANNUAL SUBSCRIPTION RENEWAL - (SAAS) SUREMDM ENTERPRISE				$72	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (11.33) PIA				$8,039	
			IT - REMOTE ACCESS (11.33) - SUBSCRIPTION				$782	
			IT - SECURITY AWARENESS (11.33)				$235	
401	55403	53400	EDUCATION & TRAINING	$9,500	$1,503	$9,025	$7,380	(22.3%)
			INITIAL OPERATOR TRAINING (2@ $650/EA)				$1,300	
			INITIAL SPOTTER TRAINING (2 @ $300/EA)				$600	
			OPERATOR RECERT (1 OPERATOR @ $700/EA)				$700	
			PIO CERTIFICATION PIA (1 @ $1,000/EA) 33%				$330	
			RFT ANNUAL CONFERENCE (3 @ $450/EA)				$1,350	
			RFT ISSUES FORUM (4 @ $350/EA)				$1,400	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	55403	53400	EDUCATION & TRAINING	$9,500	$1,503	$9,025	$7,380	(22.3%)
			SPOTTER RECERT (2 @ $ 300/EA)				$600	
			TREEO TRAINING (HHW) (2 @ $300/EA)				$600	
			WASTECON SWANA TRAINING & RECERT (2 @ $250/EA)				$500	
401	55404	53400	DUES & MEMBERSHIPS	$1,100	$835	$1,045	$1,890	71.8%
			CDM RECERT (1 @ $150)				$150	
			FL ASSOCIATION OF PIO's (1 @ $127/EA) 33%				$42	
			FL ASSOCIATION OF PUBLIC INFORMATION OFFICERS (1 @ $127/EA) 33%				$28	
			FLORIDA RURAL WATER ASSOCIATION DUES (1)				$120	
			NOTARY PUBLIC REGISTRATION AND RENEWALS (3 @ $150/EA)				$450	
			RFT DUES (4 @ $150/EA)				$600	
			SWANA DUES (2 @ $250/EA)				$500	
401	55500	53400	BAD DEBT EXPENSE	$1,117	$35	$1,061	$1,117	0.0%
			BAD DEBT EXPENSE				$1,117	
401	55900	53400	DEPRECIATION EXPENSE	$528,190	$0	$501,781	$903,190	71.0%
			LANDFILL - ESTIMATED DEPRECIATION EXPENSE				$900,000	
			RECYCLING - ESTIMATED DEPRECIATION EXPENSE				$3,190	
401	59010	53400	TRANSFERS OUT	$105,870	$0	$100,577	$143,012	35.1%
			ENVIRONMENTAL CONTROL LAW ENFORCEMENT SVCS				$143,012	
Non Personal Expenditures				**$3,034,113**	**$921,326**	**$2,882,408**	**$4,411,664**	**45.4%**
401	56200	53400	BUILDINGS	$0	$0	$0	$495,000	100.0%
			CONSTRUCTION OF LANDFILL OPERATIONS BLDG				$495,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	56300	53400	IMPROVEMENTS OTHER THAN	$0	$0	$0	$4,000,000	100.0%
			CONSTRUCTION OF LANDFILL CELL NO. 5				$4,000,000	
401	56300Z	53400	PROJECT IMPROVEMENTS	$250,000	$0	$0	$250,000	0.0%
			ROLLOVER PROJECT 17043 CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION				$250,000	
401	56400	53400	MACHINERY & EQUIPMENT	$1,682,100	$1,107,531	$0	$198,000	(88.2%)
			HYDRO-SEEDER / COATING APPLICATOR				$80,000	
			REPLACE 1/2 TON PICKUP W/TRADE				$31,000	
			TRACKED LOADER W/ROTARY CUTTER				$87,000	
401	56400Z	53400	PROJECT EQUIPMENT	$64,533	$1,697	$0	$64,533	0.0%
			ROLLOVER PROJECT 15030 AUTOMATED FUELING STATION				$64,533	
Capital Expenditures				**$1,996,633**	**$1,109,228**	**$0**	**$5,007,533**	**150.8%**
Center: 4210 REFUSE DISPOSAL SYSTEM				**$6,550,532**	**$2,955,957**	**$4,326,205**	**$10,977,277**	**67.6%**

Highlands County

Budget Issues - Detail

4210 REFUSE DISPOSAL SYSTEM

Issue	Project	Fund	Title
AUTO - 429		401	4210 REFUSE DISPOSAL SYSTEM

TRACKED LOADER W/ROTARY CUTTER

1. DESCRIPTION: Purchase of one (1) John Deere 331G type Tracked Loader with Rotary Cutter to be used for mowing and erosion repairs to landfill cell slopes.

2. IMPACT: The purchase of the tracked loader with rotary cutter will enable the slopes of the landfill cells to be mowed on a routine basis to maintain established grassing and prevent slope erosion. Mowing of the landfill cell slopes is both difficult and unsafe with a typical tractor and mower due to steepness of the slopes and tracking of the slopes with larger equipment to keep the grass down has resulted in the grass dying and needing to be reestablished to prevent slope erosion.

3. PERFORMANCE MEASURE(S): Purchase of the tracked loader with 72" rotary cutter will prevent having to rent the equipment several times per year for mowing and landscaping and provides a smaller and more maneuverable piece of equipment to perform slope and terrace maintenance and repairs in difficult to access areas that are not easily accessible by larger equipment.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request with extended warranty is $87,000.00 to be funded by the Solid Waste Enterprise Fund.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$87,000
	TRACKED LOADER W/ROTARY CUTTER	*$87,000*
	Capital Expenditures Total:	**$87,000**
	Issue Total	**$87,000**

Issue	Project	Fund	Title
AUTO - 430		401	4210 REFUSE DISPOSAL SYSTEM

HYDRO-SEEDER / COATING APPLICATOR

1. DESCRIPTION: The purchase of one (1) Finn LF120 Type Hydro-Seeder/Coating Applicator for application of alternative daily cover over the working face and seeding of landfill slope areas.

2. IMPACT: The Finn LF120 type Hydro-Seeder/Coating Applicator will be used to apply an Alternative Daily Cover (ADC) material to the working face on a daily basis as a substitute for blend (sand and yard waste mixed daily cover material) or other Florida Department of Environmental Protection (FDEP) materials that are approved for use on the Class I landfill. The Hydro-Seeder is positioned into place using one of the landfill's dozers and ADC is sprayed onto the garbage in a slurry form. The ADC is bio-degradable, non-toxic, nonflammable material that when sprayed on the garbage forms a crust like cover that helps to alleviate odors and replaces the use of six inches (6") of daily blend cover material.

3. PERFORMANCE MEASURE(S): Purchase of the FInn LF 120 type Hydro-Seeder/Coating Applicator will reduce fuel and equipment costs associated with spreading blend as daily cover. The ADC material can be supplied at a cheaper cost than using sand as daily cover and can be applied in a shorter period of time than it takes to spread blend. Use of the Hydro-Seeder with ADC will help to reduce airspace used and will extend the life of the landfill.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $80,000.00 to be funded by the Solid Waste Enterprise Fund.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$80,000
	HYDRO-SEEDER / COATING APPLICATOR	*$80,000*
	Capital Expenditures Total:	**$80,000**
	Issue Total	**$80,000**

Highlands County

Budget Issues - Detail

4210 REFUSE DISPOSAL SYSTEM

Issue	Project	Fund	Title
AUTO - 431		401	4210 REFUSE DISPOSAL SYSTEM

CONSTRUCTION OF LANDFILL OPERATIONS BLDG

1. DESCRIPTION: FY 21-22 CFS This project will consist of construction of an approximately 3,000 square new block construction Landfill Operations Office across from the existing Arbuckle Landfill Operations office, which will include site work, expansion of the paved parking lot, sewage disposal, stormwater management and new office furnishings.

2. IMPACT: Construction of the new landfill operations building will replace the existing operations building and provide a sufficient size building for staff and will meet ADA requirements. The existing operations building is a 25 feet x 60 feet modular trailer that was installed in 1996 and is approximately 1500 square feet in size and does not provide adequate work space for the employees or the necessary space to serve the public. The trailer is experiencing cracking along the ceiling throughout the length of the trailer, problems with the wood flooring, space availability for components of the network technology system and is unable to house the financial security system.

3. PERFORMANCE MEASURE(S): Construction of the new operation office will provide a safe and adequate sized building to house staff for operations, records storage, and to service the public.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $495,000.00 to be funded by the Solid Waste Enterprise Fund.

Capital Expenditures		**FY 21 - 22**
56200	BUILDINGS	$495,000
	CONSTRUCTION OF LANDFILL OPERATIONS BLDG	*$495,000*
	Capital Expenditures Total:	**$495,000**
	Issue Total	**$495,000**

Highlands County

Budget Issues - Detail

4210 REFUSE DISPOSAL SYSTEM

Issue	Project	Fund	Title
AUTO - 432		401	4210 REFUSE DISPOSAL SYSTEM

CONSTRUCTION OF LANDFILL CELL NO. 5

1. DESCRIPTION: FY 21-22 CFS Construction of of the next 18 acres cell expansion into Cell No. 5 of the Class I Landfill at the Highlands County Solid Waste Management Center.

2. IMPACT: The existing Class I Landfill consist of cells 1A , 1B, 3A, 3B & 3C. The total disposal volume of cells 1 and 3 is 4,943,300 cubic yards but the permitted Volume is 3,178,791 cubic yards. As of the FY 19/20 report to the Florida Department of Environmental Protection (FDEP) the County has consumed 2,629,518 cubic yards or 82% of the total permitted volume. Since March, 2020 and the Covid-19 shutdowns the County has seen a larger than usual volume of garbage deposited into the the landfill that corresponds with more people working from home and doing cleaning and home improvements.

3. PERFORMANCE MEASURE(S): Construction of the next landfill Cell should provide enough landfill volume to meet the needs for the next 10-15 years.

4. SPECIFICATION(S)/DETAIL(S): The preliminary estimated cost for this request is $11,000,000.00 which is based on limited earthwork, standard cell construction and does not include any provisions for gas collection, leachate treatment or rehabilitating existing leachate infrastructure. To be funded by the Solid Waste Enterprise Fund.

Non Personal Expenditures		**FY 21 - 22**
53100	PROFESSIONAL SERVICES	$1,000,000
	CONSTRUCTION OF LANDFILL CELL NO. 5	*$1,000,000*
	Non Personal Expenditures Total:	**$1,000,000**

Capital Expenditures		**FY 21 - 22**
56300	IMPROVEMENTS OTHER THAN	$4,000,000
	CONSTRUCTION OF LANDFILL CELL NO. 5	*$4,000,000*
	Capital Expenditures Total:	**$4,000,000**
	Issue Total	**$5,000,000**

Highlands County

Budget Issues - Detail

4210 REFUSE DISPOSAL SYSTEM

Issue	Project	Fund	Title
AUTO - 433		401	4210 REFUSE DISPOSAL SYSTEM

REPLACE 1/2 TON PICKUP W/TRADE

1. DESCRIPTION: Replace one (1) 1/2 ton 2022 4x4 pickup truck for Solid Waste Truck to replace aging equipment with Trade.

2. IMPACT: The replacement of the higher mileage vehicle would impact the repair & maintenance costs and down time when the vehicle is in the shop for repairs.

3. PERFORMANCE MEASURE(S): The purchase of one (1) 2022 Chevrolet 4x4 1/2 ton pickup for the Landfill Manager to replace aging Solid Waste Department vehicle LF 294 (2003 pickup with 350,000 miles) will continue a level of maintenance for the Solid Waste vehicles and equipment and reduce ongoing maintenance costs.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $31,000.00 to be funded by the Solid Waste Enterprise Fund.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$31,000
	REPLACE 1/2 TON PICKUP W/TRADE	*$31,000*
	Capital Expenditures Total:	**$31,000**
	Issue Total	**$31,000**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4214 WASTE TIRE PROCESSING GRANT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	55900	53400	DEPRECIATION EXPENSE	$1,179	$0	$0	$1,179	0.0%
			ESTIMATED DEPRECIATION EXPENSE				$1,179	
Non Personal Expenditures				**$1,179**	**$0**	**$0**	**$1,179**	**0.0%**
Center: 4214 WASTE TIRE PROCESSING GRANT				**$1,179**	**$0**	**$0**	**$1,179**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4215 LANDFILL CLOSURE PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	53100	53400	PROFESSIONAL SERVICES	$40,250	$3,818	$38,238	$7,250	(82.0%)
			CONS SERVICES GWM ANALYSIS/REPORTING				$7,250	
401	53116	53400	MONITORING WELLS	$9,000	$6,174	$8,550	$10,000	11.1%
			MONITORING LEACHATE/GROUNDWATER DCLF				$9,000	
			OTHER TESTING AS REQUIRED				$1,000	
401	53434	53400	HAULING	$950	$0	$903	$950	0.0%
			SHELL ROAD MAINT. (100 TONS $9.50/TN)				$950	
401	54300	53400	UTILITY SERVICES	$150	$137	$143	$150	0.0%
			ELECTRIC SVC - PUMPING STA. DCLF				$150	
401	54400	53400	RENTALS AND LEASES	$600	$0	$570	$600	0.0%
			EQUIPMENT RENTAL (REPAIRS)				$600	
401	54600	53400	REPAIR & MAINTENANCE	$3,500	$1,245	$3,325	$3,500	0.0%
			EROSION CONTROL MAINTENANCE				$750	
			REP/MAINT SMALL EQUIP, BLDG & PUMPS DCLF				$750	
			REPAIR DCLF LEACHATE PUMP SYSTEM				$1,000	
			ROAD MAINTENANCE LF				$1,000	
401	54900	53400	OTHER CHARGES/OBLIGATIONS	$7,495	$3,393	$7,120	$7,495	0.0%
			LEGAL ADS AS REQUIRED BY FDEP				$150	
			REIMB R&B, SHELL & OTHER WORK				$350	
			REIMBURSE LANDFILL FOR LABOR & EQUIP				$2,000	
			REIMBURSE R&B SIDEARM MOWING				$750	
			REIMBURSEMENT R&B FOR MOWING CLOSED AVON PARK LANDFILL				$780	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4215 LANDFILL CLOSURE PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	54900	53400	OTHER CHARGES/OBLIGATIONS	$7,495	$3,393	$7,120	$7,495	0.0%
			REIMBURSEMENT R&B FOR MOWING CLOSED DESOTO CITY LANDFILL				$2,750	
			REIMBURSEMENT R&B FOR MOWING CLOSED SEBRING LANDFILL				$315	
			SHELL MAT ROAD STABILIZ (100 TONS @ $4.00/TN)(SHELL ONLY)				$400	
401	54917	53400	ADMIN EXP	$3,882	$0	$3,688	$3,882	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				$3,882	
401	55200	53400	OPERATING SUPPLIES	$500	$0	$475	$500	0.0%
			GAS VALVES/PVC GLUE, FENCING MATERIAL				$500	
401	55900	53400	DEPRECIATION EXPENSE	$8,450	$0	$8,028	$8,450	0.0%
			ESTIMATED DEPRECIATION EXPENSE				$8,450	
Non Personal Expenditures				**$74,777**	**$14,767**	**$71,040**	**$42,777**	**(42.8%)**
Center: 4215 LANDFILL CLOSURE PROGRAM				**$74,777**	**$14,767**	**$71,040**	**$42,777**	**(42.8%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4217 RECYCLING GRANT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	54917	53400	ADMIN EXP	$13,749	$0	$13,749	$13,749	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				$13,749	
401	55900	53400	DEPRECIATION EXPENSE	$24,999	$0	$24,999	$5,500	(78.0%)
			ESTIMATED DEPRECIATION EXPENSE				$5,500	
Non Personal Expenditures				**$38,748**	**$0**	**$38,748**	**$19,249**	**(50.3%)**
Center: 4217 RECYCLING GRANT				**$38,748**	**$0**	**$38,748**	**$19,249**	**(50.3%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4218 REFUSE COLLECTION PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	53433	53400	WASTE FRANCHISE	$4,607,709	$3,832,761	$4,377,324	$4,575,224	(0.7%)
			FY 21/22 COMM WASTE FRANCHISE HAULER ($27.740 X 12 X 100) Avg. of current usage and last FY budget.				$33,288	
			FY 21/22 RES. WASTE FRANCHISE HAULER ($9.899 X 12 X 38235) PROJECTION OF 300 ADDITIONAL FROM ANNUAL AVERAGE				$4,541,936	
401	54900	53400	OTHER CHARGES/OBLIGATIONS	$193,000	$92,991	$183,350	$193,000	0.0%
			3% FEE - TAX COLLECTOR-NAV ASSESSMENT				$193,000	
401	54917	53400	ADMIN EXP	$65,892	$99,227	$99,227	$65,892	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				$65,892	
Non Personal Expenditures				**$4,866,601**	**$4,024,979**	**$4,659,901**	**$4,834,116**	**(0.7%)**
Center: 4218 REFUSE COLLECTION PROGRAM				**$4,866,601**	**$4,024,979**	**$4,659,901**	**$4,834,116**	**(0.7%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4200 ROAD AND BRIDGE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	$102,337	$66,507	$0	$80,854	(21.0%)
110	52100	54100	FICA TAXES	$7,851	$5,294	$0	$6,185	(21.2%)
110	52200	54100	RETIREMENT CONTRIBUTIONS	$28,010	$19,777	$0	$23,456	(16.3%)
110	52300	54100	LIFE & HEALTH INSURANCE	$9,816	$7,294	$0	$10,416	6.1%
110	52400	54100	WORKERS' COMPENSATION	$359	$6,347	$0	$1,658	361.8%
110	52500	54100	UNEMPLOYMENT COMPENSATION	$0	$2,200	$0	$0	100.0%
Personnel Expenditures				**$148,373**	**$107,418**	**$0**	**$122,569**	**(17.4%)**
110	54000	54100	TRAVEL AND PER DIEM	$0	$0	$0	$579	100.0%
			LODGING - FAC ANNUAL CONFERENCE (1 EMP @ 3 NIGHTS @ $135/NIGHT)				$405	
			PER DIEM - FAC ANNUAL CONFERENCE (1 EMP @ 3 DAYS @ $38/DAY)				$114	
			TOLLS & PARKING - FAC ANNUAL CONFERENCE (1 EMP @ 3 DAYS)				$60	
110	54100	54100	COMMUNICATIONS & FREIGHT	$873	$1,080	$678	$587	(32.8%)
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1)				$68	
			CISCO PHONE CONNECTION				$39	
			VERIZON DATA CARD ($40/MO)				$480	
110	54400	54100	RENTALS AND LEASES	$100	$108	$0	$190	90.0%
			UNIFORM RENTAL (1 @ $3.64/WK)				$190	
110	54500	54100	INSURANCE	$875	$868	$0	$875	0.0%
			EMPLOYEE LIABILITY (1 @ $235/EA)				$235	
			LIGHT TRUCK (1 @ $640/EA)				$640	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4200 ROAD AND BRIDGE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$2,036	$914	$0	$1,208	(40.7%)
			CISCO INTERNET HARDWARE				$34	
			EXECUTIME LICENSES (1)				$14	
			IT - CLIENT DEVICE MGMT (1)				$19	
			IT - DESKTOP MGMT. (1)				$10	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			IT - SECURITY INFO & EVENT MGMT (1)				$20	
			OIL CHANGES (5 @ $40/EA)				$200	
			REPAIRS (1) LIGHT DUTY TRUCK				$300	
			TIRES LIGHT DUTY TRUCK (4 @ $150/EA)				$600	
110	55100	54100	OFFICE SUPPLIES	$250	$250	$0	$100	(60.0%)
			PAPER, PENS, STAPLER, POST IT'S, PAPER CLIPS				$100	
110	55200	54100	OPERATING SUPPLIES	$150	$6	$0	$150	0.0%
			UNIFORM REPLACEMENT				$150	
110	55211	54100	FUEL	$1,913	$1,272	$0	$2,125	11.1%
			GAS - (1) LIGHT DUTY TRUCK (850 GALS @ $2.25/GAL)				$2,125	
110	55402	54100	SUBSCRIPTIONS	$0	$0	$0	$800	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4200 ROAD AND BRIDGE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55403	54100	EDUCATION & TRAINING	$850	$100	$300	$930	9.4%
			FAC ANNUAL CONFERENCE REGISTRATION				$300	
			MSHA TRAINING				$130	
			SUPERVISORY TRAINING / EDUCATION TUITION REIMBURSE				$500	
110	55404	54100	DUES & MEMBERSHIPS	$350	$0	$0	$345	(1.4%)
			AMERICAN PUBLIC WORKS ASSOCIATION (1)				$215	
			FACERS ANNUAL MEMBERSHIP (1)				$130	
Non Personal Expenditures				**$7,397**	**$4,599**	**$978**	**$7,889**	**6.7%**
Center: 4200 ROAD AND BRIDGE				**$155,770**	**$112,017**	**$978**	**$130,458**	**(16.2%)**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	$2,248,753	$1,678,732	$0	$2,314,414	2.9%
110	51400	54100	OVERTIME	$50,566	$50,652	$0	$51,547	1.9%
110	52100	54100	FICA TAXES	$175,922	$126,612	$0	$181,039	2.9%
110	52200	54100	RETIREMENT CONTRIBUTIONS	$241,994	$186,686	$0	$269,912	11.5%
110	52300	54100	LIFE & HEALTH INSURANCE	$576,508	$447,202	$0	$610,828	6.0%
110	52400	54100	WORKERS' COMPENSATION	$146,441	$112,842	$0	$102,493	(30.0%)
110	52500	54100	UNEMPLOYMENT COMPENSATION	$0	$2,777	$0	$0	100.0%
Personnel Expenditures				**$3,440,184**	**$2,605,502**	**$0**	**$3,530,233**	**2.6%**
110	53100	54100	PROFESSIONAL SERVICES	$200	$0	$200	$200	0.0%
			NEMATODE TESTING AT MARL PIT				$200	
110	53400	54100	CONTRACTUAL SERVICES	$120,000	$38,622	$81,500	$81,500	(32.1%)
			FDOT/HIGHWAY 27 MAINTENANCE AGREEMENT (HIGHWAY PARK)				$30,000	
			HAZARDOUS WASTE				$2,000	
			MAINTENANCE STRIPING				$3,000	
			PANTHER PARKWAY PHASE III MAINTENANCE				$36,500	
			TREE TRIMMING AND CHIPPING				$10,000	
110	53402	54100	HAULING	$226,200	$194,305	$226,200	$226,200	0.0%
			SHELL HAULINGS (30,000 TONS @ $7.24/TON)				$217,200	
			VARIOUS LOCAL HAULING (1,000 TONS)				$9,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54000	54100	TRAVEL AND PER DIEM	$768	$0	$0	$768	0.0%
			LODGING - ASPH PAVING CLASS 1 (1 EMP @ 2 NIGHTS @ $135/NIGHT)				$270	
			LODGING – ASPH PAVING CLASS 2 (1 EMP @ 2 NIGHTS @ $135/NIGHT)				$270	
			PER DIEM - ASPH PAVING CLASS 1 (1 EMP @ 3 DAYS @ $38/DAY)				$114	
			PER DIEM - ASPH PAVING CLASS 2 (1 EMP @ 3 DAYS @ $38/DAY)				$114	
110	54100	54100	COMMUNICATIONS & FREIGHT	$31,006	$9,589	$30,706	$30,936	(0.2%)
							$660	
			AIR CARD (4 @ $40/MO)				$1,920	
			CELL PHONE SVC (9 @ $50/MO)				$5,400	
			CISCO DEVICE/FEATURE (DEVICE - 27, DID - 14) - RB				$1,618	
			CISCO DEVICE/FEATURE (DEVICE - 3, DID - 3) - RBO				$202	
			CISCO PHONE CONNECTION - RB				$872	
			CISCO PHONE CONNECTION - RBO				$115	
			DSL- AP, LP & SECURITY CAMERAS				$5,080	
			FREIGHT				$500	
			INTERNET CONNECTIVITY (BANDWIDTH) - RB				$13,943	
			INTERNET CONNECTIVITY (BANDWIDTH) - RBO				$286	
			LONG DISTANCE CHARGES				$240	
			POSTAGE				$100	
110	54300	54100	UTILITY SERVICES	$49,737	$35,388	$43,000	$43,999	(11.5%)
			DUMPSTER SVC - AVON PARK				$1,390	
			DUMPSTER SVC - LAKE PLACID				$2,329	
			DUMPSTER SVC - SEBRING				$2,304	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54300	54100	UTILITY SERVICES	$49,737	$35,388	$43,000	$43,999	(11.5%)
			DUMPSTER SVC - SEBRING FUEL SITE - 50% OF TOTAL				$684	
			DUMPSTER SVC - WAREHOUSE				$1,692	
			ELECTRIC SVC				$30,600	
			LANDFILL CHARGES - MAINTENANCE DEBRIS REMOVAL				$2,000	
			WATER SVC				$3,000	
110	54400	54100	RENTALS AND LEASES	$67,631	$11,274	$21,332	$45,848	(32.2%)
			3-COPIER LEASES ($407.16/MO)				$4,886	
			ELECTRIC FIXTURE RENTAL				$1,050	
			EQUIPMENT RENTAL - HEAVY				$5,222	
			MARL PIT ACCESS EASEMENT AGREEMENT				$25,000	
			MARL PIT PORTABLE TOILET RENTAL ($70/MO)				$840	
			UNIFORM RENTAL (59 EMP)				$8,850	
110	54500	54100	INSURANCE	$74,510	$74,572	$0	$73,140	(1.8%)
			EMPLOYEE LIABILITY (65.2 @ $235/EA)				$15,322	
			HVY DUTY TRUCKS (33 @ $1,052/EA)				$34,716	
			LIGHT DUTY TRUCKS (22 @ $640/EA)				$14,080	
			MED DUTY TRUCKS (10 @ $640/EA)				$6,400	
			TRAILERS (19 @ $138/EA)				$2,622	
110	54600	54100	REPAIR & MAINTENANCE	$849,937	$644,116	$850,000	$799,166	(6.0%)
			(6304) AQUATIC REIMBURSEMENT FOR ROW SPRAYING AND MAINTENANCE				$30,000	
			AIR CONDITIONING				$4,000	
			CAMERA & DAC MAINTENANCE - RB UNIT 1 (6 CAMERAS/0 DAC)				$2,260	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$849,937	$644,116	$850,000	$799,166	(6.0%)
			CAMERA & DAC MAINTENANCE - RB UNIT 2 (11 CAMERAS/0 DAC)				$4,294	
			CAMERA & DAC MAINTENANCE - RB UNIT 3 (6 CAMERAS/0 DAC)				$2,077	
			CARTEGRAPH SOFTWARE ANNUAL MAINTENANCE				$18,203	
			CHAINSAW REPAIRS				$3,000	
			CISCO INTERNET HARDWARE - RB				$900	
			CISCO INTERNET HARDWARE - RBO				$100	
			CYCLOMEDIA TECHNOLOGY-STREET SMART				$6,000	
			EXECUTIME LICENSES (65)				$877	
			FIRE EXTINGUISHER REPAIR AND MAINTENANCE				$3,000	
			FUEL SITE ANNUAL MAINTENANCE - 42% OF TOTAL				$8,000	
			FUEL SITE REPAIRS - 42% OF TOTAL				$20,000	
			GIS ESRI MAINTENANCE AGREEMENT (14 LICENSE)				$8,335	
			ICE MACHINE ANNUAL MAINTENANCE				$3,600	
			IT - ACHIC018-WO-BREAKEVEN REPORT				$1,220	
			IT - C9300-24P-A GEO_RB_UN2 (2 @ $353.01/EA)				$707	
			IT - C9300-48P-A GEO_RB (2 @ $597.07)				$1,195	
			IT - C9300L-24P-4G-A RBU1-OFFC, RBU3-OFFC, RBU3-SHP (3 @ $243.10)				$730	
			IT - CLIENT DEVICE MGMT (20)				$371	
			IT - DESKTOP MGMT. (20)				$191	
			IT - NETWORK DEVICE MGMT (RB U1)				$1,830	
			IT - NETWORK DEVICE MGMT (RB U3)				$3,659	
			IT - NETWORK DEVICE MGMT (RB)				$7,318	
			IT - REMOTE ACCESS (16) - LICENSE				$164	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$849,937	$644,116	$850,000	$799,166	(6.0%)
			IT - SECURITY INFO & EVENT MGMT (20)				$396	
			IT - STANDARD SSL - CARTEGRAPH.HCBCC.ORG				$80	
			MAINTENANCE (1) BUCKET TRUCK				$3,500	
			MAINTENANCE (1) FUEL TRUCK				$5,000	
			MAINTENANCE (1) PEANUT ROLLER				$3,000	
			MAINTENANCE (9) GRADERS				$62,200	
			MAINTENANCE OF (1) SCRAPPER/PAN				$20,000	
			MAINTENANCE OF (1) TAC WAGON				$11,000	
			MAINTENANCE OF (13) MINI WHEELERS				$180,000	
			MAINTENANCE OF (2) TRACK HOES				$25,000	
			MAINTENANCE OF (2) 6 WHEEL DUMP TRUCKS				$15,000	
			MAINTENANCE OF (2) BULLDOZERS				$10,000	
			MAINTENANCE OF (2) RUBBER TIRE ROLLERS				$5,000	
			MAINTENANCE OF (2) SKID STEERS				$10,000	
			MAINTENANCE OF (2) STEEL WHEEL ROLLERS				$10,000	
			MAINTENANCE OF (2) TRANSPORT SEMIS				$6,000	
			MAINTENANCE OF (4) WATER TRUCKS				$8,000	
			MAINTENANCE OF (5) FRONT END LOADERS				$30,000	
			MAINTENANCE OF (7) 10 WHEEL DUMP TRUCKS				$40,600	
			MAINTENANCE OF COMBINATION EQUIPMENT				$5,000	
			MAINTENANCE OF FLAT BED TRAILERS				$4,000	
			MAINTENANCE OF GENERATORS				$4,000	
			MAINTENANCE OF GRADALLS				$70,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$849,937	$644,116	$850,000	$799,166	(6.0%)
			MAINTENANCE OF PERMITTED DRAINAGE SITES				$1,200	
			MAINTENANCE OF SAND SPREADER TRUCK				$5,000	
			MAINTENANCE OF SEEDER ATTACHMENTS				$2,500	
			MAINTENANCE OF TILLER ATTACHMENT				$2,500	
			MAJOR REPAIRS - LIGHT DUTY TRKS (22 @ $1,300/EA)				$28,600	
			MAJOR REPAIRS - MEDIUM DUTY TRKS (10 @ $1,300/EA)				$13,000	
			OIL CHANGES - LIGHT DUTY TRKS (22 @ 3/YR @ $40/EA)				$2,640	
			OIL CHANGES - MEDIUM DUTY TRKS (10 @ 2/YR @ $65/EA)				$1,300	
			REPAIR OF (2) SOIL STABILIZERS				$25,000	
			REPAIR OF COUNTY WATER STRUCTURES				$10,000	
			REPAIR OF DOUBLE DRUM ROLLER				$10,000	
			REPAIR OF OFFICE ELECTRONICS				$1,619	
			REPAIR TO OTHER EQUIPMENT OR PROPERTY				$7,500	
			REPAIRS TO RENTED HEAVY EQUIP				$7,500	
			STORAGE/WATER TRAILER MAINTENANCE				$3,000	
			VEHICLE MAINTENANCE - (1) ENGINE OVERHAULS FOR EQUIPMENT				$18,000	
110	54602	54100	BARNS	$10,700	$1,854	$8,000	$10,700	0.0%
			AIR CONDITION SERVICE CALLS				$500	
			FLUORESCENT LIGHTING				$100	
			MAINTENANCE OF ROLL UP DOORS				$1,500	
			OFFICE REPAIRS				$2,000	
			PLUMBING				$1,000	
			PRESSURE WASHING AND OR PAINTING BUILDINGS				$5,600	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54605	54100	SIGNALS	$62,590	$47,295	$62,590	$62,590	0.0%
			CSX CONTRACT FOR RAILROAD MAINTENANCE				$30,000	
			RAILWAY AUDITING & MNGMNT SERVICES, INC. (RAMS) PREPAID				$12,590	
			SCFX CONTRACT FOR RAILROAD MAINTENANCE				$20,000	
110	54700	54100	PRINTING AND BINDING	$600	$1,260	$300	$600	0.0%
			BUSINESS CARDS				$200	
			COUNTY VEHICLE EMBLEMS (3 SIZES)				$300	
			WRECKER INSPECTION STICKERS				$100	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	$8,954	$7,748	$0	$13,954	55.8%
			ANNUAL DOT BOND RENEWAL, OVERLOAD/OVERWEIGHT BOND				$100	
			GPS TRACKING (10 TRUCKS @ $114/EA)				$1,140	
			LEASE AGREEMENT-LAKE PLACID-PHYPERS				$5,000	
			REIMBURSEMENT FOR R&B DAMAGES				$5,000	
			WASTE DISPOSAL				$2,014	
			WASTEWATER TRANSPORTATION				$700	
110	54917	54100	ADMIN EXP	$302,150	$0	$302,150	$302,150	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				$302,150	
110	55100	54100	OFFICE SUPPLIES	$5,500	$5,130	$5,500	$6,000	9.1%
			CALCULATOR TAPE AND RIBBONS				$250	
			CALENDAR REFILLS, DESK PADS				$308	
			LAMINATING SUPPLIES				$150	
			OFFICE SUPPLIES FOR OUTER UNITS				$2,800	
			PLAIN PAPER, LEGAL PADS, STENO PADS				$672	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55100	54100	OFFICE SUPPLIES	$5,500	$5,130	$5,500	$6,000	9.1%
			POST IT NOTES, CLIPS, DRYLINE				$208	
			PROJECT FOLDERS, STORAGE BOXES, TRACKING SUPPLIES				$1,283	
			STAPLES, PAPER CLIPS, WHITE OUT				$329	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55200	54100	OPERATING SUPPLIES	$41,580	$33,530	$40,000	$36,290	(12.7%)
			3-COPIER CHARGES - B/W				$700	
			3-COPIER CHARGES - COLOR				$1,500	
			CHAINSAW BLADES AND CHAINS				$1,235	
			CLEANING SUPPLIES, BUCKETS, BROOM, MOPS				$2,680	
			COMPUTERS (3 @ $999/EA)				$2,997	
			CONCRETE SAW BLADES				$1,535	
			CUT AND BREAK SAW				$2,200	
			FENCING REPAIR MATERIALS				$2,340	
			HARDWARE SUPPLIES				$6,000	
			INK CARTRIDGES, OUTER UNITS				$2,000	
			JUMPING JACK				$2,500	
			PAPER TOWELS, WYPALLS, TOILET TISSUE, SOAP				$1,852	
			PROPANE FOR TAC TRUCK				$500	
			ROPES AND CHAINS				$1,000	
			SCREWS, NAILS, WASHERS, BOLTS				$1,704	
			SPRAYERS AND HERBICIDES				$500	
			TAPE MEASURES, CHALK LINE, SMART LEVEL				$500	
			THORITE FOR PIPES				$1,204	
			UNIFORM REPLACEMENT (59 EMP)				$2,900	
			WELDING SUPPLIES				$443	
110	55203	54100	CHEMICALS	$20,000	$17,997	$20,000	$20,000	0.0%
			COUNTY ROW SPRAYING FOR AQUATIC WEED CREW DURING OFF-TIMES				$20,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55204	54100	SAFETY SUPPLIES	$7,750	$5,291	$6,500	$8,430	8.8%
			EYE/EAR PROTECTION, DUSK MASK				$500	
			FIRE EXTINGUISHER REPLACEMENT				$600	
			PPE/PROPER FOOT CARE (8 EMPLOYEES @ $85/EA)				$680	
			RAIN GEAR				$500	
			RUBBER GLOVES, WORK GLOVES				$700	
			SAFETY BELTS, BRACES, HATS, VESTS				$1,250	
			SAFETY CONES, BARRICADES, FLAGS				$2,000	
			SUPPLIES FOR FIRST AID KITS				$200	
			WORK ZONE SIGNS AND STANDS				$2,000	
110	55208	54100	TOOLS	$2,700	$2,789	$2,000	$2,700	0.0%
			SMART LEVELS (3)				$1,100	
			TOOL KIT FOR PATCH TRUCKS				$500	
			WRENCHES, SOCKETS, MEASURING WHEELS, ETC				$1,100	
110	55211	54100	FUEL	$438,750	$313,781	$400,000	$487,500	11.1%
			DIESEL - (10) MEDIUM DUTY TRUCKS (7,000 GALS @ $2.50/GAL)				$17,500	
			DIESEL - (33) HEAVY DUTY TRUCKS (105,000 GALS @ $2.50/GAL)				$262,500	
			DIESEL - HEAVY EQUIPMENT (61,832 GALS @ $2.50/GAL)				$154,580	
			DIESEL - PUMPS, SMALL EQUIP & OTHER (4,500 GALS @ $2.50/GAL)				$11,250	
			GAS - (22) LIGHT DUTY VEHICLES (16,668 GALS @ $2.50/GAL)				$41,670	
110	55300	54100	ROAD MATERIALS & SUPPLIES	$180,451	$34,791	$100,000	$153,930	(14.7%)
			ASSORTED DRAINAGE MATERIALS				$1,500	
			ASSORTED PLUMBING SUPPLIES				$1,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55300	54100	ROAD MATERIALS & SUPPLIES	$180,451	$34,791	$100,000	$153,930	(14.7%)
			BANDS AND GASKETS				$500	
			BLUE MARKING PAINT				$350	
			CEMENT BRICK				$1,000	
			COLD PATCH FOR ROADS				$8,000	
			FERTILIZER FOR RIGHT OF WAYS				$300	
			FORM BOARDS, PLYWOOD AND WOOD				$3,000	
			GRASS SEED				$1,000	
			GRATES AND TRAFFIC LIDS				$2,650	
			GRAVEL				$500	
			MARKING PAINT AND TAPE				$1,150	
			METAL POSTS				$1,000	
			MILLINGS				$5,000	
			MIRAFIA CLOTH, ORANGE CONSTRUCTION FENCE, SILT FENCE				$10,000	
			PAINT AND SUPPLIES				$1,500	
			PIPE LINING SOAP AND SOCK				$8,500	
			PRE-FAB CATCH BASINS				$6,000	
			REBAR				$2,000	
			SHELL FOR MAINTENANCE (18,000 TONS @3.46)				$62,280	
			SNAP TIES, LOOP BAR TIES, ZIP TIES				$600	
			SOD FOR RIGHT OF WAYS, BAHIA				$20,000	
			SOD FOR RIGHT OF WAYS, FLORATAM				$15,000	
			STAKES				$200	
			STAPLES, METAL TIES				$200	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55300	54100	ROAD MATERIALS & SUPPLIES	$180,451	$34,791	$100,000	$153,930	(14.7%)
			STRAPS FOR PIPE				$200	
			STREET BROOMS				$300	
			WEED EATER STRING, EDGER BLADES, ETC				$200	
110	55305	54100	ASPHALT PATCH	$140,000	$37,737	$135,000	$140,000	0.0%
			ROAD PATCHING COUNTYWIDE (2,000 TONS @ $70/TON)				$140,000	
110	55307	54100	CULVERTS	$50,000	$18,516	$35,000	$50,000	0.0%
			MAINTENANCE CULVERT REPLACEMENT				$50,000	
110	55309	54100	LIQUID ASPHALT	$6,600	$6,600	$6,600	$6,600	0.0%
			LIQUID TAC FOR MAINTENANCE PATCHES (1,500 GAL @ $4.40/GAL)				$6,600	
110	55402	54100	SUBSCRIPTIONS	$0	$72	$0	$13,012	100.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (2 @ $75.83/EA)				$152	
			IT - ANNUAL SUBSCRIPTION RENEWAL - (SAAS) SUREMDM ENTERPRISE				$72	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (16)				$11,353	
			IT - REMOTE ACCESS (16) - SUBSCRIPTION				$1,104	
			IT - SECURITY AWARENESS (16)				$331	
110	55403	54100	EDUCATION & TRAINING	$9,850	$580	$8,000	$9,850	0.0%
			CDL REIMBURSEMENTS				$2,000	
			FDOT CERTIFICATION PAVING CLASSES LEVEL 2 (3 @ $950/EA)				$2,850	
			FDOT CERTIFICATION PAVING CLASSES LEVEL I (3 @ 250/EA)				$750	
			FLORIDA STORM WATER ASSOCIATION				$1,250	
			SUPERVISORY TRAINING				$3,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
Non Personal Expenditures				**$2,708,164**	**$1,542,836**	**$2,384,578**	**$2,626,063**	**(3.0%)**
110	56200	54100	BUILDINGS	$72,000	$822	$60,000	$0	(100.0%)
110	56200Z	54100	PROJECT BUILDINGS	$0	$0	$0	$71,000	100.0%
			ROLLOVER PROJECT 20050 - UNIT 3 RESTROOMS & ROOF REPLACEMENT				$71,000	
110	56301Z	54100	PROJ CAPITAL INFRASTRUCTU	$0	$31,888	$0	$0	100.0%
Capital Expenditures				**$72,000**	**$32,710**	**$60,000**	**$71,000**	**(1.4%)**
Center: 4102 ROAD AND BRIDGE SERVICES				**$6,220,348**	**$4,181,048**	**$2,444,578**	**$6,227,296**	**0.1%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4103 BRIDGE & CONCRETE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	$209,114	$169,219	$0	$218,731	4.6%
110	51400	54100	OVERTIME	$1,522	$3,137	$0	$1,535	0.9%
110	52100	54100	FICA TAXES	$16,135	$11,760	$0	$16,875	4.6%
110	52200	54100	RETIREMENT CONTRIBUTIONS	$21,094	$17,893	$0	$23,864	13.1%
110	52300	54100	LIFE & HEALTH INSURANCE	$58,896	$54,653	$0	$62,496	6.1%
110	52400	54100	WORKERS' COMPENSATION	$10,131	$10,437	$0	$8,308	(18.0%)
Personnel Expenditures				**$316,892**	**$267,099**	**$0**	**$331,809**	**4.7%**
110	53400	54100	CONTRACTUAL SERVICES	$0	($2,442)	$0	$0	100.0%
110	54100	54100	COMMUNICATIONS & FREIGHT	$1,736	$749	$1,736	$1,740	0.2%
							$300	
			CELL PHONE SVC (2 @ $50/MO)				$1,200	
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 0)				$68	
			CISCO PHONE CONNECTION				$26	
			INTERNET CONNECTIVITY (BANDWIDTH)				$96	
			POSTAGE				$50	
110	54400	54100	RENTALS AND LEASES	$800	$492	$1,114	$1,214	51.8%
			CINTAS MAT & SOAP RENTAL				$214	
			EQUIPMENT RENTAL				$100	
			UNIFORM RENTAL (6 EMP)				$900	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4103 BRIDGE & CONCRETE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54500	54100	INSURANCE	$6,302	$6,303	$6,302	$6,942	10.2%
			EMPLOYEE LIABILITY (6 @ $235/EA)				$1,410	
			HVY DUTY TRUCK (1 @ $1,052/EA)				$1,052	
			LIGHT TRUCKS (5 @ $640/EA)				$3,200	
			MEDIUM TRUCKS (2 @ $640/EA)				$1,280	
110	54600	54100	REPAIR & MAINTENANCE	$12,536	$15,424	$12,536	$11,778	(6.0%)
			AC REPAIR/MAINT				$100	
			BACKHOE MAINTENANCE				$500	
			CHAINSAW REPAIRS				$600	
			CISCO INTERNET HARDWARE				$34	
			CONCRETE SAW BLADES				$100	
			CONCRETE SAW REPAIRS				$500	
			EXECUTIME LICENSES (6)				$81	
			FIRE EXTINGUISHER REPAIRS/MAINTENANCE				$200	
			IT - C9300-24P-A GEO_RB_CARPENTRY SHOP				$354	
			IT - CLIENT DEVICE MGMT (2)				$38	
			IT - DESKTOP MGMT. (2)				$20	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			IT - SECURITY INFO & EVENT MGMT (2)				$40	
			MAINTENANCE OF (2) ZTR MOWERS (2 @ $500/EA)				$1,000	
			MAJOR REPAIRS - HEAVY DUTY TRUCK (1 @ $1,475/EA)				$1,475	
			MAJOR REPAIRS - LIGHT DUTY TRK (DIESEL) (1 @ $1,500)				$1,500	
			MAJOR REPAIRS - LIGHT DUTY TRKS (2 @ $1,300/EA)				$2,600	
			MINOR REPAIRS - LIGHT DUTY TRKS (4 @ $300/EA)				$1,200	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4103 BRIDGE & CONCRETE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$12,536	$15,424	$12,536	$11,778	(6.0%)
			OIL CHANGES - HEAVY DUTY TRK (1 @ 4/YR @ $50/EA)				$200	
			OIL CHANGES - LIGHT DUTY TRK (DIESEL) (1 @ 2/YR @ $65/EA)				$130	
			OIL CHANGES - LIGHT DUTY TRKS (4 @ 2/YR @ $40/EA)				$320	
			TRAILER MAINTENANCE				$775	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	$400	$118	$400	$400	0.0%
			REIMBURSEMENT FOR DAMAGES DURING CONSTRUCTION				$300	
			WASTE DISPOSAL				$100	
110	54917	54100	ADMIN EXP	$20,985	$0	$20,985	$20,985	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				$20,985	
110	55200	54100	OPERATING SUPPLIES	$1,340	$745	$1,200	$1,340	0.0%
			ACETYLENE FOR WELDING PROJECTS				$75	
			AIR GUN NAILS				$50	
			BUCKETS, MOPS, WYPALLS, FILTERS				$50	
			CHAINSAW BARS AND CHAINS				$50	
			CLEANING SUPPLIES				$50	
			CONCRETE NAILS				$75	
			FLOOR DRY				$80	
			HAND SPRAYERS				$50	
			HUSTLER MOWER BLADES (2)				$50	
			KEROSENE				$50	
			OXYGEN FOR WELDING				$60	
			PAINT AND SUPPLIES				$75	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4103 BRIDGE & CONCRETE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55200	54100	OPERATING SUPPLIES	$1,340	$745	$1,200	$1,340	0.0%
			PAPER PRODUCTS				$50	
			PLYWOOD				$75	
			PROPANE				$75	
			ROPES AND CHAINS				$25	
			SAW BLADES FOR HAND SAWS				$50	
			SCAG MOWER BLADES (2)				$100	
			SHOVELS, RAKES, BROOMS				$75	
			TAPE MEASURES, LINE LEVEL, CHALK LINE				$25	
			THORITE				$50	
			UNIFORM REPLACEMENT (6 EMP)				$50	
			WEEDEATER STRING AND EDGING BLADES				$50	
110	55204	54100	SAFETY SUPPLIES	$710	$717	$650	$710	0.0%
			BACK BRACES				$50	
			FIRE EXTINGUISHER REPAIRS/MAINTENANCE				$260	
			FIRST AID KIT AND SUPPLIES				$200	
			SAFETY GLASSES, KNEE PADS, HARD HATS, WORK GLOVES				$100	
			SAFETY VESTS				$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4103 BRIDGE & CONCRETE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55208	54100	TOOLS	$1,000	$1,355	$1,000	$1,000	0.0%
			BULL FLOATS & CONCRETE TOOLS				$271	
			CIRCULAR SAW				$100	
			ELECTRIC SHEARS				$100	
			HAMMERS, PRY BARS, AND OTHER SMALL TOOLS				$179	
			PRESSURE WASHER HOSE REEL				$100	
			RECHARGEABLE BATTERIES				$100	
			WELDING HOSE REEL				$150	
110	55211	54100	FUEL	$12,150	$11,132	$11,150	$17,750	46.1%
			DIESEL - (3,050 GALS @ $2.50/GAL)				$7,625	
			GAS - (1,200 GALS @ $2.50GAL)				$3,000	
			GAS - (3) ZTR MOWERS (2,850 GALS @ $2.50/GAL)				$7,125	
110	55402	54100	SUBSCRIPTIONS	$0	$0	$0	$800	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	
Non Personal Expenditures				**$57,959**	**$34,593**	**$57,073**	**$64,659**	**11.6%**
Center: 4103 BRIDGE & CONCRETE				**$374,851**	**$301,692**	**$57,073**	**$396,468**	**5.8%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4104 MAINTENANCE SHOP AND WAREHOUSE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	$496,734	$378,336	$0	$494,698	(0.4%)
110	51400	54100	OVERTIME	$1,097	$9,838	$0	$3,055	178.5%
110	52100	54100	FICA TAXES	$38,099	$27,679	$0	$38,097	0.0%
110	52200	54100	RETIREMENT CONTRIBUTIONS	$55,236	$47,423	$0	$60,795	10.1%
110	52300	54100	LIFE & HEALTH INSURANCE	$112,967	$95,050	$0	$119,447	5.7%
110	52400	54100	WORKERS' COMPENSATION	$15,421	$12,695	$0	$11,012	(28.6%)
Personnel Expenditures				**$719,554**	**$571,022**	**$0**	**$727,104**	**1.0%**
110	54000	54100	TRAVEL AND PER DIEM	$1,460	$0	$0	$1,460	0.0%
			LODGING - VEHICLE REPAIR/EVT TRAINING (2 EMP @ 4 NIGHTS @ $135/NIGHT)				$1,080	
			PER DIEM - VEHICLE REPAIR/EVT TRAINING (2 EMP @ 5 DAYS @ $38/DAY)				$380	
110	54100	54100	COMMUNICATIONS & FREIGHT	$1,989	$542	$1,839	$2,510	26.2%
							$240	
			CISCO DEVICE/FEATURE (DEVICE - 9, DID - 5)				$486	
			CISCO PHONE CONNECTION				$295	
			INTERNET CONNECTIVITY (BANDWIDTH)				$859	
			SHIPPING				$150	
			VERIZON AIR CARD ($40/MO)				$480	
110	54300	54100	UTILITY SERVICES	$10,404	$6,522	$10,404	$10,404	0.0%
			DUMPSTER SVC (4YD & 6YD)				$5,124	
			ELECTRIC SVC				$5,280	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54400	54100	RENTALS AND LEASES	$11,179	$6,127	$12,190	$12,190	9.0%
			EQUIPMENT RENTAL - SMALL TOOL				$816	
			MAT, SOAP & MECHANIC TOWEL RENTAL				$3,328	
			OXYGEN/ACETYLENE & WIRE WELDER GAS TANK RENTAL				$2,350	
			PARTS CLEANER RENTAL				$2,000	
			UNIFORM RENTAL (10.8 EMP)				$1,963	
			UTILITY RENTAL & SECURITY LIGHTS				$1,733	
110	54500	54100	INSURANCE	$7,893	$7,710	$7,893	$9,173	16.2%
			EMPLOYEE LIABILITY (11.8 @ $235/EA)				$2,773	
			LIGHT TRUCKS (3 @ $640/EA)				$1,920	
			MED DUTY TRUCKS (7 @ $640/EA)				$4,480	
110	54600	54100	REPAIR & MAINTENANCE	$56,971	$59,776	$56,971	$56,939	(0.1%)
			CISCO INTERNET HARDWARE				$300	
			EXECUTIME LICENSES (12)				$162	
			FABRICATION/MAINTENANCE OF SHOP EQUIPMENT				$9,440	
			FIRE EXTINGUISHER REPAIR/MAINTENANCE				$1,300	
			IT - ACHIC035-WO-ASSET ID ON WO RESULTS INFO				$647	
			IT - ACHIC038-QUICK ENTRY PARTS PROCESSING				$1,616	
			IT - ACHIC046-WO-ADD MILEAGE TO VEHICLE FUEL INTER				$915	
			IT - C9300-24P-A				$354	
			IT - CLIENT DEVICE MGMT (3)				$56	
			IT - CPLUS WORK ORDERS				$5,170	
			IT - DESKTOP MGMT. (3)				$29	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$56,971	$59,776	$56,971	$56,939	(0.1%)
			IT - NETWORK DEVICE MGMT				$1,830	
			IT - REMOTE ACCESS (3) - LICENSE				$31	
			IT - SECURITY INFO & EVENT MGMT (3)				$60	
			MAINTENANCE TO INGROUND LIFTS				$7,000	
			MAINTENANCE TO OVERHEAD CRANES				$6,000	
			MAJOR REPAIRS - LIGHT DUTY TRKS (2 @ $1,300/EA)				$2,600	
			MAJOR REPAIRS - MEDIUM DUTY TRUCKS (6 @ $1,300/EA)				$8,300	
			MINOR REPAIRS - LIGHT DUTY TRKS (2 @ $300/EA)				$1,369	
			MINOR REPAIRS - MEDIUM DUTY TRUCKS (6 @ $300/EA)				$1,800	
			OIL CHANGES - LIGHT DUTY TRKS (2 @ 4/YR @ $40/EA)				$320	
			OIL CHANGES - MED DUTY TRK (6 @ 4/YR @ $40/EA)				$960	
			TIRES - LIGHT DUTY TRKS (2 @ 4 TIRES/EA $160/EA)				$1,280	
			TIRES - MED DUTY TRK (6 @ 4 @ $225/EA)				$5,400	
110	54602	54100	BARNS	$534	$400	$0	$0	(100.0%)
110	54900	54100	OTHER CHARGES/OBLIGATIONS	$500	$118	$300	$600	20.0%
			BRAKE WASHER SERVICE				$102	
			HAZARDOUS WASTE DISPOSAL				$95	
			OIL FILTER DISPOSAL				$200	
			USED OIL DRY DISPOSAL				$101	
			WASTE ANTIFREEZE DISPOSAL				$102	
110	54917	54100	ADMIN EXP	$41,970	$0	$41,970	$41,970	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				$41,970	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55100	54100	OFFICE SUPPLIES	$550	$499	$500	$550	0.0%
			CALCULATOR PAPER, RIBBONS, CLIPS				$300	
			FOLDERS, DESK PADS, BINDERS				$150	
			PENS, PENCILS, DRYLINE, COPY PAPER				$100	
110	55200	54100	OPERATING SUPPLIES	$6,518	$11,041	$6,518	$6,518	0.0%
			BRAKLEEN, WYPALLS, THRUST FLUID				$400	
			FLOOR DRY, BROOMS, SHOVELS				$645	
			FUSES, LIGHT BULBS, FLUIDS, CRANE PARTS & PARTS NOT AVAILABLE IN WAREHOUSE				$1,140	
			GRINDING/BUFFER WHEELS, CLAMPS, NUTS, BOLTS, METAL				$939	
			PAPER PRODUCTS				$100	
			SHOP CLEANING PRODUCTS				$851	
			UNIFORM REPLACEMENT				$300	
			WIRE, WELDING RODS & TIPS				$2,143	
110	55204	54100	SAFETY SUPPLIES	$550	$598	$300	$550	0.0%
			FIRE EXTINGUISHER REPLACEMENT				$400	
			FIRST AID KIT SUPPLIES				$50	
			SAFETY GLASSES & BACK BRACES				$50	
			WELDING GOGGLES, FACE PLATES, HELMETS, GLOVES & SLEEVES				$50	
110	55208	54100	TOOLS	$2,000	$3,586	$1,800	$2,000	0.0%
			HAND TOOLS				$2,000	
110	55211	54100	FUEL	$13,905	$11,564	$13,905	$15,450	11.1%
			DIESEL - (7) MED DUTY TRK (4,680 GALS @ $2.50/GAL)				$11,700	
			GAS - (3) LIGHT DUTY TRUCKS (1,500 GALS @ $2.50/GAL)				$3,750	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4104 MAINTENANCE SHOP AND WAREHOUSE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55402	54100	SUBSCRIPTIONS	$0	$0	$0	$2,398	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				$2,129	
			IT - REMOTE ACCESS (3) - SUBSCRIPTION				$207	
			IT - SECURITY AWARENESS (3)				$62	
110	55403	54100	EDUCATION & TRAINING	$1,600	$0	$0	$1,600	0.0%
			VEHICLE REPAIR/MAINT TRAINING (2)				$1,600	
Non Personal Expenditures				**$158,023**	**$108,482**	**$154,590**	**$164,312**	**4.0%**
Center: 4104 MAINTENANCE SHOP AND WAREHOUSE				**$877,577**	**$679,505**	**$154,590**	**$891,416**	**1.6%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4106 RIGHT OF WAY MAINTENANCE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	$278,628	$200,477	$0	$305,032	9.5%
110	51400	54100	OVERTIME	$2,021	$3,099	$0	$2,062	2.0%
110	52100	54100	FICA TAXES	$21,469	$14,543	$0	$23,490	9.4%
110	52200	54100	RETIREMENT CONTRIBUTIONS	$28,067	$21,613	$0	$33,227	18.4%
110	52300	54100	LIFE & HEALTH INSURANCE	$98,160	$74,316	$0	$104,160	6.1%
110	52400	54100	WORKERS' COMPENSATION	$28,682	$19,958	$0	$23,956	(16.5%)
Personnel Expenditures				**$457,027**	**$334,007**	**$0**	**$491,927**	**7.6%**
110	54400	54100	RENTALS AND LEASES	$1,500	$417	$1,500	$1,500	0.0%
			UNIFORM RENTAL (10 EMP)				$1,500	
110	54500	54100	INSURANCE	$4,270	$4,015	$4,270	$4,270	0.0%
			EMPLOYEE LIABILITY (10 @ $235/EA)				$2,350	
			LIGHT TRUCKS (3 @ $640/EA)				$1,920	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4106 RIGHT OF WAY MAINTENANCE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	$61,298	$32,313	$50,000	$56,317	(8.1%)
			BATWING MOWERS (10) MAINTENANCE				$16,000	
			BUSH HOG MOWERS (4) MAINTENANCE				$2,000	
			EXECUTIME LICENSES (10)				$135	
			FIRE EXTINGUISHER REPAIR/MAINTENANCE				$140	
			IT - C9300-24P-A				$354	
			MAJOR REPAIRS - LIGHT TRKS (2 @ $1,300/EA)				$2,600	
			MINOR REPAIRS - LIGHT TRKS (2 @ $300/EA)				$600	
			MOWING TRACTORS (13) MAINTENANCE				$24,208	
			OIL CHANGES - LIGHT TRUCKS (3 @ 4/YR @ $40/EA)				$480	
			SIDE ARM MOWERS (3) MAINTENANCE				$9,800	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	$5,126	$4,353	$5,126	$5,126	0.0%
			SPRING LAKE RIGHT OF WAY MOWING				$4,353	
			UTILITY REPAIRS				$773	
110	54917	54100	ADMIN EXP	$33,565	$0	$33,565	$33,565	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				$33,565	
110	55200	54100	OPERATING SUPPLIES	$1,066	$1,580	$1,066	$1,066	0.0%
			HARDWARE SUPPLIES				$266	
			HARDWARE, RAKES, SHOVELS (FOR ALL 3 UNITS)				$100	
			MOWING SUPPLIES				$100	
			PAPER PRODUCTS & SOAP (FOR ALL 3 UNITS)				$200	
			UNIFORM REPLACEMENT				$400	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4106 RIGHT OF WAY MAINTENANCE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55204	54100	SAFETY SUPPLIES	$259	$259	$100	$259	0.0%
			EAR PROTECTION / DUST CONTROL MASKS				$109	
			FIRE EXTINGUISHER REPLACEMENT				$150	
110	55211	54100	FUEL	$42,915	$27,916	$40,000	$47,683	11.1%
			DIESEL - (10) MOWING TRACTORS (15,500 GALS @ $2.50/GAL)				$38,750	
			DIESEL - (3) LIGHT DUTY TRKS/CREW CABS (1,573 GALS @ $2.50/GAL)				$3,933	
			DIESEL - (3) SIDEARM TRACTORS (2,000 GALS @ $2.50/GAL)				$5,000	
110	55300	54100	ROAD MATERIALS & SUPPLIES	$515	$0	$200	$515	0.0%
			REPLACE DAMAGED ITEMS DURING MOWING				$515	
110	55403	54100	EDUCATION & TRAINING	$480	$0	$0	$480	0.0%
			COMM DRIVERS LICENSE REIMBURSEMENT (1 @ $480/EA)				$480	
Non Personal Expenditures				**$150,994**	**$70,853**	**$135,827**	**$150,781**	**(0.1%)**
Center: 4106 RIGHT OF WAY MAINTENANCE				**$608,021**	**$404,860**	**$135,827**	**$642,708**	**5.7%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4108 COUNTY SHELL PIT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	$81,417	$52,485	$0	$87,146	7.0%
110	51400	54100	OVERTIME	$1,637	$2,069	$0	$1,023	(37.5%)
110	52100	54100	FICA TAXES	$6,353	$4,202	$0	$6,745	6.2%
110	52200	54100	RETIREMENT CONTRIBUTIONS	$8,305	$5,767	$0	$9,540	14.9%
110	52300	54100	LIFE & HEALTH INSURANCE	$19,632	$12,447	$0	$20,832	6.1%
110	52400	54100	WORKERS' COMPENSATION	$6,030	$4,133	$0	$4,215	(30.1%)
Personnel Expenditures				**$123,374**	**$81,104**	**$0**	**$129,501**	**5.0%**
110	53400	54100	CONTRACTUAL SERVICES	$1,360	$0	$0	$1,360	0.0%
			ANNUAL ELECTRIC INSPECTION W/CHARLOTTE CO.				$360	
			MITIGATION MAINTENANCE				$1,000	
110	54100	54100	COMMUNICATIONS & FREIGHT	$1,900	$1,929	$2,000	$1,900	0.0%
			PHONE SVC				$1,900	
110	54300	54100	UTILITY SERVICES	$6,080	$5,732	$6,488	$7,828	28.8%
			DUMPSTER SVC				$828	
			ELECTRIC SVC				$7,000	
110	54400	54100	RENTALS AND LEASES	$14,470	$1,617	$5,000	$10,470	(27.6%)
			EQUIPMENT RENTAL				$8,000	
			UNIFORM RENTAL (2 EMP)				$300	
			WATER SERVICE - MOBILE HOME				$1,920	
			WATER SERVICE CULLIGAN				$250	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4108 COUNTY SHELL PIT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	54500	54100	INSURANCE	$1,522	$1,499	$1,522	$1,522	0.0%
			EMPLOYEE LIABILITY (2 @ $235/EA)				$470	
			HVY DUTY TRUCK (1 @ $1,052/EA)				$1,052	
110	54600	54100	REPAIR & MAINTENANCE	$54,784	$56,579	$54,784	$54,787	0.0%
			EXECUTIME LICENSES (2)				$27	
			FIRE EXTINGUISHER REPAIRS/MAINTENANCE				$200	
			MAINT - (1) MOTOR GRADER				$3,000	
			MAINTENANCE TO RENTED EQUIPMENT				$2,500	
			MAJOR REPAIRS (OFF ROAD) - HEAVY DUTY TRK (2 @ $1,475/EA)				$2,950	
			MINOR REPAIRS - HEAVY DUTY TRK (2 @ $375/EA)				$750	
			OIL CHANGES - HEAVY DUTY TRUCK (1 @ 4/YR @ $50/EA)				$200	
			REPAIR OF PUMP FOR MOBILE HOME				$1,500	
			REPAIRS TO DRAGLINE				$28,500	
			REPAIRS TO SHELL PIT LOADER				$12,660	
			REPAIRS/MAINTENANCE TO PUMPS				$2,500	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	$2,950	$1,250	$1,250	$2,950	0.0%
			CHARLOTTE COUNTY ANNUAL PERMIT				$1,250	
			FL DEPT OF AGRICULTURE - NEMATODE TESTING				$200	
			SOLICITATION ADS				$1,500	
110	54917	54100	ADMIN EXP	$20,985	$0	$20,985	$20,985	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				$20,985	
110	55100	54100	OFFICE SUPPLIES	$250	$255	$250	$250	0.0%
			OFFICE SUPPLIES				$250	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4108 COUNTY SHELL PIT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	55200	54100	OPERATING SUPPLIES	$1,200	$881	$530	$1,200	0.0%
			EQUIPMENT WASHING SOAP				$100	
			HARDWARE SUPPLIES				$200	
			OXYGEN / ACETYLENE				$150	
			PAPER PRODUCTS				$200	
			SHOVELS, RAKES, MOPS, CLEANING SUPPLIES				$150	
			UNIFORM REPLACEMENT				$200	
			WYPALLS, HAND WIPES, GREASE REMOVER				$200	
110	55204	54100	SAFETY SUPPLIES	$175	$6	$100	$175	0.0%
			FIRE EXTINGUISHER REPLACEMENT				$50	
			FIRST AID KIT SUPPLIES				$50	
			HARD HATS, SAFETY VESTS, GLOVES, RAIN GEAR				$75	
110	55211	54100	FUEL	$24,358	$17,300	$18,000	$24,002	(1.5%)
			DIESEL - (2) PUMPS (1,300 GALS @ $2.50/GAL)				$3,250	
			DIESEL - DRAGLINE (2,818 GALS @ $2.50/GAL)				$7,045	
			DIESEL - LOADER (2,885 GALS @ $2.50/GAL)				$7,212	
			DIESEL - MOTOR GRADER (150 GALS @ $2.50/GAL)				$375	
			DIESEL - OFF ROAD TRUCK (1,430 GALS @ $2.50/GAL)				$3,575	
			DIESEL - SCREENER (400 GAL @ $2.50/GAL)				$1,000	
			GAS - MED DUTY TRUCK (600 GALS @ $2.50/GAL)				$1,500	
			GAS/OIL FOR MISCELLANEOUS HAND TOOLS/EQUIPMENT (18 GALS @ $2.50/GAL)				$45	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4108 COUNTY SHELL PIT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
Non Personal Expenditures				**$130,034**	**$87,048**	**$110,909**	**$127,429**	**(2.0%)**
Center: 4108 COUNTY SHELL PIT				**$253,408**	**$168,152**	**$110,909**	**$256,930**	**1.4%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4110 SEBRING PARKWAY MAINTENANCE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
175	53407	54100	STRIPING	$7,012	$0	$0	$7,012	0.0%
			CAP ESCROW - STRIPING/ PAVEMENT MARKINGS				$7,012	
175	54300	54100	UTILITY SERVICES	$16,297	$9,349	$0	$0	(100.0%)
175	54600	54100	REPAIR & MAINTENANCE	$120,443	$52,738	$0	$120,444	0.0%
			SEB PKWY MAINT - FENCE/ SIDEWALK/ GUARDRAILS/ BATTERIES				$10,790	
			SEB PKWY MAINT - MOWING OF ROW'S				$100,000	
			SEB PKWY MAINT - SODDING OF ROW'S				$9,654	
175	54605	54100	SIGNALS	$9,620	$8,175	$0	$9,620	0.0%
			CAP ESCROW - TRAF COUNT STATION EQUIP REPLACEMENT				$2,838	
			CAP ESCROW - TRAF SIG/ LIGHTING EQUIP REPLACEMENT				$6,782	
175	55209	54100	TRAFFIC CONTROL DEVICES	$7,204	$0	$0	$7,204	0.0%
							$7,204	
175	55303	54100	RESURFACE ASPHALT	$64,842	$0	$0	$64,842	0.0%
			CAP ESCROW - ASPHALT OVERLAY				$64,842	
Non Personal Expenditures				**$225,418**	**$70,262**	**$0**	**$209,122**	**(7.2%)**
175	56400	54100	MACHINERY & EQUIPMENT	$0	$0	$0	$35,000	100.0%
			TEN (10) 4G MODEMS FOR COUNTY OWNED TRAFFIC SIGNALS (10 @ $3,500/EA)				$35,000	
Capital Expenditures				**$0**	**$0**	**$0**	**$35,000**	**100.0%**
Center: 4110 SEBRING PARKWAY MAINTENANCE				**$225,418**	**$70,262**	**$0**	**$244,122**	**8.3%**

Highlands County

Budget Issues - Detail

4110 SEBRING PARKWAY MAINTENANCE

Issue	Project	Fund	Title
AUTO - 394		175	4110 SEBRING PARKWAY MAINTENANCE

TEN (10) 4G MODEMS FOR COUNTY OWNED TRAFFIC SIGNALS

1. DESCRIPTION: Purchase upgraded cellular modems for all traffic signals owned and maintain by Traffic Operations Department and one year of data service.

2. IMPACT: The current cellular modem inventory we have is operated by data service that is on the old and outdated 3G cellular network. This network is being abandoned by all cellular networks and will be discontinued at any time without notice. That will have an adverse effect on our current level of service that can increase the safety of the motoring public.

3. PERFORMANCE MEASURE(S): We currently have cellular modems in all 44 (forty-four) traffic signals we maintain and one (1) at a server that sends text messages to designated personnel when traffic signals are off line and in trouble flash, running on backup power UPS (uninterruptable power supply), traffic signals cabinet door opening and closing. The modems communicate to another modem at a server within the IT department. These modems function on cellular company's 3-G network that is outdated and being discontinued. The shutdown of this system will be discontinued at anytime as all cellular networks are dropping this service. The proposed new system will continue the current level of service and add more features that will benefit and increase our level of service and lower our exposure to lawsuits while keeping the safety the motoring public as our highest priority. The new system will eliminate the need for a modem and the server at the Counties IT department saving maintenance of the server and data cost for that modem.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $35,000.00 (10 @ $3,500/ea).

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$35,000
	TEN (10) 4G MODEMS FOR COUNTY OWNED TRAFFIC SIGNALS (10 @ $3,500/EA)	*$35,000*
	Capital Expenditures Total:	**$35,000**
	Issue Total	**$35,000**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4230 ASPHALT PLANT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
420	51200	53900	REGULAR SALARIES & WAGES	$32,500	$6,044	$0	$35,360	8.8%
420	52100	53900	FICA TAXES	$2,486	$462	$0	$2,705	8.8%
420	52200	53900	RETIREMENT CONTRIBUTIONS	$3,250	$604	$0	$3,826	17.7%
420	52300	53900	LIFE & HEALTH INSURANCE	$9,816	$813	$0	$10,416	6.1%
420	52400	53900	WORKERS' COMPENSATION	$2,360	$170	$0	$1,690	(28.4%)
Personnel Expenditures				**$50,412**	**$8,093**	**$0**	**$53,997**	**7.1%**
420	53100	53900	PROFESSIONAL SERVICES	$2,000	$0	$2,000	$2,000	0.0%
			FDOT CERTIFIED MIX DESIGN				$2,000	
420	53400	53900	CONTRACTUAL SERVICES	$5,700	$6,500	$6,700	$6,700	17.5%
			AIR QUALITY EMISSIONS TEST				$5,000	
			ANNUAL OPERATING REPORT				$1,700	
420	53434	53900	HAULING	$22,250	$0	$35,900	$35,900	61.3%
			REIMBURSEMENT FOR SHUTTLING MATERIAL (11,000 TONS @ $1/TON)				$11,000	
			REIMBURSEMENT TO R&B FOR SAND HAULING (4,150 TONS @ $6.00/TN)				$24,900	
420	54000	53900	TRAVEL AND PER DIEM	$1,810	$0	$0	$13,980	672.4%
			LODGING - TRAINING (2 EMP @ 5 NIGHTS @ $135/NIGHT)				$13,520	
			MILEAGE/TOLLS/PARKING (5 DAYS)				$80	
			PER DIEM - TRAINING (2 EMP @ 5 DAYS @ $38/DAY)				$380	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
420	54100	53900	COMMUNICATIONS & FREIGHT	$2,338	$269	$500	$2,438	4.3%
			AIR CARD (1 @ $40/MO)				$480	
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1)				$68	
			CISCO PHONE CONNECTION				$39	
			INTERNET CONNECTIVITY (BANDWIDTH)				$664	
			LONG DISTANCE CHARGES				$187	
			SHIPPING				$1,000	
420	54300	53900	UTILITY SERVICES	$19,030	$14,556	$18,000	$21,000	10.4%
			ELECTRIC SVC				$21,000	
420	54400	53900	RENTALS AND LEASES	$90,138	$136	$0	$73,854	(18.1%)
			EQUIPMENT RENTAL				$73,716	
			PROPANE TANK RENTAL COKER FUEL				$24	
			WATER COOLER RENTAL CULLIGAN				$114	
420	54500	53900	INSURANCE	$235	$202	$0	$235	0.0%
			EMPLOYEE LIABILITY (1 @ $235/EA)				$235	
420	54600	53900	REPAIR & MAINTENANCE	$83,419	$53,862	$0	$86,546	3.7%
			1 HR LOAD TEST ON 1,000KW GEN SET				$500	
			ANTI-SIEZE/RELEASE AGENT				$8,000	
			BANDWIDTH (ONE-TIME INSTALL)				$32	
			CAMERA & DAC MAINTENANCE (1 CAMERA/0 DAC))				$225	
			CERTIFY/MAINTENANCE ON SCALE AT PLANT				$2,000	
			CISCO INTERNET HARDWARE				$34	
			FIRE EXTINGUISHER REPAIR AND MAINTENANCE				$300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4230 ASPHALT PLANT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
420	54600	53900	REPAIR & MAINTENANCE	$83,419	$53,862	$0	$86,546	3.7%
			IT - C9300L-24P-4G-A LF-APLT				$244	
			IT - NETWORK DEVICE MGMT				$1,830	
			OIL FOR PLANT				$1,000	
			PARADIGM MAINTENANCE FOR SCALE SYSTEM				$381	
			PLANT REPAIRS				$70,000	
			THERMAL HEATING FLUID (2 @ $1,000/DRUM)				$2,000	
420	54600Z	53900	PROJECT REPAIR & MAINT	$889,398	$51,583	$0	$1,143,608	28.6%
			R&M SET ASIDE ($4.00 X 41,087 TONS)				$164,348	
			ROLLOVER PROJECT 14014 ASPHALT R&M SET-A-SIDE FEES				$979,260	
420	54900	53900	OTHER CHARGES/OBLIGATIONS	$89,839	$2,068	$0	$89,839	0.0%
			ADMINISTRATIVE CLERICAL				$15,000	
			LABOR REIMB FOR 2 R&B EMPLOYEES				$73,333	
			LANDFILL LABOR				$1,506	
420	55100	53900	OFFICE SUPPLIES	$804	$454	$0	$804	0.0%
			COPY PAPER (2 BOXES @ $50/EA)				$100	
			OFFICE SUPPLIES				$344	
			TICKET PRINTER PAPER (4 @ $90/EA)				$360	
420	55200	53900	OPERATING SUPPLIES	$1,000	($224,198)	$0	$0	(100.0%)
420	55204	53900	SAFETY SUPPLIES	$300	$299	$0	$300	0.0%
			FIRE EXTINGUISHER REPLACEMENT				$200	
			SAFETY GOGGLES, EAR PLUGS, HARD HATS				$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4230 ASPHALT PLANT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
420	55211	53900	FUEL	$171,563	$54,135	$0	$172,702	0.7%
			DIESEL - GENERATOR (7,400 GALS @ $2.50/GAL)				$18,500	
			DIESEL - SUPPLEMENT FUEL (61,631 GALS @ $2.50/GAL)				$154,077	
			GAS - HANDTOOLS (50 GALS @ $2.50/GAL)				$125	
420	55300	53900	ROAD MATERIALS & SUPPLIES	$2,276,255	$2,034,395	$0	$2,204,075	(3.2%)
			ASPHALT BINDER (1,650 TONS @ $550/TN)				$907,500	
			GRANITE ROCK (13,559 TONS @ $48.70/TN)				$660,323	
			GRANITE SCREENINGS (12,300 TONS @ $47.59/TN)				$585,357	
			PROCESSED RECY ASPHALT PAVEMENT (11,500 TONS @ $3/TN)				$34,500	
			PROCESSED RECYCLED ASPHALT SHINGLES (500 TONS @ $10.00/TN)				$5,000	
			SAND (4,300 TONS @ $2.65/TN)				$11,395	
420	55403	53900	EDUCATION & TRAINING	$2,200	$425	$0	$2,200	0.0%
			FDOT CERTIFICATIONS (2 EMP @ $1,100/EA)				$2,200	
420	55900	53900	DEPRECIATION EXPENSE	$122,930	$0	$0	$122,930	0.0%
			ESTIMATED DEPRECIATION EXPENSE				$122,930	
420	59700	53900	INVENTORY ADJ ACCT EXP	$0	($434)	$0	$0	100.0%
420	59900	53900	RESERVE FOR CONTINGENCY	$37,849	$0	$0	$0	(100.0%)
Non Personal Expenditures				**$3,819,058**	**$1,994,250**	**$63,100**	**$3,979,111**	**4.2%**
Center: 4230 ASPHALT PLANT				**$3,869,470**	**$2,002,342**	**$63,100**	**$4,033,108**	**4.2%**

ROAD & BRIDGE OTHER

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6303 NATURAL RESOURCES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	53700	REGULAR SALARIES & WAGES	$197,003	$131,139	$0	$202,906	3.0%
005	51400	53700	OVERTIME	$520	$121	$0	$507	(2.5%)
005	52100	53700	FICA TAXES	$15,158	$9,621	$0	$15,607	3.0%
005	52200	53700	RETIREMENT CONTRIBUTIONS	$19,812	$13,259	$0	$22,074	11.4%
005	52300	53700	LIFE & HEALTH INSURANCE	$26,811	$24,963	$0	$28,011	4.5%
005	52400	53700	WORKERS' COMPENSATION	$5,190	$3,897	$0	$4,181	(19.4%)
Personnel Expenditures				**$264,494**	**$183,000**	**$0**	**$273,286**	**3.3%**
005	53100Z	53700	PROJECT PROFESSIONAL SVC	$43,750	$14,285	$75,870	$0	(100.0%)
005	53400	53700	CONTRACTUAL SERVICES	$300	$0	$300	$300	0.0%
			WATER SAMPLING SHORT ENVIRONMENTAL				$300	
005	53400Z	53700	PROJECT CONTRACTUAL SVC	$70,377	$7,152	$0	$73,630	4.6%
			ROLLOVER PROJECT 02058 LIL LK JAX ALUM SYSTEM (ONGOING OP & MAINT)				$14,400	
			ROLLOVER PROJECT 17023 JACK CREEK WATERSHED MNGMNT PLAN				$59,230	
005	54000	53700	TRAVEL AND PER DIEM	$1,730	$202	$1,000	$1,730	0.0%
			LODGING - FAMPS CONFERENCE (NEW EMP @ 3 DAYS @ $135/DAY)				$405	
			LODGING - FLEPPC CONFERENCE (1 EMP @ 3 NIGHTS @ $135/NIGHT)				$405	
			LODGING - FLMS CONFERENCE (1 EMP @ 4 NIGHTS @ $135/NIGHT)				$540	
			PER DIEM - FLEPPC CONFERENCE (1 EMP @ 3 DAYS @ $38/DAY)				$114	
			PER DIEM - FLMS CONFERENCE (1 EMP @ 4 DAYS @ $38/DAY)				$152	
			PER DIEM- FAMPS CONFERENCE (NEW EMP @ 3 DAYS @ $38/DAY)				$114	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	53700	COMMUNICATIONS & FREIGHT	$1,849	$979	$1,220	$1,868	1.0%
							$600	
			CISCO DEVICE/FEATURE (DEVICE - 4, DID - 1)				$270	
			CISCO PHONE CONNECTION				$116	
			INTERNET CONNECTIVITY (BANDWIDTH)				$382	
			POSTAGE (UPS)				$500	
005	54400	53700	RENTALS AND LEASES	$770	$150	$770	$770	0.0%
			COPIER REIMBURSEMENT TO ROAD AND BRIDGE				$400	
			UNIFORM RENTAL (2 EMP)				$370	
005	54500	53700	INSURANCE	$2,358	$2,283	$2,358	$2,358	0.0%
			EMPLOYEE LIABILITY (4 @ $235/EA)				$940	
			LIGHT TRUCKS (2 @ $640/EA)				$1,280	
			TRAILERS (1 @ $138/EA)				$138	
005	54600	53700	REPAIR & MAINTENANCE	$12,679	$8,877	$12,679	$10,099	(20.3%)
			ARC MAP (ESRI) ANNUAL MAINTENANCE				$1,786	
			BOAT INSTRUMENTATION - SMIS MULTI-FUNCTION GAGE (NR-16)				$400	
			CISCO INTERNET HARDWARE				$134	
			EXECUTIME LICENSES (4)				$54	
			GRASSY LAKE SCRUB-5 ACRE NON-PROMA				$2,500	
			IT - CLIENT DEVICE MGMT (4)				$75	
			IT - DESKTOP MGMT. (4)				$39	
			IT - REMOTE ACCESS (3) - LICENSE				$31	
			IT - SECURITY INFO & EVENT MGMT (4)				$80	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6303 NATURAL RESOURCES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	53700	REPAIR & MAINTENANCE	$12,679	$8,877	$12,679	$10,099	(20.3%)
			MAINT - NR-16 BOAT				$200	
			MAINT/OIL - 2004 KUBOTA TRACTOR (PR-100) (2 @ $40/EA)				$80	
			MAINT/OIL - 2006 F150 (NR20) (3 @ $40/EA)				$120	
			MAINT/OIL - 2009 DODGE 2500 (NR-9) (3 @ $40/EA)				$120	
			MAJOR REPAIRS (NR-20 & PR-100) (2 @ $1,300/EA)				$2,600	
			MINOR REPAIRS (NR-9, NR-11 & PR-100) (3 @ $300/EA)				$900	
			TIRES - 2016 BOAT TRAILER (4 @ $45/EA)				$180	
			TIRES - NR20 F150 PICK UP				$800	
005	54800Z	53700	PROJECT PROMOTIONAL ACT	$7,574	$0	$0	$7,574	0.0%
			ROLLOVER PROJECT 17044 BEARPROOF GARBAGE CARTS				$7,574	
005	54900	53700	OTHER CHARGES/OBLIGATIONS	$0	$4	$0	$0	100.0%
005	54954Z	53700	PROJECT GARBAGE CARTS	$25,711	$0	$0	$25,711	0.0%
			ROLLOVER PROJECT 17044 BEARPROOF GARBAGE CARTS				$25,711	
005	55100	53700	OFFICE SUPPLIES	$370	$443	$370	$370	0.0%
			COPY PAPER (8 CASES @ $32/EA)				$256	
			PENS, NOTEPADS, POST-IT NOTES				$60	
			PLANNER REFILLS (2)				$54	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6303 NATURAL RESOURCES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	53700	OPERATING SUPPLIES	$2,743	$1,727	$2,743	$2,146	(21.8%)
			COMPUTER REPLACEMENT				$999	
			COPIER CHARGES - B & W , COLOR-REIMBURSE ROAD AND BRIDGE				$180	
			INK CARTRIDGES & PRINT SUPPLIES				$667	
			TOOLS				$200	
			UNIFORM REPLACEMENT				$100	
005	55204	53700	SAFETY SUPPLIES	$270	$271	$250	$445	64.8%
			FIRST AID KITS				$120	
			HEARING PROTECTION				$55	
			LIFE JACKETS				$175	
			SAFETY GLASSES				$50	
			WORK GLOVES				$45	
005	55211	53700	FUEL	$2,865	$3,084	$2,300	$3,183	11.1%
			DIESEL - PR-100 (107 GALS @ $2.50/GAL)				$268	
			GAS - 2016 WORKBOAT (300 GALS @ $2.50/GAL)				$750	
			GAS - NR-20 (366 GALS @ $2.50/GAL)				$915	
			GAS NR-9 (500 GALS @ $2.50/GAL)				$1,250	
005	55402	53700	SUBSCRIPTIONS	$300	$337	$337	$2,814	838.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				$76	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				$2,129	
			IT - REMOTE ACCESS (3) - SUBSCRIPTION				$207	
			IT - SECURITY AWARENESS (3)				$62	
			SMART SHEETS SOFTWARE ($25/MONTH)				$340	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6303 NATURAL RESOURCES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55403	53700	EDUCATION & TRAINING	$3,150	$0	$0	$3,150	0.0%
			NATURAL RESOURCES PROFESSIONAL COURSE				$2,000	
			REGISTRATION - FAMES (1 EMP @ $250/EA)				$250	
			REGISTRATION - FLPPEC (1 @ $450/EA)				$450	
			REGISTRATION - LAKE MANAGEMENT SOCIETY CONFERENCE (FLMS) (1 @ $450/EA)				$450	
Non Personal Expenditures				**$176,796**	**$39,794**	**$100,197**	**$136,148**	**(23.0%)**
Center: 6303 NATURAL RESOURCES				**$441,290**	**$222,794**	**$100,197**	**$409,434**	**(7.2%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	53700	REGULAR SALARIES & WAGES	$111,868	$89,614	$0	$120,806	8.0%
005	51200Z	53700	PROJECT REGULAR SALARIES	$154,118	$122,567	$0	$147,063	(4.6%)
005	51400	53700	OVERTIME	$1,029	$0	$0	$405	(60.6%)
005	52100	53700	FICA TAXES	$8,608	$6,308	$0	$9,296	8.0%
005	52100Z	53700	PROJECT FICA TAXES	$11,883	$8,082	$0	$11,297	(4.9%)
005	52200	53700	RETIREMENT CONTRIBUTIONS	$11,253	$9,053	$0	$13,146	16.8%
005	52200Z	53700	PROJECT RETIREMENT CONT	$15,540	$12,403	$0	$15,978	2.8%
005	52300	53700	LIFE & HEALTH INSURANCE	$29,448	$24,697	$0	$31,248	6.1%
005	52300Z	53700	PROJECT LIFE & HEALTH INS	$39,264	$34,819	$0	$41,664	6.1%
005	52400	53700	WORKERS' COMPENSATION	$4,526	$3,610	$0	$4,011	(11.4%)
005	52400Z	53700	PROJECT WORKERS' COMP	$6,296	$4,956	$0	$5,983	(5.0%)
Personnel Expenditures				**$393,833**	**$316,109**	**$0**	**$400,897**	**1.8%**
005	53005Z	53700	PROJ DEP CONTRCT OPERATIN	$101,847	$39,823	$0	$101,847	0.0%
			MISC. HERBICIDES-STATE CONTRACT				$101,847	
005	54000	53700	TRAVEL AND PER DIEM	$3,633	$0	$0	$3,633	0.0%
			LODGING - FAPMS (7 EMP @ 3 NIGHTS @ $135/NIGHT)				$2,835	
			PER DIEM - FAPMS (7 EMP @ 3 DAYS @ $38/DAY)				$798	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	53700	COMMUNICATIONS & FREIGHT	$1,285	$819	$1,283	$1,292	0.5%
							$901	
			CISCO DEVICE/FEATURE (DEVICE - 2, DID - 1)				$135	
			CISCO PHONE CONNECTION				$65	
			INTERNET CONNECTIVITY (BANDWIDTH)				$191	
005	54100Z	53700	PROJECT COMMUNICATIONS	$0	$52	$0	$0	100.0%
005	54300	53700	UTILITY SERVICES	$2,270	$1,578	$1,600	$1,925	(15.2%)
			ELECTRIC SVC - OFFICE				$1,925	
005	54400	53700	RENTALS AND LEASES	$1,048	$431	$1,048	$1,048	0.0%
			UNIFORM RENTAL (7 EMP)				$1,048	
005	54500	53700	INSURANCE	$6,765	$6,742	$6,765	$6,125	(9.5%)
			EMPLOYEE LIABILITY (7 @ $235/EA)				$1,645	
			LIGHT TRUCKS (6 @ $640/EA)				$3,840	
			MED TRUCK (1 @ $640/EA)				$640	
005	54600	53700	REPAIR & MAINTENANCE	$20,979	$11,852	$20,979	$22,057	5.1%
			A/C REPAIR/MAINT				$300	
			AIRBOATS (6) 10 OIL CHANGES @ $50) OIL CHANGES				$3,000	
			ATV MAINTENANCE - WC79				$1,700	
			CISCO INTERNET HARDWARE				$67	
			EXECUTIME LICENSES (7)				$95	
			HYDRO PUMP KITS (12 @ $73)				$876	
			IT - C9300-24P-A				$354	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	53700	REPAIR & MAINTENANCE	$20,979	$11,852	$20,979	$22,057	5.1%
			IT - CLIENT DEVICE MGMT (1)				$19	
			IT - DESKTOP MGMT. (1)				$10	
			IT - NETWORK DEVICE MGMT				$1,830	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			IT - SECURITY INFO & EVENT MGMT (1)				$20	
			MAINT/OIL - (8) (3 LIGHT/MED DUTY @ $40)				$960	
			MAINTENANCE - (6 AIRBOATS) (3 EA @ $50)				$900	
			MAINTENANCE - JON BOAT				$2,100	
			REPLACE BOAT TRAILER TIRES (6 @ $325)				$1,950	
			TIRES - (4 LIGHT DUTY)				$2,865	
			VEHICLE MAINTENANCE - 350 CHEVY BLOCK				$5,000	
005	54900	53700	OTHER CHARGES/OBLIGATIONS	$720	$44	$300	$120	(83.3%)
			LICENSE PLATE RENEWALS				$120	
005	55100	53700	OFFICE SUPPLIES	$184	$148	$184	$184	0.0%
			COPY PAPER (STATE INVOICING)				$64	
			PENS, NOTEPADS				$50	
			PLANNERS				$70	
005	55200	53700	OPERATING SUPPLIES	$4,925	$4,429	$4,900	$5,525	12.2%
			BROOMS, RAKES, SHOVELS				$100	
			CHAINSAW BAR 14"				$100	
			CHAINSAW CHAIN 20"/25"				$200	
			CHAINSAW CHAINS 14"				$75	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	53700	OPERATING SUPPLIES	$4,925	$4,429	$4,900	$5,525	12.2%
			COPIER CHARGES-REIMBURSE ROAD AND BRIDGE				$100	
			DUST MASKS				$375	
			FLOOR DRY				$100	
			GPS TRACKERS FOR BOATS FOR STATE PROGRAM (4 @ $150/EA)				$600	
			HAND SOAPS AND CLEANERS				$300	
			HAND TOOLS				$350	
			HYDRILLA RAKES AND SPEARS				$280	
			INDUSTRIAL CLEANING FLUIDS				$400	
			PAPER PRODUCTS				$200	
			POLE SAW 12" CHAIN REPLACEMENT				$200	
			ROPE				$100	
			SPRAY GUNS/ NOZZLES				$1,000	
			SPRAY HOSES				$500	
			UNIFORM REPLACEMENT (7 EMPLOYEES)				$320	
			WELDING SUPPLIES				$200	
			WIND READING GAUGES				$25	
005	55203	53700	CHEMICALS	$13,500	$16,193	$13,500	$18,000	33.3%
			COUNTY INVASIVE PLANT PROGRAM				$15,000	
			LAKE CHARLOTTE CANALS - HERBICIDES				$3,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55204	53700	SAFETY SUPPLIES	$1,260	$1,249	$1,000	$1,260	0.0%
			BUG REPELLENT				$60	
			DISPOSABLE GLOVES				$140	
			FIRST AID SUPPLIES				$580	
			HEARING PROTECTION				$140	
			LIFE VESTS				$280	
			SAFETY GLASSES				$60	
005	55211	53700	FUEL	$18,717	$18,462	$17,000	$20,324	8.6%
			DIESEL - (3) P/U (1,500 GALS @ $2.50/GAL)				$3,750	
			DIESEL - WC-78 BRUSH CHIPPER (160 GALS @ $2.50/GAL)				$400	
			GAS - (5) LIGHT/MED DUTY (2,250 GALS @ $2.50/GAL)				$5,625	
			GAS - ADD'L CANAL SPRAY (340 GALS @ $2.50/GAL)				$850	
			GAS - AIRBOATS (4 @ 545 GALS/EA @ $2.50/GAL)				$5,450	
			GAS - MISC CHAINSAWS & PUMPS (90 GALS @ $2.50/GAL)				$203	
			GAS - WC67 AIRBOAT (900 GALS @ $2.50)				$1,458	
			GAS - WC-79 UTV (160 GALS @ $2.50/GAL)				$2,025	
			GAS - WC-80 JON BOAT (90 GALS @ $2.50/GAL)				$360	
			GAS - WC-86 AIRBOAT (648 GALS @ $2.50/GAL)				$203	
005	55402	53700	SUBSCRIPTIONS	$0	$0	$0	$800	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55403	53700	EDUCATION & TRAINING	$1,750	$0	$0	$1,750	0.0%
			FAPMS CONFERENCE & MEMBERSHIP FOR CEU'S (7 @ $250/EA)				$1,750	
005	55404	53700	DUES & MEMBERSHIPS	$0	$35	$0	$0	100.0%
Non Personal Expenditures				**$178,883**	**$101,857**	**$68,559**	**$185,890**	**3.9%**
Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM				**$572,716**	**$417,966**	**$68,559**	**$586,787**	**2.5%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6307 CONSERVATION TRUST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
129	54600Z	53700	PROJECT REPAIR & MAINT	$7,015	$49	$0	$15,566	121.9%
			ATV REPAIRS				$2,000	
			REIMBURSEMENT TO R&B (4102) FOR MAINTENANCE				$4,000	
			ROLLOVER PROJECT 20032 GOPHER TORTOISE HABITAT MGMT				$8,551	
			TRACTOR REPAIRS/SPRAYER REPAIRS				$1,015	
129	55200	53700	OPERATING SUPPLIES	$0	$436	$0	$0	100.0%
129	55211Z	53700	PROJECT FUEL	$305	$168	$200	$338	10.8%
			FUEL FOR ATV (105 GALS @ $2.50/GAL)				$263	
			FUEL FOR SPRAYER (30 GALS @ $2.50/GAL)				$75	
Non Personal Expenditures				**$7,320**	**$652**	**$200**	**$15,904**	**117.3%**
129	56300Z	53700	PROJECT IMPROVEMENTS	$48,678	$2,088	$0	$42,434	(12.8%)
			ROLLOVER MAINT OF THE PRESERVE SNL UNALLOCATED BALANCE				$42,434	
Capital Expenditures				**$48,678**	**$2,088**	**$0**	**$42,434**	**(12.8%)**
Center: 6307 CONSERVATION TRUST				**$55,998**	**$2,740**	**$200**	**$58,338**	**4.2%**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 3200 PUBLIC SAFETY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	52000	REGULAR SALARIES & WAGES	$67,162	$56,021	$0	$67,957	1.2%
005	52100	52000	FICA TAXES	$5,138	$4,286	$0	$5,200	1.2%
005	52300	52000	LIFE & HEALTH INSURANCE	$126	$21	$0	$126	0.0%
005	52400	52000	WORKERS' COMPENSATION	$3,499	$2,919	$0	$2,827	(19.2%)
Personnel Expenditures				**$75,925**	**$63,247**	**$0**	**$76,110**	**0.2%**
005	54100	52000	COMMUNICATIONS & FREIGHT	$1,915	$440	$50	$1,410	(26.4%)
			AIR CARD SPRINT ($40/MO) $480 (40% IN 3217)				$288	
			CISCO DEVICE/FEATURE (DEVICE - 3, DID - 1)				$202	
			CISCO PHONE CONNECTION				$90	
			INTERNET CONNECTIVITY (BANDWIDTH)				$286	
			IT - FIRSTNET - DIRECTOR				$544	
005	54500	52000	INSURANCE	$500	$1,120	$500	$721	44.2%
			EMPLOYEE LIABILITY (1 @ $235/EA) (40% IN 3217)				$141	
			FIRE TRUCK VFD $967 (40% IN 3217)				$580	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3200 PUBLIC SAFETY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52000	REPAIR & MAINTENANCE	$904	$460	$850	$897	(0.8%)
			CISCO INTERNET HARDWARE				$100	
			EXECUTIME LICENSE (0.56) (44% IN 3217)				$8	
			IT - CLIENT DEVICE MGMT (1)				$19	
			IT - DESKTOP MGMT. (1)				$10	
			IT - REMOTE ACCESS (2) - LICENSE				$21	
			IT - SECURITY INFO & EVENT MGMT (1)				$20	
			MAINT/OIL CHVY TAHOE VFD 598 - (4 @ $100/EA) $400 (40% IN 3217)				$240	
			VEHICLE REPAIRS $799 (SPLIT 40% IN 3217)				$479	
005	55100	52000	OFFICE SUPPLIES	$30	$0	$25	$30	0.0%
			PENS, PADS $50 (40% IN 3217)				$30	
005	55200	52000	OPERATING SUPPLIES	$677	$0	$500	$677	0.0%
			CAD LICENSE (1@$998/EA)(40% IN 3217)				$599	
			OTHER SUPPLIES $50 (40% IN 3217)				$30	
			UPS BACKUPS (1 @ $80/EA) (40% IN 3217)				$48	
005	55211	52000	FUEL	$1,134	$1,327	$1,100	$1,875	65.3%
			GAS - VFD 598 (1,250 GALS @ $2.50/GAL) $3,125 (40% IN 3217)				$1,875	
005	55402	52000	SUBSCRIPTIONS	$0	$0	$0	$1,600	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (2)				$1,420	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				$138	
			IT - SECURITY AWARENESS (0.56) (40% IN 3217)				$42	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3200 PUBLIC SAFETY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55404	52000	DUES & MEMBERSHIPS	$75	$0	$75	$75	0.0%
			FL FIRE CHIEF'S ASSOCIATION MEMBERSHIP $100 (40% IN 3217)				$60	
			FL FIREFIGHTERS ASSOC (1) $25 (40% IN 3217)				$15	
Non Personal Expenditures				**$5,235**	**$3,348**	**$3,100**	**$7,285**	**39.2%**
Center: 3200 PUBLIC SAFETY				**$81,160**	**$66,594**	**$3,100**	**$83,395**	**2.8%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3215 FIRE SAFETY INSPECTIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
174	51200	52200	REGULAR SALARIES & WAGES	$10,225	$7,316	$0	$19,247	88.2%
174	52100	52200	FICA TAXES	$782	$516	$0	$1,473	88.4%
174	52200	52200	RETIREMENT CONTRIBUTIONS	$2,500	$743	$0	$2,083	(16.7%)
174	52300	52200	LIFE & HEALTH INSURANCE	$1,963	$1,505	$0	$4,166	112.2%
174	52400	52200	WORKERS' COMPENSATION	$533	$381	$0	$394	(26.1%)
Personnel Expenditures				**$16,003**	**$10,462**	**$0**	**$27,363**	**71.0%**
174	54100	52200	COMMUNICATIONS & FREIGHT	$2,284	$751	$900	$1,084	(52.5%)
			CELL PHONE SVC (1 @ $42/MO)				$504	
			POSTAGE				$100	
			VERIZON MOBILE DATA SVC (1 @ $40/MO)				$480	
174	54500	52200	INSURANCE	$2,312	$2,198	$2,312	$2,028	(12.3%)
			EMPLOYEE LIABILITY $470 (2 @ $235/EA SPLIT 80% IN 3217)				$94	
			FIRE TRUCK - EMS 549				$967	
			FIRE TRUCK - VFD 568				$967	
174	54600	52200	REPAIR & MAINTENANCE	$1,431	$210	$700	$1,431	0.0%
			MAINT/OIL - 2003 FORD (VFD 568) (3 @ $40)				$120	
			MAINT/OIL - 2007 FORD (EMS 549) (3 @ $40)				$120	
			MAJOR VEHICLE REPAIRS				$1,191	
174	55100	52200	OFFICE SUPPLIES	$300	$0	$75	$300	0.0%
			PENS, PAPER, ETC.				$300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3215 FIRE SAFETY INSPECTIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
174	55200	52200	OPERATING SUPPLIES	$14,600	$684	$750	$7,800	(46.6%)
			MOBILE PRINTERS (1 @ $300/EA)				$300	
			MOBILIZED INSPECTION SOFTWARE (1 @ $6,500/EA)				$6,500	
			UNIFORMS				$1,000	
174	55211	52200	FUEL	$1,800	$1,007	$900	$2,000	11.1%
			GAS - EMS 549 (400 GALS @ $2.50/GAL)				$1,000	
			GAS - VFD 568 (400 GALS @ $2.50/GAL)				$1,000	
174	55401	52200	BOOKS	$5,000	$1,495	$3,000	$0	(100.0%)
174	55404	52200	DUES & MEMBERSHIPS	$130	$0	$130	$65	(50.0%)
			FLORIDA FIRE MARSHALS ASSOC (1 @ $65/EA)				$65	
Non Personal Expenditures				**$27,857**	**$6,345**	**$8,767**	**$14,708**	**(47.2%)**
Center: 3215 FIRE SAFETY INSPECTIONS				**$43,860**	**$16,807**	**$8,767**	**$42,071**	**(4.1%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	51200	52200	REGULAR SALARIES & WAGES	$1,744,628	$1,285,982	$1,744,628	$1,789,757	2.6%
181	51300	52200	OTHER SALARIES & WAGES	$40,000	$3,321	$40,000	$5,000	(87.5%)
181	51400	52200	OVERTIME	$387,938	$233,712	$387,938	$275,000	(29.1%)
181	51500	52200	SPECIAL PAY - HOLIDAYS EMS	$86,987	$36,336	$86,987	$45,000	(48.3%)
181	51600	52200	SPECIAL PAY - INCENTIVE	$6,466	$3,992	$6,466	$6,000	(7.2%)
181	51700	52200	COMPENSATED ABSENCES	$35,200	$0	$35,200	$88,000	150.0%
181	52100	52200	FICA TAXES	$176,065	$115,151	$176,065	$167,006	(5.1%)
181	52200	52200	RETIREMENT CONTRIBUTIONS	$515,874	$354,061	$515,874	$519,087	0.6%
181	52300	52200	LIFE & HEALTH INSURANCE	$301,444	$215,138	$301,444	$304,754	1.1%
181	52400	52200	WORKERS' COMPENSATION	$113,390	$72,943	$113,390	$82,935	(26.9%)
181	52500	52200	UNEMPLOYMENT COMPENSATION	$0	$107	$0	$0	100.0%
Personnel Expenditures				**$3,407,992**	**$2,320,743**	**$3,407,992**	**$3,282,539**	**(3.7%)**
181	53100	52200	PROFESSIONAL SERVICES	$190,000	$26,302	$190,000	$58,550	(69.2%)
			REIMBURSEMENT FOR IT HR WAGES (FY21-22)				$58,550	
181	53400	52200	CONTRACTUAL SERVICES	$196,450	$111,218	$49,394	$225,472	14.8%
			AC SVC (5 STATIONS) $2,000 (SPLIT 60% IN 5105)				$800	
			AC SVC (10 STATIONS)				$3,180	
			AC SVC (HEADQUARTERS) $942.00 (SPLIT 50% IN 5105)				$471	
			ADMIN REDUCTION				($35,000)	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	53400	52200	CONTRACTUAL SERVICES	$196,450	$111,218	$49,394	$225,472	14.8%
			AERIAL INSPECTION (2 STATIONS)				$1,300	
			COMPRESSOR MAINTENANCE (5 STATIONS)				$6,311	
			ESO				$14,273	
			FIRE ALARM INSPECTIONS (2 STATIONS)				$330	
			FIRE ALARM INSPECTIONS (3 STATIONS) $920 (SPLIT 60% IN 5105)				$368	
			FIRE ALARM MONITORING (2 STATIONS)				$930	
			FIRE ALARM MONITORING (2 STATIONS) $1,140 (SPLIT 60% IN 5105)				$456	
			FIRE EXTINGUISHER & HOOD INSPECTION (5 STATIONS)				$2,788	
			FIRE EXTINGUISHER & HOOD INSPECTION (5 STATIONS) $2,839 (SPLIT 60% IN 5105)				$1,136	
			FIRE EXTINGUISHER INSPECTION (5 STATIONS)				$899	
			FIREFIGHTER PHYSICALS (200 @ $250/EA)				$50,000	
			FUEL STIPENED				$10,000	
			GENERATOR TESTING & SVC (10 STATIONS)				$7,500	
			GENERATOR TESTING & SVC (5 STATIONS) $2,250 (SPLIT 60% IN 5105)				$900	
			GENERATOR TESTING & SVC (HEADQUARTERS) $750 (SPLIT 50% IN 5105)				$375	
			HEADQUARTERS INFECTIOUS DISEASE PROGRAM				$2,500	
			HM - HAZMAT TEAM PHYSICAL EXAMS (25 @ $350/EA)				$8,750	
			HOSE & LADDER TESTING				$16,200	
			ICE MACHINE SVC (10 STATIONS)				$8,470	
			ICE MACHINE SVC (5 STATIONS) $4,135 (SPLIT 60% IN 5105)				$1,655	
			LAWN SVC (3 STATIONS) $6,060 (SPLIT 60% IN 5105)				$2,424	
			LAWN SVC (7 STATIONS)				$7,330	
			LOSAP				$68,400	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	53400	52200	CONTRACTUAL SERVICES	$196,450	$111,218	$49,394	$225,472	14.8%
			MOTOR VEHICLE CHECK (140 @$4/EA)				$560	
			MOTOR VEHICLE CHECKS $300 (75 @ $4/EA SPLIT 60% IN 5105)				$120	
			OVERHEAD DOOR SVC (23 DOORS @ $205/EA) ($4,715 SPLIT 60% IN 5105)				$1,886	
			OVERHEAD DOOR SVC (63 @ $205/EA)				$12,915	
			PRE-APPROVAL DRUG TEST (50 @ $50/EA)				$2,500	
			RESCUE TOOL TESTING & SVC (10 STATIONS)				$11,075	
			SCBA REGULATOR FLOW TESTING (160 @ $80/EA)				$12,800	
			SECURITY ALARM MONITORING (2 STATIONS)				$390	
			WATER TREATMENT (STATION 41) $1,200 (SPLIT 60% IN 5105)				$480	
181	53422	52200	CITY OF AVON PARK	$6,000	$0	$6,000	$6,000	0.0%
			MUTUAL AID FUNDS				$6,000	
181	53424	52200	CITY OF SEBRING	$6,000	$6,000	$6,000	$6,000	0.0%
			MUTUAL AID FUNDS				$6,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	54000	52200	TRAVEL AND PER DIEM	$8,335	$0	$0	$7,971	(4.4%)
			FIREFIGHTER ADVANCEMENT CLASSES				$2,500	
			HEADQUARTERS FLIGHT - FDIC CONFERENCE				$400	
			HM - DAYTRIPS RDSTF FUNDING ALLOCATION, RADIATION, LEPC, REGION 6				$500	
			HM - LODGING - HAZMAT SYMPOSIUM (2 NIGHTS @ $135/NIGHT)				$270	
			HM - LODGING - HAZMAT SYMPOSIUM (4 NIGHTS @ $135, 4 MEMBERS)				$2,160	
			HM - OVERNIGHT TRIP HAZMAT SYMPOSIUM (4 NIGHTS @ $129/EA)				$516	
			HM - PER DIEM - HAZMAT SYMPOSIUM (4 DAYS @ $38/DAY, 4 MEMBERS)				$608	
			HM- PER DIEM - HAZMAT SYMPOSIUM (4 DAYS @ $38/DAY)				$152	
			LODGING - FDIC CONFERENCE (5 NIGHTS @ $135/NIGHT)				$675	
			PER DIEM - FDIC CONFERENCE (5 DAYS @ $38/DAY)				$190	
181	54100	52200	COMMUNICATIONS & FREIGHT	$85,716	$69,408	$30,000	$94,504	10.3%
							$225	
			AIR CARDS (34 @ $40/MO)				$16,320	
			AIR CARDS COMMAND STAFF $3,840 (8 @ $40/MO SPLIT 60% IN 5105)				$1,536	
			CELL PHONE SVC $3,528 (7 @ $42/MO SPLIT 60% IN 5105)				$1,412	
			CENTREX PHONE SVC - ST 29 & 30				$600	
			CENTREX PHONE SVC - STATION 18				$300	
			CENTREX PHONE SVC- STATION 24				$275	
			CISCO DEVICE/FEATURE (DEVICE - 21, DID - 20)				$1,294	
			CISCO PHONE CONNECTION				$791	
			COMCAST TV SVC - ST7 $419.40 (SPLIT 60% IN 5105)				$168	
			COMCAST TV SVC (2 STATIONS)				$570	
			CRADLE POINT MONTHLY SERVICE (28 @ $40/MO)				$13,440	

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Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	54100	52200	COMMUNICATIONS & FREIGHT	$85,716	$69,408	$30,000	$94,504	10.3%
			INTERNET CONNECTIVITY (BANDWIDTH)				$18,750	
			INTERNET SVC (2 STATIONS) $8,688 (SPLIT 60% IN 5105)				$3,475	
			INTERNET SVC (6 STATIONS)				$26,064	
			INTERNET SVC (HEADQUARTERS) $4,344 (SPLIT 50% IN 5105)				$2,172	
			IT - FIRSTNET - BATTALION CHIEF & DEPUTY CHIEF (2 EMP @ $543.49/EA) (SPLIT @ 50% IN 5105)				$544	
			LTE CELL SERVICE (14 RADIOS @ $100/EA)				$1,400	
			PHONE SVC - ST 24				$300	
			PHONE SVC - ST 29 & 30				$806	
			POSTAGE				$500	
			STATE OF FL CENTREX (3 STATIONS) $6,005 (SPLIT 60% IN 5105)				$2,402	
			STATE OF FLORIDA CENTREX PHONE SVC - ST 1 & 2				$1,160	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	54300	52200	UTILITY SERVICES	$69,581	$49,473	$62,735	$63,275	(9.1%)
			ELECTRIC SVC (HEADQUARTERS) $19,011 (SPLIT 50% IN 5105)				$9,506	
			ELECTRIC SVC (10 STATIONS)				$31,195	
			ELECTRIC SVC (5 STATIONS) $27,612 (SPLIT 60% IN 5105)				$11,045	
			GARBAGE SVC - DUMPSTER (1 STATION)				$1,396	
			GARBAGE SVC - DUMPSTER (4 STATIONS) $7,404 (SPLIT 60% IN 5105)				$2,962	
			GARBAGE SVC (1 STATION) $195 (SPLIT 60% IN 5105)				$78	
			GARBAGE SVC (9 STATIONS)				$1,755	
			GARBAGE SVC (HEADQUARTERS) $1,524 (SPLIT 50% IN 5105)				$762	
			GAS SVC - ST 7 $374 (SPLIT 60% IN 5105)				$150	
			GAS SVC - ST 9				$150	
			WATER SVC (4 STATIONS) $755 (SPLIT 60% IN 5105)				$302	
			WATER SVC (6 STATIONS)				$3,758	
			WATER SVC (HEADQUARTERS) $431 (SPLIT 50% IN 5105)				$216	
181	54400	52200	RENTALS AND LEASES	$17,227	$14,101	$1,179	$21,508	24.9%
			BUNKER GEAR/MISC RENTAL				$15,000	
			COPIER LEASE - (2 STATIONS) $704 ($29.30/MO SPLIT 60% IN 5105)				$282	
			COPIER LEASE - (4 STATIONS) $1,408 ($29.30/MO SPLIT 60% IN 5105)				$564	
			COPIER LEASE - HEADQUARTERS $2,328 ($194/MO SPLIT 50% IN 5105)				$1,165	
			COPIER LEASE - LOGISTICS $502 (SPLIT 50% IN 5105)				$251	
			COPIER LEASE - ST 10 $2,192 ($182.60/MO SPLIT 60% IN 5105)				$877	
			COPIER LEASE - ST 19 $780 (SPLIT 60% IN 5105)				$312	
			COPIER LEASE - ST 41 $477 ($39.72/MO SPLIT 60% IN 5105)				$191	
			COPIER LEASE - ST 7 $352 ($29.30/MO SPLIT 60% IN 5105)				$141	

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Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	54400	52200	RENTALS AND LEASES	$17,227	$14,101	$1,179	$21,508	24.9%
			HEADQUARTERS RENTALS				$50	
			SECURITY LIGHT RENTAL (2 STATIONS) $756 (SPLIT 60% IN 5105)				$303	
			SECURITY LIGHT RENTAL (4 STATIONS)				$2,048	
			WATER FILTER SYSTEM - ST 33 ($27/MO)				$324	
181	54500	52200	INSURANCE	$78,866	$81,145	$78,866	$70,772	(10.3%)
			COMMAND STAFF TRUCKS $3,868 (4 @ $967/EA SPLIT 60% IN 5105)				$1,548	
			COUNTYWIDE - FIRE TRUCKS (62 @ $967/EA)				$59,954	
			EMPLOYEE LIABILITY $11,280 (48 @ $235/EA SPLIT 56% IN 5105)				$4,963	
			EMPLOYEE LIABILITY $2,350 (10 @ $235/EA SPLIT 25% IN 5105)				$1,763	
			EMPLOYEE LIABILITY $470 (2 @ $235/EA SPLIT 20% IN 3215)				$376	
			EMPLOYEE LIABILITY $705 (3 @ $235/EA SPLIT 50% IN 5105)				$353	
			EMPLOYEE LIABILITY (1 @ $235/EA SPLIT 40% IN 5105)				$141	
			EMPLOYEE LIABILITY (2 @ $235/EA)				$470	
			LOGISTICS VAN $617 (SPLIT 50% IN 5105)				$309	
			PUB SAFETY DIRECTOR INSURANCE $1,202 (SPLIT 60% IN 3200)				$481	
			TRAILERS (3 @ $138/EA)				$414	
181	54600	52200	REPAIR & MAINTENANCE	$278,149	$271,035	$330,000	$285,483	2.6%
			AED/COMPUTER REPAIR & MAINTENANCE				$250	
			APPARATUS & EQUIPMENT REPAIR/MAINTENANCE				$50,000	
			APPLIANCE REPAIR / REPLACEMENT				$20,000	
			CAD LICENSE SUBSCRIPTION & ANNUAL MAINTENANCE (9 @ $188/EA)				$1,692	
			CAMERA & DAC MAINTENANCE - ST 19 (3 CAMERAS/5 DAC) (SPLIT 60% IN 5105)				$658	

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Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	54600	52200	REPAIR & MAINTENANCE	$278,149	$271,035	$330,000	$285,483	2.6%
			CAMERA & DAC MAINTENANCE - HQ/ST 51 (8 CAMERAS/12 DAC) (SPLIT 50% IN 5105)				$2,247	
			CAMERA & DAC MAINTENANCE - ST 1 (1 CAMERA/0 DAC)				$225	
			CAMERA & DAC MAINTENANCE - ST 10 (1 CAMERA/0 DAC) (SPLIT 60% IN 5105)				$90	
			CAMERA & DAC MAINTENANCE - ST 18 (1 CAMERA/0 DAC)				$225	
			CAMERA & DAC MAINTENANCE - ST 24 (1 CAMERA/0 DAC)				$225	
			CAMERA & DAC MAINTENANCE - ST 29 (1 CAMERA/0 DAC)				$225	
			CAMERA & DAC MAINTENANCE - ST 33 (1 CAMERA/0 DAC)				$225	
			CAMERA & DAC MAINTENANCE - ST 36 (1 CAMERA/0 DAC) (SPLIT 60% IN 5105)				$90	
			CAMERA & DAC MAINTENANCE - ST 39 (1 CAMERA/0 DAC)				$225	
			CAMERA & DAC MAINTENANCE - ST 41 (1 CAMERA/0 DAC) (SPLIT 60% IN 5105)				$90	
			CAMERA & DAC MAINTENANCE - ST 7 (16 CAMERAS/5 DAC) (SPLIT 60% IN 5105)				$1,685	
			CAMERA & DAC MAINTENANCE - ST 9 (1 CAMERA/0 DAC)				$225	
			CAMERA & DAC MAINTENANCE - TWR (3 CAMERAS/0 DAC)				$673	
			CISCO INTERNET HARDWARE				$700	
			CRADLE POINT ANNUAL MAINTENCE (28 @ $150/EA)				$4,200	
			CUSTODIAL SERVICES - HEADQUARTERS $12,984 (SPLIT 50% IN 5105)				$6,492	
			ESO SOLUTIONS INC (PER CLERK)				$3,090	
			EXECUTIME LICENSES (2)				$24	
			EXECUTIME LICENSES (33.64) ST 51 - HDQRTS				$454	
			FIRE EXTINGUISHER REPLACEMENT (5 @ $70/EA)				$350	
			FIRE REPORTING SOFTWARE SUBSCRIPTION & ANNUAL MAINTENANCE				$13,857	
			GENERATOR REPAIR & MAINTENANCE (10 STATIONS)				$4,500	
			GENERATOR REPAIR / MAINTENANCE (5 STATIONS) $3,750 (SPLIT 60% IN 5105)				$1,500	

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Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	54600	52200	REPAIR & MAINTENANCE	$278,149	$271,035	$330,000	$285,483	2.6%
			GENERATOR REPAIR / MAINTENANCE (HEADQUARTERS) $1,170 (SPLIT 50% IN 5105)				$585	
			HM - HAZMAT EQUIPMENT REPAIR/MAINTENANCE				$1,500	
			HM - HAZMAT METERS				$3,500	
			HM - TRT EQUIPMENT REPAIR/MAINTENANCE				$1,500	
			HVAC REPAIR / REPLACEMENT				$20,000	
			IT - C9300-24P-A KEN_DC EST (1 @ $203.56)				$204	
			IT - C9300-48P-A GEO_EOC_DCFD ST19 @ 40%				$239	
			IT - C9300L-24P-4G-A (100% OF 8 @ $243.10)				$1,945	
			IT - C9300L-24P-4G-A (40% OF 4 @ $243.10)				$389	
			IT - CLIENT DEVICE MGMT (57) ST 51- HEADQUARTERS				$1,058	
			IT - DESKTOP MGMT. (57) ST51 - HEADQUARTERS				$545	
			IT - NETWORK DEVICE MGMT				$13,903	
			IT - REMOTE ACCESS (35) ST51 HQ - LICENSE				$359	
			IT - RMKIT - VARIOUS ITEMS (5) @ 40%				$517	
			IT - SECURITY INFO & EVENT MGMT (57) ST 51 - HEADQUARTERS				$1,129	
			IT - VFD MICROSOFT EXCHG ONIN P1/ATP (175 @ $55.95/EA)				$9,792	
			MAINT/OIL (85 @ $40/EA)				$3,400	
			MAJOR REPAIR AC (2 @ $1,000/EA)				$2,000	
			MAJOR REPAIRS TRANS (2 @ $750/EA)				$1,500	
			MINOR REPAIRS (5 @ $100/EA)				$500	
			OPERATIVE IQ FLEET MANAGEMENT (70 @ $72)				$5,040	
			PUB SAFETY DIRECTOR REPAIR & MAINTENANCE $799 (SPLIT 60% IN 3200)				$320	
			R&M - STAND BY GENERATOR				$1,000	

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Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	54600	52200	REPAIR & MAINTENANCE	$278,149	$271,035	$330,000	$285,483	2.6%
			RADIO & PAGER REPAIRS				$5,000	
			ROOF REPAIR / REPLACEMENT				$20,000	
			STATION REPAIR/MAINTENANCE				$35,887	
			TIRES (50 @ $700/EA)				$35,000	
			VECTOR SOLUTIONS SCHEDULING SOFTWARE $8,839 (SPLIT 50% OIN 5105)				$4,420	
			WATER SODIUM MAINT (STATION 41) $83 (SPLIT 60% IN 5105)				$34	
181	54700	52200	PRINTING AND BINDING	$713	$614	$150	$713	0.0%
			BUSINESS CARDS (15 @ $27.50)				$413	
			PUBLIC INFORMATION FOR PREVENTION				$300	
181	54900	52200	OTHER CHARGES/OBLIGATIONS	$6,325	$1,830	$236	$7,448	17.8%
			PEST CONTROL (10 STATIONS)				$960	
			FDLE BACKGROUND CHECKS $1,875 (75 @ $25/EA SPLIT 60% IN 5105)				$750	
			FDLE BACKGROUND CHECKS (140 @ $26/EA)				$3,640	
			LAWN/PEST CONTROL (1 STATION)				$600	
			LAWN/PEST CONTROL (2 STATIONS) $3,120 (SPLIT 60% IN 5105)				$1,248	
			PEST CONTROL (5 STATIONS) $500 (SPLIT 60% IN 5105)				$200	
			PEST CONTROL (HEADQUARTERS) $100 (SPLIT 50% IN 5105)				$50	
181	54917	52200	ADMIN EXP	$540,000	$171,624	$540,000	$570,000	5.6%
			ADMINISTRATIVE EXPENSE - 10% OF REVENUES				$570,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	55100	52200	OFFICE SUPPLIES	$876	$338	$210	$1,026	17.1%
			COPY PAPER (8 CASES @ $32/EA)				$256	
			OFFICE SUPPLIES $1,500 (SPLIT 50% IN 5105)				$750	
			PUB SAFETY DIRECTOR OFFICE SUPPLIES $50 (SPLIT 60% IN 3200)				$20	
181	55200	52200	OPERATING SUPPLIES	$290,401	$160,442	$130,000	$450,004	55.0%
			ACCOUNTABILITY EQUIPMENT				$500	
			APPLIANCE REPLACEMENT (10 STATIONS)				$2,000	
			APPLIANCE REPLACEMENT (5 STATIONS) $2,000 (SPLIT 60% IN 5105)				$800	
			BUNKER GEAR (5 SETS @ $3,000 EA @ 44%)				$6,600	
			BUNKER GEAR/PROTECTIVE CLOTHING (40 @ $3,500/EA)				$140,000	
			BUNKER GEAR/PROTECTIVE CLOTHING FOR PREVENTION				$2,000	
			CAD LICENSE (1 @ $998) (60% IN 3200)				$399	
			CAD LICENSE (20 @ $998/EA)				$19,960	
			CLEANING SUPPLIES (10 STATIONS)				$6,000	
			CLEANING SUPPLIES (5 STATIONS) $4,000 (SPLIT 60% IN 5105)				$1,600	
			CLEANING SUPPLIES ST51 (SPLIT 50% IN 5105)				$400	
			COMPUTER REPLACEMENT (5 @ $997/EA)				$4,985	
			COPIER CHARGES - LOGISTICS - B & W $65 (4,600 @ $0.014/COPY SPLIT 50% IN 5105)				$33	
			COPIER CHARGES - LOGISTICS - COLOR $107 (2,677 @ $0.0396/COPY SPLIT 50% IN 5105)				$54	
			COPIER CHARGES - ST 10 - B & W $135 (24,000 @ $0.0056/COPY SPLIT 60% IN 5105)				$54	
			COPIER CHARGES - ST 10 - COLOR $312 (3,500 @ $0.089/COPY SPLIT 60% IN 5105)				$125	
			COPIER CHARGES - ST 19 - COLOR $312 (3,500 @ $0.089/COPY SPLIT 60% IN 5105)				$125	
			COPIER CHARGES - ST 19 B & W $140 (10,000 @ $0.014/COPY SPLIT 60% IN 5105)				$56	
			COPIER CHARGES - ST 36 - B & W $135 (9,600 @ $0.014/COPY SPLIT 60% IN 5105)				$54	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	55200	52200	OPERATING SUPPLIES	$290,401	$160,442	$130,000	$450,004	55.0%
			COPIER CHARGES - ST 36 - COLOR $312 (3,500 @ $0.089/COPY SPLIT 60% IN 5105)				$125	
			COPIER CHARGES - ST 41 - B & W $135 (9,600 @ $0.014/COPY SPLIT 60% IN 5105)				$54	
			COPIER CHARGES - ST 41 - COLOR $312 (3,500 @ $0.089/COPY)				$125	
			COPIER CHARGES - ST 51 - B & W $414 (90,000 @ $0.0046/COPY SPLIT 50% IN 5105)				$207	
			COPIER CHARGES - ST 51 - COLOR $1,170 (30,000 @ $0.0396/COPY SPLIT 50% IN 5105)				$585	
			COPIER CHARGES - ST 7 - COLOR $274 (6,000 @ $0.0456/COPY SPLIT 60% IN 5105)				$110	
			COPIER CHARGES (9 STATIONS) - B & W (9,600 @ $0.014/COPY)				$1,215	
			COPIER CHARGES (9 STATIONS) - COLOR (3,500 @ $0.089/COPY)				$2,808	
			COPIER CHARGES- ST 7 - B & W $135 (24,000 @ $0.0056/COPY SPLIT 60% IN 5105)				$54	
			CRADLE POINT & ANTENNA (28 @ $2,550/EA)				$71,400	
			FLAMMABLE STORAGE CABINET				$900	
			FOAM				$3,000	
			FURNITURE REPLACEMENT (10 STATIONS)				$4,000	
			FURNITURE REPLACEMENT (5 STATIONS) $4,000 (SPLIT 60% IN 5105)				$1,600	
			GAS MONITORS (4 @ $909/EA)				$3,636	
			HM - BIOCHECK TEST KITS (12 @ $107/EA) (ANNUALLY)				$1,284	
			HM - CALIBRATION GAS REPLACEMENT (CALIBRATES 20 MONITOR/MO)				$3,000	
			HM - CHLORINE A&B KIT GASKETS				$1,625	
			HM - DRAEGER INDIVIDUAL TEST SETS (ANNUALLY)				$700	
			HM - HAZMAT ABSORBENT PADS (2 @ $125/EA)				$250	
			HM - HAZMAT BOOMS (8 BAGS @ $120/BAG)				$960	
			HM - HAZMAT DECON SOLUTIONS				$600	
			HM - HAZMAT RESPONSE REPLACEMENT SUPPLIES (TAPE, PLUG KITS, GLOVES)				$1,500	

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181	55200	52200	OPERATING SUPPLIES	$290,401	$160,442	$130,000	$450,004	55.0%
			HM - LEVEL A HAZMAT SUITS (2 @ $940/EA)				$1,880	
			HM - LUMBER FOR TRT TRAINING				$600	
			HM - OIL DRI 20-40LB BAGS				$200	
			HM - SAWZALL BLADES/DRILL BITS				$200	
			HM - TOOLS				$250	
			HM - TRUFUEL				$900	
			HM - UNIFORMS - SHIRTS/SPECIAL OPERATIONS (30 MEMBERS)				$1,250	
			OIL DRY				$2,000	
			OTHER SUPPLIES				$120	
			OTHER SUPPLIES $50 (60% IN 3200)				$20	
			PREVENTION EDUCATION SUPPLIES				$5,000	
			PUB SAFETY DIRECTOR OPERATING SUPPLIES $1,130(60% IN 5105)				$452	
			SELF CONTAINED BREATHING APPARATUS - CYLINDERS (10 @ $1,400/EA)				$14,000	
			SMART COPS ESRI MAP SOFTWARE LICENSE (20 @ $250/EA)				$5,000	
			THERMAL IMAGER				$1,179	
			THREE (3) GAS METER DOCKING STATIONS (3 @ $1,545.78/EA)				$4,638	
			TOOLS, LADDERS, EQUIPMENT				$50,000	
			TRT AIR CHISEL KIT (1)				$2,800	
			TRT BATTERY CIRCULAR SAW				$1,100	
			TRT COME-A-LONG KIT				$1,600	
			TRT PORTABLE WINCH				$2,500	
			UNIFORMS (PAID STAFF) $46,400 (SPLIT 60% IN 5105)				$18,560	
			UNIFORMS (VOLUNTEERS)				$50,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	55200	52200	OPERATING SUPPLIES	$290,401	$160,442	$130,000	$450,004	55.0%
			UPS BACKUP (1 @ $80) (60% IN 3200)				$32	
			UPS BACKUPS (3 @ $80/EA)				$240	
181	55200Z	52200	PROJECT OPERATING SUPP	$0	$75,425	$0	$7,041	100.0%
			ROLLOVER PROJECT 20030 - COVID-19 SUPPLEMENT				$7,041	
181	55211	52200	FUEL	$61,802	$52,702	$45,000	$46,653	(24.5%)
			DIESEL - COUNTYWIDE - (8,205 GALS @ $2.50/GAL)				$20,513	
			DIESEL - HEADQUARTERS GENERATOR $1,250 (500 GALS @ 2.50/GAL SPLIT 50% IN 5105)				$1,250	
			FUEL - PUB SAFETY DIRECTOR - (1,250 GALS @ $2.50/GAL) $3,125(60% IN 3200)				$1,250	
			GAS - COUNTYWIDE - (6,926 GALS @ $2.50/GAL)				$17,315	
			GAS - LOGISTICS (460 GALS @ $2.50/GAL) $1,150 (SPLIT 50% IN 5105)				$575	
			GAS & OIL - STAND BY GENERATOR				$750	
			PROPANE (10 STATIONS)				$5,000	
181	55230	52200	ATTRACTIVE PROPERTY INVENTORY	$0	$15,962	$0	$18,230	100.0%
			ICE MACHINES (100% FIRE - 1 @ $4,000/EA)				$4,000	
			ICE MACHINES (40% FIRE - 2 @ $4,000/EA)				$3,200	
			LAPTOP COMPUTERS (4 @ $2,500/EA)				$10,000	
			STAND BY GENERATOR				$1,030	
181	55400	52200	PUBLICATIONS/SUBSCRIPTION	$50	$0	$25	$50	0.0%
			PUB SAFETY DIRECTOR PUBLICATION/SUBSCRIPTION $125 (SPLIT 60% IN 3200)				$50	
181	55401	52200	BOOKS	$10,125	$250	$600	$5,000	(50.6%)
			ADMIN REDUCTION				($4,075)	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	55401	52200	BOOKS	$10,125	$250	$600	$5,000	(50.6%)
			EMERGENCY VEHICLE COURSE MANUALS (50 @ $10/EA)				$500	
			FIREFIGHTER ADVANCEMENT CLASS MANUALS (25 @ $115/EA)				$2,875	
			FIREFIGHTER I/II COURSE MANUALS (25 @ $100/EA)				$2,500	
			HM - HAZMAT REFERENCE MATERIALS				$250	
			RESOURCE MATERIALS				$2,500	
			TRAINING MANUALS (PUMP OPS, SAFETY)				$450	
181	55402	52200	SUBSCRIPTIONS	$0	$2,509	$30	$36,576	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (160-125) ST 51 - HDQTRS				$24,834	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (9 @ $75.83/EA)				$683	
			IT - REMOTE ACCESS (35) ST51 HQ - SUBSCRIPTION				$2,415	
			IT - SECURITY AWARENESS (35)				$724	
			OPERATIVE IQ INVENTORY & ASSET MANAGEMENT $15,840 (SPLIT 50% IN 5105)				$7,920	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
181	55403	52200	EDUCATION & TRAINING	$67,090	$48,945	$48,000	$101,856	51.8%
			APPARATUS OPS (AERIAL,PUMP,HYDRAULICS)				$2,500	
			CPR/AED TRAINING (250 @ $4/EA)				$1,000	
			FDIC CONFERENCE				$1,000	
			FIREFIGHTER ADVANCEMENT (TACTICS, OFFICER, ETC)				$10,000	
			FIREFIGHTER I/II COURSE (20 @ $2,250/EA)				$45,000	
			HM - HAZARDOUS MATERIALS TEAM TRAINING				$10,000	
			HM - HAZMAT SYMPOSIUM/FIRE RESCUE REGISTRATION (5 @ $200/EA)				$1,000	
			HM - REGISTRATION - HAZMAT SYMPOSIUM/FIRE RESCUE EAST				$250	
			SAFETY IMPROVEMENT (RIT, SAFETY OFFICER)				$1,750	
			TARGET SOLUTIONS USER LICENSES $6,072 (66 @ $92/EA SPLIT 56% IN 5105)				$2,672	
			TARGET SOLUTIONS USER LICENSES (127 @ 92/EA)				$11,684	
			TRT TRAINING				$15,000	
181	55404	52200	DUES & MEMBERSHIPS	$3,950	$200	$3,950	$1,750	(55.7%)
			FIREFIGHTERS CHIEFS ASSOCIATION (17 @ $100/EA)				$1,700	
			FL FIRE CHIEF'S ASSOCIATION $100 (60% IN 3200)				$40	
			FL FIREFIGHTERS ASSOCIATION $25 (60% IN 3200)				$10	
181	57100	52200	PRINCIPAL PAYMENTS	$345,000	$0	$345,000	$350,000	1.4%
			DEBT SERVICE				$350,000	
181	57200	52200	INTEREST PAYMENTS	$114,400	$57,200	$114,400	$107,224	(6.3%)
			DEBT SERVICE				$107,224	
181	59900	52200	RESERVE FOR CONTINGENCY	$0	$0	$0	$79,792	100.0%
			TO BALANCE FUND				$79,792	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
Non Personal Expenditures				**$2,377,056**	**$1,216,721**	**$1,981,775**	**$2,622,898**	**10.3%**
181	56400	52200	MACHINERY & EQUIPMENT	$149,100	$73,461	$145,500	$161,080	8.0%
			ELECTRIC COMBI TOOL				$15,000	
			EXHAUST REMOVAL SYSTEMS (4 @ $9,395/EA)				$37,580	
			SELF CONTAINED BREATHING APPARATUS (10 @ $6,500/EA)				$65,000	
			THERMAL IMAGING DRONE				$8,000	
			TRT HIGH PRESSURE MEDIUM LIFT BAG SET				$11,500	
			TRT INTERSTATE STRUT KIT				$18,800	
			TRT LOW PRESSURE LIFT BAGS SET				$5,200	
181	56400Z	52200	PROJECT EQUIPMENT	$0	$0	$0	$0	100.0%
Capital Expenditures				**$149,100**	**$73,461**	**$145,500**	**$161,080**	**8.0%**
Center: 3217 FIRE ASSESSMENTS				**$5,934,148**	**$3,610,925**	**$5,535,267**	**$6,066,517**	**2.2%**

Highlands County

Budget Issues - Detail

3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 397		181	3217 FIRE ASSESSMENTS

CRADLE POINT UNITS (28)

1. DESCRIPTION: The Purchase of 28 Cradle Point Units. The department needs reliable mobile communications with the dispatch center and other Fire Rescue units located in Highlands County. They currently utilize MiFi devices which run off internal battery and must stay plugged in to assure they stay charged. The devices are not designed for this and it causes them to rupture the cases due to battery failure from the temperature swings in fire apparatus. The devices are then down until a replacement MiFi can be obtained. This prevents effective mobile data communications between the dispatch center and other Fire Rescue units.

2. IMPACT: The Purchase of 28 Cradle Point Units will become the Wi-Fi that can be used by the Mobile computer and all other vehicle devices needing Wi-Fi. The Cradle Point also allows the use of two Wi-Fi carriers that will allow better coverage throughout the response areas. This will create a more effective mobile data communication between the dispatch center and other Fire Rescue units located in Highlands County.

3. PERFORMANCE MEASURE(S): The Highlands County Fire Department currently utilizes MiFi devices which run off internal battery and must stay plugged in to assure they stay charged. The devices are not designed for this and it causes them to rupture the cases due to battery failure from the temperature swings in fire apparatus. The devices are then down until a replacement MiFi can be obtained.

4. SPECIFICATION(S)/DETAIL(S): The total cost of equipment will be from Fund 181 Cost Center 3217 of $89,040 in FY 21/22.

Non Personal Expenditures		**FY 21 - 22**
54100	COMMUNICATIONS & FREIGHT	$13,440
	CRADLE POINT MONTHLY SERVICE (28 @ $40/MO)	*$13,440*
54600	REPAIR & MAINTENANCE	$4,200
	CRADLE POINT ANNUAL MAINTENCE (28 @ $150/EA)	*$4,200*
55200	OPERATING SUPPLIES	$71,400
	CRADLE POINT & ANTENNA (28 @ $2,550/EA)	*$71,400*
	Non Personal Expenditures Total:	**$89,040**
	Issue Total	**$89,040**

Issue	Project	Fund	Title
AUTO - 398		181	3217 FIRE ASSESSMENTS

THREE (3) GAS METER DOCKING STATIONS

1. DESCRIPTION: Fire Rescue is requesting to purchase calibration docks for our three (3) gas meters that are deployed around the county.

2. IMPACT: Three (3) gas monitoring docking stations would replace the current dock that the County owns that is reaching end of life. By purchasing three (3), it should allow for them to be deployed regionally (North, Central, South) for quick and easy access to paid and volunteer stations to be able to calibrate monitors. Monitors are required to be calibrated monthly and bump tested after each use to ensure reliability. Calibration and bump tests are performed by these units.

3. PERFORMANCE MEASURE(S): Gas monitoring is used in multiple situations by Fire and EMS, to detect hazardous atmospheres. These calibration docks ensure devices are working properly and levels being read by the sensors are accurate.

4. SPECIFICATION(S)/DETAIL(S): Must work with Industrial Scientific Ventis MX4 gas monitors. Must be capable of calibrating CO, LEL, O2 and H2S sensors.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$4,638
	THREE (3) GAS METER DOCKING STATIONS (3 @ $1,545.78/EA)	*$4,638*
	Non Personal Expenditures Total:	**$4,638**
	Issue Total	**$4,638**

Issue	Project	Fund	Title
AUTO - 399		181	3217 FIRE ASSESSMENTS

TRT AIR CHISEL KIT

1. DESCRIPTION: Fire/Rescue is requesting to purchase an air chisel kit to assist in various types of rescue situations, primarily vehicle accidents.

2. IMPACT: Fire/Rescue responds to various types of incidents annually that require different tools and techniques. The air chisel kit is a piece of equipment not carried on other apparatus and would be placed on a "light rescue" truck for fast deployment around the county. This piece of equipment would supplement the standard rescue equipment carried by front line apparatus.

3. PERFORMANCE MEASURE(S): This would increase Fire Rescue's ability to handle a wide variety of rescue incidents by being able to deploy this specialty piece of equipment in the field easily. The air chisel kit will allow rescue personnel to cut through metals on plane to be able to access trapped victims.

4. SPECIFICATION(S)/DETAIL(S): The air chisel kit should meet current rescue standards.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$2,800
	TRT AIR CHISEL KIT (1)	*$2,800*
	Non Personal Expenditures Total:	**$2,800**
	Issue Total	**$2,800**

Issue	Project	Fund	Title
AUTO - 400		181	3217 FIRE ASSESSMENTS

TRT BATTERY CIRCULAR SAW

1. DESCRIPTION: Fire Rescue is requesting to purchase a battery powered circular saw for use at emergency scenes to perform rescue and forcible entry.

2. IMPACT: Fire Rescue responds to various types of incidents annually that require different tools and techniques. The requested battery circular saw would be placed on a “light rescue” truck for fast deployment around the county. The equipment would supplement the standard rescue equipment carried by front line apparatus.

3. PERFORMANCE MEASURE(S): Enhance goal of improving Fire Rescue’s protection of property and life saving measures.

4. SPECIFICATION(S)/DETAIL(S): The battery circular saw should meet current NFPA and rescue standards.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$1,100
	TRT BATTERY CIRCULAR SAW	*$1,100*
	Non Personal Expenditures Total:	**$1,100**
	Issue Total	**$1,100**

Issue	Project	Fund	Title
AUTO - 401		181	3217 FIRE ASSESSMENTS

TRT COME-A-LONG KIT

1. DESCRIPTION: Fire Rescue is requesting to purchase a heavy duty come-a-long kit to assist in various types of rescue situations, primarily vehicle accidents.

2. IMPACT: Fire/Rescue responds to various types of incidents annually that require different tools and techniques. The requested coma-a-long kit has a higher weight rating than what is carried on other apparatus and would be placed on a "light rescue" truck for fast deployment around the county. The kit also contains rescue rated chain. The equipment would supplement the standard rescue equipment carried by front line apparatus.

3. PERFORMANCE MEASURE(S): The come-a-long kit would assist in securing larger vehicles during the extrication/rescue process and can be easily deployed in the field.

4. SPECIFICATION(S)/DETAIL(S): The come-a-long kit should meet current rescue standards.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$1,600
	TRT COME-A-LONG KIT	*$1,600*
	Non Personal Expenditures Total:	**$1,600**
	Issue Total	**$1,600**

Issue	Project	Fund	Title
AUTO - 402		181	3217 FIRE ASSESSMENTS

ELECTRIC COMBI TOOL

1. DESCRIPTION: Fire Rescue department is requesting to purchase an electric combi tool for use at emergency scenes to perform rescues and forcible entries.

2. IMPACT: Fire Rescue responds to various types of incidents annually that require different tools and techniques. The requested electric combi tool would be placed on a “light rescue” truck for fast deployment around the County. The equipment would supplement the standard rescue equipment carried by front line apparatus.

3. PERFORMANCE MEASURE(S): Enhance goal of improving fire department protection of property and life saving measures.

4. SPECIFICATION(S)/DETAIL(S): The electric combi tool should meet current NFPA and rescue standards.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$15,000
	ELECTRIC COMBI TOOL	*$15,000*
	Capital Expenditures Total:	**$15,000**
	Issue Total	**$15,000**

Issue	Project	Fund	Title
AUTO - 403		181	3217 FIRE ASSESSMENTS

EXHAUST REMOVAL SYSTEMS

1. DESCRIPTION: Fire Rescue is requesting to install Exhaust Removal Systems at fire stations or on fire apparatus.

2. IMPACT: Due to the exhaust/emission that is produced from the apparatus within the bay areas the potential for a hazardous atmosphere may occur. This condition is of concern due to the stations having personnel that are in-house 24 hours a day. The systems work automatically either with the bay doors opening or closing or the system is connected to the exhaust of the apparatus. Systems will activate and exhaust at a high cubic feet per minute air removal.

3. PERFORMANCE MEASURE(S): Exhaust systems will remove apparatus exhaust alleviating the potential for air contamination and soot damage within the bay. Provides a safe environment for firefighters and emergency medical personnel that are stationed in facilities.

4. SPECIFICATION(S)/DETAIL(S): Exhaust Removal Systems will meet NFPA/EPA compliance and be of such condition and durability to provide reliable use for many years at a minimum cost for repair and maintenance.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$37,580
	EXHAUST REMOVAL SYSTEMS (4 @ $9,395/EA)	*$37,580*
	Capital Expenditures Total:	**$37,580**
	Issue Total	**$37,580**

Issue	Project	Fund	Title
AUTO - 404		181	3217 FIRE ASSESSMENTS

STAND BY GENERATOR

1. DESCRIPTION: Install an emergency standby generator and fuel tank at the Highlands Lakes Fire Station.

2. IMPACT: Highlands County relies on fire departments during emergency events such as hurricanes. The departments need to have power to ensure, response, staging of equipment and manpower along with radio communications to facilitate emergency activities during an emergency incident. This facility is considered a critical facility.

3. PERFORMANCE MEASURE(S): Meets goal of providing fire and emergency response, staging of equipment and usable safe location for firefighters. Generator will allow the fire station to be kept in-service during an emergency event with no loss of level of service.

4. SPECIFICATION(S)/DETAIL(S): Qualified vendor will provide and install emergency standby generator per specifications provided and will be of rugged design and dependability. To be located at Highlands Lakes Station 2.

Non Personal Expenditures		**FY 21 - 22**
54600	REPAIR & MAINTENANCE	$1,000
	R&M - STAND BY GENERATOR	*$1,000*
55211	FUEL	$750
	GAS & OIL - STAND BY GENERATOR	*$750*
55230	ATTRACTIVE PROPERTY INVENTORY	$1,030
	STAND BY GENERATOR	*$1,030*
	Non Personal Expenditures Total:	**$2,780**
	Issue Total	**$2,780**

Issue	Project	Fund	Title
AUTO - 405		181	3217 FIRE ASSESSMENTS

TRT HIGH PRESSURE MEDIUM LIFT BAG SET

1. DESCRIPTION: Fire Rescue is requesting to purchase a set of high pressure lift bags to assist in various types of rescue situations, primarily vehicle accidents.

2. IMPACT: Fire Rescue responds to various types of incident annually. This set of high pressure lift bas is not carried on all apparatus and would be placed on a “light rescue” truck for fast deployment around the county. This piece of equipment would supplement the standard rescue equipment carried by front line apparatus.

3. PERFORMANCE MEASURE(S): While a few engines carry these high pressure bags, this set would be available to be used in an area where the primary units do not have them and can be used in addition to what is carried by other apparatus for large incidents, and can be deployed easily in the field.

4. SPECIFICATION(S)/DETAIL(S): The high-pressure lift bags must meet current NFPA standards and must be rugged and durable to operate in extreme conditions.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$11,500
	TRT HIGH PRESSURE MEDIUM LIFT BAG SET	*$11,500*
	Capital Expenditures Total:	**$11,500**
	Issue Total	**$11,500**

Issue	Project	Fund	Title
AUTO - 406		181	3217 FIRE ASSESSMENTS

THERMAL IMAGING DRONE

1. DESCRIPTION: Fire Rescue is requesting to purchase a thermal imaging drone to assist in various operations such as search and rescue, HazMat response, technical rescue, wildland firefighting and structural firefighting.

2. IMPACT: Fire/Rescue responds to many different types of incidents annually with many being life threatening and or time sensitive. Over the past few years we have seen the advantage of being able to use Unmanned Aircraft Systems (UAS) in information gathering and using that information to effectively plan a response. Drones were critical on incidents such as the Kosan propane fire, multiple fires at the Landfill and on wildland fires. The drone being requested would not only have the thermal imaging capability but also visible light imaging when there is not a need to detect heat signatures. With the ruralness of Highlands County, this drone would assist in locating a missing or injured person as it is much easier to see a thermal image of persons or vehicles compared to just visible light. An unmanned aircraft will also allow for safer recon of Hazardous Materials incidents as the scene could be surveyed before putting personnel into a potentially deadly situation.

3. PERFORMANCE MEASURE(S): The goal of this purchase is to increase effectiveness of response plans for Fire Rescue incidents as well as Hazardous Materials and Technical Rescue incidents.

4. SPECIFICATION(S)/DETAIL(S): Drone will meet all required standards of the FAA and meet current standards of performance of other UAS systems used in the Fire Rescue profession.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$8,000
	THERMAL IMAGING DRONE	*$8,000*
	Capital Expenditures Total:	**$8,000**
	Issue Total	**$8,000**

Issue	Project	Fund	Title
AUTO - 407		181	3217 FIRE ASSESSMENTS

ICE MACHINES

1. DESCRIPTION: New Ice Machines

2. IMPACT: Will provide Fire Rescue Stations with the ability to fill coolers with ice, bottled water and rehab towels. Will increase ability to support rehab on scene and during training.

3. PERFORMANCE MEASURE(S): The ice machines will be used to fill coolers with ice, bottled water, and cooling towels. The coolers will be brought out to fire scenes and training events to replenish and re-hydrate firefighters and to cool towels. These will also be used to support misting fans, portable cooling devices, etc.

4. SPECIFICATION(S)/DETAIL(S): High volume producing machines to be able to quickly replenish the ice and be of such condition and durability to provide reliable use for many years at a minimum cost for repair and maintenance.

Non Personal Expenditures		**FY 21 - 22**
55230	ATTRACTIVE PROPERTY INVENTORY	$7,200
	ICE MACHINES (100% FIRE - 1 @ $4,000/EA)	*$4,000*
	ICE MACHINES (40% FIRE - 2 @ $4,000/EA)	*$3,200*
	Non Personal Expenditures Total:	**$7,200**
	Issue Total	**$7,200**

Issue	Project	Fund	Title
AUTO - 408		181	3217 FIRE ASSESSMENTS

TRT INTERSTATE STRUT KIT

1. DESCRIPTION: Fire Rescue is requesting to purchase an interstate strut kit to assist in various types of rescue situations, primarily vehicle accidents. These struts are used to stabilize vehicles and other objects on emergency scenes, providing safety for crews and victims.

2. IMPACT: Fire Rescue responds to various types of incidents annually. The interstate strut kit are pieces of equipment not carried on apparatus and would be placed on a “light rescue” truck for fast deployment around the county. This piece of equipment would supplement the standard strut kits carried by front line apparatus. This kit is designed to hold higher weights and have longer reach than the standard kit that is carried. It is designed to be used on vehicles larger than a standard automobile.

3. PERFORMANCE MEASURE(S): This kit would supplement the standard kit carried by crews for use on large vehicles and can be easily deployed in the field.

4. SPECIFICATION(S)/DETAIL(S): The interstate strut kit must meet current NFPA standards and must be rugged and durable to operate in extreme conditions.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$18,800
	TRT INTERSTATE STRUT KIT	*$18,800*
	Capital Expenditures Total:	**$18,800**
	Issue Total	**$18,800**

Issue	Project	Fund	Title
AUTO - 409		181	3217 FIRE ASSESSMENTS

PROMOTIONS TO DUAL CERT.

1. DESCRIPTION: Continuing the restructuring of Fire Rescue to implement the Fitch Study recommendations and consolidate fire and EMS resources, it is necessary for original single certified EMS positions to be converted to dual cert Firefighter/EMS positions. As single cert EMT's or Paramedics leave OR obtain their fire certifications, their positions need to be converted to Firefighter/EMT or Firefighter/Paramedic.

2. IMPACT: These Firefighter/Paramedics or Firefighter/EMTs will cross-staff various locations, improve overall service delivery and safety conditions. Additionally, they will reduce the necessity for mandatory overtime deployments. Recognizing that significant overtime is paid in fire and EMS, the three (3) leave-impact firefighters will reduce potential overtime by 2,912 hours annually, per employee hired. The reduction in overtime has a corresponding reduction in system and employee stressors, positively affecting morale and County/system risk associated with longer and mandatory work periods.

3. PERFORMANCE MEASURE(S): The addition of these positions will result in a significant reduction of overtime expenses, a reduction in job-stressors, and a reduction in mistakes, while resulting in improved morale and less systemic risk. Additionally, increasing the number of certified firefighters on scene will eventually allow us to reduce Highlands County's overall Insurance Service Organization (ISO) rating, which will result in lower insurance rates for affected citizens.

4. SPECIFICATION(S)/DETAIL(S): The cost of these positions moving to dual certifications will be an increase of $22,015, which is NOT inclusive of benefits. The full increase is $50,035 with 44% in 3217 Fire Assessment and 56% in 5105 EMS. In addition, education, training, uniforms, and equipment will be necessary.

Personnel Expenditures		**FY 21 - 22**
51200	REGULAR SALARIES & WAGES	$11,110
		$11,110
52100	FICA TAXES	$850
		$850
52200	RETIREMENT CONTRIBUTIONS	$2,876
		$2,876
52400	WORKERS' COMPENSATION	$579
		$579
	Personnel Expenditures Total:	**$15,415**

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$6,600
	BUNKER GEAR (5 SETS @ $3,000 EA @ 44%)	*$6,600*
	Non Personal Expenditures Total:	**$6,600**
	Issue Total	**$22,015**

Issue	Project	Fund	Title
AUTO - 410		181	3217 FIRE ASSESSMENTS

LAPTOP COMPUTERS

1. DESCRIPTION: Fire Rescue is requesting to purchase new laptop computers to be installed in first out fire apparatus to provide on-scene information and research capabilities.

2. IMPACT: The laptop computers will enhance the department's ability to gather information on-scene in reference to property location, owner information, GIS and mapping capabilities. The computer can store information from pre-fire plans, hazardous conditions or special considerations or access internet resources to gather the information.

3. PERFORMANCE MEASURE(S): Enhance goal of improving Fire Rescue's protection of property and life saving measures, expedite information resources and reduce time needed to gather information to mitigate the situation.

4. SPECIFICATION(S)/DETAIL(S): Laptop computer must be of most current technology and be of rugged design to for durability and reliability. To be located in fire apparatus.

Non Personal Expenditures		**FY 21 - 22**
55230	ATTRACTIVE PROPERTY INVENTORY	$10,000
	LAPTOP COMPUTERS (4 @ $2,500/EA)	*$10,000*
	Non Personal Expenditures Total:	**$10,000**
	Issue Total	**$10,000**

Issue	Project	Fund	Title
AUTO - 411		181	3217 FIRE ASSESSMENTS

TRT LOW PRESSURE LIFT BAGS SET

1. DESCRIPTION: Fire Rescue is requesting to purchase a set of low pressure lift bags to assist in various types of rescue situations, primarily vehicle accidents.

2. IMPACT: Fire Rescue responds to various types of incidents annually. This set of low pressure lift bags is a piece of equipment not carried on other apparatus and would be placed on a “light rescue” truck for fast deployment around the county, would be a supplement to the standard rescue equipment carried by front line apparatus and can be easily deployed in the field.

3. PERFORMANCE MEASURE(S): These lift bags very in what is carried by my most engines as they operate at a lower pressure but expand much larger to allow for achievement of different rescue goals compared to lift bags normally carried by engine companies and can be easily deployed in the field.

4. SPECIFICATION(S)/DETAIL(S): The low-pressure lift bags must meet current NFPA standards and must be rugged and durable to operate in extreme conditions (1 @ $5,200.00).

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$5,200
	TRT LOW PRESSURE LIFT BAGS SET	*$5,200*
	Capital Expenditures Total:	**$5,200**
	Issue Total	**$5,200**

Issue	Project	Fund	Title
AUTO - 412		181	3217 FIRE ASSESSMENTS

TRT PORTABLE WINCH

1. DESCRIPTION: Fire/Rescue is requesting to purchase a heavy duty portable winch to assist in various types of rescue situations, primarily vehicle accidents.

2. IMPACT: Fire/Rescue responds to various types of incidents annually that require different tools and techniques. The requested portable winch has a higher weight rating than what is on other apparatus and would be placed on a "light rescue" truck for fast deployment around the county. The equipment would supplement the standard rescue equipment carried by front line apparatus.

3. PERFORMANCE MEASURE(S): Enhance goal of improving fire department protection of property and life saving measures. Equipment will also improve firefighter safety.

4. SPECIFICATION(S)/DETAIL(S): The portable winch should meet current rescue standards.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$2,500
	TRT PORTABLE WINCH	*$2,500*
	Non Personal Expenditures Total:	**$2,500**
	Issue Total	**$2,500**

Issue	Project	Fund	Title
AUTO - 413		181	3217 FIRE ASSESSMENTS

SELF CONTAINED BREATHING APPARATUS - CYLINDERS

1. DESCRIPTION: New Self Contained Breathing Apparatus (SCBA) cylinders that meet current safety compliance regulations.

2. IMPACT: The National Fire Protection Assoc. (NFPA) and the Department of Transportation (DOT) set the standards for SCBA cylinder selection, care and maintenance. The life span of each cylinder is 15 years and replacement must occur before that date. Fire Rescue recently upgraded SCBA's and this issue will allow the department to have spare cylinders and a standardized manufacturer. The current cylinders are approaching their lifespan can be transferred to other departments for the remaining period to provide cylinders that will assist them in standardizing and compliance while upgrading to 4500 psi from their current 2216psi. SCBA's for each firefighter are required to do an interior fire attack or duty that involves a hazardous atmosphere.

3. PERFORMANCE MEASURE(S): Safety to firefighters and compliance with NFPA and DOT regulations. Will allow firefighters to safely enter areas of a hazardous atmosphere to perform fire suppression and life saving measures.

4. SPECIFICATION(S)/DETAIL(S): New Self Contained Breathing Apparatus cylinders must be NFPA and DOT compliant.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$14,000
	SELF CONTAINED BREATHING APPARATUS - CYLINDERS (10 @ $1,400/EA)	*$14,000*
	Non Personal Expenditures Total:	**$14,000**
	Issue Total	**$14,000**

Issue	Project	Fund	Title
AUTO - 414		181	3217 FIRE ASSESSMENTS

SELF CONTAINED BREATHING APPARATUS

1. DESCRIPTION: New Self Contained Breathing Apparatus that meet current safety compliance regulations.

2. IMPACT: NFPA and Division of State Fire Marshal require at least four (4) self contained breathing apparatus (SCBAs) per first out fire apparatus and for each firefighter that is required to do an interior fire attack or duty that involves a hazardous atmosphere. Standard requires these SCBAs to be the positive pressure type. Provides firefighters with the required protective equipment for areas of hazardous atmosphere.

3. PERFORMANCE MEASURE(S): Safety to firefighters and compliance with regulations. Will allow firefighters to safely enter areas of a hazardous atmosphere to perform fire suppression and life saving measures. Purchase will provide SCBA's that meet 10-year compliance and standardization County wide.

4. SPECIFICATION(S)/DETAIL(S): New Self Contained Breathing Apparatus must be NFPA compliant. To be located at Fire Rescue stations.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$65,000
	SELF CONTAINED BREATHING APPARATUS (10 @ $6,500/EA)	*$65,000*
	Capital Expenditures Total:	**$65,000**
	Issue Total	**$65,000**

Highlands County

Budget Issues - Detail

3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 415		181	3217 FIRE ASSESSMENTS

THERMAL IMAGER

1. DESCRIPTION: A new Thermal Imager to provide Fire Rescue with low light visual capabilities.

2. IMPACT: Thermal Imager will enhance protection of property and life by allowing fire personnel the ability to identify hot spots in non-visual areas and will provide image of person trapped or incapacitated in an emergency situation when little or no light is available. Excellent tool for search and rescue operations.

3. PERFORMANCE MEASURE(S): Enhance goal of improving fire department protection of property and life saving measures. This will also improve firefighter safety.

4. SPECIFICATION(S)/DETAIL(S): Thermal Imager must be of most current technology and NFPA compliance. Must also be of rugged design for durability and reliability.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$1,179
	THERMAL IMAGER	*$1,179*
	Non Personal Expenditures Total:	**$1,179**
	Issue Total	**$1,179**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	52500	REGULAR SALARIES & WAGES	$205,247	$178,387	$0	$204,597	(0.3%)
005	51400	52500	OVERTIME	$500	$3,172	$0	$2,000	300.0%
005	52100	52500	FICA TAXES	$15,739	$12,773	$0	$15,805	0.4%
005	52200	52500	RETIREMENT CONTRIBUTIONS	$28,819	$26,178	$0	$31,385	8.9%
005	52300	52500	LIFE & HEALTH INSURANCE	$39,264	$33,880	$0	$41,664	6.1%
005	52400	52500	WORKERS' COMPENSATION	$4,370	$3,757	$0	$3,454	(21.0%)
Personnel Expenditures				**$293,939**	**$258,147**	**$0**	**$298,905**	**1.7%**
005	53100	52500	PROFESSIONAL SERVICES	$1,600	$0	$1,600	$0	(100.0%)
005	53400	52500	CONTRACTUAL SERVICES	$1,514	$325	$1,514	$1,514	0.0%
			ALARM MONITORING/EOC ($127.50/Q)				$510	
			EMNET SERVICE-STATE MAY CHARGE				$410	
			SAT PHONE PLAN - FIXED BASE UNIT @ EOC/GOV CENTER				$594	
005	54000	52500	TRAVEL AND PER DIEM	$15,718	$0	$0	$15,718	0.0%
			LODGING - DEM CURRENT ISSUES WRKSHP/TALLAHASSEE (2 EMP @ 4 NIGHTS @ $135/NIGHT)				$1,080	
			LODGING - EM LEADERS CONFERENCE (1 EMP @ 5 NIGHTS @ $135/NIGHT)				$675	
			LODGING - FEPA CONF (2 EMP @ 3 NIGHTS @ $135/NIGHT)				$810	
			LODGING - FEPA MID YEAR (2 EMP @ 3 NIGHTS @ $135/NIGHT)				$810	
			LODGING - GOVERNOR HURRICANE CONF (6 EMP @ 5 NIGHTS @ $135/NIGHT)				$4,050	
			LODGING - HAZMAT SYMPOSIUM (2 EMP @ 4 NIGHTS @ $135)				$1,080	
			LODGING - INTERNATIONAL ASSOC. OF EMERGENCY MANAGERS (2 EMP @ 5 NIGHTS @ $135/NIGHT)				$1,350	
			LODGING - NATIONAL HURRICANE CONFERENCE (1 EMP @ 4 NIGHTS @ $135/NIGHT)				$540	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54000	52500	TRAVEL AND PER DIEM	$15,718	$0	$0	$15,718	0.0%
			LODGING - SART CONFERENCE (1 EMP @ 5 NIGHT @ $135/NIGHT)				$675	
			LODGING - WEBEOC (2 EMP @ 3 NIGHTS @ $135/NIGHT)				$810	
			PER DIEM - DEM CURRENT ISSUES WRKSHP/TALLAHASSEE (2 EMP @ 5 DAYS @ $38/DAY)				$380	
			PER DIEM - EM LEADERS CONFERENCE (1 EMP @ 5 DAYS @ $38/DAY)				$190	
			PER DIEM - FEPA CONF (2 EMP @ 3 DAYS @ $38/DAY)				$228	
			PER DIEM - FEPA MID-YEAR (2 EMP @ 4 DAYS @ $38/DAY)				$304	
			PER DIEM - GOVERNOR HURRICANE CONF (6 EMP @ 6 DAYS @ $38/DAY)				$1,368	
			PER DIEM - HAZMAT SYMPOSIUM (2 EMP @ 4 DAYS @ $38/DAY)				$304	
			PER DIEM - INTERNATIONAL ASSOC. OF EMERGENCY MANAGERS (2 EMP @ 6 DAYS @ $38/DAY)				$456	
			PER DIEM - NATIONAL HURRICANE CONFERENCE (1 EMP @ 5 DAYS @ $38/DAY)				$190	
			PER DIEM - SART CONFERENCE (1 EMP @ 5 DAYS @ $38/DAY)				$190	
			PER DIEM - WEBEOC (2 EMP @ 3 DAYS @ $38/DAY)				$228	
005	54100	52500	COMMUNICATIONS & FREIGHT	$73,009	$9,229	$73,000	$31,795	(56.5%)
			ADMIN REDUCTION				($10,000)	
			AIR CARD (3 @ $40/MO) (MGR, COORD, PLANNER)				$1,440	
			AIR CARD (WEATHER BUGS) (3 @ $40/MO)				$1,440	
			CAD LICENSE - MGR/ COORD/ LOGS				$3,000	
			CELL PHONE SVC - SMART PHONE (3 @ $54/MO)				$1,944	
			CISCO DEVICE/FEATURE (DEVICE - 12, DID - 4) - EM				$808	
			CISCO DEVICE/FEATURE (DEVICE - 50, DID - 6) - EOC				$3,047	
			CISCO PHONE CONNECTION - EM				$360	
			CISCO PHONE CONNECTION - EOC				$1,367	
			INTERNET CONNECTIVITY (BANDWIDTH) - EM				$18,197	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	52500	COMMUNICATIONS & FREIGHT	$73,009	$9,229	$73,000	$31,795	(56.5%)
			INTERNET CONNECTIVITY (BANDWIDTH) - EOC				$4,767	
			IT - FIRSTNET - EM MANAGER				$544	
			IT - MICROSOFT VISIO - EM PLANNING COORD				$139	
			IT - SAT PHONE PLAN (UPON ACTIVATION)				$594	
			MICROSOFT - CONF. CALLING FOR TEAMS (5 @ $29.61/EA)				$148	
			POSTAGE MAILOUTS (PSN / GRANTS)				$1,000	
			SATELLITE PHONE SVC MOBILE (6 UNITS - $250/MO)				$3,000	
005	54300	52500	UTILITY SERVICES	$44,421	$28,059	$30,000	$44,920	1.1%
			ELECTRIC SVC				$44,420	
			WATER SVC				$500	
005	54400	52500	RENTALS AND LEASES	$2,609	$1,956	$2,609	$2,346	(10.1%)
			COPIER LEASE - OFFICE ($172.23/MO)				$2,067	
			COPIER LEASE - WAR ROOM ($23.20/MO)				$279	
005	54500	52500	INSURANCE	$3,652	$3,668	$3,652	$4,028	10.3%
			CD1053 (1 @ $640)				$640	
			CD1157 (1 @ $640)				$640	
			CD1158 (1 @ $640)				$640	
			CD1160 (1 @ $640)				$640	
			EMPLOYEE LIABILITY (4 @ $235/EA)				$940	
			TRAILERS (4 @ $132/EA)				$528	
005	54600	52500	REPAIR & MAINTENANCE	$44,330	$25,730	$30,000	$60,261	35.9%
			ARES/SHELTER RADIOS SERVICE				$500	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52500	REPAIR & MAINTENANCE	$44,330	$25,730	$30,000	$60,261	35.9%
			CAMERA & DAC MAINTENANCE (16 CAMERAS/0 DAC)				$5,050	
			CISCO INTERNET HARDWARE - EM				$400	
			CISCO INTERNET HARDWARE - EOC				$1,666	
			CULLIGAN H2O FILTERS/MAINT				$350	
			ESRI GIS (5 LICENSES)				$2,977	
			EXECUTIME LICENSES (4)				$54	
			GENERATOR CD1132 - L/P SHELTER (PM/LOADTEST/SEMI-ANNUAL INSPECTION)				$2,000	
			GENERATOR CD1133 - AP/REC CENTER (PM/LOADTEST/SEMI-ANNUAL INSPECTION)				$2,000	
			GENERATOR CD1134 - AG CENTER (PM/LOADTEST/SEMI-ANNUAL INSPECTION)				$2,000	
			GENERATOR CD1135 - EOC (PM/LOADTEST/SEMI-ANNUAL INSPECTION)				$2,000	
			GENERATOR CD1136 - FIREMANS FIELD (PM/LOADTEST/SEMI-ANNUAL INSPECTION)				$2,000	
			IT - C9300-48P-A GEO_EOC_COMM				$598	
			IT - C9300-48P-A GEO_EOC_DC-IDF (2 @ $597.06/EA)				$1,195	
			IT - C9300L-24P-4G-A - SAF TOWER (3 @ $243.10/EA)				$730	
			IT - CAMTASIA				$86	
			IT - CLIENT DEVICE MGMT (69)				$1,280	
			IT - DESKTOP MGMT. (69)				$659	
			IT - NETWORK DEVICE MGMT				$10,976	
			IT - REMOTE ACCESS (7) - LICENSE				$72	
			IT - ROOMKIT - VARIOUS ITEMS (12)				$8,186	
			IT - SECURITY INFO & EVENT MGMT (69)				$1,367	
			IT - SSL - WEBEOC.HCBCC.ORG				$80	
			OIL CHANGE - CD1053 - EM PLANNING COORD. (3 @ $35/EA)				$105	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52500	REPAIR & MAINTENANCE	$44,330	$25,730	$30,000	$60,261	35.9%
			OIL CHANGE - CD1157 EM MGR VEHICLE - (4 @ $35/EA)				$140	
			OIL CHANGE - CD1158 - EM POOL VEHICLE (4 @ $35/EA)				$140	
			OIL CHANGE - CD1160 - COORD VEHICLE (4 @ $40/EA)				$160	
			PORTABLE GENERATORS (PM/LOADTEST/ SEMI-ANNUAL INSPECTIONS) (6 @ $1,000/EA)				$6,000	
			SSL CERTIFICATE WEBEOC.HIGHLANDSFL.GOV				$140	
			WEATHERBUG SOFTWARE SUPPORT				$1,750	
			WEBEOC SOFTWARE SUPPORT				$5,600	
005	54700	52500	PRINTING AND BINDING	$8,554	$3,958	$0	$10,930	27.8%
			BROCHURES, ALL HAZARD GUIDES				$10,000	
			BUSINESS CARDS (8 BOXES @ $22.50/BX)				$180	
			LMS PLAN				$750	
005	54800	52500	PROMOTIONAL ACTIVITIES	$2,500	$880	$8,000	$0	(100.0%)
005	54900	52500	OTHER CHARGES/OBLIGATIONS	$0	$168	$39	$0	100.0%
005	55100	52500	OFFICE SUPPLIES	$2,606	$183	$2,500	$3,256	24.9%
			COPY PAPER (8 CASES @ $32/CS)				$256	
			PENS, PADS AND DEPARTMENT OFFICE SUPPLIES				$2,500	
			PLOTTER PAPER				$500	
005	55200	52500	OPERATING SUPPLIES	$14,345	$15,797	$10,000	$11,690	(18.5%)
			ACTIVATION SUPPLIES				$1,000	
			ARES - DUALBAND REPEATER ANTENNA (SHELTERS) (2 @ $100/EA)				$200	
			ARES WEATHER STATIONS				$250	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	52500	OPERATING SUPPLIES	$14,345	$15,797	$10,000	$11,690	(18.5%)
			COOP KIT - UPDATE SUPPLIES				$2,500	
			COPIER CHARGES/OFFICE - B & W (50,000 @ $0.0046/COPY)				$230	
			COPIER CHARGES/OFFICE - COLOR (7,000 @ $0.0396/COPY)				$278	
			COPIER CHARGES/WAR ROOM - B & W (3,500 @ $0.0090/COPY)				$32	
			EM SEALS AND PATCHES				$250	
			INK CARTRIDGES				$500	
			PLOTTER INK (4 @ $250/EA)				$1,000	
			TRUFUEL (PORTABLE GENERATORS)				$750	
			UNIFORMS - SHIRTS/ EM STAFF				$2,500	
			UPS - APC 550 (4 @ $75/EA)				$300	
			UPS - APC SMART 1500 (1 @ $900/EA)				$900	
			WAR ROOM EQUIPMENT (MAPS, POINTERS, OVERHEAD BULBS)				$1,000	
005	55208	52500	TOOLS	$250	$0	$0	$0	(100.0%)
005	55211	52500	FUEL	$4,491	$2,297	$3,000	$6,550	45.8%
			GAS - CD1134 GEN @ AG-CIVIC (150 GALS @ $2.50/GAL)				$375	
			GAS - CD1134 GEN @ AP REC CENTER (100 GALS @ $2.50/GAL)				$250	
			GAS - CD1135 GEN @ EOC (220 GALS @ $2.50/GAL)				$550	
			GAS - CD1136 GEN @ LPHS (100 GALS @ $2.50/GAL)				$250	
			GAS - CD1157 EM MGR VEHICLE (800 GALS @ $2.50/GAL)				$2,000	
			GAS - CD1158 EM POOL VEHICLE (250 GALS @ $2.50/GAL)				$625	
			GAS - CD1160 EM COORD VEHICLE (800 GALS @ $2.50/GAL)				$2,000	
			GAS - GEN MOBILE (LARGE) (200 GALS @ $2.50/GAL)				$500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55402	52500	SUBSCRIPTIONS	$471	$0	$471	$5,671	1,104.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				$76	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (7)				$4,967	
			IT - REMOTE ACCESS (7) - SUBSCRIPTION				$483	
			IT - SECURITY AWARENESS (7)				$145	
005	55403	52500	EDUCATION & TRAINING	$15,000	$2,351	$6,000	$13,900	(7.3%)
			COMMAND AND CONTROL COURSES				$3,500	
			COMMAND STAFF TRAINING				$1,000	
			EM LEADERS CONFERENCE (1 @ $575)				$575	
			FEPA CONFERENCE (2 @ $475/EA)				$950	
			FEPA MID-YEAR WORKSHOP (2 @ $175/EA)				$350	
			HAZMAT SYMPOSIUM / FIRE RESCUE REGISTRATION (2 @ $450/EA)				$900	
			HURRICANE CONFERENCE (6 @ $400/EA)				$2,400	
			INT'L ASSOC. OF EMERGENCY MGRS CONFERENCE (2 @ $750/EA)				$1,500	
			NATIONAL HURRICANE CONFERENCE (1 @ $500)				$500	
			OTHER - INTERNATIONAL ASSOC. OF EMERGENCY MANAGERS				$800	
			OTHER - NATIONAL HURRICANE CONFERENCE				$400	
			SART CONFERENCE (1 @ $325)				$325	
			WEBEOC (2 @ $350/EA)				$700	
005	55404	52500	DUES & MEMBERSHIPS	$770	$695	$770	$770	0.0%
			FEPA (4 @ $100/EA)				$400	
			INT'L ASSOC. OF EMERGENCY MANAGERS (IAEM) (2 @ $185/EA)				$370	
Non Personal Expenditures				**$235,840**	**$95,295**	**$173,155**	**$213,349**	**(9.5%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	56400	52500	MACHINERY & EQUIPMENT	$1,200	$0	$1,200	$0	(100.0%)
Capital Expenditures				**$1,200**	**$0**	**$1,200**	**$0**	**(100.0%)**
Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY				**$530,979**	**$353,442**	**$174,355**	**$512,254**	**(3.5%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	52600	REGULAR SALARIES & WAGES	$2,654,747	$2,285,864	$0	$2,739,065	3.2%
005	51300	52600	OTHER SALARIES & WAGES	$25,000	$580	$0	$0	(100.0%)
005	51400	52600	OVERTIME	$1,200,962	$930,021	$0	$956,202	(20.4%)
005	51400Z	52600	PROJECT OVERTIME	$0	$0	$0	$22,769	100.0%
005	51500	52600	SPECIAL PAY - HOLIDAYS EMS	$158,105	$74,496	$0	$84,008	(46.9%)
005	51600	52600	SPECIAL PAY - INCENTIVE	$4,204	$3,102	$0	$4,335	3.1%
005	51700	52600	COMPENSATED ABSENCES	$44,800	$0	$0	$112,000	150.0%
005	52100	52600	FICA TAXES	$312,719	$243,543	$0	$295,491	(5.5%)
005	52200	52600	RETIREMENT CONTRIBUTIONS	$943,670	$785,734	$0	$959,052	1.6%
005	52300	52600	LIFE & HEALTH INSURANCE	$599,482	$504,414	$0	$596,189	(0.5%)
005	52400	52600	WORKERS' COMPENSATION	$184,246	$144,467	$0	$136,281	(26.0%)
005	52500	52600	UNEMPLOYMENT COMPENSATION	$0	$1,150	$0	$0	100.0%
Personnel Expenditures				**$6,127,935**	**$4,973,371**	**$0**	**$5,905,392**	**(3.6%)**
005	53100	52600	PROFESSIONAL SERVICES	$40,000	$35,448	$40,000	$60,000	50.0%
			MEDICAL DIRECTOR (CONTRACTED UP TO $60,000/YR)				$60,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400	52600	CONTRACTUAL SERVICES	$305,712	$268,654	$66,806	$283,022	(7.4%)
			AC SERVICE (2 STATIONS)				$760	
			AC SERVICE ST51 $942 (SPLIT 50% IN 3217)				$471	
			AC SVC $2000 (5 STATIONS) (SPLIT 40% IN 3217)				$1,200	
			BILLING/COLLECTION SVCS				$125,000	
			BIOHAZARD WASTE (3 STATIONS)				$1,325	
			ESO				$27,160	
			FIRE ALARM INSPECTIONS $1140 (2 STATIONS)				$684	
			FIRE ALARM INSPECTIONS $920 (3 STATIONS) (SPLIT 40% IN 3217)				$552	
			FIRE ALARM MONITORING $1140 (2 STATIONS) (SPLIT 40% IN 3217)				$684	
			FIRE ALARM MONITORING (2 STATIONS)				$1,560	
			FIRE EXTINGUISHER & HOOD INSPECTION $2839 (5 STATIONS) (SPLIT 40% IN 3127)				$1,703	
			FIRE EXTINGUISHER & HOOD INSPECTION (2 STATIONS)				$252	
			FIRE EXTINGUISHER INSPECTION				$1,100	
			GENERATOR TESTING & SVC $2,250 (5 STATIONS)(SPLIT 40% IN 3217)				$1,350	
			GENERATOR TESTING ST51 $750 (SPLIT 50% IN 3217)				$375	
			ICE MACHINE SVC $4135 (5 STATIONS) (SPLIT 40% IN 3217)				$2,481	
			ICE MACHINE SVC (2 STATIONS)				$1,000	
			LAWN SVC $6,060 (3 STATIONS) (SPLIT 40% IN 3217)				$3,636	
			MOTOR VEHICLE CHECKS ST51 (75 @ $4/EA SPLIT 40% IN 3217)				$180	
			OVERHEAD DOOR SVC $4,715 (23 DOORS @ $205/EA SPLIT 40% IN 3217)				$2,829	
			PUBLIC CONSULTING GROUP (PEMT PROGRAM)				$108,000	
			ST 41 WATER TREATMENT $1,200 (SPLIT 40% IN 3217)				$720	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53441	52600	CONTRACTUAL SVCS MED DATA	$30,000	$21,610	$66,806	$31,000	3.3%
			BAD DEBT COLLECTION				$31,000	
005	54000	52600	TRAVEL AND PER DIEM	$2,536	$953	$0	$1,730	(31.8%)
			LODGING - EVT CERTIFICATION HOTEL (1 EMP - 5 NIGHTS @ $135/NIGHT)				$675	
			LODGING - NATL EMS/JEMS CONFERENCE (1 EMP - 5 NIGHTS @ $135/NIGHT)				$675	
			PER DIEM - EVT CERTIFICATION (1 EMP - 5 DAYS @ $38/DAY)				$190	
			PER DIEM - NATL EMS/JEMS CONF (1 EMP - 5 DAYS @ $38/DAY)				$190	
005	54100	52600	COMMUNICATIONS & FREIGHT	$78,798	$26,139	$62,000	$72,266	(8.3%)
							$75	
			CELL PHONE SVC $3,528 (7 @ $42/MO SPLIT 40% IN 3217)				$2,117	
			CELL PHONE SVC VERIZON $7,560 (6 @ $42/MO) (SPLIT 40% IN 3217)				$151	
			CISCO DEVICE/FEATURE (DEVICE - 23, DID - 12)				$1,469	
			CISCO PHONE CONNECTION				$744	
			COMCAST INTERNET ST 17				$4,344	
			COMCAST INTERNET SVC $8,688 (SPLIT 40% IN 3217)				$5,213	
			COMCAST TV SVC ST7 $419.40 ($34.95/MO SPLIT 40% IN 3217)				$252	
			CRADLE POINT SERVICE (19 @ $40/MO)				$9,120	
			FREIGHT (AVG $110/MO)				$1,320	
			INTERNET CONNECTIVITY (BANDWIDTH)				$35,178	
			INTERNET ST51 (SPLIT 50/50% IN 3217)				$2,172	
			IT - FIRSTNET - BATTALION CHIEF & DEPUTY CHIEF (2 EMP @ $543.49/EA) (SPLIT @ 50% IN 5105)				$544	
			LTE SERVICE- RADIOS (12@$100)				$1,200	
			MIFI (CAD CONNECIVITY) (10 @ $40/MTH) - OCT - DEC				$1,200	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	52600	COMMUNICATIONS & FREIGHT	$78,798	$26,139	$62,000	$72,266	(8.3%)
			MIFI AIR CARDS COMMAND STAFF $3,840(8 @ $40/MO SPLIT 40% IN 3217)				$2,304	
			POSTAGE CLERK ($100/MO)				$1,200	
			STATE OF FL CENTREX 2 STATIONS $6005 (SPLIT 40% IN 3217)				$3,603	
			STATE OF FL SUNCOM ($5/MO)				$60	
005	54300	52600	UTILITY SERVICES	$61,577	$34,380	$61,577	$38,942	(36.8%)
			DUMPSTER ST51 $1524 (SPLIT 50% IN 3217)				$762	
			ELECTRIC SVC - 2 STATIONS				$4,320	
			ELECTRIC SVC - ST51 $19,011 (SPLIT 50% IN 3217)				$9,506	
			ELECTRIC SVC $27,612 5 STATIONS (SPLIT 40% IN 3217)				$16,568	
			GARBAGE SVC - DUMPSTER 4 STATIONS $7,404(SPLIT 40% IN 3217)				$4,443	
			GARBAGE SVC (1 STATION) $195 (SPLIT 40% IN 3217)				$117	
			GAS SVC - ST7 $374 (SPLIT 40% IN 3217)				$225	
			WATER - 4 STATIONS $755 (SPLIT 40% IN 3217)				$453	
			WATER - ST51 SVC $431 (SPLIT 50% IN 3217)				$216	
			WATER SERVICE (2 STATIONS)				$388	
			WATER SVC - ST17				$1,944	
005	54400	52600	RENTALS AND LEASES	$12,125	$5,917	$6,600	$11,311	(6.7%)
			COPIER LEASE - 2 STATIONS $704 (SPLIT 40% IN 3217)				$423	
			COPIER LEASE - 4 STATIONS $1,408 (SPLIT 40% IN 3217)				$845	
			COPIER LEASE - LOGISTICS WAREHOUSE $502 (SPLIT 50% IN 3217)				$251	
			COPIER LEASE - ST10 $2192.20 ($182.60/MO SPLIT 40% IN 3217)				$1,315	
			COPIER LEASE - ST17 ($56.23/MO)				$674	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54400	52600	RENTALS AND LEASES	$12,125	$5,917	$6,600	$11,311	(6.7%)
			COPIER LEASE - ST19 $780 (SPLIT 40% IN 3217)				$468	
			COPIER LEASE - ST4				$674	
			COPIER LEASE - ST41 $477 (SPLIT 40% IN 3217)				$287	
			COPIER LEASE - ST51 $2328 ($194.18/MO SPLIT 50% IN 3217)				$1,165	
			COPIER LEASE - ST7 $352 ($29.30/MO SPLIT 40% IN 3217)				$211	
			OXYGEN CYLINDER RENTAL ($4,544)				$4,544	
			SECURITY LIGHT RENTAL $756 (2 STATIONS) (SPLIT 40% IN 3217)				$454	
005	54500	52600	INSURANCE	$50,303	$45,322	$0	$40,249	(20.0%)
			AMBULANCE VEHICLES (14 @ $1,538/YR)				$21,532	
			COMMAND STAFF TRUCKS $3,868 (4 @ $967/EA SPLIT 40% IN 3217)				$2,321	
			EMPLOYEE LIABILITY $11,280 (48 @ $235/EA SPLIT 44% IN 3217)				$6,317	
			EMPLOYEE LIABILITY $2,350 (10 @ $235/EA SPLIT 75% IN 3217)				$588	
			EMPLOYEE LIABILITY $705 (3 @ $235/EA SPLIT 50% IN 3217)				$353	
			EMPLOYEE LIABILITY (1 @ $235/EA SPLIT 60% IN 3217)				$94	
			EMPLOYEE LIABILITY EMS (33 @ $235/EA)				$7,755	
			EMPLOYEE LIABILITY EMS ADMIN (3 @ $235/EA)				$705	
			LOGISTICS VAN $617 (SPLIT 50% IN 3217)				$308	
			TRAILERS (2 @ $138/YR)				$276	
005	54600	52600	REPAIR & MAINTENANCE	$271,219	$179,183	$283,692	$219,600	(19.0%)
			APPLIANCE REPAIR/REPLACEMENT				$10,000	
			CAD LICENSE (15 @ $188.00/YR)				$2,820	
			CAMERA & DAC MAINTENANCE - HQ/ST 51 (8 CAMERAS/12 DAC) (SPLIT 50% IN 5105)				$2,247	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52600	REPAIR & MAINTENANCE	$271,219	$179,183	$283,692	$219,600	(19.0%)
			CAMERA & DAC MAINTENANCE - ST 10 (1 CAMERA/0 DAC) (SPLIT 40% IN 3217)				$135	
			CAMERA & DAC MAINTENANCE - ST 17 (10 CAMERAS/5 DAC)				$3,132	
			CAMERA & DAC MAINTENANCE - ST 19 (3 CAMERAS/5 DAC) (SPLIT 40% IN 3217)				$987	
			CAMERA & DAC MAINTENANCE - ST 36 (1 CAMERA/0 DAC) (SPLIT 40% IN 3217)				$135	
			CAMERA & DAC MAINTENANCE - ST 4 (1 CAMERA/) DAC)				$225	
			CAMERA & DAC MAINTENANCE - ST 41 (1 CAMERA/0 DAC) (SPLIT 40% IN 3217)				$135	
			CAMERA & DAC MAINTENANCE - ST 7 (16 CAMERAS/5 DAC) (SPLIT 40% IN 3217)				$2,527	
			CISCO INTERNET HARDWARE				$767	
			CRADLE POINT ANNUAL MAINT. (19 @ $150/YR EA)				$2,850	
			CUSTODIAL SERVICES ($12,984 SPLIT 50% IN 3217)				$6,492	
			ESRI MAP MAINTENANCE (10 @ $50/EA)				$500	
			ESRI MAP MAINTENANCE (4 @ $50/EA) (SPLIT 40% IN 3217)				$120	
			EXECUTIME LICENSES (62.8)				$847	
			EXECUTIME LICENSES SINGLE CERT (4)				$54	
			EXECUTIME P/R MODUAL ANNUAL MAINTENANCE				$4,000	
			FIRE EXTINGUISHER REPLACEMENT (3 @ $70)				$210	
			GENERATOR REPAIR & MAINTENANCE - ST51 $1,170 (SPLIT 50% IN 3217)				$585	
			GENERATOR REPAIR/MAINTENANCE ($3,750 5 STATIONS SPLIT 40% IN 3217)				$2,250	
			HOLMATRO EXTRICATION TOOL MAINTENANCE				$2,000	
			HVAC REPAIR/REPLACEMENT				$10,000	
			IT - 2960L SWITCH - DCFD				$116	
			IT - 3750 - PEACH ST ALS				$864	
			IT - 3750 SUN N LAKE ALS				$864	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52600	REPAIR & MAINTENANCE	$271,219	$179,183	$283,692	$219,600	(19.0%)
			IT - ASA5506X PEACH ST ALS				$84	
			IT - ASA5506X SUN N LAKE ALS				$147	
			IT - C9300-48P-A GEO_EOC_DCFD ST19 @ 60%				$359	
			IT - C9300-48P-A KEN_PUBSAF EST (2 @ 343.32/EA @ 100%)				$687	
			IT - C9300L-24P-4G-A (3 @ $243.10/EA @ 100%)				$730	
			IT - C9300L-24P-4G-A (60% OF 4 @ $243.10)				$584	
			IT - CLIENT DEVICE MGMT (54)				$1,002	
			IT - DESKTOP MGMT. (54)				$516	
			IT - NETWORK DEVICE MGMT				$20,854	
			IT - REMOTE ACCESS (78) - LICENSE				$800	
			IT - RMKIT - VARIOUS ITEMS (5) @ 60%				$775	
			IT - SECURITY INFO & EVENT MGMT (54)				$1,070	
			IT - TYLER TECH ADV SCHEDULING				$4,350	
			LUCAS CPR DEVICE MAINTENANCE/REPAIRS/BATTERIES				$24,600	
			MAJOR REPAIRS (14 AMBULANCES @ $1,475/EA)				$20,650	
			MAJOR REPAIRS (3 HVY TRUCKS @ $1,475/EA)				$4,425	
			MICROSOFT LICENSES (2 @ $306/EA)				$612	
			MINOR REPAIRS (14 AMBULANCES @ $300/EA - AVG 4 REPAIRS/EA UNIT)				$16,800	
			MINOR REPAIRS (3 HVY TRUCKS @ $375/EA - AVG 2 REPAIRS/EA)				$2,250	
			OIL CHANGE (14 AMBULANCES @ $75/EA - 12 SERVICES/YR)				$12,600	
			OIL CHANGE (3 HVY TRUCKS @ $50/EA - 8 SERVICES/YR)				$1,200	
			OPERATIVE IQ FLEET MAINTENACE (10 STATIONS)				$720	
			OPERATIVE IQ NARCOTIC MAINTENANCE				$3,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52600	REPAIR & MAINTENANCE	$271,219	$179,183	$283,692	$219,600	(19.0%)
			RADIO - 800 MHZ XTS W/T BATTERIES (6 @ $150)				$900	
			RADIO/PAGER REPAIRS ($75/MO)				$900	
			ROOF REPAIRS				$10,000	
			SMARTCOP ANNUAL RENEWAL				$2,900	
			ST 41 - WATER MAINT SODIUM $83 (SPLIT 40% IN 3217)				$50	
			STRETCHER REPAIR PARTS & REPAIR				$6,000	
			STRYKER SALES CORP - LUCAS CHEST COMPRESSION SYSTEM (PER CLERK)				$1,653	
			TIRES - EMS (24) (4 @ $191/EA)				$18,336	
			TIRES - EMS TRAILERS (2) (2 @ $191/EA)				$764	
			VECTOR SOLUTIONS SCHEDULING SOFTWARE ($8,839 SPLIT 50/50 IN 3217)				$4,420	
005	54600Z	52600	PROJECT REPAIR & MAINT	$71,680	$24,642	$0	$26,698	(62.8%)
			ROLLOVER PROJECT 18018 MONITOR DEFIBRILLATORS - LIFEPAK 15 SERVICE - 4 YEAR (YEAR 3 OUT OF 4)				$22,491	
			STRYKER PROCARE (YR 1 OF 7 YRS) MAINT AGREEMENT				$4,207	
005	54700	52600	PRINTING AND BINDING	$3,265	$719	$1,438	$3,320	1.7%
			ARR FORMS (REQUIRED)				$3,000	
			BUSINESS CARDS (4 @ $27.50)				$110	
			HCEMS ENVELOPES (6 BOXES @ $35/BOX)				$210	
005	54900	52600	OTHER CHARGES/OBLIGATIONS	$5,822	$1,098	$3,932	$6,567	12.8%
			FDLE BACKGROUND CHECKS $1,875 (75 @ $25/EA SPLIT 40% IN 3217)				$1,125	
			LAWN/PEST CONTROL $3,120 (2 STATIONS SPLIT 40% IN 3217)				$1,872	
			LEGAL ADS - NEWSPAPERS				$500	
			PEST CONTROL $500 (5 @ $100 SPLIT 40% IN 3217)				$300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54900	52600	OTHER CHARGES/OBLIGATIONS	$5,822	$1,098	$3,932	$6,567	12.8%
			PEST CONTROL (5 @ $100)				$500	
			PPEST CONTROL ST 51 ($100 SPLIT 50% IN 3217)				$50	
			RESPONSE REIMBURSEMENTS - OTHER SVCS				$400	
			STATE EMS PROVIDER LICENSURE RENEWAL (6/2021)				$1,400	
			STATE VEHICLE PERMITS (14 @ $30/EA)				$420	
005	55100	52600	OFFICE SUPPLIES	$900	$250	$300	$1,006	11.8%
			COPY PAPER (8 CASES @ $32/CASE)				$256	
			OFFICE SUPPLIES $1,500 (SPLIT 50% IN 3217)				$750	
005	55200	52600	OPERATING SUPPLIES	$290,192	$236,708	$211,234	$377,483	30.1%
			APPLIANCE REPLACEMENT (2 STATIONS @ $1,000/EA)				$2,000	
			APPLIANCE REPLACEMENT 5 STATIONS ($2,000 SPLIT 40% IN 3217)				$1,200	
			BATTERIES/NON-RECHARGEABLE 9V/ AA/ AAA/ C-CELL/ XTS 200HT				$700	
			BUNKER GEAR (5 SETS @ $3,000 EA @ 56%)				$8,400	
			CAD INTERFACE GPS PUCKS (3 @ $30/EA)				$90	
			CLEANING SUPPLIES (2 @ $800/EA)				$1,600	
			CLEANING SUPPLIES 5 STATIONS $4,000 (SPLIT 40% IN 3217)				$2,400	
			CLEANING SUPPLIES ST51 (SPLIT 50% IN 3217)				$400	
			COMPUTER REPLACEMENT STATIONS/OFC (10 @ $997/EA)				$9,970	
			COPIER CHARGES LOGISTICS - B & W (4,600 @ $0.014/COPY, SPLIT 50% IN 3217)				$33	
			COPIER CHARGES LOGISTICS - COLOR (2,677 @ $0.0396/COPY, SPLIT 50% IN 3217)				$54	
			COPIER CHARGES ST 7 B & W (24,000 @ 0.056) SPLIT 40% IN 3217				$81	
			COPIER CHARGES ST 7 COLOR (6000 @ 0.01456) SPLIT 40% IN 3217				$165	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	52600	OPERATING SUPPLIES	$290,192	$236,708	$211,234	$377,483	30.1%
			COPIER CHARGES ST10 B & W $135 (24,000@0.0056) SPLIT 40% IN 3217				$81	
			COPIER CHARGES ST10 COLOR $312 (3,500 @ 0.089) SPLIT 40% IN 3217				$187	
			COPIER CHARGES ST19 - B & W (10,000 @ $0.014/COPY, SPLIT 40% IN 3217)				$84	
			COPIER CHARGES ST19 COLOR $312 (3,500 @0.089) SPLIT 40% IN 3217				$188	
			COPIER CHARGES ST36 B&W 135 (9600 @ 0.014) SPLIT 40% IN 3217				$81	
			COPIER CHARGES ST36 COLOR $312 (3,500 @ 0.089) SPLIT 40% IN 3217				$187	
			COPIER CHARGES ST41 - B & W $135 (9,600 @ $0.014/COPY) SPLIT 40% IN 3217				$81	
			COPIER CHARGES ST41 - COLOR (3,500 @ $0.089/COPY) SPLIT 40% IN 3217				$187	
			COPIER CHARGES ST51 - B & W (90,000 @ $0.0046/COPY, SPLIT 50% IN 3217)				$207	
			COPIER CHARGES ST51 - COLOR (30,000 @ $0.039/COPY, SPLIT 50% IN 3217)				$585	
			CRADLE POINT & ANTENNA (19 @ $2,550/EA)				$48,450	
			EMS MEDICAL SUPPLIES				$261,840	
			EXTRICATION GEAR (5 @ $600/EA)				$3,000	
			FURNITURE REPLACEMENT				$2,000	
			FURNITURE REPLACEMENT - 5 STATIONS ($4,000 SPLIT 40% IN 3217)				$2,400	
			MINITOR PAGER 6, BATTERY (25 @ $12.70/EA)				$318	
			PAGERS (2 @ $443/EA)				$886	
			PUB SAFETY DIRECTOR SUPPLIES $1,130 (40% IN 3200)				$678	
			REPLACEMENT UNIFORMS (12 @ $600/EA)				$7,200	
			UNIFORMS (30 @ $725/EA)				$21,750	
005	55200Z	52600	PROJECT OPERATING SUPP	$0	$62,561	$0	$6,305	100.0%
			ROLLOVER PROJECT 19049 CARES ACT PROVIDER RELIEF FUNDS				$6,305	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55211	52600	FUEL	$89,100	$66,175	$66,050	$103,700	16.4%
			DIESEL - EMS (39,000 GAL @ $2.50/GAL)				$97,500	
			DIESEL ST51 GENERATOR (500 GALS @ $2.50/GAL, SPLIT 50% IN 3217)				$625	
			GAS - EMS (2,000 GAL @ $2.50/GAL)				$5,000	
			GAS - LOGISTICS (460 GAL @ $2.50/GAL, SPLIT 50% IN 3217)				$575	
005	55230	52600	ATTRACTIVE PROPERTY INVENTORY	$0	$6,571	$0	$4,800	100.0%
			ICE MACHINES (60% EMS - 2 @ $4,000/EA)				$4,800	
005	55230Z	52600	PROJ ATTRACTIVE PROP-INV	$0	$15,158	$0	$0	100.0%
005	55400	52600	PUBLICATIONS/SUBSCRIPTION	$0	$109	$0	$0	100.0%
005	55402	52600	SUBSCRIPTIONS	$0	$3,456	$0	$70,485	100.0%
			ADOBE PRO MAINTENANCE (3 @ $76/EA)				$228	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (78)				$55,343	
			IT- PRODUCTIVITY SOFTWARE MAINTENANCE - OPERATIVE IQ ($15,840 SPLIT 50% IN 3217)				$7,920	
			IT - REMOTE ACCESS (78) - SUBSCRIPTION				$5,382	
			IT - SECURITY AWARENESS (78)				$1,612	
005	55403	52600	EDUCATION & TRAINING	$19,424	$14,726	$62,840	$39,036	101.0%
			CAC CEU RECERTIFICATION REQUIREMENTS				$700	
			CLINCON (1 @ $335/EA)				$335	
			CONTINUING EDUCATION TRAINING (AIRWAY, IV, CARDIAC, TRAUMA)				$10,000	
			EMERGENCY MEDICAL TECHNICIAN COURSE (10 @ $1,550)				$15,500	
			EMS BILLING, CAC CERTIFICATION				$1,155	
			EMS BILLING, CACO CERTIFICATION				$1,050	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55403	52600	EDUCATION & TRAINING	$19,424	$14,726	$62,840	$39,036	101.0%
			EMS BILLING, CAPO CERTIFICATION 2 @ $1050				$2,100	
			EMT COURSE MANUALS (5 @ $105 EACH)				$525	
			HCFR CAPO CEU RECERTIFICATION REQUIREMENTS				$400	
			NATL EMS/JEMS CONFERENCE (1 @ $500/EA)				$500	
			TARGET SOLUTIONS (66 @ $92/EA, SPLIT 40% IN 3217)				$3,643	
			TARGET SOLUTIONS EMS (30 @ $92/EA)				$2,760	
			TARGET SOLUTIONS EMS ADMIN (4 @ $92/EA)				$368	
005	55404	52600	DUES & MEMBERSHIPS	$1,925	$125	$1,925	$1,925	0.0%
			FL ASSOC OF COUNTY EMS				$125	
			FL ASSOC OF EMS MEDICAL DIRECTORS				$300	
			FL ASSOC OF RURAL EMS PROVIDERS				$750	
			NAEMT MEMBERSHIP				$400	
			NATIONAL EMS MGMT ASSOC				$350	
Non Personal Expenditures				**$1,334,578**	**$1,049,903**	**$935,200**	**$1,399,445**	**4.9%**
005	56400	52600	MACHINERY & EQUIPMENT	$71,000	$59,736	$0	$81,256	14.4%
			SIX (6) EMS LUCAS CPR DEVICES @ $13,542.52/EA)				$81,256	
005	56400Z	52600	PROJECT EQUIPMENT	$0	$31,396	$0	$22,586	100.0%
			ROLLOVER PROJECT 19020 LUCAS CPR DEVICES				$8,951	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	56400Z	52600	PROJECT EQUIPMENT	$0	$31,396	$0	$22,586	100.0%
			ROLLOVER PROJECT 19049 CARES ACT PROVIDER RELIEF FUNDS				$13,635	
Capital Expenditures				**$71,000**	**$91,132**	**$0**	**$103,842**	**46.3%**
Center: 5105 EMERGENCY MEDICAL SERVICE				**$7,533,513**	**$6,114,407**	**$935,200**	**$7,408,679**	**(1.7%)**

Highlands County

Budget Issues - Detail

5105 EMERGENCY MEDICAL SERVICE

Issue	Project	Fund	Title
AUTO - 396		005	5105 EMERGENCY MEDICAL SERVICE

SIX (6) EMS LUCAS CPR DEVICES

1. DESCRIPTION: Purchasing of 6 Lucas Cardio-Pulmonary Resuscitation devices years to equip and bring to current standards our EMS vehicles.

2. IMPACT: The Purchase of six (6) Lucas devices in FY21/22 to be able to save the lives of sudden cardiac arrest patients and avoid neurological damage, a steady supply of oxygen to the heart and brain is necessitated. Life-sustaining circulation can be created through effective and uninterrupted chest compressions. Performing manual chest compressions of high quality is both difficult and tiring, and impossible in certain situations. The quality varies depending on who provides CPR and deteriorates quickly after only one to two minutes. The trade in of older existing devices will assist in lowering overall costs.

3. PERFORMANCE MEASURE(S): The Highlands County EMS Department currently utilizes the Lucas CPR Devices on all its ambulances. The Lucas device allows HCEMS to operate a Cardiac Arrest with one provider and not requiring us to place one or two ambulances out of service to assist with the Cardiac Arrest.

4. SPECIFICATION(S)/DETAIL(S): The total cost of equipment will be funded from the General Fund in the amount of $81,255.12 (6 EMS LUCS CPR Devices @ $13,542.52/ea) in FY 21/22.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$81,256
	SIX (6) EMS LUCAS CPR DEVICES @ $13,542.52/EA)	*$81,256*
	Capital Expenditures Total:	**$81,256**
	Issue Total	**$81,256**

Highlands County

Budget Issues - Detail

5105 EMERGENCY MEDICAL SERVICE

Issue	Project	Fund	Title
AUTO - 395		005	5105 EMERGENCY MEDICAL SERVICE

CRADLE POINT UNITS (19)

1. DESCRIPTION: The Purchase of 19 Cradle Point Units. The department needs reliable mobile communications with the dispatch center and the three (3) hospitals located in Highlands County. They currently utilize MiFi devices which run off internal battery and must stay plugged in to assure they stay charged. The devices are not designed for this and it causes them to rupture the cases due to battery failure from the temperature swings in the ambulances. The devices are then down until a replacement MiFi can be obtained. This prevents effective mobile data communications between the dispatch center and hospitals.

2. IMPACT: The Purchase of 19 Cradle Point Units will become the Wi-Fi that can be used by the Mobile computer Patient Care Report tablet and all other vehicle devices needing Wi-Fi. The Cradle Point also allows the use of two Wi-Fi carriers that will allow better coverage throughout the response areas. This will create a more effective mobile data communication between the dispatch center and hospitals.

3. PERFORMANCE MEASURE(S): The Highlands County EMS Department currently utilizes MiFi devices which run off internal battery and must stay plugged in to assure they stay charged. The devices are not designed for this and it causes them to rupture the cases due to battery failure from the temperature swings in the ambulances. The devices are then down until a replacement MiFi can be obtained.

4. SPECIFICATION(S)/DETAIL(S): The total cost of equipment will be from General Fund 005 Cost Center 5105 of $60,420.00 in FY 21/22.

Non Personal Expenditures			**FY 21 - 22**
	54100	COMMUNICATIONS & FREIGHT	$9,120
		CRADLE POINT SERVICE (19 @ $40/MO)	*$9,120*
	54600	REPAIR & MAINTENANCE	$2,850
		CRADLE POINT ANNUAL MAINT. (19 @ $150/YR EA)	*$2,850*
	55200	OPERATING SUPPLIES	$48,450
		CRADLE POINT & ANTENNA (19 @ $2,550/EA)	*$48,450*
		Non Personal Expenditures Total:	**$60,420**
		Issue Total	**$60,420**

Highlands County

Budget Issues - Detail

5105 EMERGENCY MEDICAL SERVICE

Issue	Project	Fund	Title
AUTO - 407		005	5105 EMERGENCY MEDICAL SERVICE

ICE MACHINES

1. DESCRIPTION: New Ice Machines

2. IMPACT: Will provide Fire Rescue Stations with the ability to fill coolers with ice, bottled water and rehab towels. Will increase ability to support rehab on scene and during training.

3. PERFORMANCE MEASURE(S): The ice machines will be used to fill coolers with ice, bottled water, and cooling towels. The coolers will be brought out to fire scenes and training events to replenish and re-hydrate firefighters and to cool towels. These will also be used to support misting fans, portable cooling devices, etc.

4. SPECIFICATION(S)/DETAIL(S): High volume producing machines to be able to quickly replenish the ice and be of such condition and durability to provide reliable use for many years at a minimum cost for repair and maintenance.

Non Personal Expenditures		**FY 21 - 22**
55230	ATTRACTIVE PROPERTY INVENTORY	$4,800
	ICE MACHINES (60% EMS - 2 @ $4,000/EA)	*$4,800*
	Non Personal Expenditures Total:	**$4,800**
	Issue Total	**$4,800**

Highlands County

Budget Issues - Detail

5105 EMERGENCY MEDICAL SERVICE

Issue	Project	Fund	Title
AUTO - 409		005	5105 EMERGENCY MEDICAL SERVICE

PROMOTIONS TO DUAL CERT.

1. DESCRIPTION: Continuing the restructuring of Fire Rescue to implement the Fitch Study recommendations and consolidate fire and EMS resources, it is necessary for original single certified EMS positions to be converted to dual cert Firefighter/EMS positions. As single cert EMT's or Paramedics leave OR obtain their fire certifications, their positions need to be converted to Firefighter/EMT or Firefighter/Paramedic.

2. IMPACT: These Firefighter/Paramedics or Firefighter/EMTs will cross-staff various locations, improve overall service delivery and safety conditions. Additionally, they will reduce the necessity for mandatory overtime deployments. Recognizing that significant overtime is paid in fire and EMS, the three (3) leave-impact firefighters will reduce potential overtime by 2,912 hours annually, per employee hired. The reduction in overtime has a corresponding reduction in system and employee stressors, positively affecting morale and County/system risk associated with longer and mandatory work periods.

3. PERFORMANCE MEASURE(S): The addition of these positions will result in a significant reduction of overtime expenses, a reduction in job-stressors, and a reduction in mistakes, while resulting in improved morale and less systemic risk. Additionally, increasing the number of certified firefighters on scene will eventually allow us to reduce Highlands County's overall Insurance Service Organization (ISO) rating, which will result in lower insurance rates for affected citizens.

4. SPECIFICATION(S)/DETAIL(S): The cost of these positions moving to dual certifications will be an increase of $28,020, which is NOT inclusive of benefits. The full increase is $50,035 with 44% in 3217 Fire Assessment and 56% in 5105 EMS. In addition, education, training, uniforms, and equipment will be necessary.

Personnel Expenditures		**FY 21 - 22**
51200	REGULAR SALARIES & WAGES	$14,140
		$14,140
52100	FICA TAXES	$1,082
		$1,082
52200	RETIREMENT CONTRIBUTIONS	$3,661
		$3,661
52400	WORKERS' COMPENSATION	$737
		$737
	Personnel Expenditures Total:	**$19,620**

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$8,400
	BUNKER GEAR (5 SETS @ $3,000 EA @ 56%)	*$8,400*
	Non Personal Expenditures Total:	**$8,400**
	Issue Total	**$28,020**

PUBLIC SAFETY OTHER

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 1055 CRIME PREVENTION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
178	51001	52900	PERSONAL SERVICES ELEC OF	$52,725	$52,725	$0	$56,075	6.4%
Personnel Expenditures				**$52,725**	**$52,725**	**$0**	**$56,075**	**6.4%**
178	53001	52900	OPERATING EXPENSE - ELECT	$6,490	$6,490	$0	$6,278	(3.3%)
			FY21-22 REQUEST FROM SHERIFF				$6,278	
Non Personal Expenditures				**$6,490**	**$6,490**	**$0**	**$6,278**	**(3.3%)**
Center: 1055 CRIME PREVENTION				**$59,215**	**$59,215**	**$0**	**$62,353**	**5.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3101A SHERIFF EDUCATION AND TRAINING

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
140	54000	52100	TRAVEL AND PER DIEM	$12,595	$0	$0	$12,950	2.8%
			SHERIFF PERSONNEL TRAINING				$12,950	
140	55403	52100	EDUCATION & TRAINING	$10,000	$0	$0	$12,000	20.0%
			SEMINARS AND TRAINING				$12,000	
Non Personal Expenditures				**$22,595**	**$0**	**$0**	**$24,950**	**10.4%**
Center: 3101A SHERIFF EDUCATION AND TRAINING				**$22,595**	**$0**	**$0**	**$24,950**	**10.4%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3101C DOMESTIC VIOLENCE TRAINING

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
171	54000	52100	TRAVEL AND PER DIEM	$3,000	$0	$0	$4,000	33.3%
			TRAVEL & PER DIEM				$4,000	
171	55403	52100	EDUCATION & TRAINING	$2,700	$0	$0	$4,750	75.9%
			DOMESTIC VIOLENCE TRAINING				$4,750	
Non Personal Expenditures				**$5,700**	**$0**	**$0**	**$8,750**	**53.5%**
Center: 3101C DOMESTIC VIOLENCE TRAINING				**$5,700**	**$0**	**$0**	**$8,750**	**53.5%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3214 DIVISION OF FORESTRY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53419	52200	DIVISION OF FORESTRY	$35,180	$35,179	$0	$35,180	0.0%
			DIV. OF FORESTRY (502,559 ACRES @ $0.07)				$35,180	
Non Personal Expenditures				**$35,180**	**$35,179**	**$0**	**$35,180**	**0.0%**
Center: 3214 DIVISION OF FORESTRY				**$35,180**	**$35,179**	**$0**	**$35,180**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3322 COUNTY JAIL MAINTENANCE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	52300	COMMUNICATIONS & FREIGHT	$55,765	$0	$0	$48,900	(12.3%)
			CISCO VOIP PHONE SYSTEM SHARE				$16,000	
			DATA LINES SERVICES (CENTURY LINK)				$8,000	
			INTERNET & CONNECTIVITY COSTSHARE DISTRIBUTION				$23,000	
			INTERNET SVC (COMCAST)				$900	
			VOIP SINGLEWIRE				$1,000	
005	54300	52300	UTILITY SERVICES	$420,000	$0	$0	$420,000	0.0%
			ELECTRIC SVC				$250,000	
			GAS SVC (SEBRING GAS)				$40,000	
			WATER SVC (CITY OF SEBRING)				$130,000	
005	54600	52300	REPAIR & MAINTENANCE	$134,954	$0	$0	$134,954	0.0%
			AC REPAIRS & MAINTENANCE				$8,500	
			CARPET CLEANING				$5,200	
			CHILLER REPAIRS & MAINTENANCE				$7,597	
			CLEAN NEGATIVE PRESSURE UNIT - BOOKING/MEDICAL				$1,600	
			CYLINDERS MAINTENANCE				$500	
			ELECTRONIC DOOR CONTROL MAINT. (MONTGOMERY)				$4,851	
			ELEVATOR MAINTENANCE				$13,000	
			FIRE ALARM MAINT. (SIMPLEX)				$20,000	
			FIRE EXTINGUISHER MAINT.				$1,390	
			FIRE SPRINKLER SYSTEM MAINT.				$6,015	
			GARBAGE SERVICE				$575	
			GENERATOR MAINTENANCE SERVICE				$7,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3322 COUNTY JAIL MAINTENANCE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52300	REPAIR & MAINTENANCE	$134,954	$0	$0	$134,954	0.0%
			GREASE TRAP CLEANING				$725	
			KEYS/LOCKS MAINTENANCE				$2,000	
			KITCHEN APPLIANCE REPAIRS				$3,000	
			KITCHEN EQUIPMENT REPAIRS				$4,500	
			KITCHEN HOOD SERVICE				$1,000	
			MASTER CONTROL SYSTEM MAINT. (ESITECH)				$10,565	
			OTHER MISCELLANEOUS REPAIRS & MAINT.				$15,000	
			PEST CONTROL				$1,500	
			PLUMBING REPAIRS / MAINT.				$15,000	
			SERVER/CAMERA MAINTENANCE (FINAL PAYMENT BOCC)				$1,436	
			WASHER/DRYER REPAIRS & MAINT.				$4,000	
005	55200	52300	OPERATING SUPPLIES	$115,000	$0	$0	$115,000	0.0%
			OTHER MISC. OPERATING SUPPLIES				$65,000	
			SANITATION & CLEANING SUPPLIES				$50,000	
Non Personal Expenditures				**$725,719**	**$0**	**$0**	**$718,854**	**(0.9%)**
Center: 3322 COUNTY JAIL MAINTENANCE				**$725,719**	**$0**	**$0**	**$718,854**	**(0.9%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3324 DETENTION AND CORRECTION - MEDICAL

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53100	52300	PROFESSIONAL SERVICES	$973,700	$0	$0	$964,200	(1.0%)
			ADVENT HEALTH PHYSICIAN & PA/ARNP SERVICES				$138,000	
			INMATE CATASTROPHIC INSURANCE				$100,000	
			INMATE DENTAL SERVICES				$25,200	
			INMATE MEDICAL CARE - VARIOUS PHYSICIANS, HOSPITALS, ER, LABS, ETC.				$541,000	
			MEDICAL DISPOSAL SERVICE				$2,000	
			MENTAL HEALTH MANAGEMENT (SHELLY BRACE)				$18,000	
			PHARMACY SERVICES				$140,000	
005	54900	52300	OTHER CHARGES/OBLIGATIONS	$260	$0	$0	$260	0.0%
			PHARMACY LICENSE FEE				$260	
005	55200	52300	OPERATING SUPPLIES	$25,000	$0	$0	$30,000	20.0%
			BANDAGES & DRESSINGS SUPPLIES				$1,000	
			MEDICAL EQUIPMENT REPLACEMENT				$2,000	
			MEDICATION DISPENSERS, CUPS, & ENVELOPES				$900	
			OTC/PRESCRIBED MEDICATIONS				$4,500	
			OTHER MEDICAL SUPPLIES				$6,400	
			OXYGEN SUPPLIES				$500	
			PREP PADS - ALCOHOL, IODINE				$200	
			SPECIMEN/SHARPS CONTAINERS				$1,500	
			TEST KITS/SUPPLIES - PREGNANCY, URINE, SUGAR				$13,000	
Non Personal Expenditures				**$998,960**	**$0**	**$0**	**$994,460**	**(0.5%)**
Center: 3324 DETENTION AND CORRECTION - MEDICAL				**$998,960**	**$0**	**$0**	**$994,460**	**(0.5%)**

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400	52100	CONTRACTUAL SERVICES	$2,490	$0	$0	$2,490	0.0%
			EVIDENCE ALARM MONITORING				$810	
			FIRE ALARM MONITORING (LE BLDG)				$420	
			SECURITY ALARM MONITORING (LE BLDG)				$1,260	
005	54100	52100	COMMUNICATIONS & FREIGHT	$62,065	$0	$0	$54,900	(11.5%)
			CISCO VOIP PHONE SYSTEM SHARE				$16,000	
			DRUG LINE SERVICE (CENTURY LINK)				$600	
			ELEVATOR EMERGENCY PHONE SERVICE (CENTURY LINK)				$2,300	
			INTERNET & CONNECTIVITY COSTSHARE DISTRIBUTION				$23,000	
			INTERNET SERVICE (COMCAST)				$900	
			MANAGED ETHERNET DATA LINES SERVICE (CENTURY LINK)				$8,000	
			STILL PHONE SERVICE (CENTURY LINK)				$800	
			SVU UNDERCOVER INTERNET LINE - CHILD VICTIMS (CENTURY LINK)				$2,300	
			VOIP SINGLEWIRE				$1,000	
005	54300	52100	UTILITY SERVICES	$147,000	$0	$0	$147,000	0.0%
			ELECTRIC SVC				$125,000	
			ELECTRIC SVC - LP SUBSTATION				$2,000	
			OTHER MISC. UTILITY SERVICES				$5,000	
			WATER SVC				$15,000	
005	54600	52100	REPAIR & MAINTENANCE	$60,319	$0	$0	$66,451	10.2%
			AC REPAIRS & MAINTENANCE				$5,000	
			CARPET CLEANING				$3,000	
			CHILLER REPAIRS & MAINTENANCE				$9,132	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3325 LAW ENFORCEMENT MAINTENANCE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52100	REPAIR & MAINTENANCE	$60,319	$0	$0	$66,451	10.2%
			ELEVATOR MAINTENANCE				$13,000	
			FIRE ALARM MAINTENANCE - ANNUAL (BCI)				$3,895	
			FIRE ALARM TEST & INSPECTION - ANNUAL (BCI)				$998	
			FIRE EXTINGUISHER MAINTENANCE				$1,390	
			FIRE SPRINKLER SYSTEM MAINTENANCE				$4,850	
			GAS SUPPRESSION SYSTEM (DISPATCH)				$3,049	
			GAS SUPPRESSION SYSTEM (LE BLDG)				$1,637	
			GENERATOR SERVICE				$3,500	
			KEYS & LOCKS MAINTENANCE				$1,000	
			OTHER MISC. REPAIRS & MAINTENANCE				$10,000	
			PEST CONTROL				$1,500	
			PLUMBING REPAIRS & MAINTENANCE				$3,000	
			ROOF INSPECTION				$1,500	
005	55200	52100	OPERATING SUPPLIES	$15,000	$0	$0	$15,000	0.0%
			OTHER MISC. OPERATING SUPPLIES				$5,000	
			SANITATION & CLEANING SUPPLIES				$10,000	
Non Personal Expenditures				**$286,874**	**$0**	**$0**	**$285,841**	**(0.4%)**
Center: 3325 LAW ENFORCEMENT MAINTENANCE				**$286,874**	**$0**	**$0**	**$285,841**	**(0.4%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3326 DETENTION & CORRECTIONS OTHER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400Z	52300	PROJECT CONTRACTUAL SVC	$0	$0	$0	$51,266	100.0%
			ROLLOVER PROJECT 16056 HCSO DETENTION RECONFIGURATION				$51,266	
005	54900Z	52300	PROJECT OTHER CHG & OBLIG	$130,000	$0	$0	$130,000	0.0%
			DOJ STATE CRIMINAL ALIEN ASSISTANCE PROGRAM (SCAAP)				$20,000	
			RESIDENTIAL SUBSTANCE ABUSE TREATMENT (RSAT)				$82,500	
			RESIDENTIAL SUBSTANCE ABUSE TREATMENT (RSAT) - MATCH				$27,500	
Non Personal Expenditures				**$130,000**	**$0**	**$0**	**$181,266**	**39.4%**
Center: 3326 DETENTION & CORRECTIONS OTHER				**$130,000**	**$0**	**$0**	**$181,266**	**39.4%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3327 LAW ENFORCEMENT OTHER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54900Z	52100	PROJECT OTHER CHG & OBLIG	$2,778,945	$0	$0	$3,450,982	24.2%
			2020 COPS HIRING PROGRAM				$68,953	
			2020 COPS HIRING PROGRAM - MATCH				$61,147	
			AVON PARK LAW ENFORCEMENT SERVICES				$2,002,258	
			COLLEGE RESOURCE DEPUTY PROGRAM				$52,410	
			DOJ EDWARD BYRNE MEMORIAL (JAG DIRECT)				$19,000	
			DOJ EDWARD BYRNE MEMORIAL JAG-COUNTY WIDE				$50,648	
			ENVIRONMENTAL LAW ENFORCEMENT PROGRAM				$143,012	
			SCHOOL RESOURCE OFFICER/SAFE SCHOOLS PROGRAM				$894,089	
			VOCA				$127,572	
			VOCA - COUNTY MATCH				$31,893	
Non Personal Expenditures				**$2,778,945**	**$0**	**$0**	**$3,450,982**	**24.2%**
Center: 3327 LAW ENFORCEMENT OTHER				**$2,778,945**	**$0**	**$0**	**$3,450,982**	**24.2%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3994 INTERGOVT RADIO COMMUNICATION PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
131	53400	52900	CONTRACTUAL SERVICES	$389,431	$389,430	$0	$394,645	1.3%
			MOTOROLA SERVICE CONTRACT				$346,045	
			MOTOROLA SERVICES - POLK COUNTY				$48,600	
131	54600	52900	REPAIR & MAINTENANCE	$2,000	$0	$0	$0	(100.0%)
Non Personal Expenditures				**$391,431**	**$389,430**	**$0**	**$394,645**	**0.8%**
Center: 3994 INTERGOVT RADIO COMMUNICATION PROGRAM				**$391,431**	**$389,430**	**$0**	**$394,645**	**0.8%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3998 E911 PROGRAM - LAND

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
122	51001	52500	PERSONAL SERVICES ELEC OF	$840,881	$840,881	$0	$854,975	1.7%
Personnel Expenditures				**$840,881**	**$840,881**	**$0**	**$854,975**	**1.7%**
122	53001	52500	OPERATING EXPENSE - ELECT	$327,776	$327,776	$0	$354,984	8.3%
			OPERATING EXPENSES REQUEST FROM SHERIFF				$354,984	
Non Personal Expenditures				**$327,776**	**$327,776**	**$0**	**$354,984**	**8.3%**
Center: 3998 E911 PROGRAM - LAND				**$1,168,657**	**$1,168,657**	**$0**	**$1,209,959**	**3.5%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3998B COMMUNICATIONS PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400	52500	CONTRACTUAL SERVICES	$5,675	$2,587	$2,587	$2,550	(55.1%)
			CENTRAL SECURITY ALARM MONITORING SVC - TOWERS				$2,550	
005	54100	52500	COMMUNICATIONS & FREIGHT	$35,375	$13,965	$8,778	$29,375	(17.0%)
			ADMIN REDUCTION				($15,000)	
			CENTREX PHONE SVC				$275	
			FIBER SVC. AVON PARK TOWER				$7,200	
			FIBER SVC. LAKE PLACID				$7,200	
			FIBER SVC. SHERIFF'S TOWER				$7,200	
			PHONE SVC AVON PARK TOWER				$4,500	
			PHONE SVC BRIGHTON TOWER				$4,500	
			PHONE SVC LAKE PLACID TOWER				$4,500	
			PHONE SVC S.O. TOWER				$4,500	
			PHONE SVC VENUS TOWER				$4,500	
005	54300	52500	UTILITY SERVICES	$26,532	$17,996	$10,569	$26,532	0.0%
			ELECTRIC SVC - APYA TOWER				$6,237	
			ELECTRIC SVC - AVON PARK TOWER				$4,653	
			ELECTRIC SVC - BRIGHTON TOWER				$3,960	
			ELECTRIC SVC - LAKE PLACID TOWER				$3,960	
			ELECTRIC SVC - SO TOWER				$6,732	
			ELECTRIC SVC - VENUS TOWER				$990	
005	54600	52500	REPAIR & MAINTENANCE	$29,050	$12,043	$1,080	$29,050	0.0%
			A/C REPAIR (2 @ $1,000/EA)				$2,000	
			GENERATOR ANNUAL MAINTENANCE				$700	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3998B COMMUNICATIONS PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52500	REPAIR & MAINTENANCE	$29,050	$12,043	$1,080	$29,050	0.0%
			GENERATOR REPAIRS				$5,000	
			LIGHTING REPAIRS				$2,500	
			REPAIRS TO TOWERS				$10,000	
			SHELTER REPAIRS				$2,500	
			TOWER MAINT. GENERATORS (2 @ $250/EA)				$500	
			TOWER MAINT. GENERATORS (9 @ $650/EA)				$5,850	
005	55200	52500	OPERATING SUPPLIES	$3,000	$30	$0	$3,000	0.0%
			COMMUNICATIONS SUPPLIES AND EQUIPMENT				$2,000	
			TOWER SITE SUPPLIES				$1,000	
005	55211	52500	FUEL	$614	$0	$0	$1,431	133.1%
			DIESEL - GENERATOR (220 GALS @ $2.50/GAL)				$550	
			GAS - GENERATOR (52.5 GALS @ $2.50/GAL)				$131	
			GAS - GENERATOR LP (300 GALS @ $2.50/GAL)				$750	
Non Personal Expenditures				**$100,246**	**$46,622**	**$23,014**	**$91,938**	**(8.3%)**
Center: 3998B COMMUNICATIONS PROGRAM				**$100,246**	**$46,622**	**$23,014**	**$91,938**	**(8.3%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3400 DEVELOPMENT SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51500	REGULAR SALARIES & WAGES	$96,915	$71,126	$0	$89,107	(8.1%)
005	52100	51500	FICA TAXES	$7,414	$5,070	$0	$6,839	(7.8%)
005	52200	51500	RETIREMENT CONTRIBUTIONS	$26,448	$19,964	$0	$25,937	(1.9%)
005	52300	51500	LIFE & HEALTH INSURANCE	$9,816	$9,196	$0	$10,416	6.1%
005	52400	51500	WORKERS' COMPENSATION	$165	$124	$0	$116	(29.7%)
Personnel Expenditures				**$140,758**	**$105,479**	**$0**	**$132,415**	**(5.9%)**
005	53100	51500	PROFESSIONAL SERVICES	$0	$0	$0	$30,000	100.0%
			STRATEGIC PLANNING				$30,000	
005	53400	51500	CONTRACTUAL SERVICES	$300	$0	$420	$300	0.0%
			PANIC BUTTON MONITORING				$300	
005	54000	51500	TRAVEL AND PER DIEM	$758	$0	$0	$872	15.0%
			LODGING - PLANNING/ECONOMIC DEVELOPMENT/MISC CONFERENCES (3 NIGHTS @ $135/NIGHT)				$405	
			PER DIEM - FEDC CONFERENCE (3 DAYS @ $38/DAY)				$114	
			PER DIEM - PLANNING/ECONOMIC DEVELOPMENT/MISC CONF (6 DAYS @ $38/DAY)				$228	
			TOLLS & PARKING - PLANNING/ECONOMIC DEVELOPMENT/MISC CONF				$125	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3400 DEVELOPMENT SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	51500	COMMUNICATIONS & FREIGHT	$264	$611	$660	$1,569	494.3%
							$300	
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1)				$68	
			CISCO PHONE CONNECTION				$39	
			INTERNET CONNECTIVITY (BANDWIDTH)				$96	
			LONG DISTANCE CHARGES CENTURY LINK				$25	
			MONDAY.COM				$1,000	
			SOFTWARE CALL ACCOUNTING PHONE AGREEMENT				$11	
			TEAMS AUDIO CONFERENCING LICENSE				$30	
005	54500	51500	INSURANCE	$235	$202	$235	$235	0.0%
			EMPLOYEE LIABILITY (1 @ $235/EA)				$235	
005	54600	51500	REPAIR & MAINTENANCE	$1,032	$2,730	$2,800	$157	(84.8%)
			CISCO INTERNET HARDWARE				$34	
			EXECUTIME LICENSES (1)				$14	
			IT - CLIENT DEVICE MGMT (2)				$38	
			IT - DESKTOP MGMT. (2)				$20	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			IT - SECURITY INFO & EVENT MGMT (2)				$40	
005	54700	51500	PRINTING AND BINDING	$38	$36	$0	$0	(100.0%)
005	55100	51500	OFFICE SUPPLIES	$150	$0	$100	$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3400 DEVELOPMENT SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	51500	OPERATING SUPPLIES	$75	$0	$75	$408	444.0%
			SMARTSHEETS SOFTWARE				$333	
			UPS BACKUPS/COMPUTER SUPPLIES				$75	
005	55402	51500	SUBSCRIPTIONS	$0	$0	$0	$800	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	
005	55403	51500	EDUCATION & TRAINING	$700	$0	$0	$800	14.3%
			FAPA CONFERENCE/ECONOMIC DEVELOPMENT/MISC TRAINING				$800	
005	55404	51500	DUES & MEMBERSHIPS	$601	$0	$601	$0	(100.0%)
Non Personal Expenditures				**$4,153**	**$3,579**	**$4,891**	**$35,141**	**746.2%**
Center: 3400 DEVELOPMENT SERVICES				**$144,911**	**$109,058**	**$4,891**	**$167,556**	**15.6%**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 2700 COUNTY PLANNING AND ZONING DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	51500	REGULAR SALARIES & WAGES	$238,329	$129,076	$151,154	$382,641	60.6%
005	51300	51500	OTHER SALARIES & WAGES	$0	$1,290	$0	$0	100.0%
005	52100	51500	FICA TAXES	$18,255	$9,940	$11,386	$29,295	60.5%
005	52200	51500	RETIREMENT CONTRIBUTIONS	$23,863	$13,317	$15,458	$41,434	73.6%
005	52300	51500	LIFE & HEALTH INSURANCE	$49,080	$26,833	$36,813	$93,744	91.0%
005	52400	51500	WORKERS' COMPENSATION	$405	$227	$300	$498	23.0%
005	52500	51500	UNEMPLOYMENT COMPENSATION	$0	$825	$0	$0	100.0%
Personnel Expenditures				**$329,932**	**$181,508**	**$215,111**	**$547,612**	**66.0%**
005	53100	51500	PROFESSIONAL SERVICES	$0	$0	$0	$52,500	100.0%
			SCANNING PERMANENT RECORDS				$2,500	
			SPECIAL PLANNING PROJECTS				$50,000	
005	54000	51500	TRAVEL AND PER DIEM	$1,063	$126	$1,000	$2,712	155.1%
			LODGING - FAPA CONFERENCE (4 EMP @ 3 NIGHTS @ $135/NIGHT)				$1,620	
			LODGING - TRAINING/OTHER (2 EMP @ 1 NIGHT EACH @ $135/NIGHT)				$270	
			PER DIEM - FAPA CONF (4 EMP @ 3 DAYS EACH @ $38/DAY)				$456	
			PER DIEM - TRAINING/OTHER (2 EMP @ 2 DAYS & 3 EMP @ 1 DAY @ $38/DAY)				$266	
			TOLLS & PARKING				$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2700 COUNTY PLANNING AND ZONING DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	51500	COMMUNICATIONS & FREIGHT	$2,541	$1,007	$2,426	$4,827	90.0%
							$300	
			CISCO DEVICE/FEATURE (DEVICE - 7, DID - 6)				$392	
			CISCO PHONE CONNECTION				$256	
			INTERNET CONNECTIVITY (BANDWIDTH)				$668	
			LONG DISTANCE CHARGES				$500	
			SHIPPING				$2,700	
			SOFTWARE CALL ACCOUNTING PHONE AGREEMENT				$11	
005	54400	51500	RENTALS AND LEASES	$2,585	$1,938	$2,585	$3,490	35.0%
			COPIER C8170H LEASE (1 @ $168.36/MO)				$2,021	
			COPIER LEASE (1 @ $122.40/MO)				$1,469	
005	54500	51500	INSURANCE	$1,175	$1,674	$1,175	$2,115	80.0%
			EMPLOYEE LIABILITY (9 @ $235/EA)				$2,115	
005	54600	51500	REPAIR & MAINTENANCE	$9,074	$7,281	$8,750	$8,897	(2.0%)
			CISCO INTERNET HARDWARE				$234	
			ESRI - GIS COST SHARING (10 USERS @ 7% COUNTY-WIDE)				$5,954	
			EXECUTIME LICENSES (9)				$122	
			IT - 50%-C9300-48P-A				$299	
			IT - CATALYST4500E 7 SLOT CHASSIS FOR 48GBPS/SLOT REFURBISHED				$157	
			IT - CLIENT DEVICE MGMT (13)				$242	
			IT - DESKTOP MGMT. (13)				$125	
			IT - NETWORK DEVICE MGMT				$549	
			IT - ONBASE - AE OCR DDS ETC				$381	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2700 COUNTY PLANNING AND ZONING DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	51500	REPAIR & MAINTENANCE	$9,074	$7,281	$8,750	$8,897	(2.0%)
			IT - ONBASE - CONCURRENT CLIENT				$226	
			IT - REMOTE ACCESS (8) - LICENSE				$82	
			IT - SECURITY INFO & EVENT MGMT (13)				$258	
			IT- ONBASE - DESKTOP DOCUMENT IMAGING				$81	
			LABOR (1 HR @ $43.23/HR)				$44	
			MINOR REPAIRS - CAR - BD207 SPLIT W/ 3440A (1 @ $250)				$125	
			OIL CHANGE - CAR - BD207 SPLIT W/ 3440A (1 @ $35)				$18	
005	54700	51500	PRINTING AND BINDING	$190	$45	$90	$261	37.4%
			BUSINESS CARDS (5 @ 250 @ $22.50, & 3 @ 250 @ $16)				$161	
			PRINTING ZONING ENVELOPES				$100	
005	55100	51500	OFFICE SUPPLIES	$1,445	$972	$1,000	$3,085	113.5%
			COPY PAPER (40 CASES @ $32/EA)				$1,280	
			PENS, PAPER, STAPLES, TAPE, LABELS				$1,585	
			ROLLS OF PAPER FOR GRAPHIC MAPS				$220	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	51500	OPERATING SUPPLIES	$7,072	$4,132	$4,000	$8,340	17.9%
			COPIER CHARGES - B/W (160,000 X 0.0046)				$736	
			COPIER CHARGES - COLOR (60,000 X 0.0396)				$2,376	
			DOCKING STATION				$220	
			INK CARTRIDGES - COLOR (PLOTTER)				$1,100	
			LAPTOP REPLACING 1 DESKTOP DUE TO AGE				$1,400	
			MICROSOFT SURFACE ACCESSORIES				$210	
			UPS BACKUPS/COMPUTER SUPPLIES (4 @ $75)				$300	
			ZONING STAFF PCS REPLACED DUE TO AGE (2 @ $999)				$1,998	
005	55211	51500	FUEL	$180	$0	$100	$0	(100.0%)
005	55230	51500	ATTRACTIVE PROPERTY INVENTORY	$0	$1,329	$0	$0	100.0%
005	55402	51500	SUBSCRIPTIONS	$73	$73	$73	$7,860	10,667.1%
			HIGHLANDS NEWS-SUN (ONLINE ACCESS ONLY)				$73	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (9 @ $75.83/EA)				$683	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (9)				$6,386	
			IT - REMOTE ACCESS (8) - SUBSCRIPTION				$552	
			IT - SECURITY AWARENESS (8)				$166	
005	55403	51500	EDUCATION & TRAINING	$1,460	$0	$990	$3,580	145.2%
			APA HEART OF FLORIDA ANNUAL MEETING (5 PLNRS @ $30/EA)				$150	
			CLASSES OF OPPORTUNITY/GIS				$880	
			FAPA ANNUAL CONFERENCE (3 PLNRS & 1 ZONING SUP. @ $450/EA)				$1,800	
			MISC. TRAINING (3 EMP @ 1 DAY @ $250/DAY)				$750	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2700 COUNTY PLANNING AND ZONING DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55404	51500	DUES & MEMBERSHIPS	$32,743	$31,003	$31,873	$33,615	2.7%
			APA INCLUDING FAPA (3 @ $320/EA)				$960	
			APA, AICP & FAPA PLANNERS (2 @ $550/EA)				$1,100	
			CFRPC PER AGREEMENT				$31,450	
			NEW NOTARY FOR ZONING (1 @ $105)				$105	
Non Personal Expenditures				**$59,601**	**$49,581**	**$54,062**	**$131,282**	**120.3%**
005	56400	51500	MACHINERY & EQUIPMENT	$0	$0	$1,330	$0	100.0%
Capital Expenditures				**$0**	**$0**	**$1,330**	**$0**	**100.0%**
Center: 2700 COUNTY PLANNING AND ZONING DEPARTMENT				**$389,533**	**$231,089**	**$270,503**	**$678,894**	**74.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6213 HISTORIC PRESERVATION COMMISSION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53100Z	57900	PROJECT PROFESSIONAL SVC	$0	$19,720	$19,720	$0	100.0%
005	54000	57900	TRAVEL AND PER DIEM	$780	$0	$700	$780	0.0%
			HISTORIC PRESERVATION TOLLS & PARKING				$50	
			LODGING - HISTORIC PRESERVATION CONFERENCE (1 EMP @ 4 NIGHTS @ 135/NIGHT)				$540	
			PER DIEM - HISTORIC PRESERVATION CONFERENCE 1 EMP @ 5 DAYS @ $38/EA)				$190	
005	54900	57900	OTHER CHARGES/OBLIGATIONS	$5,400	$4,544	$4,900	$3,000	(44.4%)
			100TH YEAR ANNIVERSARY PROJECT				$2,500	
			HISTORIC MARKERS & OTHER PROJECTS				$500	
005	55403	57900	EDUCATION & TRAINING	$350	$0	$350	$350	0.0%
			HISTORIC PRESERVATION ANNUAL CONFERENCE (1 PLNR @ $350/EA)				$350	
005	55404	57900	DUES & MEMBERSHIPS	$600	$60	$600	$600	0.0%
			FL. TRUST - HISTORIC PRESERVATION				$400	
			NAT'L TRUST - HISTORIC PRESERVATION				$200	
Non Personal Expenditures				**$7,130**	**$24,324**	**$26,270**	**$4,730**	**(33.7%)**
Center: 6213 HISTORIC PRESERVATION COMMISSION				**$7,130**	**$24,324**	**$26,270**	**$4,730**	**(33.7%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3439 CODE ENFORCEMENT DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	52400	REGULAR SALARIES & WAGES	$386,945	$259,645	$0	$225,123	(41.8%)
005	51300	52400	OTHER SALARIES & WAGES	$0	$2,808	$0	$0	100.0%
005	51400	52400	OVERTIME	$0	$141	$0	$0	100.0%
005	52100	52400	FICA TAXES	$29,623	$19,190	$0	$17,220	(41.9%)
005	52200	52400	RETIREMENT CONTRIBUTIONS	$38,725	$26,714	$0	$24,357	(37.1%)
005	52300	52400	LIFE & HEALTH INSURANCE	$98,160	$68,811	$0	$62,496	(36.3%)
005	52400	52400	WORKERS' COMPENSATION	$4,476	$2,970	$0	$3,359	(25.0%)
Personnel Expenditures				**$557,929**	**$380,278**	**$0**	**$332,555**	**(40.4%)**
005	54000	52400	TRAVEL AND PER DIEM	$7,321	$0	$0	$6,404	(12.5%)
			LODGING - FACE ANNUAL CONF. (2 EMP @ 3 NIGHTS @ $135/NIGHT)				$810	
			LODGING - LEVEL 1 CERT. FOR CODE OFFICER (3 EMP @ 6 NIGHTS @ $135/NIGHT)				$2,430	
			LODGING - LEVEL 2 CERT. FOR CODE OFFICER (1 EMP @ 6 NIGHTS @ $135/NIGHT)				$810	
			LODGING - LEVEL 4 CERT. FOR CODE OFFICER (1 EMP @ 6 NIGHTS @ $135/NIGHT)				$810	
			PER DIEM - FACE ANNUAL CONF. (2 EMP @ 4 DAYS @ $38/DAY)				$304	
			PER DIEM - LEVEL 1 CERT. FOR CODE OFFICER (3 EMP @ 6 DAYS @ $38/DAY)				$684	
			PER DIEM - LEVEL 2 CERT. FOR CODE OFFICER (1 EMP @ 6 NIGHTS @ $38/DAY)				$228	
			PER DIEM - LEVEL 4 CERT. FOR CODE OFFICER (1 EMP @ 6 DAYS @ $38/DAY)				$228	
			TOLLS & PARKING				$100	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	52400	COMMUNICATIONS & FREIGHT	$15,615	$8,958	$0	$14,286	(8.5%)
			CELL PHONE SVC (5 @ $42/MON)				$2,520	
			CISCO DEVICE/FEATURE (DEVICES -18, DID - 11)				$530	
			CISCO PHONE CONNECTION				$328	
			INTERNET CONNECTIVITY (BANDWIDTH)				$982	
			LONG DISTANCE CHARGES CENTURY LINK				$200	
			MIFI (5 @ $37/MO)				$2,220	
			POSTAGE				$7,500	
			SOFTWARE CALL ACCOUNTING PHONE AGREEMENT				$6	
005	54300	52400	UTILITY SERVICES	$20	$26	$0	$20	0.0%
			LANDFILL CHARGES - RECORDS RETENTION				$20	
005	54400	52400	RENTALS AND LEASES	$1,632	$1,217	$0	$0	(100.0%)
005	54500	52400	INSURANCE	$5,550	$5,348	$0	$4,610	(16.9%)
			EMPLOYEE LIABILITY (6 @ $235/EA)				$1,410	
			LIGHT TRUCKS AND SUVS (5 @ $640/EA)				$3,200	
005	54600	52400	REPAIR & MAINTENANCE	$35,362	$23,283	$0	$29,331	(17.1%)
			ANN. FIRE EXTINGUISHER INSPECTION/REPAIR				$200	
			CISCO INTERNET HARDWARE				$600	
			CODE ENF LICENSES FOR INTERNET RESEARCH (6 @ $110.64/MO)				$7,967	
			ESRI - SHARED LICENSE (GIS) COST (7 USERS)				$1,191	
			EXECUTIME LICENSES (6)				$81	
			IT - 50% - C9300-48P-A COM_ANNEX				$299	
			IT - CATALYST4500E 7 SLOT CHASSIS FOR 48GBPS/SLOT REFURBISHED				$157	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3439 CODE ENFORCEMENT DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	52400	REPAIR & MAINTENANCE	$35,362	$23,283	$0	$29,331	(17.1%)
			IT - CLIENT DEVICE MGMT (10)				$186	
			IT - CPLUS CODE ENFORCEMENT				$2,741	
			IT - DESKTOP MGMT. (10)				$96	
			IT - EGOV CODE ENFORCEMENT				$762	
			IT - NETWORK DEVICE MGMT				$549	
			IT - ONBASE - AE OCR DDS ETC				$681	
			IT - ONBASE - CONCURRENT CLIENT				$226	
			IT - ONBASE - DESKTOP DOCUMENT IMAGING (4 @ $80.60/EA)				$323	
			IT - REMOTE ACCESS (6) - LICENSE				$62	
			IT - SECURITY INFO & EVENT MGMT (10)				$198	
			IT SOFTWARE COSTS- COMMUNITY PLUS, ACCURINT, OTHER MISCELLANOUS				$2,000	
			MAJOR REPAIRS - LT DUTY TRK (1 @ $1,300/EA)				$1,300	
			MINOR REPAIRS - LT DUTY TRKS (3 @ $300/EA)				$900	
			MINOR REPAIRS - SUVS (1 @ $250/EA)				$250	
			OIL CHANGES - LIGHT DUTY TRKS (4 @ 2/YR @ $40/EA)				$320	
			OIL CHANGES - SUVS (1 @ 2/YR @ $35/EA)				$70	
			REPAIR & CALIBRATE SOUND METERS (8 @ $859/EA)				$6,872	
			REPLACE CALIBRATOR, SOUND METER				$500	
			TIRES - LIGHT DUTY TRKS - (2 @ 4 TIRES/EA @ $100/TIRE)				$800	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54700	52400	PRINTING AND BINDING	$2,215	$114	$0	$1,252	(43.5%)
			BUSINESS CARDS (2 @ 250/$16, 5 @ 500/$20)				$132	
			PRINTING C.E. & ZONING ENVELOPES				$200	
			PRINTING CAR VIOLATION STICKERS				$350	
			PRINTING MISC. VIOLATION DOOR HANGERS				$570	
005	54900	52400	OTHER CHARGES/OBLIGATIONS	$105	$87	$0	$0	(100.0%)
005	55100	52400	OFFICE SUPPLIES	$3,450	$1,427	$0	$1,850	(46.4%)
			FILES/MAILING LABELS, TABS, ENVELOPES				$700	
			OFFICE SUPPLIES				$800	
			OFFICE SUPPLIES - FILE & EQUIPMENT HOLDERS FOR VEHICLE				$350	
005	55200	52400	OPERATING SUPPLIES	$9,043	$3,190	$0	$9,150	1.2%
			EQUIP. SUCH AS SHOVELS, SURVEY STAKES, ETC.				$2,000	
			DRY CLEANING - SPECIAL MAGISTRATES' ROBES				$50	
			INK CARTRIDGES FOR CE VEHICLES				$1,500	
			PRINTER / SCANNER COMBO FOR CODE OFFICERS (5 @ 200)				$1,000	
			REPLACE SOUND METER AND CALIBRATOR DUE TO AGE (1)				$3,000	
			UNIFORMS - CODE OFFICERS (5 EMP)				$1,350	
			UPS BACKUPS/COMPUTER SUPPLIES				$250	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55211	52400	FUEL	$5,566	$5,049	$0	$7,438	33.6%
			GAS - LIGHT DUTY TRK - ZD107 (500 GALS @ $2.50/GAL)				$1,250	
			GAS - LIGHT DUTY TRK - ZD120 (800 GALS @ $2.50/GAL)				$2,000	
			GAS - LIGHT DUTY TRK - ZD124 (675 GALS @ $2.50/GAL)				$1,688	
			GAS - LIGHT DUTY TRK - ZD125 (500 GALS @ $2.50/GAL)				$1,250	
			GAS - SUV - ZD128 (500 GALS @ $2.50/GAL)				$1,250	
005	55401	52400	BOOKS	$0	$0	$0	$400	100.0%
			NEW CODE BOOK, CODE OF ORDINANCES (MUNICODE)				$400	
005	55402	52400	SUBSCRIPTIONS	$0	$0	$0	$5,479	100.0%
			IT - REMOTE ACCESS (6) - SUBSCRIPTION				$414	
			IT - SECURITY AWARENESS (6)				$124	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (9 @ $75.83/EA)				$683	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (6)				$4,258	
005	55403	52400	EDUCATION & TRAINING	$6,020	$650	$0	$4,825	(19.9%)
			FACE ANNUAL CONF. (MAINTAIN CERT.) (2 @ $450/EA)				$900	
			LEVEL 1 CERT. EXAM FOR CODE OFFICER (3)				$255	
			LEVEL 1 CERT. TRAINING FOR CODE OFFICER (3)				$1,560	
			LEVEL 2 CERT. EXAM FOR CODE OFFICER (1)				$85	
			LEVEL 2 CERT. TRAINING FOR CODE OFFICER (1)				$520	
			LEVEL 4 CERT. EXAM FOR CODE OFFICER (1)				$85	
			LEVEL 4 CERT. TRAINING FOR CODE OFFICER (1)				$520	
			TRAIN. CERT. SOUND METERS INSIDE (1 DAY)				$900	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3439 CODE ENFORCEMENT DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55404	52400	DUES & MEMBERSHIPS	$250	$250	$0	$335	34.0%
			CODE ENFORCEMENT - FACE (5 @ $50/EA)				$250	
			NOTARY COMMISSION (1 RENEWAL @ $85)				$85	
Non Personal Expenditures				**$92,149**	**$49,599**	**$0**	**$85,380**	**(7.3%)**
005	56400	52400	MACHINERY & EQUIPMENT	$1,790	$0	$0	$0	(100.0%)
Capital Expenditures				**$1,790**	**$0**	**$0**	**$0**	**(100.0%)**
Center: 3439 CODE ENFORCEMENT DEPARTMENT				**$651,868**	**$429,878**	**$0**	**$417,935**	**(35.9%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6306 NUISANCE ABATEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53100	53900	PROFESSIONAL SERVICES	$7,500	$6,478	$0	$9,500	26.7%
			MAGISTRATE & ALTERNATE FEES				$9,500	
005	53400	53900	CONTRACTUAL SERVICES	$45,000	$17,290	$0	$42,300	(6.0%)
			MOWING, DEBRIS REMOVAL, AND NUISANCE ABATEMENT				$42,300	
005	54600	53900	REPAIR & MAINTENANCE	$0	$0	$0	$0	100.0%
005	54900	53900	OTHER CHARGES/OBLIGATIONS	$8,300	$2,600	$0	$3,500	(57.8%)
			ASBESTOS SURVEYS				$2,500	
			TITLE SEARCHES				$1,000	
Non Personal Expenditures				**$60,800**	**$26,368**	**$0**	**$55,300**	**(9.0%)**
Center: 6306 NUISANCE ABATEMENT				**$60,800**	**$26,368**	**$0**	**$55,300**	**(9.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	55200	REGULAR SALARIES & WAGES	$136,120	$113,424	$0	$141,606	4.0%
005	52100	55200	FICA TAXES	$10,437	$8,581	$0	$10,855	4.0%
005	52200	55200	RETIREMENT CONTRIBUTIONS	$13,642	$11,473	$0	$15,354	12.5%
005	52300	55200	LIFE & HEALTH INSURANCE	$19,632	$17,885	$0	$20,832	6.1%
005	52400	55200	WORKERS' COMPENSATION	$232	$193	$0	$185	(20.3%)
Personnel Expenditures				**$180,063**	**$151,557**	**$0**	**$188,832**	**4.9%**
005	53100	55200	PROFESSIONAL SERVICES	$66,600	$47,722	$129,000	$131,600	97.6%
			DOMAIN FEES				$100	
			ENGINEERING/PLANNING SERVICES				$75,000	
			MARKETING/ADVERTISING				$50,000	
			WEBSITE				$5,000	
			WEBSITE HOSTING				$1,500	
005	53400	55200	CONTRACTUAL SERVICES	$11,330	$8,498	$11,330	$11,330	0.0%
			CONTRACTUAL SERVICES - SMALL BUSINESS DEVELOPMENT CENTER CONTRACT				$11,330	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54000	55200	TRAVEL AND PER DIEM	$5,242	$299	$1,200	$5,166	(1.4%)
			AIRFARE (4 @ 300/EA)				$1,200	
			AIRPORT PARKING (4 @ $40/EA)				$160	
			LODGING - FEDC CONFERENCE (2 @ 2 NIGHTS @ $135/NIGHT)				$540	
			LODGING - INDUSTRY TRAININGS/MEETINGS (1 @ 14 NIGHTS @ $135/NIGHT)				$1,890	
			LODGING - RURAL ECONOMIC DEVELOPMENT SUMMIT (2 @ 2 NIGHTS @ $135/DAY)				$540	
			PER DIEM - FEDC CONF (2 @ 3 DAYS @ $38/DAY)				$152	
			PER DIEM - INDUSTRY TRAININGS/MEETING (1 @ 14 DAYS @ $38/DAY)				$532	
			PER DIEM - RURAL ECONOMIC DEVELOPMENT SUMMIT (2 @ 2 DAYS @ $38/DAY)				$152	
005	54100	55200	COMMUNICATIONS & FREIGHT	$1,415	$761	$1,415	$1,518	7.3%
							$300	
			CELL PHONE				$480	
			CISCO DEVICE/FEATURE (DEVICE - 3, DID - 3)				$202	
			CISCO PHONE CONNECTION				$115	
			INTERNET CONNECTIVITY (BANDWIDTH)				$286	
			POSTAGE				$75	
			TEAMS AUDIO CONFERENCING LICENSE				$60	
005	54500	55200	INSURANCE	$470	$403	$470	$470	0.0%
			EMPLOYEE LIABILITY (2 @ $235/EA)				$470	
005	54600	55200	REPAIR & MAINTENANCE	$19,219	$12,743	$14,219	$2,042	(89.4%)
			EXECUTIME LICENSES (2)				$27	
			CISCO INTERNET HARDWARE				$100	
			ESRI (GIS) COST SHARING				$1,191	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	55200	REPAIR & MAINTENANCE	$19,219	$12,743	$14,219	$2,042	(89.4%)
			IT - .COM DOMAIN - HIGHLANDSBUSINESS.COM				$19	
			IT - .COM DOMAIN - HIGHLANDSEDC.COM				$19	
			IT - .NET DOMAIN - HIHGLANDSBUSINESS.NET				$21	
			IT - .ORG DOMAIN - HIGHLANDSBUSINESS.ORG				$22	
			IT - CATALYST4500E 7 SLOT CHASSIS FOR 48GBPS/SLOT REFURBISHED				$157	
			IT - CLIENT DEVICE MGMT (3)				$56	
			IT - DESKTOP MGMT. (3)				$29	
			IT - REMOTE ACCESS (2) - LICENSE				$21	
			IT - SECURITY INFO & EVENT MGMT (3)				$60	
			MINOR REPAIRS CAR/SUV - BD207 (1 @ $250/EA)				$250	
			OIL CHANGE/GEN MAINT. CAR/SUV - BD207 (2 @ $35/EA)				$70	
005	54700	55200	PRINTING AND BINDING	$1,500	$0	$0	$2,000	33.3%
			BUSINESS CARDS (4 @ 250 @ $50)				$500	
			COLLATERAL MATERIALS FOR ESF-18				$750	
			PROSPECT KITS				$500	
			STATIONARY				$250	
005	54800	55200	PROMOTIONAL ACTIVITIES	$5,000	$575	$575	$4,000	(20.0%)
			PROMOTIONAL MATERIAL				$4,000	
005	55100	55200	OFFICE SUPPLIES	$570	$66	$100	$570	0.0%
			COPY PAPER (10 CASES @ $32/CASE)				$320	
			OFFICE SUPPLIES				$250	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55200	55200	OPERATING SUPPLIES	$4,080	$5,190	$5,200	$20,697	407.3%
			ACCESSORIES FOR NEW LAPTOP				$500	
			ANALYTICAL TOOLS				$1,000	
			CARAHSOFT				$2,000	
			CHMURA ECONOMIC & ANALTI SOFTWARE				$7,868	
			COSTAR				$3,000	
			GIS WEBTEC INC SOFTWARE				$5,250	
			NEW LAPTOP COMPUTER				$999	
			UPS BACKUP (1 @ $80)				$80	
005	55211	55200	FUEL	$270	$0	$0	$0	(100.0%)
005	55400	55200	PUBLICATIONS/SUBSCRIPTION	$225	$40	$40	$0	(100.0%)
005	55402	55200	SUBSCRIPTIONS	$0	$0	$0	$2,358	100.0%
			IT - ADOBE CREATIVE CLOUD FOR TEAMS				$758	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				$138	
			IT - SECURITY AWARENESS (2)				$42	
			IT- PRODUCTIVITY SOFTWARE M365 E5 (2)				$1,420	
005	55403	55200	EDUCATION & TRAINING	$5,405	$805	$1,400	$5,405	0.0%
			FEDC ANNUAL CONFERENCE (2 @ $425/EA)				$850	
			GIS TRAININGS				$880	
			INDUSTRY TRAININGS/MEETINGS				$3,000	
			RURAL ECONOMIC DEVELOPMENT SUMMIT (3 @ $225/EA)				$675	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55404	55200	DUES & MEMBERSHIPS	$2,035	$1,810	$2,035	$2,060	1.2%
			AVON PARK CHAMBER				$175	
			CITRUS GROWERS ASSOC				$100	
			DEO SPECIAL DISTRICT FEE FOR IDA				$175	
			FEDC MEMBERSHIP				$600	
			HEARTLAND REALTORS ASSOC				$125	
			IEDC MEMBERSHIP (1)				$660	
			LAKE PLACID CHAMBER				$75	
			SEBRING CHAMBER				$150	
Non Personal Expenditures				**$123,361**	**$78,911**	**$166,984**	**$189,216**	**53.4%**
Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT				**$303,424**	**$230,468**	**$166,984**	**$378,048**	**24.6%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
180	51200	52400	REGULAR SALARIES & WAGES	$439,945	$358,061	$437,362	$518,317	17.8%
180	51300	52400	OTHER SALARIES & WAGES	$0	$25	$25	$0	100.0%
180	51400	52400	OVERTIME	$502	$2,854	$4,572	$5,114	918.7%
180	52100	52400	FICA TAXES	$33,695	$25,477	$32,722	$40,051	18.9%
180	52200	52400	RETIREMENT CONTRIBUTIONS	$44,046	$38,891	$44,200	$61,580	39.8%
180	52300	52400	LIFE & HEALTH INSURANCE	$91,583	$82,850	$88,164	$118,013	28.9%
180	52400	52400	WORKERS' COMPENSATION	$7,104	$5,880	$7,104	$6,666	(6.2%)
Personnel Expenditures				**$616,875**	**$514,038**	**$614,149**	**$749,741**	**21.5%**
180	53400	52400	CONTRACTUAL SERVICES	$55,213	$81,496	$0	$85,219	54.3%
			DEMOLITION/DEBRIS REMOVAL FROM NUISANCE ABATEMENT				$65,000	
			SCANNING SERVICES FOR OLD PLANS				$5,001	
			STORE MICROFILM W/THE STATE (21 ROLLS @ .85/ROLL)				$18	
			TEMPORARY STAFFING TO COVER BO & INSP (50 DAYS @ 8HRS/DAY @ $38.00/HR)				$15,200	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
180	54000	52400	TRAVEL AND PER DIEM	$5,696	$763	$250	$6,395	12.3%
			LODGING - BOAF CONF (BLDG OFFICIAL, 4 NIGHTS @ $135/NIGHT)				$540	
			LODGING - CEU (BLDG OFFICIAL, 2 NIGHTS @ $135/NIGHT)				$270	
			LODGING - CEU CLASS (INSPECTORS, 4 @ 1 NIGHT @ $135/NIGHT)				$540	
			LODGING - INTERNSHIP/CROSS TRAINING PROGRAM (4 INSP FOR 5 NIGHTS @ $135/NIGHT)				$2,700	
			LODGING - NEW EMP (3 NIGHTS @ $135/NIGHT)				$405	
			LODGING - PIA CERTIFICATION (4 NIGHTS @ $135) 33%				$179	
			PER DIEM - BOAF ANNUAL CONF (BLDG OFFICIAL) (4 DAYS @ $38/DAY)				$152	
			PER DIEM - CEU (BLDG OFFICIAL) (3 DAYS @ $38/DAY)				$114	
			PER DIEM - CEU CLASS (4 INSPECTORS FOR 2 DAYS @ $38/DAY)				$304	
			PER DIEM - CHIEF PERMIT CLERK - TECHNOLOGY (2 DAYS @ $38/DAY)				$76	
			PER DIEM - DEVELOPMENT SPECIALIST - TECHNOLOGY (2 EMP FOR 2 DAYS @ $38/DAY)				$152	
			PER DIEM - INTERNSHIP/CROSS TRAINING PROGRAM (4 INSPECTORS FOR 5 DAYS @ $38/DAY)				$760	
			PER DIEM - NEW EMP (4 DAYS @ $38/DAY)				$152	
			PER DIEM - PIA CERTIFICATION (4 DAYS @ $38/DAY) 33%				$51	
180	54100	52400	COMMUNICATIONS & FREIGHT	$9,890	$4,713	$9,038	$11,395	15.2%
							$99	
			AIR CARD SPRINT - NEW EMP (1 @ $37/MO)				$444	
			AIR CARDS SPRINT (6 @ $37/MO)				$2,664	
			CELL PHONE SVC - NEW EMP (1 @ $42/MO)				$504	
			CELL PHONE SVC (5 @ $42/MO)				$2,520	
			CENTURY LINK PHONE SVC (12 MONTHS @ $40/MO)				$480	
			CISCO DEVICE/FEATURE (DEVICE - 15, DID - 6)				$890	
			CISCO PHONE CONNECTION				$463	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
180	54100	52400	COMMUNICATIONS & FREIGHT	$9,890	$4,713	$9,038	$11,395	15.2%
			INTERNET CONNECTIVITY (BANDWIDTH)				$1,431	
			PHONE SVC EMBARQ ($45/MO)				$540	
			POSTAGE - CONTRACTOR & HANDYPERSON RENEWAL				$125	
			POSTAGE DAILY OPERATIONS (12 @ $50/EA)				$600	
			POSTAGE - EXPIRED PERMIT MAILINGS ($30/MO)				$360	
			POSTAGE CERTIFIED MAIL NSF CHECKS/COMPLAINTS				$75	
			SHIPPING MERCHANDISE				$200	
180	54300	52400	UTILITY SERVICES	$112	$33	$40	$120	7.1%
			LANDFILL CHARGES - RECORD DESTRUCTION				$100	
			MICROFILM STORAGE WITH STATE OF FLORIDA				$20	
180	54400	52400	RENTALS AND LEASES	$1,920	$1,591	$1,920	$1,588	(17.3%)
			COPIER LEASE XEROX C8155H ($132.32/MO)				$1,588	
180	54500	52400	INSURANCE	$6,674	$6,546	$6,674	$7,783	16.6%
			EMP LIABILITY - NEW EMP				$235	
			EMPLOYEE LIABILITY - NEW EMP(1 @ $235/EA)				$235	
			EMPLOYEE LIABILITY (9 @ $235/EA)				$2,115	
			PIA EMPLOYEE LIABILITY 33%				$78	
			SUV - NEW EMP (1 @ $640/EA)				$640	
			SUV'S (7 @ $640/EA)				$4,480	
180	54600	52400	REPAIR & MAINTENANCE	$40,413	$37,241	$37,846	$46,974	16.2%
			BD194 HP DESIGNJET 4500 LARGE FORMAT SCANNER (1) SCANNING BULB REPLACEMENT				$750	
			CELL PHONE REPAIRS				$200	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
180	54600	52400	REPAIR & MAINTENANCE	$40,413	$37,241	$37,846	$46,974	16.2%
			CISCO INTERNET HARDWARE				$500	
			DESKTOP COMPUTER REPAIRS				$500	
			EXECUTIME LICENSES (9.33) PIA				$126	
			FUJITSU DESKTOP SCANNER REPAIRS				$300	
			HIC FCPPM 2011-5526 PERMIT PROC TO POSTPONE CERT FEE				$1,179	
			IT - 50%-C9300-48P-A COM_ANNEX				$299	
			IT - ACHIC002 - CPLUS PERMIT TYPE SECURITY				$2,850	
			IT - ACHIC027 - CPLUS INSPECTION DETAIL PRINT MODIFICATIONS				$388	
			IT - ACHIC039-PM-CPLUS IMPACT FEE CALCULATOR				$7,316	
			IT - CATALYST4500E 7 SLOT CHASSIS FOR 48GBPS/SLOT REFURBISHED				$157	
			IT - CLIENT DEVICE MGMT (18.33)				$340	
			IT - CPLUS PERMITTING				$6,302	
			IT - CPLUS WORKFLOW CENTER				$914	
			IT - DESKTOP MGMT. (18.33)				$175	
			IT - EGOV INSPECTIONS				$762	
			IT - EGOV ONLINE				$2,436	
			IT - EGOV PERMITTING				$762	
			IT - HICFCPPM 2011-5526: CPLUS PERMIT PROC POSTPONE CERT FEE				$1,238	
			IT - NETWORK DEVICE MGMT				$1,372	
			IT - ONBASE - AE OCR DDS ETC				$2,361	
			IT - ONBASE - CONCURRENT CLIENT (4 @ $225.69/EA)				$903	
			IT - ONBASE - DESKTOP DOC IMAGING (5 @ $80.60/EA)				$403	
			IT - ONBASE - FULL TEXT INDEXING CONCURRENT CLIENT (5 @ $48.36/EA)				$242	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
180	54600	52400	REPAIR & MAINTENANCE	$40,413	$37,241	$37,846	$46,974	16.2%
			IT - ONBASE - WORKFLOW CONCURRENT CLIENT				$355	
			IT - REMOTE ACCESS (10.33) PIA - LICENSE				$106	
			IT - SECURITY INFO & EVENT MGMT (18.33)				$363	
			LABOR REIMBURSE (115 HRS @ $43.23/HR)				$4,972	
			LAPTOP REPAIRS				$250	
			MAJOR REPAIRS - BD201, BD206 (2 SUV'S @ $1,250/EA)				$2,500	
			MINOR REPAIRS - BD207 SPLIT W/ 2770 (1 @ $250/EA)				$125	
			MINOR REPAIRS - NEW EMP (SUV @ $300/EA)				$300	
			MINOR REPAIRS BD201, BD206, BD209, BD211, BD212, BD213 (6 @ $250/EA)				$1,500	
			OIL CHANGE - BD207 SPLIT W/ 2770 (1 @ $35/EA)				$18	
			OIL CHANGES - BD201, 206, 209, 211, 212, 213 (6 @ 4/YR @ $40/EA)				$960	
			OIL CHANGES - NEW EMP SUV (4 @ $40/EA)				$160	
			PIO IT CHARGES 33%				$500	
			TIRES - BD206, BD207 (2 SUV'S @ 4 TIRES @ $190/TIRE)				$1,520	
			TIRES - BD206, BD209, BD211 (3 SUV'S @ 1 TIRE @ $190/TIRE)				$570	
180	54700	52400	PRINTING AND BINDING	$1,856	$1,205	$1,400	$2,681	44.5%
			#10 REG LOGO - (2 @ $128 QTY 500/EA)				$256	
			#9 WINDOW ENVELOPES LOGO REG. RENEWAL ($189 QTY/1,500)				$189	
			BUSINESS CARDS (3 @ $39 QTY 250/EA)				$117	
			BUSINESS CARDS PIA (1 @250 @ $22.50) 33%				$8	
			CONTRACTOR CARDS - FS 489 (1 @ $92 QTY/1,000)				$92	
			ELECTRICAL STICKERS (2 @ $105 QTY 500/EA)				$210	
			PERMIT INSPECTION CARDS (2 @ $500 QTY 5,000/EA)				$1,000	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
180	54700	52400	PRINTING AND BINDING	$1,856	$1,205	$1,400	$2,681	44.5%
			PUBLIC RECORDS PLAN COPIES (REIMBURSED BY REQUESTOR)				$600	
			RED TAGS ($92.00 QTY/500)				$92	
			REGISTRATION CARDS - HANDYPERSON (1 @ $25 QTY/300)				$25	
			YELLOW TAGS ($92.00 QTY/500)				$92	
180	54900	52400	OTHER CHARGES/OBLIGATIONS	$260	$280	$250	$390	50.0%
			TAG TRANSFERS - TWO (2) NEW VHEICLE (2 @ $195/EA)				$390	
180	54917	52400	ADMIN EXP	$99,180	$0	$0	$120,000	21.0%
			COST ALLOCATION REIMBURSEMENT TO GEN FUND				$120,000	
180	55100	52400	OFFICE SUPPLIES	$2,427	$1,429	$2,000	$3,531	45.5%
			BATTERIES				$176	
			COMPOSITION PADS				$50	
			COPY PAPER LEGAL (5 CASES @ $30/CASE)				$150	
			DESK PADS, CALENDARS, PLANNERS				$130	
			OFFICE SUPPLIES - NEW EMP				$300	
			OFFICE SUPPLIES – NEW EMP				$300	
			OFFICE SUPPLIES/PENS/STAPLES/POST-ITS (9 EMPLOYEES)				$2,000	
			PAPER TOWELS (12 CASES @ $25/EA)				$300	
			SD CARD LICENSE BOARD				$25	
			VEHICLE DC ADAPTER FOR LAPTOPS				$100	
180	55200	52400	OPERATING SUPPLIES	$9,090	$6,208	$8,700	$17,920	97.1%
			APC BACK-UPS (2 @ $180/EA)				$360	
			CLEANING SUPPLIES				$75	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
180	55200	52400	OPERATING SUPPLIES	$9,090	$6,208	$8,700	$17,920	97.1%
			CO. LOGO W/DEPT ON SHIRTS FIELD EMPS (8 SHIRTS/EMP @ 5 EMP @ $15/SHIRT)				$600	
			COMPUTER – NEW EMP				$999	
			COMPUTERS (4 @ $997/EA)				$3,988	
			COPIER CHARGES (DEVELOPMENT SVCS/BW - 40,000 X $0.0046)				$184	
			COPIER OVERAGES - B/W (133,950 @ $0.0046/EA)				$617	
			COPIER OVERAGES - COLOR (23,744 @ $0.0396/EA)				$941	
			DESIGN JET INK CARTRIDGES BLACK, CYAN, GREY, YELLOW (2 SETS @ $161/EA)				$1,288	
			DESK – NEW EMP				$999	
			DESK PHONE - NEW EMP				$75	
			DESK PHONE – NEW EMP				$75	
			DOCKING STATION - NEW EMP				$169	
			HORNET SPRAY - 1 CASE OF 12				$100	
			INSPECTION TOOLS				$500	
			LAPTOP - NEW EMP				$999	
			LARGE FORMAT SCANNER/PRINTER - PAPER AND INK				$800	
			LARGE SCANNER – NEW EMP				$2,246	
			OPERATING SUPPLIES - NEW EMP				$225	
			SHIRTS FOR FIELD PERSONNEL (8 SHIRTS/EMP @ 5 EMP @ $45/SHIRT)				$1,800	
			SHIRTS W/LOGO – NEW EMP (8 @ $60/EA)				$480	
			XSTAMPER REPLACEMENTS				$400	
180	55211	52400	FUEL	$11,909	$9,297	$9,710	$16,204	36.1%
			GAS - BD201 (100 GALS @ $2.50/GAL)				$250	
			GAS - BD206 (775 GALS @ $2.50/GAL)				$1,938	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
180	55211	52400	FUEL	$11,909	$9,297	$9,710	$16,204	36.1%
			GAS - BD207/ POOL VEHICLE (231 GALS @ $2.50/GAL)				$578	
			GAS - BD209 (875 GALS @ $2.50/GAL)				$2,188	
			GAS - BD211 (1,000 GALS @ $2.50/GAL)				$2,500	
			GAS - BD212 (1,200 GALS @ $2.50/GAL)				$3,000	
			GAS - BD213 (1,400 GALS @ $2.50/GAL)				$3,500	
			GAS - NEW EMP VEHICLE (900 GALS @ $2.50/GAL)				$2,250	
180	55401	52400	BOOKS	$4,225	$4,304	$4,704	$2,100	(50.3%)
			(2) ELECTRONIC VERSION OF 2020 FLORIDA BUILDING CODE W/SUPPLEMENT				$1,000	
			2020 FLORIDCA BUILDING CODE BOOK SUPPLEMENTS (5 SETS @ $150/EA)				$750	
			ICC CODE BOOKS FOR CROSS TRAINING				$350	
180	55402	52400	SUBSCRIPTIONS	$0	$0	$0	$8,713	100.0%
			ADOBE PRO LICENSE - NEW EMP				$76	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (5 @ $75.83/EA)				$380	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (10.33)				$7,330	
			IT - REMOTE ACCESS (10.33) SUBSCRIPTION				$713	
			IT - SECURITY AWARENESS (10.33)				$214	
180	55403	52400	EDUCATION & TRAINING	$6,450	$1,923	$3,570	$9,285	44.0%
			BOAF ANNUAL EDUCATIONAL CONFERENCE, BLDG OFFICIAL				$450	
			BOAF FHBA DBPR JOINT TRAINING (BO & 4 INSP @ $378/EA)				$1,890	
			CHIEF PERMIT CLERK TECHNOLOGY TRAINING				$150	
			CROSS TRAINING APPLICATION (4 @ $495/EA)				$1,980	
			DBPR LICENSE - CD (2 @ $5/EA)				$10	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
180	55403	52400	EDUCATION & TRAINING	$6,450	$1,923	$3,570	$9,285	44.0%
			DBPR LICENSE - JB (3 @ $5/EA)				$15	
			DBPR LICENSE - RH (3 @ $5/EA)				$15	
			DBPR LICENSE - SDA (4 @ $5/EA)				$20	
			DBPR LICENSE BUILDING OFFICIAL (5 @ $5/EA)				$25	
			DBPR PROVISIONAL & EXAM 1 & 2 FAMILY (2 @ $10/EA)				$20	
			DBPR PROVISIONAL & EXAM PLANS EXAMINER (2 @ $10/EA)				$20	
			DBPR PROVISIONAL & EXAM SDA E,P,M (3 @ $10/EA)				$30	
			DEVELOPMENT SPECIAILIST - EDUCATION COURSE (2 @ $165/EA)				$330	
			EDUCATION COURSES - NEW EMP (2 @ $500/EA)				$1,000	
			INTERNSHIP OR CROSS TRAINING PROG 40 HRS PER CATEGORY (4 INSPECTORS @ $750/EA)				$3,000	
			PIO CERTIFICATION PIA 33%				$330	
180	55404	52400	DUES & MEMBERSHIPS	$1,100	$1,138	$1,100	$2,034	84.9%
			BOAF STATE ACTIVE INSPECTORS (4 @ $105/EA)				$420	
			BOAF STATE, PEACE RIVER, ICC, BLDG OFF (1)				$115	
			CLOAF MEMBERSHIP - BUILDING OFFICIAL				$150	
			FL ASSOCIATION OF PUBLIC INFORMATION OFFICERS - PIA 33%				$127	
			FRSA MEMBERSHIP - DEPARTMENTAL				$170	
			IAEI MEMBERSHIP - DEPARTMENTAL				$120	
			ICC MEMBERSHIP - DEPARTMENTAL				$285	
			NATIONAL INFORMATION OFFICER ASSOCIATION - PIA 33%				$82	
			NFPA MEMBERSHIP - DEPARTMENTAL				$175	
			NOTARY - NEW EMP				$130	
			NOTARY RENEWAL (2 EMP @ $130/EA)				$260	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
180	59900	52400	RESERVE FOR CONTINGENCY	$99,322	$0	$0	$0	(100.0%)
Non Personal Expenditures				**$355,737**	**$158,167**	**$87,202**	**$342,332**	**(3.8%)**
180	56200	52400	BUILDINGS	$0	$0	$0	$100,000	100.0%
			REMODEL ANNEX BOTTOM FLOOR				$100,000	
180	56400	52400	MACHINERY & EQUIPMENT	$19,188	$6,321	$19,071	$108,166	463.7%
			LARGE FORMAT SCANNER/PRINTER				$10,000	
			PLAN REVIEW LIFT & TILT TOUCH SCREEN TABLE				$9,999	
			TWO (2) FORD F150 XL SUPER CAB 4X4'S W/RETRACTABLE BED COVERS (2 @ $29,389/EA)				$58,778	
			VEHICLE - NEW EMP				$29,389	
180	56400Z	52400	PROJECT EQUIPMENT	$0	$9,798	$0	$0	100.0%
Capital Expenditures				**$19,188**	**$16,119**	**$19,071**	**$208,166**	**984.9%**
Center: 3440A BUILDING DEPARTMENT - 180				**$991,800**	**$688,323**	**$720,422**	**$1,300,239**	**31.1%**

Highlands County

Budget Issues - Detail

3440A BUILDING DEPARTMENT - 180

Issue	Project	Fund	Title
AUTO - 421		180	3440A BUILDING DEPARTMENT - 180

NEW BUILDING INSPECTOR II

1. DESCRIPTION: One (1) New Building Inspector II position is requested to provide inspection and plan review services to the residents and contractors of Highlands County.

2. IMPACT: Workload levels have dramatically increased in recent time due to the growth and development Highlands County has been experiencing. Permitted construction activity needs to be inspected for compliance with the Florida Building Code and with the number of inspections being conducted it is hard to continue next day service with the number of inspection staff. With an additional inspector it will free up the Building Official from daily inspections and allow for better training and cross training of existing staff. 1 & 2 Family permits have increased 62.5% annually since 2016; all permits combined have increased 11.22% and inspections 17.78% since 2016 to the end of 2020.

3. PERFORMANCE MEASURE(S): This new position will tie directly to the goal to maintain current inspection services to the contractors and public of Highlands County by providing efficient, professional and satisfactory service.

4. SPECIFICATIONS/DETAIL(S): A person with a standard inspector license or four years' experience as a licensed contractor to be funded from the Building Fund.

Personnel Expenditures		**FY 21 - 22**
51200	REGULAR SALARIES & WAGES	$41,345
		$41,345
52100	FICA TAXES	$3,163
		$3,163
52200	RETIREMENT CONTRIBUTIONS	$4,474
		$4,474
52300	LIFE & HEALTH INSURANCE	$10,416
		$10,416
52400	WORKERS' COMPENSATION	$848
		$848
	Personnel Expenditures Total:	**$60,246**

Non Personal Expenditures		**FY 21 - 22**
54000	TRAVEL AND PER DIEM	$557
	LODGING - NEW EMP (3 NIGHTS @ $135/NIGHT)	*$405*
	PER DIEM - NEW EMP (4 DAYS @ $38/DAY)	*$152*
54100	COMMUNICATIONS & FREIGHT	$948
	AIR CARD SPRINT - NEW EMP (1 @ $37/MO)	*$444*
	CELL PHONE SVC - NEW EMP (1 @ $42/MO)	*$504*

54500	INSURANCE	$875
	EMPLOYEE LIABILITY - NEW EMP(1 @ $235/EA)	*$235*
	SUV - NEW EMP (1 @ $640/EA)	*$640*
54600	REPAIR & MAINTENANCE	$460
	MINOR REPAIRS - NEW EMP (SUV @ $300/EA)	*$300*
	OIL CHANGES - NEW EMP SUV (4 @ $40/EA)	*$160*
55100	OFFICE SUPPLIES	$300
	OFFICE SUPPLIES - NEW EMP	*$300*
55200	OPERATING SUPPLIES	$1,948
	DESK PHONE - NEW EMP	*$75*
	DOCKING STATION - NEW EMP	*$169*
	LAPTOP - NEW EMP	*$999*
	OPERATING SUPPLIES - NEW EMP	*$225*
	SHIRTS W/LOGO – NEW EMP (8 @ $60/EA)	*$480*
55211	FUEL	$2,250
	GAS - NEW EMP VEHICLE (900 GALS @ $2.50/GAL)	*$2,250*
55403	EDUCATION & TRAINING	$1,000
	EDUCATION COURSES - NEW EMP (2 @ $500/EA)	*$1,000*
	Non Personal Expenditures Total:	**$8,338**
Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$29,389
	VEHICLE - NEW EMP	*$29,389*
	Capital Expenditures Total:	**$29,389**
	Issue Total	**$97,973**

Issue	Project	Fund	Title
AUTO - 424		180	3440A BUILDING DEPARTMENT - 180

PLAN REVIEW LIFT & TILT TOUCH SCREEN TABLE

1. DESCRIPTION: A plan review lift and tilt touch screen table is requested to review electronic plans submitted for proposed activity and permitted activity.

2. IMPACT: We have been moving each year deeper into the age of technology and then with COVID most customers are submitting their plans and documents electronically and we are experiencing peak work load levels. Commercial plans are quite large and have lots of detail on each page. With the current equipment plan review staff have found it difficult to review the electronic plans. This table provides a larger view of plans and other visuals. It offers functionality, ergonomics, and design allowing for individual review or collaboration and is portable. Also allows for easy markup or notation by plans examiners.

3. PERFORMANCE MEASURE(S): The department continues to strive to maintain acceptable turn-around times in plan review. A portable large screen plan review station will provide better utilization of space and more efficiency in the plan review process due to the visual and markup capabilities therefore increasing productivity times.

4. SPECIFICATION(S)/DETAIL(S): Plan Review Lift & Tilt Touch Screen Table 65" 4K in the amount of $9,999 to be funded from the Building Fund.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$9,999
	PLAN REVIEW LIFT & TILT TOUCH SCREEN TABLE	*$9,999*
	Capital Expenditures Total:	**$9,999**
	Issue Total	**$9,999**

Issue	Project	Fund	Title
AUTO - 425		180	3440A BUILDING DEPARTMENT - 180

LARGE FORMAT SCANNER/PRINTER

1. DESCRIPTION: Replace HP Laserjet Multifunction 24x36

2. IMPACT: The current scanner was purchased in 2016 and is used to scan all construction plans received by the department. Scanning plans alleviates the physical storage needed for and expedites retrieval for public records request.

3. PERFORMANCE MEASURE(S): This purchase can be measured by more efficiently retrieving plans and reducing the possibility of misplacing, misfiling or losing documents. Meets State of Florida retention requirements as spelled out in the GS1_SL.

4. SPECIFICATION(S)/DETAIL(S): Purchase (1) Laserjet Multifunction Scanner/Printer (56400) Equipment and Installation $10,000.00 and (55200) Paper & Ink $800.00 to be funded from the Building Fund.

Non Personal Expenditures		**FY 21 - 22**
55200	OPERATING SUPPLIES	$800
	LARGE FORMAT SCANNER/PRINTER - PAPER AND INK	*$800*
	Non Personal Expenditures Total:	**$800**

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$10,000
	LARGE FORMAT SCANNER/PRINTER	*$10,000*
	Capital Expenditures Total:	**$10,000**
	Issue Total	**$10,800**

Highlands County

Budget Issues - Detail

3440A BUILDING DEPARTMENT - 180

Issue	Project	Fund	Title
AUTO - 426		180	3440A BUILDING DEPARTMENT - 180

TWO (2) FORD F150 XL SUPER CAB 4X4'S W/RETRACTABLE BED COVER

1. DESCRIPTION: Purchase of two Ford F150 XL Super Cab 4x4 and retractable bed cover.

2. IMPACT: The purchase of two four-wheeled drive vehicles being requested will allow the Inspector to maintain the same amount of time they presently spend in the field conducting inspections. This request is to replace the vehicles with the most mileage. Shifting to trucks will allow inspection tools to be stored in the bed of the truck.

3. PERFORMANCE MEASURE(S): The purchase of new trucks will allow the inspectors to dedicate the same amount of field time responding and completing inspections. This will allow the County to continue a high level of service.

4. SPECIFICATION(S)/DETAIL(S): Purchase two FORD F150 XL Super cab 4x4.

Non Personal Expenditures		**FY 21 - 22**
54900	OTHER CHARGES/OBLIGATIONS	$390
	TAG TRANSFERS - TWO (2) NEW VHEICLE (2 @ $195/EA)	*$390*
	Non Personal Expenditures Total:	**$390**

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$58,778
	TWO (2) FORD F150 XL SUPER CAB 4X4'S W/RETRACTABLE BED COVERS (2 @ $29,389/EA)	*$58,778*
	Capital Expenditures Total:	**$58,778**
	Issue Total	**$59,168**

Issue	Project	Fund	Title
AUTO - 427		180	3440A BUILDING DEPARTMENT - 180

NEW DEVELOPMENT SPECIALIST

1. DESCRIPTION: A new Development Specialist PG 105 is requested to provide permitting, inspection scheduling, contractor licensing and scanning duties and assist in answering phone calls in order to maintain a functional operation without loss of quality. This position will be funded by Fund 180 - Building

2. IMPACT: With the increased work load and the current staffing levels another Development Specialist is needed. Current staff is consistently assisting the public which is creating a backlog of records needed to be scanned and increased wait time for the public. The objective of the department is to provide efficient and satisfactory service to current and prospective residents of Highlands County. The Development Specialist role is to explain the processes and explain the role of each county agency and state agency involved in construction related activities. When operating with low staffing levels and high volumes of activity the margin for error increases which has a negative impact on the Development Services Department.

3. PERFORMANCE MEASURE(S): This new position will tie directly to the goal to maintain current levels of service to the contractors and public of Highlands County by providing efficient, professional and satisfactory service. Developers, real estate agents, insurance companies, contractors, and people who have inherited property all have questions and they expect efficient service and staffs undivided attention. This is difficult with the phone calls coming in non-stop creating distraction from the customer being assisted.

4. SPECIFICATION(S)/DETAIL(S): A person with a customer service back ground, excellent communication and computer skills.

Personnel Expenditures		**FY 21 - 22**
51200	REGULAR SALARIES & WAGES	$26,520
		$26,520
52100	FICA TAXES	$2,029
		$2,029
52200	RETIREMENT CONTRIBUTIONS	$2,869
		$2,869
52300	LIFE & HEALTH INSURANCE	$10,416
		$10,416
52400	WORKERS' COMPENSATION	$34
		$34
	Personnel Expenditures Total:	**$41,868**

Non Personal Expenditures		**FY 21 - 22**
54500	INSURANCE	$235
	EMP LIABILITY - NEW EMP	*$235*
55100	OFFICE SUPPLIES	$300
	OFFICE SUPPLIES – NEW EMP	*$300*
55200	OPERATING SUPPLIES	$4,319
	COMPUTER – NEW EMP	*$999*

	DESK – NEW EMP	*$999*
	DESK PHONE – NEW EMP	*$75*
	LARGE SCANNER – NEW EMP	*$2,246*
55402	SUBSCRIPTIONS	$76
	ADOBE PRO LICENSE - NEW EMP	*$76*
55404	DUES & MEMBERSHIPS	$130
	NOTARY - NEW EMP	*$130*
	Non Personal Expenditures Total:	**$5,060**
	Issue Total	**$46,928**

Issue	Project	Fund	Title
AUTO - 428		180	3440A BUILDING DEPARTMENT - 180

REMODEL ANNEX BOTTOM FLOOR

1. DESCRIPTION: Propose minor alteration and renovation of the bottom floor of annex building. This will be funded by Fund 180 - Building.

2. IMPACT: With the number of divisions under Development Services and the state agencies occupying space and current and future staffing levels additional work spaces are needed. Without creating additional work stations new staff will be located outside the respective area diminishing the effectiveness of their duties.

3. PERFORMANCE MEASURE(S): Creating a functional effective work area will allow staff to assist the public in an efficient manner.

4. SPECIFICATION(S)/DETAIL(S): Remove some interior walls and remodel the bottom floor of annex building. Create additional work stations and run computer drops and possibly electrical. Approximately $100,000 to be funded from the Building Fund.

Capital Expenditures		**FY 21 - 22**
56200	BUILDINGS	$100,000
	REMODEL ANNEX BOTTOM FLOOR	*$100,000*
	Capital Expenditures Total:	**$100,000**
	Issue Total	**$100,000**

DEVELOPMENT SERVICES OTHER

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 5301 TOURIST DEVELOPMENT - OPERATIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
152	51200	55200	REGULAR SALARIES & WAGES	$33,665	$28,371	$0	$34,852	3.5%
152	51400	55200	OVERTIME	$500	$0	$0	$0	(100.0%)
152	52100	55200	FICA TAXES	$2,613	$2,155	$0	$2,666	2.0%
152	52200	55200	RETIREMENT CONTRIBUTIONS	$3,416	$2,856	$0	$3,771	10.4%
152	52300	55200	LIFE & HEALTH INSURANCE	$9,816	$8,943	$0	$10,416	6.1%
152	52400	55200	WORKERS' COMPENSATION	$58	$48	$0	$45	(22.4%)
Personnel Expenditures				**$50,068**	**$42,372**	**$0**	**$51,750**	**3.4%**
152	53400	55200	CONTRACTUAL SERVICES	$78,300	$65,250	$78,300	$78,300	0.0%
			LEAD CONSULTANT TDC				$78,300	
152	54000	55200	TRAVEL AND PER DIEM	$0	$254	$0	$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5301 TOURIST DEVELOPMENT - OPERATIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
152	54100	55200	COMMUNICATIONS & FREIGHT	$3,499	$1,627	$3,400	$2,609	(25.4%)
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1) - LA				$68	
			CISCO DEVICE/FEATURE (DEVICE - 3, DID - 3) - TD				$162	
			CISCO PHONE CONNECTION - LA				$39	
			CISCO PHONE CONNECTION - TD				$115	
			INTERNET CONNECTIVITY (BANDWIDTH) - LA				$96	
			INTERNET CONNECTIVITY (BANDWIDTH) - TD				$286	
			INTERNET SVC & WI-FI DEVICE				$93	
			*LONG DISTANCE * 1 800 #*				$500	
			POSTAGE				$1,000	
			UNITED PARCEL SERVICE				$250	
152	54400	55200	RENTALS AND LEASES	$1,484	$1,112	$1,484	$1,350	(9.0%)
			XEROX CORPORATION C8130T (112.47/MONTH)				$1,350	
152	54500	55200	INSURANCE	$235	$202	$235	$235	0.0%
			EMPLOYEE LIABILITY (1 @ $235/EA)				$235	
152	54600	55200	REPAIR & MAINTENANCE	$2,147	$1,462	$2,147	$894	(58.4%)
			CISCO INTERNET HARDWARE TD				$100	
			CISCOT INTERNET HARDWARE - LA				$34	
			EXECUTIME LICENSE (1)				$14	
			IT - CATALYST4500E 7 SLOT CHASSIS FOR 48GBPS/SLOT REFURBISHED				$157	
			IT - CLIENT DEVICE MGMT (2)				$38	
			IT - DESKTOP MGMT. (2)				$20	
			IT - NETWORK DEVICE MGMT				$275	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5301 TOURIST DEVELOPMENT - OPERATIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
152	54600	55200	REPAIR & MAINTENANCE	$2,147	$1,462	$2,147	$894	(58.4%)
			IT - REMOTE ACCESS (2) - LICENSE				$21	
			IT - SECURITY INFO & EVENT MGMT (2)				$40	
			NETWORK SOLUTION				$60	
			OFFICE PRINTER MAINTENANCE				$135	
152	54700	55200	PRINTING AND BINDING	$576	$23	$576	$555	(3.6%)
			ADDITIONAL PRINTING FOR BROCHURES				$500	
			BUSINESS CARDS (2 @ 250 @ $27.50)				$55	
152	54800	55200	PROMOTIONAL ACTIVITIES	$150	$100	$150	$0	(100.0%)
152	54900	55200	OTHER CHARGES/OBLIGATIONS	$500	$225	$500	$4,227	745.4%
			UNANTICIPATED EXPENDITURES				$4,227	
152	55100	55200	OFFICE SUPPLIES	$599	$135	$600	$1,099	83.5%
			COPY PAPER				$500	
			PENS, PENCILS, MARKERS, BINDERS, FOLDERS				$399	
			SHIPPING SUPPLIES				$200	
152	55200	55200	OPERATING SUPPLIES	$527	$208	$1,000	$527	0.0%
			COPIER CHARGES - B/W (6,000 @ $0.0056/copy)				$34	
			COPIER CHARGES - COLOR (10,800 @ $0.0456/copy)				$493	
152	55401	55200	BOOKS	$0	$790	$0	$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5301 TOURIST DEVELOPMENT - OPERATIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
152	55402	55200	SUBSCRIPTIONS	$0	$0	$0	$1,676	100.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				$76	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (2)				$1,420	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				$138	
			IT - SECURITY AWARENESS (2)				$42	
152	55403	55200	EDUCATION & TRAINING	$0	$540	$900	$0	100.0%
152	55404	55200	DUES & MEMBERSHIPS	$4,105	$4,002	$4,105	$4,030	(1.8%)
			AVON PARK CHAMBER OF COMMERCE				$75	
			FL ASSOC OF DESTINATIONS AND MRKTG ORG. (FADMO)				$810	
			FL FESTIVALS & EVENTS ASSOCIATION				$450	
			FLORIDA SPORTS FOUNDATION				$2,000	
			LAKE PLACID CHAMBER OF COMMERCE				$150	
			SEBRING CHAMBER OF COMMERCE				$150	
			VISIT FLORIDA				$395	
Non Personal Expenditures				**$92,122**	**$75,931**	**$93,397**	**$95,502**	**3.7%**
Center: 5301 TOURIST DEVELOPMENT - OPERATIONS				**$142,190**	**$118,304**	**$93,397**	**$147,252**	**3.6%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5305 TOURIST DEVELOPMENT - MARKETING & PROMOTION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
152	53400	55200	CONTRACTUAL SERVICES	$180,000	$126,315	$180,000	$180,000	0.0%
			GRANTS				$150,000	
			WEB SITE ADDITIONS & ENHANCEMENTS				$30,000	
152	54000	55200	TRAVEL AND PER DIEM	$0	$0	$500	$270	100.0%
			HOTEL - 2 NIGHTS @ $135/NIGHT				$270	
152	54100	55200	COMMUNICATIONS & FREIGHT	$2,000	$23	$2,000	$2,000	0.0%
			POSTAGE TOURIST RELATED LEADS				$2,000	
152	54600	55200	REPAIR & MAINTENANCE	$203	$0	$200	$225	10.8%
			IT - .COM DOMAIN - CITRUSGOLFTRAIL.COM				$19	
			IT - .COM DOMAIN - SEBRINGCITRUSGOLFTRAIL.COM				$19	
			IT - .COM DOMAIN - SEBRINGGOLF.COM				$19	
			IT - .COM DOMAIN - VISITSEBRING.COM				$19	
			MISC. REPAIRS/MAINTENANCE				$149	
152	54700	55200	PRINTING AND BINDING	$5,000	$0	$5,000	$5,000	0.0%
			PRINTING - MARKETING/PROMOTION				$5,000	
152	54800	55200	PROMOTIONAL ACTIVITIES	$332,000	$231,680	$332,000	$334,618	0.8%
			ADVERTISING / PROMOTIONS				$210,000	
			CROWDRIFF INC. (PER CLERK)				$2,618	
			PROMOTIONS/PR				$40,000	
			SEO & SEM				$72,000	
			VISITOR SERVICES				$10,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5305 TOURIST DEVELOPMENT - MARKETING & PROMOTION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
152	54900	55200	OTHER CHARGES/OBLIGATIONS	$7,422	$1,375	$7,422	$7,422	0.0%
			MISCELLANEOUS/UNANTICPATED EXPENDITURES				$7,422	
152	55400	55200	PUBLICATIONS/SUBSCRIPTION	$0	$258	$500	$0	100.0%
152	55403	55200	EDUCATION & TRAINING	$6,000	$0	$6,000	$540	(91.0%)
			FADMO DESTINATIONS MKTG IND. SUMMIT - REGISTRATION				$540	
152	59900	55200	RESERVE FOR CONTINGENCY	$0	$0	$0	$152,673	100.0%
			OFFSET TO BALANCE COST CENTER				$152,673	
Non Personal Expenditures				**$532,625**	**$359,650**	**$533,622**	**$682,748**	**28.2%**
Center: 5305 TOURIST DEVELOPMENT - MARKETING & PROMOTION				**$532,625**	**$359,650**	**$533,622**	**$682,748**	**28.2%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5306 TOURIST DEVELOPMENT - LAKES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
152	56300Z	53700	PROJECT IMPROVEMENTS	$0	$4,912	$0	$0	100.0%
Capital Expenditures				**$0**	**$4,912**	**$0**	**$0**	**100.0%**
Center: 5306 TOURIST DEVELOPMENT - LAKES				**$0**	**$4,912**	**$0**	**$0**	**100.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5307 TOURIST DEVELOPMENT PROMOTE/ADVERTISE LAKES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
152	54700	53700	PRINTING AND BINDING	$1,200	$0	$0	$0	(100.0%)
152	54800	53700	PROMOTIONAL ACTIVITIES	$6,835	$2,455	$0	$0	(100.0%)
Non Personal Expenditures				**$8,035**	**$2,455**	**$0**	**$0**	**(100.0%)**
Center: 5307 TOURIST DEVELOPMENT PROMOTE/ADVERTISE LAKES				**$8,035**	**$2,455**	**$0**	**$0**	**(100.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5309 TOURIST DEV - ASSET DEVELOPMENT/ENHANCEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
152	56100	55200	LAND	$80,000	$0	$0	$100,000	25.0%
			LAND PURCHASE				$100,000	
152	56200	55200	BUILDINGS	$107,562	$0	$0	$175,000	62.7%
			BUILDINGS				$175,000	
Capital Expenditures				**$187,562**	**$0**	**$0**	**$275,000**	**46.6%**
Center: 5309 TOURIST DEV - ASSET DEVELOPMENT/ENHANCEMENT				**$187,562**	**$0**	**$0**	**$275,000**	**46.6%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5366 STATE HOUSING INITIATIVES PARTNERSHIP ADMINISTRATION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
166	51200Z	55400	PROJECT REGULAR SALARIES	$42,176	$32,302	$0	$43,450	3.0%
166	52100Z	55400	PROJECT FICA TAXES	$3,227	$1,917	$0	$3,324	3.0%
166	52200Z	55400	PROJECT RETIREMENT CONT	$4,218	$3,270	$0	$4,702	11.5%
166	52300Z	55400	PROJECT LIFE & HEALTH INS	$9,816	$7,524	$0	$10,416	6.1%
166	52400Z	55400	PROJECT WORKERS' COMP	$72	$55	$0	$74	2.8%
Personnel Expenditures				**$59,509**	**$45,068**	**$0**	**$61,966**	**4.1%**
166	54000Z	55400	PROJECT TRAVEL & PER DIEM	$768	$0	$76	$384	(50.0%)
			18366 - LODGING - SHIP CONFERENCE (1 @ 2 NIGHTS @ $135/NIGHT)				$270	
			18366 - PER DIEM - SHIP CONF (1 @ 3 DAYS @ $38/DAY)				$114	
166	54100Z	55400	PROJECT COMMUNICATIONS	$931	$86	$246	$1,013	8.8%
			18366 - ADVERTISE - LEGAL ADS				$150	
			18366 - CISCO DEVICE/FEATURE (DEVICE - 3, DID - 3)				$162	
			18366 - CISCO PHONE CONNECTION				$115	
			18366 - FREIGHT				$100	
			18366 - INTERNET CONNECTIVITY (BANDWIDTH)				$286	
			18366 - POSTAGE				$200	
166	54400Z	55400	RENTAL & LEASES - PROJECT	$397	$265	$397	$344	(13.4%)
			18366 - COPIER LEASE XEROX C405DN ($28.66/MO)				$344	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
166	54500Z	55400	INSURANCE	$235	$202	$235	$875	272.3%
			18366 - CAE 156 (1 @ $640)				$640	
			18366 - EMPLOYEE LIABILITY (1 @ $235/EA)				$235	
166	54600Z	55400	PROJECT REPAIR & MAINT	$1,412	$0	$850	$598	(57.6%)
			18366 - BUSINESS CARDS (2@ $22.50/BOX)				$45	
			18366 - CISCO INTERNET HARDWARE				$100	
			18366 - MAINT/OIL - 2007 FORD EXPLORER (2 @ $40/EA)				$80	
			18366 - MINOR VEHICLE REPAIR				$250	
			19366 - EXECUTIME LICENSES (1)				$14	
			19366 - IT - CLIENT DEVICE MGMT (2)				$38	
			19366 - IT - DESKTOP MGMT. (2)				$20	
			19366 - IT - SECURITY INFO & EVENT MGMT. (2)				$40	
			19366 -IT - REMOTE ACCESS (1) - LICENSE				$11	
166	54900Z	55400	PROJECT OTHER CHG & OBLIG	$100	$0	$0	$100	0.0%
			18366 - RECORDS DISPOSITION				$100	
166	55100Z	55400	PROJECT OFFICE SUPPLIES	$500	$0	$500	$500	0.0%
			18366 - CLIENT FOLDERS, DIVIDERS, ETC.				$180	
			18366 - COPY PAPER (10 CASES @ $32/CS)				$320	
166	55200Z	55400	PROJECT OPERATING SUPP	$914	$83	$512	$914	0.0%
			18366 - ADOBE ACROBAT PRO LICENSE FOR ADA COMPLIANCE				$312	
			18366 - XEROX COPIES - B & W (4,800 @ $0.0140/COPY)				$68	
			18366 - XEROX COPIES - COLOR (6,000 @ $0.0890/COPY)				$534	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5366 STATE HOUSING INITIATIVES PARTNERSHIP ADMINISTRATION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
166	55211Z	55400	PROJECT FUEL	$135	$38	$30	$138	2.2%
			18366 - GAS - SUV (60 GALS @ $2.50/GAL)				$138	
166	55402Z	55400	PROJECT SUBSCRIPTIONS	$0	$0	$0	$798	100.0%
			19366 - IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$708	
			19366 - IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			19366- IT - SECURITY AWARENESS (1)				$21	
166	55403Z	55400	PROJECT EDUC & TRAINING	$1,000	$0	$50	$500	(50.0%)
			18366 - CONFERENCE				$500	
166	55404Z	55400	PROJECT DUES & MEMBERSHIP	$375	$0	$200	$500	33.3%
			18366 - SHIP DUES & MEMBERSHIPS				$500	
166	59000	55400	OTHER USES	$0	$0	$0	$967	100.0%
			18366 - ESTIMATED COLA @ 1%				$430	
			18366 - ESTIMATED MERIT @ 2.5% FOR 6 MONTHS				$537	
Non Personal Expenditures				**$6,767**	**$673**	**$3,096**	**$7,631**	**12.8%**
Center: 5366 STATE HOUSING INITIATIVES PARTNERSHIP ADMINISTRATION				**$66,276**	**$45,742**	**$3,096**	**$69,597**	**5.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5367 STATE HOUSING INITIATIVES PARTNERSHIP PROGRAM

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
166	54909Z	55400	PROJECT DOWN PMT ASST	$21,094	$119,869	$67,784	$105,000	397.8%
			18366 - STATE APPROPRIATION 7-1-18				$5,000	
			19366 - STATE APPROPRIATION 7-1-19 - DOWN PAYMENT				$100,000	
166	54910Z	55400	PROJ REHABILITATION	$105,000	$82,317	$80,000	$149,760	42.6%
			18366 - STATE APPROPRIATION 7-1-18 REHAB				$8,491	
			19366 - STATE APPROPRIATION 7-1-19 REHAB				$141,269	
166	54911Z	55400	SPECIAL NEEDS RENTAL DEV	$120,000	$0	$35,000	$0	(100.0%)
166	54935Z	55400	PROJ EMER HOME REPAIRS	$26,000	$5,202	$5,000	$22,000	(15.4%)
			18366 - STATE APPROPRIATION 7-1-18				$2,000	
			19366 - STATE APPROPRIATION 7-1-19				$20,000	
166	54937Z	55400	PROJ FORECLOSE INTERVENT	$12,000	$16,412	$3,000	$11,000	(8.3%)
			18366 - STATE APPROPIATION 7-1-18				$1,000	
			19366 - STATE APPROPRIATION 7-1-19				$10,000	
166	54948Z	55400	PROJ DISASTER ASSISTANCE	$39,097	$0	$0	$10,000	(74.4%)
			19366 - STATE APPROPRIATION 7-1-19				$10,000	
Non Personal Expenditures				**$323,191**	**$223,800**	**$190,784**	**$297,760**	**(7.9%)**
Center: 5367 STATE HOUSING INITIATIVES PARTNERSHIP PROGRAM				**$323,191**	**$223,800**	**$190,784**	**$297,760**	**(7.9%)**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 6302 COUNTY EXTENSION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51200	53700	REGULAR SALARIES & WAGES	$196,414	$129,146	$0	$196,472	0.0%
005	52100	53700	FICA TAXES	$15,026	$9,547	$0	$15,030	0.0%
005	52200	53700	RETIREMENT CONTRIBUTIONS	$19,641	$13,751	$0	$21,258	8.2%
005	52300	53700	LIFE & HEALTH INSURANCE	$27,261	$23,115	$0	$28,236	3.6%
005	52400	53700	WORKERS' COMPENSATION	$550	$452	$0	$489	(11.1%)
Personnel Expenditures				**$258,892**	**$176,010**	**$0**	**$261,485**	**1.0%**
005	53400	53700	CONTRACTUAL SERVICES	$0	$4,764	$0	$0	100.0%
005	54000	53700	TRAVEL AND PER DIEM	$0	$25	$0	$1,772	100.0%
			LODGING - 4-H AGENT - (3 NIGHTS @ $135/NIGHT)				$405	
			LODGING - CITRUS AGENT - (3 NIGHTS @ $135/NIGHT)				$405	
			LODGING - HORT AGENT (3 NIGHTS @ $135/NIGHT)				$405	
			LODGING - LIVESTOCK AGENT (3 NIGHTS @ $135/NIGHT)				$405	
			PER DIEM - 4-H AGENT - CONF/IN SVC (1 DAY @ $38/DAY)				$38	
			PER DIEM - CITRUS AGENT - CONF/IN SVC (1 DAY @ $38/DAY)				$38	
			PER DIEM - HORT AGENT - CONF/IN SVC (1 DAY @ $38/DAY)				$38	
			PER DIEM - LIVESTOCK AGENT CONF/IN SVC (1 DAY @ $38/DAY)				$38	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6302 COUNTY EXTENSION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	53700	COMMUNICATIONS & FREIGHT	$5,645	$3,221	$0	$5,706	1.1%
			CELL PHONE DEPT DIRECTOR (1 @ $35/MO)				$420	
			CISCO DEVICE/FEATURE (DEVICE - 13, DID - 9)				$836	
			CISCO PHONE CONNECTION				$448	
			COMCAST INTERNET SVC - PER UF ($207.11/MO)				$2,486	
			INTERNET CONNECTIVITY (BANDWIDTH)				$1,240	
			IT - MICROSOFT PROJECT - EXT DIRECTOR				$276	
005	54400	53700	RENTALS AND LEASES	$2,361	$1,771	$0	$1,944	(17.7%)
			COPIER LEASE (12 @ $161.94/MO)				$1,944	
005	54500	53700	INSURANCE	$3,240	$3,209	$0	$3,240	0.0%
			EMPLOYEE LIABILITY (6 @ $235/EA)				$1,410	
			LIGHT TRUCKS (3 @ $610/EA)				$1,830	
005	54600	53700	REPAIR & MAINTENANCE	$5,326	$3,622	$0	$3,940	(26.0%)
			CISCO INTERNET HARDWARE				$434	
			EXECUTIME LICENSES (6)				$81	
			IT - C9300-48P-A				$343	
			IT - CLIENT DEVICE MGMT (2)				$38	
			IT - DESKTOP MGMT. (2)				$20	
			IT - NETWORK DEVICE MGMT				$1,830	
			IT - REMOTE ACCESS (2) - LICENSE				$21	
			IT - SECURITY INFO & EVENT MGMT (2)				$40	
			MAINT/OIL - 2006 FORD AG248 (2 @ $40)				$80	
			MAINT/OIL - 2018 NISSAN ROGUE AG249 (3 @ $35)				$70	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6302 COUNTY EXTENSION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54600	53700	REPAIR & MAINTENANCE	$5,326	$3,622	$0	$3,940	(26.0%)
			MAINT/OIL 2008 FORD AG244 (2 @ $40)				$80	
			MINOR REPAIRS				$500	
			MULTIMEDIA SOFTWARE UPDATES				$200	
			WEB AUTHORING SOFTWARE UPDATES				$203	
005	54600Z	53700	PROJECT REPAIR & MAINT	$3,467	$0	$0	$4,384	26.4%
			ROLLOVER PROJECT 00059 HORSE ARENA REPAIR				$4,384	
005	54800	53700	PROMOTIONAL ACTIVITIES	$0	$0	$0	$400	100.0%
			PROMOTIONAL DISPLAYS - HIGHLANDS COUNTY				$400	
005	55100	53700	OFFICE SUPPLIES	$1,282	$607	$0	$1,282	0.0%
			BATTERIES (10 PACKS @ $22/EA)				$220	
			COPY PAPER (16 CASES @ $32/EA)				$512	
			ENVELOPES & STATIONARY (3 BOXES)				$90	
			FILE FOLDERS, ADDRESS LABELS, CARDSTOCK				$50	
			NOTEBOOKS (20 @ $5.50/EA)				$110	
			PENS (5 BOXES @ $10/EA)				$50	
			POST IT NOTES, NOTEPADS, TAPE, STAPLES				$50	
			THUMB DRIVES (20 @ $10/EA)				$200	
005	55200	53700	OPERATING SUPPLIES	$1,978	$757	$0	$1,978	0.0%
			COPIER CHARGES - B & W (120,000 @ $0.0046/COPY)				$552	
			COPIER CHARGES - COLOR (36,000 @ $0.0396/COPY)				$1,426	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6302 COUNTY EXTENSION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	55211	53700	FUEL	$1,463	$702	$0	$1,625	11.1%
			GAS - AG248, AG249, AG244 (650 GALS @ $2.50/GAL)				$1,625	
005	55402	53700	SUBSCRIPTIONS	$0	$0	$0	$1,600	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (2)				$1,420	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				$138	
			IT - SECURITY AWARENESS (2)				$42	
005	55403	53700	EDUCATION & TRAINING	$0	$0	$0	$600	100.0%
			4-H AGENT CONF/INSERVICE (1)				$150	
			CED LEADERSHIP CONF/INSERVICE (1)				$150	
			HORT AGENT CONF/INSERVICE (1)				$150	
			LIVESTOCK AGENT CONF/INSERVICE (1)				$150	
005	55404	53700	DUES & MEMBERSHIPS	$945	$215	$0	$1,075	13.8%
			FACAA (3 @ $140/EA)				$420	
			FAE4H (2 @ $140 / EA)				$280	
			HORT AGENT FNGLA (1)				$95	
			HORT SOCIETY (2 AGENT @ $65 EA)				$130	
			LIVESTOCK AGENT FL CATTLEMEN ASSOC (1)				$150	
Non Personal Expenditures				**$25,707**	**$18,894**	**$0**	**$29,546**	**14.9%**
Center: 6302 COUNTY EXTENSION				**$284,599**	**$194,904**	**$0**	**$291,031**	**2.3%**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 9101D INTERFUND TRANSFERS - 005

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	59100	58000	NON OPERATING TRANSFERS	$1,372,878	$686,439	$0	$1,335,704	(2.7%)
			TRANSFER TO COURT TECHNOLOGIES (FND 179)				$213,165	
			TRANSFER TO E911 OPS (FND 122)				$785,959	
			TRANSFER TO INTERGOVT RADIO (FND 131)				$309,645	
			TRANSFER TO LEGAL AID (FND 177B)				$26,935	
Non Personal Expenditures				**$1,372,878**	**$686,439**	**$0**	**$1,335,704**	**(2.7%)**
Center: 9101D INTERFUND TRANSFERS - 005				**$1,372,878**	**$686,439**	**$0**	**$1,335,704**	**(2.7%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9101E INTERFUND TRANSFERS - 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	59100	58000	NON OPERATING TRANSFERS	$81,474	$40,737	$0	$81,474	0.0%
			TRAN TO FND 175 FOR SEB PKWY CAPITAL ESCROW				$81,474	
Non Personal Expenditures				**$81,474**	**$40,737**	**$0**	**$81,474**	**0.0%**
Center: 9101E INTERFUND TRANSFERS - 151				**$81,474**	**$40,737**	**$0**	**$81,474**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9101I INTERFUND TRANSFERS - 110

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	59100	58100	NON OPERATING TRANSFERS	$821,972	$35,986	$0	$81,324	(90.1%)
			TRANSFER TO FUND 175 FOR - BCC 50% OF MAINT FOR SEB PKWY				$81,324	
Non Personal Expenditures				**$821,972**	**$35,986**	**$0**	**$81,324**	**(90.1%)**
Center: 9101I INTERFUND TRANSFERS - 110				**$821,972**	**$35,986**	**$0**	**$81,324**	**(90.1%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9990 BUDGETARY EXPENDITURE ACCOUNTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	59700	58000	INVENTORY ADJ ACCT EXP	$0	($8,675)	$0	$0	100.0%
005	59710	58000	FREIGHT CHARGES INVENTORY	$0	$343	$0	$0	100.0%
005	59900	58000	RESERVE FOR CONTINGENCY	$445,000	$0	$0	$450,000	1.1%
			RESERVE FOR BCC				$450,000	
005	59930	58000	CONTINGENCY ELECTIONS	$6,500	$0	$0	$6,500	0.0%
			RESERVE FOR SUPV OF ELECTIONS				$6,500	
005	59940	58000	CONTINGENCY SHERIFF	$15,000	$0	$0	$15,000	0.0%
			RESERVE FOR SO LAW ENFORCEMENT				$15,000	
005	59950	58000	CONTINGENCY CORRECTIONS	$10,000	$0	$0	$10,000	0.0%
			RESERVE FOR SO CORRECTIONS				$10,000	
Non Personal Expenditures				**$476,500**	**($8,332)**	**$0**	**$481,500**	**1.0%**
Center: 9990 BUDGETARY EXPENDITURE ACCOUNTS				**$476,500**	**($8,332)**	**$0**	**$481,500**	**1.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9990A BUDGETARY EXPENDITURE ACCOUNTS 110

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
110	59900	58000	RESERVE FOR CONTINGENCY	$200,000	$0	$0	$200,000	0.0%
			OPERATIONAL RESERVE				$200,000	
Non Personal Expenditures				**$200,000**	**$0**	**$0**	**$200,000**	**0.0%**
Center: 9990A BUDGETARY EXPENDITURE ACCOUNTS 110				**$200,000**	**$0**	**$0**	**$200,000**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9990B BUDGETARY EXPENDITURE ACCOUNTS 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	59900	58000	RESERVE FOR CONTINGENCY	$121,000	$0	$0	$175,000	44.6%
			CFS FUND 151 RESERVE ALLOCATION				$150,000	
			RESERVE FOR GRANT APPLICATIONS				$25,000	
Non Personal Expenditures				**$121,000**	**$0**	**$0**	**$175,000**	**44.6%**
Center: 9990B BUDGETARY EXPENDITURE ACCOUNTS 151				**$121,000**	**$0**	**$0**	**$175,000**	**44.6%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9990F BUDGETARY EXPENDITURE ACCOUNTS 401

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
401	59000	58000	OTHER USES	$21,490	$0	$0	$0	(100.0%)
401	59900	58000	RESERVE FOR CONTINGENCY	$608,650	$0	$0	$250,000	(58.9%)
			RESERVE FOR CONTINGENCIES				$250,000	
Non Personal Expenditures				**$630,140**	**$0**	**$0**	**$250,000**	**(60.3%)**
Center: 9990F BUDGETARY EXPENDITURE ACCOUNTS 401				**$630,140**	**$0**	**$0**	**$250,000**	**(60.3%)**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 1000 CIRCUIT COURT ADMINISTRATION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	60100	COMMUNICATIONS & FREIGHT	$10,891	$3,092	$0	$9,511	(12.7%)
			CISCO DEVICE/FEATURE (DEVICE - 52, DID - 28)				$2,861	
			CISCO PHONE CONNECTION				$1,692	
			INTERNET CONNECTIVITY (BANDWIDTH)				$4,958	
005	54400	60100	RENTALS AND LEASES	$2,275	$941	$0	$0	(100.0%)
005	54600	60100	REPAIR & MAINTENANCE	$1,541	$0	$0	$1,733	12.5%
			CISCO INTERNET HARDWARE				$1,733	
005	55200	60100	OPERATING SUPPLIES	$411	$0	$0	$0	(100.0%)
Non Personal Expenditures				**$15,118**	**$4,032**	**$0**	**$11,244**	**(25.6%)**
Center: 1000 CIRCUIT COURT ADMINISTRATION				**$15,118**	**$4,032**	**$0**	**$11,244**	**(25.6%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1000B JUDICIAL TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
179	51000	71300	PERSONAL SERVICES	($72,500)	$0	$0	($28,000)	(61.4%)
179	51200	71300	REGULAR SALARIES & WAGES	$112,056	$95,254	$0	$116,458	3.9%
179	52100	71300	FICA TAXES	$8,573	$7,099	$0	$8,910	3.9%
179	52200	71300	RETIREMENT CONTRIBUTIONS	$11,206	$9,883	$0	$12,601	12.4%
179	52300	71300	LIFE & HEALTH INSURANCE	$19,632	$18,253	$0	$20,832	6.1%
179	52400	71300	WORKERS' COMPENSATION	$190	$166	$0	$151	(20.5%)
Personnel Expenditures				**$79,157**	**$130,655**	**$0**	**$130,952**	**65.4%**
179	53100	71300	PROFESSIONAL SERVICES	$2,000	$0	$0	$2,000	0.0%
			PROFESSIONAL SERVICES				$2,000	
179	54000	71300	TRAVEL AND PER DIEM	$4,000	$881	$0	$4,000	0.0%
			ADJUST FOR TRANSFER TO 1051 FUND 177				($1,000)	
			TRAVEL & PER DIEM				$5,000	
179	54100	71300	COMMUNICATIONS & FREIGHT	$6,700	$4,976	$0	$7,000	4.5%
			COMMUNICATIONS & FREIGHT				$7,000	
179	54400	71300	RENTALS AND LEASES	$0	$0	$0	$1,632	100.0%
			COPIER LEASE CT STAFF				$1,632	
179	54500	71300	INSURANCE	$470	$403	$0	$470	0.0%
			EMPLOYEE LIABILITY (2 @ $235/EA)				$470	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1000B JUDICIAL TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
179	54600	71300	REPAIR & MAINTENANCE	$1,738	$2,227	$0	$4,167	139.8%
			ADJUST FOR TRANSFER TO 1051 FUND 177				($500)	
			EXECUTIME LICENSES (2)				$27	
			IT - 30%-C9300-48P-A Com_CH_B/Flr1/Flr2/Flr3 (5 @ $179.12)				$896	
			IT - NETWORK DEVICE MGMT				$2,744	
			REPAIR & MAINTENANCE				$1,000	
179	55100	71300	OFFICE SUPPLIES	$1,000	$0	$0	$1,000	0.0%
			OFFICE SUPPLIES				$1,000	
179	55200	71300	OPERATING SUPPLIES	$27,500	$15,909	$0	$41,000	49.1%
			OPERATING SUPPLIES				$41,000	
179	55403	71300	EDUCATION & TRAINING	$6,000	$0	$0	$4,500	(25.0%)
			ADJUST FOR TRANSFER TO 1051 FUND 177				($1,500)	
			EDUCATION & TRAINING - CT STAFF				$6,000	
Non Personal Expenditures				**$49,408**	**$24,396**	**$0**	**$65,769**	**33.1%**
179	56400	71300	MACHINERY & EQUIPMENT	$14,250	$0	$0	$9,600	(32.6%)
			ADJUST FOR TRANSFER TO 1051 FUND 177				($20,400)	
			THREE (3) PC'S				$30,000	
Capital Expenditures				**$14,250**	**$0**	**$0**	**$9,600**	**(32.6%)**
Center: 1000B JUDICIAL TECHNOLOGY (179)				**$142,815**	**$155,051**	**$0**	**$206,321**	**44.5%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1002 STATE ATTORNEY

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	60200	COMMUNICATIONS & FREIGHT	$18,455	$11,554	$0	$18,396	(0.3%)
			CISCO DEVICE/FEATURE (DEVICE - 24, DID - 12)				$1,576	
			CISCO PHONE CONNECTION				$770	
			COMCAST BUSINESS 150				$10,500	
			INTERNET CONNECTIVITY (BANDWIDTH)				$2,289	
			OTHER COMMUNICATION SERVICES				$3,261	
005	54600	60200	REPAIR & MAINTENANCE	$741	$0	$0	$800	8.0%
			CISCO INTERNET HARDWARE				$800	
005	55211	60200	FUEL	$0	$289	$0	$0	100.0%
Non Personal Expenditures				**$19,196**	**$11,843**	**$0**	**$19,196**	**0.0%**
Center: 1002 STATE ATTORNEY				**$19,196**	**$11,843**	**$0**	**$19,196**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1002B STATE ATTORNEY TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
179	51200	71300	REGULAR SALARIES & WAGES	$65,000	$33,334	$0	$49,500	(23.8%)
179	52100	71300	FICA TAXES	$4,973	$2,550	$0	$3,787	(23.8%)
179	52200	71300	RETIREMENT CONTRIBUTIONS	$6,500	$3,333	$0	$5,356	(17.6%)
179	52300	71300	LIFE & HEALTH INSURANCE	$9,816	$6,804	$0	$10,416	6.1%
179	52400	71300	WORKERS' COMPENSATION	$111	$0	$0	$64	(42.3%)
Personnel Expenditures				**$86,400**	**$46,021**	**$0**	**$69,123**	**(20.0%)**
179	53400	71300	CONTRACTUAL SERVICES	$0	$201	$0	$220	100.0%
			HR OUTSOURCING				$220	
179	54100	71300	COMMUNICATIONS & FREIGHT	$0	$0	$0	$0	100.0%
179	54400	71300	RENTALS AND LEASES	$2,213	$1,480	$0	$2,213	0.0%
			COPIERS (2 @ $184.37/MO)				$2,213	
179	54500	71300	INSURANCE	$235	$202	$0	$235	0.0%
			EMPLOYEE LIABILITY (1 @ $235/EA)				$235	
179	54600	71300	REPAIR & MAINTENANCE	$74,598	$21,765	$0	$73,845	(1.0%)
			CDW GOVERNMENT INC - VEEAM SUPPORT (PREPAIDS)				$2,291	
			HARDWARE/SOFTWARE MAINT. & TECH ASSISTANCE				$69,126	
			IT - C9300-48P-A Com_SA				$598	
			IT - NETWORK DEVICE MGMT				$1,830	
179	55100	71300	OFFICE SUPPLIES	$14,500	$1,276	$0	$5,000	(65.5%)
			OFFICE SUPPLIES				$5,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1002B STATE ATTORNEY TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
179	55200	71300	OPERATING SUPPLIES	$46,195	$44,711	$0	$55,695	20.6%
			OPERATING / COMPUTER SUPPLIES				$55,219	
			SHI INTERNATIONAL CORP (PREPAIDS)				$476	
Non Personal Expenditures				**$137,741**	**$69,634**	**$0**	**$137,208**	**(0.4%)**
179	56400	71300	MACHINERY & EQUIPMENT	$28,000	$0	$0	$28,000	0.0%
			NETWORK SERVERS/EQUIPMENT UPGRADE & EXPANSION				$28,000	
Capital Expenditures				**$28,000**	**$0**	**$0**	**$28,000**	**0.0%**
Center: 1002B STATE ATTORNEY TECHNOLOGY (179)				**$252,141**	**$115,655**	**$0**	**$234,331**	**(7.1%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1003 PUBLIC DEFENDER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54100	60300	COMMUNICATIONS & FREIGHT	$4,851	$1,071	$0	$4,997	3.0%
			CELL PHONE SVC VERIZON (2 @ $39.42/MO)				$946	
			CISCO DEVICE/FEATURE (DEVICE - 22, DID - 5)				$1,322	
			CISCO PHONE CONNECTION				$631	
			INTERNET CONNECTIVITY (BANDWIDTH)				$2,098	
005	54600	60300	REPAIR & MAINTENANCE	$682	$0	$0	$733	7.5%
			CISCO INTERNET HARDWARE				$733	
005	54900	60300	OTHER CHARGES/OBLIGATIONS	$500	$0	$0	$515	3.0%
			OTHER CHARGES/OBLIGATIONS				$515	
Non Personal Expenditures				**$6,033**	**$1,071**	**$0**	**$6,245**	**3.5%**
Center: 1003 PUBLIC DEFENDER				**$6,033**	**$1,071**	**$0**	**$6,245**	**3.5%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1003B PUBLIC DEFENDER TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
179	54100	71300	COMMUNICATIONS & FREIGHT	$1,800	$1,192	$0	$1,854	3.0%
			VERIZON WIRELESS				$1,854	
179	54600	71300	REPAIR & MAINTENANCE	$71,598	$30,745	$0	$73,746	3.0%
			IT - C9300-48P-A Com_PD				$598	
			IT - NETWORK DEVICE MGMT				$1,830	
			SHICORP INTERNATIONAL CORP (PREPAIDS)				$538	
			SOFTWARE MAINTENANCE				$70,780	
179	55100	71300	OFFICE SUPPLIES	$5,284	$0	$0	$5,893	11.5%
			OFFICE SUPPLIES				$5,893	
179	55200	71300	OPERATING SUPPLIES	$4,900	$341	$0	$5,047	3.0%
			OPERATING SUPPLIES				$5,047	
Non Personal Expenditures				**$83,582**	**$32,278**	**$0**	**$86,540**	**3.5%**
179	56400	71300	MACHINERY & EQUIPMENT	$12,600	$0	$0	$12,978	3.0%
			MACHINERY & EQUIPMENT				$12,978	
Capital Expenditures				**$12,600**	**$0**	**$0**	**$12,978**	**3.0%**
Center: 1003B PUBLIC DEFENDER TECHNOLOGY (179)				**$96,182**	**$32,278**	**$0**	**$99,518**	**3.5%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1026 GUARDIAN AD LITEM CIRCUIT JUVENILE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400	68500	CONTRACTUAL SERVICES	$125	$0	$0	$0	(100.0%)
005	54100	68500	COMMUNICATIONS & FREIGHT	$1,271	$201	$0	$1,155	(9.1%)
			CISCO DEVICE/FEATURE (DEVICE - 6, DID - 5)				$364	
			CISCO PHONE CONNECTION				$218	
			INTERNET CONNECTIVITY (BANDWIDTH)				$573	
005	54600	68500	REPAIR & MAINTENANCE	$581	$370	$0	$1,085	86.7%
			CISCO INTERNET HARDWARE				$200	
			IT - 10%-C9300-489-A Com_CAC (3 @ $59.71)				$180	
			IT - CLIENT DEVICE MGMT (3)				$56	
			IT - DESKTOP MGMT. (3)				$29	
			IT - NETWORK DEVICE MGMT				$549	
			IT - REMOTE ACCESS (1) - LICENSE				$11	
			IT - SECURITY INFO & EVENT MGMT (3)				$60	
005	55402	68500	SUBSCRIPTIONS	$0	$0	$0	$800	100.0%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				$710	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				$69	
			IT - SECURITY AWARENESS (1)				$21	
Non Personal Expenditures				**$1,977**	**$571**	**$0**	**$3,040**	**53.8%**
Center: 1026 GUARDIAN AD LITEM CIRCUIT JUVENILE				**$1,977**	**$571**	**$0**	**$3,040**	**53.8%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1033A LAW LIBRARY - 177A

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
177A	59100	71400	NON OPERATING TRANSFERS	$18,850	$18,847	$0	$25,400	34.7%
			TRANSFER TO FUND 005				$25,400	
Non Personal Expenditures				**$18,850**	**$18,847**	**$0**	**$25,400**	**34.7%**
Center: 1033A LAW LIBRARY - 177A				**$18,850**	**$18,847**	**$0**	**$25,400**	**34.7%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1033B LAW LIBRARY - FUND 176

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
176	59100	71400	NON OPERATING TRANSFERS	$15,000	$12,376	$0	$15,000	0.0%
			TRANSFER TO FUND 005				$15,000	
Non Personal Expenditures				**$15,000**	**$12,376**	**$0**	**$15,000**	**0.0%**
Center: 1033B LAW LIBRARY - FUND 176				**$15,000**	**$12,376**	**$0**	**$15,000**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1046B LEGAL AID - 177B

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
177B	53100	56400	PROFESSIONAL SERVICES	$51,800	$42,787	$0	$52,235	0.8%
			LEGAL AID SERVICES				$52,235	
177B	54100	56400	COMMUNICATIONS & FREIGHT	$0	$31	$0	$100	100.0%
			EMBARQ PHONE CHARGES				$100	
Non Personal Expenditures				**$51,800**	**$42,819**	**$0**	**$52,335**	**1.0%**
Center: 1046B LEGAL AID - 177B				**$51,800**	**$42,819**	**$0**	**$52,335**	**1.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1048A TEEN COURT - 177C

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
177C	59100	71900	NON OPERATING TRANSFERS	$18,850	$0	$0	$25,400	34.7%
			TRANSFER TO FUND 177				$25,400	
Non Personal Expenditures				**$18,850**	**$0**	**$0**	**$25,400**	**34.7%**
Center: 1048A TEEN COURT - 177C				**$18,850**	**$0**	**$0**	**$25,400**	**34.7%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1051 INNOVATIONS & SUPPORT (177)

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
177	51200	71900	REGULAR SALARIES & WAGES	$54,000	$0	$0	$28,000	(48.1%)
177	52100	71900	FICA TAXES	$4,130	$0	$0	$0	(100.0%)
177	52200	71900	RETIREMENT CONTRIBUTIONS	$5,400	$0	$0	$0	(100.0%)
177	52300	71900	LIFE & HEALTH INSURANCE	$8,870	$0	$0	$0	(100.0%)
177	52400	71900	WORKERS' COMPENSATION	$100	$0	$0	$0	(100.0%)
Personnel Expenditures				**$72,500**	**$0**	**$0**	**$28,000**	**(61.4%)**
177	54000	71900	TRAVEL AND PER DIEM	$1,000	$0	$0	$1,000	0.0%
			TRANSFER FROM 1000B FUND 179				$1,000	
177	54600	71900	REPAIR & MAINTENANCE	$750	$0	$0	$500	(33.3%)
			TRANSFER FROM 1000B FUND 179				$500	
177	55200	71900	OPERATING SUPPLIES	$13,500	$0	$0	$0	(100.0%)
177	55403	71900	EDUCATION & TRAINING	$0	$0	$0	$1,500	100.0%
			TRANSFER FROM 1000B FUND 179				$1,500	
Non Personal Expenditures				**$15,250**	**$0**	**$0**	**$3,000**	**(80.3%)**
177	56400	71900	MACHINERY & EQUIPMENT	$15,750	$0	$0	$20,400	29.5%
			TRANSFER FROM 1000B FUND 179				$20,400	
Capital Expenditures				**$15,750**	**$0**	**$0**	**$20,400**	**29.5%**
Center: 1051 INNOVATIONS & SUPPORT (177)				**$103,500**	**$0**	**$0**	**$51,400**	**(50.3%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2102 CLERK TO BOARD

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51001	51300	PERSONAL SERVICES ELEC OF	$2,569,272	$2,569,272	$0	$2,668,333	3.9%
Personnel Expenditures				**$2,569,272**	**$2,569,272**	**$0**	**$2,668,333**	**3.9%**
005	53001	51300	OPERATING EXPENSE - ELECT	$592,683	$592,683	$0	$617,296	4.2%
			FY 21-22 REQUEST FROM CLERK				$617,296	
005	55211	51300	FUEL	$0	$413	$0	$0	100.0%
Non Personal Expenditures				**$592,683**	**$593,096**	**$0**	**$617,296**	**4.2%**
Center: 2102 CLERK TO BOARD				**$3,161,955**	**$3,162,368**	**$0**	**$3,285,629**	**3.9%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2110 CLERK TO BOARD OTHER SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51001	51900	PERSONAL SERVICES ELEC OF	$602,076	$602,076	$0	$646,507	7.4%
Personnel Expenditures				**$602,076**	**$602,076**	**$0**	**$646,507**	**7.4%**
005	53001	51900	OPERATING EXPENSE - ELECT	$175,730	$175,730	$0	$210,686	19.9%
			FY 21-22 REQUEST FROM CLERK				$210,686	
Non Personal Expenditures				**$175,730**	**$175,730**	**$0**	**$210,686**	**19.9%**
Center: 2110 CLERK TO BOARD OTHER SERVICES				**$777,806**	**$777,806**	**$0**	**$857,193**	**10.2%**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 1014 PRE-TRIAL RELEASE CIRCUIT CRIMINAL

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51001	62300	PERSONAL SERVICES ELEC OF	$129,917	$129,917	$0	$130,266	0.3%
Personnel Expenditures				**$129,917**	**$129,917**	**$0**	**$130,266**	**0.3%**
005	53001	62300	OPERATING EXPENSE - ELECT	$1,680	$1,680	$0	$1,680	0.0%
			FY21-22 REQUEST FROM CLERK				$1,680	
Non Personal Expenditures				**$1,680**	**$1,680**	**$0**	**$1,680**	**0.0%**
Center: 1014 PRE-TRIAL RELEASE CIRCUIT CRIMINAL				**$131,597**	**$131,597**	**$0**	**$131,946**	**0.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1018 CIR CT FAMILY PRO SE SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51001	66300	PERSONAL SERVICES ELEC OF	$55,900	$55,900	$0	$33,111	(40.8%)
Personnel Expenditures				**$55,900**	**$55,900**	**$0**	**$33,111**	**(40.8%)**
005	53001	66300	OPERATING EXPENSE - ELECT	$2,180	$2,180	$0	$2,980	36.7%
			FY 21-22 REQUEST FROM CLERK				$2,980	
Non Personal Expenditures				**$2,180**	**$2,180**	**$0**	**$2,980**	**36.7%**
Center: 1018 CIR CT FAMILY PRO SE SERVICES				**$58,080**	**$58,080**	**$0**	**$36,091**	**(37.9%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1033C LAW LIBRARY CCC - 005

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51001	71400	PERSONAL SERVICES ELEC OF	$71,413	$71,413	$0	$53,533	(25.0%)
Personnel Expenditures				**$71,413**	**$71,413**	**$0**	**$53,533**	**(25.0%)**
005	53001	71400	OPERATING EXPENSE - ELECT	$5,725	$5,725	$0	$5,725	0.0%
			FY 21-22 REQUEST FROM CLERK				$5,725	
Non Personal Expenditures				**$5,725**	**$5,725**	**$0**	**$5,725**	**0.0%**
005	56001	71400	CAPITAL OUTLAY ELEC	$56,967	$56,967	$0	$62,860	10.3%
			FY 21-22 REQUEST FROM CLERK				$62,860	
Capital Expenditures				**$56,967**	**$56,967**	**$0**	**$62,860**	**10.3%**
Center: 1033C LAW LIBRARY CCC - 005				**$134,105**	**$134,105**	**$0**	**$122,118**	**(8.9%)**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 1030 COURTHOUSE SECURITY SHERIFF

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51001	71100	PERSONAL SERVICES ELEC OF	$1,198,291	$1,198,291	$0	$1,265,539	5.6%
Personnel Expenditures				**$1,198,291**	**$1,198,291**	**$0**	**$1,265,539**	**5.6%**
005	53001	71100	OPERATING EXPENSE - ELECT	$7,960	$7,960	$0	$9,749	22.5%
			FY 21-22 REQUEST FROM SHERIFF				$9,749	
Non Personal Expenditures				**$7,960**	**$7,960**	**$0**	**$9,749**	**22.5%**
Center: 1030 COURTHOUSE SECURITY SHERIFF				**$1,206,251**	**$1,206,251**	**$0**	**$1,275,288**	**5.7%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3101 SHERIFF

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51001	52100	PERSONAL SERVICES ELEC OF	$16,646,902	$16,646,902	$0	$17,588,846	5.7%
005	51001Z	52100	PROJECT PERSONAL SERVICES	$0	$2,532,913	$0	$0	100.0%
Personnel Expenditures				**$16,646,902**	**$19,179,815**	**$0**	**$17,588,846**	**5.7%**
005	53001	52100	OPERATING EXPENSE - ELECT	$2,621,757	$2,908,631	$0	$2,688,263	2.5%
			FY 21-22 REQUEST FROM SHERIFF				$2,688,263	
005	53001Z	52100	PROJECT OPERATING EXPENSE	$0	$191,109	$0	$0	100.0%
005	54600	52100	REPAIR & MAINTENANCE	$0	$3,586	$0	$0	100.0%
005	55100	52100	OFFICE SUPPLIES	$0	$0	$0	$0	100.0%
005	55200	52100	OPERATING SUPPLIES	$0	$298	$0	$0	100.0%
005	55211	52100	FUEL	$0	$44,823	$0	$0	100.0%
Non Personal Expenditures				**$2,621,757**	**$3,148,447**	**$0**	**$2,688,263**	**2.5%**
005	56001	52100	CAPITAL OUTLAY ELEC	$25,000	$25,000	$0	$25,000	0.0%
			FY 21-22 REQUEST FROM SHERIFF				$25,000	
005	56001Z	52100	PROJECT CAPITAL OUTLAY	$0	$78,889	$0	$0	100.0%
Capital Expenditures				**$25,000**	**$103,889**	**$0**	**$25,000**	**0.0%**
Center: 3101 SHERIFF				**$19,293,659**	**$22,432,151**	**$0**	**$20,302,109**	**5.2%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3323 DETENTION AND CORRECTION

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51001	52300	PERSONAL SERVICES ELEC OF	$9,316,858	$9,316,858	$0	$9,975,114	7.1%
005	51001Z	52300	PROJECT PERSONAL SERVICES	$0	$134,730	$0	$0	100.0%
Personnel Expenditures				**$9,316,858**	**$9,451,588**	**$0**	**$9,975,114**	**7.1%**
005	53001	52300	OPERATING EXPENSE - ELECT	$690,683	$2,415,362	$0	$686,005	(0.7%)
			FY 21-22 REQUEST FROM SHERIFF				$686,005	
005	53001Z	52300	PROJECT OPERATING EXPENSE	$0	$0	$0	$0	100.0%
005	55211	52300	FUEL	$0	$2,182	$0	$0	100.0%
Non Personal Expenditures				**$690,683**	**$2,417,544**	**$0**	**$686,005**	**(0.7%)**
005	56001	52300	CAPITAL OUTLAY ELEC	$0	$0	$0	$0	100.0%
Capital Expenditures				**$0**	**$0**	**$0**	**$0**	**100.0%**
Center: 3323 DETENTION AND CORRECTION				**$10,007,541**	**$11,869,132**	**$0**	**$10,661,119**	**6.5%**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 2211 PROPERTY APPRAISER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54900	51300	OTHER CHARGES/OBLIGATIONS	$3,221,865	$3,263,270	$0	$3,317,018	3.0%
			FY21-22 REQUEST FROM PROPERTY APPRAISER				$3,317,018	
005	55211	51300	FUEL	$0	$824	$0	$0	100.0%
Non Personal Expenditures				**$3,221,865**	**$3,264,094**	**$0**	**$3,317,018**	**3.0%**
Center: 2211 PROPERTY APPRAISER				**$3,221,865**	**$3,264,094**	**$0**	**$3,317,018**	**3.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2212 TAX COLLECTOR

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	54900	51300	OTHER CHARGES/OBLIGATIONS	$1,886,694	$1,668,918	$0	$1,968,654	4.3%
			FY21-22 REQUEST FROM TAX COLLECTOR (+3.0% Estimate)				$1,968,654	
Non Personal Expenditures				**$1,886,694**	**$1,668,918**	**$0**	**$1,968,654**	**4.3%**
Center: 2212 TAX COLLECTOR				**$1,886,694**	**$1,668,918**	**$0**	**$1,968,654**	**4.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2442 SUPERVISOR OF ELECTIONS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	51001	51300	PERSONAL SERVICES ELEC OF	$641,435	$641,435	$0	$851,381	32.7%
005	51001Z	51300	PROJECT PERSONAL SERVICES	$0	$785	$0	$0	100.0%
Personnel Expenditures				**$641,435**	**$642,220**	**$0**	**$851,381**	**32.7%**
005	53001	51300	OPERATING EXPENSE - ELECT	$257,487	$259,012	$0	$372,095	44.5%
			FY21-22 REQUEST FROM SUPERVISOR OF ELECTIONS				$372,095	
005	54600	51300	REPAIR & MAINTENANCE	$0	$0	$0	$0	100.0%
005	55211	51300	FUEL	$0	$34	$0	$0	100.0%
Non Personal Expenditures				**$257,487**	**$259,046**	**$0**	**$372,095**	**44.5%**
Center: 2442 SUPERVISOR OF ELECTIONS				**$898,922**	**$901,265**	**$0**	**$1,223,476**	**36.1%**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 3990 MEDICAL EXAMINER

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53100	52700	PROFESSIONAL SERVICES	$405,705	$338,088	$0	$432,345	6.6%
			ANSWERING SVC (12 @ $107/MO)				$1,284	
			AUTOPSIES (145 @ $1,470/EA)				$213,150	
			CLERICAL, SECRETARIAL, TRANSCRIPTION				$62,012	
			CONSULTANTS - M.D. AND/OR PH.D				$1,284	
			PROFESSIONAL LIABILITY INSURANCE (EST)				$30,000	
			TOXICOLOGY & HISTOLOGY (195 @ $287/EA)				$55,965	
			TRANSPORTATION (195 @ $310/EA)				$60,450	
			VIEWS/EXTERNAL EXAMINATIONS (50 @ $164/EA)				$8,200	
005	53400	52700	CONTRACTUAL SERVICES	$31,000	$0	$0	$31,000	0.0%
			POLK CO BILL/OPER COST - DIST 10 ME FAC				$31,000	
Non Personal Expenditures				**$436,705**	**$338,088**	**$0**	**$463,345**	**6.1%**
Center: 3990 MEDICAL EXAMINER				**$436,705**	**$338,088**	**$0**	**$463,345**	**6.1%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5101 HEALTH DEPARTMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53400	56200	CONTRACTUAL SERVICES	$256,535	$192,401	$0	$256,535	0.0%
			PROVIDE PRIMARY CARE SVCS IN COUNTY				$256,535	
005	54100	56200	COMMUNICATIONS & FREIGHT	$0	$32	$0	$0	100.0%
005	54600	56200	REPAIR & MAINTENANCE	$0	$6	$0	$0	100.0%
005	54900	56200	OTHER CHARGES/OBLIGATIONS	$0	$0	$0	$0	100.0%
005	55200	56200	OPERATING SUPPLIES	$0	$0	$0	$0	100.0%
005	55211	56200	FUEL	$0	$1,489	$0	$0	100.0%
Non Personal Expenditures				**$256,535**	**$193,928**	**$0**	**$256,535**	**0.0%**
Center: 5101 HEALTH DEPARTMENT				**$256,535**	**$193,928**	**$0**	**$256,535**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5346 COMMUNITY REDEVELOPMENT AGENCY-SEBRING

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY	$494,223	$494,223	$0	$549,037	11.1%
			SEBRING CRA - EXPANDED				$170,398	
			SEBRING CRA - ORIGINAL				$378,639	
Non Personal Expenditures				**$494,223**	**$494,223**	**$0**	**$549,037**	**11.1%**
Center: 5346 COMMUNITY REDEVELOPMENT AGENCY-SEBRING				**$494,223**	**$494,223**	**$0**	**$549,037**	**11.1%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5347 COMMUNITY REDEVELOPMENT AGENCY-AVON PARK

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY	$213,693	$213,693	$0	$250,431	17.2%
			AVON PARK CRA - EXPANDED				$94,554	
			AVON PARK CRA - MAIN				$155,877	
Non Personal Expenditures				**$213,693**	**$213,693**	**$0**	**$250,431**	**17.2%**
Center: 5347 COMMUNITY REDEVELOPMENT AGENCY-AVON PARK				**$213,693**	**$213,693**	**$0**	**$250,431**	**17.2%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5348 SEBRING REGIONAL AIRPORT/IND PARK CRA

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY	$395,536	$395,536	$0	$390,155	(1.4%)
			SEBRING AIRPORT				$390,155	
Non Personal Expenditures				**$395,536**	**$395,536**	**$0**	**$390,155**	**(1.4%)**
Center: 5348 SEBRING REGIONAL AIRPORT/IND PARK CRA				**$395,536**	**$395,536**	**$0**	**$390,155**	**(1.4%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5349 AVON PARK AIRPORT CRA

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY	$20,514	$20,514	$0	$20,304	(1.0%)
			AVON PARK AIRPORT				$20,304	
Non Personal Expenditures				**$20,514**	**$20,514**	**$0**	**$20,304**	**(1.0%)**
Center: 5349 AVON PARK AIRPORT CRA				**$20,514**	**$20,514**	**$0**	**$20,304**	**(1.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5350 AVON PARK SOUTHSIDE CRA

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY	$67,861	$67,861	$0	$98,113	44.6%
			AVON PARK SOUTHSIDE - EXPANDED				$34,916	
			AVON PARK SOUTHSIDE - MAIN				$63,197	
Non Personal Expenditures				**$67,861**	**$67,861**	**$0**	**$98,113**	**44.6%**
Center: 5350 AVON PARK SOUTHSIDE CRA				**$67,861**	**$67,861**	**$0**	**$98,113**	**44.6%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5351 LAKE PLACID CRA

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY	$32,602	$32,602	$0	$48,398	48.5%
			LAKE PLACID - MAIN				$48,398	
Non Personal Expenditures				**$32,602**	**$32,602**	**$0**	**$48,398**	**48.5%**
Center: 5351 LAKE PLACID CRA				**$32,602**	**$32,602**	**$0**	**$48,398**	**48.5%**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 8110 LONG TERM NOTES 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	57100	52300	PRINCIPAL PAYMENTS	$2,815,611	$2,815,611	$0	$2,815,611	0.0%
			LOAN - RETIRED BONDS				$2,685,000	
			MONITOR DEFIBRILLATORS - DEBT SERVICE				$130,611	
151	57200	52300	INTEREST PAYMENTS	$318,979	$318,979	$0	$318,979	0.0%
			LOAN - RETIRED BONDS				$313,711	
			MONITOR DEFIBRILLATORS - DEBT SERVICE				$5,268	
Non Personal Expenditures				**$3,134,590**	**$3,134,589**	**$0**	**$3,134,590**	**0.0%**
Center: 8110 LONG TERM NOTES 151				**$3,134,590**	**$3,134,589**	**$0**	**$3,134,590**	**0.0%**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 2111A CENTRAL SERVICES - FUND 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56200Z	51300	PROJECT BUILDINGS	$31,000	$9,200	$0	$21,800	(29.7%)
			ROLLOVER PROJECT 14033 TECHNOLOGY INFRA. IMPROVEMENTS				$21,800	
151	56400	51300	MACHINERY & EQUIPMENT	$12,750	$36,063	$0	$0	(100.0%)
151	56400Z	51300	PROJECT EQUIPMENT	$965,000	$252,726	$0	$1,296,787	34.4%
			CAPITAL OUTLAY (UNDER $25,000) (2% OF SALES TAX) (SETASIDE) UNALLOCATED CFS FY21-22				$120,000	
			CLERK TECHNOLOGY INFRASTRUCTURE FY21-22 CFS ALLOCATION				$586,500	
			ROLLOVER PROJECT 14033 TECHNOLOGY INFRA. IMPROVEMENTS				$590,287	
Capital Expenditures				**$1,008,750**	**$297,990**	**$0**	**$1,318,587**	**30.7%**
Center: 2111A CENTRAL SERVICES - FUND 151				**$1,008,750**	**$297,990**	**$0**	**$1,318,587**	**30.7%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672A BLDG OPERATIONS/MAINT 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	54900Z	51900	PROJECT OTHER CHG & OBLIG	$600	$0	$0	$600	0.0%
			ROLLOVER PROJECT 17058 ADA TRANSITION PLAN (INTERIOR BLDGS)				$400	
			ROLLOVER PROJECT 20038 SEBRING LIBRARY ROOF REPLACEMENT				$200	
Non Personal Expenditures				**$600**	**$0**	**$0**	**$600**	**0.0%**
151	56200	51900	BUILDINGS	$31,000	$0	$0	$0	(100.0%)
151	56200Z	51900	PROJECT BUILDINGS	$1,970,076	$992,166	$0	$951,777	(51.7%)
			ADA TRANSITION PLAN FY21-22 CFS ALLOCATION (INTERIOR)				$34,500	
			ROLLOVER PROJECT 17035 SEBRING TAX COLLECTOR'S OFFICE REMODELING				$100,000	
			ROLLOVER PROJECT 17041 CAC FACILITY IMPROVEMENTS				$115,025	
			ROLLOVER PROJECT 17058 ADA TRANSITION PLAN (INTERIOR BLDGS)				$206,302	
			ROLLOVER PROJECT 18025 AP TAX COLLECTORS OFFICE REMODEL				$113,000	
			ROLLOVER PROJECT 20038 SEBRING LIBRARY ROOF REPLACEMENT				$308,450	
			SEBRING HEALTH DEPT/HEALTHY FAMILIES ROOF REPLACEMENT FY21-22 CFS ALLOCATION				$74,500	
151	56300	51900	IMPROVEMENTS OTHER THAN	$0	$16,312	$0	$0	100.0%
151	56300Z	51900	PROJECT IMPROVEMENTS	$45,000	$3,676	$0	$200,000	344.4%
			CAPITAL FACILITIES IMPROVEMENT(S) (SETASIDE) UNALLOCATED CFS FY21-22				$200,000	
151	56400	51900	MACHINERY & EQUIPMENT	$0	$10,613	$0	$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672A BLDG OPERATIONS/MAINT 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56400Z	51900	PROJECT EQUIPMENT	$22,068	$54,919	$0	$123,798	461.0%
			GENERATOR REPLACEMENT(S) (SETASIDE) UNALLOCATED CFS FY21-22				$60,813	
			HVAC UNIT REPLACEMENT(S) (SETASIDE) UNALLOCATED CFS FY21-22				$35,000	
			ROLLOVER PROJECT 20043 HVAC UNITS FY20-21				$27,985	
Capital Expenditures				**$2,068,144**	**$1,077,686**	**$0**	**$1,275,575**	**(38.3%)**
Center: 2672A BLDG OPERATIONS/MAINT 151				**$2,068,744**	**$1,077,686**	**$0**	**$1,276,175**	**(38.3%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3101B SHERIFF 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56200	52100	BUILDINGS	$0	$0	$0	$65,000	100.0%
			SO BUILDING FY21-22 CFS ALLOCATION				$65,000	
151	56400	52100	MACHINERY & EQUIPMENT	$360,000	$44,297	$0	$440,000	22.2%
			LAW ENFORCEMENT VEHICLE REPLACEMENT FY21-22 CFS ALLOCATION				$440,000	
Capital Expenditures				**$360,000**	**$44,297**	**$0**	**$505,000**	**40.3%**
Center: 3101B SHERIFF 151				**$360,000**	**$44,297**	**$0**	**$505,000**	**40.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3322A COUNTY JAIL 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56200Z	52300	PROJECT BUILDINGS	$0	$0	$0	$1,535,806	100.0%
			ROLLOVER PROJECT 16056 HCSO DETENTION RECONFIGURATION				$1,535,806	
151	56400	52300	MACHINERY & EQUIPMENT	$32,003	$31,995	$0	$261,772	718.0%
			INMATE WORKER RD CREW VEHICLE FY21-22 CFS				$29,608	
			JAIL COMMERCIAL CONVEYOR TYPE DISHWASHER FY21-22 CFS ALLOCATION				$232,164	
Capital Expenditures				**$32,003**	**$31,995**	**$0**	**$1,797,578**	**5,516.9%**
Center: 3322A COUNTY JAIL 151				**$32,003**	**$31,995**	**$0**	**$1,797,578**	**5,516.9%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991A EMERGENCY OPERATIONS CENTER - 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56200Z	52500	PROJECT BUILDINGS	$350,000	$383	$0	$957,000	173.4%
			PROJECT 19040 EOC BLDG REMODEL FY21-22 CFS ALLOCATION				$615,000	
			ROLLOVER PROJECT 19040 EOC BLDG REMODEL				$342,000	
151	56400	52500	MACHINERY & EQUIPMENT	$30,000	$0	$0	$0	(100.0%)
151	56400Z	52500	PROJECT EQUIPMENT	$0	$0	$0	$30,000	100.0%
			EM AC/GENERATOR REPLACEMENT(S) (SETASIDE) UNALLOCATED CFS FY21-22				$30,000	
Capital Expenditures				**$380,000**	**$383**	**$0**	**$987,000**	**159.7%**
Center: 3991A EMERGENCY OPERATIONS CENTER - 151				**$380,000**	**$383**	**$0**	**$987,000**	**159.7%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102A TRANSPORTATION PROJECTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	53100Z	54100	PROJECT PROFESSIONAL SVC	$14,070	$287,070	$0	$14,570	3.6%
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA				$12,374	
			ROLLOVER PROJECT 17063 SEBRING PARKWAY PHIIB				$2,196	
151	54500Z	54100	INSURANCE	$0	$4,800	$0	$0	100.0%
151	54600Z	54100	PROJECT REPAIR & MAINT	$0	$4,819	$0	$0	100.0%
151	54900Z	54100	PROJECT OTHER CHG & OBLIG	$3,134	$1,202	$0	$0	(100.0%)
151	55230	54100	ATTRACTIVE PROPERTY INVENTORY	$0	$1,124	$0	$0	100.0%
151	55303	54100	RESURFACE ASPHALT	$2,430,000	$1,070,288	$0	$2,700,000	11.1%
			RD RESURFACING FY21-22 CFS ALLOCATION				$2,700,000	
Non Personal Expenditures				**$2,447,204**	**$1,369,303**	**$0**	**$2,714,570**	**10.9%**
151	56100Z	54100	PROJECT LAND	$0	$98,500	$0	$0	100.0%
151	56200	54100	BUILDINGS	$0	$0	$0	$670,000	100.0%
			ROW LAND AQUISTION SET-A-SIDE FY21-22 CFS ALLOCATION				$670,000	
151	56200Z	54100	PROJECT BUILDINGS	$775,414	$2,280	$0	$1,337,268	72.5%
			PROJECT 19007 NEW TRAFFIC OPS BLDG FY21-22 CFS ALLOCATION				$655,000	
			ROLLOVER PROJECT 18046 UNIT 3 BARN REFURBISHMENT				$10,499	
			ROLLOVER PROJECT 19007 NEW TRAFFIC OPERATIONS BUILDING				$621,769	
			ROLLOVER PROJECT 19036 OLD TRAFFIC OPS BUILDING RENOVATIONS				$50,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102A TRANSPORTATION PROJECTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56300Z	54100	PROJECT IMPROVEMENTS	$1,346,497	$43,818	$0	$2,145,194	59.3%
			DRAINAGE IMPROVEMENT PROJECTS FY21-22 CFS ALLOCATION				$200,000	
			RECONSRUCT/DIRT RD PAVING FY21-22 CFS ALLOCATION				$700,000	
			ROLLOVER PROJECT 14015 WEBSTER TURN				$283,598	
			ROLLOVER PROJECT 19037 THUNDERBIRD ROAD UNDERGROUND DRAINAGE IMPROVEMENTS				$300,000	
			ROLLOVER PROJECT 20044 E AVON PINES ROAD				$436,596	
			SPRING LAKE DRAINAGE IMPROVEMENTS FY21-22 CFS Allocation				$225,000	
151	56301Z	54100	PROJ CAPITAL INFRASTRUCTU	$19,915,185	$7,037,120	$0	$7,188,109	(63.9%)
			ADA TRANSITION PLAN FY21-22 CFS ALLOCATION (EXTERIOR)				$34,500	
			PROJECT 17034 MEMORIAL DR - POMPANO DR TO SEBRING PARKWAY FY21-22 CFS ALLOCATION				$1,363,457	
			ROLLOVER PROJECT 12054 MEMORIAL DR PIPE REPLACEMENT				$174,300	
			ROLLOVER PROJECT 16002 ARBUCKLE CREEK RD TURN LANES				$847,996	
			ROLLOVER PROJECT 17034 MEMORIAL DR - POMPANO DR TO SEBRING PARKWAY				$2,484	
			ROLLOVER PROJECT 17063 SEBRING PARKWAY PHIIB				$257,330	
			ROLLOVER PROJECT 18007 HERON ST FROM HAMMOCK TO HOWEY RD				$970,967	
			ROLLOVER PROJECT 18008 W STRYKER RD FROM N OLIVIA DR TO US 27				$1,875,007	
			ROLLOVER PROJECT 18009 CR 623 HAYWOOD TAYLOR TO MINI RANCH				$1,255,762	
			ROLLOVER PROJECT 18047 DAFFODIL EXTENSION				$60,273	
			ROLLOVER PROJECT 19002 ADA TRANSITION PLAN (EXTERIOR)				$16,855	
			ROLLOVER PROJECT 19016 SNL BLVD SIDEWALK				$219,347	
			ROLLOVER PROJECT 20002 ADA TRANSITION PLAN 20-21				$25,331	
			TOSIP FY21-22 CFS ALLOCATION				$84,500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102A TRANSPORTATION PROJECTS

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56400	54100	MACHINERY & EQUIPMENT	$135,000	$79,139	$0	$150,000	11.1%
			ENG/TOPS/GIS EQUIPMENT FY21-22 CFS ALLOCATION				$150,000	
151	56400Z	54100	PROJECT EQUIPMENT	$1,080,000	$1,156,642	$0	$1,200,000	11.1%
			ROADS & BRIDGES EQUIPMENT FY21-22 CFS ALLOCATION				$1,200,000	
Capital Expenditures				**$23,252,096**	**$8,417,499**	**$0**	**$12,690,571**	**(45.4%)**
Center: 4102A TRANSPORTATION PROJECTS				**$25,699,300**	**$9,786,802**	**$0**	**$15,405,141**	**(40.1%)**

Highlands County

Budget Issues - Detail

4102A TRANSPORTATION PROJECTS

Issue	Project	Fund	Title
AUTO - 434		151	4102A TRANSPORTATION PROJECTS

ENG/TOPS/GIS EQUIPMENT FY21-22 CFS ALLOCATION

1. DESCRIPTION: FY 21 - 22 CFS Allocation for Engineering/Traffic Ops Equipment to replace aging equipment. This year's items are: One (1) 2021 Ford
one-and-a-half-ton diesel 4 x 4 Cab and Chassis; one (1) 2021 Ford 30,000 GVWR Cab and Chassis diesel 4 x 2 flatbed crash truck; and one (1) Ford Explorer.

2. IMPACT: The replacement of higher mileage vehicles would impact the Repair & Maintenance costs and down time when vehicles are in the shop for repairs.

3. PERFORMANCE MEASURE(S): The purchase of one (1) 2021 Ford one-and-a-half-ton diesel 4 x 4 Cab and Chassis to replace an aging vehicle for the Signal Service Truck in the Traffic Operations Department (CE 1899 – 2011 vehicle with 180,000 miles); the purchase of one (1) 2021 Ford Crash Truck (CE 1825 - 1991 vehicle with 25,000 miles with an out of date chassis from 1992) to replace an aging vehicle for the Crash Truck in the Traffic Operations Department; and one (1) 2021 Ford Explorer to replace (CE 1818 with 76,452 miles) will continue a level of maintenance for the Engineering/Traffic Ops vehicles and equipment and reduce ongoing maintenance costs.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $150,000 to be funded by the Infrastructure Surtax Fund.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$150,000
	ENG/TOPS/GIS EQUIPMENT FY21-22 CFS ALLOCATION	*$150,000*
	Capital Expenditures Total:	**$150,000**
	Issue Total	**$150,000**

Issue	Project		Fund	Title
AUTO - 435		21006 - R&B EQUIPMENT	151	4102A TRANSPORTATION PROJECTS

ROADS & BRIDGES EQUIPMENT FY21-22 CFS ALLOCATION

1. DESCRIPTION: CFS Allocation for Road and Bridge Equipment to replace Heavy, medium and light duty construction equipment meeting the mileage and/or age criteria for replacement. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

2. IMPACT: Replace equipment that has expended its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

3. PERFORMANCE MEASURE(S): Continue a level of maintenance on County Maintained roadways with less maintenance cost.

4. SPECIFICATION(S)/DETAIL(S): The FY21/22 Road and Bridge Equipment Allocation is $1,200,000.00 from the Infrastructure Surtax.

Capital Expenditures			**FY 21 - 22**
	56400Z	PROJECT EQUIPMENT	$1,200,000
		ROADS & BRIDGES EQUIPMENT FY21-22 CFS ALLOCATION	*$1,200,000*
		Capital Expenditures Total:	**$1,200,000**
		Issue Total	**$1,200,000**

Highlands County

Budget Issues - Detail

4102A TRANSPORTATION PROJECTS

Issue	Project	Fund	Title
AUTO - 436	21003 - TOSIP 21-22	151	4102A TRANSPORTATION PROJECTS

TOSIP FY21-22 CFS ALLOCATION

1. DESCRIPTION: This is a recurring allotment that is funded every year to facilitate safety improvements to roads, intersections, crosswalks etc. through out the County.

2. IMPACT: This project is funded by the Infrastructure Surtax Fund.

3. PERFORMANCE MEASURE(S): The Transportation Operational & Safety Improvements Program (TOSIP) was established by the Board of County Commissioners in 2001. The Program was adopted to address Operational and Safety Improvements to the existing transportation network, (not capacity improvements). Each individual project phase (e.g. PD&E, Design, ROW acquisition, and Construction) is not to exceed $100,000.00 without Board approval. Only minimal Right-of-Way is to be acquired, and projects shall be identified and approved two (2) fiscal years in advance.

4. SPECIFICATION(S)/DETAIL(S): Provide for the safety needs of the public.

Capital Expenditures		**FY 21 - 22**
56301Z	PROJ CAPITAL INFRASTRUCTU	$84,500
	TOSIP FY21-22 CFS ALLOCATION	*$84,500*
	Capital Expenditures Total:	**$84,500**
	Issue Total	**$84,500**

Highlands County

Budget Issues - Detail

4102A TRANSPORTATION PROJECTS

Issue	Project	Fund	Title
AUTO - 437	19007 - NEW TRAFFIC OPS BLDG	151	4102A TRANSPORTATION PROJECTS

PROJECT 19007 - NEW TRAFFIC OPS BLDG FY21-22 CFS ALLOCATION

1. DESCRIPTION: Revise plans for and construct a new Traffic Operations building on a currently vacant portion of a County owned site at 4500 Kenilworth Blvd to better serve and support the Traffic Operations Dept. Facility will house modern and new technology for traffic signal controls, sign production, and support for all traffic control devices.

2. IMPACT: The current traffic operations facility was constructed as a storage facility in 1970 and has been modified and adapted where possible to support the Traffic Operations Department. The department has grown since taking over this space and has more than doubled in staff during this time. The space demands and equipment needs have also changed with newer technology requirements and a greatly increased demand on traffic control signage and devices. The current facility does not provide adequate workspace to fabricate and maintain the equipment used by this department on a regular basis. In expectation of new traffic signal control technology and other monitoring equipment this updated facility is even more critical to serve the safety needs of the traveling public. This building will also include storage space and remove the need for the current five (5) portable storage containers currently in use, wherein also providing more yard space for the Road and Bridge Department yard.

3. PERFORMANCE MEASURE(S): This new building will provide proper space for all employees to serve the needs of the motoring public by providing adequate areas to maintain and store traffic control devices used for the safety of the public. Employees will be able to perform sign production in a space big enough to take the product through the different levels of fabrication and maintain high production rates. The facility will include offices and employee support areas and will be able to do so while complying with ADA requirements throughout the building.

4. SPECIFICATION(S)/DETAIL(S): The total estimated cost of the new building is $1,355,000.00 spanned over several years.

Capital Expenditures		**FY 21 - 22**
56200Z	PROJECT BUILDINGS	$655,000
	PROJECT 19007 NEW TRAFFIC OPS BLDG FY21-22 CFS ALLOCATION	*$655,000*
	Capital Expenditures Total:	**$655,000**
	Issue Total	**$655,000**

Issue	Project	Fund	Title
AUTO - 438		151	4102A TRANSPORTATION PROJECTS

SPRING LAKE DRAINAGE IMPROVEMENTS

1. DESCRIPTION: Drainage improvement funding for County maintained rights-of-way used to cover larger, more critical infrastructure needs. Funding in this category will be used for major underground drainage deterioration and failures that include drainage structure and pipe replacement projects.

2. IMPACT: The underground drainage system along Longbow Ave is experiencing significant deterioration. Approximately 1,200' of 36" CMP is currently existing. Staff continues to address failed sections and leaking joints. Also, the right-of-way is provided much attention due to large depressions that continually develop during rain events.

3. PERFORMANCE MEASURE(S): Provide improvements for the purpose of storm-water conveyance and effectively repair the ageing drainage. Establish an operable system that remediates the present safety concerns and continual maintenance.

4. SPECIFICATION(S)/DETAIL(S): The CFS Spring Lake Drainage Improvements allocation is $225,000 from the Infrastructure Surtax.

Capital Expenditures		**FY 21 - 22**
56300Z	PROJECT IMPROVEMENTS	$225,000
	SPRING LAKE DRAINAGE IMPROVEMENTS FY21-22 CFS Allocation	*$225,000*
	Capital Expenditures Total:	**$225,000**
	Issue Total	**$225,000**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105A EMERGENCY MEDICAL SERVICE 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56400Z	52600	PROJECT EQUIPMENT	$482,278	$559,681	$0	$259,230	(46.2%)
			EMS FLEET REPLACEMENT - AMBULANCE FY21-22 CFS ALLOCATION				$259,230	
Capital Expenditures				**$482,278**	**$559,681**	**$0**	**$259,230**	**(46.2%)**
Center: 5105A EMERGENCY MEDICAL SERVICE 151				**$482,278**	**$559,681**	**$0**	**$259,230**	**(46.2%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5106A ANIMAL CONTROL 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56200Z	56200	PROJECT BUILDINGS	$356,565	$68	$0	$606,323	70.0%
			PROJECT 16044 ANIMAL CONTROL BUILDING FY21-22 CFS ALLOCATION				$250,000	
			ROLLOVER PROJECT 16044 ANIMAL CONTROL BUILDING				$356,323	
151	56300Z	56200	PROJECT IMPROVEMENTS	$150,000	$14	$0	$150,000	0.0%
			ROLLOVER PROJECT 16044 ANIMAL CONTROL BUILDING				$150,000	
Capital Expenditures				**$506,565**	**$81**	**$0**	**$756,323**	**49.3%**
Center: 5106A ANIMAL CONTROL 151				**$506,565**	**$81**	**$0**	**$756,323**	**49.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6101A RECREATION - 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56300	57200	IMPROVEMENTS OTHER THAN	$567,205	$0	$0	$300,000	(47.1%)
			RPAC FY21-22 CFS ALLOCATION				$300,000	
151	56300Z	57200	PROJECT IMPROVEMENTS	$94,706	$111,955	$0	$0	(100.0%)
151	56400Z	57200	PROJECT EQUIPMENT	$60,608	$0	$0	$0	(100.0%)
Capital Expenditures				**$722,519**	**$111,955**	**$0**	**$300,000**	**(58.5%)**
Center: 6101A RECREATION - 151				**$722,519**	**$111,955**	**$0**	**$300,000**	**(58.5%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102A PARKS DEPARTMENT 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56400	57200	MACHINERY & EQUIPMENT	$110,208	$148,283	$0	$123,000	11.6%
			PARKS & FACILITIES EQUIPMENT FY21-22 CFS ALLOCATION				$123,000	
Capital Expenditures				**$110,208**	**$148,283**	**$0**	**$123,000**	**11.6%**
Center: 6102A PARKS DEPARTMENT 151				**$110,208**	**$148,283**	**$0**	**$123,000**	**11.6%**

Highlands County

Budget Issues - Detail

6102A PARKS DEPARTMENT 151

Issue	Project	Fund	Title
AUTO - 439		151	6102A PARKS DEPARTMENT 151

PARKS & FACILITIES EQUIPMENT FY21-22 CFS ALLOCATION

1. DESCRIPTION: CFS Allocation for Parks and Facilities Equipment to replace Fleet and Mowing Equipment. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

2. IMPACT: Replace equipment that has expended its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

3. PERFORMANCE MEASURE(S): Continue a level of maintenance with less maintenance cost.

4. SPECIFICATION(S)/DETAIL(S): The FY21/22 Parks and Facilities Equipment Allocation is $123,000.00 from the Infrastructure Surtax.

Capital Expenditures		**FY 21 - 22**
56400	MACHINERY & EQUIPMENT	$123,000
	PARKS & FACILITIES EQUIPMENT FY21-22 CFS ALLOCATION	*$123,000*
	Capital Expenditures Total:	**$123,000**
	Issue Total	**$123,000**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6303A NATURAL RESOURCES - 151

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
151	56400	53700	MACHINERY & EQUIPMENT	$85,000	$14,266	$0	$0	(100.0%)
Capital Expenditures				**$85,000**	**$14,266**	**$0**	**$0**	**(100.0%)**
Center: 6303A NATURAL RESOURCES - 151				**$85,000**	**$14,266**	**$0**	**$0**	**(100.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2685 HCFPIRN LTD CAPITAL FUND

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
355	54900Z	52200	PROJECT OTHER CHG & OBLIG	$200	$661	$0	$200	0.0%
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36				$200	
355	55200Z	52200	PROJECT OPERATING SUPP	$0	$9,495	$0	$0	100.0%
355	55230Z	52200	PROJ ATTRACTIVE PROP-INV	$0	$3,846	$0	$0	100.0%
Non Personal Expenditures				**$200**	**$14,002**	**$0**	**$200**	**0.0%**
355	56200Z	52200	PROJECT BUILDINGS	$2,915,049	$506,731	$0	$2,773,750	(4.8%)
			ROLLOVER PROJECT 18033 - FIRE RESCUE STATION 18				$54,146	
			ROLLOVER PROJECT 18050 - FIRE RESCUE STATION 33				$2,234	
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36				$2,537,021	
			ROLLOVER PROJECT 19010 - DESOTO CITY STATION 19				$106,549	
			ROLLOVER PROJECT 20007 - SPRING LAKE AIRPORT STATION 20				$73,800	
355	56400Z	52200	PROJECT EQUIPMENT	$33,637	$1,237,063	$0	$0	(100.0%)
Capital Expenditures				**$2,948,686**	**$1,743,794**	**$0**	**$2,773,750**	**(5.9%)**
Center: 2685 HCFPIRN LTD CAPITAL FUND				**$2,948,886**	**$1,757,796**	**$0**	**$2,773,950**	**(5.9%)**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 4401A IMPACT FEE FOR PARKS&REC -AVON PARK

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
191A	56300	57200	IMPROVEMENTS OTHER THAN	$4,638	$0	$0	$0	(100.0%)
Capital Expenditures				**$4,638**	**$0**	**$0**	**$0**	**(100.0%)**
Center: 4401A IMPACT FEE FOR PARKS&REC -AVON PARK				**$4,638**	**$0**	**$0**	**$0**	**(100.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4402 IMPACT FEE FOR CORRECTIONAL FACILITIES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
192	56400	52300	MACHINERY & EQUIPMENT	$4,572	$0	$0	$0	(100.0%)
Capital Expenditures				**$4,572**	**$0**	**$0**	**$0**	**(100.0%)**
Center: 4402 IMPACT FEE FOR CORRECTIONAL FACILITIES				**$4,572**	**$0**	**$0**	**$0**	**(100.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4403 IMPACT FEE FOR FIRE

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
193	56300	52200	IMPROVEMENTS OTHER THAN	$4,848	$0	$0	$0	(100.0%)
Capital Expenditures				**$4,848**	**$0**	**$0**	**$0**	**(100.0%)**
Center: 4403 IMPACT FEE FOR FIRE				**$4,848**	**$0**	**$0**	**$0**	**(100.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4404 IMPACT FEE FOR LIBRARIES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
194	56300	57100	IMPROVEMENTS OTHER THAN	$1,734	$0	$0	$0	(100.0%)
Capital Expenditures				**$1,734**	**$0**	**$0**	**$0**	**(100.0%)**
Center: 4404 IMPACT FEE FOR LIBRARIES				**$1,734**	**$0**	**$0**	**$0**	**(100.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4405 IMPACT FEE FOR LAW ENFORCEMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
195	56400	52100	MACHINERY & EQUIPMENT	$1,341	$0	$0	$0	(100.0%)
Capital Expenditures				**$1,341**	**$0**	**$0**	**$0**	**(100.0%)**
Center: 4405 IMPACT FEE FOR LAW ENFORCEMENT				**$1,341**	**$0**	**$0**	**$0**	**(100.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4406 IMPACT FEE FOR EMERGENCY MEDICAL SERVICES

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
196	56300	52600	IMPROVEMENTS OTHER THAN	$1,037	$0	$0	$0	(100.0%)
Capital Expenditures				**$1,037**	**$0**	**$0**	**$0**	**(100.0%)**
Center: 4406 IMPACT FEE FOR EMERGENCY MEDICAL SERVICES				**$1,037**	**$0**	**$0**	**$0**	**(100.0%)**

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 7958 OAK MANOR AVE ROAD PAVING

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
121	54100	54100	COMMUNICATIONS & FREIGHT	$15	$0	$0	$0	(100.0%)
121	54900	54100	OTHER CHARGES/OBLIGATIONS	$1,483	$0	$0	$0	(100.0%)
121	54917	54100	ADMIN EXP	$428	$133	$0	$450	5.1%
			ADMINISTRATION FEE				$450	
121	57100	54100	PRINCIPAL PAYMENTS	$4,092	$0	$0	$3,136	(23.4%)
			LOAN PAYMENT				$3,136	
121	57200	54100	INTEREST PAYMENTS	$1,047	$1,047	$0	$956	(8.7%)
			INTEREST				$956	
Non Personal Expenditures				**$7,065**	**$1,180**	**$0**	**$4,542**	**(35.7%)**
121	56300	54100	IMPROVEMENTS OTHER THAN	$68,502	$38,178	$0	$0	(100.0%)
Capital Expenditures				**$68,502**	**$38,178**	**$0**	**$0**	**(100.0%)**
Center: 7958 OAK MANOR AVE ROAD PAVING				**$75,567**	**$39,357**	**$0**	**$4,542**	**(94.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7959 THUNDERBIRD HILL WASTEWATER TREATMENT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
197	54917	53500	ADMIN EXP	$1,750	$519	$0	$1,720	(1.7%)
			ADMINISTRATIVE FEE				$1,720	
197	57100	53500	PRINCIPAL PAYMENTS	$12,300	$0	$0	$13,917	13.1%
			PRINCIPAL REPAYMENT - BCC LOAN				$13,917	
197	57200	53500	INTEREST PAYMENTS	$1,900	$1,420	$0	$1,148	(39.6%)
			INTEREST REPAYMENT - BCC LOAN				$1,148	
197	59900	53500	RESERVE FOR CONTINGENCY	$1,250	$0	$0	$1,915	53.2%
			RESERVE FOR CONTINGENCY				$1,915	
Non Personal Expenditures				**$17,200**	**$1,939**	**$0**	**$18,700**	**8.7%**
Center: 7959 THUNDERBIRD HILL WASTEWATER TREATMENT				**$17,200**	**$1,939**	**$0**	**$18,700**	**8.7%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7960 WEST SEBRING SPECIAL BENEFIT FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
133	54600Z	52200	PROJECT REPAIR & MAINT	$0	$3,856	$0	$0	100.0%
133	55200Z	52200	PROJECT OPERATING SUPP	$0	$6,076	$0	$0	100.0%
133	55230Z	52200	PROJ ATTRACTIVE PROP-INV	$0	$19,997	$0	$0	100.0%
Non Personal Expenditures				**$0**	**$29,930**	**$0**	**$0**	**100.0%**
133	56300Z	52200	PROJECT IMPROVEMENTS	$0	$0	$0	$75,000	100.0%
			ROLLOVER PROJECT 18061 - ST 7 PARKING LOT				$75,000	
133	56400Z	52200	PROJECT EQUIPMENT	$115,635	$503,004	$0	$23,400	(79.8%)
			ROLLOVER PROJECT 18054 - WEST SEBRING EQUIPMENT				$23,400	
Capital Expenditures				**$115,635**	**$503,004**	**$0**	**$98,400**	**(14.9%)**
Center: 7960 WEST SEBRING SPECIAL BENEFIT FIRE DISTRICT				**$115,635**	**$532,934**	**$0**	**$98,400**	**(14.9%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7962 SUN N LAKES 1-20 IMPROVEMENT TRUST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
172	53400	54100	CONTRACTUAL SERVICES	$58,425	$0	$0	$60,000	2.7%
			CONTRACTUAL SERVICES				$60,000	
Non Personal Expenditures				**$58,425**	**$0**	**$0**	**$60,000**	**2.7%**
Center: 7962 SUN N LAKES 1-20 IMPROVEMENT TRUST				**$58,425**	**$0**	**$0**	**$60,000**	**2.7%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7963 HIGHLANDS PARK ESTATES SPEC BENEFIT DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
148	53400	54100	CONTRACTUAL SERVICES	$21,690	$6,413	$8,684	$24,220	11.7%
			CLEANING				$5,200	
			DRINKING WATER TESTING				$600	
			FIRE EXTINGUISHER (HANDHELD) INSPECT				$20	
			LAWN SERVICE				$4,200	
			PRESSURE WASHING				$2,500	
			TREE TRIMMING/ FENCE LINE CLEANING				$3,000	
			UNANTICIPATED CONTRACTUAL SVCS				$7,000	
			WEED CONTROL SPRAYING				$1,700	
148	54300	54100	UTILITY SERVICES	$7,783	$3,978	$5,500	$6,995	(10.1%)
			ELECTRIC SVC - CLUBHOUSE				$1,800	
			ELECTRIC SVC - STREETLIGHTS				$5,000	
			GARBAGE SVC				$195	
148	54400	54100	RENTALS AND LEASES	$0	$660	$720	$720	100.0%
			WATER FILTER SERVICES				$720	
148	54600	54100	REPAIR & MAINTENANCE	$17,194	$14,723	$15,000	$14,053	(18.3%)
			OTHER REPAIRS & MAINT				$2,500	
			SPECIALIST REIMBURSEMENT (GROUNDS, BLDG & ACCESS CARD MANAGEMENT) 22.5%				$11,553	
148	54900	54100	OTHER CHARGES/OBLIGATIONS	$1,615	$294	$600	$875	(45.8%)
			HEALTH DEPT PERMIT				$175	
			PEST CONTROL				$700	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7963 HIGHLANDS PARK ESTATES SPEC BENEFIT DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
148	54917	54100	ADMIN EXP	$6,400	$2,031	$6,400	$6,400	0.0%
			ADMINISTRATIVE FEE				$6,400	
148	55200	54100	OPERATING SUPPLIES	$1,500	$304	$600	$1,800	20.0%
			MISC OPERATING SUPPLIES				$1,500	
			PAPER & CLEANING PRODUCTS				$300	
148	57100	54100	PRINCIPAL PAYMENTS	$19,971	$0	$0	$19,212	(3.8%)
			CLUBHOUSE LOAN - PRINCIPAL				$19,212	
148	57200	54100	INTEREST PAYMENTS	$2,459	$0	$0	$3,217	30.8%
			CLUBHOUSE LOAN - INTEREST				$3,217	
Non Personal Expenditures				**$78,612**	**$28,403**	**$37,504**	**$77,492**	**(1.4%)**
148	56300	54100	IMPROVEMENTS OTHER THAN	$0	$0	$0	$10,000	100.0%
			NEW ENTRANCE SIGN				$10,000	
Capital Expenditures				**$0**	**$0**	**$0**	**$10,000**	**100.0%**
Center: 7963 HIGHLANDS PARK ESTATES SPEC BENEFIT DIST				**$78,612**	**$28,403**	**$37,504**	**$87,492**	**11.3%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7965 HIGHWAY PARK LIGHTING DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
146	54300	54100	UTILITY SERVICES	$3,400	$1,933	$0	$3,448	1.4%
			ELECTRIC SVC - STREET LIGHTS				$2,448	
			NEW STREET LIGHT REQUESTS				$1,000	
146	54400	54100	RENTALS AND LEASES	$5,000	$2,590	$0	$5,000	0.0%
			NEW POLE/LIGHT REQUESTS				$1,000	
			STREET LIGHT & POLE RENTAL				$4,000	
146	54917	54100	ADMIN EXP	$693	$214	$0	$693	0.0%
			ADMINISTRATIVE FEE				$693	
Non Personal Expenditures				**$9,093**	**$4,736**	**$0**	**$9,141**	**0.5%**
Center: 7965 HIGHWAY PARK LIGHTING DISTRICT				**$9,093**	**$4,736**	**$0**	**$9,141**	**0.5%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7966 LAKE PLACID SPECIAL BENEFIT FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
144	56200Z	52200	PROJECT BUILDINGS	$410,100	$3,231	$0	$410,000	0.0%
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36				$410,000	
Capital Expenditures				**$410,100**	**$3,231**	**$0**	**$410,000**	**0.0%**
Center: 7966 LAKE PLACID SPECIAL BENEFIT FIRE DISTRICT				**$410,100**	**$3,231**	**$0**	**$410,000**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7968 LORIDA SPECIAL BENEFIT FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
138	54600Z	52200	PROJECT REPAIR & MAINT	$39,600	$2,788	$0	$0	(100.0%)
Non Personal Expenditures				**$39,600**	**$2,788**	**$0**	**$0**	**(100.0%)**
138	56200Z	52200	PROJECT BUILDINGS	$0	$27,000	$0	$0	100.0%
138	56400Z	52200	PROJECT EQUIPMENT	$0	$0	$0	$0	100.0%
Capital Expenditures				**$0**	**$27,000**	**$0**	**$0**	**100.0%**
Center: 7968 LORIDA SPECIAL BENEFIT FIRE DISTRICT				**$39,600**	**$29,788**	**$0**	**$0**	**(100.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7969 VENUS SPECIAL BENEFIT FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
137	56200Z	52200	PROJECT BUILDINGS	$78,602	$1,001	$0	$47,492	(39.6%)
			ROLLOVER PROJECT 18055 - FIRE RESCUE STATION 45				$47,492	
Capital Expenditures				**$78,602**	**$1,001**	**$0**	**$47,492**	**(39.6%)**
Center: 7969 VENUS SPECIAL BENEFIT FIRE DISTRICT				**$78,602**	**$1,001**	**$0**	**$47,492**	**(39.6%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7970 LAKE HAVEN ESTATES SP BENEFIT DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
136	53400	54100	CONTRACTUAL SERVICES	$1,000	$0	$0	$1,000	0.0%
			CONTRACTUAL SERVICES				$1,000	
136	54300	54100	UTILITY SERVICES	$3,100	$2,028	$0	$3,162	2.0%
			ELECTRIC SVC - STREET LIGHTS (81)				$3,162	
136	54400	54100	RENTALS AND LEASES	$6,500	$4,639	$0	$6,500	0.0%
			NEW POLE/LIGHT REQUESTS				$200	
			STREET LIGHT & POLE RENTAL				$6,300	
136	54917	54100	ADMIN EXP	$1,058	$310	$0	$1,063	0.5%
			ADMINISTRATIVE FEE				$1,063	
Non Personal Expenditures				**$11,658**	**$6,977**	**$0**	**$11,725**	**0.6%**
Center: 7970 LAKE HAVEN ESTATES SP BENEFIT DISTRICT				**$11,658**	**$6,977**	**$0**	**$11,725**	**0.6%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7971 ORANGE BLOSSOM EST UNIT 12 SP BENEFIT DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
135	53400	54100	CONTRACTUAL SERVICES	$8,200	$0	$0	$8,400	2.4%
			CONTRACTUAL SERVICES				$8,400	
Non Personal Expenditures				**$8,200**	**$0**	**$0**	**$8,400**	**2.4%**
Center: 7971 ORANGE BLOSSOM EST UNIT 12 SP BENEFIT DIST				**$8,200**	**$0**	**$0**	**$8,400**	**2.4%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7972 SEBRING ACRES SPECIAL BENEFIT DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
134	53400	54100	CONTRACTUAL SERVICES	$10,000	$0	$0	$10,000	0.0%
			CONTRACTUAL SERVICES				$10,000	
134	54300	54100	UTILITY SERVICES	$4,500	$2,176	$0	$4,560	1.3%
			ELECTRIC SVC - STREET LIGHTS				$3,060	
			NEW STREET LIGHT REQUESTS				$1,500	
134	54600	54100	REPAIR & MAINTENANCE	$60,000	$6,836	$0	$60,000	0.0%
			CLEARING PUBLIC ROW				$10,000	
			CULVERT REPAIR				$50,000	
134	54917	54100	ADMIN EXP	$1,000	$302	$0	$1,005	0.5%
			ADMINISTRATIVE FEE				$1,005	
134	55200	54100	OPERATING SUPPLIES	$200	$0	$0	$200	0.0%
			OPERATING SUPPLIES				$200	
Non Personal Expenditures				**$75,700**	**$9,314**	**$0**	**$75,765**	**0.1%**
Center: 7972 SEBRING ACRES SPECIAL BENEFIT DISTRICT				**$75,700**	**$9,314**	**$0**	**$75,765**	**0.1%**

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
128	53400	57200	CONTRACTUAL SERVICES	$38,000	$24,953	$33,600	$35,100	(7.6%)
			ALARM MONITORING				$300	
			BEACH & CANAL WEED CONTROL				$1,500	
			CLEANING SERVICES (CLUBHOUSE)				$6,000	
			EXTINGUISHER SYSTEM CERT				$200	
			FILTER & PRESSURE TANK SERVICES				$800	
			FIRE EXTINGUISHER (HANDHELD) INSPECT				$300	
			HEALTH - WATER SAMPLE BEACH & CLUBHOUSE				$3,000	
			LAWN SERVICE				$18,000	
			UNANTICIPATED CONTRACTUAL SERVICES				$5,000	
128	54100	57200	COMMUNICATIONS & FREIGHT	$2,890	$2,772	$3,127	$3,175	9.9%
			DOOR KING (2 @ $125/EA)				$375	
			INTERNET SVC				$600	
			PHONE SVC (3 LINES)				$2,200	
128	54300	57200	UTILITY SERVICES	$14,090	$4,466	$7,000	$11,390	(19.2%)
			ELECTRIC SVC - CLUBHOUSE AND GROUNDS				$4,500	
			ELECTRIC SVC - STREET LIGHTS				$5,500	
			GARBAGE SVC				$390	
			GAS SVC - COOKING				$1,000	
128	54400	57200	RENTALS AND LEASES	$3,100	$2,575	$3,279	$3,100	0.0%
			NEW POLE/ LIGHT REQUESTS				$500	
			STREET LIGHT & POLE RENTAL				$2,600	

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
128	54600	57200	REPAIR & MAINTENANCE	$31,065	$26,558	$33,273	$30,831	(0.8%)
			A/C REPAIR/MAINT				$2,000	
			ELECTRONIC GATE - REPAIRS				$1,000	
			IRRIGATION REPAIRS				$1,000	
			MINOR DOCK REPAIRS				$500	
			OTHER REPAIRS & MAINT.				$5,000	
			PRESSURE WASHING				$3,000	
			SPECIALIST REIMBURSEMENT (GROUNDS, BLDG & ACCESS CARD MANAGEMENT) 34%				$17,331	
			WATER CHLORINATING				$1,000	
128	54900	57200	OTHER CHARGES/OBLIGATIONS	$935	$489	$652	$875	(6.4%)
			HEALTH DEPT				$175	
			PEST SERVICES				$700	
128	54917	57200	ADMIN EXP	$6,388	$2,000	$6,000	$6,388	0.0%
			ADMINISTRATIVE FEE				$6,388	
128	55200	57200	OPERATING SUPPLIES	$7,300	$2,896	$6,000	$2,450	(66.4%)
			GATE CARDS				$450	
			HARDWARE SUPPLIES				$1,500	
			PAPER PRODUCTS FOR CLUBHOUSE				$500	
128	55203	57200	CHEMICALS	$700	$0	$0	$500	(28.6%)
			CHEMICALS WEED CONTROL				$500	
Non Personal Expenditures				**$104,468**	**$66,709**	**$92,931**	**$93,809**	**(10.2%)**
128	56300	57200	IMPROVEMENTS OTHER THAN	$0	$7,762	$7,762	$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7974 SUN'N LAKES LP RECREATIONAL DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
128	56400	57200	MACHINERY & EQUIPMENT	$0	$5,500	$5,500	$0	100.0%
Capital Expenditures				**$0**	**$13,262**	**$13,262**	**$0**	**100.0%**
Center: 7974 SUN'N LAKES LP RECREATIONAL DIST				**$104,468**	**$79,971**	**$106,193**	**$93,809**	**(10.2%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7975 ORANGE BLOSSOM EST SP BENEFIT DIST (1-19)

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
127	53400	54100	CONTRACTUAL SERVICES	$22,600	$0	$0	$23,150	2.4%
			CONTRACTUAL SERVICES				$23,150	
127	54300	54100	UTILITY SERVICES	$300	$206	$0	$300	0.0%
			ELECTRIC SVC - STREETLIGHT ON 66 & ORANGE BLOSSOM				$300	
Non Personal Expenditures				**$22,900**	**$206**	**$0**	**$23,450**	**2.4%**
Center: 7975 ORANGE BLOSSOM EST SP BENEFIT DIST (1-19)				**$22,900**	**$206**	**$0**	**$23,450**	**2.4%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7977 RED HILL FARMS IMPROVEMENT DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
119	53400	54100	CONTRACTUAL SERVICES	$6,088	$0	$0	$6,088	0.0%
			CONTRACTUAL SERVICES				$6,088	
119	54917	54100	ADMIN EXP	$675	$208	$0	$675	0.0%
			ADMINISTRATIVE FEE				$675	
Non Personal Expenditures				**$6,763**	**$208**	**$0**	**$6,763**	**0.0%**
Center: 7977 RED HILL FARMS IMPROVEMENT DISTRICT				**$6,763**	**$208**	**$0**	**$6,763**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7978 SEBRING HILLS LIGHTING SP BENEFIT DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
118	53400	54100	CONTRACTUAL SERVICES	$972	$0	$0	$972	0.0%
			MISC EXPENDITURES				$972	
118	54300	54100	UTILITY SERVICES	$8,186	$3,566	$0	$8,350	2.0%
			ELECTRIC SVC - STREET LIGHTS				$8,350	
118	54400	54100	RENTALS AND LEASES	$14,000	$9,211	$0	$14,000	0.0%
			STREET LIGHT & POLE RENTAL				$14,000	
118	54917	54100	ADMIN EXP	$2,725	$602	$0	$2,725	0.0%
			ADMINISTRATIVE FEE				$2,725	
Non Personal Expenditures				**$25,883**	**$13,379**	**$0**	**$26,047**	**0.6%**
Center: 7978 SEBRING HILLS LIGHTING SP BENEFIT DIST				**$25,883**	**$13,379**	**$0**	**$26,047**	**0.6%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7984 ORANGE VILLA SPC BENEFIT DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
104	54300	54100	UTILITY SERVICES	$650	$543	$0	$700	7.7%
			ELECTRIC SVC - STREET LIGHTS (13)				$700	
104	54400	54100	RENTALS AND LEASES	$1,000	$644	$0	$1,000	0.0%
			STREET LIGHTS / POLE RENTALS				$1,000	
104	54917	54100	ADMIN EXP	$125	$61	$0	$200	60.0%
			ADMINISTRATIVE FEE				$200	
Non Personal Expenditures				**$1,775**	**$1,248**	**$0**	**$1,900**	**7.0%**
Center: 7984 ORANGE VILLA SPC BENEFIT DIST				**$1,775**	**$1,248**	**$0**	**$1,900**	**7.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7987 PLACID LAKES SPECIAL BENEFIT DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
107	53400	54100	CONTRACTUAL SERVICES	$49,950	$31,055	$39,000	$50,570	1.2%
			AC MAINTENANCE				$500	
			CLEANING SERVICE				$6,200	
			DOOR KING (2 @ $125/EA)				$250	
			EXTINGUISHER & FIRE SYSTEM INSPECTION				$20	
			LANDSCAPING/ IRRIGATION				$2,500	
			LAWN SERVICE				$27,600	
			OTHER CONTRACTUAL SERVICES				$10,000	
			PRESSURE WASHING				$3,500	
107	53406	54100	SECURITY	$36,121	$29,584	$36,120	$50,000	38.4%
			SECURITY SERVICES				$50,000	
107	54100	54100	COMMUNICATIONS & FREIGHT	$4,580	$2,970	$3,900	$4,500	(1.7%)
			PHONE/ INTERNET SVC				$4,500	
107	54300	54100	UTILITY SERVICES	$17,670	$10,929	$17,670	$17,680	0.1%
			ELECTRIC SVC - CLUBHOUSE				$2,040	
			ELECTRIC SVC - STREET LIGHTS				$14,400	
			GARBAGE SVC - TOWNHALL & TOBLER PARK				$390	
			WATER SVC				$850	
107	54400	54100	RENTALS AND LEASES	$22,025	$16,167	$22,025	$22,000	(0.1%)
			COPIER LEASE				$400	
			STREET LIGHT & POLE RENTAL				$21,600	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7987 PLACID LAKES SPECIAL BENEFIT DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
107	54600	54100	REPAIR & MAINTENANCE	$84,330	$20,168	$28,000	$28,631	(66.0%)
			IRRIGATION REPAIRS				$1,500	
			MOWING CANAL EASEMENT				$1,000	
			OTHER REPAIRS				$8,000	
			SPECIALIST REIMBURSEMENT (GROUNDS, BLDG & ACCESS CARD MANAGEMENT) 37.5%				$17,331	
			WEEDOO				$800	
107	54900	54100	OTHER CHARGES/OBLIGATIONS	$960	$531	$850	$700	(27.1%)
			PEST CONTROL - TOBLER PARK & TOWN HALL				$700	
107	54917	54100	ADMIN EXP	$16,227	$5,208	$16,227	$16,227	0.0%
			ADMINISTRATIVE FEE				$16,227	
107	55200	54100	OPERATING SUPPLIES	$3,700	$1,683	$3,000	$3,500	(5.4%)
			SIGNS, SUPPLIES				$1,500	
			HARDWARE SUPPLIES				$1,500	
			JANITORIAL SUPPLIES				$500	
107	55204	54100	SAFETY SUPPLIES	$0	$216	$0	$0	100.0%
Non Personal Expenditures				**$235,563**	**$118,511**	**$166,792**	**$193,808**	**(17.7%)**
107	56300	54100	IMPROVEMENTS OTHER THAN	$85,000	$56,891	$100,772	$95,000	11.8%
			EXTERIOR REPAIRS AT COMMUNITY CENTER				$10,000	
			PICKLEBALL COURTS				$85,000	
Capital Expenditures				**$85,000**	**$56,891**	**$100,772**	**$95,000**	**11.8%**
Center: 7987 PLACID LAKES SPECIAL BENEFIT DIST				**$320,563**	**$175,402**	**$267,564**	**$288,808**	**(9.9%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7989 ISTOKPOGA MARSH IMP DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
109	53100	53700	PROFESSIONAL SERVICES	$11,500	$2,034	$0	$10,000	(13.0%)
			LEGAL SERVICES				$10,000	
109	53400	53700	CONTRACTUAL SERVICES	$202,025	$27,129	$0	$80,987	(59.9%)
			CULVERT INSPECTIONS				$10,000	
			DITCH CLEANING				$14,000	
			ENVIRONMENTAL WATER SAMPLING				$4,800	
			FLOAT BOXES				$10,000	
			HAND SPRAYING CANALS (4 TIMES/YR)				$4,100	
			HELICOPTER SPRAYING (4 APPLICATIONS)				$20,800	
			OTHER CONTRACTUAL SERVICES				$12,287	
			PHASE I MAINTENANCE				$5,000	
109	53400Z	53700	PROJECT CONTRACTUAL SVC	$0	$2,638	$0	$0	100.0%
109	54300	53700	UTILITY SERVICES	$0	$29	$0	$0	100.0%
109	54600	53700	REPAIR & MAINTENANCE	$25,026	$4,047	$0	$43,975	75.7%
			NR ENVIRONMENTAL SPECIALIST POSITION REIMBURSEMENT				$28,975	
			UNANTICIPATED REPAIRS/MAINT.				$15,000	
109	54900	53700	OTHER CHARGES/OBLIGATIONS	$1,800	$571	$0	$1,800	0.0%
			DCA & OTHER FEES				$1,800	
109	54917	53700	ADMIN EXP	$14,294	$4,380	$0	$14,363	0.5%
			ADMINISTRATIVE FEE				$14,363	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7989 ISTOKPOGA MARSH IMP DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
109	55203	53700	CHEMICALS	$18,404	$6,149	$0	$12,500	(32.1%)
			AIR/HAND SPRAYING SUPPLIES				$12,500	
Non Personal Expenditures				**$273,049**	**$46,977**	**$0**	**$163,625**	**(40.1%)**
109	56300	53700	IMPROVEMENTS OTHER THAN	$140,000	$0	$0	$0	(100.0%)
109	56300Z	53700	PROJECT IMPROVEMENTS	$4,473,702	$5,592	$0	$4,507,450	0.8%
			ROLLOVER PROJECT 13026 IMWID WATER QUALITY IMPROVEMENT				$59,283	
			ROLLOVER PROJECT 14041 IMWID PH II ABOVE GROUND				$4,448,167	
Capital Expenditures				**$4,613,702**	**$5,592**	**$0**	**$4,507,450**	**(2.3%)**
Center: 7989 ISTOKPOGA MARSH IMP DIST				**$4,886,751**	**$52,569**	**$0**	**$4,671,075**	**(4.4%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7990 AVON PARK ESTATES SPC BEN DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
111	53400	54100	CONTRACTUAL SERVICES	$16,460	$0	$0	$16,460	0.0%
			OTHER CONTRACTUAL SERVICES				$16,460	
111	54300	54100	UTILITY SERVICES	$2,700	$2,036	$0	$2,800	3.7%
			ELECTRIC SVC - STREET LIGHTS (75)				$2,800	
111	54400	54100	RENTALS AND LEASES	$5,500	$3,662	$0	$5,500	0.0%
			NEW POLE/ LIGHT REQUESTS				$500	
			STREET LIGHT & POLE RENTAL				$5,000	
111	54600	54100	REPAIR & MAINTENANCE	$58,000	$3,607	$0	$58,000	0.0%
			DITCH CLEANING				$15,000	
			LAWN SERVICES				$13,000	
			OTHER REPAIR & MAINT				$20,000	
			ROAD GRADING				$10,000	
111	54917	54100	ADMIN EXP	$8,740	$2,753	$0	$8,740	0.0%
			ADMINISTRATIVE FEE				$8,740	
111	55200	54100	OPERATING SUPPLIES	$1,000	$920	$0	$1,000	0.0%
			STREET SIGNS				$1,000	
111	55303	54100	RESURFACE ASPHALT	$0	$0	$0	$145,000	100.0%
			RD RESURFACING				$145,000	
Non Personal Expenditures				**$92,400**	**$12,978**	**$0**	**$237,500**	**157.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7990 AVON PARK ESTATES SPC BEN DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
111	56300	54100	IMPROVEMENTS OTHER THAN	$0	$28,065	$0	$38,000	100.0%
			RECONSTRUCT/DIRT RD PAVING				$38,000	
Capital Expenditures				**$0**	**$28,065**	**$0**	**$38,000**	**100.0%**
Center: 7990 AVON PARK ESTATES SPC BEN DIST				**$92,400**	**$41,043**	**$0**	**$275,500**	**198.2%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7994 LEISURE LAKES SPC FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
114	54600Z	52200	PROJECT REPAIR & MAINT	$0	$13,545	$0	$0	100.0%
114	55230Z	52200	PROJ ATTRACTIVE PROP-INV	$0	$2,761	$0	$0	100.0%
Non Personal Expenditures				**$0**	**$16,307**	**$0**	**$0**	**100.0%**
114	56400Z	52200	PROJECT EQUIPMENT	$109,772	$8,223	$0	$117,338	6.9%
			ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS				$117,338	
Capital Expenditures				**$109,772**	**$8,223**	**$0**	**$117,338**	**6.9%**
Center: 7994 LEISURE LAKES SPC FIRE DISTRICT				**$109,772**	**$24,530**	**$0**	**$117,338**	**6.9%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7996 HICKORY HILLS SPECIAL BENEFIT DISTRICT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
106	53400	54100	CONTRACTUAL SERVICES	$1,500	$220	$0	$0	(100.0%)
106	54600	54100	REPAIR & MAINTENANCE	$740	$0	$0	$0	(100.0%)
106	54917	54100	ADMIN EXP	$245	$41	$0	$0	(100.0%)
Non Personal Expenditures				**$2,485**	**$261**	**$0**	**$0**	**(100.0%)**
106	56300	54100	IMPROVEMENTS OTHER THAN	$20,932	$9,192	$0	$0	(100.0%)
Capital Expenditures				**$20,932**	**$9,192**	**$0**	**$0**	**(100.0%)**
Center: 7996 HICKORY HILLS SPECIAL BENEFIT DISTRICT				**$23,417**	**$9,453**	**$0**	**$0**	**(100.0%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7997 HIGHLANDS PARK ESTATES SPC TAX FIRE DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
116	56200Z	52200	PROJECT BUILDINGS	$52,890	$0	$0	$30,835	(41.7%)
			ROLLOVER PROJECT 18050 - FIRE RESCUE STATION 33				$30,835	
Capital Expenditures				**$52,890**	**$0**	**$0**	**$30,835**	**(41.7%)**
Center: 7997 HIGHLANDS PARK ESTATES SPC TAX FIRE DIST				**$52,890**	**$0**	**$0**	**$30,835**	**(41.7%)**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7998 SEBRING COUNTRY ESTATES SPECIAL DIST

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
108	53400	54100	CONTRACTUAL SERVICES	$492	$0	$0	$492	0.0%
			CONTRACTUAL SERVICES				$492	
108	54300	54100	UTILITY SERVICES	$7,700	$5,131	$0	$7,700	0.0%
			ELECTRIC SVC - STREET LIGHTS				$7,500	
			NEW STREET LIGHT REQUESTS				$200	
108	54400	54100	RENTALS AND LEASES	$12,760	$9,189	$0	$12,760	0.0%
			NEW POLE/ LIGHT REQUESTS				$260	
			STREET LIGHT & POLE RENTAL				$12,500	
108	54917	54100	ADMIN EXP	$2,048	$585	$0	$2,048	0.0%
			ADMINISTRATIVE FEE				$2,048	
Non Personal Expenditures				**$23,000**	**$14,905**	**$0**	**$23,000**	**0.0%**
Center: 7998 SEBRING COUNTRY ESTATES SPECIAL DIST				**$23,000**	**$14,905**	**$0**	**$23,000**	**0.0%**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7999 HIGHLANDS PARK ESTATES IMP TRUST ACCOUNT

Fund	Account	Proj/Acct	Title	2020 - 2021 Budget	2020 - 2021 Actuals	Current EOY Projection	2021 - 2022 Request	Variance
117	54600	54100	REPAIR & MAINTENANCE	$9,847	$0	$0	$10,450	6.1%
			ROAD IMPROVEMENTS				$10,450	
Non Personal Expenditures				**$9,847**	**$0**	**$0**	**$10,450**	**6.1%**
117	56300	54100	IMPROVEMENTS OTHER THAN	$50,000	$0	$0	$50,000	0.0%
			MISC CONTRACTUAL SERVICES				$50,000	
Capital Expenditures				**$50,000**	**$0**	**$0**	**$50,000**	**0.0%**
Center: 7999 HIGHLANDS PARK ESTATES IMP TRUST ACCOUNT				**$59,847**	**$0**	**$0**	**$60,450**	**1.0%**

Highlands County
Expenditures By Project - Detail

00059 - 4-H HORSE

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	54600Z	00059 53700	PROJECT REPAIR & MAINT	$3,467	$0	$4,384	$0	$4,384
			ROLLOVER PROJECT 00059 HORSE ARENA REPAIR			$4,384	$0	$4,384
Non Personal Expenditures				**$3,467**	**$0**	**$4,384**	**$0**	**$4,384**
			00059 - 4-H HORSE	**$3,467**	**$0**	**$4,384**	**$0**	**$4,384**

Highlands County
Expenditures By Project - Detail

02058 - LIL LK JAX ALUM

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	53400Z	02058 53700	PROJECT CONTRACTUAL SVC	$14,400	$0	$14,400	$0	$14,400
			ROLLOVER PROJECT 02058 LIL LK JAX ALUM SYSTEM (ONGOING OP & MAINT)			$14,400	$0	$14,400
Non Personal Expenditures				**$14,400**	**$0**	**$14,400**	**$0**	**$14,400**
			02058 - LIL LK JAX ALUM	**$14,400**	**$0**	**$14,400**	**$0**	**$14,400**

Highlands County
Expenditures By Project - Detail

02084 - MAINT PRESERVE SUN 'N LK

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
129	54600Z	02084 53700	PROJECT REPAIR & MAINT	$7,015	$0	$7,015	$0	$7,015
			ATV REPAIRS			$2,000	$0	$2,000
			REIMBURSEMENT TO R&B (4102) FOR MAINTENANCE			$4,000	$0	$4,000
			TRACTOR REPAIRS/SPRAYER REPAIRS			$1,015	$0	$1,015
129	55211Z	02084 53700	PROJECT FUEL	$305	$0	$338	$0	$338
			FUEL FOR ATV (105 GALS @ $2.25/GAL)			$0	$0	$0
			FUEL FOR ATV (105 GALS @ $2.50/GAL)			$263	$0	$263
			FUEL FOR SPRAYER (30 GALS @ $2.25/GAL)			$0	$0	$0
			FUEL FOR SPRAYER (30 GALS @ $2.50/GAL)			$75	$0	$75
Non Personal Expenditures				**$7,320**	**$0**	**$7,353**	**$0**	**$7,353**
129	56300Z	02084 53700	PROJECT IMPROVEMENTS	$48,678	$0	$42,434	$0	$42,434
			ROLLOVER MAINT OF THE PRESERVE SNL			$0	$0	$0
			ROLLOVER MAINT OF THE PRESERVE SNL UNALLOCATED BALANCE			$42,434	$0	$42,434
Capital Expenditures				**$48,678**	**$0**	**$42,434**	**$0**	**$42,434**
			02084 - MAINT PRESERVE SUN 'N LK	**$55,998**	**$0**	**$49,787**	**$0**	**$49,787**

Highlands County
Expenditures By Project - Detail

07040 - AVON PARK LIBRARY DONATIONS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	55200Z	07040 57100	PROJECT OPERATING SUPP	$327	$0	$0	$0	$0
			ROLLOVER PROJECT 07040 AVON PARK LIBRARY DONATIONS			$0	$0	$0
Non Personal Expenditures				**$327**	**$0**	**$0**	**$0**	**$0**
			07040 - AVON PARK LIBRARY DONATIONS	**$327**	**$0**	**$0**	**$0**	**$0**

Highlands County
Expenditures By Project - Detail

08048 - SEBRING PUB LIBRARY DONATIONS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	54900Z	08048 57100	PROJECT OTHER CHG & OBLIG	$600	$0	$0	$0	$0
			ROLLOVER PROJECT 08048 SEBRING LIBRARY DONATIONS PROJECT			$0	$0	$0
005	55200Z	08048 57100	PROJECT OPERATING SUPP	$6,332	$0	$0	$0	$0
			ROLLOVER PROJECT 08048 SEBRING LIBRARY DONATIONS PROJECT			$0	$0	$0
Non Personal Expenditures				**$6,932**	**$0**	**$0**	**$0**	**$0**
			08048 - SEBRING PUB LIBRARY DONATIONS	**$6,932**	**$0**	**$0**	**$0**	**$0**

Highlands County
Expenditures By Project - Detail

08049 - LK PLACID MEM LIBRARY DON

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	55200Z	08049 57100	PROJECT OPERATING SUPP	$3,977	$0	$0	$0	$0
			ROLLOVER PROJECT 08049 LK PLACID MEMORIAL LIBRARY DONATIONS			$0	$0	$0
Non Personal Expenditures				**$3,977**	**$0**	**$0**	**$0**	**$0**
			08049 - LK PLACID MEM LIBRARY DON	**$3,977**	**$0**	**$0**	**$0**	**$0**

Highlands County
Expenditures By Project - Detail

08067 - COAST2COAST RX CARD

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	53108Z	08067 56400	PROJECT OUTPATIENT	$7,100	$1,100	$4,700	$0	$4,700
			ROLLOVER PROJECT 08067 COAST 2 COAST PERSCRIPTION DRUG			$4,700	$0	$4,700
Non Personal Expenditures				**$7,100**	**$1,100**	**$4,700**	**$0**	**$4,700**
			08067 - COAST2COAST RX CARD	**$7,100**	**$1,100**	**$4,700**	**$0**	**$4,700**

Highlands County
Expenditures By Project - Detail

10036 - HOME INVESTMENT PARTNERSH

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
163	54900Z	10036 55400	PROJECT OTHER CHG & OBLIG	$615	$0	$553	$0	$553
			PAYMENTS FOR SATISFACTION OF MORTGAGES			$553	$0	$553
Non Personal Expenditures				**$615**	**$0**	**$553**	**$0**	**$553**
			10036 - HOME INVESTMENT PARTNERSH	**$615**	**$0**	**$553**	**$0**	**$553**

Highlands County
Expenditures By Project - Detail

12054 - MEMORIAL DRIVE PIPE REPLACMENT & EXTENSION

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56301Z	12054 54100	PROJ CAPITAL INFRASTRUCTU	$27,002	$0	$174,300	$0	$174,300
			ROLLOVER PROJECT 12054 MEMORIAL DR PIPE REPLACEMENT			$174,300	$0	$174,300
Capital Expenditures				**$27,002**	**$0**	**$174,300**	**$0**	**$174,300**
			12054 - MEMORIAL DRIVE PIPE REPLACMENT & EXTENSION	**$27,002**	**$0**	**$174,300**	**$0**	**$174,300**

Highlands County
Expenditures By Project - Detail

13026 - IMWID WATER QUALITY IMPROVEMENT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
109	56300Z	13026 53700	PROJECT IMPROVEMENTS	$0	$0	$59,283	$0	$59,283
			ROLLOVER PROJECT 13026 IMWID WATER QUALITY IMPROVEMENT			$59,283	$0	$59,283
Capital Expenditures				**$0**	**$0**	**$59,283**	**$0**	**$59,283**
			13026 - IMWID WATER QUALITY IMPROVEMENT	**$0**	**$0**	**$59,283**	**$0**	**$59,283**

Highlands County
Expenditures By Project - Detail

14014 - ASPHALT R&M SET ASIDE FEES

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
420	54600Z	14014 53900	PROJECT REPAIR & MAINT	$889,398	$0	$1,143,608	$0	$1,143,608
			R&M SET ASIDE ($4.00 X 41,087 TONS)			$164,348	$0	$164,348
			R&M SET ASIDE ($4.39 X 45,421 TONS)			$0	$0	$0
			ROLLOVER PROJECT 14014 ASPHALT R&M SET-A-SIDE FEES			$979,260	$0	$979,260
Non Personal Expenditures				**$889,398**	**$0**	**$1,143,608**	**$0**	**$1,143,608**
			14014 - ASPHALT R&M SET ASIDE FEES	**$889,398**	**$0**	**$1,143,608**	**$0**	**$1,143,608**

Highlands County
Expenditures By Project - Detail

14015 - WEBSTER TURN

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56300Z	14015 54100	PROJECT IMPROVEMENTS	$283,598	$0	$283,598	$0	$283,598
			ROLLOVER PROJECT 14015 WEBSTER TURN			$283,598	$0	$283,598
Capital Expenditures				**$283,598**	**$0**	**$283,598**	**$0**	**$283,598**
			14015 - WEBSTER TURN	**$283,598**	**$0**	**$283,598**	**$0**	**$283,598**

Highlands County
Expenditures By Project - Detail

14033 - TECHNOLOGY INFRASTRUCTURE IMPROVEMENTS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56200Z	14033 51300	PROJECT BUILDINGS	$31,000	$0	$21,800	$0	$21,800
			ROLLOVER PROJECT 14033 TECHNOLOGY INFRA. IMPROVEMENTS			$21,800	$0	$21,800
151	56400Z	14033 51300	PROJECT EQUIPMENT	$965,000	$0	$590,287	$0	$590,287
			CLERK - PROJ 14033 TECHNOLOGY INFRASTRUCTURE ALLOCATION FY20-21 CFS			$0	$0	$0
			ROLLOVER PROJECT 14033 TECHNOLOGY INFRA. IMPROVEMENTS			$590,287	$0	$590,287
Capital Expenditures				**$996,000**	**$0**	**$612,087**	**$0**	**$612,087**
			14033 - TECHNOLOGY INFRASTRUCTURE IMPROVEMENTS	**$996,000**	**$0**	**$612,087**	**$0**	**$612,087**

Highlands County
Expenditures By Project - Detail

14041 - IMWID PH II ABOVE GROUND IMPOUNDMENT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
109	56300Z	14041 53700	PROJECT IMPROVEMENTS	$4,473,702	$0	$4,448,167	$0	$4,448,167
			ROLLOVER PROJECT 14041 IMWID PH II ABOVE GROUND			$4,448,167	$0	$4,448,167
Capital Expenditures				**$4,473,702**	**$0**	**$4,448,167**	**$0**	**$4,448,167**
			14041 - IMWID PH II ABOVE GROUND IMPOUNDMENT	**$4,473,702**	**$0**	**$4,448,167**	**$0**	**$4,448,167**

Highlands County
Expenditures By Project - Detail

15030 - AUTOMATED FUELING STATION

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
401	56400Z	15030 53400	PROJECT EQUIPMENT	$64,533	$0	$64,533	$0	$64,533
			ROLLOVER PROJECT 15030 AUTOMATED FUELING STATION			$64,533	$0	$64,533
Capital Expenditures				**$64,533**	**$0**	**$64,533**	**$0**	**$64,533**
			15030 - AUTOMATED FUELING STATION	**$64,533**	**$0**	**$64,533**	**$0**	**$64,533**

Highlands County
Expenditures By Project - Detail

15064 - CAC DONATIONS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	54000Z	15064 52900	PROJECT TRAVEL & PER DIEM	$700	$0	$726	$0	$726
			ROLLOVER PROJECT 15064 CAC DONATIONS			$726	$0	$726
005	55403Z	15064 52900	PROJECT EDUC & TRAINING	$9,463	$0	$9,031	$0	$9,031
			ROLLOVER PROJECT 15064 CAC DONATIONS			$9,031	$0	$9,031
Non Personal Expenditures				**$10,163**	**$0**	**$9,757**	**$0**	**$9,757**
			15064 - CAC DONATIONS	**$10,163**	**$0**	**$9,757**	**$0**	**$9,757**

Highlands County
Expenditures By Project - Detail

16002 - ARBUCKLE CREEK RD TURN LANES

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56301Z	16002 54100	PROJ CAPITAL INFRASTRUCTU	$852,606	$0	$847,996	$0	$847,996
			ROLLOVER PROJECT 16002 ARBUCKLE CREEK RD TURN LANES			$847,996	$0	$847,996
Capital Expenditures				**$852,606**	**$0**	**$847,996**	**$0**	**$847,996**
			16002 - ARBUCKLE CREEK RD TURN LANES	**$852,606**	**$0**	**$847,996**	**$0**	**$847,996**

Highlands County
Expenditures By Project - Detail

16044 - ANIMAL CONTROL BUILDING

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56200Z	16044 56200	PROJECT BUILDINGS	$356,565	$0	$606,323	$0	$606,323
			PROJECT 16044 ANIMAL CONTROL BUILDING FY21-22 CFS ALLOCATION			$250,000	$0	$250,000
			ROLLOVER PROJECT 16044 ANIMAL CONTROL BUILDING			$356,323	$0	$356,323
151	56300Z	16044 56200	PROJECT IMPROVEMENTS	$150,000	$0	$150,000	$0	$150,000
			CFS FY20-21 FUNDING PROJ 16044 - ANIMAL SVCS BLDG ADDITIONS			$0	$0	$0
			ROLLOVER PROJECT 16044 ANIMAL CONTROL BUILDING			$150,000	$0	$150,000
Capital Expenditures				**$506,565**	**$0**	**$756,323**	**$0**	**$756,323**
			16044 - ANIMAL CONTROL BUILDING	**$506,565**	**$0**	**$756,323**	**$0**	**$756,323**

Highlands County
Expenditures By Project - Detail

16048 - MASON G. SMOAK FOUNDATION GRANT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	55200Z	16048 52900	PROJECT OPERATING SUPP	$0	$0	$1,500	$0	$1,500
			ROLLOVER PROJECT 16048 MASON G SMOAK FOUNDATION GRANT			$1,500	$0	$1,500
Non Personal Expenditures				**$0**	**$0**	**$1,500**	**$0**	**$1,500**
005	56400Z	16048 52900	PROJECT EQUIPMENT	$1,500	$0	$0	$0	$0
			ROLLOVER PROJECT 16048 MASON G SMOAK FOUNDATION GRANT			$0	$0	$0
Capital Expenditures				**$1,500**	**$0**	**$0**	**$0**	**$0**
			16048 - MASON G. SMOAK FOUNDATION GRANT	**$1,500**	**$0**	**$1,500**	**$0**	**$1,500**

Highlands County
Expenditures By Project - Detail

16056 - HCSO DETENTION RECONFIGURATION

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	53400Z	16056 52300	PROJECT CONTRACTUAL SVC	$0	$0	$51,266	$0	$51,266
			ROLLOVER PROJECT 16056 HCSO DETENTION RECONFIGURATION			$51,266	$0	$51,266
Non Personal Expenditures				**$0**	**$0**	**$51,266**	**$0**	**$51,266**
			16056 - HCSO DETENTION RECONFIGURATION	**$0**	**$0**	**$51,266**	**$0**	**$51,266**

16056 - HCSO DETENTION RECONFIGURATION

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56200Z	16056 52300	PROJECT BUILDINGS	$0	$0	$1,535,806	$0	$1,535,806
			ROLLOVER PROJECT 16056 HCSO DETENTION RECONFIGURATION			$1,535,806	$0	$1,535,806
Capital Expenditures				**$0**	**$0**	**$1,535,806**	**$0**	**$1,535,806**
			16056 - HCSO DETENTION RECONFIGURATION	**$0**	**$0**	**$1,535,806**	**$0**	**$1,535,806**

Highlands County
Expenditures By Project - Detail

17020 - FNCAC - CAC23

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	55200Z	17020 52900	PROJECT OPERATING SUPP	$4,825	$0	$4,825	$0	$4,825
			ROLLOVER PROJECT 17020 FNCAC- CAC23			$4,825	$0	$4,825
Non Personal Expenditures				**$4,825**	**$0**	**$4,825**	**$0**	**$4,825**
			17020 - FNCAC - CAC23	**$4,825**	**$0**	**$4,825**	**$0**	**$4,825**

Highlands County
Expenditures By Project - Detail

17023 - JACK CREEK WATERSHED MNGMNT PLAN

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	53400Z	17023 53700	PROJECT CONTRACTUAL SVC	$55,977	$0	$59,230	$0	$59,230
			ROLLOVER PROJECT 17023 JACK CREEK WATERSHED MNGMNT PLAN			$59,230	$0	$59,230
Non Personal Expenditures				**$55,977**	**$0**	**$59,230**	**$0**	**$59,230**
			17023 - JACK CREEK WATERSHED MNGMNT PLAN	**$55,977**	**$0**	**$59,230**	**$0**	**$59,230**

Highlands County
Expenditures By Project - Detail

17034 - MEMORIAL DR - POMPANO DR TO SEBRING PRKWY

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56301Z	17034 54100	PROJ CAPITAL INFRASTRUCTU	$159,233	$0	$1,365,941	$0	$1,365,941
			PROJECT 17034 MEMORIAL DR - POMPANO DR TO SEBRING PARKWAY FY21-22 CFS ALLOCATION			$1,363,457	$0	$1,363,457
			ROLLOVER PROJECT 17034 MEMORIAL DR - POMPANO DR TO SEBRING PARKWAY			$2,484	$0	$2,484
Capital Expenditures				**$159,233**	**$0**	**$1,365,941**	**$0**	**$1,365,941**
			17034 - MEMORIAL DR - POMPANO DR TO SEBRING PRKWY	**$159,233**	**$0**	**$1,365,941**	**$0**	**$1,365,941**

Highlands County
Expenditures By Project - Detail

17035 - SEBRING TAX COLLECTOR'S OFFICE REMODELING

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56200Z	17035 51900	PROJECT BUILDINGS	$100,000	$0	$100,000	$0	$100,000
			ROLLOVER PROJECT 17035 SEBRING TAX COLLECTOR'S OFFICE REMODELING			$100,000	$0	$100,000
Capital Expenditures				**$100,000**	**$0**	**$100,000**	**$0**	**$100,000**
			17035 - SEBRING TAX COLLECTOR'S OFFICE REMODELING	**$100,000**	**$0**	**$100,000**	**$0**	**$100,000**

Highlands County
Expenditures By Project - Detail

17041 - CAC FACILITY IMPROVEMENTS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56200Z	17041 51900	PROJECT BUILDINGS	$124,900	$0	$115,025	$0	$115,025
			ROLLOVER PROJECT 17041 CAC FACILITY IMPROVEMENTS			$115,025	$0	$115,025
Capital Expenditures				**$124,900**	**$0**	**$115,025**	**$0**	**$115,025**
			17041 - CAC FACILITY IMPROVEMENTS	**$124,900**	**$0**	**$115,025**	**$0**	**$115,025**

Highlands County
Expenditures By Project - Detail

17043 - CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
401	53100Z	17043 53400	PROJECT PROFESSIONAL SVC	$50,000	$0	$50,000	$0	$50,000
			ROLLOVER PROJECT 17043 CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION			$50,000	$0	$50,000
Non Personal Expenditures				**$50,000**	**$0**	**$50,000**	**$0**	**$50,000**
401	56300Z	17043 53400	PROJECT IMPROVEMENTS	$250,000	$0	$250,000	$0	$250,000
			ROLLOVER PROJECT 17043 CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION			$250,000	$0	$250,000
Capital Expenditures				**$250,000**	**$0**	**$250,000**	**$0**	**$250,000**
			17043 - CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION	**$300,000**	**$0**	**$300,000**	**$0**	**$300,000**

Highlands County
Expenditures By Project - Detail

17044 - BEARPROOF GARBAGE CARTS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	54800Z	17044 53700	PROJECT PROMOTIONAL ACT	$7,574	$0	$7,574	$0	$7,574
			ROLLOVER PROJECT 17044 BEARPROOF GARBAGE CARTS			$7,574	$0	$7,574
005	54954Z	17044 53700	PROJECT GARBAGE CARTS	$25,711	$0	$25,711	$0	$25,711
			ROLLOVER PROJECT 17044 BEARPROOF GARBAGE CARTS			$25,711	$0	$25,711
Non Personal Expenditures				**$33,285**	**$0**	**$33,285**	**$0**	**$33,285**
			17044 - BEARPROOF GARBAGE CARTS	**$33,285**	**$0**	**$33,285**	**$0**	**$33,285**

Highlands County
Expenditures By Project - Detail

17058 - ADA TRANSITION PLAN (INTERIOR BLDGS)

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	54900Z	17058 51900	PROJECT OTHER CHG & OBLIG	$400	$0	$400	$0	$400
			ROLLOVER PROJECT 17058 ADA TRANSITION PLAN (INTERIOR BLDGS)			$400	$0	$400
Non Personal Expenditures				**$400**	**$0**	**$400**	**$0**	**$400**
151	56200Z	17058 51900	PROJECT BUILDINGS	$208,726	$0	$240,802	$0	$240,802
			ADA TRANSITION PLAN CFS FY20-21 (INTERIOR)			$0	$0	$0
			ADA TRANSITION PLAN FY21-22 CFS ALLOCATION (INTERIOR)			$34,500	$0	$34,500
			ROLLOVER PROJECT 17058 ADA TRANSITION PLAN (INTERIOR BLDGS)			$206,302	$0	$206,302
Capital Expenditures				**$208,726**	**$0**	**$240,802**	**$0**	**$240,802**
			17058 - ADA TRANSITION PLAN (INTERIOR BLDGS)	**$209,126**	**$0**	**$241,202**	**$0**	**$241,202**

Highlands County
Expenditures By Project - Detail

17062 - SEBRING PARKWAY PHIIA

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
110	56301Z	17062 54100	PROJ CAPITAL INFRASTRUCTU	$0	$0	$80,683	$0	$80,683
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA			$80,683	$0	$80,683
Capital Expenditures				**$0**	**$0**	**$80,683**	**$0**	**$80,683**
			17062 - SEBRING PARKWAY PHIIA	**$0**	**$0**	**$80,683**	**$0**	**$80,683**

17062 - SEBRING PARKWAY PHIIA

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	53100Z	17062 54100	PROJECT PROFESSIONAL SVC	$11,874	$0	$12,374	$0	$12,374
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA			$12,374	$0	$12,374
151	54900Z	17062 54100	PROJECT OTHER CHG & OBLIG	$500	$0	$0	$0	$0
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA			$0	$0	$0
Non Personal Expenditures				**$12,374**	**$0**	**$12,374**	**$0**	**$12,374**
151	56301Z	17062 54100	PROJ CAPITAL INFRASTRUCTU	$5,071,524	$0	$0	$0	$0
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA			$0	$0	$0
Capital Expenditures				**$5,071,524**	**$0**	**$0**	**$0**	**$0**
			17062 - SEBRING PARKWAY PHIIA	**$5,083,898**	**$0**	**$12,374**	**$0**	**$12,374**

Highlands County
Expenditures By Project - Detail

17063 - SEBRING PARKWAY PHIIB

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	53100Z	17063 54100	PROJECT PROFESSIONAL SVC	$2,196	$0	$2,196	$0	$2,196
			ROLLOVER PROJECT 17063 SEBRING PARKWAY PHIIB			$2,196	$0	$2,196
151	54900Z	17063 54100	PROJECT OTHER CHG & OBLIG	$434	$0	$0	$0	$0
			ROLLOVER PROJECT 17063 SEBRING PARKWAY PHIIB			$0	$0	$0
Non Personal Expenditures				**$2,630**	**$0**	**$2,196**	**$0**	**$2,196**
151	56301Z	17063 54100	PROJ CAPITAL INFRASTRUCTU	$4,792,856	$0	$257,330	$0	$257,330
			ROLLOVER PROJECT 17063 SEBRING PARKWAY PHIIB			$257,330	$0	$257,330
Capital Expenditures				**$4,792,856**	**$0**	**$257,330**	**$0**	**$257,330**
			17063 - SEBRING PARKWAY PHIIB	**$4,795,486**	**$0**	**$259,526**	**$0**	**$259,526**

Highlands County
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18007 - HERON ST FROM HAMMOCK RD TO HOWEY RD

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	54900Z	18007 54100	PROJECT OTHER CHG & OBLIG	$200	$0	$0	$0	$0
			ROLLOVER PROJECT 18007 HERON ST FROM HAMMOCK TO HOWEY RD			$0	$0	$0
Non Personal Expenditures				**$200**	**$0**	**$0**	**$0**	**$0**
151	56301Z	18007 54100	PROJ CAPITAL INFRASTRUCTU	$989,677	$0	$970,967	$0	$970,967
			ROLLOVER PROJECT 18007 HERON ST FROM HAMMOCK TO HOWEY RD			$970,967	$0	$970,967
Capital Expenditures				**$989,677**	**$0**	**$970,967**	**$0**	**$970,967**
			18007 - HERON ST FROM HAMMOCK RD TO HOWEY RD	**$989,877**	**$0**	**$970,967**	**$0**	**$970,967**

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18008 - W STRYKER RD FROM N OLIVIA TO US 27

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	54900Z	18008 54100	PROJECT OTHER CHG & OBLIG	$200	$0	$0	$0	$0
			ROLLOVER PROJECT 18008 W STRYKER RD FROM N OLIVIA DR TO US 27			$0	$0	$0
Non Personal Expenditures				**$200**	**$0**	**$0**	**$0**	**$0**
151	56301Z	18008 54100	PROJ CAPITAL INFRASTRUCTU	$1,921,618	$0	$1,875,007	$0	$1,875,007
			ROLLOVER PROJECT 18008 W STRYKER RD FROM N OLIVIA DR TO US 27			$1,875,007	$0	$1,875,007
Capital Expenditures				**$1,921,618**	**$0**	**$1,875,007**	**$0**	**$1,875,007**
			18008 - W STRYKER RD FROM N OLIVIA TO US 27	**$1,921,818**	**$0**	**$1,875,007**	**$0**	**$1,875,007**

Highlands County
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18009 - CR 623 (KENILWORTH) FROM HAYWOOD TAYLOR BLVD TO MINI RANCH RD

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	54900Z	18009 54100	PROJECT OTHER CHG & OBLIG	$200	$0	$0	$0	$0
			ROLLOVER PROJECT 18009 CR 623 HAYWOOD TAYLOR TO MINI RANCH			$0	$0	$0
Non Personal Expenditures				**$200**	**$0**	**$0**	**$0**	**$0**
151	56301Z	18009 54100	PROJ CAPITAL INFRASTRUCTU	$1,257,631	$0	$1,255,762	$0	$1,255,762
			ROLLOVER PROJECT 18009 CR 623 HAYWOOD TAYLOR TO MINI RANCH			$1,255,762	$0	$1,255,762
Capital Expenditures				**$1,257,631**	**$0**	**$1,255,762**	**$0**	**$1,255,762**
18009 - CR 623 (KENILWORTH) FROM HAYWOOD TAYLOR BLVD TO MINI RANCH RD				**$1,257,831**	**$0**	**$1,255,762**	**$0**	**$1,255,762**

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Expenditures By Project - Detail

18018 - MONITOR DEFIBRILLATORS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	54600Z	18018 52600	PROJECT REPAIR & MAINT	$67,473	$0	$22,491	$0	$22,491
			ROLLOVER PROJECT 18018 MONITOR DEFIBRILLATORS - LIFEPAK 15 SERVICE - 4 YEAR (YEAR 3 OUT OF 4)			$22,491	$0	$22,491
Non Personal Expenditures				**$67,473**	**$0**	**$22,491**	**$0**	**$22,491**
			18018 - MONITOR DEFIBRILLATORS	**$67,473**	**$0**	**$22,491**	**$0**	**$22,491**

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18025 - AP TAX COLLECTOR'S OFFICE REMODELING

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56200Z	18025 51900	PROJECT BUILDINGS	$113,000	$0	$113,000	$0	$113,000
			ROLLOVER PROJECT 18025 AP TAX COLLECTORS OFFICE REMODEL			$113,000	$0	$113,000
Capital Expenditures				**$113,000**	**$0**	**$113,000**	**$0**	**$113,000**
			18025 - AP TAX COLLECTOR'S OFFICE REMODELING	**$113,000**	**$0**	**$113,000**	**$0**	**$113,000**

Highlands County
Expenditures By Project - Detail

18026 - FY18-19 BOAT DOCK IMPROVEMENTS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
143	56300Z	18026 57200	PROJECT IMPROVEMENTS	$26,678	$0	$24,670	$0	$24,670
			ROLLOVER PROJECT 18026 FY18-19 BOAT DOCK IMPROVEMENTS			$24,670	$0	$24,670
Capital Expenditures				**$26,678**	**$0**	**$24,670**	**$0**	**$24,670**
			18026 - FY18-19 BOAT DOCK IMPROVEMENTS	**$26,678**	**$0**	**$24,670**	**$0**	**$24,670**

Highlands County
Expenditures By Project - Detail

18033 - FIRE RESCUE STATIONS 18

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
355	56200Z	18033 52200	PROJECT BUILDINGS	$0	$0	$54,146	$0	$54,146
			ROLLOVER PROJECT 18033 - FIRE RESCUE STATION 18			$54,146	$0	$54,146
Capital Expenditures				**$0**	**$0**	**$54,146**	**$0**	**$54,146**
			18033 - FIRE RESCUE STATIONS 18	**$0**	**$0**	**$54,146**	**$0**	**$54,146**

Highlands County
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18046 - UNIT 3 BARN REFURBISH

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56200Z	18046 54100	PROJECT BUILDINGS	$10,499	$0	$10,499	$0	$10,499
			ROLLOVER PROJECT 18046 UNIT 3 BARN REFURBISHMENT			$10,499	$0	$10,499
Capital Expenditures				**$10,499**	**$0**	**$10,499**	**$0**	**$10,499**
			18046 - UNIT 3 BARN REFURBISH	**$10,499**	**$0**	**$10,499**	**$0**	**$10,499**

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18047 - DAFFODIL EXTENSION

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56301Z	18047 54100	PROJ CAPITAL INFRASTRUCTU	$179,975	$0	$60,273	$0	$60,273
			ROLLOVER PROJECT 18047 DAFFODIL EXTENSION			$60,273	$0	$60,273
Capital Expenditures				**$179,975**	**$0**	**$60,273**	**$0**	**$60,273**
			18047 - DAFFODIL EXTENSION	**$179,975**	**$0**	**$60,273**	**$0**	**$60,273**

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18050 - FIRE RESCUE STATION 33

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
116	56200Z	18050 52200	PROJECT BUILDINGS	$52,890	$0	$30,835	$0	$30,835
			ROLLOVER PROJECT 18050 - FIRE RESCUE STATION 33			$30,835	$0	$30,835
Capital Expenditures				**$52,890**	**$0**	**$30,835**	**$0**	**$30,835**
			18050 - FIRE RESCUE STATION 33	**$52,890**	**$0**	**$30,835**	**$0**	**$30,835**

18050 - FIRE RESCUE STATION 33

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
355	56200Z	18050 52200	PROJECT BUILDINGS	$2,234	$0	$2,234	$0	$2,234
			ROLLOVER PROJECT 18050 - FIRE RESCUE STATION 33			$2,234	$0	$2,234
Capital Expenditures				**$2,234**	**$0**	**$2,234**	**$0**	**$2,234**
			18050 - FIRE RESCUE STATION 33	**$2,234**	**$0**	**$2,234**	**$0**	**$2,234**

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18051 - FIRE RESCUE STATION 36

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
144	56200Z	18051 52200	PROJECT BUILDINGS	$410,100	$0	$410,000	$0	$410,000
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36			$410,000	$0	$410,000
Capital Expenditures				**$410,100**	**$0**	**$410,000**	**$0**	**$410,000**
			18051 - FIRE RESCUE STATION 36	**$410,100**	**$0**	**$410,000**	**$0**	**$410,000**

18051 - FIRE RESCUE STATION 36

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
355	54900Z	18051 52200	PROJECT OTHER CHG & OBLIG	$200	$0	$200	$0	$200
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36			$200	$0	$200
Non Personal Expenditures				**$200**	**$0**	**$200**	**$0**	**$200**
355	56200Z	18051 52200	PROJECT BUILDINGS	$525,876	$0	$2,537,021	$0	$2,537,021
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36			$2,537,021	$0	$2,537,021
Capital Expenditures				**$525,876**	**$0**	**$2,537,021**	**$0**	**$2,537,021**
			18051 - FIRE RESCUE STATION 36	**$526,076**	**$0**	**$2,537,221**	**$0**	**$2,537,221**

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18054 - WEST SEBRING EQUIPMENT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
133	56400Z	18054 52200	PROJECT EQUIPMENT	$115,635	$0	$23,400	$0	$23,400
			ROLLOVER PROJECT 18054 - WEST SEBRING EQUIPMENT			$23,400	$0	$23,400
Capital Expenditures				**$115,635**	**$0**	**$23,400**	**$0**	**$23,400**
			18054 - WEST SEBRING EQUIPMENT	**$115,635**	**$0**	**$23,400**	**$0**	**$23,400**

Highlands County
Expenditures By Project - Detail

18055 - FIRE RESCUE STATION 45

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
137	56200Z	18055 52200	PROJECT BUILDINGS	$78,602	$0	$47,492	$0	$47,492
			ROLLOVER PROJECT 18055 - FIRE RESCUE STATION 45			$47,492	$0	$47,492
Capital Expenditures				**$78,602**	**$0**	**$47,492**	**$0**	**$47,492**
			18055 - FIRE RESCUE STATION 45	**$78,602**	**$0**	**$47,492**	**$0**	**$47,492**

Highlands County
Expenditures By Project - Detail

18061 - ST 7 PARKING LOT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
133	56300Z	18061 52200	PROJECT IMPROVEMENTS	$0	$0	$75,000	$0	$75,000
			ROLLOVER PROJECT 18061 - ST 7 PARKING LOT			$75,000	$0	$75,000
Capital Expenditures				**$0**	**$0**	**$75,000**	**$0**	**$75,000**
			18061 - ST 7 PARKING LOT	**$0**	**$0**	**$75,000**	**$0**	**$75,000**

Highlands County
Expenditures By Project - Detail

18064 - LEISURE LAKES FUNDS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
114	56400Z	18064 52200	PROJECT EQUIPMENT	$109,772	$0	$117,338	$0	$117,338
			ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS			$117,338	$0	$117,338
Capital Expenditures				**$109,772**	**$0**	**$117,338**	**$0**	**$117,338**
			18064 - LEISURE LAKES FUNDS	**$109,772**	**$0**	**$117,338**	**$0**	**$117,338**

Highlands County
Expenditures By Project - Detail

18366 - SHIP PHASE 27

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
166	51200Z	18366 55400	PROJECT REGULAR SALARIES	$0	$0	$21,725	$0	$21,725
166	52100Z	18366 55400	PROJECT FICA TAXES	$0	$0	$1,662	$0	$1,662
166	52200Z	18366 55400	PROJECT RETIREMENT CONT	$0	$0	$2,351	$0	$2,351
166	52300Z	18366 55400	PROJECT LIFE & HEALTH INS	$0	$0	$5,208	$0	$5,208
166	52400Z	18366 55400	PROJECT WORKERS' COMP	$0	$0	$37	$0	$37
Personnel Expenditures				**$0**	**$0**	**$30,983**	**$0**	**$30,983**
166	54000Z	18366 55400	PROJECT TRAVEL & PER DIEM	$0	$0	$384	$0	$384
			18366 - LODGING - SHIP CONFERENCE (1 @ 2 NIGHTS @ $135/NIGHT)			$270	$0	$270
			18366 - PER DIEM - SHIP CONF (1 @ 3 DAYS @ $38/DAY)			$114	$0	$114
166	54100Z	18366 55400	PROJECT COMMUNICATIONS	$0	$246	$1,013	$0	$1,013
			18366 - ADVERTISE - LEGAL ADS			$150	$0	$150
			18366 - CISCO DEVICE/FEATURE (DEVICE - 3, DID - 3)			$162	$0	$162
			18366 - CISCO PHONE CONNECTION			$115	$0	$115
			18366 - FREIGHT			$100	$0	$100
			18366 - INTERNET CONNECTIVITY (BANDWIDTH)			$286	$0	$286
			18366 - POSTAGE			$200	$0	$200
166	54400Z	18366 55400	RENTAL & LEASES - PROJECT	$0	$397	$344	$0	$344
			18366 - COPIER LEASE XEROX C405DN ($28.66/MO)			$344	$0	$344
166	54500Z	18366 55400	INSURANCE	$0	$235	$875	$0	$875
			18366 - CAE 156 (1 @ $640)			$640	$0	$640
			18366 - EMPLOYEE LIABILITY (1 @ $235/EA)			$235	$0	$235

18366 - SHIP PHASE 27

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
166	54600Z	18366 55400	PROJECT REPAIR & MAINT	$0	$0	$475	$0	$475
			18366 - BUSINESS CARDS (2@ $22.50/BOX)			$45	$0	$45
			18366 - CISCO INTERNET HARDWARE			$100	$0	$100
			18366 - MAINT/OIL - 2007 FORD EXPLORER (2 @ $40/EA)			$80	$0	$80
			18366 - MINOR VEHICLE REPAIR			$250	$0	$250
166	54900Z	18366 55400	PROJECT OTHER CHG & OBLIG	$0	$0	$100	$0	$100
			18366 - RECORDS DISPOSITION			$100	$0	$100
166	54909Z	18366 55400	PROJECT DOWN PMT ASST	$21,094	$0	$5,000	$0	$5,000
			18366 - STATE APPROPRIATION 7-1-18			$5,000	$0	$5,000
166	54910Z	18366 55400	PROJ REHABILITATION	$85,000	$0	$8,491	$0	$8,491
			18366 - STATE APPROPRIATION 7-1-18 REHAB			$8,491	$0	$8,491
166	54911Z	18366 55400	SPECIAL NEEDS RENTAL DEV	$65,000	$0	$0	$0	$0
			18366 - STATE APPROPRIATION 7-1-18			$0	$0	$0
166	54935Z	18366 55400	PROJ EMER HOME REPAIRS	$25,000	$0	$2,000	$0	$2,000
			18366 - STATE APPROPRIATION 7-1-18			$2,000	$0	$2,000
166	54937Z	18366 55400	PROJ FORECLOSE INTERVENT	$12,000	$3,000	$1,000	$0	$1,000
			18366 - STATE APPROPIATION 7-1-18			$1,000	$0	$1,000
166	55100Z	18366 55400	PROJECT OFFICE SUPPLIES	$0	$0	$500	$0	$500
			18366 - CLIENT FOLDERS, DIVIDERS, ETC.			$180	$0	$180
			18366 - COPY PAPER (10 CASES @ $32/CS)			$320	$0	$320

Highlands County
Expenditures By Project - Detail

18366 - SHIP PHASE 27

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
166	55200Z	18366 55400	PROJECT OPERATING SUPP	$0	$0	$914	$0	$914
			18366 - ADOBE ACROBAT PRO LICENSE FOR ADA COMPLIANCE			$312	$0	$312
			18366 - XEROX COPIES - B & W (4,800 @ $0.0140/COPY)			$68	$0	$68
			18366 - XEROX COPIES - COLOR (6,000 @ $0.0890/COPY)			$534	$0	$534
166	55211Z	18366 55400	PROJECT FUEL	$0	$30	$138	$0	$138
			18366 - GAS - SUV (60 GALS @ $2.50/GAL)			$138	$0	$138
166	55403Z	18366 55400	PROJECT EDUC & TRAINING	$0	$0	$500	$0	$500
			18366 - CONFERENCE			$500	$0	$500
166	55404Z	18366 55400	PROJECT DUES & MEMBERSHIP	$0	$200	$500	$0	$500
			18366 - SHIP DUES & MEMBERSHIPS			$500	$0	$500
166	59000	18366 55400	OTHER USES	$0	$0	$967	$0	$967
			18366 - ESTIMATED COLA @ 1%			$430	$0	$430
			18366 - ESTIMATED MERIT @ 2.5% FOR 6 MONTHS			$537	$0	$537
Non Personal Expenditures				**$208,094**	**$4,108**	**$23,201**	**$0**	**$23,201**
			18366 - SHIP PHASE 27	**$208,094**	**$4,108**	**$54,184**	**$0**	**$54,184**

Highlands County
Expenditures By Project - Detail

19002 - ADA TRANSITION PLAN FY 19-20

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56301Z	19002 54100	PROJ CAPITAL INFRASTRUCTU	$34,500	$0	$16,855	$0	$16,855
			ROLLOVER PROJECT 19002 ADA TRANSITION PLAN (EXTERIOR)			$16,855	$0	$16,855
Capital Expenditures				**$34,500**	**$0**	**$16,855**	**$0**	**$16,855**
			19002 - ADA TRANSITION PLAN FY 19-20	**$34,500**	**$0**	**$16,855**	**$0**	**$16,855**

Highlands County
Expenditures By Project - Detail

19007 - NEW TRAFFIC OPS BLDG

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56200Z	19007 54100	PROJECT BUILDINGS	$697,115	$0	$621,769	$655,000	$1,276,769
			CFS FY20-21 FUNDING - PROJ 19007 NEW TRAFFIC OPS BLDG			$0	$0	$0
			PROJECT 19007 NEW TRAFFIC OPS BLDG FY21-22 CFS ALLOCATION			$0	$655,000	$655,000
			ROLLOVER PROJECT 19007 NEW TRAFFIC OPERATIONS BUILDING			$621,769	$0	$621,769
Capital Expenditures				**$697,115**	**$0**	**$621,769**	**$655,000**	**$1,276,769**
			19007 - NEW TRAFFIC OPS BLDG	**$697,115**	**$0**	**$621,769**	**$655,000**	**$1,276,769**

Highlands County
Expenditures By Project - Detail

19010 - DESOTO CITY ST 19

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
355	56200Z	19010 52200	PROJECT BUILDINGS	$235,490	$0	$106,549	$0	$106,549
			ROLLOVER PROJECT 19010 - DESOTO CITY STATION 19			$106,549	$0	$106,549
Capital Expenditures				**$235,490**	**$0**	**$106,549**	**$0**	**$106,549**
			19010 - DESOTO CITY ST 19	**$235,490**	**$0**	**$106,549**	**$0**	**$106,549**

Highlands County
Expenditures By Project - Detail

19016 - SNL BLVD SIDEWALK

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	54900Z	19016 54100	PROJECT OTHER CHG & OBLIG	$1,200	$0	$0	$0	$0
			ROLLOVER PROJECT 19016 SNL BLVD SIDEWALK			$0	$0	$0
Non Personal Expenditures				**$1,200**	**$0**	**$0**	**$0**	**$0**
151	56301Z	19016 54100	PROJ CAPITAL INFRASTRUCTU	$229,946	$0	$219,347	$0	$219,347
			ROLLOVER PROJECT 19016 SNL BLVD SIDEWALK			$219,347	$0	$219,347
Capital Expenditures				**$229,946**	**$0**	**$219,347**	**$0**	**$219,347**
			19016 - SNL BLVD SIDEWALK	**$231,146**	**$0**	**$219,347**	**$0**	**$219,347**

Highlands County
Expenditures By Project - Detail

19020 - LUCAS CPR DEVICES

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	56400Z	19020 52600	PROJECT EQUIPMENT	$0	$0	$8,951	$0	$8,951
			ROLLOVER PROJECT 19020 LUCAS CPR DEVICES			$8,951	$0	$8,951
Capital Expenditures				**$0**	**$0**	**$8,951**	**$0**	**$8,951**
			19020 - LUCAS CPR DEVICES	**$0**	**$0**	**$8,951**	**$0**	**$8,951**

Highlands County
Expenditures By Project - Detail

19036 - OLD TOPS BLDG RENOVATION

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56200Z	19036 54100	PROJECT BUILDINGS	$50,000	$0	$50,000	$0	$50,000
			ROLLOVER PROJECT 19036 OLD TRAFFIC OPS BUILDING RENOVATIONS			$50,000	$0	$50,000
Capital Expenditures				**$50,000**	**$0**	**$50,000**	**$0**	**$50,000**
			19036 - OLD TOPS BLDG RENOVATION	**$50,000**	**$0**	**$50,000**	**$0**	**$50,000**

Highlands County
Expenditures By Project - Detail

19037 - THUNDERBIRD DRAINAGE IMPROVEMENT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56300Z	19037 54100	PROJECT IMPROVEMENTS	$300,000	$0	$300,000	$0	$300,000
			ROLLOVER PROJECT 19037 THUNDERBIRD ROAD UNDERGROUND DRAINAGE IMPROVEMENTS			$300,000	$0	$300,000
Capital Expenditures				**$300,000**	**$0**	**$300,000**	**$0**	**$300,000**
			19037 - THUNDERBIRD DRAINAGE IMPROVEMENT	**$300,000**	**$0**	**$300,000**	**$0**	**$300,000**

Highlands County
Expenditures By Project - Detail

19040 - EOC BLDG REMODEL

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56200Z	19040 52500	PROJECT BUILDINGS	$350,000	$0	$957,000	$0	$957,000
			PROJECT 19040 - EOC BLDG REMODEL			$0	$0	$0
			PROJECT 19040 EOC BLDG REMODEL FY21-22 CFS ALLOCATION			$615,000	$0	$615,000
			ROLLOVER PROJECT 19040 EOC BLDG REMODEL			$342,000	$0	$342,000
Capital Expenditures				**$350,000**	**$0**	**$957,000**	**$0**	**$957,000**
			19040 - EOC BLDG REMODEL	**$350,000**	**$0**	**$957,000**	**$0**	**$957,000**

Highlands County
Expenditures By Project - Detail

19049 - CARES ACT PROVIDER RELIEF FUNDS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	51400Z	19049 52600	PROJECT OVERTIME	$0	$0	$22,769	$0	$22,769
Personnel Expenditures				**$0**	**$0**	**$22,769**	**$0**	**$22,769**
005	55200Z	19049 52600	PROJECT OPERATING SUPP	$0	$0	$6,305	$0	$6,305
			ROLLOVER PROJECT 19049 CARES ACT PROVIDER RELIEF FUNDS			$6,305	$0	$6,305
Non Personal Expenditures				**$0**	**$0**	**$6,305**	**$0**	**$6,305**
005	56400Z	19049 52600	PROJECT EQUIPMENT	$0	$0	$13,635	$0	$13,635
			ROLLOVER PROJECT 19049 CARES ACT PROVIDER RELIEF FUNDS			$13,635	$0	$13,635
Capital Expenditures				**$0**	**$0**	**$13,635**	**$0**	**$13,635**
			19049 - CARES ACT PROVIDER RELIEF FUNDS	**$0**	**$0**	**$42,709**	**$0**	**$42,709**

Highlands County
Expenditures By Project - Detail

19366 - SHIP PH 28

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
166	51200Z	19366 55400	PROJECT REGULAR SALARIES	$0	$0	$21,725	$0	$21,725
166	52100Z	19366 55400	PROJECT FICA TAXES	$0	$0	$1,662	$0	$1,662
166	52200Z	19366 55400	PROJECT RETIREMENT CONT	$0	$0	$2,351	$0	$2,351
166	52300Z	19366 55400	PROJECT LIFE & HEALTH INS	$0	$0	$5,208	$0	$5,208
166	52400Z	19366 55400	PROJECT WORKERS' COMP	$0	$0	$37	$0	$37
Personnel Expenditures				**$0**	**$0**	**$30,983**	**$0**	**$30,983**
166	54600Z	19366 55400	PROJECT REPAIR & MAINT	$0	$850	$123	$0	$123
			19366 - EXECUTIME LICENSES (1)			$14	$0	$14
			19366 - IT - CLIENT DEVICE MGMT (2)			$38	$0	$38
			19366 - IT - DESKTOP MGMT. (2)			$20	$0	$20
			19366 - IT - SECURITY INFO & EVENT MGMT. (2)			$40	$0	$40
			19366 -IT - REMOTE ACCESS (1) - LICENSE			$11	$0	$11
166	54909Z	19366 55400	PROJECT DOWN PMT ASST	$0	$67,784	$100,000	$0	$100,000
			19366 - STATE APPROPRIATION 7-1-19 - DOWN PAYMENT			$100,000	$0	$100,000
166	54910Z	19366 55400	PROJ REHABILITATION	$0	$0	$141,269	$0	$141,269
			19366 - STATE APPROPRIATION 7-1-19 REHAB			$141,269	$0	$141,269
166	54935Z	19366 55400	PROJ EMER HOME REPAIRS	$0	$5,000	$20,000	$0	$20,000
			19366 - STATE APPROPRIATION 7-1-19			$20,000	$0	$20,000
166	54937Z	19366 55400	PROJ FORECLOSE INTERVENT	$0	$0	$10,000	$0	$10,000
			19366 - STATE APPROPRIATION 7-1-19			$10,000	$0	$10,000

Highlands County
Expenditures By Project - Detail

19366 - SHIP PH 28

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
166	54948Z	19366 55400	PROJ DISASTER ASSISTANCE	$0	$0	$10,000	$0	$10,000
			19366 - STATE APPROPRIATION 7-1-19			$10,000	$0	$10,000
166	55402Z	19366 55400	PROJECT SUBSCRIPTIONS	$0	$0	$798	$0	$798
			19366 - IT - PRODUCTIVITY SOFTWARE M365 E5 (1)			$708	$0	$708
			19366 - IT - REMOTE ACCESS (1) - SUBSCRIPTION			$69	$0	$69
			19366- IT - SECURITY AWARENESS (1)			$21	$0	$21
Non Personal Expenditures				**$0**	**$73,634**	**$282,190**	**$0**	**$282,190**
			19366 - SHIP PH 28	**$0**	**$73,634**	**$313,173**	**$0**	**$313,173**

Highlands County
Expenditures By Project - Detail

20002 - ADA TRANSITION PLAN FY 20-21

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	54900Z	20002 54100	PROJECT OTHER CHG & OBLIG	$100	$0	$0	$0	$0
			ADA TRANSITION PLAN CFS FY20-21 (EXTERIOR)			$0	$0	$0
Non Personal Expenditures				**$100**	**$0**	**$0**	**$0**	**$0**
151	56301Z	20002 54100	PROJ CAPITAL INFRASTRUCTU	$30,050	$0	$25,331	$0	$25,331
			ADA TRANSITION PLAN CFS FY20-21 (EXTERIOR)			$0	$0	$0
			ROLLOVER PROJECT 20002 ADA TRANSITION PLAN 20-21			$25,331	$0	$25,331
Capital Expenditures				**$30,050**	**$0**	**$25,331**	**$0**	**$25,331**
			20002 - ADA TRANSITION PLAN FY 20-21	**$30,150**	**$0**	**$25,331**	**$0**	**$25,331**

Highlands County
Expenditures By Project - Detail

20004 - HEALTHY FAMILIES FLORIDA

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	51200Z	20004 56400	PROJECT REGULAR SALARIES	$64,290	$0	$192,327	$0	$192,327
005	52100Z	20004 56400	PROJECT FICA TAXES	$4,919	$0	$14,711	$0	$14,711
005	52200Z	20004 56400	PROJECT RETIREMENT CONT	$6,430	$0	$20,810	$0	$20,810
005	52300Z	20004 56400	PROJECT LIFE & HEALTH INS	$14,724	$0	$62,496	$0	$62,496
005	52400Z	20004 56400	PROJECT WORKERS' COMP	$223	$0	$673	$0	$673
Personnel Expenditures				**$90,586**	**$0**	**$291,017**	**$0**	**$291,017**
			20004 - HEALTHY FAMILIES FLORIDA	**$90,586**	**$0**	**$291,017**	**$0**	**$291,017**

Highlands County
Expenditures By Project - Detail

20005 - STATE AQUATIC PLANT PROGRAM

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	51200Z	20005 53700	PROJECT REGULAR SALARIES	$38,530	$0	$110,295	$0	$110,295
005	51400	20005 53700	OVERTIME	$147	$0	$166	$0	$166
005	52100Z	20005 53700	PROJECT FICA TAXES	$2,970	$0	$8,472	$0	$8,472
005	52200Z	20005 53700	PROJECT RETIREMENT CONT	$3,888	$0	$11,984	$0	$11,984
005	52300Z	20005 53700	PROJECT LIFE & HEALTH INS	$9,813	$0	$31,248	$0	$31,248
005	52400Z	20005 53700	PROJECT WORKERS' COMP	$1,573	$0	$4,488	$0	$4,488
Personnel Expenditures				**$56,921**	**$0**	**$166,653**	**$0**	**$166,653**
005	53005Z	20005 53700	PROJ DEP CONTRCT OPERATIN	$0	$0	$101,847	$0	$101,847
			MISC. HERBICIDES-STATE CONTRACT			$101,847	$0	$101,847
005	54100	20005 53700	COMMUNICATIONS & FREIGHT	$171	$0	$281	$0	$281
						$281	$0	$281
Non Personal Expenditures				**$171**	**$0**	**$102,128**	**$0**	**$102,128**
			20005 - STATE AQUATIC PLANT PROGRAM	**$57,092**	**$0**	**$268,781**	**$0**	**$268,781**

Highlands County
Expenditures By Project - Detail

20007 - SPRING LK AIRPORT ST 20

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
355	56200Z	20007 52200	PROJECT BUILDINGS	$0	$0	$73,800	$0	$73,800
			ROLLOVER PROJECT 20007 - SPRING LAKE AIRPORT STATION 20			$73,800	$0	$73,800
Capital Expenditures				**$0**	**$0**	**$73,800**	**$0**	**$73,800**
			20007 - SPRING LK AIRPORT ST 20	**$0**	**$0**	**$73,800**	**$0**	**$73,800**

Highlands County
Expenditures By Project - Detail

20025 - EMS POWER LOADS

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	54600Z	20025 52600	PROJECT REPAIR & MAINT	$0	$0	$4,207	$0	$4,207
			STRYKER PROCARE (YR 1 OF 7 YRS) MAINT AGREEMENT			$4,207	$0	$4,207
Non Personal Expenditures				**$0**	**$0**	**$4,207**	**$0**	**$4,207**
			20025 - EMS POWER LOADS	**$0**	**$0**	**$4,207**	**$0**	**$4,207**

Highlands County
Expenditures By Project - Detail

20027 - SCALP 20-21

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	54700Z	20027 52900	PROJECT PRINTING & BIND	$0	$47	$400	$0	$400
			ROLLOVER PROJECT SCALP 20-21			$400	$0	$400
005	54800Z	20027 52900	PROJECT PROMOTIONAL ACT	$0	$672	$300	$0	$300
			ROLLOVER PROJECT SCALP 20-21			$300	$0	$300
005	55100Z	20027 52900	PROJECT OFFICE SUPPLIES	$0	$211	$300	$0	$300
			ROLLOVER PROJECT SCALP 20-21			$300	$0	$300
005	55403Z	20027 52900	PROJECT EDUC & TRAINING	$0	$4,386	$130	$0	$130
			ROLLOVER PROJECT SCALP 20-21			$130	$0	$130
Non Personal Expenditures				**$0**	**$5,316**	**$1,130**	**$0**	**$1,130**
			20027 - SCALP 20-21	**$0**	**$5,316**	**$1,130**	**$0**	**$1,130**

Highlands County
Expenditures By Project - Detail

20030 - FIREFIGHTERS - COVID 19 SUPPLEMENT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
181	55200Z	20030 52200	PROJECT OPERATING SUPP	$0	$0	$7,041	$0	$7,041
			ROLLOVER PROJECT 20030 - COVID-19 SUPPLEMENT			$7,041	$0	$7,041
Non Personal Expenditures				**$0**	**$0**	**$7,041**	**$0**	**$7,041**
			20030 - FIREFIGHTERS - COVID 19 SUPPLEMENT	**$0**	**$0**	**$7,041**	**$0**	**$7,041**

Highlands County
Expenditures By Project - Detail

20032 - GOPHER TORTOISE HABITAT MGMNT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
129	54600Z	20032 53700	PROJECT REPAIR & MAINT	$0	$0	$8,551	$0	$8,551
			ROLLOVER PROJECT 20032 GOPHER TORTOISE HABITAT MGMT			$8,551	$0	$8,551
Non Personal Expenditures				**$0**	**$0**	**$8,551**	**$0**	**$8,551**
			20032 - GOPHER TORTOISE HABITAT MGMNT	**$0**	**$0**	**$8,551**	**$0**	**$8,551**

Highlands County
Expenditures By Project - Detail

20038 - SEBRING LIBRARY ROOF REPLACEMENT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	54900Z	20038 51900	PROJECT OTHER CHG & OBLIG	$0	$0	$200	$0	$200
			ROLLOVER PROJECT 20038 SEBRING LIBRARY ROOF REPLACEMENT			$200	$0	$200
Non Personal Expenditures				**$0**	**$0**	**$200**	**$0**	**$200**
151	56200Z	20038 51900	PROJECT BUILDINGS	$0	$0	$308,450	$0	$308,450
			ROLLOVER PROJECT 20038 SEBRING LIBRARY ROOF REPLACEMENT			$308,450	$0	$308,450
Capital Expenditures				**$0**	**$0**	**$308,450**	**$0**	**$308,450**
			20038 - SEBRING LIBRARY ROOF REPLACEMENT	**$0**	**$0**	**$308,650**	**$0**	**$308,650**

Highlands County
Expenditures By Project - Detail

20043 - HVAC UNITS FY20-21

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56400Z	20043 51900	PROJECT EQUIPMENT	$0	$0	$27,985	$0	$27,985
			ROLLOVER PROJECT 20043 HVAC UNITS FY20-21			$27,985	$0	$27,985
Capital Expenditures				**$0**	**$0**	**$27,985**	**$0**	**$27,985**
			20043 - HVAC UNITS FY20-21	**$0**	**$0**	**$27,985**	**$0**	**$27,985**

Highlands County
Expenditures By Project - Detail

20044 - E AVON PINES ROAD

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56300Z	20044 54100	PROJECT IMPROVEMENTS	$0	$0	$436,596	$0	$436,596
			ROLLOVER PROJECT 20044 E AVON PINES ROAD			$436,596	$0	$436,596
Capital Expenditures				**$0**	**$0**	**$436,596**	**$0**	**$436,596**
			20044 - E AVON PINES ROAD	**$0**	**$0**	**$436,596**	**$0**	**$436,596**

Highlands County
Expenditures By Project - Detail

20050 - UNIT 3 RESTROOM & ROOF REPLACEMENT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
110	56200Z	20050 54100	PROJECT BUILDINGS	$0	$0	$71,000	$0	$71,000
			ROLLOVER PROJECT 20050 - UNIT 3 RESTROOMS & ROOF REPLACEMENT			$71,000	$0	$71,000
Capital Expenditures				**$0**	**$0**	**$71,000**	**$0**	**$71,000**
			20050 - UNIT 3 RESTROOM & ROOF REPLACEMENT	**$0**	**$0**	**$71,000**	**$0**	**$71,000**

Highlands County
Expenditures By Project - Detail

21002 - ADA TRANSITION PLAN FY21-22

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56301Z	21002 54100	PROJ CAPITAL INFRASTRUCTU	$0	$0	$34,500	$0	$34,500
			ADA TRANSITION PLAN FY21-22 CFS ALLOCATION (EXTERIOR)			$34,500	$0	$34,500
Capital Expenditures				**$0**	**$0**	**$34,500**	**$0**	**$34,500**
			21002 - ADA TRANSITION PLAN FY21-22	**$0**	**$0**	**$34,500**	**$0**	**$34,500**

Highlands County
Expenditures By Project - Detail

21003 - TOSIP 21-22

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56301Z	21003 54100	PROJ CAPITAL INFRASTRUCTU	$0	$0	$0	$84,500	$84,500
			TOSIP FY21-22 CFS ALLOCATION			$0	$84,500	$84,500
Capital Expenditures				**$0**	**$0**	**$0**	**$84,500**	**$84,500**
			21003 - TOSIP 21-22	**$0**	**$0**	**$0**	**$84,500**	**$84,500**

Highlands County
Expenditures By Project - Detail

21004 - HEALTHY FAMILIES FL

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	51200Z	21004 56400	PROJECT REGULAR SALARIES	$0	$0	$64,107	$0	$64,107
005	52100Z	21004 56400	PROJECT FICA TAXES	$0	$0	$4,905	$0	$4,905
005	52200Z	21004 56400	PROJECT RETIREMENT CONT	$0	$0	$6,937	$0	$6,937
005	52300Z	21004 56400	PROJECT LIFE & HEALTH INS	$0	$0	$20,832	$0	$20,832
005	52400Z	21004 56400	PROJECT WORKERS' COMP	$0	$0	$225	$0	$225
Personnel Expenditures				**$0**	**$0**	**$97,006**	**$0**	**$97,006**
			21004 - HEALTHY FAMILIES FL	**$0**	**$0**	**$97,006**	**$0**	**$97,006**

Highlands County
Expenditures By Project - Detail

21005 - STATE AQUATIC PLANT PROGRAM

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
005	51200Z	21005 53700	PROJECT REGULAR SALARIES	$0	$0	$36,768	$0	$36,768
005	51400	21005 53700	OVERTIME	$0	$0	$57	$0	$57
005	52100Z	21005 53700	PROJECT FICA TAXES	$0	$0	$2,825	$0	$2,825
005	52200Z	21005 53700	PROJECT RETIREMENT CONT	$0	$0	$3,994	$0	$3,994
005	52300Z	21005 53700	PROJECT LIFE & HEALTH INS	$0	$0	$10,416	$0	$10,416
005	52400Z	21005 53700	PROJECT WORKERS' COMP	$0	$0	$1,495	$0	$1,495
Personnel Expenditures				**$0**	**$0**	**$55,555**	**$0**	**$55,555**
005	54100	21005 53700	COMMUNICATIONS & FREIGHT	$0	$1,283	$95	$0	$95
						$95	$0	$95
Non Personal Expenditures				**$0**	**$1,283**	**$95**	**$0**	**$95**
			21005 - STATE AQUATIC PLANT PROGRAM	**$0**	**$1,283**	**$55,650**	**$0**	**$55,650**

Highlands County
Expenditures By Project - Detail

21006 - R&B EQUIPMENT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
151	56400Z	21006 54100	PROJECT EQUIPMENT	$0	$0	$0	$1,200,000	$1,200,000
			ROADS & BRIDGES EQUIPMENT FY21-22 CFS ALLOCATION			$0	$1,200,000	$1,200,000
Capital Expenditures				**$0**	**$0**	**$0**	**$1,200,000**	**$1,200,000**
			21006 - R&B EQUIPMENT	**$0**	**$0**	**$0**	**$1,200,000**	**$1,200,000**

Highlands County
Expenditures By Project - Detail

21008 - SMALL CO SW GRANT

Fund	Account	Proj/TFA	Title	2020 - 2021 Budget	Estimate	2021 - 2022 Request	Issues	Total Request
401	51001Z	21008 53400	PROJECT PERSONAL SERVICES	$0	$86,364	$90,909	$0	$90,909
Personnel Expenditures				**$0**	**$86,364**	**$90,909**	**$0**	**$90,909**
			21008 - SMALL CO SW GRANT	**$0**	**$86,364**	**$90,909**	**$0**	**$90,909**

GLOSSARY

ACCRUAL BASIS – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

AD VALOREM – A tax levied by a local government against the assessed valuation of real or personal property. The amount of tax is determined by multiplying the taxable value of the property times the millage rate.

AGGREGATE MILLAGE RATE – A rate obtained by dividing the sum of all ad valorem taxes levied by the Board of County Commissioners by the taxable value of the county or municipality. Expresses an average tax rate.

ALS – Advanced Life Support

ANNUAL CAPITAL BUDGET – Represents the first year of a Capital Financial Strategy. It is the appropriation of capital spending legally adopted by the Board of County Commissioners. The annual capital budget is adopted in conjunction with Highlands County's annual operating budget and provides legal authority to proceed with specific projects.

APPROPRIATION – A legal authorization granted by the Board of County Commissioners to make expenditures and to incur obligations for specific purposes. Appropriations are usually made for fixed amounts and are typically granted for a one-year period in operating funds.

ASSESSED VALUATION – A valuation established for real estate or specific personal property by a government as a basis for levying taxes. Assessed valuation is required to approach 100% of market value in Florida. Real property is appraised as to assessed valuation at time of construction or major remodeling, and all property is reappraised as to assessed valuation every two years.

BCC – Board of County Commissioners

BALANCED BUDGET – Is when there is neither a budget deficit nor a budget surplus – when revenues equal expenditures ("the accounts *balance*") – particularly by a government.

BIENNIAL BUDGET PROCESS – Is one in which two (2) one-year budgets are prepared at the same time. The first year is adopted as part of the Truth In Millage (TRIM) requirements, with the second year being used as a planning tool, reviewed and updated, if necessary, midway thru the biennium.

BOND – A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

BUDGET – A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing those expenditures. The budget plan is identified as to the period for which it will be effective and if it is a proposed budget or has been approved and adopted by the Board of County Commissioners. The budget, once adopted is the legal authorization to expend county funds during the fiscal year identified. The budget may be amended during the fiscal year by the Board of County Commissioners and/or management but only within the limitations specified by state statutes and/or administrative rules and regulations.

BUDGET ISSUES REQUESTS – Includes personnel and non-personnel funding required for new programs or major enhancement of current programs.

BUDGET MESSAGE – A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

CAPITAL EXPENDITURES – Expenditures of a non-recurring nature related to the acquisitions, expansion or major rehabilitation of an element of the County's physical structure, sometimes referred to as the infrastructure.

Examples include: buildings, roads, bridges, parks, computers and communications networks. These capital expenditures fall into either of two categories: Capital Improvements**,** which are included in the ten-year CFS or Capital Outlay**,** which are included in the departmental operating budgets and includes such items as furniture and small equipment.

CAPTIAL ASSETS – A new or rehabilitated physical asset that is non-recurring in nature has a useful life of more than three to five years and costs at least $5,000.

CAPITAL PROJECT – An undertaking to acquire a capital asset. Examples include the construction of public buildings and improvements to major roads. Highlands County's capital financial strategy is a multiyear program that identifies capital projects to be funded during a ten - year period. It specifies each capital project to be undertaken, the year it will begin, the anticipated expenses for each year and the method of financing. The Capital Financial Strategy is a resource that helps Highlands County government ensure that decisions on projects and funding are made wisely and in a well-planned manner.

CASH BASIS – A basis of accounting where transactions are recognized only when cash is increased or decreased.

CDBG – Community Development Block Grant

CAPITAL IMPROVEMENTS BUDGET – Includes budgets for the purchase of land or land improvements thereto; purchase or construction of buildings or major improvements thereto; purchase or construction of improvements to items other than buildings such as roads, bridges, sidewalks and fences, etc.

CAPITAL IMPROVEMENT PROGRAM – A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

COMPREHENSIVE PLAN – Growth Management Act approved by the State legislature that requires each local government entity to assure that all future development is consistent with its adopted Comprehensive Plan governing future land use, infrastructure, natural resource protection, affordable housing, transportation facilities, recreation, and intergovernmental coordination. The major planning functions associated with plan implementation are plan management, vesting, land use amendments, community studies, land development regulations, environmental clearance, growth monitoring, and information services.

CONSTITUTIONAL OFFICERS – Elected County government officials other than members of the Board of County Commissioners. The Clerk of Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector are Constitutional Officers, so called because their positions are authorized in the state Constitution.

CONTINUATION BUDGET REQUESTS – Includes personnel and non-personnel funding required to continue the existing level of service in the department/division. The non-personnel portion of the request is limited to 100% of the aggregate budget for those controllable accounts (i.e. office supplies, travel, etc.) in the previous year.

COMMERCIAL PAPER – A competitive short-term loan financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a simplified application process than other instruments to finance capital and other governmental projects.

COST CENTER – An individual set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal.

DEBT SERVICE – Payments of principal and interest to bondholders. Generally, annual debt service for a bond issue is comprised of two payments each year. One payment on the bond anniversary date will be equal to the annual principal payment and six months of accumulated interest and the other payment will be 180 days later and be equal to six months of accumulated interest.

DEPENDENT SPECIAL DISTRICT – A special district whose governing body and budget are established by the Board of County Commissioners.

DEPRECIATION – The decrease in value of assets (fair value depreciation), and the allocation of the cost of assets to periods in which the assets are used (depreciation with the matching principle).

DROP – Deferred Retirement Option Program provides you with an alternative method for payment of your retirement benefits for a specified and limited period if you are an eligible Florida Retirement System (FRS) Pension Plan member.

EMS – Emergency Medical Services

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service.

ENTERPRISES – Activities of government that are operated and accounted for as businesses. Enterprises rely principally on user fees earned by the business to fund operations.

EOC – Emergency Operations Center

FBIP – Florida Boating Improvement Program

FDEP – Florida Department of Environmental Protection

FDOT – Florida Department of Transportation

FLGIT – Florida Local Government Investment Trust

FEMA – Federal Emergency Management Agency

EXPENDITURES – Decreases in net financial resources. Expenditures include operating expenses, capital outlays and debt service payments that require current or future use of current assets.

FISCAL YEAR – A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. In Florida, the fiscal year for all local governments extends from October 1 to September 30.

FIXED ASSETS – Assets of a long-term character such as land, buildings, improvements other than buildings, machinery, equipment and furniture whose life expectancy is more than one year. Such assets are entered into a computer program that controls the location and value of each item until it loses its usefulness, and is traded on a replacement asset or is otherwise disposed of.

FUNCTIONS – Expenditure classification according to the principal purpose for which the expenditures were made. The Florida Uniform Accounting System specifies the functions to be identified such as: general government service, public safety, physical environment, etc.

FUNDAMENTAL SERVICE – A distinct programmatic service of Highlands County Government provided to the public or providing support to the operations and services of other County departments.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities of attaining certain objectives in accordance with special regulations, restrictions, or limitations of that fund.

FUND BALANCE – A term used to express the equity (assets minus liabilities) of governmental type funds and trust funds.

GAS TAX – The gas tax imposed for the benefit of Highlands County is 12 cents per gallon made up of the following:

County Taxes	
Local Option Gas Tax (Chapter 336.025 F.S.) Tax enacted upon notification to State Department of Revenue	6 cents
Local Option Gas Tax (Chapter 336.025 F.S.) Imposed by extraordinary vote of the Board of County Commissioners (majority plus one)	5 cents
State Taxes	
Ninth Cent Gas Tax (Chapter 336.021(6)) Board of County Commissioners has elected to impose this tax on motor fuel also by extraordinary vote	1 cent
County Gas Tax (Chapter 206.40 F.S.) Tax enacted upon approval of Florida Statute	1 cent
Constitutional Gas Tax (Chapters 206.41 & 206.47 F.S.) Tax enacted by Florida Statute	2 cents

All gas tax is collected by the State of Florida Department of Revenue, and the revenue from each is distributed, less a service fee, to the counties according to a specific formula.

GASB – Governmental Accounting Standards Board.

GENERAL OBLIGATION BONDS – Debt which is secured by the full faith and credit of government. Property taxes are the main revenue used to repay general obligation bonds, but if bondholders are not repaid, they have a legal claim against any revenue or asset of the government. G.O. debt, as these bonds are called, may only be incurred in Florida if approved by voters in a referendum.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – Uniform standards of and guidelines for financial accounting and reporting under which Highlands County budget is prepared and adopted. These standards govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices and procedures. GAAP provides a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments are National Committee on Governmental Accounting (NCGA) pronouncements. Every government should prepare and publish financial statements in conformity with GAAP. The objectives of government GAAP financial reports are different from, and much broader than, the objectives of business GAAP financial reports.

HIS – Health Insurance Subsidy

IMPACT FEES – Fees charged to land developers at the time of development for the cost of construction of facilities to serve the development site (roads, parks, etc.).

INFRASTRUCTURE SURTAX – A one-cent sales tax levied by Highlands County for the purpose of construction, reconstruction, or improvements of public facilities, pursuant to Chapter 212.055, Florida Statutes.

INTERGOVERNMENTAL REVENUE – Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

INTERNAL SERVICE FUND – A fund used to account for goods or services given to one department by another on a cost reimbursement basis.

LEGALLY ADOPTED BUDGET – The total of the budgets of each County fund including budgeted transactions between funds.

MAJOR FUND – Funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds. Any other fund may be reported as a major fund if the government's officials believe that fund is particularly important to financial statement users.

MERIT INCREASE – An upward incremental pay for employees within a given salary range in recognition of a period of satisfactory employment.

MILLAGE RATE – A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the dollars of tax per one thousand dollars of taxable values.

MODIFIED ACCRUAL BASIS – The basis of accounting adopted for governmental funds and used in measuring financial position and operating results. Revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with a few exceptions. All governmental and expendable trust funds are accounted for using the modified accrual basis of accounting.

NET BUDGET – The legally adopted budget less all Interfund transactions. These amounts in the budget represent transfers and Interfund reimbursements which appear in both fund budgets and therefore inflate the budget total. By subtracting these amounts from the legally adopted budget, the net budget reflects the current position of the operating costs of the county.

OBJECTIVES – A broad, yet measurable, statement of the actual programmatic services a County department is striving to provide.

OMB – Office of Management and Budget

OPERATING CAPITAL BUDGETS – Includes budgets for purchase of machinery, equipment, furniture and vehicles that are to be used in the operations of the department/division. These items cost $1,000 or more and have a useful life of one year or more.

OPERATING TRANSFERS – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended, transfers of tax revenues from a Special Revenue Fund to a Debt Service Fund, transfers from the General Fund to a Special Revenue or Capital Projects Fund, operating subsidy transfers from the General or a Special Revenue Fund to an Enterprise Fund, and transfers from an Enterprise Fund, other than payments in lieu of taxes, to finance General Fund expenditures.

PERFORMANCE MEASURES – A unit of measurement used in decision making that will ultimately improve service performance. The intended result is more effective and efficient services - services that are more responsive to the needs and desires of the community, and that return more to the community for each tax dollar.

PERSONNEL:

Authorized Positions – Number of positions authorized for a department/division. They may be full time or part time positions which are filled all year long rather than only seasonal or temporary positions.

Full-Time Equivalent (FTE) – A full time position requires 80 or more hours per pay period (14 days) and is considered 1.00 FTE or 100%. All positions requiring less than 80 hours per pay period are considered part time and are designated as a percentage of full time. Therefore, a position requiring only 40 hours per pay period is designated as 0.50 FTE or 50% of a full-time position. A total of all the percentages for all positions gives the total full time equivalent positions assigned to a department.

PGIT – Preferred Government Insurance Trust

PEORP – Public Employee Optional Retirement Program

RESERVE FOR CONTINGENCIES – An amount set aside, consistent with statutory authority that can subsequently be appropriated to meet unexpected needs.

REVENUE BONDS – Debt which is secured only by specific identified revenues. Revenue bonds are explicitly not secured by the full faith and credit of the government. If bondholders are not repaid, they have a legal claim only against the particular revenues used to secure the debt.

REVENUES – (1) Increases in governmental fund type net assets from other than expenditure refunds and residual equity transfers. Under National Committee on Governmental Accounting (NCGA) Statement 1: general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1: operating transfers-in are classified separately from revenues.

ROLLED-BACK RATE – The millage rate which would generate the same ad-valorem tax revenue as was generated the previous year excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law the advertisement for the public hearings to adopt the millage and budget must contain a prominent notice of the tax increase. The advertisement must state the percentage by which the rolled-back rate is exceeded as the percentage of the proposed tax increase. The rolled-back rate is used in the same manner for individual millage levies.

SALES TAX – Taxes imposed upon the sale of designated goods, rentals, leases and specific services as part of the sale (Section 212.054 F.S.). These taxes are collected and retained by the State with the exception of the Local Government Half-Cent Sales Tax Program (effective July 1, 1988) which returns to the cities and counties almost all the funds collected for that portion of the tax based on specific formulas. In Florida, local governments may use the half-cent sales tax for any lawful purpose. The Local Option Sales Tax program is a county levied tax which allows counties to levy, for a period up to 15 years, a one cent discretionary surcharge on all transactions subject to taxation under Florida Statutes, Section 212.054. However, the maximum amount to be taxed per transaction is limited to $5,000. Highlands County adopted the additional one cent sales tax for a fifteen-year period which was passed by a majority vote of the residents on August 22, 1989. It became effective November 1, 1989. A subsequent referendum vote extended the local option sales tax for an additional fifteen years to 2019. The local option sales tax may be used only for capital improvements.

SHIP – State Housing Initiatives Partnership. Created by the Florida Legislature in the Sadowski Housing Act.

SPECIAL ASSESSMENTS – Collections resulting from compulsory levies against certain properties to defray all or part of the cost of specific improvements or services presumed to be of general benefit to the public and of special benefit to the assessed property.

SPECIAL REVENUE FUND – A fund that is legally restricted for a specific purpose only and are utilized to account for the proceeds for these funds. (Does not include expendable trusts or capital projects.)

STATE SHARED REVENUES – Revenues collected by the state and proportionately shared with counties and/or municipalities based on specific formulas. Such revenues include: Intangible Personal Property Taxes, Insurance Agents County Licenses, Mobile Home Licenses, Alcoholic Beverage Licenses and Local Government Half-Cent Sales Tax.

STATUTE – A written law enacted by a duly organized and constituted legislative body.

TAX RATE – The amount of tax stated in terms of a unit of the tax base; for example, five mills equals five dollars per thousand of taxable value.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXABLE VALUATION – The value used for computing the ad-valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the $50,000 homestead exemption allowed if the owner uses the property as the principal residence. The first $25,000 homestead exemption applies to all property taxes, including school district taxes. The additional homestead exemption, up to $25,000, applies to the assessed value between $50,000 - $75,000 and only to non-school taxes. There are also exemptions for disability, government owned and non-profit owned property.

TRANSFERS IN/OUT – Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRIM – Truth in Millage

UNINCORPORATED AREA – That portion of the County which is not within the boundaries of any municipality.

USER FEES – A charge to a customer for a service that is provided.

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RESOLUTION NO. 20-21-_____

WHEREAS, the Board of County Commissioners of Highlands County, Florida, was regularly assembled this 21st day of September 2021, at the Board of County Commissioner's Boardroom, 600 S. Commerce Ave., Room #B104, Sebring, Florida, and

WHEREAS, it was acknowledged by the Board that there are numerous municipal service units and districts, within the confines of Highlands County, and

WHEREAS, it is essential that these municipal service units and districts be funded, and

WHEREAS, a service assessment may be made for the operation and maintenance of the municipal service units and districts.

NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Highlands County, Florida, regularly assembled, that the Board does by these presents adopt a service assessment for all municipal service units and districts, after having individually considered and adopted a service assessment (with the exception of the ten (10) Special Benefit Fire Districts in existence prior to the 2019-2020 fiscal year, within which a service assessment will no longer be assessed) and budget for each unit and district, in the total sum of $12,517,149 which included $1,268,117 in fund balance brought forward from the previous fiscal year in the manner following:

FUND	DESCRIPTION	FY 2020-2021 ASSESSMENTS
104	ORANGE VILLA MH ESTATES SPEC BEN DIST	$ 48.00 PER HOME SITE
107	PLACID LAKES SPECIAL BENEFIT DISTRICT	$ 20.00 PER LOT OR FRACTION THEREOF
108	SEBRING COUNTRY ESTATES SPECIAL BENEFIT DISTRICT	$ 6.00 PER UNIMPROVED LOT $ 18.00 PER IMPROVED LOT
109	ISTOKPOGA MARSH WATERSHED IMP. DIST.	$ 8.00 PER ACRE OR FRACTION THEREOF
111	AVON PARK ESTATES SPECIAL BENEFIT DISTRICT	$ 40.00 PER LOT OR FRACTION THEREOF
118	SEBRING HILLS SPECIAL BENEFIT DISTRICT	$ 3.00 PER VACANT LOT $ 23.00 PER HOME OR BUSINESS
119	RED HILL FARMS IMPROVEMENT DISTRICT	$ 15.00 PER LOT OR FRACTION THEREOF
121	OAK MANOR AVE RD PAVING	1.4631 PER FRONT FT OF COUNTY MAINTAINED RD FRONTAGE 6.448 PER FRONT FT OF NON-CNTY MAINTAINED RD FRONTAGE
128	SUN 'N LAKES-LP SPECIAL RECREATION DISTRICT	$ 35.00 PER LOT – BUILDABLE LOT $ 17.50 PER LOT - NON-BUILDABLE LOT
134	SEBRING ACRES SPECIAL BENEFIT DISTRICT	$ 50.00 PER LOT OR FRACTION THEREOF
136	LAKE HAVEN ESTATES SPECIAL BENEFIT DISTRICT	$ 20.00 PER IMPROVED LOT $ 5.00 PER UNIMPROVED LOT OR FRACTION THEREOF
146	HIGHWAY PARK SPECIAL BENEFIT DISTRICT	$ 20.00 PER IMPROVED LOT OR FRACTION THEREOF $ 5.00 PER UNIMPROVED LOT OR FRACTION THEREOF
148	HIGHLANDS PARK ESTATES SPECIAL BENEFIT DISTRICT	$ 10.00 PER LOT OR FRACTION THEREOF
181	HIGHLANDS COUNTY FIRE PROTECTION MUNICIPAL SERVICE BENEFIT UNIT	$ 0.04900/S.F. PER DWELLING UNIT (RESIDENTIAL) $ 0.07350/S.F. PER COMMERCIAL STRUCTURE $ 0.06297/S.F. PER INDUSTRIAL/WAREHOUSE STRUCTURE $ 0.07350/S.F. PER INSTITUTIONAL STRUCTURE $ 25.18/PARCEL
197	THUNDERBIRD ROAD WASTEWATER SPECIAL BENEFIT DISTRICT	$ 20.00 PER UNIMPROVED LOT, TRACT OR FRACTION $ 40.00 PER IMPROVED/RESIDENTIAL $ 40.00 PER COMMERCIAL STRUCTURE $ 40.00 PER RENTAL MOBILE HOME PARK SITE OR CAMPGROUND

BE IT FURTHER RESOLVED, that the service assessment and other revenues of $12,517,149 be allocated and budgeted in the manner following:

FUND	DESCRIPTION	FY 2021-2022 BUDGET
104	ORANGE VILLA	1,900
107	PLACID LAKES	288,808
108	SEBRING COUNTRY ESTATES	23,000
109	ISTOKPOGA MARSH	4,671,075
111	AVON PARK ESTATES	275,500
114	LEISURE LAKES FIRE	117,338
116	HIGHLANDS PARK FIRE	30,835
117	HIGHLANDS PARK ESTATES IMP TRUST	60,450
118	SEBRING HILLS LIGHT	26,047
119	RED HILL FARMS IMP. DIST.	6,763
121	OAK MANOR AVE RD PAVING	4,542
127	ORANGE BLOSSOM ESTATES SPECIAL BENEFIT DISTRICT	23,450
128	SUN 'N LAKES-LP RECREATION	93,809
133	WEST SEBRING FIRE	98,400
134	SEBRING ACRES	75,765
135	ORANGE BLOSSOM #12	8,400
136	LAKE HAVEN ESTATES	11,725
137	VENUS FIRE	47,492
144	LAKE PLACID FIRE	410,000
146	HIGHWAY PARK SPECIAL BENEFIT DISTRICT	9,141
148	HIGHLANDS PARK ESTATES SPECIAL BENEFIT DISTRICT	87,492
172	SUN ‘N LAKES 1-20 IMPROVEMENT DISTRICT	60,000
181	HIGHLANDS COUNTY FIRE PROTECTION MUNICIPAL SBU	6,066,517
197	THUNDERBIRD HILL WASTEWATER	18,700
	TOTAL	**$12,517,149**

THIS RESOLUTION ADOPTED, this 21st day of September 2021.

BOARD OF COUNTY COMMISSIONERS
HIGHLANDS COUNTY, FLORIDA

By:_____
Chairperson

(SEAL)

Attest:_____
Clerk

RESOLUTION NO. 20-21-____

A RESOLUTION OF THE HIGHLANDS COUNTY `BOARD OF COUNTY COMMISSIONERS PERTAINING TO THE MASTER FEE SCHEDULES FOR THE COUNTY; PROVIDING FOR LEGISLATIVE FINDINGS AND INTENT; PROVIDING FOR THE REPEAL OF PRIOR FEE RESOLUTION; PROVIDING FOR THE ADOPTION OF MASTER FEE SCHEDULES; PROVIDING FOR THE IMPLEMENTATION OF ADMINISTRATIVE ACTIONS; PROVIDING A SAVINGS CLAUSE; PROVIDING FOR SCRIVENER'S ERRORS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, to the extent possible and reasonable, County services should be supported by fees and charges in order to provide maximum flexibility in the use of general County taxes to provide for a broader public benefit; and

WHEREAS, the Highlands County has enacted various codes and ordinances which provide for the creation and maintenance of a multitude of County programs and/or services, the nature of which require funding, at least in part, by user fees; and

WHEREAS, the County processes various land development, building and inspection permits, licenses, site plans, maps and administrative changes, the nature of which require funding, at least in part, by user fees; and

WHEREAS, it is fiscally prudent and appropriate for the County, from time-to-time, to establish the reasonable fees and charges for administering the various programs and services provided by the County; and

WHEREAS, the County has determined that all of the fees set forth hereinafter are equitable and necessary for the program, service or function supported by the same; and

WHEREAS, the County finds that all conditions precedent and notices required by Florida law, which are necessary to accomplish the actions taken herein have been appropriately implemented.

NOW, THEREFORE, BE IT RESOLVED BY THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS AS FOLLOWS:

SECTION 1. Legislative Findings and Intent. Highlands County has complied with all requirements and procedures of Florida law in processing this Resolution. The above recitals are hereby adopted.

SECTION 2. Repeal of Prior Fee Resolution. Highlands County Resolution No. 19-20-142 is hereby repealed in its entirety.

SECTION 3. Adoption of Master Fee Schedules. The schedule of all County collected fees, attached hereto as **Exhibit A**, is hereby approved and adopted for implementation.

SECTION 4. Implementation of Administrative Actions. The County Administrator is hereby authorized and directed to take such actions as deemed necessary and appropriate in order to implement the provisions of this Resolution. The County Administrator may, as deemed appropriate, necessary and convenient, delegate the powers of implementation as herein set forth to such County employees as deemed effectual and prudent.

SECTION 5. Savings Clause. All prior actions of Highlands County pertaining to the adoption of the Fee Schedules for fees collected by the County, which is the subject of this Resolution, as well as any and all matters relating thereto, are hereby ratified and affirmed consistent with the provisions of this Resolution.

SECTION 6. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Resolution, as determined by the County Administrator and County Attorney, may be corrected.

SECTION 7. Conflicts. All Resolutions or parts of Resolutions in conflict with any of the provisions of this Resolution are hereby repealed.

SECTION 8. Severability. If any Section or portion of a Section of this Resolution proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other Section or part of this Resolution.

SECTION 9. Effective Date. This Resolution shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED this 21st day of September, A.D., 2021.

HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS

By: _____
Scott Kirouac, Chairman

ATTEST:

_____
Jerome Kaszubowski,
Highlands County Clerk of Court

Exhibit "A"
Fee Schedule

HIGHLANDS COUNTY
SCHEDULE OF FEES

Effective October 01, 2021

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Highlands County Fee Schedule - Introduction

This document offers a compilation of the user fees which Highlands County charges to customers for funding of the services provided. The fees have been divided into the specific departments responsible for the services. However, the fees imposed for public records requests, dishonored checks, credit card payment, and notary services are uniform throughout the County. Specific questions regarding requirements for issuance of permits, inspections, etc., shall be directed to the appropriate department. In each department schedule we have included the address and telephone number, for additional information. Also provided is a list of facilities available for public rental.

Dishonored Check Service Fee
FY 21-22

Any item not exceeding $50	$25.00
Items exceeding $50 but not exceeding $300	$30.00
Items that exceed $300	$40.00 or 5% of face value (whichever is greater)

- Per F.S. 832.08 & F.S. 125.0105

Credit Card Payment Service Fee
FY 21-22

A 3.5% Service Fee will be charged to all credit card payments

Public Record Service Fee
FY 21-22

Computer Disc – CD-R	$5.00
DVD	$5.00
Copies – 1 sided	$0.15
Certified Copies	$1.00
Copies – 2 sided	$0.20

Pre-payment is required before any copies are made. To avoid the spread of viruses,

no outside computer discs may be used. Citizens requesting a copy in electronic format must purchase a new, unused DVD or CD from the county. The public has the right to inspect copyrighted documents. However, copyrighted documents may NOT be copied by the public without permission from the copyright holder. This includes architectural plans, photographs and any written (copyrighted) information. All county publications must be sold at cost, not as a revenue making project. County departments will not fax responses to public records requests. Responses will be mailed with a return receipt to ensure that all responses are received at the appropriate address. Public record fees are revised during the annual budget cycle each fiscal year.

Highlands County Building Rental Use Rules

FY 21-22

1. **Responsibility**: The responsibilities of the renter are not limited to inside the facility but extend to the surrounding County property.

2. **Reservations:** Reservations for use of the Ag Center, Desoto Community Center, Lorida Community Center, Venus Community Center and the H.L. Bishop Park Clubhouse are made with the Parks & Facilities Management Office.

    a. Reservations for use of the Highlands Park Estates Clubhouse, Sun N Lakes of Lake Placid Clubhouse or Placid Lakes Community Center are made with the Non Ad Valorem Department.

    b. Reservations may be made during normal business hours, from 8:00 am to 4:30 pm, Monday through Friday. Reservations may be made up to (1) year in advance but should be made no later than ten (10) days prior to the event. Reservations not made ten (10) days prior to the event must be paid with cashier's check, money order or cash. Reservations are on a first come first serve basis and cannot be confirmed until payment is received. The responsible renter must be 21 years of age or older.

3. **Refunds**: Refunds will only be processed when reservations are canceled at least ten (10) days prior to the event. Exceptions to this policy require County Administrator approval.

4. **Usage Hours**: The hours for use, including set-up and clean-up, will be shown on the rental agreement. All private functions are limited to a total of 8 consecutive hours except by prior approval from the respective department. Government and non-profit seminars, classes, events, etc. will be exempt from this rule.

5. **Admission**: Except for approved non-profit organizations, County buildings shall not be used for events where admission is charged, or anything is sold for the personal gain of one or more persons or businesses. A Special Event permit may need to be filled out with the Highlands County Code Enforcement for use of food vendors or non-food vendors at the event, that will be set-up outdoors.

6. **Maintaining a Healthy Environment:** Renters are responsible for promoting healthy behaviors that reduce the spread of germs during their event(s). Follow the Center for Disease Control and Prevention's considerations for Events and Gatherings posted on their website. Items include but are not limited to promoting hand hygiene, staying home when sick, practicing social distancing and respiratory etiquette and frequent cleaning and sanitizing prior to and during event. Required personal protective equipment, cleaning supplies, garbage bags, etc. need to be part of your event plan.

7. **Alcohol**: Pursuant to Highlands County Ordinance 20-21-04, the consumption of alcoholic beverages is permitted at certain specified County facilities provided that the primary focus of the event is not children and the proper insurance, indemnification and other requested documentation is provided to the County 10 days prior to the event. Any person convicted of violation of any of the provisions of this section shall be punished by a fine not to exceed $500.00 or by imprisonment in the county jail for a period not to exceed 60 days, or both such fine and imprisonment for each such offense. For the use of alcoholic beverages at any event, a Special Event permit must be filled out with the Highlands County Code Enforcement at 501 S. Commerce Ave in Sebring; Phone number 863-402-6638.

8. **Fireworks**: Fireworks and explosives are not permitted on County property.

9. **Smoking**: Smoking and/or the use of smokeless tobacco or snuff are not permitted on County property.

10. **Animals**: With the exception of certified service animals, no animals are permitted on County property.

11. **Decorations**:

    a. **Ceilings -** Banners and bunting shall not be hung from the ceiling by any means, other than ceiling grid hangers (where ceilings have grids) specifically designed for this purpose. Tape, glue, pins, staples, nails, etc. may not be used. Any damage to the ceiling tiles or grids, regardless of hanging method, will be the responsibility of the renter.

    b. **Walls –** Nothing shall be hung on the walls in any building by any method. At no time will any notices to the public be removed or covered obscuring them from attendees.

    c. **Tables –** Table skirting may be fastened to tables by plastic clips or connectors specifically designed for this purpose. Tape, glue, pins, staples, nails, etc. must not be used.

    d. **Confetti or glitter** – The use of confetti and glitter is not permitted on County property.

    e. **Candles** – The use of candles or open flames is not permitted on County property.

12. **Tables & Chairs:** Tables and chairs are to be used inside the building only. Tables and chairs for use outside of the building must be privately procured by the renter. Some locations have tables and chairs available on roll carts; however, the renter is responsible for setting them up and placing them back on the cart at end of event. Absolutely NO sitting on tables. Set-up and tear-down is available at the O.S. "Sam" Polston Auditorium at the Bert J. Harris Agri Civic Center for an additional fee.

13. **Doors:** Doors are not to be propped open for any reason.

14. **Food:** If food is to be served and/or consumed inside the building, tablecloths must be used, and tables and chairs must be wiped down after use. If outdoor cooking equipment is used, such as smokers or grills, they must be set-up a minimum of 50 feet from the edge of any building rooflines. Authorization must be obtained to sell food prior to any event at all locations.

15. **Overnight Parking:** Overnight parking or use of camping equipment is prohibited.

16. **Housekeeping:** Cleanup is the responsibility of the renter and all trash generated must be properly disposed of. **Renters must supply their own garbage bags and remove garbage from the building for proper disposal off premises or in County dumpsters where available.** Floors are to be left broom cleaned and no substances are to be placed on floors for any purpose; except at Placid Lakes Community Center, Sun N Lakes of Lake Placid Community Center and Highlands Park Estates Community Center. The community buildings are not cleaned by county staff, so facilities must be left clean for the next renter. The deposit will be refunded only if the building and grounds have been cleaned and left in good condition and all rules have been followed. Failure to comply with any of the cleaning and/or rules will result in forfeiture of all or a portion of the deposit.
Any renter who leaves a building or grounds in a manner requiring damage repair or an extraordinary amount of clean-up will be charged an additional fee, as specified in the fee schedule. This amount will be deducted from the refundable damage deposit and overages will be billed.

17. **Physical Security:** Physical security for rented buildings is the responsibility of the renter. All doors and windows must be checked to ensure they are secured prior to the renter leaving the building. The A/C and all switches must be in the off position or adjusted as instructed/posted at each location. All water spouts must be in the off position. Lock all doors and gates. Check kitchen and restrooms to be sure sinks are turned off and flush toilets to be sure they are working and not clogged or running. Walk around the outside of the building and facilities to ensure all outside spigots are off, trash is picked up and there is no damage to the building or screens.

18. **Proof of Liability Insurance:** Proof of insurance is required for every event. Insurance may be obtained by contacting a local insurance agency or through Sherri Bennett, Highlands County Board of County Commissioners Risk Management Coordinator at 863-402-6792. The County does not receive a commission from policies obtained.

Highlands County Building Rental Fee Schedule

FY 21-22

Building	Hours Available for Rental	Capacity (approx.)	Damage Deposit Refundable	Private, Education, Civic, Religious, Non-Profit Rate (Per Day)	Additional Fees	Extraordinary Cleanup * (* held from deposit)
Ag Center Auditorium 4509 George Blvd. Sebring, FL 33875 863-402-6758	8 am to 12 am	346	$250.00	$250.00 plus tax*	Marquee-$25 per day	$20.00 per hour, plus tax*
Ag Center Conf. Room 1	8 am to 12 am	36	$20.00	$40.00 plus tax*	Marquee-$25 per day	$20.00 per hour, plus tax*
Ag Center Conf. Room 2	8 am to 12 am	54	$20.00	$40.00 plus tax*	Marquee-$25 per day	$20.00 per hour, plus tax*
Ag Center Conf. Room 3	8 am to 12 am	46	$20.00	$40.00 plus tax*	Marquee-$25 per day	$20.00 per hour, plus tax*
Desoto Community Center 6305 State Road 17A South Sebring, FL 33870 863-402-6758	8 am to 12 am	43	$100.00	$50.00 plus tax*	None	$20.00 per hour, plus tax*

Building	Hours Available for Rental	Capacity (approx.)	Damage Deposit Refundable	Private, Education, Civic, Religious, Non-Profit Rate (Per Day)	Additional Fees	Extraordinary Cleanup * (* held from deposit)
Lorida Community Center 1909 Blessing Ave. Lorida, FL 33857 863-402-6758	8 am to 12 am	146	$100.00	$100.00 plus tax*	None	$20.00 per hour, plus tax*
H.L. Bishop Park Clubhouse 10 Lake June Clubhouse Rd. Lake Placid, FL 33852 863-402-6758	8 am to 6 pm No holidays	99	$100.00	0-50 ppl $100.00 plus tax* 51 + ppl $130.00 plus, tax*	After 6 pm an additional fee of $20.00 per hour, plus tax	$20.00 per hour, plus tax*

*****Florida sales tax will be waived with proof of tax exemption.

Note: Government entities are exempt from Rental Fees.

Additional Event Insurance required for all locations.

Highlands County Special Benefit Fee Schedule

FY 21-22

Building	Hours Available for Use	Capacity (approx.)	Damage Deposit Refundable	Special Benefit Property Owner (Per Day)	Non – Property Owner (Per Day)	Extraordinary Cleanup * (* held from deposit)
Placid Lakes Community Center 2010 Placid Lakes Blvd. Lake Placid, Fl 33852 863-402-6520	8 am to 12 am	65	$100.00	N/C	$100	Vendor rate for cleaning*
Tobler Park Pavilion 1* Tobler Park Pavilion 2* 501 Catfish Creek Rd. Lake Placid, Fl 33852 863-402-6520	Sunrise To Sunset	N/A	N/C	N/A	N/A	Vendor rate for cleaning*
Sun N Lakes of Lake Placid Community Center 440 S. Sun N Lakes Blvd. Lake Placid, Fl 33852 863-402-6520	8 am to 12 am	200	$150.00	N/C	$200	Vendor rate for cleaning*
Sun N Lakes of Lake Placid Park* 440 S. Sun N Lakes Blvd. Lake Placid, Fl 33852 863-402-6520	Sunrise To Sunset	N/A	N/C	N/A	N/A	Vendor rate for cleaning*

Building	Hours Available for Use	Capacity (approx.)	Damage Deposit Refundable	Special Benefit Property Owner (Per Day)	Non – Property Owner (Per Day)	Extraordinary Cleanup * (* held from deposit)
Highlands Park Estates Community Center 91 Deerglen Blvd. Lake Placid, Fl 33852 863-402-6520	8 am to 12 am	169	$150.00	N/C	$200	Vendor rate for cleaning*
Highlands Park Estates Park* 91 Deerglen Blvd. Lake Placid, Fl 33852 863-402-6843	Sunrise To Sunset	N/A	N/C	N/A	N/A	N/A

*Park and Pavilions are first come first serve and cannot be reserved.

Note: Additional event insurance required for all locations. Responsible party must obtain event insurance to have an organized event such as a baseball team practice, advertised event(s) such as a concert, use an inflatable bounce house/ slide or other similar activity.

Annual Associate Membership Fee

FY 21-22

Placid Lakes Special Benefit District	$40.00 or Assessment rate as of October 1st
Sun N Lakes of Lake Placid Special Benefit District	$70.00 or Assessment rate as of October 1st

Membership and access cards are effective October 1 to September 30th each year. Cards will be deactivated upon nonrenewal of membership fees. New cards are not provided for membership renewal.

Access Card

Fee FY 21-22

Replacement Card	$20.00

Where access cards are utilized, District property owners are issued one card per property owned free of charge. Additional cards are available by paying the same non ad-valorem fee as the District assessment.

Highlands County Sports Complex
216 Sheriff's Tower Rd, Sebring, Florida 33870

Fee Schedule – FY 21-22

Deposit

Deposit	$300.00

Cancellation Deposit Refund

Less than 10 business days' notice*	$0
11 to 15 business days' notice	$100.00
16 or more business days' notice	$200.00
Administrative Fee (if cancelled 16 or more business days)	$25.00

* Business Days are Monday-Friday and the first day after the cancellation is counted as the first business day.

Softball Tournaments

Field Rental	$75.00*
Light Fee	$20.00/Hour/Field
Field Elements	$12.00/Bag/Turface
Maintenance Fee	$25.00 per hour
Concession Rental	$150.00 Daily**
Conference Room/Umpire Lounge	$50.00 Daily or $10.00 per hour
Propane Fee	$25.00 per day
BBQ Grill Pad	$25.00 per day

* Includes Use of lined softball field from 8:00 a.m. – 11:00 pm. Does not include officials, lights, or maintenance other than initial lining & dragging at beginning of tournament.

** Concession rental requires an additional $50.00 damage & cleaning deposit refundable after inspection of facility. No frying oil is supplied with rental. Foods for sale are prohibited when concession building is rented. Weekly rental of softball concession is Monday thru Thursday to coincide with local league play.

Athletic & Event Program Fees

Softball/Flag Football (10 game)	$385.00/Team***
Senior Softball (10 Weeks)	$200.00/Team (no officials or lights)
Softball Field Rental	$20.00 per hour /$25 per hour with lights
Light Fee	$20.00/Hour/Field
Portable Pitching Mound or Fencing	$25.00 Day
Concession Rental *****	$50.00 per day or $125.00 Week****
Vendor (Sundries)	$50.00/ Vendor/ Day
Food Vendor	$90.00/ Vendor/ Day
Announcer's Booth / Meeting Room	$50.00 Day or $10.00 per hour
Individual User Card	$25.00 pp annual / $15.00 pp partial year
Multi-Use Field A	$20.00 practice 1-3 hrs. / $100.00 daily game
Multi-Use Fields B, C, D	$15.00/practice 1-3 hrs. / $60.00 game day
Restroom Fee	1-4 Hours $25.00 or 4 + Hours $50.00
Daily Event Fee (Tournaments, Field Days, etc.)	Field A $150.00 day / Fields B, C, D $100.00 day, each field***

*** Fee includes 10 games, sanctioning fee (annual fee) and a final tournament. All subsequent registration fees will be $360.00.

**** Lessee of Field A has first rights to rent Youth Concession Building.
All fees quoted do not include applicable taxes. Taxes will be added unless a tax exemption certificate is provided at the time of reservation of fields.

***** Concession rental requires an additional $50.00 damage & cleaning deposit refundable after inspection of facility. No frying oil is supplied with rental. Foods for sale are prohibited when concession building is rented.

Note: Individual user cards are $25.00 per person, per year (renewable January 1), and $15.00 for a partial year. They are needed to use softball fields only, Monday thru Friday from 8:00 am to 4:30 pm. Green spaces are open to the public at no charge subject to availability, Monday thru Friday from 8:00 am to 4:30 pm.

All tournament organizers provide equipment, goals, balls, and other items as needed. Tournament organizers shall provide liability insurance coverage naming Highlands County Board of County Commissioners as additional insured prior to start of event.

Highlands County Building Division
501 South Commerce Avenue, Sebring, FL 33870
(863) 402-6643

Fee Schedule FY 21-22

Right to collect fees per: FL Statue 125.56(2), 166.22 & 553.80 & County Ordinance Article VI, Section One, Part, Part M, Paragraph 3, Paragraph 4.

Starting Work without a Permit

Work without a permit: If any work is commenced without permit, the penalty will be double the permit fee or $100.00, whichever is greater, and this penalty will be in addition to the permit fee which will be assessed.

Refund Policy

Please be aware that refunds <u>will not be</u> granted on requests involving:

- Permit fees of $100.00 or less
- Permits which have expired
- Permits under which work has commenced
- Permits having a change of contractor
- Request received three months after permit issuance

Refunds Where Permits Will Not Be Used

A full refund less $100.00 or 50% of the permit fee, whichever is greater rounded to the nearest dollar, shall be granted to the permit holder providing:

- The department receives a written request from the permit holder requesting cancellation and refund.
- The permit holder submits with the request the original validated receipt; if the original validated receipt is not available, a copy of the cancelled check along with an affidavit stating which job location
- No work has been performed under the permit
- The permit is still valid
- The permit has not been revoked
- The refund request is received within 90 days after permit issuance
- The cost of the permit exceeded $100.00

Refunds of Overcharge

For refunds of an overcharge of permit fees, the following must be submitted:

- Letter from the permit holder requesting a refund explaining the overcharge
- Copy of the validated permit card
- The permit is still valid
- The permit has not been revoked

Full Refunds

Full refunds are granted only in cases where an error has occurred on the part of the department, such as in cases where the permit is issued for work outside the jurisdiction of the building department. Refunds are not given on duplicated permits submitted/issued by the contractor and/or owner.

Where to direct your refund request:

Highlands County Building Division
501 S. Commerce Ave.
Sebring, FL 33870

Cancellation Policy

Cancellations Where No Work Has Been Performed

In order to cancel a permit where the work will not be taking place, the following must be submitted:

- Letter from the contractor or permit holder requesting permit cancellation and stating no work has been performed.
  The letter must include the permit number, job address, reasons for cancellation and a contact name and telephone number. If the contractor is no longer available or unwilling to submit the letter, **the request can be made by the property owner**. If the permit is valid at the time of request for cancellation and the permit holder is not submitting the request, then the property owner will be required to complete a hold harmless letter. Please note that in cases where a hold harmless letter is required, there will be a 10-working day waiting period prior to cancellation. Additionally, the department will notify all interested parties (original permit holders and all subsidiary permit holders) of the cancellation request.
- Original validated permit
- Job set of plans (if applicable)

Following the receipt of your letter, the department will verify that no work was performed.

- If the department determines no work was performed, the permit will be cancelled.
- If work has started but is not complete, you will be required to obtain a new permit and proceed with the mandatory inspections. Failure to do so may result in the issuance of a civil violation notice or ticket requiring payment of a fine and correction of the violation.

Cancellations Where Work Has Been Performed

A letter from the contractor requesting permit cancellation and stating all work that has been performed, to include the permit number, job address, reasons for cancellation and a contact name and telephone number. Upon receiving this information, the permit will be put on hold. An inspection will be performed to verify the work in place has received all the required inspections. Following the performance of the inspection, the permit will be cancelled.

If the contractor is no longer available or unwilling to submit the letter, the request can be made by the **property owner**. The owner of the property will need to submit a Hold Harmless Letter Form. The Hold Harmless Letter needs to be signed by the owner of the property and in cases where the change is for a subsidiary permit, then

by the general contractor as well. The signatures must be notarized.

The Hold Harmless Letter and the application from the new contractor must be submitted to the Building Department. There will be a 10-working day waiting period for the change of contractor to become effective. Please refer to the Building Department Fee Schedule for applicable fees.

Where to Direct Your Request to Cancel A Permit:

Highlands County Building Division
501 S. Commerce Ave.
Sebring, FL 33870

Request to Surrender Permits Where the Contractor/Qualifier Is No Longer Going to Perform Work on the Project

A contractor who is no longer going to perform work on a project must send the department a letter advising of this fact and include a copy of the permit. The letter must include the permit number, job address and an explanation as to why the permit is being surrendered. In the case of the qualifying agent separating from the employ of the contractor, you must also provide a copy of the change of qualifying agent. A hold will be placed under the permit to prevent inspections until the owner has completed the hold harmless process to change the permit into the name of the new contractor.

Cancellations When the Owner Will Hire a New Contractor

The owner of the property will need to submit a Hold Harmless Letter Form. The Hold Harmless Letter needs to be signed by the owner of the property and in cases where the change is for a subsidiary permit, then by the general contractor as well. The signatures must be notarized.

The Hold Harmless Letter and the application from the new contractor must be submitted to the Building Department. There will be a 10-working day waiting period for the change of contractor to become effective. Please refer to the Building Department Fee Schedule for applicable fees.

Where to Direct Your Request to Surrender A Permit:

Highlands County Building Division
501 S. Commerce Ave. Sebring, FL
33870

Highlands County Building Division
501 S. Commerce Ave., Sebring, FL 33870
Hold Harmless Application

Date:_____

Property located at (address and legal description) _____

_____

As legal owner of subject property, I request the cancellation of permit number (in full)_____, issued to (name of previous permit holder) _____

_____(mailing address) _____

_____on (date) _____

_____

for the following reason _____

_____

_____

Date of last inspection _____

I no longer authorize the previous permit holder to proceed with the work covered by the permit. I hereby apply as owner, builder or authorize (new Contractor) _____to apply for such permits to complete the construction on subject property.

I agree to hold Highlands County, its agents and authorized personnel harmless and relieve them from any responsibility or liability for any legal action or damage, cost or expense (including attorney's fee) resulting from the cancellation of the existing permit or the issuance of a new permit. I furthermore assume responsibility for the correction, if required, of work performed under the permit for which I am requesting cancellation.

Owner

_____

_____

State of Florida
County of _____

The person whose signature appears above, deposes that he/she is the legal owner of the above property.

Sworn to and subscribed before me

This____day of_____, 20___

By _____

_____
Notary

Contractor

_____

_____

State of Florida
County of _____

The person whose signature appears above, deposes that he/she is the legal owner of the above property.

Sworn to and subscribed before me

This____day of_____, 20___

By _____

_____
Notary

Plans Review

All applications for building plan approvals will be accompanied by the appropriate number of drawings and specifications and a non-refundable fee will be collected based upon the following fee schedule:

One & Two-Family Dwellings	$0.10 per sq. ft
Garages, additions, & accessory structures	$0.10 per sq. ft.
Mobile homes, docks, seawalls, non-master filed hurricane shutters, and any structure that requires a plan review and does not fall in another category	$15.00
No charge for roofs, fences, master filed hurricane shutters, pre-fabricated sheds and companion electric, plumbing and mechanical.	N/C
Pool cages & screen enclosures	$30.00
Solar	$40.00
Master File	$0.10 per sq. ft.
Repetitious submittal	$100.00

All Other Building Occupancies

0-10,000	$55.00
10,001-25,000	$85.00
25,001-50,000	$160.00
50,001-100,000	$260.00
100,001-500,000	$500.00
500,001-1,000,000	$900.00

The fee shall be determined by the amount over one million applied to the chart and added to the fee.

NOTE: Six months after plans have been approved for permit issuance, or notification to applicant that plans require additional information or revisions, plans will be discarded, and applicant will be required to resubmit plans and pay another submittal fee. No extensions will be granted.

Construction Valuation Fees

Up to 1,000.00	$75.00
1,001 thru 25,000	$75.00 + $3.00 per thousand or fraction thereof
25,001 thru 100,000	$147.00 + $2.00 per thousand or fraction thereof
100,000 and Up	$297.00 + $1.50 per thousand or fraction thereof

Residential Applications are based on the construction cost of the residence being $90.00 per square foot or confirmed contract price.

Commercial Applications are based on the construction cost of the commercial structure being $150.00 per square foot or confirmed contract price.

Miscellaneous Fees

Minimum permit fees for signs, fences, walls, roofing, demolitions, etc.	$75.00
Permit re-issuance fee for Commercial, 1&2 Family, Mobile Homes	$175.00
Permit re-issuance fee for additions, alterations & accessory structures	$75.00
BCIS/FBC Surcharge (Effective 7-1-17 Section 553.721 & Section 468.631)	Minimum $2.00 or 1.5% of permit fee
DCA/DBPR Surcharge (Effective 7-1-17 Section 553.721 & Section 468.631)	Minimum $2.00 or 1.5% of permit fee
Pre-move inspection fee (each occurrence)	$50.00
Permit to move a building or structure (includes connection of utilities)	$190.00
Power Company Reconnection Permit	$60.00
Property Search Confirmation Response per property	$4.00
Certificate of Occupancy	$10.00
Certificate of Completion	$10.00
Re-inspection fee (each occurrence)	$50.00
Change in Contractor	$175.00
Copies	$0.15 ea
Computer Reports per page	$0.55 ea
Copy of Construction Plans	$4.00

Roofing Permits

Shingle price per square	$115.00 or confirmed contract
Metal price per square	$150.00 or confirmed contract

Roofing Permits (Continued)

Multiply number of squares by price per square for valuation then apply to fee schedule.

Up to 1,000.00	$75.00
1,001 thru 25,000	$75.00 plus $3.00 per thousand or fraction thereof
25,001 thru 100,000	$147.00 plus $2.00 per thousand or fraction thereof
100,001 and up	$297.00 plus $1.50 per thousand or fraction thereof
Minimum permit	$75.00
Certificate of completion	$10.00

*NOC must be recorded and a certified copy on file for all work valued $2,500.00 or greater.

**If the number of squares is misrepresented on the building permit application, the Building Inspector may issue a stop work/red tag. Prior to proceeding the contractor or owner will need to correct the permit application to reflect the correct number of squares, pay any additional fees and record a notice of commencement before work can recommence.

Mobile Home Fees

Parking Fee	$100.00
Electrical	$30.00
Plumbing	$30.00
Mechanical	$30.00
Certificate of Occupancy	$10.00

Residential Plan Review Fees

All applications for building plan approvals will be accompanied by the appropriate number of copies of drawings and specifications and a non-refundable fee will be collected based upon the following fee schedule.

One & Two-Family Dwellings	$0.10 per sq. foot
Mobile Homes, Vinyl Siding Windows, Doors, etc.	$15.00
Repetitious Submittal	$100.00

Mechanical Fees

Minimum permit fee	$75.00
Fee for each thousand or fraction thereof	$5.00

For Repair or replacement of an existing heating or air conditioning system in an amount less than $7,500.00 a notice of commencement is not required.

Plumbing Fees

Minimum permit fee	$75.00
All fixtures	$4.00
Drain or tap	$4.00
Sewer Pipe	$4.00
Water heater or vent	$4.00
Installation, alteration, repair	$4.00

Irrigation Permit Fees

The same cost as building permits.

Swimming Pool Fees

The same cost as building permits.

Electrical Permit Fees

Electrical permit fees are based upon the total amperage of the service required to meet the need of all the fixtures.

1 Phase 120/240 Volt

0 to 100	$75.00
101 to 150	$80.00
151 to 200	$85.00
201 to 400	$105.00
401 to 600	$155.00
601 to 800	$205.00
801 to 1,000	$255.00
Over 1,001	$155.00*

3 Phase 208 or 240 Volt

0 to 100	$92.00
101 to 150	$100.00
151 to 200	$118.00
201 to 400	$152.00
401 to 600	$238.00
601 to 800	$325.00
801 to 1,000	$412.00
Over 1,001	$238.00*

3 Phase 480 Volt

0 to 100	$144.00
101 to 150	$160.00
151 to 200	$196.00

3 Phase 480 Volt (Continued)

201 to 400	$264.00
401 to 600	$436.00
601 to 800	$610.00
801 to 1,000	$784.00
Over 1,001	$610.00*

*Over 1,000 charge fee per each additional thousand amperes of fraction thereof: take amp ÷ 100 then multiply by 83.54166. Change in service: The fee shall be determined by the difference between the new service amperage and the previous service amperage, which is then applied to the chart.

NOTE: Temporary Service or E-TUG.....$35.00

Change in service: The fee shall be determined by the difference between the new service amperage and the previous service amperage which is then applied to the chart.

Contractor Registration Fees

General & Building Contractors	CR4	$100.00
Residential Contractors	CR3	$75.00
Contractors address under Chapter 489 F.S.	CR3	$75.00
Sheet metal, Roofing Contractor, Air Condition Contractor	CR3	$75.00
Mechanical Contractor, Commercial Pool Contractor, Residential Pool Contractor	CR3	$75.00
Swimming Pool Service Contractor, Plumbing Contractor, Electrical Contractor	CR3	$75.00
Specialty Contractor	CR2	$50.00
Journeyman	CR05	$25.00
Inactive (go from inactive to active the $30 will be subtracted from the registration fee)	CR5 – 489 CR6 – Specialty CR7 – Gen/Bldg.	$30.00
Handy Person Registration	0033	$50.00
Unlicensed Activity Fee (to be assessed on all registration renewals and original licensure)	CAF	$5.00

Late registration is double the original amount! A grace period of 90 days is given from September 30th.

Board Review $25.00

Letter of Reciprocity $25.00

Electrical Permit on Additions Only or
Equipment Replacement Application

Highlands County, Florida

Phone (863)402-6643

Permit No.

Owner:

Job Location:

Electrical Contractor:

Building Contractor:

Number		Price	Fee
	Outlets, Switches and Lights 120V, 15 & 20 A	$0.50	
	Sub Feed panel each	$5.00	
	Equipment circuit up to 30A	$1.00	
	More than 30A up to 60A	$2.00	
	Over 60A	$5.00	
	Water Heaters	$1.00	
	Dryer	$1.00	
	Dishwasher	$1.00	
	Disposal	$1.00	
	Electric Range	$1.00	
	Cook top	$1.00	
	Oven	$1.00	
	Exhaust Fan under ¼ HP	$0.50	
	Exhaust Fan over ¼ HP	$1.00	
	Generator up to 22 kw	$5.00	
	More than 22 kw up 45 kw	$10.00	

Number		Price	Fee
	Greater than 45 kw	$15.00	
	Power Transformer up to 10 KVA	$5.00	
	Each Additional 10 KVA or fraction thereof	$1.00	
	Change in Service location without amperage	$15.00	
	Installation of Equipment regardless amperage. Type of equipment being Installed: _____	$15.00	
1	Writing Permit	$75.00	75.00
	Certificate of Completion (If stand-alone permit)	$10.00	
	Subtotal		
1	State Surcharge (2.5% of total fees or minimum $4.00)		

I hereby certify that the above information is correct, and that said work will be in conformance with the National Electrical Code in force and all other applicable codes.

Date: Contractor or Owner: **Total Fee**

Competency Card # State Number:

Valuation Fee Schedule

Valuation	Fee	Valuation	Fee	Valuation	Fee	Valuation	Fee
1,000	$75.00	26,000	$149.00	51,000	$199.00	76,000	$249.00
2,000	$78.00	27,000	$151.00	52,000	$201.00	77,000	$251.00
3,000	$81.00	28,000	$153.00	53,000	$203.00	78,000	$253.00
4,000	$84.00	29,000	$155.00	54,000	$205.00	79,000	$255.00
5,000	$87.00	30,000	$157.00	55,000	$207.00	80,000	$257.00
6,000	$90.00	31,000	$159.00	56,000	$209.00	81,000	$259.00
7,000	$93.00	32,000	$161.00	57,000	$211.00	82,000	$261.00
8,000	$96.00	33,000	$163.00	58,000	$213.00	83,000	$263.00
9,000	$99.00	34,000	$165.00	59,000	$215.00	84,000	$265.00
10,000	$102.00	35,000	$167.00	60,000	$217.00	85,000	$267.00
11,000	$105.00	36,000	$169.00	61,000	$219.00	86,000	$269.00
12,000	$108.00	37,000	$171.00	62,000	$221.00	87,000	$271.00
13,000	$111.00	38,000	$173.00	63,000	$223.00	88,000	$273.00
14,000	$114.00	39,000	$175.00	64,000	$225.00	89,000	$275.00
15,000	$117.00	40,000	$177.00	65,000	$227.00	90,000	$277.00
16,000	$120.00	41,000	$179.00	66,000	$229.00	91,000	$279.00
17,000	$123.00	42,000	$181.00	67,000	$231.00	92,000	$281.00
18,000	$126.00	43,000	$183.00	68,000	$233.00	93,000	$283.00
19,000	$129.00	44,000	$185.00	69,000	$235.00	94,000	$285.00
20,000	$132.00	45,000	$187.00	70,000	$237.00	95,000	$287.00
21,000	$135.00	46,000	$189.00	71,000	$239.00	96,000	$289.00
22,000	$138.00	47,000	$191.00	72,000	$241.00	97,000	$291.00
23,000	$141.00	48,000	$193.00	73,000	$243.00	98,000	$293.00
24,000	$144.00	49,000	$195.00	74,000	$245.00	99,000	$295.00
25,000	$147.00	50,000	$197.00	75,000	$247.00	100,000	$297.00

Over 100,000, fee is $297.00 plus $1.50 per thousand thereafter or fraction thereof.

Highlands County Fire Rescue
Emergency Medical Service (EMS)
6850 W. George Blvd., Sebring FL 33872
(863) 402-6630

Fee Schedule FY 21-22

Service Type	Fee
BLS Base Rate (IV or less, including glucose check w/o ALS assessment or procedure/treatment)	$600.00
ALS 1 Base Rate (ALS assessment; ALS procedure, excl. IV only) *	$650.00
ALS 2 Base Rate *	$750.00
Mileage (per loaded mile)	$12.00
Treatment Only, No Transport	$75.00
Refusal (for habitual abuse of the system, administrative discretion)	$75.00
Event Designated ALS Unit Standby Coverage / per hr. / min. 2 hrs.	$130.00
Stemi/Cath Lab Designated ALS Unit Standby / per hr. / min. 2 hrs.	$200.00

Treatment/Transport to Landing Zone will be charged appropriate base rate plus a minimum of one (1) mile

* ALS 2 Base Rate:

I. At least three administrations of medications

   a. Medications **must** be by IV push, bolus, or infusion.
   b. Three administrations of the SAME medication qualify for the 3 medications rule.
   c. The following medications DO NOT qualify for the 3-medication rule
      i. Crystalloid, Hypotonic or Hypertonic solutions
      ii. D5W
      iii. Normal Saline
      iv. Ringer's Lactate
      v. Oxygen
      vi. Aspirin

OR

II. One of the following procedures:
   a. Manual defibrillation/cardioversion
   b. Endotracheal Intubation
   c. Central venous IV line

d. Cardiac pacing
e. Chest decompression
f. Surgical airway
g. Intraosseous line

All other emergency and non-emergency transports are billed to the patient at the usual rate.

Highlands County Fire Rescue
Fire Prevention
6850 W. George Blvd Sebring, FL 33875
(863) 385-1112

Fee Schedule FY 21-22

Pre-Inspection

Pre-Inspection	$25.00

Routine Fire Inspections*

The first re-inspection is free. Each subsequent re-inspection will be billed at twice the inspection charge.

Number of Square Feet	Normal Fee	Re-Inspection Fee
Up to 5,000	$25.00	$50.00
5,001 – 10,000	$30.00	$60.00
10,001 – 15,000	$35.00	$70.00
15,001 – 20,000	$40.00	$80.00
20,001 – 25,000	$45.00	$90.00
25,001 – 30,000	$50.00	$100.00
30,001 – 35,000	$55.00	$110.00
35,5001 – 40,000	$60.00	$120.00
40,001 – 45,000	$65.00	$130.00
45,001 – 50,000	$70.00	$140.00
50,001 – 55,000	$75.00	$150.00
55,001 – 60,000	$80.00	$160.00
60,001 – 65,000	$85.00	$170.00
65,001 – 70,000	$90.00	$180.00

Number of Square Feet	Normal Fee	Re-Inspection Fee
70,001 – 75,000	$95.00	$190.00
75,001 – 80,000	$100.00	$200.00
Above 80,001	$105.00	$210.00

Certificate of Occupancy Inspections

Number of Square Feet	Normal Fee	Re-Inspection Fee
Up to 5,000	$25.00	$50.00
5,001 – 10,000	$30.00	$60.00
10,001 – 15,000	$35.00	$70.00
15,001 – 20,000	$40.00	$80.00
20,001 – 25,000	$45.00	$90.00
25,001 – 30,000	$50.00	$100.00
Above 30,000	$55.00	$110.00

Miscellaneous Fees

Department of Children and Families Service*	$25.00
For Certificate of Construction Plan	$25.00-$110.00
Sprinkler Systems, Standpipes and Smoke Alarms	$25.00
Pre-Review of Construction Plan	$20.00 per page
Construction Plan Review	$20.00 per page
Revision of Construction Plans	$20.00 per page
Sparkler Permit	$30.00
Public Fireworks Display Permit	$100.00

Miscellaneous Fees (Continued)

Tent Permit	$30.00
Fire Safety Program Fee*	* $5.00 per occupational License

***Effective: May 27, 2003 (Per Resolution 02-03-132) - Currently the fees for Routine Fire Inspections, Department of Children and Families Services Inspections, and the Fire Safety Program Fees, are not being collected.**

Highlands County Engineer
505 South Commerce Avenue, Sebring, FL 33870
(863) 402-6877

Fee Schedule FY 21-22

Comprehensive Plan Map Amendments

Small Scale Map Amendment

Pre-Application Conference (Optional)	$150.00
Concurrency Traffic Analysis Review	$80.00

Large Scale Map Amendment

Pre-Application Conference	$200.00
Concurrency Traffic Analysis Review	$120.00

Developments Within Adjacent Municipality

Concurrency Review of Municipality

Small Projects w/traffic analysis by County Engineer	Fee Waived
Minor Project w/ Minor Traffic Impact Analysis (TIA)	$ 300.00
Major Project w/ Major Traffic Impact Analysis (TIA)	$ 500.00
Pre-Application Conference - Major Traffic Impact Analysis (TIA) (Mandatory)	$ 150.00
Off-Site Construction Plans Review – Minor (per sheet)	$500.00
Off-Site Construction Plans Review – Major (per sheet)	$500.00
Commercial Driveway – Roadway Construction (Small)	$300.00
Commercial Driveway – Roadway Construction (Minor)	$ 500.00
Commercial Driveway – Roadway Construction (Major)	$ 500.00

Developments Within the Unincorporated Areas

Concurrency Review of Unincorporated

Small Project w/Analysis by County Engineer	$ 300.00
Project w/ Minor Traffic Impact Analysis (TIA)	$400.00
Project w/ Major Traffic Impact Analysis (TIA)	$600.00
Pre-Application Conference- Major Traffic Impact Analysis (TIA) (Mandatory)	$150.00

Development of Regional Impact

Base Fee	$3,000.00
Additional Charge per Acre over 400 Acres	$5.00
Substantial Deviation (DRI)	$1,000.00
Annual Review Fee	$300.00
Variance Requests to Land Development Regulations	$350.00

Flood Hazard Development

Flood Hazard Development Permit	$500.00

Improvement (Development) Plans Review

Improvement Plans Review (Per Sheet)	$500.00
Revision of Previously Approved Improvement Plan (Per sheet)	$350.00

Planned Development District Review

Base Fee	$3,000.00
Additional Charge Per Acre Over 400 Acres	$5.00
Post Approval Revisions Review/Text Amendments	$1,000.00

Annual Review Fee	$300.00

Commercial Development

Preliminary Site Plan Review (Per sheet)	$500.00
Final Site Plan Review (Per sheet > 11x 17)	$500.00
Final Site Plan Review (Per sheet on 11x17, 4 sheet minimum)	$125.00
Commercial Driveway (Connection) Permit	$800.00
Revision of Previously Approved Preliminary or Final Plan (Per sheet)	$350.00
Site Plan Exemption	$400.00

Master Park Plan

RV and Mobile Home Parks Review (Per sheet)	$500.00

Preliminary Plat Review

(Some Commercial Development May Follow These Procedures)

Control Point Monuments	$7.00
1-50 Property Corners, Permanent Control Points/Monuments	$700.00
Each Additional 1-50 Corners, Permanent Control Points/Monuments	$300.00

Final Plat Review and Field Locate All Corners

(Some Commercial Development May Follow These Procedures)

1-50 Property Corners, Permanent Control Points/Monuments	$700.00
Each Additional 1-50 Corners, Permanent Control Points/Monuments	$300.00

Mining Permits

Base Fee, Plan Review (Per sheet)	$500.00

Per Mining Acre	$10.00
Annual Review Fee	$500.00

Residential Driveway Permit
(All with Grades Set)

New Driveway, One Access	$250.00
Existing Driveway Inspection	$80.00
Conversion, Existing Driveway to New Driveway, One Access	$180.00
New Driveway, Two Access Points	$280.00
Renewal of Expired Permit	$70.00
Resetting of Grade Stakes	$80.00
Re-Inspection of Finals	$80.00
Pre-pour Re-Inspection	$80.00
Ditch Closure/Modification (Includes Grades)	$400.00
Road Damage (Per square yard)	$90.00
Red Tag Fee	$100.00

Right of Way Use Permits

Temporary Use	$400.00
Other Right-Of-Way Construction	$400.00
General Utility Permit	$400.00
House Moving Permit	$400.00
Unauthorized work within the Right-Of-Way (plus restoration)	$1,000.00

Vacation of Right-of-Way or Easements

Vacation of Right-of-Way	$800.00

Vacation of Right-of-Way Due to Existing Encroachments	$1,000.00
Vacation of Easement	$500.00

Vacation of Right-of-Way or Easements (Continued)

Vacation of Easement Due to Existing Encroachments	$600.00
Vacation of Plat	$800.00

GIS/Addressing

Addressing – New Construction (Non-County Initiated) Other than New Development	$25.00
Address Verification (Non-County Initiated)	$10.00
Renaming Roadway (Private and Public)	$150.00
Readdressing of changed Site Plan/Plat	$150.00
Addressing Fee – Commercial Platting- First 10 addresses (To be charged at the time addresses are initially assigned to the development)	$15.00 per
Each additional address	$5.00 per

Media Processing, Manuals & Standards Cost

Land Development Regulations (Hard Copy)	$75.00
Technical Standards Manual (Hard Copy)	$25.00
Aerial Map	$5.00
Highlands County Road Map	$1.50
Map of Roads Maintained by Highlands County	$50.00

Copies/Prints (All)

Letter Size (F.S. 119.07)	$0.15
Legal Size (F.S. 119.07)	$0.15
11X17 Copies	$0.25
Two Sided- Letter Size (F.S. 119.07)	$0.20
Two Sided- Legal Size (F.S. 119.07)	$0.20
Two Sided 11 x 17	$0.30

Plots, Including Color

Up to 42”, Per Sheet	$5.00
In excess of 42”, Per Sheet, Up to 120” Long	$10.00

Digital Analysis, Overlay and Associated Manual Work

Minimum Charge (One hour)	$75.00
Additional Hours	$30.00

Electronic Database and Digital Map Files

(Per Hour)

Minimum Charge (One hour)	$25.00
Additional Hours	$30.00
Computer Time (Per hour)	$25.00
Staff Time (Per hour)	$25.00

Highlands County Traffic Operations
4330 George Blvd., Sebring, FL 33875
(863) 402-6536

Fee Schedule FY 21-22

Traffic Cones

36" FDOT Traffic Cones with Reflective Collars	$.25/day	$1.75/week

Barricades

36” Type II Barricade	$.35/day	$2.45/week
36” Type II Barricade with Traffic Sign	$.35/day	$2.45/week
36” Type II Barricade with 24” x 30” Detour Sign Right	$.35/day	$2.45/week
36” Type II Barricade with 24” x 30” Detour Sign Left	$.35/day	$2.45/week
72” Type II Barricade with 18” x 48” Detour Sign Right	$.35/day	$2.45/week
72” Type II Barricade with 18” x 48” Detour Sign Left	$.35/day	$2.45/week
72” Type II Barricade with 38” x 48” Road Closed Sign	$.35/day	$2.45/week

Signs

48” Advanced Placed Road Closed Ahead Sign on Stand	$.40/day	$2.80/week
48” Advanced Placed Detour Ahead Sign on Stand	$.40/day	$2.80/week
48” Road Closed Ahead ½ mile Sign on Stand	$.40/day	$2.80/week
48” Road Closed Ahead 1-mile Sign on Stand	$.40/day	$2.80/week
48” Detour Ahead ½ mile Sign on Stand	$.40/day	$2.80/week
48” Detour Ahead 1-mile Sign on Stand	$.40/day	$2.80/week
48” Road Work Ahead Sign on Stand	$.40/day	$2.80/week

48” Left Lane Closed Legend Sign on Stand	$.40/day	$2.80/week
48” Left Lane Closed Symbol Sign on Stand	$.40/day	$2.80/week
48” Right Lane Closed Legend Sign on Stand	$.40/day	$2.80/week
48” Right Lane Closed Symbol Sign on Stand	$.40/day	$2.80/week

Arrow Boards

Arrow Board Trailer (Government Agency Only)	$25.00/day	$175.00/wk

Message Boards

PCMS Message Board (Installed & Removed by HCTO) Labor & Equipment Rates Apply in addition to rental fee	$25.00/day	$175.00/wk

Portable Light Station

Portable Light Station (Government Agency Only)	$25.00/day	$175.00/wk

Heartland Library Cooperative

Fee Schedule FY 21-22

General Fees

Description	Cost
3 Month Non-Residential Library Card	$10.00
6 Month Non-Residential Library Card	$20.00
12 Month Non-Residential Library Card	$30.00
Resident Library Card	FREE
Collection Agency Fee	$10.00
Processing Fee/Replacements	$5.00 each
Processing Fee/Damaged Material	Cost of replacement plus $5.00 processing
Replacement Library Card	$2.00
Copies, B&W 8 x 11	$0.25 each
Copies, Color 8 x 11	$1.00 each
Copies, legal sized	$0.25 each
Guest Pass for Public Access Computers	$2.00 per hour
Guest Pass for Wireless Access	FREE
Computer Printouts, B&W	$0.25 each
Computer Printouts, Color	$1.00 each

Late Fees

Description	Cost
Audio Cassette, Kits, Music CD	$0.25 per day
Audio CD Sets	$1.00 per day
Video Cassette	$0.25 per day
DVD	$1.00 per day
Video Game	$1.00 per day
Books	$0.25 per day
Periodicals	$0.25 per day
Pink Cart Books	$1.00 per day
Playaways	$1.00 per day
Maximum Fine Per Item	$50.00

Estimated Replacement Costs

Description	Default
Cassette Audiobook	$50.00/set or $9.00/per tape
CD Audiobook	$60.00/set or $9.00/per CD
Computer Software	$25.00
DVD Set	$60.00
DVD Single	$18.00
Easy Board Book	$ 8.00
Easy Book	$17.00
Hardback Book	$25.00
J Cassette Audiobook	$50.00
J CD Audiobook	$60.00
J DVD	$18.00
J Hardback Book	$17.00
J Mass Market PBK	$5.00
J Music CD	$20.00
J Trade PBK	$10.00

Description	Default
J VHS	$18.00
Magazine	$5.00
Mass Market PBK	$ 8.00
Music CD	$20.00
Reference	$60.00
Trade PBK	$16.00
VHS	$18.00
Video Game	$48.00
YA Cassette Audiobook	$50.00
YA CD Audiobook	$60.00
YA DVD	$18.00
YA Hardback Book	$17.00
YA Mass Market PBK	$5.00
YA Trade PBK	$10.00
YA VHS	$30.00

Highlands County Road and Bridge Department
4344 George Blvd., Sebring, FL 33875
(863) 402-6529

Fee Schedule FY 21-22

Mechanic Shop Rate	$43.23 per hr.

Highlands County Development Services Department
501 S. Commerce Ave, Sebring, FL 33870
Planning – (863) 402-6650
Zoning – (863) 402-6638

Fee Schedule FY 21-22

Rural Land Stewardship (RLS)	TBD (To Be Determined)
Development of Regional Impact (DRI)	$21,800.00
Zoning Change	$1,950.00
Large Scale Comprehensive Plan (LSCP) Amendment	$2,025.00
Small Scale Comprehensive Plan (SSCP) Amendment	$1,500.00
PD (Planned Development District) Amendment (minor amendment excluded)	$1,950.00
Special Use Permit	$2,925.00
FUD (Flexible Development District) Amendment (minor amendment excluded)	$1,950.00
Revision of legal on resolution, ordinance or ad when applicant provides revised legal	$1,375.00
Concurrency Traffic Analysis Reviews for LSCP and SSCP Amendment	Contact Engineering Dept.
Special Exception Application	$975.00
Special Exception Application for a Tower	$1,300.00
Special Exception Application for Goats, Hogs, Sheep, and Chickens	$0.00
Variance Application	$650.00
Notice Requirements (zoning changes, LSCP, SSCP, variances, Special Use Permit, and special exceptions and the like)	Actual or pro-rated expense for public notice requirements depending on the application
Environmental Clearance Report Processing Fee (> 2 acres w/ impact)	$425.00

Environmental Exemption Fee

This fee is collected with other building permit fees for projects that would otherwise have to go through Environmental Clearance even though preparation of the Environmental Clearance report would be unnecessary.

For each Residential Dwelling Unit*	$130.00
For each Commercial/Industrial Building Permit*	$325.00

*****No Environmental Exemption Fee will be collected on building permits to replace existing mobile homes and residential dwellings on their original lot or for constructing accessory in unoccupied structures, or remodeling or adding to existing structures.

Development Review Fees

Developer Requested Conference**	$400.00
Plat Review (Preliminary Plat and Final Plat, each)	$275.00
Vacation of Plat	$175.00
Vacation of Easement	$130.00
Road (Vacation) Closures	$130.00
Site Plan Review	$425.00

Development Agreement Legal Review Fee: Actual cost incurred by the legal review and services rendered by the Board Attorney and/or other law firm or service for this purpose.

******In an effort to better serve the people, Highlands County Planning and Zoning Staff believe effective communication early in the planning process prevents expensive setbacks later in the process. To this regard, two coordination meetings are available to facilitate effective communication between developer and staff: a pre-application meeting and an application review meeting. It is most beneficial to meet with the Highlands County Planning and Zoning Staff to review a proposal for basic conformity with county land use regulations. The pre-application meeting does well to circumvent routine problems that would otherwise cause delay and added expense. Prior to submitting the application, an application review meeting is also highly recommended to ensure the package is complete and as detailed as possible. There are no fees for the pre-application meeting or the application review meeting. All meetings requested by the developer after the pre-application meeting (excluding the application review meeting) or after an application is submitted qualify as a developer requested conference.

Special Approval

Special Event Permit Simple	$50.00
Special Event Permit General	$100.00
Car Tent Sales Permit	$500.00
Off-Premise Sales of Merchandise Permit	$200.00
Beverage License Review	$150.00
Temporary Beverage License (1 to 3 days permit) Review	$25.00
Administrative Waiver	$150.00

Amusements

Bingo	$130.00
Bingo – nonprofit – no fee for a temporary permit (1 to 3 days)	$ 0.00
Carnival and Exhibition	$325.00
Rodeo	$200.00
Palm Reading	$325.00

Building Permit Review

Boat Dock/Boat House	$40.00
Permit Review-New Structures	$65.00
Shed, Carport, Driveway, Slab, Screen Room, Garage, Additions, Swimming Pools, and the like	$40.00
Form Board, Fence and Seawall	$20.00
CO (Certificate of Occupancy) Review	$20.00

Exempt from Planning and Zoning review: re-roof, interior remodel with no change in use, window replacement size for size, hurricane shutters, siding, and garage door.

Nuisance Abatement Fees

Standard Abatement ($25.00 per hour)	TBD (To Be Determined)
Noticing, Abatement involving asbestos (cost of the Asbestos Survey includes an additional fee)	Fees Vary
Open Code Violations and/or Lien Confirmation Letter per property	$20.00

Document or Map Purchases

Zoning/FLUM (Future Land Use Map) Confirmation Letter per property	$20.00
Zoning Text	per County policy
Comprehensive Plan (text)	$35.00
Evaluation & Appraisal Report Document	$ 125.00
Color Maps (each FLUM or other map)	$20.00
Blueprint Maps (each FLUM or other map "32 x 32")	$ 10.00
Blueprint Maps (each FLUM or other map "24 x 36")	$ 5.00
Copies or Xerox charges – one sided	per County policy
Copies or Xerox charges – two sided	per County policy
Computer Discs with information	per County policy
Cassette tape – 90 minutes	per County policy
Computer Disc without information	per County policy
Garage Sale/Yard Sale Permit *	$ 5.00
Community Garage Sale/Yard Sale Permit*	$25.00

*****Garage/Yard Sale Permits to be obtained and paid for at the Tax Collector's Offices.

Vesting Order Applications

Single Lots of Record	$ 175.00
Subdivisions (under 26 units)	$425.00
Subdivisions (26 or more units)	$850.00
Commercial & Industrial Property	$850.00
Appeals (deposit on account)	$1,625.00

Highlands County Solid Waste Management Center
Arbuckle Landfill – 12700 Arbuckle Creek Rd.
Sebring, FL 33870
(863) 402-7786

Fee Schedule – FY21-22

Type of Material	Landfill Tipping Fee
Animal Carcasses	$75.00 per ton
Asbestos (Need 48-hour notice)	$150.00 per ton
Assistance pulling load off vehicle	$25.00 each
Class I (bagged) maximum of 10 bags	$1.00 per bag
Class I Waste/Commercial MSW (Bulk only)	$45.00 per ton
Class I Waste/Residential MSW (Bulk only)	$45.00 per ton
Construction & Demolition (C & D) Waste/Debris	$25.00 per ton
Contaminated Recycling (Contracted Hauler)	$22.50 per ton
Contaminated Soil (Less than 25 tons, Same origination site)	$45.00 per ton
Fine Dust (Granite, Plastic, Other Materials)	$10.00 per ton
Fined Load Fee	$50.00 each
Fined Load Fee (Enforcement of Tarp Ordinance)	$50.00 per ton
Flat Fee – Fined Load	$50.00 each
Fluorescent Bulbs – Residential (Maximum 10/month)	FREE
Fluorescent Bulbs – Commercial – 4 foot	$0.40 each
Fluorescent Bulbs – Commercial – 6 foot	$0.60 each
Fluorescent Bulbs – Commercial – 8 foot	$0.80 each

Type of Material	Landfill Tipping Fee
Fluorescent Bulbs – Commercial – 12 foot	$1.20 each
Fluorescent Bulbs – Commercial – Compact	$0.50 each
Fluorescent Bulbs – Commercial – U-Tube light	$1.00 each
Freon Removal	$15.00 per appliance
Gas Plastic (Ag Plastic)	$45.00 per ton
Grass Clippings	FREE
Hazardous Waste	NOT ACCEPTED
Horticultural/Yard Waste (bagged)	$0.50 per bag
Horticultural/Yard Waste (bulk)	$25.00 per ton
Landfill Cover Material Unless Waived	$5.00 per ton
Mechanical Assistance (battery jump)	$25.00 each
Minimum Charge for C & D Bulk Items	$10.00 minimum
Minimum Charge for Class 1 & Horticultural Bulk Items	$10.00 minimum
Mobile Home Trailer 40' or less	$200.00 flat fee
Mobile Home Trailer over 40'	$300.00 flat fee
Mobile Home Trailer w/drywall 40' or less	$350.00 flat fee
Mobile Home Trailer w/drywall over 40'	$450.00 flat fee
Paint Disposal - Commercial	$3.00 per gallon
Prohibited Debris Separation Fee (ALL OTHERS)	$150.00 each
Prohibited Debris Separation Fee (Mini Wheel)	$75.00 each
Prohibited Debris Waste Separation Fee (Pick-Up)	$50.00 each
Propane Tanks – 121 lb. - 250 lb.	$20.00 each

Type of Material	Landfill Tipping Fee
Propane Tanks - 20 lb. or less	FREE
Propane Tanks – 21 lb. - 30lb.	$5.00 each
Propane Tanks – 31 lb. - 120 lb.	$10.00 each
Residential Illegal Dump Property Cleanup by Owner (With Documentation)	FREE
RF Tag Replacement	$20.00 each
Road Base Material (concrete and asphalt paving and roofing)	FREE
Tires, Bulk Rate	$110.00 per ton
Tires, Individual Car Tires (Residential, Up to 20” Tires)	FREE
Tires, Individual Car Tires (Commercial)	$2.00 each
Tires, Individual Mobile Home Tires	$5.00 each
Tires, Individual Truck Tires (Over 20” Tire Size)	$7.50 each
Tires, Large Truck Tires and OTR Tires	$15.00 each
Unloading Fee	$35.00 each
Vehicle & Trailer Weight Tickets	$5.00 per ticket
White Goods (refrigerators, stoves, water heaters, etc.)	$20.00 per ton

Highlands County Health Department
7205 South George Blvd., Sebring, FL 33875
863-386-6040

Please contact the Health Department directly regarding fee questions. They can be reached at (863) 386-6040 or http://highlands.floridahealth.gov/.

RESOLUTION NO. 20-21-____

A RESOLUTION OF THE HIGHLANDS COUNTY `BOARD OF COUNTY COMMISSIONERS PERTAINING TO THE CAPITAL FINANCIAL STRATEGY; PROVIDING FOR LEGISLATIVE FINDINGS AND INTENT; PROVIDING FOR THE REPEAL OF PRIOR RESOLUTION; PROVIDING FOR THE ADOPTION OF CAPITAL FINANCIAL STRATEGY; PROVIDING FOR THE IMPLEMENTATION OF ADMINISTRATIVE ACTIONS; PROVIDING A SAVINGS CLAUSE; PROVIDING FOR SCRIVENER'S ERRORS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the County's Capital Financial Strategy is a ten-year plan which attempts to map out the future capital expenditures of the County with the understanding that the beginning year is based on the tentative budget for the upcoming fiscal year; and

WHEREAS, the County has prepared its Capital Financial Strategy for the period beginning with Fiscal Year 2021-22; and

WHEREAS, the County has determined that it is fiscally prudent and appropriate to adopt the Capital Financial Strategy as part of the budget process.

NOW, THEREFORE, BE IT RESOLVED BY THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS AS FOLLOWS:

SECTION 1. Legislative Findings and Intent. Highlands County has complied with all requirements and procedures of Florida law in processing this Resolution. The above recitals are hereby adopted.

SECTION 2. Repeal of Prior Resolution. Highlands County Resolution No. 19-20-143, is hereby repealed in its entirety.

SECTION 3. Adoption of Capital Financial Strategy. The Capital Financial Strategy, attached hereto as **Exhibit A**, is hereby approved and adopted for implementation.

SECTION 4. Implementation of Administrative Actions. The County Administrator is hereby authorized and directed to take such actions as deemed necessary and appropriate in order to implement the provisions of this Resolution. The County Administrator may, as deemed appropriate, necessary and convenient, delegate the powers of implementation as herein set forth to such County employees as deemed effectual and prudent.

SECTION 5. Savings Clause. All prior actions of Highlands County pertaining to the adoption of the Capital Financial Strategy, which is the subject of this Resolution, as well as any and all matters relating thereto, are hereby ratified and affirmed consistent with the provisions of this Resolution.

SECTION 6. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Resolution, as determined by the County Administrator and County Attorney, may be corrected.

SECTION 7. Conflicts. All Resolutions or parts of Resolutions in conflict with any of the provisions of this Resolution are hereby repealed.

SECTION 8. Severability. If any Section or portion of a Section of this Resolution proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other Section or part of this Resolution.

SECTION 9. Effective Date. This Resolution shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED this 21st day of September, A.D., 2021.

HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS

By: _____
Scott Kirouac, Chairman

ATTEST:

_____
Jerome Kaszubowski,
Highlands County Clerk of Court

Exhibit "A"
Capital Financial Strategy

HIGHLANDS COUNTY

CAPITAL FINANCIAL STRATEGY

FY 2021/2022
THROUGH 2030/2031

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2021/2022 thru 2030/2031

09/01/21

KEY: REVISED | SAME | NEW | REDUCED

CAPITAL BUDGET SUMMARY	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
AD VALOREM TAXES	95,686	22,491	22,491	0	0	0	0	0	0			44,982
NAV FIRE ASSESSMENT LOAN	2,201,800	0	0	926,200	2,000,000							2,926,200
FIRE INSPECTION												0
LOCAL OPTION SALES TAX	11,650,000	12,387,220	12,820,773	13,269,500	13,733,932	14,214,620	14,712,132	15,227,056	15,760,003	16,311,603	16,882,509	145,319,348
INTEREST EARNINGS	175,151	176,903	178,672	180,458	182,263	184,086	185,926	187,786	189,664	191,560	193,476	1,850,793
INTERLOCAL AGREEMENTS												0
GRANTS / OTHER FUNDING	71,972	1,444,781	376,526	378,871	81,263	83,703	85,377	87,085	88,826	90,603	92,415	2,809,450
SOLID WASTE TRUST FUND	2,180,000	5,693,000	7,264,300	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	0	19,544,170
IMPROVEMENT DISTRICT FUNDS												0
FUEL TAX	463,972	81,324	76,526	78,871	81,263	83,703	435,377	337,085	238,826	240,603	242,415	1,895,993
BUILDING DEPARTMENT												0
DEBT PROCEEDS												0
IMPACT FEES												0
ENERGY RECOVERY FUNDS												0
OTHER												0
FUND BALANCE (Unallocated)												0
TOTAL GENERATED REVENUES:	**16,838,581**	**19,805,719**	**20,739,287**	**17,009,900**	**16,078,721**	**15,578,212**	**15,418,812**	**16,954,811**	**17,846,819**	**17,547,839**	**17,410,815**	**174,390,936**
EXPENSES FOR GENERATED REVENUES:												
DEBT SERVICES												
Debt Service - Recreation												0
Debt Service - Monitor Defibrillators (4yr plan)	135,879	135,879										135,879
Debt Service - Radio System												0
Debt Service - Series 2015 Loan	2,998,711	2,999,190	2,998,563	2,996,831	2,998,943	2,999,849						14,993,376
Debt Service - Future							3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
COMMUNITY SERVICES												
RPAC Improvements (Unallocated)	250,000	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	3,284,916
Playground Systems (HL Bishop/Sports Complex)	141,980											0
												0

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2021/2022 thru 2030/2031

09/01/21

KEY: REVISED | SAME | NEW | REDUCED

CAPITAL BUDGET SUMMARY	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
GENERAL GOVERNMENT												
Natural Resources Project Funding (County Match) (005)	43,750	0	0	0	0	0	0	0	0	0	0	0
County Facility Improvements	0	300,000	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	3,226,389
County Facility Roof Replacements		200,000	200,000	200,000	200,000	200,000	100,000	100,000	100,000	100,000	100,000	1,500,000
Generator Replacement (20 yr. Replacement)	0	85,813	85,813	87,529	89,280	91,065	92,887	94,744	96,639	98,572	100,544	922,887
Capital Outlay (Under $25,000.00) (2% of Sales Tax)	0	247,744	256,415	261,544	266,775	272,110	277,552	283,103	288,765	294,541	300,432	2,748,982
HVAC Unit Replacements	31,000	50,000	50,000	50,000	50,000	50,000	35,000	35,000	35,000	35,000	35,000	425,000
EM AC/Generator Replacements - Towers	30,000	50,000	50,000	50,000	50,000	50,000	30,000	30,000	30,000	30,000	30,000	400,000
Parks/Facilities Equipment	110,208	150,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	1,613,194
Property Acquisition		200,000	210,000	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	2,450,000
CCC Technology Infrastructure Improvement	575,000	586,500	586,500	598,230	610,195	622,398	634,846	647,543	660,494	673,704	687,178	6,307,590
CCC Vehicles (2)		64,000										64,000
CCC Office Remodel (PH 5)		75,000										75,000
Sebring Library Roof Replacement	308,650											0
Sebring Health Dept/Healthy Fam Roof Replacement		74,500	655,000									729,500
PFM Metal Storage Bldgs (Sports Complex/Fac Main)		34,000	36,000									70,000
Tax Collector Sebring Office Expansion (17035)		400,000										400,000
Tax Collector AP Office Expansion (18025)			137,000									137,000
Tax Collector LP Office Expansion			30,000									30,000
Animal Svcs Building Additions/Shelter (Sheriff)	150,000	250,000	250,000									500,000
PUBLIC SAFETY												
EMS Fleet Replacement	251,680	259,230	267,007	275,018	283,268	291,766	300,519	309,535	318,821	328,385	338,237	2,971,786
Monitor Defibrillator (005/151)	22,491	22,491	22,491									44,982
Stryker Power Pro Stretchers (151)						150,000	150,000					300,000
EOC Building Expansion	350,000	615,000										615,000
Fire Rescue Station 36	2,028,000											0
Spring Lake Airport Station 20	73,800			926,200	2,000,000							2,926,200
Highlands Park Brush Truck	100,000											0
Inmate Transport Van (Sheriff)	32,003	0	32,003	0	32,003	0	32,003	0	32,003	0	32,003	160,015
Inmate Worker Road Crew Vehicle (Sheriff)	0	29,608		29,608		29,608		29,608		29,608		148,040
HCSO Building (Sheriff)	0	65,000	407,460									472,460
Patrol Vehicle Replacement (Sheriff)	360,000	440,000	448,800	457,776	466,932	476,270	485,796	495,511	505,422	515,530	525,841	4,817,877
Jail Commercial Conveyor Type Dishwasher (Sheriff)		232,164										232,164

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2021/2022 thru 2030/2031

09/01/21

KEY: REVISED | SAME | NEW | REDUCED

CAPITAL BUDGET SUMMARY	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
PUBLIC WORKS												
Engineering/Traffic Ops Equipment	135,000	150,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	1,613,194
Road & Bridge Equipment	1,080,000	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	1,351,395	1,378,423	1,405,991	12,905,554
Traf Ops - Striping Truck (110)	320,000											0
Aquatic Weed Control Equipment	85,000											0
SOLID WASTE												
Caterpillar Type 950M LF Wheel Loader	390,000		390,000									390,000
CaterPillar Type D8 LF Crawler Dozer	1,125,000			1,367,500					1,032,000			2,399,500
LF D6 Type Crawler Dozer	665,000			808,500								808,500
Compactors / Bombags			874,300			1,012,100		1,115,800				3,002,200
Tracked Loader with Rotary Cutter		87,000										87,000
Excavators / Track Hoes									537,500	224,800		762,300
Off-Road Water Trucks										488,670		488,670
New Hydro Seeder		80,000										80,000
Construct New Landfill Operations Building		495,000										495,000
Construct New Landfill Cell No. 5		5,000,000	6,000,000									11,000,000
Replace 1/2 Ton Pickup		31,000										31,000
TRANSPORTATION												
Road & Bridge Resurfacing	2,430,000	2,700,000	2,700,000	2,754,000	2,809,080	2,865,262	2,922,567	2,981,018	3,040,639	3,101,451	3,163,480	29,037,497
Road & Bridge Reconstruction/Dirt Road Paving	630,000	700,000	700,000	714,000	728,280	742,846	757,703	772,857	788,314	804,080	820,162	7,528,240
Sebring Parkway Maintenance (Transfer for Fund 175)	225,418	244,122	234,526	239,216	244,000	248,880	253,858	258,936	264,114	269,398	274,786	2,531,835
ADA Transition Plan Improvements	62,100	69,000	69,000	70,380	71,788	73,223	74,688	76,182	77,705	79,259	80,844	742,069
TOSIP (Transportation Operational & Safety Improvements Program)		84,500	84,500	86,190	87,914	89,672	91,466	93,295	95,161	97,064	99,005	908,766
ROW Land Acquisition		670,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,570,000
Unit 3 Restrooms & Roof Replacement (110)	60,000											0
Shop Oil Room Roof (110)	12,000											0
New Traffic Operations Building	300,000	655,000										655,000
Old TOPS Building Renovations												0
Memorial Dr Sidewalk - Pompano to Sebring Parkway		1,363,457										1,363,457
Daffodil Extension Project (try for Grant)			300,000	300,000								600,000
Drainage Improvement Projects (match funding - large projects)	50,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Spring Lake Drainage Improvements		225,000										225,000
RESERVE FOR CONTINGENCY - CAPITAL BUDGET												
Reserve/Matching Funds for Grant Awards	21,000	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	475,000
Reserve	100,000	150,000	160,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,910,000
TOTAL EXPENSES FOR GENERATED REVENUES:	**15,783,713**	**21,995,198**	**20,691,379**	**15,190,642**	**13,959,538**	**13,289,954**	**12,318,486**	**13,458,326**	**14,094,275**	**13,419,195**	**12,895,026**	**151,312,019**
Difference:	1,054,869	(2,189,480)	47,909	1,819,259	2,119,183	2,288,258	3,100,327	3,496,485	3,752,544	4,128,644	4,515,789	23,078,917
Unreserved Fund Balance Brought Forward	2,550,202	360,723	408,631	2,227,890	4,347,073	6,635,330	9,735,657	13,232,141	16,984,686	21,113,330	25,629,119	

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2021/2022 thru 2030/2031

GRANTS / REIMBURSEMENTS SECTION

CATEGORY / PROJECT NAME	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
FDOT GRANT REVENUES												
Sebring Pkwy Phase II												0
												0
Memorial Dr. Sidewalk - Pompino to Sebring Parkway		1,363,457										1,363,457
CR 623 (Kenilworth) from Haywood Taylor Blvd to Mini-Ranch Rd												0
Heron St. from Hammock Rd to Howey Rd												0
Daffodil Extension Project			300,000	300,000								600,000
												0
Stryker Rd from Olivia Dr. to US 27												0
												0
												0
OTHER GRANTS												
CAC Remodeling Grants - Federal												0
CAC Remodeling Grants - State												0
CAC Remodeling - Fund Raising/Donations												0
												0
Aquatic Weed Control Grant (75/25)												0
Aquatic Weed Control Grant (75/25)												0
												0
OTHER REVENUES												
Interlocal - City of Sebring Reimbursement - Prkwy Maintenance	71,972	81,324	76,526	78,871	81,263	83,703	85,377	87,085	88,826	90,603	92,415	845,993
TOTAL GENERATED REVENUES:	**71,972**	**1,444,781**	**376,526**	**378,871**	**81,263**	**83,703**	**85,377**	**87,085**	**88,826**	**90,603**	**92,415**	**2,809,450**
Difference:												

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2021/2022 thru 2030/2031

SOLID WASTE FUNDING SECTION

CATEGORY / PROJECT NAME	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
Solid Waste Enterprise Fund	2,180,000	5,693,000	7,264,300	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	0	19,544,170
State Grants	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERATED REVENUES:	**2,180,000**	**5,693,000**	**7,264,300**	**2,176,000**	**0**	**1,012,100**	**0**	**1,115,800**	**1,569,500**	**713,470**	**0**	**19,544,170**
EXPENSES FOR GENERATED REVENUES:												
LANDFILL												
Construction & Closure:												
Landfill Equipment:												
Caterpillar Type 950M LF Wheel Loader	390,000		390,000									390,000
CaterPillar Type D8 LF Crawler Dozer	1,125,000			1,367,500					1,032,000			2,399,500
LF D6 Type Crawler Dozer	665,000			808,500								808,500
Compactors / Bombags			874,300			1,012,100		1,115,800				3,002,200
Tracked Loader with Rotary Cutter		87,000										87,000
Excavators / Track Hoes									537,500	224,800		762,300
Off-Road Water Trucks										488,670		488,670
New Skid Steer w/Bucket and Mower Attachment												0
New Hydro Seeder		80,000										80,000
Replace 1/2 Ton Pickup		31,000										31,000
Site Infrastructure:												
Cell 1 & 3 LFG Collection System Design												0
Construct New Landfill Operations Building		495,000										495,000
Construct New Landfill Cell No. 5		5,000,000	6,000,000									11,000,000
RECYCLING												
Recycling Equipment:												
												0
												0
Site Infrastructure:												
												0
TRANSFERS												
To Other Funds												0
TOTAL EXPENSES FOR GENERATED REVENUES:	**2,180,000**	**5,693,000**	**7,264,300**	**2,176,000**	**0**	**1,012,100**	**0**	**1,115,800**	**1,569,500**	**713,470**	**0**	**19,544,170**

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**RPAC**				**Category Criteria**	**Improvements**
Responsible Department:	**Parks & Facilities**				**Project Category:**	**Community Services**
Project Manager:	**Richard Fleeger**				**Project Location:**	**Varies**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		250,000	300,000	306,000	312,120	318,362	324,730	1,689,906
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 250,000	$ 300,000	$ 306,000	$ 312,120	$ 318,362	$ 324,730	$ 3,501,118

Project Description:

An annual allocation for recreation improvement projects. The Recreation and Parks Advisory Committee solicits and recommends projects to be funded and then presented to the BCC for approval.

Project Need / Justification / Benefits:

This funding is needed to continue to provide needed recreational facilities for County residents.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	RPAC

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		250,000	300,000	306,000	312,120	318,362	324,730	1,689,906
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	250,000	300,000	306,000	312,120	318,362	324,730	$ 3,501,118

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	250,000	300,000	306,000	312,120	318,362	324,730	1,689,906
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 250,000	$ 300,000	$ 306,000	$ 312,120	$ 318,362	$ 324,730	$ 3,501,118

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**HVAC Replacements**				**Category Criteria**	**Cost Benefit/Savings**
Responsible Department:	**Parks & Facilities**				**Project Category:**	**General Government**
Project Manager:	**Richard Fleeger**				**Project Location:**	**Various Buildings**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		31,000	50,000	50,000	50,000	50,000	50,000	175,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 31,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 456,000

Project Description:

1. DESCRIPTION: Replacement of HVAC Units are needed for four County facilities.

Project Need / Justification / Benefits:

2. IMPACT: Replacement of 5-ton unit at Lake Placid Road & Bridge and a 5-ton unit at Avon Park Road & Bridge, two PTAC units at EOC and a 5 ton unit at the football recreation building at the Sports Complex.
3. PERFORMANCE MEASURE(S): Currently units are beyond their useful life. Units are at the point of costing more in replacement parts and service calls to keep them in service.
4. SPECIFICATION(S)/DETAIL(S): All new units are commercial grade and have a full year parts and labor warranty with a 5-year compressor warranty.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **HVAC Replacements**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		31,000	50,000	50,000	50,000	50,000	50,000	175,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	31,000	50,000	50,000	50,000	50,000	50,000	$ 456,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	31,000	50,000	50,000	50,000	50,000	50,000	175,000
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 31,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 456,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Parks & Facilities Equipment**			**Category Criteria**	**Cost Benefit/Savings**	
Responsible Department:	**Parks & Facilities**			**Project Category:**	**General Government**	
Project Manager:	**Richard Fleeger**			**Project Location:**	**636 S. Fernleaf Ave.**	
CFS Identification Number:				**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**		
	( ) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		110,208	150,000	150,000	153,000	156,060	159,181	844,953
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 110,208	$ 150,000	$ 150,000	$ 153,000	$ 156,060	$ 159,181	$ 1,723,402

Project Description:

1. DESCRIPTION: CFS Allocation for Parks and Facilities Equipment to replace Fleet and Mowing Equipment. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

Project Need / Justification / Benefits:

2. IMPACT: Replace equipment that has expended its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

3. PERFORMANCE MEASURE(S): Continue a level of maintenance with less maintenance cost.

4. SPECIFICATION(S)/DETAIL(S): The FY21/22 Parks and Facilities Equipment Allocation is $150,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
2021 Ford Escape (replacement)	30,000		
Ford F250 (additonal position)	70,000		
TORO Workman HD Utility Vehicle	23,000		
Additional Equipment Replacement Needs	27,000		
TOTAL	**150,000**		

Project Title: (Page 2 of 2)	Parks & Facilities Equipment

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		110,208	150,000	150,000	153,000	156,060	159,181	844,953
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	110,208	150,000	150,000	153,000	156,060	159,181	$ 1,723,402

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	110,208	150,000	150,000	153,000	156,060	159,181	844,953
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 110,208	$ 150,000	$ 150,000	$ 153,000	$ 156,060	$ 159,181	$ 1,723,402

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Technology Infrastructure - REVISED**				**Category Criteria**	**Improvements**
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**General Government**
Project Manager:	**Thomas S. Haralson, Jr.**				**Project Location:**	**Varies**
CFS Identification Number:	**14033**				**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	**1**
	( ) New	(X) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment	3,232,338	880,219	586,500	598,230	610,195	622,398	634,846	3,369,842
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ 3,232,338	$ 880,219	$ 586,500	$ 598,230	$ 610,195	$ 622,398	$ 634,846	$ 10,534,567

Project Description:

The proposed technology & infrastructure improvement projects will provide necessary equipment to protect against data loss, ensure compliance with Florida Administrative Code Chapter 1B-26, remediate acute security risks, improve physical facilities and their utility efficiency, reduce annual expenditures to local telco, and replace obsolete network equipment currently limiting our ability to manage internal and external network vulnerabilities.

All the above listed equipment, based on the currently proposed configuration, will more than satisfy the five-year usefulness condition for use of Infrastructure Surtax funds.

Project Need / Justification / Benefits:

Enterprise Database Platform: This upgrade enables databases, supporting critical business applications, to remain online in the event of a data center outage and exponentially increases both our Recovery Point Objective (RPO) and our Recovery Time Objective (RTO) on these datasets.
Data Center Resiliency Improvements: To fully realize the value of recent investments, technology hubs and connectivity must be updated. These enhancements will prepare our facilities to host the next generation of technology hardware.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Enterprise Database Platform	57,173		
Data Center Resiliency Improvements	560,000		
TOTAL	**617,173.00**		

Project Title: (Page 2 of 2) **Technology Infrastructure - REVISED**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	3,232,338	880,219	586,500	598,230	610,195	622,398	634,846	3,369,842
Gas Tax								
Communications Tax								
Other								
Total Funding:	3,232,338	880,219	586,500	598,230	610,195	622,398	634,846	$ 10,534,567

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	3,232,338	880,219	586,500	598,230	610,195	622,398	634,846	3,369,842
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 3,232,338	$ 880,219	$ 586,500	$ 598,230	$ 610,195	$ 622,398	$ 634,846	$ 10,534,567

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**CCC - Two (2) Vehicles**				**Category Criteria**	**Cost Benefit/Savings**
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**General Government**
Project Manager:	**Thomas S. Haralson, Jr.**				**Project Location:**	**N/A**
CFS Identification Number:					**Programmed:**	**No**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	**2**
	(X) New	(X) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			64,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 64,000	$ -	$ -	$ -	$ -	$ 64,000

Project Description:

The purchase of two additional vehicles.

Project Need / Justification / Benefits:

Vehicles: The purchase of two additional vehicles will enable IT teams to respond more quickly at remote sites efficiently and effectively, with purpose-ready supplies already stowed onboard.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Vehicles (Service Desk and Infrastructure)	64,000		
TOTAL	**64,000.00**		

Project Title: (Page 2 of 2) **CCC - Two (2) Vehicles**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	-	64,000	-	-	-	-	-
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	64,000	-	-	-	-	$ 64,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	64,000	-	-	-	-	-
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 64,000	$ -	$ -	$ -	$ -	$ 64,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**CCC - Clerk Office Remodel PH 5**				**Category Criteria**	**Improvements**
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**General Government**
Project Manager:	**Thomas S. Haralson, Jr.**				**Project Location:**	**Govt Center Bldg**
CFS Identification Number:					**Programmed:**	**No**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	**3**
	(X) New	(X) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			75,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000

Project Description:

Clerk's Office Remodel Phase 5

Project Need / Justification / Benefits:

Clerk Remodel Project (Phase 5): This project will improve security, workflow, and provide for anticipated growth.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Clerk Office Remodel (Phase 5)	75,000		
TOTAL	**75,000.00**		

Project Title: (Page 2 of 2) **CCC - Clerk Office Remodel PH 5**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	-	75,000	-	-	-	-	-
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	75,000	-	-	-	-	$ 75,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	75,000	-	-	-	-	-
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Sebring Health Dept/Healthy Families Roof Rplc**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**Parks & Facilities**				**Project Category:**	**General Government**
Project Manager:	**Sarah Albritton**				**Project Location:**	**7201 S. George Blvd**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 22/23**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)			5,000					
Design / Plans / Engineering			65,000					
Land Acquisition								
Permits			2,500					
Construction				600,000				
Inspection / Testing								
Project Management			2,000	5,000				
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous				50,000				
Other / Indirect								
Total Expenditures	$ -	$ -	$ 74,500	$ 655,000	$ -	$ -	$ -	$ 729,500

Project Description:

1. DESCRIPTION: This project is for the replacement of the roof membrane on the Sebring Health Department building. The building is a singe story building with pre-engineered steel joist and insulated concrete decking and is approximately 24,000 sqft. This project will also address resloping of some identified low sloping areas which currently retain water.

Project Need / Justification / Benefits:

2. IMPACT: During 2016 a comprehensive assessment of several roof systems in the county identified that the Sebring Health Department roof membrane needed to be replace as it is showing significant ware and tare.

3. PERFORMANCE(S): Regular maintenance to ensure the structure integrity of the building.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is $729,500 from the infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Sebring Health Dept/Healthy Families Roof Rplc

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			74,500	655,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	74,500	655,000	-	-	-	$ 729,500

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	74,500	655,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 74,500	$ 655,000	$ -	$ -	$ -	$ 729,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Metal Storage Building (Sports Complex)**				**Category Criteria**	**Improvements**
Responsible Department:	**Parks & Facilities**				**Project Category:**	**General Government**
Project Manager:	**Richard Fleeger**				**Project Location:**	**216 Sheriff's Tower Road**
CFS Identification Number:					**Programmed:**	**No**
Project Type:	( ) On-going	(X) 1-Year	( ) Multi-Yr		**Project Priority:**	
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			34,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 34,000	$ -	$ -	$ -	$ -	$ 34,000

Project Description:

1. DESCRIPTION: Storage Building is needed at the Sports Complex to provide storage options to renters. Some tournaments are multiday events and most travel from other counties. Having storage on site will make the Sports Complex more attractive to potential renters.

Project Need / Justification / Benefits:

2. IMPACT: To erect metal building with concrete floor and roll up door to offer storage solution to leagues interested in utilizing the Sports Complex. This is an amenity that is requested by potential renters.

3. PERFORMANCE MEASURE(S): Installing storage onsite at the complex offers a venue that is more attractive to potential renters. This enhancement potentially increases sports tourism at this facility.

4. SPECIFICATION(S)/DETAIL(S): 30' x 40' x 16' Garage/ Workshop with concrete floor and 26 gauge roof. 12' x 12' heavy duty lockable roll up door and heavy duty walk thru door.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Metal Storage Building (Sports Complex)

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	-	34,000	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	34,000	-	-	-	-	$ 34,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	34,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 34,000	$ -	$ -	$ -	$ -	$ 34,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Metal Storage Building (Facilities Dept)**				**Category Criteria**	**Improvements**
Responsible Department:	**Parks & Facilities**				**Project Category:**	**General Government**
Project Manager:	**Richard Fleeger**				**Project Location:**	**636 Fernleaf Road**
CFS Identification Number:					**Programmed:**	**No**
Project Type:	( ) On-going	(X) 1-Year	( ) Multi-Yr		**Project Priority:**	
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 22/23**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction				36,000				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ -	$ 36,000	$ -	$ -	$ -	$ 36,000

Project Description:

1. DESCRIPTION: Storage Building is needed at the open space next to the Facilities warehouse.

Project Need / Justification / Benefits:

2. IMPACT: To erect metal building with concrete floor and roll up door to accomodate staff and equipment.

3. PERFORMANCE MEASURE(S): It will allow room for facilities staff and equipment currently located at Agri Civic center to move to Facilities main office reducing the locations where staff and equipment are housed.

4. SPECIFICATION(S)/DETAIL(S): 30' x 40' x 16' Garage/ Workshop with concrete floor and 26 gauge roof. 12' x 12' heavy duty lockable roll up door and heavy duty walk thru door.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Metal Building	36,000		

Project Title: (Page 2 of 2)	Metal Storage Building (Facilities Dept)

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	-	-	-	-	$ -

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	-	36,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ -	$ 36,000	$ -	$ -	$ -	$ 36,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Tax Collector Sebring Office Expansion**				**Category Criteria**	**Improvements**	
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**General Government**	
Project Manager:	**Eric Zwayer**				**Project Location:**	**Sebring Office**	
CFS Identification Number:	**17035**				**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	**1**	
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**		

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		100,000	200,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			200,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 100,000	$ 400,000	$ -	$ -	$ -	$ -	$ 500,000

Project Description:

1. DESCRIPTION: Remodel of interior front counter office space and the back office work areas including the drive-thru for the Tax Collector's office at 540 S. Commerce Ave. Sebring, FL.

Project Need / Justification / Benefits:

2. IMPACT: Remodel of office will address the expected growth in our County and in Florida as we continue to provide both County and State services.
3. PERFORMANCE MEASURE(S): Remodel of building will allow us to serve the customer more efficiently and deal with the increasing wait times in all of our offices.
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at $500,000.00 to be funded from Infrastructure Surtax Fund.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Tax Collector Sebring Office Expansion

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	100,000	400,000	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	100,000	400,000	-	-	-	-	$ 500,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	100,000	400,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 100,000	$ 400,000	$ -	$ -	$ -	$ -	$ 500,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Tax Collector AP Office Expansion**				**Category Criteria**	**Improvements**
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**General Government**
Project Manager:	**Eric Zwayer**				**Project Location:**	**Avon Park Office**
CFS Identification Number:	**18025**				**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	**2**
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		113,000		42,000				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment				95,000				
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 113,000	$ -	$ 137,000	$ -	$ -	$ -	$ 250,000

Project Description:

1. DESCRIPTION: Remodel of current Avon Park office space to include adding the old Supervisor of Elections space as a reception/waiting area for the Tax Collector's office at 116 E. Main Street. Avon Park, FL.

Project Need / Justification / Benefits:

2. IMPACT: Remodel of office will address the expected growth in our County and in Florida as we continue to provide both County and State services.
3. PERFORMANCE MEASURE(S): Remodel of building will allow us to serve the customer more efficiently and deal with the increasing wait times in all of our offices.
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at $250,000.00 to be funded from Infrastructure Surtax Fund.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **Tax Collector AP Office Expansion**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	113,000	-	137,000	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	113,000	-	137,000	-	-	-	$ 250,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	113,000	-	137,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 113,000	$ -	$ 137,000	$ -	$ -	$ -	$ 250,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Tax Collector Lake Placid Office Improvements**				**Category Criteria**	**Improvements**	
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**General Government**	
Project Manager:	**Eric Zwayer**				**Project Location:**	**Lake Placid Office**	
CFS Identification Number:					**Programmed:**	**No**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	**3**	
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**		

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits				1,000				
Construction				25,000				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment				4,000				
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000

Project Description:

1. DESCRIPTION: Remodel of current Lake Placid office space to include additional storage space and restroom improvements for the Tax Collector's office at 11 N. Pine Street. Lake Placid, FL.

Project Need / Justification / Benefits:

2. IMPACT: Remodel of office will improve and fix existing restroom issues as well as provide adequate office space for office supplies.
3. PERFORMANCE MEASURE(S): Remodel of existing restroom and storage space will improve the service provided to our residents.
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at $30,000.00 to be funded from Infrastructure Surtax Fund.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Tax Collector Lake Placid Office Improvements

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	-	-	30,000	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	30,000	-	-	-	$ 30,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	-	30,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**16044 - Animal Services Building Addition**			**Category Criteria**	**Improvements**	
Responsible Department:	**ENGINEERING**			**Project Category:**	**Public Safety**	
Project Manager:	**Sarah Albritton**			**Project Location:**	**Animal Services**	
CFS Identification Number:				**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	(x) Multi-Yr	**Project Priority:**		
	( ) New	(x) Revised	( ) Existing	**Projected Date of Completion:**	**FY 22/23**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Pre-Construction (i.e. Survey)		5,000						
Design / Plans / Engineering		90,000						
Land Acquisition								
Permits								
Construction	50,743	361,382	250,000	250,000				
Inspection / Testing		2,500						
Project Management		19,500						
Furniture / Fixtures / Equipment		10,500						
Contingency / Miscellaneous		60,375						
Other / Indirect								
Total Expenditures	$ 50,743	$ 549,257	$ 250,000	$ 250,000	$ -	$ -	$ -	$ 1,100,000

Project Description:

1. DESCRIPTION: This project will consist of an approximately 2,500 to 3,000 square feet addition to the Sheriff's Office operations building for the Animal Services unit, which will include but not limited to replacement of 600 +/- SF dog pens building, sitework, paved parking, sewage disposal, and stormwater management. The present Operations Building, which was built in 1970, is approximately 967 square feet and does not provide adequate work space for the employees or the necessary spaces to serve the public. Today, the dog pens are separated by chain link fence. A single diseased dog in a pen raises the likelihood of spreading infection to surrounding pens. Separating pens by concrete walls, would decrease the likelihood of spreading infection. Also, the concrete foundation is saturated with urine, which causes an unfriendly smell to potential dog owner. The above improvements and additions are needed to provide the Sheriff's Office and the public a satisfying infrastructure.

Project Need / Justification / Benefits:

2. IMPACT: The remodel and updates to the Animal Services Building will upgrade the facility for staff as well as update the necessary spaces to serve the public and will aid in the adoption of animals.
3. PERFORMANCE MEASURE(S): Upgrade the existing Animal Services Building; update the dog pens with a new covered open-air dog pens building; upgrade the existing parking area and add a total of 20 parking spaces for staff.
4. SPECIFICATION(S)/DETAIL(S): The total cost for this project is estimated at $1,100,000.00 to be funded by the Infrastructure Surtax Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **16044 - Animal Services Building Addition**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	50,743	549,257	250,000	250,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	50,743	549,257	250,000	250,000	-	-	-	$ 1,100,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
County Funding	50,743	549,257	250,000	250,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 50,743	$ 549,257	$ 250,000	$ 250,000	$ -	$ -	$ -	$ 1,100,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**EMS FLEET REPLACEMENT**				**Category Criteria**	**Improvements**
Responsible Department:	**EMERGENCY MEDICAL SERVICES**				**Project Category:**	**Public Safety**
Project Manager:	**D. SPILLMAN**				**Project Location:**	**EMS**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr		**Project Priority:**	**1**
	( ) New	(X) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		251,680	259,230	267,007	275,018	283,268	291,766	1,595,497
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 251,680	$ 259,230	$ 267,007	$ 275,018	$ 283,268	$ 291,766	$ 3,223,466

Project Description:

1. DESCRIPTION: This is a yearly request to provide one (1) new Type I (truck chassis) ambulance to preserve the EMS Ambulance inventory. A prepayment of 50% when the order is placed and trade in of one (1) older existing van ambulances will consider to assisting in lowering overall cost

Project Need / Justification / Benefits:

2. IMPACT: The need is to provide a vehicle for emergency Reponses that has a strong structurally extruded body and has been tested for crash safety. Injuries and fatalities from the patient compartment occur due to unrestrained rescuers in the back being thrown around. A patient compartment air bag system to protect the rescuer riding in the patient care compartment will be required.

3. PERFORMANCE MEASURE(S): Replacing current van chassis ambulances with a truck chassis ambulance is a matter of increased safety and crash worthiness for our EMS employees as well as patients transported.

4. SPECIFICATION(S)/DETAIL(S): This type of ambulance is the minimum type needed for 911 response, care and transportation that Highlands County EMS provides.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **EMS FLEET REPLACEMENT**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		251,680	259,230	267,007	275,018	283,268	291,766	1,595,497
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	251,680	259,230	267,007	275,018	283,268	291,766	$ 3,223,466

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	251,680	259,230	267,007	275,018	283,268	291,766	1,595,497
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 251,680	$ 259,230	$ 267,007	$ 275,018	$ 283,268	$ 291,766	$ 3,223,466

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**EOC BUILDING REMODEL**			**Category Criteria**	**Improvements**	
Responsible Department:	**EMERGENCY OPERATIONS**			**Project Category:**	**Public Safety**	
Project Manager:	**LATOSHA REISS**			**Project Location:**	**6850 W. GEORGE BLVD.**	
CFS Identification Number:	**19040**			**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	**1**	
	( ) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering	1,425	38,000	13,000					
Land Acquisition								
Permits		10,000						
Construction		335,575	532,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			50,000					
Contingency / Miscellaneous			20,000					
Other / Indirect								
Total Expenditures	$ 1,425	$ 383,575	$ 615,000		$ -	$ -	$ -	$ 1,000,000

Project Description:

1. DESCRIPTION: Completion of planned expansion of the EOC Building at 6850 w. George Blvd. This cost includes a 5% increase in current square footage costs for a wind compliant building. All costs are estimated at this time.

Project Need / Justification / Benefits:

2. IMPACT: Completion of planned expansion of the EOC Building at 6850 w. George Blvd. Will assist in the overcrowding of the EOC during day-to-day operations and during activations.

3. PERFORMANCE MEASURE(S): The expansion of the building will allow for better daily and emergency operations. It would allow for the use of the building as a community safety complex allowing for fire, ems and emergency management to have offices and training space within the building. During our activation for Hurricane IRM, space in the EOC was a huge issue and problem.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is $1,535,000 to be funded from the Infrastructure Surtax Fund. (reduced to $1,000,000).

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

OFFICE FURNITURE/DESKS, SHELVING, STORAGE	50,000		
IT CABELING AND CONNECTIVITY	125,000		
SECURITY UPGADE TO INCLUDE NEW PORTALS	25,000		

Project Title: (Page 2 of 2) **EOC BUILDING REMODEL**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	1,425	383,575	615,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	1,425	383,575	615,000	-	-	-	-	$ 1,000,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	1,425	383,575	615,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 1,425	$ 383,575	$ 615,000	$ -	$ -	$ -	$ -	$ 1,000,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Spring Lake Airport Station**			**Category Criteria**	**Improvements**	
Responsible Department:	**FIRE SERVICES**			**Project Category:**	**Public Safety**	
Project Manager:	**Marc Bashoor**			**Project Location:**	**Sebring Airport**	
CFS Identification Number:	**20007**			**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	**1**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 22/23**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)					1,200			
Design / Plans / Engineering		72,000						
Land Acquisition								
Permits								
Construction		1,800			900,000	1,775,000		
Inspection / Testing					6,000			
Project Management					3,000			
Furniture / Fixtures / Equipment					16,000	125,000		
Contingency / Miscellaneous						100,000		
Other / Indirect								
Total Expenditures	$ -	$ 73,800	$ -	$ -	$ 926,200	$ 2,000,000	$ -	$ 3,000,000

Project Description:

This project will consist of a new Fire Station to be located at the southeast corner of Haywood Taylor Blvd. and Carroll Shelby Rd.

Project Need / Justification / Benefits:

1. DESCRIPTION: Fire Rescue is requesting funds for a new Fire Station to be located in the area of the southeast corner of Haywood Taylor Blvd. and Carroll Shelby Rd
2. IMPACT: The budget anticipates that the building will be constructed on land donated by the Sebring Airport Authority.
3. PERFORMANCE MEASURE(S): The original Fire Station located at the Sebring Airport was destroyed by hurricanes in 2004. This new station will provide Fire coverage for not only the Sebring Airport and Industrial Park but also the Spring Lake and Lorida communities from the proposed location.
4. SPECIFICATION(S)/DETAIL(S): Fire Station overall design and estimated costs will be determined through use of an Architect/Engineer.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Security/Access Control System	54,000		
Appliances	10,000		
Network data equipment	7,000		

Project Title: (Page 2 of 2) **Spring Lake Airport Station**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
NAV Fire Assessment		73,800	-	-	926,200	2,000,000	-	
Total Funding:	-	73,800	-	-	926,200	2,000,000	-	$ 3,000,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	73,800	-	-	926,200	2,000,000	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 73,800	$ -	$ -	$ 926,200	$ 2,000,000	$ -	$ 3,000,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

HIGHLANDS COUNTY SHERIFF'S OFFICE
CFS REQUEST FY21/22

CC	Account	Project Title	Project #	PY as of 9/30/20	FY 20/21 Budget	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
3101B	56400	Law Enforcement Vehicles (Replacement)		499,783	360,000	440,000	448,800	457,776	466,932	476,270	2,528,100
3101B	56400	Building for Sheriff's Office Shop				65,000	407,460				-
3322A	56400	Inmate Transport Vehicle (Replacement)			32,003		32,003		32,003		64,006
3322A	56400	Inmate Worker Road Crew Vehicle				29,608		29,608		29,608	59,216
3322A	56400	Conveyor Type Dishwasher				232,164					-
3322A	56200Z	Detention Reconfiguration	16056	460,829	1,603,159						-
5106A	56200Z	Animal Services Operations Building	16044	30,451	549,257	250,000	250,000				-
5106A	56400	Animal Services Vehicles (Replacement)		82,590							-
				1,073,652	***2,544,419***	***1,016,772***	***1,138,263***	***487,384***	***498,935***	***505,878***	***2,651,322***

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Inmate Transport Vehicle**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**Public Safety**
Project Manager:	**DET Operations Captain**				**Project Location:**	**County Jail-Detention**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		32,003		32,003		32,003		64,006
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 32,003	$ -	$ 32,003	$ -	$ 32,003	$ -	$ 160,015

Project Description:

Replacement of Inmate Transport Vehicle.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

The replacement will be used for inmate transports, fulfilling the statutory obligation of the Sheriff to execute the orders of the court regarding inmate transports. It will be utilized to deliver inmates to the Department of Corrections (DOC), assume custody of inmates from DOC, assume custody of inmates from other sheriff's offices, and for transporting inmates to psychological evaluations, all of which are conducted by the direction and order of the court.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Vehicle	28,177		
Vehicle Outfitting	3,826		

Project Title: (Page 2 of 2) **Inmate Transport Vehicle**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		32,003		32,003		32,003		64,006
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	32,003	-	32,003	-	32,003	-	$ 160,015

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	32,003	-	32,003	-	32,003	-	64,006
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 32,003	$ -	$ 32,003	$ -	$ 32,003	$ -	$ 160,015

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Inmate Road Crew Vehicle**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**Public Safety**
Project Manager:	**DET Operations Captain**				**Project Location:**	**County Jail-Detention**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			29,608		29,608		29,608	59,216
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 29,608	$ -	$ 29,608	$ -	$ 29,608	$ 148,040

Project Description:

Replacement of road crew truck for the Community Maintenance Program. Truck in need of replacement is a 2006 F250 4x4 crew cab.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

To provide continued service to the community utilizing a reliable and efficient work vehicle. The CMP deputies are highly visible in the community and provide assistance to city's and non profit organizations throughout the county. It will help ensure reliable service, in a clean and professional looking appearance.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Inmate Road Crew Vehicle

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			29,608		29,608		29,608	59,216
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	29,608	-	29,608	-	29,608	$ 148,040

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	29,608	-	29,608	-	29,608	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 29,608	$ -	$ 29,608	$ -	$ 29,608	$ 88,824

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Building for Sheriff's Office Shop "Kenilworth"**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**Public Safety**
Project Manager:	**Lance Marine / Capt. K. Johnson**				**Project Location:**	**Sheriff's Kenilworth Shop**
CFS Identification Number:					**Programmed:**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering				40,000				
Land Acquisition			65,000					
Permits				3,000				
Construction				310,960				
Inspection / Testing								
Project Management				8,500				
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous				45,000				
Other / Indirect								
Total Expenditures	$ -	$ -	$ 65,000	$ 407,460	$ -	$ -	$ -	$ 472,460

Project Description:

New building to safely house Sheriff's Office assets (MRAP, MATV, Side by Sides, Boats, ATV's, etc.)

Project Need / Justification / Benefits:

To expland area and safely house HCSO assets.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **Building for Sheriff's Office Shop "Kenilworth"**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	-	65,000	407,460	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	65,000	407,460	-	-	-	$ 472,460

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	65,000	407,460	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 65,000	$ 407,460	$ -	$ -	$ -	$ 472,460

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Law Enforcement Vehicles**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**Public Safety**
Project Manager:	**LEB Operations Captain**				**Project Location:**	**Sheriff's Office**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	(X) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		360,000	440,000	448,800	457,776	466,932	476,270	2,528,100
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 360,000	$ 440,000	$ 448,800	$ 457,776	$ 466,932	$ 476,270	$ 5,177,878

Project Description:

The HCSO vehicle management system tracks the repair, maintenance and operating costs of all vehicles. Our vehicles are evaluated continuously and vehicles that are experiencing excessive repair, maintenance, mileage, or operating costs are targeted for replacement. Our fleet, with special emphasis on Road Patrol, requires vehicles to be in optimal operating condition in order to minimize public liability and maximize our ability to respond to incidents. Our replacement budget provides the County with a predictable level of annual funding requirements based upon the historical expected useful lives and safety of the existing fleet.

Project Need / Justification / Benefits:

We estimate our annual needs differently for Road Patrol vehicles compared to the remaining fleet. We have 65 Road Patrol vehicles which have an average useful life of 6 years. Currently, these vehicles cost $30,000 each - excluding the cost of radios, laptops and certain other law enforcement required modifications. The annual cost to replace these vehicles is $325,000 (65 / 6 x $30,000 = $325,000). In addition, we have 112 other vehicles in the law enforcement fleet. These vehicles are assigned to our various criminal investigators, command staff, civil deputies and animal services personnel. The expected life, on average, for these vehicles is 10 years with an average replacement cost per vehicle of $25,000 (excluding the cost of laptops, radios and other specialty gear) resulting in an annual replacement budget of $280,000 (112 / 10 x $25,000). Given these assumptions, our annual law enforcement budget request for sworn force vehicles is $605,000. ***REDUCED TO $440,000 W/2% ADDITIONAL MOVING FORWARD.**

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Law Enforcement Vehicles

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		360,000	440,000	448,800	457,776	466,932	476,270	2,528,100
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	360,000	440,000	448,800	457,776	466,932	476,270	$ 5,177,878

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	360,000	440,000	448,800	457,776	466,932	476,270	2,528,100
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 360,000	$ 440,000	$ 448,800	$ 457,776	$ 466,932	$ 476,270	$ 5,177,878

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Conveyor Type Dishwasher**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**Public Safety**
Project Manager:	**DET Operations Captain**				**Project Location:**	**County Jail-Detention**
CFS Identification Number:					**Programmed:**	**No**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			232,164					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 232,164	$ -	$ -	$ -	$ -	$ 232,164

Project Description:

Replacement Conveyor Type Dishwasher.

Project Need / Justification / Benefits:

The current dishwasher is from 1996 and has reached its end of life. Parts are increasingly difficult and problematic to find.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Conveyor Type Dishwasher	232,164		

Project Title: (Page 2 of 2)	Conveyor Type Dishwasher

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			232,164					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	232,164	-	-	-	-	$ 232,164

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	232,164	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 232,164	$ -	$ -	$ -	$ -	$ 232,164

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Engineering/Traffic Ops/GIS Equipment 21/22**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**ENGINEERING**				**Project Category:**	**Public Works**
Project Manager:	**Clinton Howerton, Jr., P.E./Eddie Cardona**				**Project Location:**	**N/A**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		135,000	150,000	150,000	153,000	156,060	159,181	844,953
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 135,000	$ 150,000	$ 150,000	$ 153,000	$ 156,060	$ 159,181	$ 1,748,194

Project Description:

1. DESCRIPTION: FY 21 - 22 CFS Allocation for Engineering/Traffic Ops Equipment to replace aging equipment. This year's items are: One (1) 2021 Ford one-and-a-half-ton diesel 4 x 4 Cab and Chassis; one (1) 2021 Ford 30,000 GVWR Cab and Chassis diesel 4 x 2 flatbed crash truck; and one (1) Ford Explorer.

Project Need / Justification / Benefits:

2. IMPACT: The replacement of higher mileage vehicles would impact the Repair & Maintenance costs and down time when vehicles are in the shop for repairs.

3. PERFORMANCE MEASURE(S): The purchase of one (1) 2021 Ford one-and-a-half-ton diesel 4 x 4 Cab and Chassis to replace an aging vehicle for the Signal Service Truck in the Traffic Operations Department (CE 1899 – 2011 vehicle with 180,000 miles); the purchase of one (1) 2021 Ford Crash Truck (CE 1825 - 1991 vehicle with 25,000 miles with an out of date chassis from 1992) to replace an aging vehicle for the Crash Truck in the Traffic Operations Department; and one (1) 2021 Ford Explorer to replace (CE 1818 with 76,452 miles) will continue a level of maintenance for the Engineering/Traffic Ops vehicles and equipment and reduce ongoing maintenance costs.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $150,000 to be funded by the Infrastructure Surtax Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
One (1) ton Signal Truck - Traffic Ops	$ 62,561		
4 x 2 Flatbed Crash Truck - Striping Operation	$ 57,439		
Ford Explorer - Engineering Pool Vehicle	$ 30,000		
	$ 150,000		

Project Title: (Page 2 of 2) **Engineering/Traffic Ops/GIS Equipment 21/22**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		135,000	150,000	150,000	153,000	156,060	159,181	844,953
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	135,000	150,000	150,000	153,000	156,060	159,181	$ 1,748,194

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
County Funding	-	135,000	150,000	150,000	153,000	156,060	159,181	844,953
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 135,000	$ 150,000	$ 150,000	$ 153,000	$ 156,060	$ 159,181	$ 1,748,194

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Road and Bridge Equipment - 151 4102A 56400Z**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**ROAD & BRIDGE**				**Project Category:**	**Public Works**
Project Manager:	**Jonathan Harrison**				**Project Location:**	
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		1,080,000	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	6,759,625
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 1,080,000	$ 1,200,000	$ 1,200,000	$ 1,224,000	$ 1,248,480	$ 1,273,450	$ 13,985,555

Project Description:

1. DESCRIPTION: CFS Allocation for Road and Bridge Equipment to replace Heavy, medium and light duty construction equipment meeting the mileage and/or age criteria for replacement. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

Project Need / Justification / Benefits:

2. IMPACT: Replace equipment that has expended its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

3. PERFORMANCE MEASURE(S): Continue a level of maintenance on County Maintained roadways with less maintenance cost.

4. SPECIFICATION(S)/DETAIL(S): The FY21/22 Road and Bridge Equipment Allocation is $1,200,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

(1) Mowing Service Truck with air compressor with trade (Unit 3)	$55,000	(1) Scanner (Shop)	$12,000
(1) Gradall with trade (Unit 3)	$380,000		
(2) Keyless entries for entry ways and gate (Unit 1 & 3)	$25,000		
(2) Front End Loaders 950 GC with trade (Unit 1 & Const Crew)	$420,000		
(1) Motor Grader with trade	$220,000		
(1) 1-Ton Truck with utility bed with trade (Unit 1)	$55,000		
(1) Side by Side (Bridge & Concrete)	$15,000		
(1) Tire Balancer (Shop)	$13,000		**$1,195,000.00**

Project Title: (Page 2 of 2) **Road and Bridge Equipment - 151 4102A 56400Z**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		1,080,000	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	6,759,625
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	1,080,000	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	$ 13,985,555

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	1,080,000	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	6,759,625
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 1,080,000	$ 1,200,000	$ 1,200,000	$ 1,224,000	$ 1,248,480	$ 1,273,450	$ 13,985,555

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Tracked Loader with Rotary Cutter**				**Category Criteria**	**Improvements**
Responsible Department:	**SOLID WASTE (LANDFILL)**				**Project Category:**	**Solid Waste**
Project Manager:	**Robert Diefendorf**				**Project Location:**	**N/A**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	(x) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			87,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 87,000	$ -	$ -	$ -	$ -	$ 87,000

Project Description:

1. DESCRIPTION: Purchase of one (1) John Deere 331G type Tracked Loader with Rotary Cutter to be used for mowing and erosion repairs to landfill cell slopes.

Project Need / Justification / Benefits:

2. IMPACT: The purchase of the tracked loader with rotary cutter will enable the slopes of the landfill cells to be mowed on a routine basis to maintain established grassing and prevent slope erosion. Mowing of the landfill cell slopes is both difficult and unsafe with a typical tractor and mower due to steepness of the slopes and tracking of the slopes with larger equipment to keep the grass down has resulted in the grass dying and needing to be re-established to prevent slope erosion.
3. PERFORMANCE MEASURE(S): Purchase of the tracked loader with 72" rotary cutter will prevent having to rent the equipment several times per year for mowing and landscaping and provides a smaller and more maneuverable piece of equipment to perform slope and terrace maintenance and repairs in difficult to access areas that are not easily accessible by larger equipment.
4. SPECIFICATION(S)/DETAIL(S): The total cost for this request with extended warranty is $87,000.00 to be funded by the Solid Waste Enterprise Fund..

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

One (1) John Deere 331G type tracked loader with rotary cutter	$ 87,000		
			$ 87,000.00

Project Title: (Page 2 of 2)	Tracked Loader with Rotary Cutter

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			$ 87,000					
Total Funding:	-	-	$ 87,000	-	-	-	-	$ 87,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	87,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 87,000	$ -	$ -	$ -	$ -	$ 87,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Purchase of HydroSeeder/Coating Applicator**				**Category Criteria**	**Improvements**
Responsible Department:	**SOLID WASTE (LANDFILL)**				**Project Category:**	**Solid Waste**
Project Manager:	**Robert Diefendorf**				**Project Location:**	**N/A**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			80,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000

Project Description:

1. DESCRIPTION: The purchase of one (1) Finn LF120 Type Hydroseeder/Coating Applicator for application of alternative daily cover over the working face and seeding of landfill slope areas.

Project Need / Justification / Benefits:

2. IMPACT: The Finn LF120 type Hydroseeder/Coating Applicator will be used to apply an Alternative Daily Cover (ADC) material to the working face on a daily basis as a substitute for blend (sand and yard waste mixed daily cover material) or other Florida Department of Environmental Protection (FDEP) materials that are approved for use on the Class I landfill. The hydroseeder is positioned into place using one of the landfill's dozers and ADC is sprayed onto the garbage in a slurry form. The ADC is biodegradable, non-toxic, non-flammable material that when sprayed on the garbage forms a crust like cover that helps to alleviate odors and replaces the use of six inches (6") of daily blend cover material.

3. PERFORMANCE MEASURE(S): Purchase of the FInn LF 120 type Hydroseeder/Coating Applicator will reduce fuel and equipment costs associated with spreading blend as daily cover. The ADC material can be supplied at a cheaper cost than using sand as daily cover and can be applied in a shorter period of time than it takes to spread blend. Use of the hydroseeder with ADC will help to reduce airspace used and will extend the life of the landfill.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $80,000.00 to be funded by the Solid Waste Enterprise Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

One (1) Finn LF120 Type Hydroseeder	$ 80,000		
			$ 80,000.00

Project Title: (Page 2 of 2)	Purchase of HydroSeeder/Coating Applicator

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			$ 80,000					
Total Funding:	-	-	$ 80,000	-	-	-	-	$ 80,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	80,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Construction of Landfill Operations Building**				**Category Criteria**	**Improvements**	
Responsible Department:	**SOLID WASTE (LANDFILL)**				**Project Category:**	**Solid Waste**	
Project Manager:	**Robert Diefendorf**				**Project Location:**	**N/A**	
CFS Identification Number:					**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**		
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**		**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			495,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 495,000	$ -	$ -	$ -	$ -	$ 495,000

Project Description:

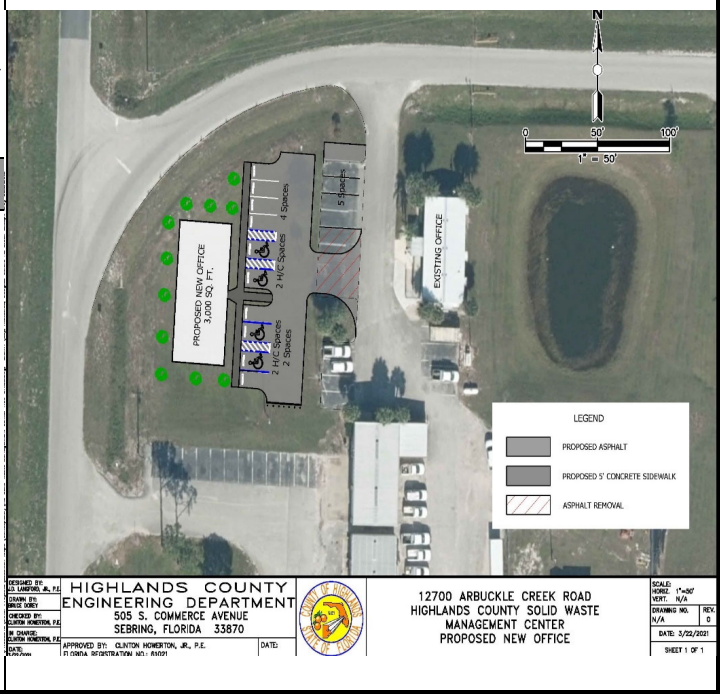
1. DESCRIPTION: FY 21-22 CFS This project will consist of construction of an approximately 3,000 square new block construction Landfill Operations Office across from the existing Arbuckle Landfill Operations office, which will include sitework, expansion of the paved parking lot, sewage disposal, stormwater management and new office furnishings.

Project Need / Justification / Benefits:

2. IMPACT: Construction of the new landfill operations building will replace the existing operations building and provide a sufficient size building for staff and will meet ADA requirements. The exisitng operations building is a 25 feet x 60 feet modular trailer that was installed in 1996 and is approximately 1500 square feet in size and does not provide adequate work space for the employees or the necessary space to serve the public. The trailer is experiencing cracking along the ceiling throughout the length of the trailer, problems with the wood flooring, space availablity for components of the network technology system and is unable to house the financial security system.

3. PERFORMANCE MEASURE(S): Construction of the new operation office will provide a safe and adequate sized building to house staff for operations, records storage, and to service the public.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $495,000.00 to be funded by the Solid Waste Enterprise Fund.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Construction of Landfill Operations Building

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			$ 495,000					
Total Funding:	-	-	$ 495,000	-	-	-	-	$ 495,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	495,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 495,000	$ -	$ -	$ -	$ -	$ 495,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Construction of Landfill Cell No. 5**			**Category Criteria**	**Improvements**	
Responsible Department:	**SOLID WASTE (LANDFILL)**			**Project Category:**	**Solid Waste**	
Project Manager:	**Robert Diefendorf**			**Project Location:**	**N/A**	
CFS Identification Number:				**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**		
	(X) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering			1,000,000					
Land Acquisition								
Permits								
Construction			4,000,000	6,000,000				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 5,000,000	$ 6,000,000	$ -	$ -	$ -	$ 11,000,000

Project Description:

1. DESCRIPTION: FY 21-22 CFS Construction of of the next 18 acres cell expansion into Cell No. 5 of the Class I Landfill at the Highlands County Solid Waste Management Center.

Project Need / Justification / Benefits:

2. IMPACT: The existing Class I Landfill consist of cells 1A , 1B, 3A, 3B & 3C. The total disposal volume of cells 1 and 3 is 4,943,300 cubic yards but the permitted Volume is 3,178,791 cubic yards. As of the FY 19/20 report to the Florida Department of Environmental Protection (FDEP) the County has consumed 2,629,518 cubic yards or 82% of the total permitted volume. Since March, 2020 and the Covid-19 shutdowns the County has seen a larger than usual volume of garbage deposited into the the landfill that corresponds with more people working from home and doing cleaning and home improvements.

3. PERFORMANCE MEASURE(S): Construction of the next landfill Cell should provide enough landfill volume to meet the needs for the next 10-15 years.

4. SPECIFICATION(S)/DETAIL(S): The preliminary estimated cost for this request is $11,000,000.00 which is based on limited earthwork, standard cell construction and does not include any provisions for gas collection, leachate treatement or rehabilitating existing leachate infrastructure. To be funded by the Solid Waste Enterprise Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **Construction of Landfill Cell No. 5**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			$ 5,000,000	6,000,000				
Total Funding:	-	-	$ 5,000,000	6,000,000	-	-	-	$ 11,000,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	5,000,000	6,000,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 5,000,000	$ 6,000,000	$ -	$ -	$ -	$ 11,000,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Replace 1/2 Ton Pickup for Solid Waste**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**SOLID WASTE (LANDFILL)**				**Project Category:**	**Solid Waste**
Project Manager:	**Robert Diefendorf**				**Project Location:**	**N/A**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			31,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 31,000	$ -	$ -	$ -	$ -	$ 31,000

Project Description:

1. DESCRIPTION: Replace one (1) 1/2 ton 2022 4x4 pickup truck for Solid Waste Truck to replace aging equipment.

Project Need / Justification / Benefits:

2. IMPACT: The replacement of the higher mileage vehicle would impact the repair & maintenance costs and down time when the vehicle is in the shop for repairs.

3. PERFORMANCE MEASURE(S): The purchase of one (1) 2022 Chevrolet 4 x 4 1/2 ton pickup for the Landfill Manager to replace aging Solid Waste Department vehicle LF 294 (2003 pickup with 350,000 miles) will continue a level of maintenance for the Solid Waste vehicles and equipment and reduce ongoing maintenance costs.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $31,000.00 to be funded by the Solid Waste Enterprise Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Replase one (1) 1/2 Ton Crew Cab - Landfill Manager	$ 31,000		
			$ 31,000.00

Project Title: (Page 2 of 2)	Replace 1/2 Ton Pickup for Solid Waste

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			$ 31,000					
Total Funding:	-	-	$ 31,000	-	-	-	-	$ 31,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	31,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 31,000	$ -	$ -	$ -	$ -	$ 31,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Road Resurfacing - 151 4102A 55303**			**Category Criteria**	**Critical Repairs**	
Responsible Department:	**ROAD & BRIDGE**			**Project Category:**	**Transportation**	
Project Manager:	**Jonathan Harrison**			**Project Location:**		
CFS Identification Number:				**Programmed:**	**Yes**	
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**		
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**		

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		2,430,000	2,700,000	2,700,000	2,754,000	2,809,080	2,865,262	15,209,155
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 2,430,000	$ 2,700,000	$ 2,700,000	$ 2,754,000	$ 2,809,080	$ 2,865,262	$ 31,467,497

Project Description:

1. DESCRIPTION: CFS Road Resurface Allocation. Resurfacing roads classified as County paved roads, with an overall poor condition rating.

Project Need / Justification / Benefits:

2. IMPACT: The roads will continue to be a safety issue and become more costly to maintain. Road resurfacing projects improve County paved roads that are in below standard condition.

3. PERFORMANCE MEASURE(S): Increased safe travel for the traveling public at a lower maintenance cost. Resurfacing will extend the life of the road, sometimes, by as much as fifteen (15) years.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road Resurfacing Allocation is $2,700,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Road Resurfacing - 151 4102A 55303

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		2,430,000	2,700,000	2,700,000	2,754,000	2,809,080	2,865,262	15,209,155
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	2,430,000	2,700,000	2,700,000	2,754,000	2,809,080	2,865,262	$ 31,467,497

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	2,430,000	2,700,000	2,700,000	2,754,000	2,809,080	2,865,262	15,209,155
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 2,430,000	$ 2,700,000	$ 2,700,000	$ 2,754,000	$ 2,809,080	$ 2,865,262	$ 31,467,497

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

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Project Title:	**ROAD & BRIDGE RECONSTRUCT/DIRT ROAD PAVING**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**ROAD & BRIDGE**				**Project Category:**	**Transportation**
Project Manager:	**Jonathan Harrison**				**Project Location:**	**Various**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		630,000	700,000	700,000	714,000	728,280	742,846	3,943,116
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 630,000	$ 700,000	$ 700,000	$ 714,000	$ 728,280	$ 742,846	$ 8,158,242

Project Description:

1. DESCRIPTION: CFS Road Reconstruction Allocation.

Project Need / Justification / Benefits:

2. IMPACT: The roads will continue to be a safety issue and become more costly to maintain. Road reconstruction projects improve County paved roads that are in below standard condition.

3. PERFORMANCE MEASURE(S): Increased safe travel for the traveling public at a lower maintenance cost. Reconstruction will return the roadway to a good condition rating and substantially lengthen the life cycle of the road.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road Reconstruction Allocation is $700,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **ROAD & BRIDGE RECONSTRUCT/DIRT ROAD PAVING**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		630,000	700,000	700,000	714,000	728,280	742,846	3,943,116
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	630,000	700,000	700,000	714,000	728,280	742,846	$ 8,158,242

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	630,000	700,000	700,000	714,000	728,280	742,846	3,943,116
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 630,000	$ 700,000	$ 700,000	$ 714,000	$ 728,280	$ 742,846	$ 8,158,242

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
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(For Projects / Items Costing Over $25,000)

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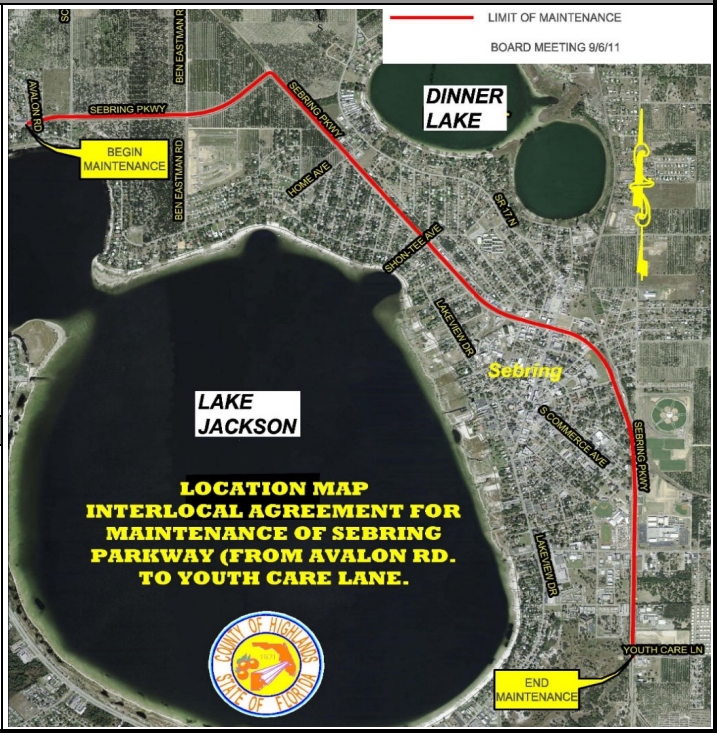
Project Title:	**Sebring Parkway Maintenance**				**Category Criteria**	
Responsible Department:	**ROAD & BRIDGE**				**Project Category:**	**Transportation**
Project Manager:	**Jonathan Harrison**				**Project Location:**	
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		225,418	244,122	234,526	239,216	244,000	248,880	1,321,092
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 225,418	$ 244,122	$ 234,526	$ 239,216	$ 244,000	$ 248,880	$ 2,757,254

Project Description:

This cost center was created to account for funds provided from the City of Sebring, Fund 110 (Transportation Trust) and Fund 151 (Infrastructure Surtax) to maintain the Sebring Parkway as required by an Interlocal Agreement.



Project Need / Justification / Benefits:

City of Sebring reimburses the County for 50% of actual maintenance costs per Interlocal Agreement, and also sets aside escrow funds for capital projects.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Sebring Parkway Maintenance

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		81,474	81,474	81,474	81,474	81,474	81,474	407,370
Gas Tax								
Communications Tax								
Other (Fund 110)		71,972	81,324	76,526	78,871	81,263	83,703	456,861
Total Funding:	-	153,446	162,798	158,000	160,345	162,737	165,177	$ 1,826,734

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
City of Sebring		71,972	81,324	76,526	78,871	81,263	83,703	456,861
Total Other Outside Funding:	-	71,972	81,324	76,526	78,871	81,263	83,703	$ 930,520

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	153,446	162,798	158,000	160,345	162,737	165,177	864,231
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	71,972	81,324	76,526	78,871	81,263	83,703	456,861
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 225,418	$ 244,122	$ 234,526	$ 239,216	$ 244,000	$ 248,880	$ 2,757,254

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**ADA Transition Plan (Interior)**				**Category Criteria**	**Improvements**
Responsible Department:	**Parks & Facilities**				**Project Category:**	**Public Safety**
Project Manager:	**Richard Fleeger**				**Project Location:**	**Various Buildings**
CFS Identification Number:	**17058**				**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	(X) Multi-Yr		**Project Priority:**	
	( ) New	(X) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		209,126	34,500	34,500	35,190	35,894	36,612	194,339
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 209,126	$ 34,500	$ 34,500	$ 35,190	$ 35,894	$ 36,612	$ 580,161

Project Description:

1. DESCRIPTION: The purpose of this capital item is to dedicate funding annually to address specific improvements to facilities in order to meet the accessibility requirements of the Americans with Disabilities Act. These facilities have been identified in the County's ADA Transition Plan. Each year, the County will identify which facilities will be modified.

Project Need / Justification / Benefits:

2. IMPACT: The Americans with Disabilities Act contains three major subsections with which Highlands County must be concerned. Title II applies specifically to State and local governmental agencies. It covers a broad range of access issues related to individuals with disabilities, including public meetings, emergency services, programs, and buildings.
3. PERFORMANCE MEASURE(S): The County must provide appropriate access to all of its public facilities, meetings, and programs, not just in terms of mobility impairment, but also for those with disabilities related to hearing, sight, and other physical challenges. Included in Title II are administrative requirements such as development of a transition plan.
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is $34,500.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	ADA Transition Plan (Interior)

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		209,126	34,500	34,500	35,190	35,894	36,612	194,339
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	209,126	34,500	34,500	35,190	35,894	36,612	$ 580,161

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	209,126	34,500	34,500	35,190	35,894	36,612	194,339
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 209,126	$ 34,500	$ 34,500	$ 35,190	$ 35,894	$ 36,612	$ 580,161

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**ADA Transition Plan (Exterior)**				**Category Criteria**	**Improvements**
Responsible Department:	**ENGINEERING**				**Project Category:**	**Public Safety**
Project Manager:	**TBD**				**Project Location:**	
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr		**Project Priority:**	
	( ) New	(X) Revised	( ) Existing		**Projected Date of Completion:**	**FY 20/21**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		31,050	34,500	34,500	35,190	35,894	36,612	194,339
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 31,050	$ 34,500	$ 34,500	$ 35,190	$ 35,894	$ 36,612	$ 402,085

Project Description:

1. DESCRIPTION: The purpose of this capital item is to dedicate funding annually to address specific improvements to facilities in order to meet the accessibility requirements of the Americans with Disabilities Act. These facilties have been identified in the County's ADA Transition Plan. Each year, the County will identify which facilities will be modified. (50% of this funding is to be dedicated to the Exterior of the Buildings and 50% is to be dedicated to the Interior of the buildings.)

Project Need / Justification / Benefits:

2. IMPACT: The Americans with Disabilities Act contains three major subsections with which Highlands County must be concerned. Title II applies specifically to State and local governmental agencies. It covers a broad range of access issues related to individuals with disabilities, including public meetings, emergency services, programs, and buildings.

3. PERFORMANCE MEASURE(S): The County must provide appropriate access to all of its public facilities, meetings, and programs, not just in terms of mobility impairment, but also for those with disabilities related to hearing, sight, and other physical challenges. Included in Title II are administrative requirements such as development of a transition plan.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is $69,000.00 from the Infrastructure Surtax. (50/50 Interior/Exterior Buildings)

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	ADA Transition Plan (Exterior)

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		31,050	34,500	34,500	35,190	35,894	36,612	194,339
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	31,050	34,500	34,500	35,190	35,894	36,612	$ 402,085

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	31,050	34,500	34,500	35,190	35,894	36,612	194,339
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 31,050	$ 34,500	$ 34,500	$ 35,190	$ 35,894	$ 36,612	$ 402,085

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

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Project Title:	**TOSIP FY 21/22**				**Category Criteria**	**Improvements**
Responsible Department:	**ENGINEERING**				**Project Category:**	**Public Works**
Project Manager:	**Clinton Howerton Jr., P.E., County Engineer**				**Project Location:**	**N/A**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		70,000	84,500	84,500	86,190	87,914	89,672	475,991
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 70,000	$ 84,500	$ 84,500	$ 86,190	$ 87,914	$ 89,672	$ 978,767

Project Description:

1. DESCRIPTION: This is a recurring allotment that is funded every year to facilitate safety improvements to roads, intersections, crosswalks etc. through out the County.

Project Need / Justification / Benefits:

2. IMPACT: This project is funded by the Infrastructure Surtax Fund.

3. PERFORMANCE MEASURE(S): The Transportation Operational & Safety Improvements Program (TOSIP) was established by the Board of County Commissioners in 2001. The Program was adopted to address Operational and Safety Improvements to the existing transportation network, (not capacity improvements). Each individual project phase (e.g. PD&E, Design, ROW acquisition, and Construction) is not to exceed $100,000.00 without Board approval. Only minimal Right-of-Way is to be acquired, and projects shall be identified and approved two (2) fiscal years in advance.

4. SPECIFICATION(S)/DETAIL(S): Provide for the safety needs of the public.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	TOSIP FY 21/22

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		70,000	84,500	84,500	86,190	87,914	89,672	475,991
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	70,000	84,500	84,500	86,190	87,914	89,672	$ 978,767

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	70,000	84,500	84,500	86,190	87,914	89,672	475,991
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 70,000	$ 84,500	$ 84,500	$ 86,190	$ 87,914	$ 89,672	$ 978,767

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Right of Way Land Acquisition**				**Category Criteria**	
Responsible Department:	**Road & Bridge**				**Project Category:**	
Project Manager:	**Jonathan Harrison**				**Project Location:**	
CFS Identification Number:					**Programmed:**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	(X) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition			670,000	100,000	100,000	100,000	100,000	500,000
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 670,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 1,570,000

Project Description:

1. DESCRIPTION: Right-of-way acquistion funding for the purpose of obtaining additional right-of-way width along County Maintained roadways. Currently, there are approximately 53 miles of roadway with insufficient right-of-way width that is below the recommended 50'. A total of approximately 100 acres of additional right-of-way on over 150 separate roadway segments are needed to address existing and future maintenance concerns.

Project Need / Justification / Benefits:

2. IMPACT: During regular maintenance activities, issues arise and cannot be fully addressed due to lack of right-of-way width. The absence of sufficient drainage, lack of shoulder area, narrow road widths, and encroachment on private property are relative concerns that prohibit the necessary maintenance of roadways.
3. PERFORMANCE MEASURE(S): The ability to manage and install proper drainage alleviating flooding concerns. Provide stabilized shoulders leading to increased pavement preservation. Reconstruction of some segments that lack a proper width. An overall increase will benefit the functionality of the roadways while allowing staff to properly manage present concerns and future improvements.
4. SPECIFICATION(S)/DETAIL(S): The CFS Right-of-Way Land Acquisition Allocation request is $100,000 for FY 21/22 and can be funded from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **Right of Way Land Acquisition**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			670,000	100,000	100,000	100,000	100,000	500,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	670,000	100,000	100,000	100,000	100,000	$ 1,570,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	670,000	100,000	100,000	100,000	100,000	500,000
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 670,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 1,570,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Traffic Operations Building**			**Category Criteria**	**Improvements**	
Responsible Department:	**ENGINEERING**			**Project Category:**	**Public Works**	
Project Manager:	**Clinton Howerton, Jr., P.E.**			**Project Location:**	**See Map Below**	
CFS Identification Number:	**19007**			**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**		
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction	11,095	688,905	655,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ 11,095	$ 688,905	$ 655,000	$ -	$ -	$ -	$ -	$ 1,355,000

Project Description:

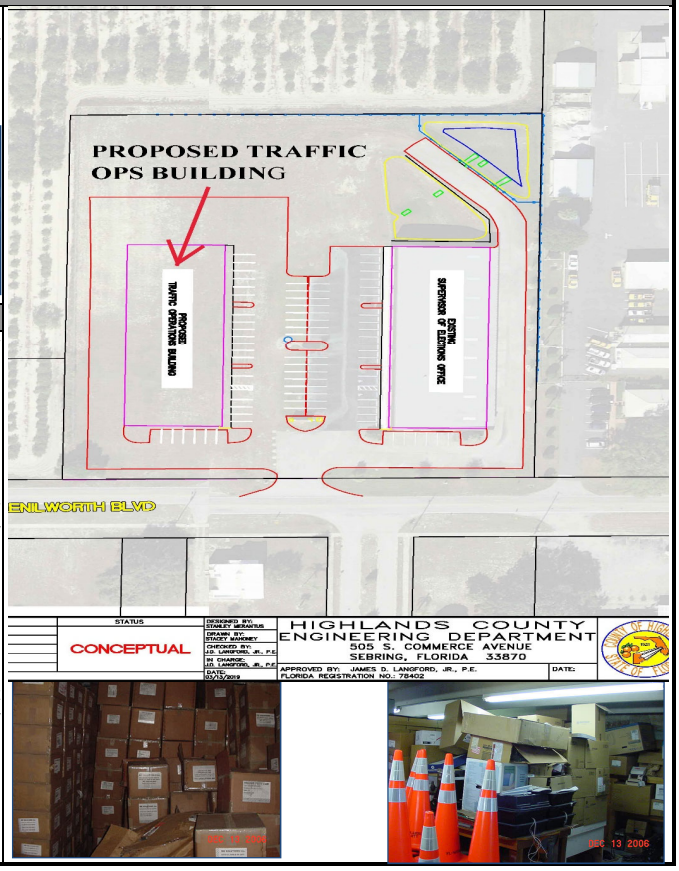
1. DESCRIPTION: Revise plans for and construct a new Traffic Operations building on a currently vacant portion of a County owned site at 4500 Kenilworth Blvd to better serve and support the Traffic Operations Dept. Facility will house modern and new technology for traffic signal controls, sign production, and support for all traffic control devices.

Project Need / Justification / Benefits:

2. IMPACT: The current traffic operations facility was constructed as a storage facility in 1970 and has been modified and adapted where possible to support the Traffic Operations Department. The department has grown since taking over this space and has more than doubled in staff during this time. The space demands and equipment needs have also changed with newer technology requirements and a greatly increased demand on traffic control signage and devices. The current facility does not provide adequate workspace to fabricate and maintain the equipment used by this department on a regular basis. In expectation of new traffic signal control technology and other monitoring equipment this updated facility is even more critical to serve the safety needs of the traveling public. This building will also include storage space and remove the need for the current five (5) portable storage containers currently in use, wherein also providing more yard space for the Road and Bridge Department yard.

3. PERFORMANCE MEASURE(S): This new building will provide proper space for all employees to serve the needs of the motoring public by providing adequate areas to maintain and store traffic control devices used for the safety of the public. Employees will be able to perform sign production in a space big enough to take the product through the different levels of fabrication and maintain high production rates. The facility will include offices and employee support areas and will be able to do so while complying with ADA requirements throughout the building.

4. SPECIFICATION(S)/DETAIL(S): The total estimated cost of the new building is $1,355,000.00 spanned over several years.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **Traffic Operations Building**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	11,095	688,905	655,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	11,095	688,905	655,000	-	-	-	-	$ 1,355,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	11,095	688,905	655,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 11,095	$ 688,905	$ 655,000	$ -	$ -	$ -	$ -	$ 1,355,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

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Project Title:	**Memorial Dr from Pompano Dr. to Parkway**			**Category Criteria**	**Improvements**	
Responsible Department:	**ENGINEERING**			**Project Category:**	**Public Safety**	
Project Manager:	**J D Langford, Jr., P.E.**			**Project Location:**	**SEE MAP BELOW**	
CFS Identification Number:	**17034**			**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	(x) Multi-Yr	**Project Priority:**		
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 22/23**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction	8,050	153,150	1,363,457					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ 8,050	$ 153,150	$ 1,363,457	$ -	$ -	$ -	$ -	$ 1,524,657

Project Description:

The existing roadway is a rural two-lane with grass shoulders. This project consists of approximately 7,304 feet of proposed eight-foot concrete sidewalks constructed on the west side of Memorial Drive from Pompano Drive to Sebring Parkway.

Project Need / Justification / Benefits:

The proposed sidewalk will connect with and extend the multi-use path along Memorial which presently runs from Cornell St. (SR 17) to Pompano Dr. Memorial Dr. is functionally classified as a Major Collector and traffic volumes in 2011 were 7,345 AADT. This project is located within two miles of Memorial Elementary School and Hill-Gustat Middle School and will increase safety for students walking or biking to those schools. The proposed multi-use path will also increase safety for bicycle and pedestrian traffic between the residential areas to the north and the commercial areas to the south. **To be Grant funded.**

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Memorial Dr from Pompano Dr. to Parkway

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	-	-	-	-	$ -

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants	8,050	153,150	1,363,457					
Other Grants								
Total Grant Funding:	8,050	153,150	1,363,457	-	-	-	-	$ 1,524,657

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	-	-	-	-	-	
Grant Funding	8,050	153,150	1,363,457	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 8,050	$ 153,150	$ 1,363,457	$ -	$ -	$ -	$ -	$ 1,524,657

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

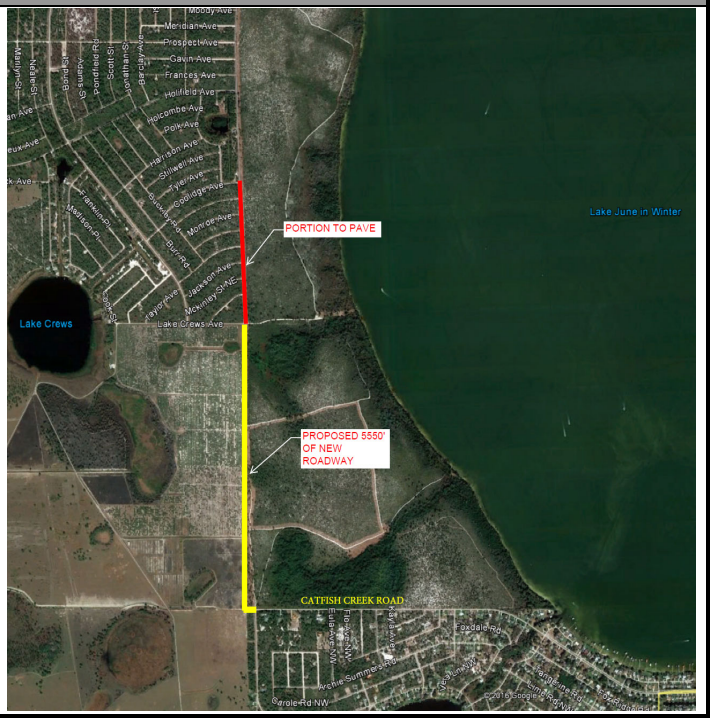
Project Title:	**18047 - Daffodil Extension Project**				**Category Criteria**	**Improvements**
Responsible Department:	**Engineering**				**Project Category:**	**Public Works**
Project Manager:	**Clinton Howerton, Jr., P.E., County Engineer**				**Project Location:**	**See Map Below**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 22/23**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering	1,025	60,950						
Land Acquisition		99,025						
Permits								
Construction				300,000	300,000			
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ 1,025	$ 159,975	$ -	$ 300,000	$ 300,000	$ -	$ -	$ 761,000

Project Description:

1. DESCRIPTION: This project will construct an 5,550' extension of Daffodil Street from Lake Crews Ave south and connect into Catfish Creek Road. The project would be located along the east side of an existing grove and run adjacent to existing State owned conservation land. The project would also include the paving of approximately 0.5 miles of existing Daffodil Street.



Project Need / Justification / Benefits:

2. IMPACT: Construction of this project will allow access around the entire Lake June area. Currently it requires a 13 mile path through the Town of Lake Placid to get from Catfish Creek Rd to Daffodil St. This connection would be beneficial to emergency services as well as residents of the area and greatly reduce travel time for vehicles between the two points.

3. PERFORMANCE MEASURE(S): Provide for the safety needs of the public.

4. SPECIFICATION(S)/DETAIL(S): Total funding is available in the Infrastructure Surtax Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	18047 - Daffodil Extension Project

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	1,025	159,975						
Gas Tax								
Communications Tax								
Other								
Total Funding:	1,025	159,975	-	-	-	-	-	$ 161,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants				300,000	300,000			
Other Grants								
Total Grant Funding:	-	-	-	300,000	300,000	-	-	$ 600,000

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	1,025	159,975	-	-	-	-	-	
Grant Funding	-	-	-	300,000	300,000	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 1,025	$ 159,975	$ -	$ 300,000	$ 300,000	$ -	$ -	$ 761,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

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Project Title:	**Spring Lake Drainage Improvements**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**Road & Bridge**				**Project Category:**	**Public Works**
Project Manager:	**Jonathan Harrison**				**Project Location:**	
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	(X) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			225,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 225,000	$ -	$ -	$ -	$ -	$ 225,000

Project Description:

1. DESCRIPTION: Drainage improvement funding for County maintained rights-of-way used to cover larger, more critical infrastructure needs. Funding in this category will be used for major underground drainage detioration and failures that include drainage structure and pipe replacement projects.

Project Need / Justification / Benefits:

2. IMPACT: The underground drainage system along Longbow Ave is experiencing significant deterioration. Approximately 1,200' of 36" CMP is currently existing. Staff continues to address failed sections and leaking joints. Also, the right-of-way is provided much attention due to large depressions that continually develop during rain events.

3. PERFORMANCE MEASURE(S): Provide improvements for the purpose of stormwater conveyence and effectively repair the ageing drainage. Establish an operable system that remediates the present safety concerns and continual maintenance.

4. SPECIFICATION(S)/DETAIL(S): The CFS Spring Lake Drainage Improvements allocation is $225,000 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **Spring Lake Drainage Improvements**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			225,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	225,000	-	-	-	-	$ 225,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	225,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 225,000	$ -	$ -	$ -	$ -	$ 225,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -