

HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS
Tuesday, July 11, 2023
9:00 AM
600 S. Commerce Ave. Sebring, FL 33870
AGENDA

(Please turn off pagers and cell phones)

1 MEETING CALLED TO ORDER

2 INVOCATION

3 PLEDGE OF ALLEGIANCE

4 WORKSHOP

4.A Workshop to consider the proposed FY 22/23 Recommended Budget for the Board Departments.

David Nitz, OMB Manager

Valerie Fleeger, Sr. Budget Analyst

Laurie Hurner, County Administrator

No impact at this time.

[Rec 23-24 Budget_7-11-23 Board Workshop.pdf](#)

[Budget Workshop FY23-24 BINDER.pdf](#)

4.B Workshop to consider the proposed Capital Financial Strategy for FY 23/24.

David Nitz, OMB Manager

Valerie Fleeger, Sr. Budget Analyst

Laurie Hurner, County Administrator

No impact at this time.

[01 - CFS FY 23-24 Binder.pdf](#)

[CFS_7-11-23 Board Workshop.pdf](#)

5 PUBLIC COMMENTS

6 ADJOURN

Any person who might wish to appeal any decision made by the Board of County Commissioners of Highlands County, Florida, in public hearing or meeting is hereby advised that he will need a record of the proceedings, and for such purpose may need to ensure that a verbatim record of the proceedings is made which will include the testimony and evidence upon which such appeal is to be based. The Board of County Commissioners of Highlands County, Florida, does not discriminate upon the basis of any individual's disability status. This non-discrimination policy involves every aspect of the Board's functions, including one's access to, participation, employment or treatment in the programs or activities. Anyone requiring reasonable accommodation as provided for in the Americans with Disabilities Act or Section 286.26 Florida Statutes should contact Ms. Rebecca Cable, ADA Coordinator at 863-402-6809 (Voice), or via Florida Relay Service 711, or by e-mail: rcable@hcbcc.org. Requests for CART or interpreter services should be made at least 24 hours in advance to permit coordination of the service. PLEASE NOTE OUR WEB SITE ADDRESS: For more information on the meeting, see the County Commission page online: www.hcbcc.net Any invocation that may be offered before the official start of the Commission meeting shall be the voluntary offering of a private citizen, to and for the benefit of the

Commission. The views or beliefs expressed by the invocation speaker have not been previously reviewed or approved by the Commission, and the Commission is not allowed by law to endorse the religious beliefs or views of this, or any other speaker.

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**HIGHLANDS COUNTY
COUNTY COMMISSION AGENDA ITEM**

DATE OF ACTION REQUEST: Jul 11, 2023

PRESENTER: David Nitz, OMB Manager
Valerie Fleeger, Sr. Budget Analyst
Laurie Hurner, County Administrator

SUBJECT/TITLE: Workshop to consider the proposed FY 22/23 Recommended Budget for the Board Departments.

STATEMENT OF ISSUE

In preparation of arriving at an Adopted Budget for FY 23/24, this workshop is necessary for the Board to review and vet the requested Department budgets and provide guidance to Administration and staff.

RECOMMENDED ACTION

No Suggested Action

FISCAL IMPACT

No impact at this time.

Attachments: [Rec 23-24 Budget_7-11-23 Board Workshop.pdf](#)
[Budget Workshop FY23-24 BINDER.pdf](#)

HIGHLANDS COUNTY
BOARD OF COUNTY COMMISSIONERS



**FISCAL YEAR
2023-2024**

**RECOMMENDED BUDGET
BOARD DEPT. WORKSHOP**

JULY 11, 2023

FY 2023-2024

**RECOMMENDED
BUDGET**

\$185,330,909

FY23-24 Recommended Budget vs FY22-23 Adopted Budget

FY22-23 Adopted Budget **\$168,372,520**

FY23-24 Recommended Budget **\$185,330,909**

Fund	Fund Title	FY22-23 Adopted Budget	FY23-24 Recommended Budget	Change
420	Energy Recovery	\$ 3,189,019	\$ 3,260,548	\$ 71,529
401	Solid Waste	18,426,667	14,439,228	(3,987,439)
181	Fire Assessment	7,299,752	8,183,059	883,307
110	Transportation	13,000,949	14,249,466	1,248,517
151	Infrastructure	25,900,533	32,947,241	7,046,708
005	General Fund	83,793,341	93,883,412	10,090,071
various	All Other Funds	16,762,259	18,367,955	1,605,696
	Total Budget	\$ 168,372,520	\$ 185,330,909	\$ 16,958,389

MAJOR FUNDS – FUNDING SOURCE

Fd 005 / General – Ad Valorem, ½ Cent Sales Tax, State Shared Revenue

Fd 110 / Transportation Trust – Gas Taxes, Reimburse from Other Funds

Fd 151 / Infrastructure Surtax – 1 Cent Sales Tax Countywide

Fd 152 / Tourist Development – 5 Cent “Bed Tax”(hotels, short-term rent)

Fd 180 / Building – Building Permits, Other Licenses/Permits

Fd 181 / Fire Assessment – Non-Ad Valorem Assessment

Fd 401 / Solid Waste – Garbage Assessment, Landfill Tipping Fees

Fd 420 / Energy Recovery (Asphalt Plant) – Sale of Asphalt

General Fund FY 23/24

- ❖ **Estimated FY23/24 Revenue \$89,781,599**
 - ❖ Ad Valorem Taxable Value increase of approximately 9.62%
 - ❖ State Revenue Sharing Estimated Increase of 14.9.% from FY 22/23
 - ❖ Half Cent Sales Tax Estimated Increase of 5.1% from FY 22/23
 - ❖ Other Revenue Estimated increase of 12.9% from FY 22/23
 - ❖ Grants Estimated Increase 0.67% from FY 22/23

- ❖ **Estimated FY23/24 Expenses \$95,883,412**
 - ❖ Constitutional Officers Increase 11.07%
 - ❖ Board Departments Increase 15.75%

General Fund Distribution of Expenditures

- ❖ Board General Fund Departments**
- ❖ Constitutional Officers**
- ❖ Other Agencies/Municipalities**
- ❖ Mandated Components**

General Fund Distribution

BOCC General Fund	\$37,565,822	40.01%
Law Enforcement – BOCC	5,389,496	5.74%
Sheriff	37,843,543	40.31%
Clerk of Courts	5,317,606	5.66%
Property Appraiser	3,583,501	3.82%
Tax Collector **	2,322,882	2.47%
Supervisor of Elections	1,860,562	1.98%
Total General Fund	\$93,883,412	100.00%

** 5% Estimate

Board General Fund

BOCC General Fund	<u>\$37,565,822</u>
Mandatory Components	(7,476,948)
Outside Agencies	(887,881)
Transfers to Other Funds	(1,812,452)
Reserve for Contingency	(506,500)
Board Departments	\$26,882,041

Board General Fund

Mandatory Components:

	<u>FY 22/23</u>	<u>FY 23/24</u>
Detention Medical	\$ 997,460	\$ 997,460
State County Assistance	1,637,572	1,897,348
County Jail Bldg Maint.	743,766	795,246
CRA's	1,699,496	1,980,489
Mental Health	530,865	612,577
HCRA	100,000	412,312
Medical Examiner	473,530	491,530
Others	314,838	289,986
Total	\$ 6,497,527	\$ 7,476,948

Board General Fund

Outside Agencies:

	<u>FY 22/23</u>	<u>FY 23/24</u>
Recreation-Municipalities	\$ 330,000	\$ 330,000
Health Department	256,535	256,535
Transportation Disadvan.	198,430	203,480
NuHope	46,886	48,000
Non-Profit Community Ag	30,000	30,000
Soil/Water FRS, SOE Grant	14,000	16,000
Historic Preservation	3,880	3,866
Total	\$ 879,731	\$ 887,881

Board General Fund

Transfers to Other Funds:

	<u>FY 22/23</u>	<u>FY 23/24</u>
E911 Operations (Fd 122)	\$ 894,364	\$943,499
Court Tech (Fd 179)	271,512	365,897
Intergovt Radio (Fd 131)	297,236	300,204
Legal Aid (Fd 177B)	33,986	43,150
State Court Facilities (Fd 176)	0	159,702
TOTAL	\$1,497,098	\$1,812,452

Board General Fund

Reserve for Contingency:

	<u>FY 22/23</u>	<u>FY 23/24</u>
Board Departments	\$ 450,000	\$ 450,000
Sheriff – Law Enforcement	15,000	15,000
Sheriff – Corrections	10,000	10,000
Clerk of Courts	0	25,000
Supervisor of Elections	6,500	6,500
TOTAL	\$ 481,500	\$ 506,500

General Fund

Board-Controlled Departments

Category	Adopted FY 22/23	Recommended FY 23/24	Difference
Personnel	\$ 15,856,252	\$ 16,592,657	\$ 736,405
Operating	6,664,029	9,237,650	2,573,621
Capital	703,373	1,051,734	348,361
Totals	\$ 23,223,654	\$ 26,882,041	\$ 3,658,387

General Fund

Position Requests

Cost Ctr	Position Title	Requested	Recommended
2104	Capital Projects Manager	\$ 87,285	\$ 87,285
2558	Purchasing Analyst	64,794	64,794
2672	Building Maint. Assistant	58,957	58,957
2672	Building Maint. Specialist	67,022	67,022
2672	Facilities Operation & Maint. Mgr.	97,291	0
2700	Zoning Technician II	59,769	59,769
2700	Zoning Analyst	72,391	0
3439	Code Enforcement Official	113,995	113,995
3991	Secretary II	46,885	0
4501	NPDES Coordinator/Flood Plain Mgr. (75%)	93,553	70,165
5105	Firefighter/Medic (Requested 11, approved 3) split w/Fire	588,651	160,541
6102	Parks & Recreation Mgr.	138,662	0
	FUND 005 TOTALS	\$ 1,489,255	\$ 682,528

TAXABLE VALUE NOTE:

- Property Appraiser's Taxable Values for FY 23/24 are showing an increase of approximately 9.62% over FY 22/23.
- It was Staff's recommendation to limit the budget increases to 5.00% considering the current uncertain economic environment and to consider implementing a millage rate reduction again for FY 23/24.

GENERAL FUND

MILLAGE NEEDED TO COVER INCREASES

	FY 22/23 Adopted Budget	Budget Increase of 5%	FY 23/24 Requested Budget**	Above Allowed Increase	Mils to Cover Increase***
General Fund Depts. - Board	\$23,223,654	\$24,384,837	\$26,882,041	\$2,497,204	0.365
BOCC – Other (Mandates, etc)	8,461,492	8,884,2567	9,740,282	855,715	0.125
Sheriff	34,085,095	35,789,350	37,843,543	2,054,193	0.300
Law Enforcement-BOCC	5,362,543	5,630,670	5,389,496	(241,174)	(0.035)
E911 Program/Dispatch	894,364	939,082	943,499	4,417	0.001
Clerk of Courts	4,593,090	4,822,745	5,317,606	494,862	0.072
Property Appraiser	3,564,578	3,742,807	3,583,501	(159,306)	(0.023)
Tax Collector *	2,212,269	2,322,882	2,322,882	0	0.000
Supervisor of Elections	1,396,256	1,466,069	1,860,562	394,493	0.058
TOTAL	\$83,793,341	\$87,983,008	\$93,883,412	\$5,900,404	0.862

* Estimated 5.00% Increase

** Budgeting \$3.92 million Fund Balance to balance

*** 0.1 Mils = \$ 684,157

FUND BALANCE POLICY

Available Fund Balance for FY23/24 (cont.)	\$ 41,553,938
Potential Extraordinary Adjustments in FY22/23:	
- ARPA Funds Collected/Unspent in FY22	(11,306,380)
Fund Balance budgeted in FY 22/23	<u>(2,425,574)</u>
Remaining Unassigned Fund Balance Available	\$ 27,821,984
General Fund Budget FY 22/23	\$ 93,883,412
100% Grant Programs	(4,485,723)
Capital Items	(819,314)
Transfers to Other Funds	(1,812,452)
Reserve for Contingency	<u>(506,500)</u>
Total General Fund Balance Per Policy	\$ 86,259,423
One Month Expenditures	\$ 7,188,285
Number of Months of Available Fund Balance	3.87 Months

SCHEDULED BUDGET MEETINGS

- July 11, 9:00 AM – CFS & Board Dept. Workshop
- July 11, 6:00 PM – Avon Park: South FL State College
- July 13, 6:00 PM – Lake Placid: Gov't Center
- July 18, 9:00 AM – Adoption of Millage Rate, Constitutional Officers and Outside Agency Workshop
- September 7, 5:30 PM – 1st Budget Public Hearing
- September 19, 5:30 PM – 2nd Budget Public Hearing



FY 23/24 Budget Workshop



FY 23-24 BUDGET WORKSHOP

BOARD COST CENTERS

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ADMINISTRATION FUND SUMMARY

ADMINISTRATION COST CENTER	22/23 Adopted Buget	23/24 Requested Budget	Difference	% Chg
2101 CO COMMISSIONERS	517,535	558,202	40,667	7.86%
2103 BOARD ATTY	392,375	588,460	196,085	49.97%
2104 CO ADMIN	609,760	720,543	110,783	18.17%
2109 PIO	129,917	136,466	6,549	5.04%
TOTAL	1,649,587	2,003,671	354,084	21.47%

COUNTY COMMISSIONERS - 2101	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
EXECUTIVE SALARIES	277,800	284,850	290,990	288,870	288,270	223,701	297,772	9,502	3.3%	0	297,772
FICA TAXES	21,253	21,359	22,261	21,691	22,121	16,208	22,825	704	3.2%	0	22,825
RETIREMENT CONTRIBUTIONS	136,620	129,587	149,628	140,171	164,828	117,115	175,085	10,257	6.2%	0	175,085
LIFE & HEALTH INSURANCE	29,898	22,250	21,507	20,920	21,507	23,969	34,722	13,215	61.4%	0	34,722
WORKER'S COMPENSATION	472	484	378	376	493	335	507	14	2.8%	0	507
Personal Expenditures	466,043	458,530	484,764	472,027	497,219	381,328	530,911	33,692	6.8%	0	530,911
PROFESSIONAL SERVICES	0	0	0	375	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	4,568	542	8,982	4,063	9,054	2,067	8,000	(1,054)	-11.6%	0	8,000
COMMUNICATIONS & FREIGHT	1,167	1,653	1,195	1,163	1,867	704	4,197	2,330	124.8%	0	4,197
RENTALS & LEASES	1,422	1,185	1,269	0	0	0	1,269	1,269	100.0%	0	1,269
INSURANCE	1,175	1,008	1,175	773	1,175	0	1,175	0	0.0%	0	1,175
REPAIR & MAINTENANCE	4,283	3,775	633	647	1,280	700	1,336	56	4.4%	0	1,336
PRINTING & BINDING	84	269	113	65	0	0	113	113	100.0%	0	113
OTHER CHARGES/OBLIGATIONS	0	0	0	366	0	124	0	0	0.0%	0	0
OFFICE SUPPLIES	150	258	0	8	0	1,296	0	0	0.0%	0	0
OPERATING SUPPLIES	150	397	330	93	330	196	1,331	1,001	303.3%	0	1,331
ATTRACTIVE PROPERTY	0	0	0	0	0	0	1,600	1,600	100.0%		1,600
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	47	525	3,716	4,135	2,842	5,270	1,135	27.4%	0	5,270
EDUCATION & TRAINING	2,365	2,710	2,475	3,275	2,475	4,284	2,500	25	1.0%	0	2,500
DUES & MEMBERSHIPS	500	0	0	0	0	0	500	500	100.0%	0	500
Non Personal Expenditures	15,864	11,844	16,697	14,543	20,316	12,212	27,291	6,975	34.3%	0	27,291
CENTER TOTAL	481,907	470,374	501,461	486,570	517,535	393,540	558,202	40,667	7.86%	0	558,202
											7.86%

COUNTY ATTORNEY - 2103	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	281,068	145,264	145,972	139,020	142,380	75,229	202,410	60,030	42.2%	0	202,410
OVERTIME	0	0	0	28	0	7	0	0	0.0%	0	0
FICA TAXES	21,245	11,037	11,166	10,288	10,892	5,901	15,507	4,615	42.4%	0	15,507
RETIREMENT CONTRIBUTIONS	50,820	3,903	15,794	15,424	16,957	9,592	27,509	10,552	62.2%	0	27,509
LIFE & HEALTH INSURANCE	29,448	19,703	20,832	20,843	20,832	13,211	34,272	13,440	64.5%	0	34,272
WORKERS' COMPENSATION	478	240	189	178	242	121	344	102	42.1%	0	344
Personal Expenditures	383,059	180,148	193,953	185,780	191,303	104,061	280,042	88,739	46.4%	0	280,042
PROFESSIONAL SERVICES	20,000	193,773	190,000	195,167	190,000	145,370	290,000	100,000	52.6%	0	290,000
CONTRACT	0	0	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	200	324	844	504	768	0	1,787	1,019	132.7%	0	1,787
COMMUNICATIONS & FREIGHT	2,443	1,813	2,386	1,518	1,168	1,133	2,568	1,400	119.9%	0	2,568
INSURANCE	705	605	470	309	470	0	940	470	100.0%	0	940
REPAIR & MAINTENANCE	2,433	1,887	542	374	1,042	831	223	(819)	-78.6%	0	223
PRINTING & BINDING	28	23	23	0	0	0	45	45	0.0%	0	45
OTHER CHARGES/OBLIGATION	0	0	0	771	1,446	597	1,446	0	0.0%	0	1,446
OFFICE SUPPLIES	180	0	0	898	0	95	250	250	0.0%	0	250
OPERATING SUPPLIES	1,090	576	340	300	0	0	300	300	0.0%	0	300
GAS & OIL	50	0	0	0	0	0	0	0	0.0%	0	0
ATTRACTIVE PROPERTY	0	0	0	0	0	0	1,600	1,600	100.0%	0	1,600
BOOKS	0	0	0	0	0	0	100	100	0.0%	0	100
SUBSCRIPTIONS	4,464	4,730	4,592	5,327	3,968	3,562	5,779	1,811	45.6%	0	5,779
EDUCATION & TRAINING	500	349	1,750	356	1,750	429	2,250	500	28.6%	0	2,250
DUES & MEMBERSHIPS	850	723	460	510	460	150	1,130	670	145.7%	0	1,130
Non Personal Expenditures	32,943	204,803	201,407	206,034	201,072	152,167	308,418	107,346	53.4%	0	308,418
MACHINERY & EQUIPMENT	0	0	0	0			0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	416,002	384,950	395,360	391,814	392,375	256,227	588,460	196,085	49.97%	0	588,460
											49.97%

COUNTY ADMINISTRATOR - 2104	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	437,513	357,835	389,350	367,365	401,087	207,980	405,724	4,637	1.16%	62,000	467,724
PROJECT REG SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	0	0	0	315	0	286	0	0	0.00%	0	0
FICA TAXES	31,824	25,570	27,924	26,444	28,752	16,354	29,028	276	0.96%	4,766	33,794
RETIREMENT CONTRIBUTIONS	90,663	94,980	91,721	89,962	102,561	54,026	113,758	11,197	10.92%	8,454	122,212
LIFE & HEALTH INSURANCE	49,080	37,183	41,664	39,081	41,664	22,748	45,696	4,032	9.68%	11,424	57,120
WORKER'S COMPENSATION	745	791	508	492	683	337	690	7	1.02%	106	796
Personal Expenditures	609,825	516,359	551,167	523,659	574,747	301,732	594,896	20,149	3.51%	86,750	681,646
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	9,509	7,330	9,832	4,478	10,962	3,940	10,958	(4)	-0.04%	0	10,958
COMMUNICATIONS & FREIGHT	5,096	5,313	3,752	6,983	3,224	6,190	5,260	2,036	63.15%	300	5,560
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
RENTALS & LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	1,175	1,008	940	618	1,675	0	1,640	(35)	-2.09%	235	1,875
REPAIR & MAINTENANCE	4,707	4,324	1,730	2,182	2,613	1,882	3,132	519	19.86%	0	3,132
PRINTING & BINDING	28	149	0	0	0	168	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	927	0	747	250	250	100.00%	0	250
OFFICE SUPPLIES	900	1,156	900	709	900	1,100	350	(550)	-61.11%	0	350
OPERATING SUPPLIES	368	593	0	858	0	6,369	1,000	1,000	100.00%	0	1,000
GAS & OIL	0	0	0	253	0	237	875	875	100.00%	0	875
ATTRACTIVE PROPERTY	0	0	0	0	0	0	2,800	2,800	100.00%	0	2,800
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	300	337	3,274	3,492	10,065	6,631	7,953	(2,112)	-20.98%	0	7,953
EDUCATION & TRAINING	3,735	5,774	3,445	4,424	3,445	2,166	2,915	(530)	-15.38%	0	2,915
DUES & MEMBERSHIPS	1,930	3,394	2,129	565	2,129	935	1,229	(900)	-42.27%	0	1,229
Non Personal Expenditures	27,748	29,377	26,002	25,489	35,013	30,365	38,362	3,349	9.57%	535	38,897
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	637,573	545,736	577,169	549,148	609,760	332,097	633,258	23,498	3.85%	87,285	720,543
											18.17%

PUBLIC INFORMATION - 2109	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	70,507	64,542	86,349	95,960	81,438	56,631	78,906	(2,532)	-3.1%	0	78,906
OTHER SALARIES & WAGES	0	813	0	100	0	0	0	0	0.0%	0	0
OVERTIME	0	235	0	454	0	293	0	0	0.0%	0	0
FICA TAXES	5,416	4,760	6,637	6,645	6,255	4,027	6,055	(200)	-3.2%	0	6,055
RETIREMENT CONTRIBUTIONS	7,081	2,926	9,388	10,725	9,737	6,937	10,741	1,004	10.3%	0	10,741
LIFE & HEALTH INSURANCE	13,154	4,593	13,958	12,927	10,937	8,267	17,477	6,540	59.8%	0	17,477
WORKER'S COMPENSATION	119	50	112	125	139	88	135	(4)	-2.9%	0	135
Personal Expenditures	96,277	77,918	116,444	126,935	108,506	76,242	113,314	4,808	4.4%	0	113,314
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	1,696	1,248	2,080	658	2,224	1,368	3,312	1,088	48.9%	0	3,312
COMMUNICATIONS & FREIGHT	2,438	534	1,137	768	1,075	372	1,308	233	21.7%	0	1,308
RENTALS AND LEASES	0	0	0	375	0	0	0	0	0.0%	0	0
INSURANCE	315	270	955	862	1,029	0	1,170	141	13.7%	0	1,170
REPAIR & MAINTENANCE	1,323	1,087	544	225	745	407	1,205	460	61.7%	0	1,205
PRINTING & BINDING	38	139	31	25	29	195	45	16	55.2%	0	45
PROMOTIONAL ACTIVITIES	5,950	5,851	5,950	4,606	1,950	1,302	2,450	500	25.6%	0	2,450
PROJECT PROMOTIONAL ACT	0	0	0	7,656	0	4,047	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	2,320	4,400	1,791	4,100	(300)	-6.8%	0	4,100
OFFICE SUPPLIES	500	471	550	682	550	198	600	50	9.1%	0	600
OPERATING SUPPLIES	880	1,231	1,752	488	1,452	227	1,780	328	22.6%	0	1,780
GAS & OIL	0	0	0	0	1,225	0	0	(1,225)	-100.0%	0	0
PUBLICATIONS/ SUBSCRIPTIONS	0	150	0	0	0	0	0	0	0.0%	0	0
BOOKS	100	45	100	0	100	85	0	(100)	-100.0%	0	0
SUBSCRIPTIONS	0	0	1,815	1,705	3,259	1,942	5,127	1,868	57.3%	0	5,127
EDUCATION & TRAINING	1,288	1,190	2,740	2,477	2,650	624	1,500	(1,150)	-43.4%	0	1,500
DUES & MEMBERSHIPS	591	433	741	410	723	760	555	(168)	-23.2%	0	555
Non Personal Expenditures	15,119	12,650	18,395	23,258	21,411	13,317	23,152	1,741	8.1%	0	23,152
CENTER TOTAL	111,396	90,568	134,839	150,193	129,917	89,559	136,466	6,549	5.04%	0	136,466
											5.04%

BUSINESS SERVICES FUND SUMMARY

BUSINESS SERVICE COST CENTER	22/23 Adopted Buget	23/24 Requested Budget	Difference	% Chg
2100 BUSINESS SVCS	236,610	256,599	19,989	8.45%
2106 OMB	321,923	333,262	11,339	3.52%
2107 HR	434,524	515,043	80,519	18.53%
2108 NAV ASSESSMENT	117,536	116,899	(637)	-0.54%
2111 CENTRAL SERVICES	1,709,716	2,486,206	776,490	45.42%
2558 PURCHASING	361,725	410,292	48,567	13.43%
TOTAL	3,182,034	4,118,301	936,267	29.42%

BUSINESS SERVICES - 2100	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	161,741	109,715	147,131	152,906	157,639	112,561	165,317	7,678	4.9%	0	165,317
OVERTIME	0	0	0	198	0	469	0	0	0.0%	0	0
FICA TAXES	12,395	8,093	11,279	11,339	12,083	8,650	12,669	586	4.8%	0	12,669
RETIREMENT CONTRIBUTIONS	36,072	22,088	33,851	35,504	38,638	27,979	45,092	6,454	16.7%	0	45,092
LIFE & HEALTH INSURANCE	19,632	15,693	20,832	20,843	20,832	17,028	22,848	2,016	9.7%	0	22,848
WORKERS' COMPENSATION	275	180	192	196	268	174	282	14	5.2%	0	282
Personal Expenditures	230,115	155,769	213,285	220,986	229,460	166,860	246,208	16,748	7.3%	0	246,208
CONTRACTUAL SERVICES	0	0	0	0	0	243	0	0	0.0%	0	0
TRAVEL AND PER DIEM	500	0	501	1,140	841	0	1,052	211	25.1%	0	1,052
COMMUNICATIONS & FREIGHT	1,029	429	503	440	613	479	1,618	1,005	163.9%	0	1,618
INSURANCE	470	403	470	309	470	0	470	0	0.0%	0	470
REPAIR & MAINTENANCE	2,058	1,860	480	462	944	562	2,052	1,108	117.4%	0	2,052
PRINTING & BINDING	0	45	0	0	0	0	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	100	369	100	148	100	45	200	100	100.0%	0	200
OPERATING SUPPLIES	184	722	0	1,068	0	338	300	300	100.0%	0	300
GAS & OIL	0	0	0	0	0	0	0	0	0.0%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	1,675	1,574	2,187	1,525	2,549	362	16.6%	0	2,549
EDUCATION & TRAINING	900	2,419	1,100	708	1,695	1,228	1,700	5	0.3%	0	1,700
DUES & MEMBERSHIPS	315	300	810	405	300	100	450	150	50.0%	0	450
Non Personal Expenditures	5,556	6,547	5,639	6,253	7,150	4,519	10,391	3,241	45.3%	0	10,391
CENTER TOTAL	235,671	162,316	218,924	227,239	236,610	171,379	256,599	19,989	8.45%	0	256,599
											8.45%

County Audits/CPA - 2105	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
PROFESSIONAL SERVICES	0	0	0	0	25,000	0	14,000	(11,000)	-44.0%	0	14,000
ACCOUNTING & AUDITING	193,300	191,612	234,050	194,398	210,745	173,703	199,039	(11,706)	-5.6%	0	199,039
CONTRACTUAL SERVICES	0	0	0	0	0	0		0	0.0%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0		0	0.0%	0	0
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0		0	0.0%	0	0
OFFICE SUPPLIES	0	0	0	0	0	0		0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	0	1,148		0			
EDUCATION & TRAINING	0	0	0	0	0	0		0	0.0%	0	0
Non Personal Expenditures	193,300	191,612	234,050	194,398	235,745	174,851	213,039	(22,706)	-9.6%	0	213,039
CENTER TOTAL	193,300	191,612	234,050	194,398	235,745	174,851	213,039	(22,706)	-9.6%	0	213,039
											-9.63%

OMB - 2106	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	256,072	199,535	232,701	191,733	212,209	133,179	210,238	(1,971)	-0.9%	0	210,238
FICA TAXES	19,591	14,598	17,802	13,779	16,234	9,662	16,083	(151)	-0.9%	0	16,083
RETIREMENT CONTRIBUTIONS	25,607	20,175	25,179	21,464	25,274	16,699	28,530	3,256	12.9%	0	28,530
LIFE & HEALTH INSURANCE	43,764	32,133	44,446	25,407	32,987	21,380	37,128	4,141	12.6%	0	37,128
WORKERS' COMPENSATION	435	327	303	253	361	211	357	(4)	-1.1%	0	357
UNEMPLOYMENT COMPENSATION	0	0	0	876	0	0	0	0	0.0%	0	0
Personal Expenditures	345,469	266,769	320,431	253,512	287,065	181,131	292,336	5,271	1.8%	0	292,336
PROJECT PROFESSIONAL SVC	0	250	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	501	0	1,038	923	2,169	0	2,397	228	10.5%	0	2,397
COMMUNICATIONS & FREIGHT	1,859	2,745	1,516	1,536	1,259	1,039	2,909	1,650	131.1%	0	2,909
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	1,117	958	1,034	734	999	0	999	0	0.0%	0	999
REPAIR & MAINTENANCE	28,022	27,520	24,073	24,740	24,675	26,311	26,410	1,735	7.0%	0	26,410
PRINTING & BINDING	56	0	45	0	45	0	45	0	0.0%	0	45
OTHER CHARGES & OBLIGATIONS	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	200	118	200	78	200	14	150	(50)	-25.0%	0	150
OPERATING SUPPLIES	1,568	227	2,175	1,749	750	377	800	50	6.7%	0	800
ATTRACTIVE PROP-INVENTORY	0	0	0	1,180	0	0	1,600	1,600	100.0%	0	1,600
SUBSCRIPTIONS	0	0	2,626	2,396	3,110	2,331	3,859	749	24.1%	0	3,859
EDUCATION & TRAINING	325	150	650	740	1,488	149	1,594	106	7.1%	0	1,594
DUES & MEMBERSHIPS	200	100	200	250	163	0	163	0	0.0%	0	163
Non Personal Expenditures	33,848	32,068	33,557	34,326	34,858	30,221	40,926	6,068	17.4%	0	40,926
PROJ PC SFTWR PURCH \$25k+	0	0	0	0	0		0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	379,317	298,837	353,988	287,838	321,923	211,352	333,262	11,339	3.52%	0	333,262
											3.52%

****NOTE: PERSONAL EXPENDITURES DECREASED DUE TO POSITION PERCENTAGE REALLOCATION****

HUMAN RESOURCES - 2107	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	263,787	206,408	265,808	231,891	270,368	167,791	261,654	(8,714)	-3.22%	0	261,654
OTHER SALARIES & WAGES	0	10,371	0	0	0	0	0	0	0.00%	0	0
OVERTIME	0	37	0	45	0	0	0	0	0.00%	0	0
FICA TAXES	20,249	14,718	20,381	15,273	20,730	11,794	20,040	(690)	-3.33%	0	20,040
RETIREMENT CONTRIBUTIONS	26,469	21,171	28,825	26,007	32,273	20,140	35,546	3,273	10.14%	0	35,546
LIFE & HEALTH INSURANCE	58,896	44,000	62,496	53,813	62,496	39,973	68,544	6,048	9.68%	0	68,544
WORKERS' COMPENSATION	450	358	346	311	461	255	445	(16)	-3.47%	0	445
UNEMPLOYMENT COMPENSATION	0	344	0	275	0	0	0	0	0.00%	0	0
Personal Expenditures	369,851	297,406	377,856	327,615	386,328	239,953	386,229	(99)	-0.03%	0	386,229
PROFESSIONAL SERVICES	0	2,919	0	7,667	0	10,746	2,500	2,500	0.00%	0	2,500
CONTRACTUAL SERVICES	7,725	6,665	8,813	8,252	8,558	7,111	9,693	1,135	13.26%	0	9,693
TRAVEL AND PER DIEM	1,460	228	1,460	0	3,215	214	1,500	(1,715)	-53.34%	0	1,500
COMMUNICATIONS & FREIGHT	2,753	3,028	2,391	2,322	2,280	1,742	4,937	2,657	116.54%	0	4,937
RENTALS AND LEASES	1,328	1,328	1,299	0	1,299	671	1,298	(1)	-0.08%	0	1,298
INSURANCE	1,410	1,210	1,175	928	1,410	0	1,410	0	0.00%	0	1,410
REPAIR & MAINTENANCE	6,549	4,827	2,586	2,875	1,436	2,860	1,940	504	35.10%	0	1,940
PRINTING AND BINDING	168	0	113	0	141	0	45	(96)	-68.09%	0	45
PROMOTIONAL ACTIVITIES	1,200	1,320	2,326	150	1,526	223	1,226	(300)	-19.66%	0	1,226
OTHER CHARGES/OBLIGATIONS	6,714	9,450	6,859	5,549	4,944	3,117	6,642	1,698	34.34%	0	6,642
OFFICE SUPPLIES	1,085	1,318	1,263	583	1,738	964	1,779	41	2.36%	0	1,779
OPERATING SUPPLIES	3,613	5,407	5,290	3,971	4,420	3,139	5,258	838	18.96%	0	5,258
SAFETY SUPPLIES	0	0	0	0	1,000	0	500	(500)	100.00%	0	500
GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	5,850	5,869	10,851	10,796	11,286	8,243	13,173	1,887	16.72%	72,840	86,013
EDUCATION & TRAINING	4,675	2,041	3,313	498	3,492	0	2,846	(646)	-18.50%	0	2,846
DUES & MEMBERSHIPS	420	506	779	229	1,451	0	1,227	(224)	-15.44%	0	1,227
Non Personal Expenditures	44,950	46,115	48,518	43,819	48,196	39,030	55,974	7,778	16.14%	72,840	128,814
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	414,801	343,521	426,374	371,433	434,524	278,982	442,203	7,679	1.77%	72,840	515,043
											18.53%

NAV ASSESSMENT - 2108	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	47,782	44,835	65,704	67,839	79,515	42,809	71,796	(7,719)	-9.7%	0	71,796
OVERTIME	0	0	0	218	0	206	0	0	0.0%	0	0
FICA TAXES	3,655	3,336	5,025	4,686	6,083	2,934	5,492	(591)	-9.7%	0	5,492
RETIREMENT CONTRIBUTIONS	4,778	4,604	7,109	7,586	9,470	5,123	9,744	274	2.9%	0	9,744
LIFE & HEALTH INSURANCE	12,270	12,631	14,588	15,464	15,631	12,744	19,992	4,361	27.9%	0	19,992
WORKERS' COMPENSATION	81	79	85	88	135	65	123	(12)	-8.9%	0	123
Personal Expenditures	68,566	65,485	92,511	95,880	110,834	63,881	107,147	(3,687)	-3.3%	0	107,147
TRAVEL AND PER DIEM	1,075	1,023	950	1,064	1,340	0	1,587	247	18.4%	0	1,587
COMMUNICATIONS & FREIGHT	634	497	634	496	643	369	1,441	798	124.1%	0	1,441
INSURANCE	294	252	376	193	412	0	412	0	0.0%	0	412
REPAIR & MAINTENANCE	1,417	1,276	695	660	1,345	873	1,087	(258)	-19.2%	0	1,087
PRINTING AND BINDING	56	0	195	34	195	0	195	0	0.0%	0	195
OTHER CHARGES/OBLIGATIONS	0	603	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	100	88	125	0	125	0	150	25	20.0%	0	150
OPERATING SUPPLIES	90	1,697	1,590	691	90	151	1,690	1,600	1777.8%	0	1,690
GAS & OIL	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	800	729	1,156	865	1,544	388	33.6%	0	1,544
EDUCATION & TRAINING	500	0	500	435	858	540	858	0	0.0%	0	858
DUES & MEMBERSHIPS	550	500	550	550	538	750	788	250	46.5%	0	788
Non Personal Expenditures	4,716	5,935	6,415	4,852	6,702	3,549	9,752	3,050	45.5%	0	9,752
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	73,282	71,420	98,926	100,732	117,536	67,430	116,899	(637)	-0.54%	0	116,899
											-0.54%

PURCHASING - 2558	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	202,848	213,651	216,094	184,807	232,810	126,544	214,773	(18,037)	-7.7%	44,700	259,473
OVERTIME	1,504	0	0	830	0	273	0	0	0.0%	0	0
FICA TAXES	15,633	15,153	16,532	13,343	17,809	9,198	16,429	(1,380)	-7.7%	3,419	19,848
RETIREMENT CONTRIBUTIONS	20,435	21,806	23,381	20,735	27,727	15,488	29,145	1,418	5.1%	6,066	35,211
LIFE & HEALTH INSURANCE	39,264	42,635	41,664	29,806	41,664	27,500	45,696	4,032	9.7%	11,424	57,120
WORKERS' COMPENSATION	1,698	1,714	1,357	1,204	1,960	1,243	1,961	1	0.1%	76	2,037
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	281,382	294,959	299,028	250,724	321,970	180,245	308,004	(13,966)	-4.3%	65,685	373,689
CONTRACTUAL SERVICES	0	0	0	3,320	0	5,448	0	0	0.0%	0	0
TRAVEL AND PER DIEM	1,646	0	1,991	1,129	4,570	955	3,530	(1,040)	-22.8%	0	3,530
COMMUNICATIONS & FREIGHT	2,479	2,167	2,452	1,299	2,100	982	3,169	1,069	50.9%	0	3,169
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	940	806	940	618	940	0	1,175	235	25.0%	235	1,410
REPAIR & MAINTENANCE	15,861	11,497	14,357	12,743	14,448	10,728	15,073	625	4.3%	0	15,073
PRINTING AND BINDING	56	68	45	34	68	0	90	22	32.4%	0	90
PROMOTIONAL ACTIVITIES	300	228	100	143	250	202	262	12	4.8%	0	262
OTHER CHARGES/OBLIGATIONS	3,000	2,253	3,000	2,544	200	-86	210	10	5.0%	0	210
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	250	213	250	219	250	260	265	15	6.0%	0	265
OPERATING SUPPLIES	634	752	184	1,245	984	1,017	1,034	50	5.1%	0	1,034
PROJECT OPERATING SUPP	0	0	0	0	0	0	0	0	0.0%	0	0
SAFETY SUPPLIES	0	0	0	0	0	0	0	0	0.0%	0	0
GAS & OIL	0	0	0	0	0	0	0	0	0.0%	0	0
ATTRACTIVE PROPERTY	0	0	0	0	5,000	5,101	0	(5,000)	-100.0%	0	0
SUBSCRIPTIONS	0	3,042	7,334	5,173	5,800	5,014	8,275	2,475	42.7%	0	8,275
EDUCATION & TRAINING	4,385	498	2,400	1,241	4,250	450	2,250	(2,000)	-47.1%	0	2,250
DUES & MEMBERSHIPS	945	265	795	660	895	0	1,035	140	15.6%	0	1,035
RESERVE FOR CONTINGENCIES	0	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	30,496	21,789	33,848	30,367	39,755	30,069	36,368	(3,387)	-8.5%	235	36,603
MACHINERY & EQUIPMENT	0	0	0	0	0		0	0	0.0%	0	0
COMPUTER SOFTWARE \$25K+	0	19,345	0	6,827	0		0	0	0.0%	0	0
Capital Expenditures	0	19,345	0	6,827	0	0	0	0	0.0%	0	0
CENTER TOTAL	311,878	336,093	332,876	287,918	361,725	210,314	344,372	(17,353)	-4.80%	65,920	410,292
											13.43%

PARKS & FACILITIES FUND SUMMARY

FACILITIES COST CENTER	22/23 Adopted Buget	23/24 Requested Budget	Difference	% Chg
2672 FACILITIES	1,858,699	2,336,276	477,577	25.69%
1031 COURTHOUSE FACILITIES	201,193	246,130	44,937	22.34%
1031B ST COURT FACILITIES	285,563	304,302	18,739	6.56%
TOTAL	2,345,455	2,886,708	541,253	23.08%

PARKS COST CENTER	22/23 Adopted Buget	23/24 Requested Budget	Difference	% Chg
6102 PARKS DEPT	1,041,310	1,091,190	49,880	4.79%
6105 SPORTS COMPLEX	232,664	253,422	20,758	8.92%
6103 FL BOATING	48,000	48,000	0	0.00%
TOTAL	1,321,974	1,392,612	70,638	5.34%
DIVISION GRAND TOTAL	3,667,429	4,279,320	611,891	16.68%

PARKS DEPARTMENT - 6102	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	539,772	486,450	517,699	476,041	530,596	342,285	437,905	(92,691)	-17.47%	0	437,905
OVERTIME	1,000	160	1,000	4,737	1,000	1,894	2,500	1,500	150.00%	0	2,500
FICA TAXES	41,483	34,875	39,796	35,138	40,760	25,747	33,805	(6,955)	-17.06%	0	33,805
RETIREMENT CONTRIBUTIONS	54,225	50,520	56,285	52,304	63,452	41,842	59,966	(3,486)	-5.49%	0	59,966
LIFE & HEALTH INSURANCE	137,649	123,665	135,858	107,076	146,049	86,363	137,313	(8,736)	-5.98%	0	137,313
WORKERS' COMPENSATION	19,765	19,735	14,692	14,464	18,676	11,092	16,991	(1,685)	-9.02%	0	16,991
Personal Expenditures	793,894	715,405	765,330	689,759	800,533	509,223	688,480	(112,053)	-14.00%	0	688,480
CONTRACTUAL SERVICES	2,200	0	2,200	7,500	8,000	13,500	15,000	7,000	87.50%	0	15,000
TRAVEL AND PER DIEM	1,173	561	1,173	591	1,173	0	1,580	407	34.70%	0	1,580
COMMUNICATIONS & FREIGHT	4,451	4,932	5,557	4,273	4,264	2,830	4,090	(174)	-4.08%	0	4,090
UTILITY SERVICES	24,647	24,233	27,637	25,689	26,309	19,092	29,289	2,980	11.33%	0	29,289
RENTALS AND LEASES	5,736	4,768	6,120	2,825	6,347	3,849	8,004	1,657	26.11%	0	8,004
INSURANCE	12,811	12,693	12,811	9,574	15,453	0	12,019	(3,434)	-22.22%	0	12,019
REPAIR & MAINTENANCE	62,108	75,862	60,059	69,070	70,348	72,165	74,116	3,768	5.36%	9,500	83,616
R/M FIRE RESCUE BUILDINGS	0	0	0	0	0	0	31,000	31,000	100.00%	0	31,000
OTHER CHARGES/OBLIGATIONS	645	534	1,245	97	1,245	265	680	(565)	-45.38%	0	680
OFFICE SUPPLIES	348	189	348	317	348	276	348	0	0.00%	0	348
OPERATING SUPPLIES	41,385	32,126	37,909	34,333	36,778	26,477	32,176	(4,602)	-12.51%	0	32,176
CHEMICALS	1,200	446	12,200	1,973	8,700	3,143	5,540	(3,160)	-36.32%	0	5,540
SAFETY SUPPLIES	1,180	113	1,180	1,232	1,180	483	1,200	20	1.69%	0	1,200
TOOLS	0	0	0	115	0	0	4,600	4,600	100.00%	0	4,600
GAS & OIL	32,948	29,424	37,851	45,539	52,991	28,736	45,991	(7,000)	-13.21%	0	45,991
SUBSCRIPTIONS	0	0	4,796	4,376	5,236	3,926	7,972	2,736	52.25%	0	7,972
EDUCATION & TRAINING	1,070	560	1,195	787	2,085	0	1,660	(425)	-20.38%	0	1,660
DUES & MEMBERSHIPS	280	160	160	107	320	160	320	0	0.00%	0	320
PRINCIPAL PAYMENTS	0	0	1,250	1,161	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	45	0	0	0	0	0.00%	0	0
Non Personal Expenditures	192,182	186,602	213,691	209,605	240,777	174,903	275,585	34,808	14.46%	9,500	285,085
IMPROVEMENTS OTHER THAN	6,000	0	0	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ CAPITAL INFRASTRUCTU	0	0	0	0	0	0	0	0	0.00%	101,625	101,625
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	16,000	16,000
Capital Expenditures	6,000	0	0	0	0	0	0	0	0.00%	117,625	117,625
CENTER TOTAL	992,076	902,007	979,021	899,364	1,041,310	684,125	964,065	(77,245)	-7.42%	127,125	1,091,190
											4.79%

SPORTS COMPLEX - 6105	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	59,042	40,997	59,370	54,267	62,924	46,095	63,648	724	1.15%	0	63,648
OVERTIME	1,000	46	1,000	971	1,000	976	2,500	1,500	150.00%	0	2,500
FICA TAXES	4,640	3,128	4,664	4,223	4,912	3,632	5,105	193	3.93%	0	5,105
RETIREMENT CONTRIBUTIONS	6,064	4,258	6,597	6,127	7,649	5,600	9,057	1,408	18.41%	0	9,057
LIFE & HEALTH INSURANCE	19,632	14,825	20,832	19,042	20,832	17,092	22,848	2,016	9.68%	0	22,848
WORKERS' COMPENSATION	2,371	1,838	1,872	1,780	2,466	1,649	2,564	98	3.97%	0	2,564
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	92,749	65,092	94,335	86,410	99,783	75,044	105,722	5,939	5.95%	0	105,722
PROFESSIONAL SERVICES	0	0	0	0	0	711	0	0	0.00%	0	0
CONTRACTUAL SERVICES	11,750	8,766	11,750	10,700	10,650	6,539	10,650	0	0.00%	0	10,650
TRAVEL AND PER DIEM	0	0	0	(158)	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	600	330	750	258	400	428	1,018	618	154.50%	0	1,018
UTILITY SERVICES	24,919	24,964	26,644	30,650	29,100	26,405	35,819	6,719	23.09%	0	35,819
RENTALS AND LEASES	300	279	300	228	300	171	320	20	6.67%	0	320
INSURANCE	1,110	1,070	1,110	809	1,205	0	1,170	(35)	-2.90%	0	1,170
REPAIR & MAINTENANCE	19,818	13,861	20,880	22,016	28,596	25,374	41,755	13,159	46.02%	0	41,755
OTHER CHARGES/OBLIGATIONS	1,535	495	1,535	1,057	1,535	872	2,105	570	37.13%	0	2,105
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	85	33	85	68	85	102	85	0	0.00%	0	85
OPERATING SUPPLIES	20,985	25,603	22,536	39,832	17,635	10,677	15,615	(2,020)	-11.45%	0	15,615
CHEMICALS	0	0	4,700	11,394	20,000	15,159	16,000	(4,000)	-20.00%	0	16,000
SAFETY SUPPLIES	0	0	150	605	225	202	390	165	73.33%	0	390
TOOLS	0	0	0	0	0	0	1,300	1,300	100.00%	0	1,300
GAS & OIL	2,258	2,485	3,251	3,838	2,801	1,892	3,210	409	14.60%	0	3,210
ATTRACTIVE PROP. INVENTORY	0	0	9,600	8,324	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	94	70	1,038	944	1004.26%	0	1,038
EDUCATION & TRAINING	410	0	255	6	255	0	225	(30)	-11.76%	0	225
PRINCIPAL PAYMENTS	0	0	175	152	0	0	0	0	0.00%	0	0
Non Personal Expenditures	83,770	77,886	103,721	129,779	112,881	88,602	130,700	17,819	15.79%	0	130,700
IMPROVEMENTS OTHER THAN MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	17,000	17,000
	5,772	6,094	10,418	6,335	20,000	8,650	0	(20,000)	-100.00%	0	0
Capital Expenditures	5,772	6,094	10,418	6,335	20,000	8,650	0	(20,000)	-100.00%	17,000	17,000
CENTER TOTAL	182,291	149,072	208,474	222,525	232,664	172,296	236,422	3,758	1.62%	17,000	253,422
											8.92%

FLORIDA BOATING IMPROV PROGRAM - 6103	FY 20-21		FY 21-22		FY22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REPAIR & MAINTENANCE	0	2,526	0	207	0	1,332	0	0	0.00%	0	0
PROJECT REPAIR & MAINT	0	11,328	0	17,481	0	0	0	0	0.00%	0	0
Non Personal Expenditures	0	13,854	0	17,688	0	1,332	0	0	0.00%	0	0
IMPROVEMENTS OTHER THAN	48,000	0	48,000	0	48,000	0	48,000	0	0.00%	0	48,000
PROJECT IMPROVEMENTS	26,678	45	24,670	0	0	0	0	0	0.00%	0	0
Capital Expenditures	74,678	45	72,670	0	48,000	0	48,000	0	0.00%	0	48,000
CENTER TOTAL	74,678	13,899	72,670	17,688	48,000	1,332	48,000	0	0.00%	0	48,000
											0.00%

FACILITIES MANAGEMENT - 2672	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	536,446	566,834	654,761	604,818	767,383	450,810	828,473	61,090	7.96%	75,977	904,450
CALLBACK/STANDBY PAY	0	0	0	12	0	27	0	0	0.00%	0	0
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	1,000	8,706	1,000	12,609	1,030	4,175	3,500	2,470	239.81%	0	3,500
FICA TAXES	41,186	43,743	50,316	46,715	58,851	36,403	63,788	4,937	8.39%	5,858	69,646
RETIREMENT CONTRIBUTIONS	67,440	74,509	86,053	77,548	108,580	56,969	130,911	22,331	20.57%	10,392	141,303
LIFE & HEALTH INSURANCE	130,779	139,173	169,302	144,116	203,562	126,612	229,042	25,480	12.52%	22,848	251,890
WORKERS' COMPENSATION	19,446	20,288	18,486	17,898	25,096	14,588	27,256	2,160	8.61%	2,777	30,033
UNEMPLOYMENT COMPENSATION	0	24	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	796,297	853,278	979,918	903,715	1,164,502	689,585	1,282,970	118,468	10.17%	117,852	1,400,822
PROFESSIONAL SERVICES	0	0	0	0	20,000	1,929	0	(20,000)	-100.00%	0	0
CONTRACTUAL SERVICES	50,820	44,920	48,320	16,772	43,270	21,661	45,570	2,300	5.32%	18,000	63,570
TRAVEL AND PER DIEM	0	0	654	657	654	0	1,204	550	84.10%	0	1,204
COMMUNICATIONS & FREIGHT	9,948	13,461	11,527	9,805	15,348	9,383	16,558	1,210	7.88%	600	17,158
UTILITY SERVICES	318,060	289,567	313,060	338,896	309,100	256,929	395,544	86,444	27.97%	0	395,544
RENTALS AND LEASES	6,887	6,032	7,095	972	9,285	5,017	9,307	22	0.24%	300	9,607
INSURANCE	11,024	10,681	12,251	8,814	13,413	0	14,081	668	4.98%	1,870	15,951
REPAIR & MAINTENANCE	115,608	90,515	104,196	95,960	123,564	101,582	156,616	33,052	26.75%	0	156,616
PROJECT REPAIR & MAINT	0	0	0	390	0	0	0	0	0.00%	14,150	14,150
AIR CONDITIONING	70,000	53,046	62,000	48,163	62,500	41,668	47,500	(15,000)	-24.00%	0	47,500
PROJECT AIR CONDITIONING	0	0	0	0	0	0	0	0	0.00%	0	0
R/M FIRE RESCUE BUILDINGS	0	0	0	0	0	29,591	66,089	66,089	100.00%	0	66,089
OTHER CHARGES/OBLIGATIONS	15,750	8,853	3,700	12,459	15,050	9,832	14,250	(800)	-5.32%	0	14,250
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	500	418	525	605	525	675	525	0	0.00%	100	625
OPERATING SUPPLIES	35,497	28,932	60,443	48,097	41,379	47,692	51,902	10,523	25.43%	0	51,902
PROJECT OPERATING SUPPLIES	0	0	0	0	0	0	0	0	100.00%	0	0
TOOLS	0	0	0	0	0	0	1,100	1,100	100.00%	0	1,100
GAS & OIL	13,650	11,621	14,948	18,316	21,400	16,407	22,800	1,400	6.54%	6,574	29,374
ATTRACTIVE PROP INVENTORY	0	0	0	4,000	7,850	4,530	0	(7,850)	-100.00%	0	0
SUBSCRIPTIONS	0	0	5,595	5,154	7,599	5,770	40,054	32,455	427.10%	0	40,054
EDUCATION & TRAINING	0	0	600	2,989	3,100	0	3,100	0	0.00%	0	3,100
DUES & MEMBERSHIPS	0	0	160	240	160	160	160	0	0.00%	0	160
PRINCIPAL PAYMENTS	0	0	5,500	5,223	0	0	0	0	0.00%	0	0
Non Personal Expenditures	647,744	558,045	650,574	617,511	694,197	552,825	886,360	192,163	27.68%	41,594	927,954
PROJECT BUILDINGS	0	0	0	0	0	48,200	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	3,600	0	0	0	0	0	0	0	0.00%	7,500	7,500
Capital Expenditures	3,600	0	0	0	0	48,200	0	0	0.00%	7,500	7,500
CENTER TOTAL	1,447,641	1,411,323	1,630,492	1,521,226	1,858,699	1,290,610	2,169,330	310,631	16.71%	166,946	2,336,276
											25.69%

COURTHOUSE FACILITIES - 1031	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
CONTRACTUAL SERVICES	7,975	1,983	9,700	2,999	2,360	2,101	2,360	0	0.00%	0	2,360
COMMUNICATIONS & FREIGHT	500	69	500	75	500	0	500	0	0.00%	0	500
UTILITY SERVICES	170,040	171,228	180,040	197,072	190,598	172,099	234,960	44,362	23.28%	0	234,960
RENTALS AND LEASES	455	453	455	22	455	331	455	0	0.00%	0	455
REPAIR & MAINTENANCE	2,700	3,227	3,700	3,423	4,400	942	4,975	575	13.07%	0	4,975
AIR CONDITIONING	1,580	1,848	1,580	1,375	1,580	527	1,580	0	0.00%	0	1,580
OTHER CHARGES/OBLIGATIONS	1,400	877	275	1,300	1,300	975	1,300	0	0.00%	0	1,300
PRINCIPAL PAYMENTS	0	0	450	425	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	16	0	0	0	0	0.00%	0	0
Non Personal Expenditures	184,650	179,685	196,700	206,705	201,193	176,975	246,130	44,937	22.34%	0	246,130
PROJECT BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	184,650	179,685	196,700	206,705	201,193	176,975	246,130	44,937	22.34%	0	246,130
											22.34%

STATE COURT FACILITIES - 1031B	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	60,976	47,198	62,008	60,272	69,177	42,941	69,035	(142)	-0.21%	0	69,035
CALLBACK/STANDBY PAY	0	0	0	12	0	27	0	0	0.00%	0	0
OVERTIME	250	0	250	219	257	386	1,000	743	289.11%	0	1,000
FICA TAXES	4,684	3,289	4,763	4,311	5,312	3,335	5,369	57	1.07%	0	5,369
RETIREMENT CONTRIBUTIONS	6,123	4,914	6,737	6,770	8,271	5,306	9,526	1,255	15.17%	0	9,526
LIFE & HEALTH INSURANCE	24,540	21,221	26,040	20,851	26,040	13,190	22,961	(3,079)	-11.82%	0	22,961
WORKERS' COMPENSATION	2,393	1,876	1,935	1,872	2,680	1,572	2,709	29	1.08%	0	2,709
Personal Expenditures	98,966	78,497	101,733	94,307	111,737	66,758	110,600	(1,137)	-1.02%	0	110,600
PROFESSIONAL SERVICES	0	0	0	0	0	2,860	0	0	0.00%	0	0
CONTRACTUAL SERVICES	20,830	21,202	16,830	28,124	27,577	8,044	27,260	(317)	-1.15%	0	27,260
COMMUNICATIONS & FREIGHT	100	31	100	23	100	160	1,348	1,248	1248.00%	0	1,348
RENTALS AND LEASES	1,297	1,131	1,200	54	1,200	825	3,700	2,500	208.33%	0	3,700
INSURANCE	588	504	470	387	470	0	588	118	25.11%	0	588
REPAIR & MAINTENANCE	86,580	84,147	91,480	78,565	45,179	31,769	52,586	7,407	16.39%	18,000	70,586
AIR CONDITIONING	28,550	26,606	26,550	25,706	28,550	7,227	28,550	0	0.00%	0	28,550
REPAIR & MAINTENANCE-IT CHGS	0	0	0	0	64,610	53,300	55,570	(9,040)	-13.99%		55,570
OTHER CHARGES/OBLIG	300	0	0	450	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	4,182	9,286	4,182	1,694	4,182	0	4,200	18	0.43%	0	4,200
GAS & OIL	563	55	0	0	175	368	175	0	0.00%	0	175
SUBSCRIPTIONS	0	0	0	0	117	88	0	(117)	-100.00%	0	0
PRINCIPAL PAYMENTS	0	0	175	1,061	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	40	0	0	0	0	0.00%	0	0
OTHER USES	0	0	0	0	1,666	0	1,725	59	3.54%	0	1,725
RESERVE FOR CONTINGENCY	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	142,990	142,961	140,987	136,103	173,826	104,641	175,702	1,876	1.08%	18,000	193,702
MACHINERY & EQUIPMENT	39,030	27,572	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	39,030	27,572	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	280,986	249,030	242,720	230,410	285,563	171,399	286,302	739	0.26%	18,000	304,302

6.56%

COMMUNITY PROGRAMS FUND SUMMARY

OTHER COMMUNITY PROGRAMS COST CENTER	22/23 Adopted Budget	23/24 Requested Budget	Difference	% Chg
5200 COMMUNITY PROGRAMS CENTER	139,159	147,153	7,994	5.74%
2991 VETERAN SERVICE OFFICE	263,716	277,934	14,218	5.39%
3995 CHILDRENS ADVOCACY CENTER	413,907	472,429	58,522	14.14%
5229 HEALTHY FAMILIES	460,408	432,865	(27,543)	-5.98%
5330 COMMUNITY PROGRAMS SERVICES	42,055	36,130	(5,925)	-14.09%
TOTAL	1,319,245	1,366,511	47,266	3.58%

LIBRARIES COST CENTER	22/23 Adopted Budget	23/24 Requested Budget	Difference	% Chg
6208 HEARTLAND CO-OP	121,001	128,405	7,404	6.12%
6209 LIBRARIES - AVON PARK	209,350	225,909	16,559	7.91%
6210 LIBRARIES - SEBRING	494,247	509,571	15,324	3.10%
6211 LIBRARIES - LAKE PLACID	243,970	264,384	20,414	8.37%
6212 LIBRARIES - COUNTYWIDE	170,450	169,298	(1,152)	-0.68%
TOTAL	1,239,018	1,297,567	58,549	4.73%

SHIP COST CENTER	22/23 Adopted Buget	23/24 Requested Budget	Difference	% Chg
5366 SHIP ADM	101,411	175,518	74,107	73.08%
5367 SHIP PRO	142,500	635,000	492,500	345.61%
TOTAL	243,911	810,518	566,607	232.30%

COMMUNITY PROGRAMS CENTER - 5200	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	74,161	30,131	76,771	85,809	88,925	63,087	90,697	1,772	1.99%	0	90,697
FICA TAXES	5,697	2,347	5,896	6,410	6,826	4,707	6,961	135	1.98%	0	6,961
RETIREMENT CONTRIBUTIONS	20,320	9,104	22,358	25,658	28,168	19,917	31,412	3,244	11.52%	0	31,412
LIFE & HEALTH INSURANCE	9,816	3,613	10,416	10,422	10,416	8,530	11,424	1,008	9.68%	0	11,424
WORKERS' COMPENSATION	127	55	100	111	152	95	155	3	1.97%	0	155
Personal Expenditures	110,121	45,250	115,541	128,410	134,487	96,336	140,649	6,162	4.58%	0	140,649
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	1,098	0	768	856	1,699	645	1,723	24	1.41%	0	1,723
COMMUNICATIONS & FREIGHT	798	2,426	703	(1,426)	753	610	820	67	8.90%	0	820
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	235	202	235	155	235	0	235	0	0.00%	0	235
REPAIR & MAINTENANCE	875	772	141	135	435	324	160	(275)	-63.22%	0	160
PRINTING & BINDING	0	23	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	0	42	0	28	0	0	150	150	100.00%	0	150
OPERATING SUPPLIES	0	1,167	0	57	0	0	0	0	0.00%	0	0
ATTRACTIVE PROPERTY	0	0	0	0	0	0	1,600	1,600	100.00%	0	1,600
SUBSCRIPTIONS	0	0	876	729	1,055	790	1,316	261	24.74%	0	1,316
EDUCATION & TRAINING	150	0	150	189	495	0	500	5	1.01%	0	500
Non Personal Expenditures	3,156	4,632	2,873	724	4,672	2,368	6,504	1,832	39.21%	0	6,504
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	113,277	49,882	118,414	129,134	139,159	98,704	147,153	7,994	5.74%	0	147,153

5.74%

VETERAN SERVICE OFFICE - 2991	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	144,504	131,357	166,168	145,400	172,383	101,912	168,492	(3,891)	-2.26%	0	168,492
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	300	0	0	873	0	261	0	0	0.00%	0	0
FICA TAXES	11,078	9,482	12,714	10,783	13,187	7,260	12,890	(297)	-2.25%	0	12,890
RETIREMENT CONTRIBUTIONS	14,480	13,590	17,980	16,366	20,530	12,151	22,864	2,334	11.37%	0	22,864
LIFE & HEALTH INSURANCE	24,765	21,605	31,473	17,759	31,473	23,877	34,497	3,024	9.61%	0	34,497
WORKERS' COMPENSATION	247	220	216	200	293	153	286	(7)	-2.39%	0	286
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	195,374	176,255	228,551	191,381	237,866	145,615	239,029	1,163	0.49%	0	239,029
CONTRACTUAL SERVICES	200	100	200	0	150	344	400	250	166.67%	0	400
TRAVEL AND PER DIEM	3,746	1,338	3,054	1,878	4,352	1,965	5,611	1,259	28.93%	0	5,611
COMMUNICATIONS & FREIGHT	2,509	3,781	2,784	2,395	2,031	1,278	5,042	3,011	148.25%	0	5,042
RENTALS AND LEASES	2,413	2,078	2,259	472	2,775	707	2,810	35	1.26%	0	2,810
INSURANCE	940	806	940	618	940	0	940	0	0.00%	0	940
REPAIR & MAINTENANCE	4,921	3,887	4,775	2,613	6,872	3,393	8,409	1,537	22.37%	0	8,409
PRINTING & BINDING	252	83	210	185	238	0	288	50	21.01%	0	288
MILITARY SERVICE GRANT	825	0	825	0	675	0	675	0	0.00%	0	675
OFFICE SUPPLIES	1,800	905	1,650	2,200	1,500	2,225	1,850	350	23.33%	0	1,850
OPERATING SUPPLIES	9,014	3,145	3,648	656	2,584	170	6,408	3,824	147.99%	0	6,408
GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
BOOKS	0	0	0	0	0	0	928	928	0.00%	0	928
SUBSCRIPTIONS	0	3,795	2,474	2,655	2,873	3,652	4,419	1,546	53.81%	0	4,419
EDUCATION & TRAINING	640	0	640	160	640	320	900	260	40.63%	0	900
DUES & MEMBERSHIP	180	100	180	120	220	0	225	5	2.27%	0	225
PRINCIPAL PAYMENTS	0	0	500	412	0	0	0	0			
INTEREST PAYMENTS	0	0	0	16	0	0	0	0	0.00%	0	0
Non Personal Expenditures	27,440	20,018	24,139	14,379	25,850	14,052	38,905	13,055	50.50%	0	38,905
CENTER TOTAL	222,814	196,273	252,690	205,761	263,716	159,667	277,934	14,218	5.39%	0	277,934
											5.39%

CHILDREN'S ADVOCACY CENTER - 3995	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
PERSONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	170,294	135,002	212,059	122,406	233,763	134,250	257,173	23,410	10.01%	0	257,173
PROJECT REGULAR SALARIES	39,000	39,817	0	79,043	0	41,859	0	0	0.00%	0	0
OTHER SALARIES & WAGES	0	890	0	0	0	0	0	0	0.00%	0	0
PROJECT OTHER SALARIES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	200	421	299	99	0	129	0	0	0.00%	0	0
FICA TAXES	16,048	11,277	16,246	11,189	17,906	12,562	19,674	1,768	9.87%	0	19,674
PROJECT FICA TAXES	0	1,175	0	2,695	0	581	0	0	0.00%	0	0
RETIREMENT CONTRIBUTIONS	20,979	14,307	20,560	15,364	24,877	18,360	33,421	8,544	34.34%	0	33,421
PROJECT RETIREMENT CONTRIBUTIONS	0	1,742	0	4,224	0	447	0	0	0.00%	0	0
LIFE & HEALTH INSURANCE	49,080	40,097	52,080	37,135	52,080	37,063	68,544	16,464	31.61%	0	68,544
PROJECT LIFE & HEALTH INSURANCE	0	3,116	0	7,150	0	0	0	0	0.00%	0	0
WORKERS' COMPENSATION	356	263	276	208	398	256	438	40	10.05%	0	438
PROJECT WORKERS' COMPENSATION	0	25	0	48	0	11	0	0	0.00%	0	0
Personal Expenditures	295,957	248,132	301,520	279,560	329,024	245,518	379,250	50,226	16.97%	0	379,250
CONTRACTUAL SERVICES	0	112	0	0	0	0	0	0	0.00%	0	0
PROJECT CONTRACTUAL SVCS	0	14,045	0	11,721	0	8,333	0	0	0.00%	0	0
TRAVEL AND PER DIEM	6,207	0	3,004	214	1,225	0	1,314	89	7.27%	0	1,314
PROJECT TRAVEL & PER DIEM	700	0	726	2,760	1,452	19	900	(552)	-38.02%	0	900
COMMUNICATIONS & FREIGHT	12,058	20,798	14,118	12,339	13,391	7,943	13,119	(272)	-2.03%	0	13,119
UTILITY SERVICES	18,350	16,339	18,712	21,099	19,300	16,513	23,800	4,500	23.32%	0	23,800
RENTALS AND LEASES	2,105	2,103	1,862	175	1,862	0	1,862	0	0.00%	0	1,862
INSURANCE	1,175	1,008	1,175	773	1,175	0	1,410	235	20.00%	0	1,410
REPAIR & MAINTENANCE	9,359	8,594	13,816	8,349	19,339	8,945	23,993	4,654	24.07%	0	23,993
PRINTING & BINDING	272	0	0	0	250	91	200	(50)	-20.00%	0	200
PROJECT PRINTING & BINDING	0	74	400	27	0	88	0	0	0.00%	0	0
PROMOTIONAL ACTIVITIES	0	23	0	0	0	0	0	0	0.00%	0	0
PROJECT PROMOTIONAL ACT	0	672	300	0	0	0	2,000	2,000	100.00%	0	2,000
PROJ OTHER CHARGES/OBLIGATIONS	0	0	0	793	0	0	1,225	1,225	100.00%	0	1,225
OFFICE SUPPLIES	1,680	119	1,180	0	680	0	1,500	820	120.59%	0	1,500
PROJECT OFFICE SUPPLIES	0	1,023	300	4,552	0	653	0	0	0.00%	0	0
OPERATING SUPPLIES	1,543	1,336	1,179	1,423	1,258	255	758	(500)	-39.75%	0	758
PROJECT OPERATING SUPPLIES	4,825	5,193	6,325	7,967	6,325	2,824	6,325	0	0.00%	0	6,325
SUBSCRIPTIONS	2,000	1,620	7,176	4,376	6,497	3,521	5,792	(705)	-10.85%	0	5,792
PROJECT SUBSCRIPTIONS	0	3,045	0	0	0	0	0	0	0.00%	0	0
EDUCATION & TRAINING	4,350	700	3,000	0	2,348	0	1,600	(748)	-31.86%	0	1,600
PROJECT EDUC & TRAINING	10,384	9,456	9,161	8,323	9,031	6,968	6,031	(3,000)	-33.22%	0	6,031
DUES & MEMBERSHIPS	1,350	375	1,350	750	750	750	1,350	600	80.00%	0	1,350
PROJECT DUES & MEMBERSHIPS	0	600	0	3,684	0	5,064	0	0	0.00%	0	0
OTHER-INDIVIDUALS	0	0	0	435	0	9,843	0	0	0.00%	0	0
Non Personal Expenditures	76,358	87,236	83,784	89,762	84,883	71,811	93,179	8,296	9.77%	0	93,179
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	1,500	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	1,500	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	373,815	335,368	385,304	369,322	413,907	317,328	472,429	58,522	14.14%	0	472,429
WITHOUT PROJECTS	317,406		368,092		397,099		455,948	58,849	14.82%		14.14%

HEALTHY FAMILIES HIGHLANDS - 5229	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	0	7,027	0	8,036	0	(1,135)	0	0	0.00%	0	0
PERSONAL SERVICES	52,533	0	46,510	0	77,959	0	58,000	(19,959)	-25.60%	0	58,000
PROJ PERSONAL SERVICES	0	0	0	0	(77,959)	0	(58,000)	19,959	25.60%	0	-58,000
PROJECT REG SALARIES & WAGES	257,159	206,432	256,434	214,974	275,296	152,087	271,506	(3,790)	-1.38%	0	271,506
FICA TAXES	0	25	0	4,339	0	209	0	0	0.00%	0	0
PROJECT FICA TAXES	19,674	15,890	19,616	11,830	21,062	11,094	20,773	(289)	-1.37%	0	20,773
RETIREMENT CONTRIBUTIONS	0	1,004	0	6,689	0	445	0	0	0.00%	0	0
PROJECT RETIREMENT CONTRIBUTIONS	25,717	21,860	27,747	18,154	32,789	17,669	36,840	4,051	12.35%	0	36,840
LIFE & HEALTH INSURANCE	0	2,159	0	9,584	0	(107)	0	0	0.00%	0	0
PROJECT LIFE & HEALTH INSURANCE	58,896	60,733	83,328	54,478	83,328	29,719	57,120	(26,208)	-31.45%	0	57,120
WORKERS' COMPENSATION	0	0	0	161	0	9	0	0	0.00%	0	0
PROJECT WORKERS' COMPENSATION	899	737	898	441	965	464	954	(11)	-1.14%	0	954
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	414,878	315,866	434,533	328,686	413,440	210,453	387,193	(26,247)	-6.35%	0	387,193
TRAVEL AND PER DIEM	19,000	7,066	16,038	12,615	19,768	7,137	18,996	(772)	-3.91%	0	18,996
PROJECT TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	4,573	24,118	4,995	-14,532	3,995	2,729	5,957	1,962	49.11%	0	5,957
RENTALS & LEASES	1,980	1,980	1,862	165	1,862	310	1,862	0	0.00%	0	1,862
INSURANCE	1,880	1,613	1,880	1,237	1,880	0	1,645	(235)	-12.50%	0	1,645
REPAIR & MAINTENANCE	5,793	5,202	3,096	1,484	3,765	1,726	2,071	(1,694)	-44.99%	0	2,071
PRINTING & BINDING	500	500	250	8	250	88	250	0	0.00%	0	250
PROJECT PRINTING & BINDING	0	0	0	0	0	110	0	0	0.00%	0	0
PROMOTIONAL ACTIVITIES	0	170	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	90	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	2,000	1,758	1,680	1,504	1,750	1,425	2,230	480	27.43%	0	2,230
PROJECT OFFICE SUPPLIES	0	0	0	0	0	2,025	0	0	0.00%	0	0
OPERATING SUPPLIES	3,075	3,651	3,576	2,313	3,575	1,535	2,475	(1,100)	-30.77%	0	2,475
PROJECT OPERATING SUPPLIES	0	938	0	0	0	12,719	0	0	0.00%	0	0
GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
ATTRACTIVE PROP - INVENTORY	0	3,216	0	0	0	2,103	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	5,747	5,244	6,123	4,590	7,336	1,213	19.81%	0	7,336
EDUCATION & TRAINING	200	400	200	0	200	240	0	(200)	-100.00%	0	0
PROJECT EDUC & TRAINING	0	0	0	0	0	240	0	0	0.00%	0	0
DUES & MEMBERSHIP	3,465	3,465	3,465	3,465	3,800	2,850	2,850	(950)	-25.00%	0	2,850
PROJECT DUES & MEMBERSHIP	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	42,466	54,077	42,789	13,593	46,968	39,827	45,672	(1,296)	-2.76%	0	45,672
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	457,344	369,943	477,322	342,279	460,408	250,280	432,865	(27,543)	-5.98%	0	432,865
											-5.98%

COMMUNITY PROGRAM SERVICES - 5330	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
OFFSET SALARIES	0	0	0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	35,721	39,174	39,019	25,382	27,130	19,195	27,665	535	1.97%	0	27,665
OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	2,733	2,426	2,985	1,687	2,075	1,434	2,116	41	1.98%	0	2,116
RETIREMENT CONTRIBUTIONS	3,572	3,989	4,222	2,881	3,231	2,347	3,754	523	16.19%	0	3,754
LIFE & HEALTH INSURANCE	9,816	10,543	10,416	6,983	6,979	1,250	75	(6,904)	-98.93%	0	75
WORKERS' COMPENSATION	61	66	51	36	46	30	47	1	2.17%	0	47
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	51,903	56,198	56,693	36,969	39,461	24,257	33,657	(5,804)	-14.71%	0	33,657
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	18	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,023	1,017	480	652	992	204	798	(194)	-19.56%	0	798
UTILITY SERVICES	50	0	50	0	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	235	202	235	155	235	0	157	(78)	-33.19%	0	157
REPAIR & MAINTENANCE	964	742	123	677	130	96	25	(105)	-80.77%	0	25
PRINTING & BINDING	38	23	23	0	23	0	23	0	0.00%	0	23
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	310	80	150	107	150	26	150	0	0.00%	0	150
OPERATING SUPPLIES	100	19	100	0	100	0	100	0	0.00%	0	100
GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	800	729	864	647	1,120	256	29.63%	0	1,120
DUES & MEMBERSHIP	100	95	100	0	100	0	100	0	100.00%	0	100
Non Personal Expenditures	2,820	2,177	2,061	2,320	2,594	992	2,473	(121)	-4.66%	0	2,473
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	54,723	58,375	58,754	39,289	42,055	25,249	36,130	(5,925)	-14.09%	0	36,130
											-14.09%

HEARTLAND LIBRARY COOPERATIVE - 6208	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	82,933	85,446	85,940	75,162	89,277	63,127	90,521	1,244	1.39%	0	90,521
FICA TAXES	6,344	6,505	6,574	5,463	6,831	4,784	6,926	95	1.39%	0	6,926
RETIREMENT CONTRIBUTIONS	8,293	8,741	9,299	9,658	10,633	7,518	12,284	1,651	15.53%	0	12,284
LIFE & HEALTH INSURANCE	12,650	12,614	13,437	13,444	13,437	10,972	14,737	1,300	9.67%	0	14,737
WORKERS' COMPENSATION	141	144	112	112	151	95	154	3	1.99%	0	154
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	110,361	113,451	115,362	103,839	120,329	86,496	124,622	4,293	3.57%	0	124,622
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	0	0	0	0	0	6	567	567	100.00%	0	567
INSURANCE	235	260	235	199	235	0	303	68	28.94%	0	303
REPAIR & MAINTENANCE	12	12	14	0	185	141	20	(165)	-89.19%	0	20
OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	252	188	253	1	0.40%	0	253
OTHER USES	0	0	1,892	0	0	0	2,640	2,640	100.00%	0	2,640
Non Personal Expenditures	247	272	2,141	199	672	335	3,783	3,111	462.95%	0	3,783
CENTER TOTAL	110,608	113,723	117,503	104,038	121,001	86,832	128,405	7,404	6.1%	0	128,405
											6.12%

LIBRARIES AVON PARK - 6209	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	80,559	70,821	96,047	83,048	98,953	68,204	98,240	(713)	-0.72%	0	98,240
OTHER SALARIES & WAGES	10,400	3,686	0	9,443	10,722	5,972	12,480	1,758	16.40%	0	12,480
OVERTIME	0	0	0	12	0	0	0	0	0.00%	0	0
FICA TAXES	6,960	5,432	7,348	6,822	8,390	5,543	8,470	80	0.95%	0	8,470
RETIREMENT CONTRIBUTIONS	8,056	6,993	9,734	9,245	13,062	8,123	13,331	269	2.06%	0	13,331
LIFE & HEALTH INSURANCE	19,857	13,789	21,057	18,280	21,057	17,092	23,073	2,016	9.57%	0	23,073
WORKERS' COMPENSATION	137	124	112	120	169	112	188	19	11.24%	0	188
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	125,969	100,844	134,298	126,970	152,353	105,045	155,782	3,429	2.25%	0	155,782
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	642	476	642	789	644	381	621	(23)	-3.57%	0	621
COMMUNICATIONS & FREIGHT	1,396	1,288	1,420	1,329	1,467	906	4,143	2,676	182.41%	0	4,143
UTILITY SERVICES	14,029	13,637	13,045	15,130	12,365	10,896	19,412	7,047	56.99%	0	19,412
RENTALS AND LEASES	3,165	3,150	2,342	263	3,346	390	3,347	1	0.03%	0	3,347
INSURANCE	705	605	940	464	940	0	940	0	0.00%	0	940
REPAIR & MAINTENANCE	1,185	874	1,536	464	1,378	352	1,541	163	11.83%	0	1,541
OTHER CHG & OBLIG	76	0	0	0	0	0	114	114	100.00%	0	114
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	450	419	450	440	450	373	450	0	0.00%	0	450
OPERATING SUPPLIES	3,117	2,365	3,000	2,787	3,156	1,914	3,079	(77)	-2.44%	0	3,079
PROJECT OPERATING SUPP	327	0	0	0	379	0	388	9	2.37%	0	388
SUBSCRIPTIONS	0	0	0	0	522	390	727	205	39.27%	0	727
EDUCATION & TRAINING	0	0	315	239	350	472	365	15	4.29%	0	365
Non Personal Expenditures	25,092	22,814	23,690	21,904	24,997	16,074	35,127	10,130	40.52%	0	35,127
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	29,788	29,691	30,000	29,269	32,000	20,866	35,000	3,000	9.38%	0	35,000
Capital Expenditures	29,788	29,691	30,000	29,269	32,000	20,866	35,000	3,000	9.38%	0	35,000
CENTER TOTAL	180,849	153,349	187,988	178,144	209,350	141,985	225,909	16,559	7.9%	0	225,909
											7.91%

LIBRARIES SEBRING - 6210	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	204,073	204,842	220,053	222,526	236,245	169,364	240,636	4,391	1.86%	0	240,636
OTHER SALARIES & WAGES	10,722	309	0	0	10,722	0	12,480	1,758	16.40%	0	12,480
OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	16,431	15,442	16,834	16,597	18,891	12,692	19,363	472	2.50%	0	19,363
RETIREMENT CONTRIBUTIONS	21,479	20,880	23,810	24,763	29,413	20,246	34,348	4,935	16.78%	0	34,348
LIFE & HEALTH INSURANCE	65,878	62,341	69,891	59,549	69,891	50,627	76,655	6,764	9.68%	0	76,655
WORKERS' COMPENSATION	347	348	273	290	403	256	429	26	6.45%	0	429
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	318,930	304,161	330,861	323,724	365,565	253,186	383,911	18,346	5.02%	0	383,911
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	519	628	519	140	519	579	621	102	19.65%	0	621
PROJECT TRAVEL & PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	10,998	7,094	7,731	14,699	7,267	5,490	740	(6,527)	-89.82%	0	740
UTILITY SERVICES	22,377	19,287	22,625	23,148	20,740	17,459	24,757	4,017	19.37%	0	24,757
RENTALS AND LEASES	3,347	3,346	3,347	279	3,347	423	3,347	0	0.00%	0	3,347
INSURANCE	1,645	1,353	1,880	1,037	1,880	1,382	1,812	(68)	-3.62%	0	1,812
REPAIR & MAINTENANCE	2,196	1,181	4,128	1,025	7,791	2,577	4,437	(3,354)	-43.05%	0	4,437
PROJECT REPAIR & MAINTENANCE	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHG & OBLIG	114	177	76	(176)	0	0	0	0	0.00%	0	0
PROJECT OTHER CHG & OBLIG	600	0	0	0	784	0	975	191	24.36%	0	975
OFFICE SUPPLIES	500	498	300	296	350	376	375	25	7.14%	0	375
OPERATING SUPPLIES	5,416	6,096	5,508	6,613	5,784	4,057	7,000	1,216	21.02%	0	7,000
PROJECT OPERATING SUPP	6,332	0	0	0	12,045	0	12,045	0	0.00%	0	12,045
SUBSCRIPTIONS	0	0	0	0	1,646	1,233	1,176	(470)	-28.55%	0	1,176
EDUCATION & TRAINING	0	0	345	339	375	364	375	0	0.00%	0	375
Non Personal Expenditures	54,044	39,660	46,459	47,400	62,528	33,941	57,660	(4,868)	-7.79%	0	57,660
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	6,300	3,490	0	0	0	0	0	0	0.00%	0	0
PROJ MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	60,005	61,312	62,000	56,412	66,154	50,124	68,000	1,846	2.79%	0	68,000
Capital Expenditures	66,305	64,802	62,000	56,412	66,154	50,124	68,000	1,846	2.79%	0	68,000
CENTER TOTAL	439,279	408,623	439,320	427,536	494,247	337,251	509,571	15,324	3.1%	0	509,571
											3.10%

LIBRARIES LAKE PLACID - 6211	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	97,273	115,753	115,893	117,927	116,629	89,154	116,998	369	0.32%	0	116,998
OTHER SALARIES & WAGES	10,722	0	0	0	10,722	0	12,480	1,758	16.40%	0	12,480
OVERTIME	0	0	0	5	0	5	0	0	0.00%	0	0
FICA TAXES	8,262	8,538	8,866	8,529	9,743	6,447	9,906	163	1.67%	0	9,906
RETIREMENT CONTRIBUTIONS	10,800	11,860	12,540	13,221	15,168	10,601	17,571	2,403	15.84%	0	17,571
LIFE & HEALTH INSURANCE	29,448	32,017	31,248	31,233	31,248	25,566	34,272	3,024	9.68%	0	34,272
WORKERS' COMPENSATION	165	190	137	153	198	134	221	23	11.62%	0	221
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	156,670	168,358	168,684	171,067	183,708	131,908	191,448	7,740	4.21%	0	191,448
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL & PER DIEM	619	0	618	507	519	0	621	102	19.65%	0	621
COMMUNICATIONS & FREIGHT	1,305	1,307	1,330	1,330	1,626	804	4,548	2,922	179.70%	0	4,548
UTILITY SERVICES	17,463	13,163	17,812	17,127	12,101	10,886	17,993	5,892	48.69%	0	17,993
RENTALS AND LEASES	3,151	3,150	2,341	263	3,347	390	3,347	0	0.00%	0	3,347
INSURANCE	705	605	940	464	940	618	940	0	0.00%	0	940
REPAIR & MAINTENANCE	1,730	359	1,747	428	1,908	159	1,446	(462)	-24.21%	0	1,446
OTHER CHG & OBLIG	190	0	190	0	190	0	0	(190)	-100.00%	0	0
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	300	298	300	299	300	194	300	0	0.00%	0	300
OPERATING SUPPLIES	2,576	1,855	2,745	2,531	2,344	1,790	2,378	34	1.45%	0	2,378
PROJ OPERATING SUPPLIES	3,977	0	0	0	4,315	0	5,584	1,269	29.41%	0	5,584
SUBSCRIPTIONS	0	0	800	729	332	248	392	60	18.07%	0	392
EDUCATION & TRAINING	200	0	315	307	340	271	387	47	13.82%	0	387
Non Personal Expenditures	32,216	20,738	29,138	23,986	28,262	15,361	37,936	9,674	34.23%	0	37,936
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	29,953	28,805	30,000	29,001	32,000	24,304	35,000	3,000	9.38%	0	35,000
PROJ LIBRARY BOOKS		0	0		0	0	0	0	0.00%	0	0
Capital Expenditures	29,953	28,805	30,000	29,001	32,000	24,304	35,000	3,000	9.38%	0	35,000
CENTER TOTAL	218,839	217,901	227,822	224,053	243,970	171,572	264,384	20,414	8.4%	0	264,384
											8.37%

LIBRARIES COUNTYWIDE - 6212	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	41,962	51,208	54,029	54,981	50,411	40,510	48,464	(1,947)	-3.86%	0	48,464
OTHER SALARIES & WAGES	10,722	0	0	0	10,722	0	12,480	1,758	16.40%	0	12,480
OVERTIME	0	0	0	220	0	213	0	0	0.00%	0	0
FICA TAXES	4,031	3,583	4,133	3,834	4,677	2,763	4,663	(14)	-0.30%	0	4,663
RETIREMENT CONTRIBUTIONS	5,268	5,207	5,846	6,119	7,281	4,850	8,270	989	13.58%	0	8,270
LIFE & HEALTH INSURANCE	9,816	11,948	10,416	10,422	10,416	8,530	11,424	1,008	9.68%	0	11,424
WORKERS' COMPENSATION	87	101	68	82	110	74	123	13	11.82%	0	123
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	71,886	72,048	74,492	75,657	83,617	56,941	85,424	1,807	2.16%	0	85,424
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	384	0	621	237	61.72%	0	621
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	878	878	100.00%	0	878
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	1,110	1,070	1,345	809	1,440	1,037	1,405	(35)	-2.43%	0	1,405
REPAIR & MAINTENANCE	969	409	8,778	7,587	9,474	7,986	1,651	(7,823)	-82.57%	0	1,651
PRINTING & BINDING	0	0	0	0	0	0	1,500	1,500	100.00%	0	1,500
OTHER CHG & OBLIG	971	831	971	831	875	883	900	25	2.86%	0	900
OFFICE SUPPLIES	300	292	325	193	325	0	325	0	0.00%	0	325
OPERATING SUPPLIES	8,935	8,797	8,500	8,435	8,635	7,534	8,935	300	3.47%	0	8,935
PROJECT OPERATING SUPP	0	0	0	0	0	1,964	0	0	0.00%	0	0
GAS & OIL	788	678	1,000	676	1,225	494	875	(350)	-28.57%	0	875
SUBSCRIPTIONS	0	0	0	0	4,475	4,254	4,784	309	6.91%	0	4,784
EDUCATION & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	13,073	12,077	20,919	18,532	26,833	24,154	21,874	(4,959)	-18.48%	0	21,874
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ MACHINERY & EQUIPMENT	0	0	0	0	0	4,295	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	56,080	52,945	60,500	56,669	60,000	40,865	62,000	2,000	3.33%	0	62,000
Capital Expenditures	56,080	52,945	60,500	56,669	60,000	45,160	62,000	2,000	3.33%	0	62,000
CENTER TOTAL	141,039	137,069	155,911	150,858	170,450	126,254	169,298	(1,152)	-0.7%	0	169,298
											-0.68%

STATE HOUSING INITIATIVES PARTNERSHIP ADMIN - 5366	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
PROJECT REGULAR SALARIES	42,176	31,508	43,450	58,390	57,793	50,831	64,355	6,562	11.35%	45,102	109,457
PROJECT OTHER SALARIES	0	0	0	8,848	0	7,791	0	0	0.00%	0	0
OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OVERTIME	0	0	0	0	0	118	0	0	0.00%	0	0
PROJECT FICA TAXES	3,227	1,971	3,324	4,520	4,421	4,043	4,923	502	11.35%	3,450	8,373
PROJECT RETIREMENT CONTRIBUTIONS	4,218	3,264	4,702	6,457	6,883	6,892	8,733	1,850	26.88%	6,121	14,854
LIFE & HEALTH INSURANCE	0	0	0	0	0	0	37	37	100.00%	0	37
PROJECT LIFE & HEALTH INSURANCE	9,816	7,167	10,416	13,861	13,853	9,178	11,424	(2,429)	-17.53%	11,424	22,848
PROJECT WORKERS' COMPENSATION	72	53	74	86	99	89	109	10	10.10%	77	186
Personal Expenditures	59,509	43,962	61,966	92,162	83,049	78,941	89,581	6,532	7.87%	66,174	155,755
PROJECT TRAVEL AND PER DIEM	768	0	384	0	1,152	0	1,776	624	54.17%	0	1,776
PROJECT COMMUNICATIONS & FREIGHT	931	324	1,013	198	661	337	1,348	687	103.93%	0	1,348
RENTALS AND LEASES - PROJECT	397	331	344	33	397	57	0	(397)	-100.00%	0	0
INSURANCE	235	202	875	637	875	0	1,003	128	14.63%	411	1,414
PROJECT REPAIR & MAINTENANCE	1,412	124	598	518	796	314	484	(312)	-39.20%	0	484
PROJECT PRINTING & BINDING	0	0	0	0	0	0	45	45	0.00%	75	120
PROJECT OTHER CHGS & OBLIGATIONS	100	0	100	14,693	500	2,031	500	0	0.00%	0	500
PROJECT OFFICE SUPPLIES	500	144	500	502	500	356	770	270	54.00%	0	770
OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OPERATING SUPPLIES	914	100	914	577	8,123	6,108	2,923	(5,200)	-64.02%	5,700	8,623
PROJECT GAS & OIL	135	38	138	133	350	150	0	(350)	-100.00%	0	0
PROJECT SUBSCRIPTIONS	0	0	798	5,227	3,758	3,744	2,353	(1,405)	-37.39%	0	2,353
PROJECT EDUCATION & TRAINING	1,000	0	500	425	1,000	0	0	(1,000)	-100.00%	0	0
PROJECT DUES & MEMBERSHIP	375	0	500	200	250	200	0	(250)	-100.00%	0	0
OTHER USES	0	0	967	0	0	0	0	0	0.00%	0	0
PROJECT OTHER USES	0	0	0	0	0	0	2,375	2,375	100.00%	0	2,375
Non Personal Expenditures	6,767	1,263	7,631	23,142	18,362	13,296	13,577	(4,785)	-26.06%	6,186	19,763
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	66,276	45,225	69,597	115,305	101,411	92,237	103,158	1,747	1.72%	72,360	175,518
											73.08%

STATE HOUSING INITIATIVES PARTNERSHIP PROGRAM - 5367		FY 20-21		FY 21-22		FY 22-23		FY 23-24			
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
PROJECT PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT DOWN PAYMENT ASSISTANCE	21,094	181,345	105,000	353,882	40,000	230,180	100,000	60,000	150.00%	0	100,000
PROJECT REHABILITATION	105,000	161,200	149,760	89,486	93,000	224,739	280,000	187,000	201.08%	0	280,000
SPECIAL NEEDS RENTAL DEV	120,000	0	0	25,500	0	15,500	125,000	125,000	100.00%	0	125,000
PROJECT EMERGENCY HOME REPAIRS	26,000	5,202	22,000	8,000	5,000	2,950	25,000	20,000	400.00%	0	25,000
PROJECT FORECLOSURE INTERVENT	12,000	14,415	11,000	15,485	4,500	8,666	10,000	5,500	122.22%	0	10,000
EMERGENCY HOUSING ASST	0	0	0	15,633	0	135,772	95,000	95,000	100.00%	0	95,000
PROJECT DISASTER ASSITANCE	39,097	0	10,000	0	0	7,436	0	0	0.00%	0	0
PROJECT NON OPERATING TRANSFER	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	323,191	362,162	297,760	507,987	142,500	625,244	635,000	492,500	345.61%	0	635,000
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	323,191	362,161.71	297,760	507,986.69	142,500.00	625,244	635,000	492,500	345.61%	0	635,000
											345.61%

**TRANSPORTATION TRUST
FUND SUMMARY**

ENG COST CENTERS	22/23 Adopted Budget	23/24 Requested Budget	Difference	% Chg
4100 CO ENG	153,004	187,588	34,584	22.60%
4101 ENG SVCS	1,841,292	2,103,828	262,536	14.26%
4105 TRAFFIC OPS	1,615,674	1,754,344	138,670	8.58%
TOTAL	3,609,970	4,045,760	435,790	12.07%

COUNTY ENGINEER - 4100	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	114,376	119,199	118,986	123,312	93,062	74,478	110,447	17,385	18.68%	0	110,447
FICA TAXES	8,773	8,707	9,126	8,994	7,137	5,594	8,449	1,312	18.38%	0	8,449
RETIREMENT CONTRIBUTIONS	31,295	33,308	34,605	36,994	29,451	26,115	38,126	8,675	29.46%	0	38,126
LIFE & HEALTH INSURANCE	9,816	10,543	10,416	10,422	7,812	7,126	11,424	3,612	46.24%	0	11,424
WORKERS' COMPENSATION	3,005	3,003	2,445	2,611	2,584	1,957	3,059	475	18.38%	0	3,059
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	167,265	174,759	175,578	182,332	140,046	115,269	171,505	31,459	22.46%	0	171,505
TRAVEL AND PER DIEM	1,737	542	1,737	1,079	2,011	571	1,941	(70)	-3.48%	0	1,941
COMMUNICATIONS & FREIGHT	1,254	7,026	1,634	(4,906)	1,600	1,072	1,848	248	15.50%	0	1,848
INSURANCE	875	868	875	655	970	0	935	(35)	-3.61%	0	935
REPAIR & MAINTENANCE	3,669	1,790	3,045	1,575	2,722	1,065	1,579	(1,143)	-41.99%	0	1,579
PRINTING AND BINDING	76	23	45	0	45	0	45	0	0.00%	0	45
OTHER CHGS & OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	100	41	100	210	100	0	116	16	16.00%	0	116
OPERATING SUPPLIES	484	177	300	797	300	2	300	0	0.00%	0	300
GAS & OIL	1,350	927	1,500	1,675	1,750	808	1,750	0	0.00%	0	1,750
BOOKS	100	0	100	0	0	0	0	0	100.00%	0	0
SUBSCRIPTIONS	0	0	800	729	860	593	5,484	4,624	537.67%	0	5,484
EDUCATION & TRAINING	850	475	1,095	550	1,250	422	850	(400)	-32.00%	0	850
DUES & MEMBERSHIPS	1,385	337	1,235	362	1,350	870	1,235	(115)	-8.52%	0	1,235
Non Personal Expenditures	11,880	12,207	12,466	2,725	12,958	5,402	16,083	3,125	24.12%	0	16,083
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0	0	0
CENTER TOTAL	179,145	186,966	188,044	185,057	153,004	120,671	187,588	34,584	22.60%	0	187,588
											22.60%

ENGINEERING SVCS - 4101	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	1,013,585	936,781	1,021,302	960,200	1,063,135	661,672	1,042,234	(20,901)	-1.97%	100,406	1,142,640
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	13,231	12,433	13,620	14,674	13,861	9,067	14,203	342	2.47%	0	14,203
FICA TAXES	78,574	67,874	79,216	69,737	82,415	49,740	80,841	(1,574)	-1.91%	7,681	88,522
RETIREMENT CONTRIBUTIONS	105,736	99,780	115,434	112,305	128,306	82,917	148,430	20,124	15.68%	13,626	162,056
LIFE & HEALTH INSURANCE	182,311	173,259	190,837	160,661	205,507	132,600	210,114	4,607	2.24%	22,848	232,962
WORKERS' COMPENSATION	7,464	7,034	6,021	5,212	8,347	5,146	9,176	829	9.93%	171	9,347
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	1,400,901	1,297,160	1,426,430	1,322,790	1,501,571	941,143	1,504,998	3,427	0.23%	144,732	1,649,730
PROFESSIONAL SERVICES	41,132	38,253	40,000	16,015	30,000	9,827	57,000	27,000	90.00%	0	57,000
PROJECT PROFESSIONAL SVCS	0	0	0	16,454	0	0	14,000	14,000	100.00%	0	14,000
CONTRACTUAL SERVICES	9,465	11,213	26,000	16,494	17,000	0	28,500	11,500	67.65%	0	28,500
PROJ CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	5,167	0	4,099	0	2,187	0	1,510	(677)	-30.96%	0	1,510
COMMUNICATIONS & FREIGHT	10,680	12,497	11,334	11,274	10,146	11,539	19,466	9,320	91.86%	182	19,648
UTILITY SERVICES	14,230	11,207	11,870	14,252	13,068	11,716	17,260	4,192	32.08%	0	17,260
RENTALS AND LEASES	3,168	3,028	2,924	83	2,924	687	3,080	156	5.34%	0	3,080
INSURANCE	10,355	9,939	10,296	7,484	12,354	0	12,724	370	2.99%	470	13,194
REPAIR & MAINTENANCE	66,442	57,955	65,734	44,033	65,890	47,842	88,475	22,585	34.28%	1,318	89,793
PROJ REPAIR & MAINTENANCE	0	0	0	710	0	0	0	0	0.00%	0	0
PRINTING AND BINDING	200	45	200	203	200	113	200	0	0.00%	0	200
PROJ PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	2,450	2,366	2,450	2,174	9,000	1,204	9,000	0	0.00%	0	9,000
PROJ OTHER CHGS/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
ADMIN EXPENSE	92,531	92,531	92,531	92,531	92,531	0	92,531	0	0.00%	0	92,531
OFFICE SUPPLIES	5,225	4,257	5,225	5,209	5,225	4,658	5,225	0	0.00%	0	5,225
OPERATING SUPPLIES	20,215	24,399	16,463	14,862	17,751	18,990	38,128	20,377	114.79%	3,148	41,276
PROJECT OPERATING SUPP	0	0	0	1,701	0	0	0	0	0.00%	0	0
SAFETY SUPPLIES	300	395	300	177	300	249	300	0	0.00%	0	300
TOOLS	700	26	700	307	700	930	700	0	0.00%	0	700
GAS & OIL	14,288	10,410	12,500	15,384	16,625	12,023	20,825	4,200	25.26%	0	20,825
ATTRACTIVE PROP INVEN	0	0	0	0	0	3,173	3,200	3,200	100.00%	0	3,200
BOOKS	1,200	767	1,200	0	1,200	844	1,200	0	0.00%	0	1,200
SUBSCRIPTIONS	265	240	15,937	14,704	19,668	17,270	24,588	4,920	25.02%	0	24,588
EDUCATION & TRAINING	5,927	969	3,757	1,650	5,002	6,263	8,467	3,465	69.27%	0	8,467
DUES & MEMBERSHIPS	3,010	3,021	2,950	2,884	2,950	1,820	2,601	(349)	-11.83%	0	2,601
PRINCIPAL PAYMENTS	0	0	0	285	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	10	0	0	0	0	0.00%	0	0
Non Personal Expenditures	306,950	283,517	326,470	278,879	324,721	149,147	448,980	124,259	38.27%	5,118	454,098
PROJECT BUILDINGS	0	0	0	28,564	0	0					
MACHINERY & EQUIPMENT	0	0	0	0	15,000	0	0	(15,000)	100.00%		0
PROJECT EQUIPMENT	0	9,267	0	0	0	0	0	0	0.00%	0	0
PROJ PC SFTWR PURCH \$25K+	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	9,267	0	28,564	15,000	0	0	(15,000)	100.00%	0	0
CENTER TOTAL	1,707,851	1,589,943	1,752,900	1,630,233	1,841,292	1,090,290	1,953,978	112,686	6.12%	149,850	2,103,828
											14.26%

TRAFFIC OPERATIONS - 4105	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	449,748	367,183	520,142	438,567	550,887	363,163	577,890	27,003	4.90%	3,066	580,956
CALLBACK/STANDBY PAY	10,603	10,780	11,151	11,093	12,330	9,285	12,759	429	3.48%	0	12,759
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	23,594	29,820	31,815	28,199	35,884	36,688	36,887	1,003	2.80%	0	36,887
FICA TAXES	37,274	29,335	43,386	34,152	46,127	29,620	48,232	2,105	4.56%	234	48,466
RETIREMENT CONTRIBUTIONS	48,726	41,962	61,352	54,244	71,814	52,455	89,505	17,691	24.63%	416	89,921
LIFE & HEALTH INSURANCE	117,792	91,052	145,824	104,809	145,824	97,579	158,984	13,160	9.02%	0	158,984
WORKERS' COMPENSATION	46,880	40,453	41,966	33,972	54,696	34,700	57,270	2,574	4.71%	294	57,564
UNEMPLOYMENT COMPENSATION	0	0	0	2,025	0	0	0	0	0.00%	0	0
Personal Expenditures	734,617	610,586	855,636	707,061	917,562	623,491	981,527	63,965	6.97%	4,010	985,537
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ PROFESSIONAL SVCS	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	300	0	300	0	300	175	300	0	0.00%	0	300
STRIPING	15,000	13,812	15,000	4,716	15,000	13,927	15,000	0	0.00%	0	15,000
TRAVEL AND PER DIEM	3,448	0	3,248	3,488	2,286	0	2,653	367	16.05%	0	2,653
COMMUNICATIONS & FREIGHT	25,525	20,684	15,442	12,905	15,973	12,773	19,549	3,576	22.39%	0	19,549
PROJECT COMMUNICATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
UTILITY SERVICES	118,935	110,142	119,710	122,941	115,648	94,651	136,800	21,152	18.29%	0	136,800
PROJ UTILITY SERVICES	0	8,819	0	12,363	0	9,206	0	0	0.00%	0	0
RENTALS AND LEASES	20,130	34,546	36,426	30,665	38,749	23,341	47,457	8,708	22.47%	0	47,457
INSURANCE	10,458	10,372	11,980	8,954	14,009	0	14,850	841	6.00%	0	14,850
REPAIR & MAINTENANCE	37,416	72,111	36,649	37,888	40,052	37,064	39,191	(861)	-2.15%	0	39,191
BARNs	500	275	500	110	200	0	200	0	0.00%	0	200
SIGNALS	53,000	63,157	53,000	26,005	60,100	31,459	58,100	(2,000)	-3.33%	0	58,100
HIGHWAY LIGHTING MAINTENANCE	25,000	22,820	35,000	49,210	35,000	1,650	35,000	0	0.00%	0	35,000
PROJ HWY LIGHTING MAINTENANCE	0	3,227	0	0	0	0	0	0	0.00%	0	0
PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	1,800	2,702	1,860	2,134	1,884	1,946	2,760	876	46.50%	0	2,760
ADMIN EXPENSE	54,338	54,338	54,338	54,338	54,338	0	54,338	0	0.00%	0	54,338
OFFICE SUPPLIES	400	535	400	755	400	352	400	0	0.00%	0	400
OPERATING SUPPLIES	10,036	21,397	13,435	11,558	11,435	7,460	11,435	0	0.00%	0	11,435
PROJECT OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
SAFETY SUPPLIES	1,700	1,418	1,700	1,962	1,700	2,156	1,700	0	0.00%	0	1,700
TOOLS	1,000	1,048	1,000	769	1,000	873	1,000	0	0.00%	0	1,000
TRAFFIC CONTROL DEVICES	108,250	125,516	121,000	119,915	123,000	73,662	117,000	(6,000)	-4.88%	0	117,000
PAVEMENT MARKINGS MATERIAL	86,000	56,149	86,000	120,362	107,000	105,403	126,520	19,520	18.24%	0	126,520
GAS & OIL	22,822	19,814	28,666	39,640	36,224	35,997	51,232	15,008	41.43%	0	51,232
SIGNS-OUTSIDE ENTITIES	1,500	6,152	0	2,212	0	1,011	0	0	0.00%	0	0
ATTRACTIVE PROPERTY INVENTORY	0	4,154	0	6,846	0	0	11,200	11,200	100.00%	0	11,200
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	7,876	7,187	8,384	6,285	12,552	4,168	49.71%	0	12,552
EDUCATION & TRAINING	4,978	13,140	4,978	7,770	14,130	7,981	8,270	(5,860)	-41.47%	0	8,270
DUES & MEMBERSHIPS	900	1,020	1,200	800	1,300	960	1,300	0	0.00%	0	1,300
PRINCIPAL PAYMENTS	0	0	0	3,727	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	144	0	0	0	0	0.00%	0	0
Non Personal Expenditures	603,436	667,347	649,708	689,363	698,112	468,332	768,807	70,695	10.13%	0	768,807
PROJ CAPITAL INFRASTRUCTURE	0	0	0	17,700	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	346,068	323,916	0	6,517	0	0	0	0	0.00%	0	0
Capital Expenditures	346,068	323,916	0	24,217	0	0	0	0	0.00%	0	0
CENTER TOTAL	1,684,121	1,601,849	1,505,344	1,420,640	1,615,674	1,091,823	1,750,334	134,660	8.33%	4,010	1,754,344

**CRITICAL INFRASTRUCTURE
FUND SUMMARY**

C.I. COST CENTERS	22/23 Adopted Budget	23/24 Requested Budget	Difference	% Chg
4500 CI EXECUTIVE	0	89,926	89,926	100.00%
4501 CI OPERATIONS	0	487,064	487,064	100.00%
4998 GIS	197,309	308,879	111,570	56.55%
TOTAL	197,309	885,869	688,560	348.98%

**SOLID WASTE
FUND SUMMARY**

SW COST CENTERS	22/23 Adopted Budget	23/24 Requested Budget	Difference	% Chg
4210 REFUSE DISPOSAL	12,941,275	8,677,409	(4,263,866)	-32.95%
4215 LANDFILL CLOSURE	43,662	48,482	4,820	11.04%
4218 REFUSE COLLECTION	5,151,803	5,419,088	267,285	5.19%
TOTAL	18,136,740	14,144,979	(3,991,761)	-23.51%

CRITICAL INFRASTRUCTURE - EXECUTIVE - 4500				FY 22-23		FY 23-24				
Account Title				Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES				0	11,354	48,031	48,031	100.00%	0	48,031
OVERTIME				0	0	0	0	0.00%	0	0
FICA TAXES				0	820	3,675	3,675	100.00%	0	3,675
RETIREMENT CONTRIBUTIONS				0	3,585	16,581	16,581	100.00%	0	16,581
LIFE & HEALTH INSURANCE				0	1,165	4,569	4,569	100.00%	0	4,569
WORKERS' COMPENSATION				0	285	1,331	1,331	100.00%	0	1,331
Personal Expenditures	0	0	0	0	17,208	74,187	74,187	100.00%	0	74,187
TRAVEL AND PER DIEM				0	0	1,816	1,816	100.00%	0	1,816
COMMUNICATIONS & FREIGHT				0	76	1,665	1,665	100.00%	0	1,665
UTILITY SERVICES				0	0	0	0	0.00%	0	0
RENTALS AND LEASES				0	0	0	0	0.00%	0	0
INSURANCE				0	0	794	794	100.00%	0	794
REPAIR & MAINTENANCE				0	0	5,684	5,684	100.00%	0	5,684
PRINTING AND BINDING				0	0	45	45	100.00%	0	45
OFFICE SUPPLIES				0	0	116	116	100.00%	0	116
OPERATING SUPPLIES				0	0	300	300	100.00%	0	300
GAS & OIL				0	246	1,750	1,750	100.00%	0	1,750
BOOKS				0	0	100	100	100.00%	0	100
SUBSCRIPTIONS				0	0	1,234	1,234	100.00%	0	1,234
EDUCATION & TRAINING				0	0	1,000	1,000	100.00%	0	1,000
DUES & MEMBERSHIPS				0	0	1,235	1,235	100.00%	0	1,235
Non Personal Expenditures	0	0	0	0	322	15,739	15,739	100.00%	0	15,739
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	0	0	0	0	17,530	89,926	89,926	100.00%	0	89,926
										100.00%

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CRITICAL INFRASTRUCTURE - OPERATION - 4501			FY 22-23		FY 23-24				
			Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES			0	15,215	66,322	66,322	100.00%	46,500	112,822
OVERTIME			0	0	0	0	0.00%	0	0
FICA TAXES			0	1,106	5,074	5,074	100.00%	3,557	8,631
RETIREMENT CONTRIBUTIONS			0	1,812	9,000	9,000	100.00%	6,310	15,310
LIFE & HEALTH INSURANCE			0	1,170	10,281	10,281	100.00%	8,568	18,849
WORKERS' COMPENSATION			0	49	241	241	100.00%	79	320
Personal Expenditures	0	0	0	19,353	90,918	90,918	100.00%	65,014	155,932
OPERATING EXPENSES			0	0	0	0	0.00%	6,211	6,211
PROFESSIONAL SERVICES			0	4,000	100,000	100,000	100.00%	0	100,000
CONTRACTUAL SERVICES			0	0	200,000	200,000	100.00%	0	200,000
PROJECT CONTRACTUAL SVC			0	21,823	0	0	0.00%	0	0
TRAVEL AND PER DIEM			0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT			0	72	2,881	2,881	100.00%	0	2,881
UTILITY SERVICES			0	0	1,524	1,524	100.00%	0	1,524
RENTALS AND LEASES			0	0	0	0	0.00%	0	0
INSURANCE			0	0	912	912	100.00%	0	912
REPAIR & MAINTENANCE			0	0	8,433	8,433	100.00%	0	8,433
PRINTING AND BINDING			0	0	125	125	100.00%	0	125
OTHER CHARGES/OBLIGATIONS			0	0	1,300	1,300	100.00%	0	1,300
OFFICE SUPPLIES			0	0	116	116	100.00%	0	116
OPERATING SUPPLIES			0	0	3,450	3,450	100.00%	0	3,450
SAFETY SUPPLIES			0	0	100	100	100.00%	0	100
TOOLS			0	0	400	400	100.00%	0	400
GAS & OIL			0	0	1,750	1,750	100.00%	0	1,750
ATTRACTIVE PROP - INVENTORY			0	1,587	0	0	0.00%	0	0
BOOKS			0	0	0	0	0.00%	0	0
SUBSCRIPTIONS			0	0	2,455	2,455	100.00%	0	2,455
EDUCATION & TRAINING			0	0	1,475	1,475	100.00%	0	1,475
DUES & MEMBERSHIPS			0	0	0	0	0.00%	0	0
Non Personal Expenditures	0	0	0	27,482	324,921	324,921	100.00%	6,211	331,132
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	0	0	0	46,835	415,839	415,839	100.00%	71,225	487,064
									100.00%

GEOGRAPHIC INFORMATION SYSTEM - 4998	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	148,025	98,618	98,908	104,067	108,962	78,310	110,991	2,029	1.86%	47,382	158,373
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	2,015	(2,525)	2,276	167	2,493	188	2,556	63	2.53%	0	2,556
FICA TAXES	11,479	6,330	7,741	6,823	8,527	5,321	8,686	159	1.86%	3,625	12,311
RETIREMENT CONTRIBUTIONS	19,426	13,246	10,948	11,667	13,275	9,606	15,409	2,134	16.08%	6,430	21,839
LIFE & HEALTH INSURANCE	29,448	20,365	20,832	20,843	20,832	17,060	22,848	2,016	9.68%	11,424	34,272
WORKERS' COMPENSATION	255	170	132	138	189	122	193	4	2.12%	81	274
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	210,648	136,203	140,837	143,705	154,278	110,607	160,683	6,405	4.15%	68,942	229,625
PROFESSIONAL SERVICES	0	0	0	0	0	0	15,000	15,000	100.00%	0	15,000
CONTRACTUAL SERVICES	5,000	8,328	5,000	10,800	5,000	4,059	10,000	5,000	100.00%	0	10,000
TRAVEL AND PER DIEM	1,648	0	633	694	3,092	199	3,924	832	26.91%	0	3,924
COMMUNICATIONS & FREIGHT	3,829	7,826	3,873	(5,301)	3,427	417	2,478	(949)	-27.69%	0	2,478
UTILITY SERVICES	1,113	882	1,061	1,122	1,024	923	1,200	176	17.19%	0	1,200
RENTALS AND LEASES	2,162	2,161	1,269	0	2,162	106	1,269	(893)	-41.30%	0	1,269
INSURANCE	705	605	705	309	470	412	470	0	0.00%	235	705
REPAIR & MAINTENANCE	25,580	24,773	22,575	19,220	20,151	19,219	23,362	3,211	15.93%	341	23,703
PRINTING & BINDING	289	23	243	0	220	0	220	0	0.00%	0	220
OTHER CHGS & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	400	359	400	398	400	0	400	0	0.00%	0	400
OPERATING SUPPLIES	2,727	1,108	2,175	24	1,500	212	8,310	6,810	454.00%	3,775	12,085
BOOKS	0	0	0	200	100	45	125	25	100.00%	0	125
SUBSCRIPTIONS	0	0	2,550	2,327	1,365	1,022	2,630	1,265	92.67%	0	2,630
EDUCATION & TRAINING	5,600	97	4,500	1,075	3,860	510	3,580	(280)	-7.25%	1,500	5,080
DUES & MEMBERSHIPS	477	0	477	186	260	620	235	(25)	-9.62%	200	435
Non Personal Expenditures	49,530	46,161	45,461	31,054	43,031	27,743	73,203	30,172	70.12%	6,051	79,254
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	260,178	182,364	186,298	174,760	197,309	138,351	233,886	36,577	18.54%	74,993	308,879
											56.55%

REFUSE DISPOSAL SYSTEM 4210	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues	Total Request
PROJECT PERSONAL SERVICES	90,909	0	90,909	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	884,411	643,688	908,938	606,961	1,002,956	606,639	1,059,544	56,588	5.64%	0	1,059,544
OTHER SALARIES & WAGES	0	(25)	0	0	0	0	0	0	0.00%	0	0
OVERTIME	81,417	103,051	82,368	102,062	88,089	106,903	88,397	308	0.35%	0	88,397
FICA TAXES	73,929	54,404	75,847	51,860	83,504	53,487	87,822	4,318	5.17%	0	87,822
RETIREMENT CONTRIBUTIONS	100,196	79,820	111,101	77,525	136,110	92,347	165,838	29,728	21.84%	0	165,838
LIFE & HEALTH INSURANCE	243,466	168,905	255,955	126,963	247,814	152,736	290,970	43,156	17.41%	0	290,970
OPEB EXPENSE	0	(9,826)	0	(4,573)	0	0	0	0	0.00%	0	0
PENSION EXPENSE	0	(64,185)	0	0	0	0	0	0	0.00%	0	0
WORKERS' COMPENSATION	45,458	34,255	32,962	27,563	43,517	39,129	44,447	930	2.14%	0	44,447
UNEMPLOYMENT COMPENSATION	0	1,891	0	1,398	0	240	0	0	0.00%	0	0
Personal Expenditures	1,519,786	1,011,978	1,558,080	989,760	1,601,990	1,051,481	1,737,018	135,028	8.43%	0	1,737,018
PROFESSIONAL SERVICES	53,000	47,327	1,045,000	279,285	432,200	225,242	498,200	66,000	15.27%	0	498,200
PROJECT PROFESSIONAL SVC	50,000	62,326	50,000	172,028	50,000	362,536	0	(50,000)	-100.00%	0	0
MONITORING WELLS	28,500	12,001	24,000	1,001	24,000	34,014	39,000	15,000	62.50%	0	39,000
HAZARDOUS WASTE	51,060	39,551	43,060	36,328	43,060	42,119	43,060	0	0.00%	0	43,060
CONTRACTUAL SERVICES	495,567	502,637	575,450	273,569	575,650	13,983	581,050	5,400	0.94%	0	581,050
HAULING	57,000	32,761	57,000	118,349	64,980	59,806	69,825	4,845	7.46%	0	69,825
OTHER CONTRACTUAL SERVICE	136,520	92,214	153,020	124,050	245,430	40,645	247,040	1,610	0.66%	0	247,040
TRAVEL AND PER DIEM	9,755	429	6,407	1,293	8,584	59	9,546	962	11.21%	0	9,546
COMMUNICATIONS & FREIGHT	16,782	29,251	16,115	17,560	16,378	10,764	20,004	3,626	22.14%	0	20,004
UTILITY SERVICES	42,154	37,450	43,350	42,193	43,900	32,132	49,320	5,420	12.35%	0	49,320
RENTALS AND LEASES	25,935	25,971	25,204	10,257	25,587	19,986	27,007	1,420	5.55%	0	27,007
INSURANCE	21,797	21,541	22,907	17,113	24,819	21,326	24,001	(818)	-3.30%	0	24,001
REPAIR & MAINTENANCE	665,483	395,363	500,000	733,744	551,567	565,822	534,977	(16,590)	-3.01%	0	534,977
PROJECT REPAIR & MAINTENANCE	0	3,888	0	24,309	0	4,683	0	0	0.00%	0	0
REPAIR& MAINT LEACHATE/GAS	59,800	69,173	59,800	20,655	49,822	22,431	49,822	0	0.00%	0	49,822
PRINTING AND BINDING	1,114	4,421	1,198	167	1,051	133	1,045	(6)	-0.57%	0	1,045
PROMOTIONAL ACTIVITIES	17,600	20,572	16,000	7,777	16,750	6,150	18,200	1,450	8.66%	0	18,200
OTHER CHARGES/OBLIGATIONS	61,250	81,070	53,250	85,131	60,750	14,479	67,172	6,422	10.57%	0	67,172
ADMIN EXP	426,031	426,031	426,031	426,031	426,031	0	426,039	8	0.00%	0	426,039
OFFICE SUPPLIES	4,400	2,281	4,400	3,593	3,600	2,875	3,600	0	0.00%	0	3,600
OPERATING SUPPLIES	22,351	23,410	86,253	31,667	94,247	40,160	164,381	70,134	74.42%	0	164,381
PROJECT OPERATING SUPP	0	0	0	7,364	0	2,501	0	0	0.00%	0	0
SAFETY SUPPLIES	5,650	2,888	5,500	900	5,000	4,352	6,500	1,500	30.00%	0	6,500
GAS & OIL	136,587	122,660	131,850	206,086	221,435	228,028	305,925	84,490	38.16%	0	305,925
ATTRACTIVE PROP-INVENTORY	0	2,049	0	1,062	0	1,350	0	0	0.00%	0	0
SUBSCRIPTIONS	0	72	9,280	9,228	10,281	20,538	8,512	(1,769)	-17.21%	0	8,512
EDUCATION & TRAINING	9,500	4,227	7,380	4,073	9,445	5,116	11,325	1,880	19.90%	0	11,325
PROJ EDUCATION & TRAINING	0	0	0	0	0	6,210	0	0	0.00%	0	0
DUES & MEMBERSHIPS	1,100	835	1,890	844	1,732	1,318	2,255	523	30.20%	0	2,255

REFUSE DISPOSAL SYSTEM 4210	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues	Total Request
BAD DEBT EXPENSE	1,117	197	1,117	40	1,117	0	1,117	0	0.00%	0	1,117
DEPRECIATION EXPENSE	528,190	642,997	903,190	556,403	903,190	8	603,190	(300,000)	-33.22%	0	603,190
AMORITIZATION EXPENSE	0	0	0	4,496	0	0	0	0	0.00%	0	0
PRINCIPAL PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	171	0	0	0	0	0.00%	0	0
TRANSFERS OUT	105,870	105,870	143,012	106,585	114,396	0	123,528	9,132	7.98%	0	123,528
Non Personal Expenditures	3,034,113	2,811,462	4,411,664	3,323,350	4,025,002	1,788,770	3,935,641	(89,361)	-2.22%	0	3,935,641
BUILDINGS	0	0	495,000	0	0	0	0	0	0.00%	0	0
PROJECT BUILDINGS	0	0	0	0	495,000	0	495,000	0	0.00%	0	495,000
IMPROVEMENTS OTHER THAN	0	0	4,000,000	0	6,000,000	0	0	(6,000,000)	-100.00%	1,850,000	1,850,000
PROJECT IMPROVEMENTS	250,000	0	250,000	0	250,000	0	0	(250,000)	-100.00%	0	0
MACHINERY & EQUIPMENT	1,682,100	0	198,000	0	411,000	1,664,808	0	(411,000)	-100.00%	566,000	566,000
PROJECT EQUIPMENT	64,533	0	64,533	0	158,283	69,287	93,750	(64,533)	-40.77%	0	93,750
PROJ PC SFTWR PURCH \$25K +	0	0	0	0	0	11,454	0	0	0.00%	0	0
Capital Expenditures	1,996,633	0	5,007,533	0	7,314,283	1,745,549	588,750	(6,725,533)	-91.95%	2,416,000	3,004,750
CENTER TOTAL	6,550,532	3,823,441	10,977,277	4,313,110	12,941,275	4,585,800	6,261,409	(6,679,866)	-51.62%	2,416,000	8,677,409
W/out Projects & Capital:			5,828,835		5,576,992		5,672,659	95,667	1.72%		-32.95%

LANDFILL CLOSURE PROGRAM - 4215	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues	Total Request
PROFESSIONAL SERVICES	40,250	13,899	7,250	26,067	7,250	5,182	7,250	0	0.0%	0	7,250
MONITORING WELLS	9,000	6,174	10,000	3,157	10,000	11,303	13,000	3,000	30.0%	0	13,000
HAULING	950	0	950	0	1,140	0	1,225	85	7.5%	0	1,225
OTHER CONTRACTUAL SERVICE	0	0	0	0	0	0	0	0	0.0%	0	0
UTILITY SERVICES	150	184	150	260	195	240	360	165	84.6%	0	360
RENTALS AND LEASES	600	0	600	0	600	0	600	0	0.0%	0	600
REPAIR & MAINTENANCE	3,500	772	3,500	221	3,500	3,167	3,500	0	0.0%	0	3,500
OTHER CHARGES/OBLIGATIONS	7,495	4,341	7,495	5,638	8,145	979	9,715	1,570	19.3%	0	9,715
ADMIN EXP	3,882	3,882	3,882	3,882	3,882	0	3,882	0	0.0%	0	3,882
OPERATING SUPPLIES	500	0	500	0	500	0	500	0	0.0%	0	500
DEPRECIATION EXPENSE	8,450	8,449	8,450	8,449	8,450	0	8,450	0	0.0%	0	8,450
Non Personal Expenditures	74,777	37,701	42,777	47,674	43,662	20,870	48,482	4,820	11.0%	0	48,482
PROJECT IMPROVEMENTS	0	0	0	0	0	0		0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	74,777	37,701	42,777	47,674	43,662	20,870	48,482	4,820	11.04%	0	48,482
											11.04%

REFUSE COLLECTION PROGRAM - 4218	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues	Total Request
REGULAR SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
OVERTIME	0	0	0	0	0	0	0	0	0.0%	0	0
FICA TAXES	0	0	0	0	0	0	0	0	0.0%	0	0
RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0	0	0	0.0%	0	0
LIFE & HEALTH INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0
WORKERS' COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
WASTE FRANCHISE	4,607,709	4,597,462	4,575,224	4,731,798	4,892,911	3,286,162	5,155,196	262,285	5.4%	0	5,155,196
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0
OTHER CHARGES/OBLIG	193,000	59,220	193,000	188,504	193,000	245,836	198,000	5,000	2.6%	0	198,000
ADMIN EXP	65,892	165,119	65,892	65,892	65,892	0	65,892	0	0.0%	0	65,892
Non Personal Expenditures	4,866,601	4,821,800	4,834,116	4,986,193	5,151,803	3,531,997	5,419,088	267,285	5.2%	0	5,419,088
CENTER TOTAL	4,866,601	4,821,800	4,834,116	4,986,193	5,151,803	3,531,997	5,419,088	267,285	5.19%	0	5,419,088
											5.19%

TRANSPORTATION TRUST

R&B COST CENTERS	22/23 Adopted Budget	23/24 Requested Budget	Difference	% Chg
4200 R&B	110,480	116,345	5,865	5.31%
4102 R&B SVCS	6,492,273	6,967,360	475,087	7.32%
4103 Bridge & Concrete	427,403	427,902	499	0.12%
4104 Maint Shop &Wrhs	865,371	900,122	34,751	4.02%
4106 ROW Maint	689,558	719,211	29,653	4.30%
4108 Co. Shell Pit	285,693	290,768	5,075	1.78%
TOTAL	8,870,778	9,421,708	550,930	6.21%

NATURAL RESOURCES/ AQUATIC PLANT COST CENTERS	22/23 Adopted Budget	23/24 Requested Budget	Difference	% Chg
6303 NATURAL RESOURCES	715,853	596,950	(118,903)	-16.61%
6304 AQUATIC PLANT PROG.	648,626	580,044	(68,582)	-10.57%
TOTAL	1,364,479	1,176,994	(187,485)	-13.74%

ROAD & BRIDGE ADMIN - 4200	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	102,337	100,536	80,854	91,791	65,072	46,148	66,687	1,615	2.48%	0	66,687
FICA TAXES	7,851	7,769	6,185	7,090	4,978	3,560	5,102	124	2.49%	0	5,102
RETIREMENT CONTRIBUTIONS	28,010	27,369	23,456	27,268	20,544	14,569	23,020	2,476	12.05%	0	23,020
LIFE & HEALTH INSURANCE	9,816	8,609	10,416	10,422	7,292	5,971	7,996	704	9.65%	0	7,996
WORKERS' COMPENSATION	359	6,699	1,658	1,879	1,803	1,164	1,847	44	2.44%	0	1,847
UNEMPLOYMENT COMPENSATION	0	1,100	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	148,373	152,081	122,569	138,450	99,689	71,411	104,652	4,963	4.98%	0	104,652
TRAVEL AND PER DIEM	0	76	579	362	1,809	745	2,561	752	41.57%	0	2,561
COMMUNICATIONS & FREIGHT	873	3,081	587	3,597	587	869	1,454	867	147.70%	0	1,454
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	100	177	190	(55)	190	157	190	0	0.00%	0	190
INSURANCE	875	868	875	655	970	0	865	(105)	-10.82%	0	865
REPAIR & MAINTENANCE	2,036	919	1,208	1,289	950	544	724	(226)	-23.79%	0	724
OTHER CHARGES/OBLIGATIONS	0	0	0	118	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	250	310	100	126	100	105	100	0	0.00%	0	100
OPERATING SUPPLIES	150	164	150	306	1,149	979	150	(999)	-86.95%	0	150
GAS & OIL	1,913	1,542	2,125	1,999	2,625	1,643	2,625	0	0.00%	0	2,625
SUBSCRIPTIONS	0	0	800	729	966	723	1,234	268	27.74%	0	1,234
EDUCATION & TRAINING	850	100	930	115	1,100	969	1,421	321	29.18%	0	1,421
DUES & MEMBERSHIPS	350	1,250	345	100	345	280	369	24	6.96%	0	369
PRINCIPAL PAYMENTS	0	0	250	191	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	8	0	0	0	0	0.00%	0	0
Non Personal Expenditures	7,397	8,487	8,139	9,539	10,791	7,015	11,693	902	8.36%	0	11,693
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	155,770	160,568	130,708	147,990	110,480	78,426	116,345	5,865	5.31%	0	116,345
											5.31%

ROAD & BRIDGE SVCS - 4102	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	2,248,753	2,069,349	2,314,414	2,134,247	2,476,358	1,665,658	2,574,511	98,153	3.96%	0	2,574,511
OTHER SALARIES & WAGES	0	0	0	0	0	7,325	0	0	0.00%	0	0
OVERTIME	50,566	55,816	51,547	79,081	52,455	71,771	81,979	29,524	56.28%	0	81,979
FICA TAXES	175,922	152,874	181,039	159,955	193,494	127,059	203,267	9,773	5.05%	0	203,267
RETIREMENT CONTRIBUTIONS	241,994	229,017	269,912	258,792	306,924	213,535	363,565	56,641	18.45%	0	363,565
LIFE & HEALTH INSURANCE	576,508	523,491	610,828	526,635	625,860	435,641	678,624	52,764	8.43%	0	678,624
WORKERS' COMPENSATION	146,441	133,732	102,493	96,624	124,929	76,063	131,221	6,292	5.04%	0	131,221
UNEMPLOYMENT COMPENSATION	0	1,456	0	1,548	0	0	0	0	0.00%	0	0
Personal Expenditures	3,440,184	3,165,736	3,530,233	3,256,881	3,780,020	2,597,051	4,033,167	253,147	6.70%	0	4,033,167
PROFESSIONAL SERVICES	200	0	200	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	120,000	75,401	81,500	47,687	81,500	33,900	81,500	0	0.00%	0	81,500
HAULING	226,200	261,495	226,200	184,732	267,000	332,272	347,400	80,400	30.11%	0	347,400
TRAVEL AND PER DIEM	768	321	768	1,062	3,760	3,107	904	(2,856)	-75.96%	0	904
COMMUNICATIONS & FREIGHT	31,006	30,651	30,936	21,368	30,158	18,785	25,594	(4,564)	-15.13%	0	25,594
UTILITY SERVICES	49,737	51,341	43,999	59,028	46,930	36,289	55,392	8,462	18.03%	0	55,392
RENTALS AND LEASES	67,631	19,151	45,848	(2,688)	20,030	9,017	20,030	0	0.00%	0	20,030
INSURANCE	74,510	74,572	73,140	55,100	81,575	0	82,265	690	0.85%	0	82,265
REPAIR & MAINTENANCE	849,937	834,517	799,166	858,781	778,298	577,313	841,505	63,207	8.12%	0	841,505
BARNs	10,700	2,915	10,700	5,244	3,600	6,591	3,600	0	0.00%	0	3,600
SIGNALS	62,590	57,334	62,590	50,983	50,000	100,028	50,000	0	0.00%	0	50,000
PRINTING AND BINDING	600	1,575	600	1,347	200	23	200	0	0.00%	0	200
OTHER CHARGES/OBLIGATIONS	8,954	8,847	13,954	8,045	12,954	7,384	17,954	5,000	38.60%	0	17,954
ADMIN EXPENSE	302,150	302,150	302,150	302,150	302,150	0	302,150	0	0.00%	0	302,150
OFFICE SUPPLIES	5,500	5,743	6,000	5,800	5,217	4,131	5,217	0	0.00%	0	5,217
OPERATING SUPPLIES	41,580	40,376	36,290	63,863	38,288	63,731	43,278	4,990	13.03%	52,000	95,278
CHEMICALS	20,000	22,507	20,000	43,354	20,000	37,807	40,000	20,000	100.00%	0	40,000
SAFETY SUPPLIES	7,750	5,757	8,430	7,443	4,430	2,480	4,780	350	7.90%	0	4,780
TOOLS	2,700	3,285	2,700	3,853	2,700	5,076	2,700	0	0.00%	0	2,700
GAS & OIL	438,750	381,277	487,500	689,618	696,500	576,139	696,500	0	0.00%	0	696,500
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	3,982	2,800	2,800	100.00%	0	2,800
ROAD MATERIALS & SUPPLIES	180,451	43,716	153,930	32,568	56,000	47,994	56,000	0	0.00%	0	56,000
PROJ RD MATERIALS & SUPPLIES	0	0	0	46,747	0	0	0	0	0.00%	0	0
ASPHALT PATCH	140,000	145,193	140,000	87,907	112,500	20,559	112,000	(500)	-0.44%	0	112,000
CULVERTS	50,000	27,653	50,000	45,518	50,000	26,776	50,000	0	0.00%	0	50,000
LIQUID ASPHALT	6,600	6,600	6,600	6,470	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	72	13,012	11,809	18,947	14,921	20,674	1,727	9.11%	0	20,674
EDUCATION & TRAINING	9,850	815	9,850	24,603	24,540	6,918	19,750	(4,790)	-19.52%	0	19,750
DUES & MEMBERSHIPS	0	0	0	0	0	0	0	0	0.00%	0	0
PRINCIPAL PAYMENTS	0	0	0	12,239	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	474	0	0	0	0	0.00%	0	0
Non Personal Expenditures	2,708,164	2,403,265	2,626,063	2,675,102	2,707,277	1,935,223	2,882,193	174,916	6.46%	52,000	2,934,193
PROJECT BUILDINGS	72,000	0	71,000	13,899	4,976	0	0	(4,976)	-100.00%	0	0
PROJ IMPROVEMENTS	0	0	0	14,342	0	0	0	0	0.00%	0	0
Capital Expenditures	72,000	0	71,000	28,241	4,976	0	0	(4,976)	-100.00%	0	0
CENTER TOTAL	6,220,348	5,569,001	6,227,296	5,960,224	6,492,273	4,532,275	6,915,360	423,087	6.52%	52,000	6,967,360
											7.32%

BRIDGE & CONCRETE - 4103	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	209,114	206,209	218,731	154,596	232,161	132,428	218,196	(13,965)	-6.02%	0	218,196
OVERTIME	1,522	3,413	1,535	711	1,493	2,850	4,049	2,556	171.20%	0	4,049
FICA TAXES	16,135	14,047	16,875	10,744	17,874	9,640	17,000	(874)	-4.89%	0	17,000
RETIREMENT CONTRIBUTIONS	21,094	21,782	23,864	17,394	27,828	16,269	30,158	2,330	8.37%	0	30,158
LIFE & HEALTH INSURANCE	58,896	63,086	62,496	41,448	62,496	30,653	68,544	6,048	9.68%	0	68,544
WORKERS' COMPENSATION	10,131	12,512	8,308	8,857	12,643	8,205	14,086	1,443	11.41%	0	14,086
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	316,892	321,049	331,809	233,749	354,495	200,045	352,033	(2,462)	-0.69%	0	352,033
CONTRACTUAL SERVICES	0	(2,442)	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,736	2,098	1,740	(12)	1,394	513	1,235	(159)	-11.41%	0	1,235
RENTALS AND LEASES	800	924	1,214	650	900	385	900	0	0.00%	0	900
INSURANCE	6,302	6,303	6,942	5,250	6,295	0	7,080	785	12.47%	0	7,080
REPAIR & MAINTENANCE	12,536	16,870	11,778	13,801	14,490	15,780	19,291	4,801	33.13%	0	19,291
BARNS	0	0	0	0	0	0	0	0	0.00%	0	0
PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	400	118	400	41	400	112	100	(300)	-75.00%	0	100
ADMIN EXPENSE	20,985	20,985	20,985	20,985	20,985	0	20,985	0	0.00%	0	20,985
OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	1,340	875	1,340	2,010	1,140	2,633	1,880	740	64.91%	0	1,880
SAFETY SUPPLIES	710	743	710	902	710	828	660	(50)	-7.04%	0	660
TOOLS	1,000	1,355	1,000	1,268	1,000	789	1,000	0	0.00%	0	1,000
GAS & OIL	12,150	13,730	17,750	20,469	24,500	12,740	21,700	(2,800)	-11.43%	0	21,700
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	800	729	1,094	768	1,038	(56)	-5.12%	0	1,038
EDUCATION & TRAINING	0	0	0	88	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIPS	0	0	0	0	0	0	0	0	0.00%	0	0
PRINCIPAL PAYMENTS	0	0	0	305	0	0	0	0			
INTEREST PAYMENTS	0	0	0	12	0	0	0	0			
Non Personal Expenditures	57,959	61,558	64,659	66,498	72,908	34,548	75,869	2,961	4.06%	0	75,869
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	374,851	382,608	396,468	300,247	427,403	234,594	427,902	499	0.12%	0	427,902
											0.12%

MAINTENANCE SHOP & WAREHOUSE - 4104	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	496,734	482,255	494,698	488,702	465,778	317,262	468,083	2,305	0.49%	0	468,083
OVERTIME	1,097	9,698	3,055	4,958	3,155	5,755	8,153	4,998	158.42%	0	8,153
FICA TAXES	38,099	34,454	38,097	35,793	35,875	23,059	36,434	559	1.56%	0	36,434
RETIREMENT CONTRIBUTIONS	55,236	58,225	60,795	60,583	58,147	39,301	64,626	6,479	11.14%	0	64,626
LIFE & HEALTH INSURANCE	112,967	111,509	119,447	103,285	114,576	79,675	125,664	11,088	9.68%	0	125,664
WORKERS' COMPENSATION	15,421	15,088	11,012	13,497	10,474	6,617	10,616	142	1.36%	0	10,616
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	719,554	711,228	727,104	706,818	688,005	471,668	713,576	25,571	3.72%	0	713,576
TRAVEL AND PER DIEM	1,460	0	1,460	(83)	1,460	0	866	(594)	-40.68%	0	866
COMMUNICATIONS & FREIGHT	1,989	2,725	2,510	1,984	2,070	1,194	3,313	1,243	60.05%	0	3,313
UTILITY SERVICES	10,404	9,381	10,404	11,379	11,520	8,179	13,747	2,227	19.33%	0	13,747
RENTALS AND LEASES	11,179	9,359	12,190	6,263	10,690	6,436	10,918	228	2.13%	0	10,918
INSURANCE	7,893	7,710	9,173	6,825	8,465	7,269	9,270	805	9.51%	0	9,270
REPAIR & MAINTENANCE	56,971	71,934	56,939	62,478	57,809	52,284	55,477	(2,332)	-4.03%	0	55,477
BARNs	534	400	0	0	0	0	0	0	0.00%	0	0
PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	500	118	600	1,010	600	0	600	0	0.00%	0	600
ADMIN EXPENSE	41,970	41,970	41,970	41,970	41,970	0	41,970	0	0.00%	0	41,970
OFFICE SUPPLIES	550	499	550	649	550	409	550	0	0.00%	0	550
OPERATING SUPPLIES	6,518	14,750	6,518	16,701	9,517	11,464	12,618	3,101	32.58%	0	12,618
SAFETY SUPPLIES	550	744	550	888	550	899	550	0	0.00%	0	550
TOOLS	2,000	3,765	2,000	3,093	3,000	4,092	3,000	0	0.00%	0	3,000
GAS & OIL	13,905	14,459	15,450	21,705	24,500	14,693	21,630	(2,870)	-11.71%	0	21,630
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	0	0	0	0.00%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	2,398	2,928	3,065	2,605	11,137	8,072	263.36%	0	11,137
EDUCATION & TRAINING	1,600	0	1,600	900	1,600	193	900	(700)	-43.75%	0	900
DUES & MEMBERSHIPS	0	0	0	0	0	0	0	0	0.00%	0	0
PRINCIPAL PAYMENTS	0	0	0	970	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	38	0	0	0	0	0.00%	0	0
Non Personal Expenditures	158,023	177,813	164,312	179,698	177,366	109,718	186,546	9,180	5.18%	0	186,546
MACHINERY & ESUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	877,577	889,041	891,416	886,516	865,371	581,386	900,122	34,751	4.02%	0	900,122
											4.02%

ROW MAINTENANCE - 4106	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	278,628	246,788	305,032	274,305	309,881	195,813	311,997	2,116	0.68%	0	311,997
OVERTIME	2,021	3,650	2,062	7,760	2,107	7,314	3,046	939	44.57%	0	3,046
FICA TAXES	21,469	17,866	23,490	20,722	23,872	15,063	24,101	229	0.96%	0	24,101
RETIREMENT CONTRIBUTIONS	28,067	26,825	33,227	31,262	37,158	24,456	42,749	5,591	15.05%	0	42,749
LIFE & HEALTH INSURANCE	98,160	86,251	104,160	92,894	104,160	72,739	114,240	10,080	9.68%	0	114,240
WORKERS' COMPENSATION	28,682	24,215	23,956	21,791	29,890	17,863	30,183	293	0.98%	0	30,183
UNEMPLOYMENT COMPENSATION	0	0	0	2,250	0	0	0	0	0.00%	0	0
Personal Expenditures	457,027	405,594	491,927	450,985	507,068	333,247	526,316	19,248	3.80%	0	526,316
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	4,391	4,391	0.00%	0	4,391
RENTALS AND LEASES	1,500	1,066	1,500	5	1,500	691	1,500	0	0.00%	0	1,500
INSURANCE	4,270	4,015	4,270	3,046	4,555	3,936	4,450	(105)	-2.31%	0	4,450
REPAIR & MAINTENANCE	61,298	56,975	56,317	68,944	55,968	66,274	69,443	13,475	24.08%	0	69,443
OTHER CHARGES/OBLIGATIONS	5,126	4,353	5,126	4,353	4,353	3,265	4,353	0	0.00%	0	4,353
ADMIN EXPENSE	33,565	33,565	33,565	33,565	33,565	0	33,565	0	0.00%	0	33,565
OPERATING SUPPLIES	1,066	1,894	1,066	800	1,066	675	966	(100)	-9.38%	0	966
SAFETY SUPPLIES	259	259	259	303	259	184	259	0	0.00%	0	259
GAS & OIL	42,915	41,141	47,683	75,048	77,256	38,377	73,756	(3,500)	-4.53%	0	73,756
ROAD MATERIALS & SUPPLIES	515	0	515	0	0	244	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	468	351	12	(456)	100.00%	0	12
EDUCATION & TRAINING	480	0	480	0	3,500	0	200	(3,300)	-94.29%	0	200
PRINCIPAL PAYMENTS	0	0	0	915	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	35	0	0	0	0	0.00%	0	0
Non Personal Expenditures	150,994	143,268	150,781	187,014	182,490	113,997	192,895	10,405	5.70%	0	192,895
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	608,021	548,862	642,708	637,999	689,558	447,244	719,211	29,653	4.30%	0	719,211
											4.30%

COUNTY SHELL PIT - 4108	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	81,417	67,344	87,146	91,799	96,790	68,857	98,230	1,440	1.49%	0	98,230
OVERTIME	1,637	2,534	1,023	1,807	1,089	2,375	2,575	1,486	136.46%	0	2,575
FICA TAXES	6,353	5,159	6,745	6,580	7,487	5,033	7,713	226	3.02%	0	7,713
RETIREMENT CONTRIBUTIONS	8,305	7,209	9,540	10,458	11,657	8,641	13,678	2,021	17.34%	0	13,678
LIFE & HEALTH INSURANCE	19,632	15,109	20,832	19,129	20,832	17,053	22,998	2,166	10.40%	0	22,998
WORKERS' COMPENSATION	6,030	5,080	4,215	4,472	5,266	3,549	5,423	157	2.98%	0	5,423
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	123,374	102,435	129,501	134,244	143,121	105,509	150,617	7,496	5.24%	0	150,617
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	1,360	0	1,360	315	250	1,064	2,000	1,750	700.00%	0	2,000
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,900	2,280	1,900	2,077	1,900	1,565	2,978	1,078	56.74%	0	2,978
UTILITY SERVICES	6,080	7,829	7,828	8,631	6,652	6,784	9,414	2,762	41.52%	0	9,414
RENTALS AND LEASES	14,470	2,935	10,470	2,534	2,470	1,355	2,755	285	11.54%	0	2,755
INSURANCE	1,522	1,499	1,522	1,131	4,360	3,722	2,570	(1,790)	-41.06%	0	2,570
REPAIR & MAINTENANCE	54,784	64,815	54,787	54,385	59,453	39,895	54,811	(4,642)	-7.81%	0	54,811
BARNs	0	0	0	0	0	0	0	0	0.00%	0	0
PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	2,950	2,560	2,950	3,347	1,950	5,645	6,560	4,610	236.41%	0	6,560
ADMIN EXPENSE	20,985	20,985	20,985	20,985	20,985	0	20,985	0	0.00%	0	20,985
OFFICE SUPPLIES	250	255	250	330	250	97	250	0	0.00%	0	250
OPERATING SUPPLIES	1,200	928	1,200	1,801	7,980	2,312	1,600	(6,380)	-79.95%	0	1,600
SAFETY SUPPLIES	175	6	175	216	175	104	175	0	0.00%	0	175
GAS & OIL	24,358	25,236	24,002	40,891	36,053	36,987	36,053	0	0.00%	0	36,053
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	70	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	94	0	0	(94)	-100.00%	0	0
EDUCATION & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
PRINCIPAL PAYMENTS	0	0	0	227	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	10	0	0	0	0	0.00%	0	0
Non Personal Expenditures	130,034	129,327	127,429	136,879	142,572	99,599	140,151	(2,421)	-1.70%	0	140,151
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	253,408	231,763	256,930	271,124	285,693	205,109	290,768	5,075	1.78%	0	290,768
											1.78%

ASPHALT PLANT - 4230	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	32,500	6,044	35,360	25,665	32,760	24,419	34,033	1,273	3.89%	0	34,033
OVERTIME	0	0	0	520	0	308	1,523	1,523	0.00%	0	1,523
FICA TAXES	2,486	462	2,705	1,627	2,506	1,650	2,719	213	8.50%	0	2,719
RETIREMENT CONTRIBUTIONS	3,250	604	3,826	2,938	3,902	2,927	4,825	923	23.65%	0	4,825
LIFE & HEALTH INSURANCE	9,816	813	10,416	6,948	10,416	8,530	11,424	1,008	9.68%	0	11,424
OPEB EXPENSE	0	0	0	2,019	0	0	0	0	0.00%	0	0
WORKER'S COMPENSATION	2,360	170	1,690	543	816	556	885	69	8.46%	0	885
Personal Expenditures	50,412	8,093	53,997	40,260	50,400	38,390	55,409	5,009	9.94%	0	55,409
PROFESSIONAL SERVICES	2,000	0	2,000	0	2,000	0	0	(2,000)	-100.00%	0	0
PROJECT PROFESSIONAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	5,700	0	6,700	0	6,700	8,550	8,800	2,100	31.34%	0	8,800
PROJECT CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
HAULING	22,250	0	35,900	0	29,500	0	29,835	335	1.14%	0	29,835
OTHER CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	1,810	0	13,980	0	945	507	701	(244)	-25.82%	0	701
COMMUNICATIONS & FREIGHT	2,338	0	2,438	0	2,777	1,387	2,127	(650)	-23.41%	0	2,127
UTILITY SERVICES	19,030	0	21,000	0	14,500	11,679	21,693	7,193	49.61%	0	21,693
RENTALS AND LEASES	90,138	0	73,854	0	66,018	0	114	(65,904)	-99.83%	0	114
INSURANCE	235	0	235	0	235	206	235	0	0.00%	0	235
REPAIR & MAINTENANCE	83,419	0	86,546	0	72,577	30,711	63,056	(9,521)	-13.12%	0	63,056
PROJECT REPAIR & MAINT	889,398	51,583	1,143,608	4,855	1,220,250	1,654	1,118,618	(101,632)	-8.33%	0	1,118,618
OTHER CHARGES/OBLIGATIONS	89,839	0	89,839	0	129,100	0	122,580	(6,520)	-5.05%	0	122,580
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
ADMIN EXP	0	0	0	0	0	0	8,853	8,853	100.00%	0	8,853
OFFICE SUPPLIES	804	0	804	0	804	755	804	0	0.00%	0	804
OPERATING SUPPLIES	1,000	0	0	0	1,000	(203,239)	500	(500)	-50.00%	0	500
SAFETY SUPPLIES	300	0	300	0	300	66	300	0	0.00%	0	300
GAS & OIL	171,563	0	172,702	0	140,823	36,106	138,418	(2,405)	-1.71%	0	138,418
ASPHALT OPER SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
ROAD MATERIALS & SUPPLIES	2,276,255	2,745,391	2,204,075	2,503,951	1,327,060	899,312	1,566,073	239,013	18.01%	0	1,566,073
PROJ RD MATERIALS & SUPP	0	0	0	0	0	0	0	0	0.00%	0	0
EDUCATION & TRAINING	2,200	0	2,200	0	1,100	640	500	(600)	-54.55%	0	500
PROJECT EDUC & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
DEPRECIATION EXPENSE	122,930	121,931	122,930	121,931	122,930	0	121,932	(998)	-0.81%	0	121,932
PROJ PC SFTWR PURCH \$25K+	0	0	0	0	0	(270)	0	0	0.00%	0	0
PRINCIPAL PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER DEBT SVC COSTS	0	0	0	0	0	0	0	0	0.00%	0	0
TRANSFERS OUT	0	0	0	0	0	0	0	0	0.00%	0	0
NON OPERATING TRANSFERS	0	0	0	0	0	0	0	0	0.00%	0	0
INVENTORY ADJ ACCT EXP	0	0	0	0	0	(0)	0	0	0.00%	0	0
RESERVE FOR CONTINGENCY	37,849	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	3,819,058	2,918,905	3,979,111	2,630,738	3,138,619	788,066	3,205,139	66,520	2.12%	0	3,205,139
BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	3,869,470	2,926,998	4,033,108	2,670,998	3,189,019	826,456	3,260,548	71,529	2.24%	0	3,260,548

2.24%

NATURAL RESOURCES - 6303	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	197,003	159,895	202,906	182,253	231,978	167,668	238,552	6,574	2.83%	0	238,552
OVERTIME	520	121	507	1,503	550	1,124	2,053	1,503	273.27%	0	2,053
FICA TAXES	15,158	11,736	15,607	12,971	17,836	12,068	18,452	616	3.45%	0	18,452
RETIREMENT CONTRIBUTIONS	19,812	16,461	22,074	20,679	30,507	22,180	35,726	5,219	17.11%	0	35,726
LIFE & HEALTH INSURANCE	26,811	28,942	28,011	35,575	33,035	35,336	36,211	3,176	9.61%	0	36,211
WORKERS' COMPENSATION	5,190	4,639	4,181	4,249	6,457	4,500	7,087	630	9.76%	0	7,087
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	264,494	221,794	273,286	257,229	320,363	242,876	338,081	17,718	5.53%	0	338,081
PROJ PROFESSIONAL SVCS	43,750	27,562	0	16,296	58,750	0	73,750	15,000	0.00%	0	73,750
CONTRACTUAL SERVICES	300	0	300	60	200	0	700	500	250.00%	0	700
PROJ CONTRACTUAL SERVICES	70,377	21,706	73,630	7,768	41,259	807	7,091	(34,168)	-82.81%	0	7,091
TRAVEL AND PER DIEM	1,730	364	1,730	615	2,207	86	4,423	2,216	100.41%	0	4,423
COMMUNICATIONS & FREIGHT	1,849	2,147	1,868	1,937	1,282	1,596	4,001	2,719	212.09%	0	4,001
RENTALS AND LEASES	770	370	770	(11)	370	310	391	21	5.68%	0	391
INSURANCE	2,358	2,283	2,358	1,726	3,145	2,731	3,075	(70)	-2.23%	0	3,075
REPAIR & MAINTENANCE	12,679	10,039	10,099	10,523	12,788	14,541	13,145	357	2.79%	0	13,145
PROJ PROMOTIONAL ACTIVITIES	7,574	0	7,574	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	4	0	146	0	4	0	0	0.00%	0	0
PROJECT GARBAGE CARTS	25,711	0	25,711	6,990	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	370	443	370	379	397	96	525	128	32.24%	0	525
OPERATING SUPPLIES	2,743	2,413	2,146	1,603	1,830	5,191	5,730	3,900	213.11%	4,000	9,730
PROJ OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
SAFETY SUPPLIES	270	316	445	470	395	311	395	0	0.00%	0	395
GAS & OIL	2,865	3,722	3,183	7,158	6,311	6,007	7,396	1,085	17.19%	0	7,396
ATTRACTIVE PROP INV	0	0	0	0	0	0	1,587	1,587	0.00%	0	1,587
SUBSCRIPTIONS	300	337	2,814	2,257	2,756	2,185	4,917	2,161	78.41%	0	4,917
EDUCATION & TRAINING	3,150	0	3,150	460	3,800	399	2,450	(1,350)	-35.53%	0	2,450
PROJECT EDUCATION & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIP	0	0	0	0	0	0	0	0	0.00%	0	0
PRINCIPAL PAYMENTS	0	0	0	376	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	15	0	0	0	0	0.00%	0	0
Non Personal Expenditures	176,796	71,706	136,148	58,768	135,490	34,264	129,576	(5,914)	-4.36%	4,000	133,576
IMPROVEMENTS OTHER THAN	0	0	0	0	0			0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	260,000	61,234	125,293	(134,707)	100.00%	0	125,293
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ NOT CAP INFRASTRUCTURE	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	260,000	61,234	125,293	(134,707)	100.00%	0	125,293
CENTER TOTAL	441,290	293,501	409,434	315,997	715,853	338,373	592,950	(122,903)	-17.17%	4,000	596,950
											-16.61%

COOPERATIVE AQUATIC PLANT PROGRAM - 6304	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	111,868	108,772	120,806	115,469	144,064	98,361	145,788	1,724	1.20%	0	145,788
PROJECT REG SALARIES & WAGES	154,118	154,550	147,063	142,228	160,741	110,306	161,545	804	0.50%	0	161,545
OVERTIME	1,029	0	405	287	206	287	1,052	846	410.68%	0	1,052
PROJECT OVERTIME	0	0	0	522	0	522	0	0	0.00%	0	0
FICA TAXES	8,608	7,639	9,296	7,701	11,066	6,812	13,044	1,978	17.87%	0	13,044
PROJECT FICA TAXES	11,883	10,233	11,297	9,832	12,333	7,657	10,617	(1,716)	-13.91%	0	10,617
RETIREMENT CONTRIBUTIONS	11,253	11,126	13,146	13,143	19,974	14,166	26,136	6,162	30.85%	0	26,136
PROJECT RETIREMENT CONTRIBUTIONS	15,540	15,487	15,978	16,229	19,205	13,167	18,826	(379)	-1.97%	0	18,826
LIFE & HEALTH INSURANCE	29,448	30,598	31,248	29,397	32,810	26,384	44,554	11,744	35.79%	0	44,554
PROJECT LIFE & HEALTH INSURANCE	39,264	38,253	41,664	38,057	41,664	32,666	37,128	(4,536)	-10.89%	0	37,128
WORKERS' COMPENSATION	4,526	4,338	4,011	3,925	5,393	3,439	6,380	987	18.30%	0	6,380
PROJECT WORKERS' COMPENSATION	6,296	5,949	5,983	4,845	6,485	3,850	5,576	(909)	-14.02%	0	5,576
Personal Expenditures	393,833	386,946	400,897	381,636	453,941	317,616	470,646	16,705	3.68%	0	470,646
PROJ DEP CONTRACT OPERATING	101,847	49,628	101,847	42,214	106,527	27,625	4,680	(101,847)	-95.61%	0	4,680
TRAVEL AND PER DIEM	3,633	0	3,633	2,900	3,633	(469)	4,347	714	19.65%	0	4,347
PROJECT TRAVEL & PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,285	1,411	1,292	1,199	1,292	671	1,536	244	18.89%	0	1,536
PROJECT COMMUNICATIONS	0	52	0	0	0	0	0	0	0.00%	0	0
UTILITY SERVICES	2,270	2,420	1,925	3,725	2,138	2,580	4,356	2,218	103.74%	0	4,356
RENTALS AND LEASES	1,048	980	1,048	494	1,048	792	1,048	0	0.00%	0	1,048
INSURANCE	6,765	6,742	6,125	4,583	7,740	6,659	6,580	(1,160)	-14.99%	0	6,580
REPAIR & MAINTENANCE	20,979	20,437	22,057	14,650	17,481	14,005	19,568	2,087	11.94%	0	19,568
OTHER CHARGES/OBLIGATIONS	720	261	120	30	120	30	120	0	0.00%	0	120
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	184	148	184	174	184	0	184	0	0.00%	0	184
OPERATING SUPPLIES	4,925	4,689	5,525	5,538	4,525	2,862	5,525	1,000	22.10%	4,000	9,525
PROJECT OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
CHEMICALS	13,500	16,743	18,000	25,157	18,000	15,986	26,000	8,000	44.44%	0	26,000
SAFETY SUPPLIES	1,260	1,249	1,260	1,255	1,060	1,039	1,260	200	18.87%	0	1,260
GAS & OIL	18,717	21,102	20,324	29,098	28,641	18,213	28,001	(640)	-2.23%	0	28,001
SUBSCRIPTIONS	0	0	800	729	1,141	803	1,038	(103)	-9.03%	0	1,038
EDUCATION & TRAINING	1,750	1,120	1,750	810	1,120	203	1,120	0	0.00%	0	1,120
PROJECT EDUC & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIPS	0	140	0	0	35	0	35	0	0.00%	0	35
PRINCIPAL PAYMENTS	0	0	0	986	0	0	0	0	0.00%	0	0
PROJECT PRINCIPAL PAYMENTS	0	0	0	3,782	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	38	0	0	0	0	0.00%	0	0
PROJECT INTEREST PAYMENTS	0	0	0	146	0	0	0	0	0.00%	0	0
Non Personal Expenditures	178,883	127,124	185,890	137,510	194,685	90,998	105,398	(89,287)	-45.86%	4,000	109,398
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	572,716	514,070	586,787	519,145	648,626	408,614	576,044	(72,582)	-11.19%	4,000	580,044
W/OUT PROJECTS											-10.57%

PUBLIC SAFETY SUMMARY

Fund	Public Safety Cost Ctrs	22/23 Adopted Budget	23/24 Requested Budget	Difference	% Chg
005	3200 Public Safety Dir.	73,075	100,867	27,792	38.03%
174	3215 Fire Safety Inspections	57,980	177,993	120,013	206.99%
181	3217 Fire Assessments	7,299,752	8,183,059	883,307	12.10%
005	3218 Special Operations	0	190,103	190,103	100.00%
005	5105 Ambulance Service	8,384,933	8,769,853	384,920	4.59%
TOTAL		15,815,740	17,421,875	1,606,135	10.16%

Fund	EOC COST CENTER	22/23 Adopted Buget	23/24 Requested Budget	Difference	% Chg
005	3991 LOCAL EMERGENCY MGMT	566,267	873,629	307,362	54.28%
131	3994 INTERGOVT RADIO COM	399,736	405,204	5,468	1.37%
005	3998B COMMUNICATION S	90,508	70,269	(20,239)	-22.36%
TOTAL		1,056,511	1,349,102	292,591	27.69%

COMBINED TOTALS		16,872,251	18,770,977	1,898,726	11.25%
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PUBLIC SAFETY - 3200	FY 20-21		FY 21-22		FY 23-24		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	67,162	69,751	67,957	59,730	56,840	43,121	59,381	2,541	4.47%	0	59,381
SPECIAL PAY - INCENTIVE	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	5,138	5,523	5,200	4,012	4,362	3,177	4,556	194	4.45%	0	4,556
RETIREMENT CONTRIBUTIONS	0	0	0	17,660	0	13,613	20,556	20,556	100.00%	0	20,556
LIFE & HEALTH INSURANCE	126	291	126	4,858	0	4,777	6,397	6,397	100.00%	0	6,397
WORKERS' COMPENSATION	3,499	3,550	2,827	2,558	3,135	2,153	3,276	141	4.50%	0	3,276
Personal Expenditures	75,925	79,115	76,110	88,818	64,337	66,842	94,166	29,829	46.36%	0	94,166
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	384	0	7	621	621	100.00%	0	621
COMMUNICATIONS & FREIGHT	1,915	867	1,410	1,836	312	241	595	283	90.71%	0	595
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	500	1,120	721	389	798	682	810	12	1.50%	0	810
REPAIR & MAINTENANCE	904	493	897	1,247	1,005	191	1,237	232	23.08%	0	1,237
PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHGS & OBLIGATIONS	0	181,568	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	30	0	30	0	0	0	0	0	100.00%	0	0
OPERATING SUPPLIES	677	0	677	325	3,227	2	348	(2,879)	-89.22%	0	348
GAS & OIL	1,134	1,565	1,875	2,833	2,625	1,529	2,100	(525)	-20.00%	0	2,100
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	1,600	1,459	771	577	0	(771)	-100.00%	0	0
EDUCATION & TRAINING	0	0	0	0	0	0	445	445	100.00%	0	445
DUES & MEMBERSHIPS	75	0	75	300	0	0	545	545	100.00%	0	545
Non Personal Expenditures	5,235	185,612	7,285	8,772	8,738	3,228	6,701	(2,037)	-23.31%	0	6,701
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	81,160	264,727	83,395	97,590	73,075	70,070	100,867	27,792	38.03%	0	100,867
											38.03%

FIRE SAFETY - 3215	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	10,225	9,820	19,247	8,346	12,466	7,758	12,681	215	1.72%	29,909	42,590
SPECIAL PAY - INCENTIVE	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	782	697	1,473	602	954	594	970	16	1.68%	2,288	3,258
RETIREMENT CONTRIBUTIONS	2,500	1,014	2,083	904	1,485	2,159	4,143	2,658	178.99%	9,771	13,914
LIFE & HEALTH INSURANCE	1,963	1,768	4,166	1,390	2,083	1,042	2,285	202	9.70%	5,712	7,997
WORKERS' COMPENSATION	533	480	394	368	345	427	697	352	102.03%	1,645	2,342
Personal Expenditures	16,003	13,778	27,363	11,609	17,333	11,979	20,776	3,443	19.86%	49,325	70,101
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	2,284	957	1,084	841	1,084	745	1,034	(50)	-4.61%	558	1,592
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	2,312	2,198	2,028	1,542	2,267	1,930	2,467	200	8.82%	1,445	3,912
REPAIR & MAINTENANCE	1,431	541	1,431	1,011	1,431	845	2,670	1,239	86.58%	135	2,805
PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
PROMOTIONAL ACTIVITIES	0	0	0	0	0	0	3,000	3,000	100.00%	0	3,000
OFFICE SUPPLIES	300	0	300	0	300	34	0	(300)	-100.00%	0	0
OPERATING SUPPLIES	14,600	697	7,800	938	0	29	0	0	0.00%	3,201	3,201
GAS & OIL	1,800	1,410	2,000	3,340	3,500	2,373	1,400	(2,100)	-60.00%	1,750	3,150
ATTRACTIVE PROP. INVENTORY	0	0	0	0	0	0	0	0	0.00%	0	0
BOOKS	5,000	1,495	0	0	0	0	5,000	5,000	100.00%	0	5,000
SUBSCRIPTIONS	0	0	0	1,495	0	0	0	0	0.00%	0	0
EDUCATION & TRAINING	0	0	0	0	65	0	0	(65)	-100.00%	92	92
DUES & MEMBERSHIPS	130	0	65	0	0	1,725	75	75	100.00%	65	140
Non Personal Expenditures	27,857	7,298	14,708	9,167	8,647	7,681	15,646	6,999	80.94%	7,181	22,892
MACHINERY & EQUIPMENT	0	0	0		32,000		15,000	(17,000)	-53.13%	70,000	85,000
Capital Expenditures	0	0	0	0	32,000		15,000	(17,000)	-53.13%	70,000	85,000
CENTER TOTAL	43,860	21,077	42,071	20,776	57,980	19,660	51,422	(6,558)	-11.31%	126,506	177,993
											206.88%

FIRE ASSESSMENTS - 3217	FY 20-21		FY 21-22		FY 22-23		FY 24-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	1,744,628	1,161,321	1,789,757	1,874,867	2,337,804	1,525,016	2,356,070	18,266	0.78%	75,792	2,431,862
CALLBACK/STANDBY PAY	0	0	0	19	0	0	0	0	0.00%	0	0
OTHER SALARIES & WAGES	40,000	3,321	5,000	0	0	0	0	0	0.00%	0	0
OVERTIME	387,938	184,772	275,000	488,224	274,991	338,205	509,576	234,585	85.31%	0	509,576
SPECIAL PAY - HOLIDAY	86,987	31,661	45,000	51,752	50,000	48,738	51,419	1,419	-0.08%	0	51,419
SPECIAL PAY - INCENTIVE	6,466	3,066	6,000	5,033	5,252	2,876	5,310	58	1.10%	0	5,310
FIREFIGHTER CERTIFICATION	0	0	0	8,674	0	8,025	10,200	10,200	100.00%	0	10,200
FIRE & EMS HAZMAT	0	0	0	2,506	0	4,401	0	0	100.00%	0	0
FIRE & EMS FIELD TRAINER	0	0	0	4,691	0	5,749	0	0	100.00%	0	0
COMPENSATED ABSCENCES	35,200	0	88,000	0	0	0	0	0	0.00%	0	0
FICA TAXES	176,065	104,162	167,006	177,424	204,140	144,387	243,169	39,029	19.12%	5,796	248,965
RETIREMENT CONTRIBUTIONS	515,874	312,139	519,087	620,607	694,491	530,360	937,459	242,968	34.99%	24,762	962,221
LIFE & HEALTH INSURANCE	301,444	196,769	304,754	304,612	404,680	286,703	454,092	49,412	12.21%	15,081	469,173
WORKERS' COMPENSATION	113,390	66,201	82,935	92,291	139,585	90,658	157,763	18,178	13.02%	4,170	161,933
Personal Expenditures	3,407,992	2,063,465	3,282,539	3,630,700	4,110,943	2,985,119	4,725,058	614,115	14.94%	125,601	4,850,659
PROFESSIONAL SERVICES	190,000	51,156	58,550	54,775	141,300	56,437	162,300	21,000	14.86%	0	162,300
CONTRACTUAL SERVICES	196,450	169,987	225,472	221,220	195,458	122,868	260,893	65,435	33.48%	0	260,893
CITY OF AP (MUTUAL AID)	6,000	5,878	6,000	2,890	0	924	0	0	0.00%	0	0
CITY OF SEBRING (MUTUAL AID)	6,000	6,000	6,000	6,000	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	8,335	0	7,971	7,543	11,674	6,017	14,155	2,481	21.25%	0	14,155
COMMUNICATIONS & FREIGHT	85,716	81,666	94,504	96,164	71,839	63,967	106,139	34,300	47.75%	0	106,139
UTILITY SERVICES	69,581	65,462	63,275	67,746	63,275	62,895	75,932	12,657	20.00%	0	75,932
RENTALS AND LEASES	17,227	15,299	21,508	1,114	27,723	903	60,340	32,617	117.65%	0	60,340
INSURANCE	78,866	81,145	70,772	61,939	76,040	73,543	90,336	14,296	18.80%	310	90,646
REPAIR & MAINTENANCE	278,149	342,929	285,483	311,453	375,522	199,461	344,670	(30,852)	-8.22%	55,109	399,779
PRINTING & BINDING	713	9,411	713	823	1,688	3,158	5,293	3,605	213.57%	0	5,293
PROMOTIONAL ACTIVITIES	0	0	0	0	0	509	3,000	3,000	100.00%	0	3,000
OTHER CHARGES/OBLIGATIONS	6,325	3,170	7,448	1,828	6,801	1,455	5,313	(1,488)	-21.88%	0	5,313
PRJ OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
ADMIN EXP	540,000	550,630	570,000	594,806	630,000	204,757	715,732	85,732	13.61%	0	715,732
OFFICE SUPPLIES	876	396	1,026	960	2,144	1,324	1,980	(164)	-7.65%	0	1,980
OPERATING SUPPLIES	290,401	200,354	450,004	444,442	560,520	326,437	404,768	(155,752)	-27.79%	82,481	487,249
PRJ OPERATING SUPPLIES	0	81,230	7,041	1,970	0	0	0	0	0.00%	0	0
GAS & OIL	61,802	62,401	46,653	126,941	74,875	96,100	78,579	3,704	4.95%	0	78,579
ATTRACTIVE PROPERTY INVENTORY	0	15,962	18,230	32,488	8,820	0	34,400	25,580	290.02%	0	34,400
RESURFACE ASPHALT	0	0	0	0	34,775	34,388	45,000	10,225	29.40%		45,000
PUBLICATIONS	50	0	50	60	0	0	50	50	100.00%	0	50

FIRE ASSESSMENTS - 3217	FY 20-21		FY 21-22		FY 22-23		FY 24-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
BOOKS	10,125	993	5,000	5,461	9,075	2,951	9,298	223	2.46%	0	9,298
SUBSCRIPTIONS	0	1,291	36,576	35,061	42,873	27,595	75,417	32,544	75.91%	0	75,417
EDUCATION & TRAINING	67,090	56,771	101,856	55,050	100,980	78,553	74,766	(26,214)	-25.96%	121	74,887
DUES & MEMBERSHIPS	3,950	200	1,750	1,955	1,750	1,549	8,340	6,590	376.57%	0	8,340
PRINCIPAL PAYMENTS	345,000	345,000	350,000	350,000	355,000	0	365,000	10,000	2.82%	0	365,000
INTEREST PAYMENTS	114,400	114,400	107,224	107,164	99,944	49,972	92,560	(7,384)	-7.39%	0	92,560
OTHER USES	0	0	0	0	13,833	0	53,500	39,667	286.76%	0	53,500
Non Personal Expenditures	2,377,056	2,261,730	2,543,106	2,589,793	2,905,909	1,415,764	3,087,761	181,852	6.26%	138,021	3,225,782
PROJECT BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
IMPROVEMENTS OTHER THAN	0	0	0	0	0	17,812	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	149,100	73,461	161,080	101,992	282,900	1,333,484	22,836	(260,064)	-91.93%	3,990	26,826
PROJECT MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER USES	0	0	0	0	0	0	0	0	100.00%	0	0
NON OPERATING (2017 STUDY)	0	0	0	0	0	0	0	0	0.00%	0	0
RESERVE FOR CONTINGENCY	0	0	79,792	0	0	0	79,792	79,792	100.00%	0	79,792
Capital Expenditures	149,100	73,461	240,872	101,992	282,900	1,351,296	102,628	(180,272)	-63.72%	3,990	106,618
CENTER TOTAL	5,934,148	4,398,657	6,066,517	6,322,484	7,299,752	5,752,179	7,915,447	615,695	8.43%	267,612	8,183,059
											12.10%

SPECIAL OPERATIONS - 3218	FY 20-21		FY 21-22		FY 22-23		FY 24-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
OVERTIME	0	0	0	0	0	0	0	0	0.0%	0	0
FICA TAXES	0	0	0	0	0	0	0	0	0.0%	0	0
RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0	0	0	0.0%	0	0
LIFE & HEALTH INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0
WORKERS' COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	0	54	0	0	0	0	0	0	0.0%	0	0
PROFESSIONAL SERVICES	0	0	0	0	0	0	16,500	16,500	100.0%	0	16,500
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	100.0%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	16,341	16,341	100.0%	0	16,341
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	0	0	100.0%	0	0
RENTALS AND LEASES	0	0	0	0	0	0	0	0	100.0%	0	0
INSURANCE	0	0	0	0	0	0	0	0	100.0%	0	0
REPAIR & MAINTENANCE	0	0	0	0	0	0	6,500	6,500	100.0%	0	6,500
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	100.0%	0	0
OPERATING SUPPLIES	0	0	0	0	0	0	111,074	111,074	100.0%	0	111,074
GAS & OIL	0	0	0	0	0	0	0	0	100.0%	0	0
BOOKS	0	0	0	0	0	0	263	263	100.0%	0	263
SUBSCRIPTIONS	0	0	0	0	0	0	0	0	100.0%	0	0
EDUCATION & TRAINING	0	0	0	0	0	0	39,425	39,425	100.0%	0	39,425
DUES & MEMBERSHIPS	0	0	0	0	0	0	0	0	100.0%	0	0
Non Personal Expenditures	0	0	0	0	0	0	190,103	190,103	100.0%	0	190,103
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	0	54	0	0	0	0	190,103	190,103	100.0%	0	190,103
											100.00%

EMERGENCY MEDICAL SERVICES - 5105	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	2,654,747	1,673,213	2,739,065	2,720,397	3,567,150	1,963,740	2,836,943	(730,207)	-20.47%	96,462	2,933,405
CALLBACK/STANDBY PAY	0	0	0	24	0	0	0	0	0.00%	0	0
OTHER SALARIES AND WAGES	25,000	1,174	0	1,152	0	0	0	0	0.00%	0	0
OVERTIME	1,200,962	447,368	956,202	1,111,090	750,135	613,187	858,064	107,929	14.39%	0	858,064
PRJ OVERTIME	0	45,509	22,769	0	0	0	0	0	0.00%	0	0
SPECIAL PAY - HOLIDAYS	158,105	50,842	84,008	90,754	92,001	68,537	80,749	(11,252)	-12.23%	0	80,749
SPECIAL PAY - INCENTIVE	4,204	2,805	4,335	4,139	4,339	2,094	3,535	(804)	-18.53%	0	3,535
FIREFIGHTER CERTIFICATION	0	0	0	6,505	0	5,760	7,500	7,500	0.00%	0	7,500
FIRE & EMS HAZMAT	0	0	0	2,252	0	3,482	8,600	8,600	0.00%	0	8,600
FIRE & EMS FIEL TRAINER	0	0	0	8,295	0	6,542	17,400	17,400	0.00%	0	17,400
COMPENSATED ABCSCENCES	44,800	0	112,000	0	0	0	0	0	0.00%	0	0
FICA TAXES	312,719	169,847	295,491	284,618	337,664	198,833	314,068	(23,596)	-6.99%	7,380	321,448
RETIREMENT CONTRIBUTIONS	943,670	553,802	959,052	997,255	1,183,959	737,274	1,212,634	28,675	2.42%	31,515	1,244,149
LIFE & HEALTH INSURANCE	599,482	364,738	596,189	541,532	609,626	414,752	614,283	4,657	0.76%	19,191	633,474
WORKERS' COMPENSATION	184,246	111,041	136,281	139,607	212,858	117,313	193,045	(19,813)	-9.31%	5,304	198,349
UNEMPLOYMENT COMPENSATION	0	705	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	6,127,935	3,421,045	6,757,732	5,907,620	6,757,732	4,131,513	6,146,821	(610,911)	-9.04%	159,852	6,306,673
PROFESSIONAL SERVICES	40,000	47,888	60,000	34,750	67,700	44,968	188,700	121,000	178.73%	0	188,700
CONTRACTUAL SERVICES	305,712	309,242	283,022	428,017	185,273	127,889	182,616	(2,657)	-1.43%	0	182,616
CONTRACTUAL SERVICES MED DA	30,000	30,831	31,000	20,104	32,000	11,376	16,000	(16,000)	-50.00%	0	16,000
TRAVEL AND PER DIEM	2,536	953	1,730	1,956	14,339	10,222	20,962	6,623	46.19%	0	20,962
PROJECT TRAVEL & PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	78,798	115,132	72,266	31,640	86,706	55,290	83,823	(2,883)	-3.33%	0	83,823
UTILITY SERVICES	61,577	45,233	38,942	47,585	40,000	38,822	63,645	23,645	59.11%	0	63,645
RENTALS AND LEASES	12,125	7,029	11,311	10,248	11,991	6,556	11,921	(70)	-0.58%	0	11,921
INSURANCE	50,303	46,291	40,249	30,453	44,600	38,352	54,396	9,796	21.96%	395	54,791
REPAIR & MAINTENANCE	271,219	214,184	219,600	232,590	195,036	202,911	233,100	38,064	19.52%	139	233,239
PROJECT REPAIR & MAINTENANCE	71,680	24,642	26,698	22,491	26,698	22,491	4,207	(22,491)	-84.24%	0	4,207
PRINTING & BINDING	3,265	977	3,320	2,058	3,320	2,278	3,325	5	0.15%	0	3,325
PROMOTIONAL ACTIVITIES	0	0	0	0	0	0	5,000	5,000	100.00%	0	5,000
PROJ PROMOTIONAL ACTIVITIES	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	5,822	1,409	6,567	4,285	7,717	379	10,296	2,579	33.42%	0	10,296
OFFICE SUPPLIES	900	307	1,006	918	2,124	999	1,380	(744)	-35.03%	0	1,380
OPERATING SUPPLIES	290,192	310,643	377,483	329,755	398,006	303,010	409,655	11,649	2.93%	271,726	681,381
PROJ OPERATING SUPPLIES	0	73,873	6,305	21,382	0	14,675	10,065	10,065	0.00%	0	10,065
GAS & OIL	89,100	80,923	103,700	148,428	155,120	115,567	153,498	(1,622)	-1.05%	0	153,498
ATTRACTIVE PROPERTY INVENTORY	0	6,571	4,800	5,498	5,880	0	96,400	90,520	1539.46%	0	96,400
PROJ ATTRACTIVE PROPERTY INVENTORY	0	19,948	0	0	0	0	0	0	0.00%	0	0
PUBLICATIONS	0	109	0	0	0	0	0	0	0.00%	0	0
BOOKS	0	0	400	590	0	2,030	5,000	5,000	100.00%	0	5,000
SUBSCRIPTIONS	0	1,629	70,485	58,776	58,434	39,778	73,793	15,359	26.28%	0	73,793
EDUCATION & TRAINING	19,424	15,336	39,036	32,430	57,113	44,761	60,725	3,612	6.32%	155	60,880
PROJ EDUCATION & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIP	1,925	125	1,925	650	1,925	275	2,085	160	8.31%	0	2,085
PRINCIPAL PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	1,334,578	1,353,275	1,393,982	1,464,603	1,393,982	1,082,629	1,690,592	296,610	21.28%	272,415	1,963,007
IMPROVEMENTS OTHER THAN	0	0	0	0	0	23,000	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	71,000	30,639	81,256	57,174	233,219	83,863	16,344	(216,875)	-92.99%	483,829	500,173
PROJECT EQUIPMENT	0	21,849	22,586	0	0	191,776	0	0	0.00%	0	0
Capital Expenditures	71,000	52,487	233,219	57,174	233,219	298,639	16,344	(216,875)	-92.99%	483,829	500,173
CENTER TOTAL	7,533,513	4,826,808	8,384,933	7,429,397	8,384,933	5,512,781	7,853,757	(531,176)	-6.33%	916,096	8,769,853
											4.59%

LOCAL EMERGENCY MGMT - 3991	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
PROJECT PERSONAL SERVICES	0		0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	205,247	49,122	204,597	60,806	206,658	120,025	270,150	63,492	30.72%	0	270,150
PROJECT REGULAR SALARIES	0	89,453	0	125,623	0	16,995	0	0	0.00%	0	0
OVERTIME	500	576	2,000	0	0	154	312	312	100.00%	0	312
PROJECT OVERTIME	0	214	0	0	0	13	0	0	0.00%	0	0
SPECIAL PAY - INCENTIVES	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	15,739	2,200	15,805	5,703	15,810	8,363	20,667	4,857	30.72%	0	20,667
PROJECT FICA TAXES	0	7,339	0	6,599	0	1,111	3,000	3,000	0.00%	0	3,000
RETIREMENT CONTRIBUTIONS	28,819	(10880.92)	31,385	11,841	34,419	20,174	48,253	13,834	40.19%	0	48,253
PROJECT RETIREMENT CONTRIBUTIONS	0	14989.33	0	17,812	0	3,141	0	0	0.00%	0	0
LIFE & HEALTH INSURANCE	39,264	(6,096)	41,664	11,801	41,664	26,797	57,120	15,456	37.10%	0	57,120
PROJECT LIFE & HEALTH INSURANCE	0	16,368	0	22,908	0	1,941	0	0	0.00%	0	0
WORKERS' COMPENSATION	4,370	(839)	3,454	1,486	4,842	3,484	8,177	3,335	68.88%	0	8,177
PROJECT WORKERS' COMP	0	2,120	0	2,312	0	496	0	0	0.00%	0	0
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	51	0	0	0.00%	0	0
Personal Expenditures	293,939	164,567	303,393	266,891	303,393	202,745	407,679	104,286	34.37%	0	407,679
PROFESSIONAL SERVICES	1,600	0	0	0	0	237	2,243	2,243	0.00%	0	2,243
PROJ PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	1,514	495	1,514	0	5,904	3,531	27,835	21,931	371.46%	25,000	52,835
PROJECT CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	15,718	3,997	15,718	5,065	15,642	5,086	30,002	14,360	91.80%	0	30,002
COMMUNICATIONS & FREIGHT	73,009	22,480	31,795	95,882	54,574	28,544	47,193	(7,381)	-13.52%	0	47,193
PROJECT COMMUNICATIONS	0	728	0	991	0	0	0	0	0.00%	0	0
UTILITY SERVICES	44,421	9,916	44,920	12,145	43,280	35,468	51,730	8,450	19.52%	0	51,730
UTILITY SERVICES PROJECT	0	29,062	0	31,065	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	2,609	2,608	2,346	217	2,609	391	2,400	(209)	-8.01%	0	2,400
INSURANCE	3,652	3,668	4,028	3,050	4,670	3,998	3,965	(705)	-15.10%	700	4,665
REPAIR & MAINTENANCE	44,330	39,737	60,261	51,157	80,904	48,656	94,039	13,135	16.24%	200	94,239
PROJECT REPAIR & MAINTENANCE	0	5,114	0	0	0	0	0	0	0.00%	0	0
PRINTING & BINDING	8,554	3,958	10,930	5,781	867	6,550	6,180	5,313	612.80%	0	6,180
PROMOTIONAL ACTIVITIES	2,500	880	0	0	2,500	2,385	3,000	500	100.00%	0	3,000
OTHER CHARGES/OBLIGATIONS	0	610	0	104	0	0	0	0	0.00%	0	0
PROJECT OTHER CHG & OBLIG	0	0	0	129	0	64	0	0			
OFFICE SUPPLIES	2,606	253	3,256	155	1,812	1,257	2,384	572	31.57%	0	2,384
OPERATING SUPPLIES	14,345	17,164	11,690	14,887	13,582	27,541	77,530	63,948	470.83%	0	77,530
PROJECT OPERATING SUPPLIES	0	16,585	0	0	0	0	0	0	0.00%	0	0
TOOLS	250	0	0	0	200	208	2,500	2,300	100.00%	0	2,500
GAS & OIL	4,491	2,629	6,550	6,419	7,420	6,308	7,595	175	2.36%	2,800	10,395
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	471	0	5,671	7,100	10,875	4,404	4,039	(6,836)	-62.86%		4,039
EDUCATION & TRAINING	15,000	2,351	13,900	19,620	17,265	10,944	28,715	11,450	66.32%	0	28,715
DUES & MEMBERSHIP	770	695	770	1,295	770	1,199	1,100	330	42.86%	0	1,100
Non Personal Expenditures	235,840	162,930	262,874	255,062	262,874	186,770	392,450	129,576	49.29%	28,700	421,150
BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	1,200	0	0	0	0	21,474	10,000	10,000	0.00%	0	10,000
COMPUTER SOFTWARE \$25K+	0	0	0	0	0	0	0	0	0.00%	34,800	34,800
Capital Expenditures	1,200	0	0	0	0	21,474	10,000	10,000	0.00%	34,800	44,800
CENTER TOTAL	530,979	327,496	566,267	521,952	566,267	410,990	810,129	243,862	43.06%	63,500	873,629
	cannot drop below >		547,279		43.06% Increase excluding Issues					54.28%	

INTERGOVT RADIO COMM PROG - 3994	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
CONTRACTUAL SERVICES	389,431	389,430	394,645	394,645	399,736	399,835	405,204	5,468	1.37%	0	405,204
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	0	0	0.00%	0	0
REPAIR & MAINTENANCE	2,000	0	0	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	0	0				0	0	0	0.00%	0	0
Non Personal Expenditures	391,431	389,430	399,736	394,645	399,736	399,835	405,204	5,468	1.37%	0	405,204
Project Improvements	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	391,431	389,430	399,736	394,645	399,736	399,835	405,204	5,468	1.37%	0	405,204
											1.37%

COMMUNICATIONS PROGRAM - 3998B	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
CONTRACTUAL SERVICES	5,675	2,587	2,550	2,643	2,550	2,766	3,000	450	17.65%	0	3,000
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	35,375	21,166	29,375	20,431	27,675	12,912	24,330	(3,345)	-12.09%	0	24,330
UTILITY SERVICES	26,532	26,059	26,532	30,751	28,137	23,531	30,000	1,863	6.62%	0	30,000
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	0	0	0	0	0	0	0	0	0.00%	0	0
REPAIR & MAINTENANCE	29,050	13,216	29,050	9,403	28,992	7,375	9,785	(19,207)	-66.25%	0	9,785
AIR CONDITIONING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	3,000	1,677	3,000	142	1,500	730	1,500	0	0.00%	0	1,500
TOOLS	0	0	0	0	0	0	0	0	0.00%	0	0
GAS & OIL	614	484	1,431	477	1,654	862	1,654	0	0.00%	0	1,654
Non Personal Expenditures	100,246	65,189	90,508	63,847	90,508	48,177	70,269	(20,239)	-22.36%	0	70,269
IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	100,246	65,189	90,508	63,847	90,508	48,177	70,269	(20,239)	-22.36%	0	70,269

-22.36%

DEVELOPMENT SERVICES FUND SUMMARY

DEVELOPMENT COST CENTER	22/23 Adopted Buget	23-24 Requested Budget	Difference	% Chg
3400 DEV SVCS	199,787	193,394	(6,393)	-3.20%
2700 CO PLANNING & ZONING	620,651	687,918	67,267	10.84%
6213 HISTORIC PRESERVATION	3,880	3,866	(14)	-0.36%
3439 CODE ENFORCEMENT	420,213	602,326	182,113	43.34%
6306 NUISANCE ABATEMENT	57,000	51,800	(5,200)	-9.12%
2810 OFFICE OF ECONOMIC DEV	363,123	413,596	50,473	13.90%
3440A BUILDING DEPT	1,861,197	2,182,500	321,303	17.26%
TOTAL	1,301,531	1,539,304	609,549	46.83%
W/OUT BUILDING DEPT	1,664,654	1,952,900	\$ 288,246	17.32%

TDC COST CENTER	22/23 Adopted Buget	23/24 Requested Budget	Difference	% Chg
5301 TOURIST DEV OPERATIONS	168,642	258,779	90,137	53.45%
5305 TOURIST DEV MARKETING	888,780	1,151,221	262,441	29.53%
5306 TOURIST DEV LAKES	267,902	264,740	(3,162)	-1.18%
5307 TOURIST DEV PROMOTE	0	0	0	0.00%
5309 TOURIST DEV ASSET	350,000	470,000	120,000	34.29%
TOTAL	1,675,324	2,144,740	469,416	28.02%

DEVELOPMENT SERVICES - 3400	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	96,915	63,951	89,107	89,971	108,696	74,667	113,446	4,750	4.37%	0	113,446
OVERTIME	0	0	0	0	0	13	0				
FICA TAXES	7,414	4,437	6,839	6,368	8,338	5,174	8,679	341	4.09%	0	8,679
RETIREMENT CONTRIBUTIONS	26,448	17,917	25,937	26,836	31,310	21,897	35,348	4,038	12.90%	0	35,348
LIFE & HEALTH INSURANCE	9,816	8,003	10,416	10,422	15,624	11,442	17,136	1,512	9.68%	0	17,136
WORKERS' COMPENSATION	165	109	116	118	185	113	193	8	4.32%	0	193
Personal Expenditures	140,758	94,418	132,415	133,714	164,153	113,307	174,802	10,649	6.49%	0	174,802
PROFESSIONAL SERVICES	0	0	30,000	0	30,000	2,500	9,900	(20,100)	-67.00%	0	9,900
PROJECT PROFESSIONAL SVS	0	0	0	31,700	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	300	0	300	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	758	0	872	465	872	325	1,988	1,116	127.98%	0	1,988
COMMUNICATIONS & FREIGHT	264	822	1,569	467	1,760	485	1,038	(722)	-41.02%	0	1,038
UTILITY SERVICES	0	0	0	0	0	10	0	0	0.00%	0	0
INSURANCE	235	202	235	155	353	0	353	0	0.00%	0	353
REPAIR & MAINTENANCE	1,032	2,764	157	152	205	190	1,077	872	425.37%	0	1,077
PRINTING AND BINDING	38	36	0	0	25	0	38	13	0.00%	0	38
OFFICE SUPPLIES	150	0	0	0	0	1,468	100	100	0.00%	0	100
OPERATING SUPPLIES	75	0	408	0	75	1,656	0	(75)	-100.00%	0	0
ATTRACTIVE PROPERTY INV	0	0	0	0	0	0	0	0	100.00%	0	0
SUBSCRIPTIONS	0	0	800	729	1,643	647	1,997	354	21.55%	0	1,997
EDUCATION & TRAINING	700	0	800	150	100	593	1,500	1,400	1400.00%	0	1,500
DUES & MEMBERSHIPS	601	99	0	395	601	99	601	0	100.00%	0	601
Non Personal Expenditures	4,153	3,924	35,141	34,213	35,634	7,974	18,592	(17,042)	-47.83%	0	18,592
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	144,911	98,342	167,556	167,928	199,787	121,281	193,394	(6,393)	-3.20%	0	193,394
											-3.20%

COUNTY PLANNING & ZONING DEPT - 2700	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	238,329	160,519	382,641	258,781	339,322	195,862	420,954	81,632	24.06%	5,035	425,989
OTHER SALARIES & WAGES	0	1,290	0	0	0	0	0	0	0.00%	0	0
OVERTIME	0	0	0	99	0	77	0	0	0.00%	0	0
FICA TAXES	18,255	12,124	29,295	19,536	25,981	14,626	32,225	6,244	24.03%	385	32,610
RETIREMENT CONTRIBUTIONS	23,863	16,475	41,434	28,786	40,449	23,336	57,165	16,716	41.33%	683	57,848
LIFE & HEALTH INSURANCE	49,080	30,939	93,744	45,103	78,120	38,889	80,193	2,073	2.65%	0	80,193
WORKERS' COMPENSATION	405	269	498	338	577	295	717	140	24.26%	9	726
UNEMPLOYMENT COMPENSATION	0	825	0	5,274	0	0	0	0	0.00%	0	0
Personal Expenditures	329,932	222,441	547,612	357,916	484,449	273,085	591,254	106,805	22.05%	6,112	597,366
PROFESSIONAL SERVICES	0	0	52,500	31,433	52,500	6,472	2,500	(50,000)	-95.24%	0	2,500
PROJ PROFESSIONAL SERVICES	0	0	0	0	0	64,210	0	0	100.00%	0	0
CONTRACTUAL SERVICES	0	3,421	0	0	0	0	0	0	0.00%	0	0
CFRP COUNCIL	0	0	0	7,500	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	1,063	715	2,712	695	1,674	1,198	2,398	724	43.25%	0	2,398
COMMUNICATIONS & FREIGHT	2,541	3,150	4,827	2,356	4,582	1,346	10,357	5,775	126.04%	0	10,357
UTILITY SERVICES	0	0	0	10	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	2,585	2,584	3,490	0	3,490	337	3,490	0	0.00%	0	3,490
INSURANCE	1,175	1,674	2,115	1,737	1,880	0	2,115	235	12.50%	0	2,115
REPAIR & MAINTENANCE	9,074	7,549	8,897	4,959	11,112	6,411	9,604	(1,508)	-13.57%	0	9,604
PRINTING AND BINDING	190	45	261	41	190	23	90	(100)	-52.63%	0	90
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	95	95	0.00%	0	95
OFFICE SUPPLIES	1,445	972	3,085	2,315	3,085	1,967	3,000	(85)	-2.76%	0	3,000
OPERATING SUPPLIES	7,072	4,283	8,340	5,592	6,730	2,849	6,512	(218)	-3.24%	0	6,512
GAS & OIL	180	0	0	0	0	80	0	0	0.00%	0	0
ATTRACTIVE PROP - INVENTORY	0	1,329	0	0	0	0	0	0	0.00%	0	0
BOOKS	0	0	0	80	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	73	73	7,860	7,102	6,329	4,744	6,788	459	7.25%	0	6,788
EDUCATION & TRAINING	1,460	535	3,580	939	5,155	1,149	3,130	(2,025)	-39.28%	0	3,130
DUES & MEMBERSHIPS	32,743	31,550	33,615	32,193	39,475	28,422	40,473	998	2.53%	0	40,473
Non Personal Expenditures	59,601	57,880	131,282	96,950	136,202	119,206	90,552	(45,650)	-33.52%	0	90,552
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	389,533	280,321	678,894	454,866	620,651	392,291	681,806	61,155	9.85%	6,112	687,918

NOTE: Re-Org split Zoning out of Code Enforcement.

10.84%

[illegible]

CODE ENFORCEMENT - 3439	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	386,945	317,056	225,123	181,038	230,429	143,743	266,958	36,529	15.85%	41,345	308,303
OTHER SALARIES & WAGES	0	6,592	0	12,533	0	0	0	0	0.00%		
OVERTIME	0	141	0	931	0	43	0	0	0.00%	0	0
FICA TAXES	29,623	22,811	17,220	13,659	17,629	10,115	20,422	2,793	15.84%	3,163	23,585
RETIREMENT CONTRIBUTIONS	38,725	31,971	24,357	20,441	27,444	17,276	36,226	8,782	32.00%	5,611	41,837
LIFE & HEALTH INSURANCE	98,160	78,649	62,496	47,445	59,892	36,069	71,400	11,508	19.21%	11,424	82,824
WORKERS' COMPENSATION	4,476	3,577	3,359	2,577	4,597	2,834	5,541	944	20.54%	1,145	6,686
UNEMPLOYMENT COMPENSATION	0	0	0	3,516	0	0	0	0	0.00%	0	0
Personal Expenditures	557,929	460,797	332,555	282,140	339,991	210,080	400,547	60,556	17.81%	62,688	463,235
TRAVEL AND PER DIEM	7,321	1,069	6,404	2,622	4,923	922	5,803	880	17.88%	1,242	7,045
COMMUNICATIONS & FREIGHT	15,615	15,624	14,286	12,034	13,126	9,159	14,861	1,735	13.22%	984	15,845
UTILITY SERVICES	20	26	20	0	20	10	20	0	0.00%	0	20
RENTALS AND LEASES	1,632	1,622	0	0	0	0	0	0	0.00%	0	0
INSURANCE	5,550	5,348	4,610	3,582	4,610	0	4,969	359	7.79%	935	5,904
REPAIR & MAINTENANCE	35,362	28,058	29,331	22,160	24,268	14,588	27,662	3,394	13.99%	1,328	28,990
PRINTING AND BINDING	2,215	637	1,252	932	1,252	389	912	(340)	-27.16%	0	912
OTHER CHARGES/OBLIGATIONS	105	186	0	0	0	720	220	220	0.00%	0	220
OFFICE SUPPLIES	3,450	2,111	1,850	1,834	1,850	1,615	1,850	0	0.00%	150	2,000
OPERATING SUPPLIES	9,043	5,021	9,150	5,679	10,050	5,270	7,520	(2,530)	-25.17%	1,749	9,269
GAS & OIL	5,566	6,209	7,438	7,156	8,750	4,518	9,800	1,050	12.00%	3,626	13,426
ATTRACTIVE INVENTORY PROPERTY	0	0	0	0	0	0	0	0	0.00%	1,200	1,200
BOOKS	0	0	400	391	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	5,479	4,999	5,988	4,488	8,892	2,904	48.50%	0	8,892
EDUCATION & TRAINING	6,020	1,970	4,825	3,620	4,925	480	4,900	(25)	-0.51%	750	5,650
DUES & MEMBERSHIPS	250	349	335	0	460	300	375	(85)	-18.48%	0	375
Non Personal Expenditures	92,149	68,231	85,380	65,008	80,222	42,459	87,784	7,562	9.43%	11,964	99,748
MACHINERY & EQUIPMENT	1,790	0	0	0		0	0	0	0.00%	39,343	39,343
Capital Expenditures	1,790	0	0	0	0	0	0	0	0.00%	39,343	39,343
CENTER TOTAL	651,868	529,027	417,935	347,148	420,213	252,539	488,331	68,118	16.21%	113,995	602,326

NOTE: Re-Org split Zoning out of Code Enforcement.

43.34%

NUISANCE ABATEMENT - 6306		FY 20-21		FY 21-22		FY 22-23		FY 23-24			
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
PROFESSIONAL SERVICES	7,500	6,478	9,500	15,008	12,000	10,045	16,800	4,800	40.00%	0	16,800
CONTRACTUAL SERVICES	45,000	45,760	42,300	41,245	43,000	23,461	33,000	(10,000)	-23.26%	0	33,000
OTHER CHARGES/OBLIGATIONS	8,300	3,650	3,500	0	2,000	0	2,000	0	0.00%	0	2,000
Non Personal Expenditures	60,800	55,887	55,300	56,253	57,000	33,506	51,800	(5,200)	-9.12%	0	51,800
CENTER TOTAL	60,800	55,887	55,300	56,253	57,000	33,506	51,800	(5,200)	-9.12%	0	51,800
											-9.12%

OFFICE OF ECONOMIC DEVELOPMENT- 2810	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	136,120	139,325	141,606	131,024	148,105	101,164	176,918	28,813	19.45%	0	176,918
FICA TAXES	10,437	10,528	10,855	9,546	11,330	7,362	13,534	2,204	19.45%	0	13,534
RETIREMENT CONTRIBUTIONS	13,642	14,387	15,354	14,706	17,640	12,049	24,008	6,368	36.10%	0	24,008
LIFE & HEALTH INSURANCE	19,632	20,548	20,832	19,106	26,040	19,972	34,272	8,232	31.61%	0	34,272
WORKERS' COMPENSATION	232	230	185	177	252	152	301	49	19.44%	0	301
Personal Expenditures	180,063	185,018	203,367	174,559	203,367	140,698	249,033	45,666	22.45%	0	249,033
PROFESSIONAL SERVICES	66,600	25,060	131,600	72,415	101,600	45,468	61,500	(40,100)	-39.47%	40,000	101,500
PROJ PROFESSIONAL SERVICES	0	30,000	0	32,799	0	2,191	0	0	0.00%	0	0
CONTRACTUAL SERVICES	11,330	11,330	11,330	11,842	11,843	6,177	12,183	340	2.87%	0	12,183
TRAVEL AND PER DIEM	5,242	1,477	5,166	3,789	5,934	8,959	9,643	3,709	62.50%	0	9,643
COMMUNICATIONS & FREIGHT	1,415	1,656	1,518	1,321	1,893	1,210	3,269	1,376	72.69%	0	3,269
INSURANCE	470	403	470	309	705	0	705	0	0.00%	0	705
REPAIR & MAINTENANCE	19,219	12,847	2,042	1,473	2,780	1,867	2,487	(293)	-10.54%	0	2,487
PRINTING & BINDING	1,500	78	2,000	156	350	168	100	(250)	-71.43%	0	100
PROMOTIONAL ACTIVITIES	5,000	575	4,000	2,953	2,000	1,755	2,000	0	0.00%	0	2,000
OTHER CHGS & OBLIGATIONS	0	0	0	0	0	10	0	0	0.00%	0	0
OFFICE SUPPLIES	570	66	570	166	515	703	515	0	0.00%	0	515
OPERATING SUPPLIES	4,080	5,990	20,697	700	3,080	2,837	3,080	0	0.00%	0	3,080
GAS & OIL	270	0	0	0	0	66	0	0	0.00%	0	0
ATTRACTIVE PROP - INVENTORY	0	0	0	1,344	0	1,587	0	0	0.00%	0	0
PUBLICATIONS/SUBSRIPTIONS	225	40	0	40	40	0	0	(40)	-100.00%	0	0
SUBSCRIPTIONS	0	0	2,358	20,114	20,451	20,641	22,323	1,872	9.15%	0	22,323
EDUCATION & TRAINING	5,405	1,706	5,405	3,869	6,505	3,625	4,920	(1,585)	-24.37%	0	4,920
DUES & MEMBERSHIPS	2,035	1,810	2,060	1,813	2,060	2,323	1,838	(222)	-10.78%	0	1,838
PROJECT DUES & MEMBERSHIPS	0	0	0	0	0	5,000	0	0	0.00%	0	0
Non Personal Expenditures	123,361	93,037	159,756	155,105	159,756	104,588	124,563	(35,193)	-22.03%	40,000	164,563
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	303,424	278,055	363,123	329,664	363,123	245,285	373,596	10,473	2.88%	40,000	413,596

13.90%

BUILDING DEPARTMENT - 3440A	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issues Request	Total Request
REGULAR SALARIES & WAGES	439,945	429,310	518,317	520,130	711,926	440,641	771,977	60,051	8.44%	30,650	802,627
OTHER SALARIES & WAGES	0	1,000	0	12,552	0	5,088	0	0	0.00%	0	0
OVERTIME	502	(283)	5,114	2,441	0	1,044	2,000	2,000	100.00%	0	2,000
FICA TAXES	33,695	30,427	40,051	37,623	54,470	31,648	59,211	4,741	8.70%	2,346	61,557
RETIREMENT CONTRIBUTIONS	44,046	47,594	61,580	63,248	89,377	56,611	102,121	12,744	14.26%	4,159	106,280
LIFE & HEALTH INSURANCE	91,583	93,754	118,013	107,375	171,864	102,575	191,352	19,488	11.34%	5,712	197,064
WORKERS' COMPENSATION	7,104	7,020	6,666	7,075	12,974	6,780	13,319	345	2.66%	52	13,371
UNEMPLOYMENT COMPENSATION	0	0	0	3,156	0	275	0	0	0.00%	0	0
Personal Expenditures	616,875	608,822	1,040,611	753,599	1,040,611	644,661	1,139,980	99,369	9.55%	42,919	1,182,899
PROJECT PROFESSIONAL SVC	0	0	3,600	3,600	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	55,213	91,005	85,219	18,709	80,218	7,815	83,027	2,809	3.50%	0	83,027
TRAVEL AND PER DIEM	5,696	763	6,395	477	6,114	0	6,594	480	7.85%	0	6,594
COMMUNICATIONS & FREIGHT	9,890	9,242	11,395	12,104	12,809	6,877	18,222	5,413	42.26%	0	18,222
UTILITY SERVICES	112	33	120	0	120	0	120	0	0.00%	0	120
RENTALS AND LEASES	1,920	1,909	1,588	0	1,640	273	1,640	0	0.00%	0	1,640
INSURANCE	6,674	6,546	7,783	5,752	10,848	0	11,171	323	2.98%	294	11,465
REPAIR & MAINTENANCE	40,413	39,323	46,974	37,012	56,340	38,220	66,319	9,979	17.71%	0	66,319
PRINTING AND BINDING	1,856	1,433	2,681	2,035	2,706	2,427	8,839	6,133	226.64%	0	8,839
OTHER CHARGES/OBLIGATIONS	260	402	390	377	900	353	0	(900)	-100.00%	494	494
ADMIN EXP	99,180	99,180	120,000	112,730	120,000	0	200,000	80,000	66.67%	0	200,000
OFFICE SUPPLIES	2,427	1,556	3,531	1,132	5,157	1,045	4,160	(997)	-19.33%	150	4,310
OPERATING SUPPLIES	9,090	13,161	17,920	11,266	25,748	14,293	10,901	(14,847)	-57.66%	5,469	16,370
GAS & OIL	11,909	11,074	16,204	25,904	40,276	18,987	33,443	(6,833)	-16.97%	0	33,443
ATTRACTIVE PROP - INVENTORY	0	0	0	6,974	2,336	1,094	3,200	864	0.00%	0	3,200
BOOKS	4,225	4,304	2,100	1,390	5,266	1,080	6,205	939	17.83%	0	6,205
SUBSCRIPTIONS	0	0	8,713	7,811	10,156	7,206	14,349	4,193	41.29%	0	14,349
EDUCATION & TRAINING	6,450	2,590	9,285	1,448	8,483	619	11,477	2,994	35.29%	0	11,477
DUES & MEMBERSHIPS	1,100	1,138	2,034	1,282	2,455	915	1,820	(635)	-25.87%	0	1,820
OTHER USES - COLA/MERIT	0	0	0	0	0	0	20,000	20,000	0.00%	0	20,000
TRANSFER OUT	0	1,056,003	0	0	0	0	0	0	0.00%	0	0
RESERVE FOR CONTINGENCY	99,322	0	0	0	0	0	364,991	364,991	0.00%	0	364,991
Non Personal Expenditures	355,737	1,339,661	391,572	250,002	391,572	101,203	866,478	474,906	121.28%	6,407	872,885
BUILDINGS	0	0	100,000	0	0	0	0	0	0.00%	0	0
PROJECT BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	19,188	0	108,166	94,378	429,014	89,037	0	(429,014)	-100.00%	126,716	126,716
PROJECT EQUIPMENT	0	10,488	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	19,188	10,488	429,014	94,378	429,014	89,037	0	(429,014)	-100.00%	126,716	126,716
CENTER TOTAL	991,800	1,958,970.80	1,861,197.00	1,097,979	1,861,197	834,901	2,006,458	145,261	7.80%	176,042	2,182,500
											17.26%

TOURIST DEV - OPERATIONS 5301	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
REGULAR SALARIES & WAGES	33,665	28,865	34,852	25,820	35,335	27,926	40,215	4,880	13.8%	0	40,215
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
OVERTIME	500	0	0	129	0	120	0	0	0.0%	0	0
FICA TAXES	2,613	2,193	2,666	1,788	2,703	2,130	3,076	373	13.8%	0	3,076
RETIREMENT CONTRIBUTIONS	3,416	2,917	3,771	2,906	4,208	3,340	5,457	1,249	29.7%	0	5,457
LIFE & HEALTH INSURANCE	9,816	9,901	10,416	7,816	10,416	8,498	11,424	1,008	9.7%	0	11,424
WORKERS' COMPENSATION	58	50	45	34	60	42	68	8	13.3%	0	68
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	50,068	43,926	51,750	38,494	52,722	42,057	60,240	7,518	14.3%	0	60,240
CONTRACTUAL SERVICES	78,300	78,300	78,300	97,025	98,880	70,180	179,600	80,720	81.6%	0	179,600
TRAVEL AND PER DIEM	0	254	0	0	0	0	0	0	0.0%	0	0
COMMUNICATIONS & FREIGHT	3,499	8,994	2,609	(5,353)	2,466	838	3,686	1,220	49.5%	0	3,686
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
RENTALS AND LEASES	1,484	1,360	1,350	247	1,350	0	1,350	0	0.0%	0	1,350
INSURANCE	235	202	235	155	235	0	235	0	0.0%	0	235
REPAIR & MAINTENANCE	2,147	1,591	894	223	1,225	483	526	(699)	-57.1%	0	526
PRINTING AND BINDING	576	23	555	0	555	0	55	(500)	-90.1%	0	55
PROMOTIONAL ACTIVITIES	150	213	0	1,000	0	0	500	500	0.0%	0	500
OTHER CHARGES/OBLIGATIONS	500	225	4,227	1,340	3,808	1,249	4,000	192	5.0%	0	4,000
ADMIN EXP	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	599	135	1,099	535	1,099	252	1,100	1	0.1%	0	1,100
OPERATING SUPPLIES	527	217	527	104	527	0	527	0	0.0%	0	527
BOOKS	0	790	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	1,676	1,671	1,745	1,205	2,145	400	22.9%	0	2,145
EDUCATION & TRAINING	0	939	0	875	0	0	0	0	0.0%	0	0
DUES & MEMBERSHIPS	4,105	4,397	4,030	3,958	4,030	3,830	3,580	(450)	-11.2%	0	3,580
OTHER USES	0	0	0	0	0	0	1,235	1,235	0.0%	0	1,235
Non Personal Expenditures	92,122	97,640	95,502	101,781	115,920	78,036	198,539	82,619	71.3%	0	198,539
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.0%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	142,190	141,566	147,252	140,274	168,642	120,092	258,779	90,137	53.4%	0	258,779
											53.45%

TOURIST DEVELOPMENT MKTG & PROMOTION - 5305			FY 20-21		FY 21-22		FY 22-23		FY 23-24			
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request	
REGULAR SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0	
FICA TAXES	0	0	0	0	0	0	0	0	0.0%	0	0	
RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0	0	0	0.0%	0	0	
LIFE & HEALTH INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0	
WORKERS' COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0	
Personal Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0	
CONTRACTUAL SERVICES	180,000	162,062	180,000	267,064	181,025	215,514	576,025	395,000	218.2%	0	576,025	
PROJECT CONTRACTUAL SVS	0	14,816		1,316	0	4,791	0	0	0.0%	0		
TRAVEL AND PER DIEM	0	0	270	0	270	37	676	406	150.4%	0	676	
COMMUNICATIONS & FREIGHT	2,000	23	2,000	3,352	2,000	2,045	2,000	0	0.0%	0	2,000	
INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0	
REPAIR & MAINTENANCE	203	0	225	0	320	171	233	(87)	-27.2%	0	233	
PRINTING AND BINDING	5,000	0	5,000	0	5,000	0	10,000	5,000	100.0%	0	10,000	
PROMOTIONAL ACTIVITIES	332,000	346,009	334,618	293,922	334,618	302,486	476,460	141,842	42.4%	0	476,460	
PROJECT PROMOTIONAL ACT	0	0	0	4,364	7,422	0	0	(7,422)	-100.0%	0	0	
OTHER CHARGES/OBLIGATIONS	7,422	2,395	7,422	238	7,422	0	10,000	2,578	34.7%	0	10,000	
OPERATING SUPPLIES	0	715	0	0	0	0	0	0	0.0%	0	0	
GAS & OIL	0	0	0	0	0	0	0	0	0.0%	0	0	
PUBLICATIONS/SUBSCRIPTION	0	0	0	790	0	995	0	0	0.0%	0	0	
SUBSCRIPTIONS	0	591	0	2,159	1,011	17,706	3,000	1,989	100.0%	0	3,000	
EDUCATION & TRAINING	6,000	59	540	399	540	295	540	0	0.0%	0	540	
DUES & MEMBERSHIPS	0	0	0	0	0	0	0	0	0.0%	0	0	
RESERVE FOR CONTINGENCY	0	0	152,673	0	349,152	0	12,287	(336,865)	-96.5%	0	12,287	
Non Personal Expenditures	532,625	526,670	682,748	573,603	888,780	544,040	1,091,221	202,441	22.78%	0	1,091,221	
MACHINERY & EQUIPMENT	0	0	0	0			0	0	0.0%	60,000	60,000	
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	60,000	60,000	
CENTER TOTAL	532,625	526,670	682,748	573,603	888,780	544,040	1,091,221	202,441	22.78%	60,000	1,151,221	
											29.53%	

TOURIST DEV. LAKES - 5306	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
PROJ PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
PROJ CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
PROJECT REPAIR & MAINT	0	4,921	0	0	0	0	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.0%	0	0
NON OPERATING TRANSFERS	0	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	0	4,921	0	0	0	0	0	0	0.0%	0	0
PROJECT IMPROVEMENTS	0	6,750	0	6,333	267,902	699	264,740	264,740	0.0%	0	264,740
Capital Expenditures	0	6,750	0	6,333	267,902	699	264,740	264,740	0.0%	0	264,740
CENTER TOTAL	0	11,671	0	6,333	267,902	699	264,740	264,740	0.0%	0	264,740
100.00%											

TOURIST DEV. PROMOTE/ ADVERTISE LAKES - 5307	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
PRINTING AND BINDING	1,200	0	0	0	0	0	0	0	0.0%	0	0
PROMOTIONAL ACTIVITIES	6,835	3,705	3,035	3,035	0	0	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.0%	0	0
NON OPERATING TRANSFERS	0	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	8,035	3,705	3,035	3,035	0	0	0	0	0.0%	0	0
PROJECT IMPROVEMENTS	0	0	0	0			0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	8,035	3,704.74	3,035	3,035	0	0	0	0	0.0%	0	0
											0.00%

TOURIST DEV. ASSET DEVELOPMENT/ ENHANCEMENT - 5309	FY 20-21		FY 21-22		FY 22-23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
LAND	80,000	0	100,000	0	150000	0	200,000	50,000	33.3%	0	200,000
BUILDINGS	107,562	0	175,000	0	200000	0	270,000	70,000	35.0%	0	270,000
Non Personal Expenditures	187,562	0	275,000	0	350,000	0	470,000	120,000	34.3%	0	470,000
PROJECT IMPROVEMENTS	0	0	0	0	0		0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	187,562	0	275,000	0	350,000	0	470,000	120,000	34.3%	0	470,000
											34.29%

**COUNTY EXTENSION
FUND SUMMARY**

COUNTY EXTENSION COST CENTER	22/23 Adopted Budget	23/24 Requested Budget	Difference	% Chg
6302 COUNTY EXTENSION	343,957	365,786	21,829	100.00%
TOTAL	343,957	365,786	21,829	6.35%

COUNTY EXTENSION - 6302	FY 20-21		FY 21-22		FY 22--23		FY 23-24				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 22-23	% Chg vs FY 22-23	Issue Request	Total Request
OFFSET SALARIES	0	0	0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	196,414	153,695	196,472	185,969	0	3,769	0	0	0.00%	0	0
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	0	0	0	318	0	0	0	0	0.00%	0	0
FICA TAXES	15,026	11,323	15,030	14,329	0	541	0	0	0.00%	0	0
RETIREMENT CONTRIBUTIONS	19,641	16,321	21,258	20,481	0	842	0	0	0.00%	0	0
LIFE & HEALTH INSURANCE	27,261	27,423	28,236	25,003	0	0	0	0	0.00%	0	0
WORKERS' COMPENSATION	550	529	489	525	0	21	0	0	0.00%	0	0
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	258,892	209,292	261,485	246,625	0	5,174	0	0	0.00%	0	0
CONTRACTUAL SERVICES	0	4,872	0	0	313,575	145,433	325,538	11,963	100.00%	0	325,538
TRAVEL AND PER DIEM	0	50	1,772	2,056	1,772	38	2,522	750	42.33%	0	2,522
COMMUNICATIONS & FREIGHT	5,645	7,258	5,706	5,802	5,075	3,282	5,363	288	5.67%	0	5,363
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	2,361	2,361	1,944	0	1,944	162	1,944	0	0.00%	0	1,944
RENTALS AND LEASES - PROJECT	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	3,240	3,209	3,240	2,428	2,205	1,877	2,100	(105)	-4.76%	0	2,100
REPAIR & MAINTENANCE	5,326	4,481	3,940	993	7,279	2,111	12,097	4,818	66.19%	0	12,097
PROJECT REPAIR & MAINTENANCE	3,467	0	4,384	0	4,384	0	7,734	3,350	76.41%	0	7,734
PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
PROMOTIONAL ACTIVITIES	0	0	400	392	400	0	400	0	0.00%	0	400
OTHER CHG & OBLIGATIONS	0	0	0	0	0	14	0	0	0.00%	0	0
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	1,282	667	1,282	1,281	1,294	750	1,294	0	0.00%	0	1,294
OPERATING SUPPLIES	1,978	1,057	1,978	1,063	1,978	209	3,493	1,515	76.59%	0	3,493
PROJECT OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
GAS & OIL	1,463	856	1,625	2,143	2,275	968	2,275	0	0.00%	0	2,275
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	1,600	1,459	0	2,998	0	0	0.00%	0	0
EDUCATION & TRAINING	0	0	600	1,024	750	0	0	(750)	-100.00%	0	0
DUES & MEMBERSHIP	945	215	1,075	253	1,026	725	1,026	0	0.00%	0	1,026
Non Personal Expenditures	25,707	25,027	29,546	18,895	343,957	158,567	365,786	21,829	6.35%	0	365,786
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	284,599	234,320	291,031	265,519	343,957	163,741	365,786	21,829	6.35%	0	365,786
											6.35%

**HIGHLANDS COUNTY
COUNTY COMMISSION AGENDA ITEM**

DATE OF ACTION REQUEST: July 11, 2023

PRESENTER: David Nitz, OMB Manager
Valerie Fleeger, Sr. Budget Analyst
Laurie Hurner, County Administrator

SUBJECT/TITLE: Workshop to consider the proposed Capital Financial Strategy for FY 23/24.

STATEMENT OF ISSUE

In preparation of arriving at an Adopted CFS for FY 23/24, this workshop is necessary to review and vet by the commission the requested capital purchases.

RECOMMENDED ACTION

No Action Required

FISCAL IMPACT

No impact at this time.

Attachments: [01 - CFS FY 23-24 Binder.pdf](#)
[CFS_7-11-23 Board Workshop.pdf](#)

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2022/2023 thru 2031/2032

02/06/23

KEY:

REVISED	SAME	NEW	REDUCED	
FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL

CAPITAL BUDGET SUMMARY	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:											
AD VALOREM TAXES	68,741	662,575	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	1,131,316
NAV FIRE ASSESSMENT LOAN	34,775										34,775
FIRE INSPECTION		60,000									60,000
LOCAL OPTION SALES TAX	15,557,650	17,250,000	17,853,750	18,478,632	19,125,384	19,794,772	20,487,589	21,204,655	21,946,818	22,714,956	194,414,206
INTEREST/INVESTMENT EARNINGS	122,145	392,000	395,920	399,879	403,878	407,917	411,996	416,116	420,277	424,480	3,794,608
INTERLOCAL AGREEMENTS											0
GRANTS / OTHER FUNDING	3,576,526	288,753	291,263	83,703	385,377	387,085	88,826	90,603	92,415	94,263	5,378,814
SOLID WASTE TRUST FUND	6,434,000	6,996,064	0	1,012,100	0	1,115,800	1,569,500	713,470	0	0	17,840,934
IMPROVEMENT DISTRICT FUNDS											0
FUEL TAX	76,526	78,753	81,263	83,703	85,377	87,085	88,826	90,603	92,415	94,263	858,814
BUILDING DEPARTMENT	340,776										340,776
DEBT PROCEEDS											0
TOURIST DEVELOPMENT		60,000									60,000
ENERGY RECOVERY FUNDS											0
OTHER											0
FUND BALANCE (Unallocated)											0
TOTAL GENERATED REVENUES:	26,211,139	25,788,145	18,672,196	20,108,017	20,050,016	21,842,658	22,696,738	22,565,446	22,601,924	23,377,962	223,914,243
EXPENSES FOR GENERATED REVENUES:											
DEBT SERVICES											
Debt Service - Recreation											0
Debt Service - Monitor Defibrillators (4yr plan)											0
Debt Service - Radio System											0
Debt Service - Series 2015 Loan	3,139,010	3,131,690	3,134,739	3,135,089	1,333,549	1,333,324	1,332,826	1,333,046	1,331,985	1,332,636	20,537,892
Debt Service - Future					1,801,451	1,801,676	1,802,174	1,801,954	1,803,015	1,802,364	10,812,635
COMMUNITY SERVICES											
RPAC Improvements (Unallocated)	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	365,698	3,350,615
RPAC County Match	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Playground Systems/Equipment	100,000	110,000									210,000
Memorial (Panther) Trailhead Park	200,000	136,000									336,000
Adelaide Park (100% Grant)			210,000								210,000
Lacrosse Backstop and Goal Nets		60,000									
Sun N' Lake Preserve Improvements		240,000	260,000	260,000							760,000
PUBLIC WORKS											
Engineering/Traffic Ops Equipment	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	179,264	1,642,458
Road & Bridge Equipment	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	1,351,395	1,378,423	1,405,991	1,434,111	13,139,665
Traf Ops - Striping Truck (110)											0
Aquatic Weed Control Equipment											0
Park & Recreation Equipment	112,200	227,000	125,000	227,000	125,000	125,000					941,200

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2022/2023 thru 2031/2032

02/06/23

KEY:

REVISED	SAME	NEW	REDUCED	
FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL

CAPITAL BUDGET SUMMARY	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
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GENERAL GOVERNMENT

Natural Resources Project Funding (County Match) (005)	46,250	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	446,250
County Facility Improvements	693,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	3,677,916
County Facility Roof Replacements	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Generator Replacement (20 yr. Replacement)	185,813	314,529	320,820	327,236	333,781	340,456	347,265	354,211	361,295	368,521	3,253,927
Capital Outlay (Under \$25,000.00)	200,000	75,000	76,500	78,030	79,591	81,182	82,806	84,462	86,151	87,874	931,597
HVAC Unit Replacements	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
EM AC/Generator Replacements - Towers	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Government Center Generator Replacement	100,000	275,000									
Government Center Façade Repair		435,290	435,290								
Annex 2nd Floor Renovation		100,000									
Parks/Facilities Equipment	150,000	170,000	173,400	176,868	180,405	184,013	187,694	191,448	195,277	199,182	1,808,287
Property Acquisition	210,000	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	300,000	2,550,000
CCC Technology Infrastructure Improvement	700,000	714,000	728,280	742,846	757,703	772,857	788,314	804,080	820,162	836,565	7,664,805
CCC Office Remodel (PH 5)	82,500	100,000									182,500
Sebring Health Dept/Healthy Fam Roof Rplcmnt (\$300k Hlth Dept)	655,000										655,000
PFM Metal Storage Bldgs (Sports Complex/Fac Main)	149,000	94,150									243,150
Tax Collector Sebring Office Expansion (17035)											0
Tax Collector AP Office Expansion (18025)	137,000										137,000
Tax Collector LP Office Expansion	30,000										30,000
SOE - Express Vote Ballot Marking Device	96,515										96,515
SOE - Box Truck for Election Equipment		60,000									
Penny Ogg Operations Center Repairs		310,000									
Animal Svcs Building Additions/Shelter (Sheriff)	250,000										250,000
Development Software (180)	331,000										331,000
Software (005)		180,000									
Juvenile WEBEOC Professional (005)		34,800	41,760	50,112	60,134	72,161					
Haywood Property PH 1	53,500										53,500
LP Fuel Station		157,000	1,000,000								1,157,000
Sebring Fuel Station	157,000	1,000,000									1,157,000
Elevator Modernization		252,000	387,000	401,800	417,192						
Gopher Turtle Removal		25,000	25,000	25,000							

PUBLIC SAFETY

EMS Fleet Replacement	280,000	450,000	463,500	477,405	491,727	506,479	521,673	537,324	553,443	570,047	4,851,598
Monitor Defibrillator (005)	22,491	105,000	126,000	181,440	217,728						652,659
Portable Ventilators		120,000									
CPR Devices (005)		66,000	79,200	95,040	114,048	136,857					
Stryker Power Pro Stretchers				150,000	150,000						300,000
Station 4 Gear Storage Unit	75,000										75,000
Station 1 Asphalt Driveway (181)	34,775										
Station 24 Improvements		0									
Spring Lake Airport Station 20	3,000,000										3,000,000
Fire Engine		0		1,100,000		1,300,000					2,400,000
Command Vehicle		0	110,000	144,000							254,000
Fire Inspector Vehicle		60,000									
Animal Control Vehicle Replacement	57,596	73,927									131,523
Inmate Transport Van (Sheriff)	32,003	0	32,003	0	32,003	0	32,003	0	32,003	0	160,015
Inmate Worker Road Crew Vehicle (Sheriff)	0	50,499	0	29,608	0	29,608	0	29,608	0	29,608	168,931

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Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2022/2023 thru 2031/2032

02/06/23

KEY:

	REVISED	SAME	NEW	REDUCED	
	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
					407,460
	557,561	568,712	580,086	591,688	5,420,887
	574,327	603,043	633,195	664,855	4,961,954
					400,000
	1,032,000				1,032,000
					0
	537,500	224,800			762,300
		488,670			934,670
					0
					9,771,564
					34,000
					1,850,000
	993,673	1,013,546	1,033,817	1,054,493	10,679,166
	2,835,280	2,891,985	2,949,825	3,008,821	26,549,886
	264,114	269,398	274,787	280,283	2,328,782
	77,708	79,262	80,848	82,466	755,550
	95,161	97,064	99,005	100,985	925,251
	100,000	100,000	100,000	100,000	1,600,000
					213,731
					0
					0
					600,000
	600,000	600,000	600,000	600,000	5,000,000
					0
					500,000
					1,960,000
					187,000
					100,000
					8,000
	50,000	50,000	50,000	50,000	500,000
	200,000	200,000	200,000	200,000	1,960,000
	15,884,852	15,249,442	14,766,659	14,997,990	178,745,551
	6,811,885	7,316,005	7,835,265	8,379,973	45,168,692
	20,683,419	27,999,423	35,834,688	44,214,661	

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



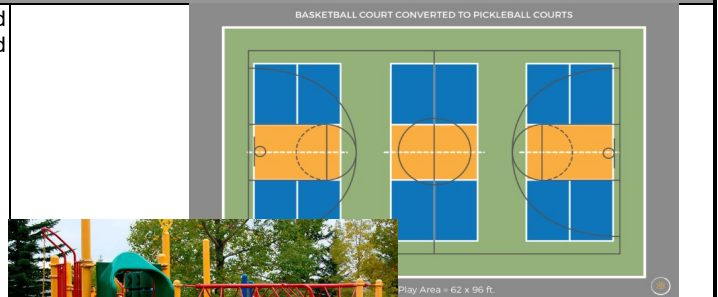
(Page 1 of 2)

Project Title:	RPAC Allocation			Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES			Project Category:	Community Services
Project Manager:	Lance Marine			Project Location:	Municipalities
CFS Identification Number:				Programmed:	Yes
Project Type:	(x) On-going	() 1-Year	() Multi-Yr	Project Priority:	
	() New	() Revised	() Existing	Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		306,000	312,120	318,362	324,730	324,730	324,730	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 306,000	\$ 312,120	\$ 318,362	\$ 324,730	\$ 324,730	\$ 324,730	\$ 1,910,672

Project Description:

An annual allocation for recreation improvement projects. The Recreation and Parks Advisory Committee solicits and recommends projects to be funded and then presented to the BCC for approval.



Project Need / Justification / Benefits:

This funding is needed to continue to provide needed recreational facilities for County residents.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		306,000	312,120	318,362	324,730	324,730	324,730	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	306,000	312,120	318,362	324,730	324,730	324,730	\$ 1,910,672

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	306,000	312,120	318,362	324,730	324,730	324,730	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 306,000	\$ 312,120	\$ 318,362	\$ 324,730	\$ 324,730	\$ 324,730	\$ 1,910,672

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over \$25,000)

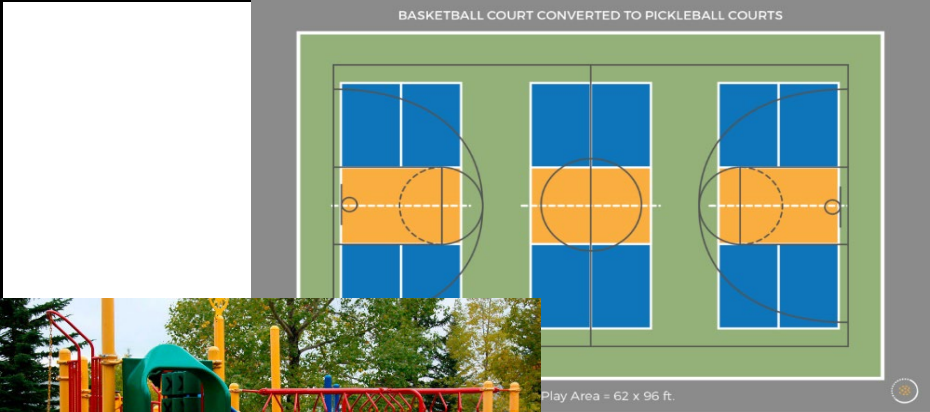


(Page 1 of 2)							
Project Title:	Unincorporated County RPAC Cost Sharing			Category Criteria	Improvements		
Responsible Department:	PARKS & FACILITIES			Project Category:	Community Services		
Project Manager:	Lance Marine			Project Location:	Varies		
CFS Identification Number:				Programmed:	Yes		
Project Type:	(X) On-going	() 1-Year	() Multi-Yr	Project Priority:			
	() New	() Revised	() Existing				
				Projected Date of Completion:	FY 24/25		

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		50,000	50,000	50,000	50,000	50,000	50,000	250,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 550,000

Project Description:

An annual allocation for recreation improvement projects. The Parks and Facilities Department identifies improvements needing replaced as well as receiving requests from residents for improvements at various recreation locations within the unincorporated Highlands County. The funding will be used for cost sharing projects approved by the RPAC committee.



Project Need / Justification / Benefits:

This funding is needed to continue to provide needed recreational facilities for County residents.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		50,000	50,000	50,000	50,000	50,000	50,000	250,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	50,000	50,000	50,000	50,000	50,000	50,000	\$ 550,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 550,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Playground Equipment			Category Criteria	Improvements	
Responsible Department:	PARKS & FACILITIES			Project Category:	Community Services	
Project Manager:	Lance Marine			Project Location:	Varies	
CFS Identification Number:				Programmed:	Yes	
Project Type:	(X) On-going	() 1-Year	() Multi-Yr	Project Priority:		
	() New	() Revised	() Existing			
				Projected Date of Completion:	FY 23/24	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		100,000	110,000	110,000				150,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 100,000	\$ 110,000	\$ 110,000	\$ -	\$ -	\$ -	\$ 470,000

Project Description:

The parks within the unincorporated Highlands County have aging playground equipment.



Project Need / Justification / Benefits:

This funding is needed to continue to provide recreational facilities to County residents. Playgrounds place children in a position to exercise and participate in creative activities.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		100,000	110,000	110,000			150,000	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	100,000	110,000	110,000	-	-	150,000	\$ 470,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	100,000	110,000	110,000	-	-	150,000	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 100,000	\$ 110,000	\$ 110,000	\$ -	\$ -	\$ 150,000	\$ 470,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Memorial Trailhead Park Phase 2	Category Criteria	Quality of Life
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Brandon Gunn	Project Location:	Panther Pkwy & Memorial Dr
CFS Identification Number:	22012	Programmed:	No
Project Type:	☐ On-going	☒ 1-Year	☐ Multi-Yr
	☒ New	☐ Revised	☐ Existing
Project Priority:			
Projected Date of Completion:			FY 23/24

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering			30,000					
Land Acquisition								
Permits								
Construction			70,000					
Inspection / Testing								
Project Management			16,000					
Furniture / Fixtures / Equipment		200,000	20,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 200,000	\$ 136,000	\$ -	\$ -	\$ -	\$ -	\$ 336,000

Project Description:

1. DESCRIPTION: Highlands County received a \$200,000 grant to create Panther Trailhead Park adjacent to Panther Parkway. Additional funding of approximately \$136,000 is needed to fund the remainder of the project cost.



Project Need / Justification / Benefits:

2. IMPACT: Improve lands adjacent to Panther Parkway to provide parks services to users.

3. PERFORMANCE MEASURE(S): Increase available recreation lands and amenities to users.

4. SPECIFICATION(S)/DETAIL(S): This project will provide for a parking lot, sidewalks, restrooms, pavilion, playground equipment, benches, tables, landscaping/irrigation and fenced dog exercise area.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund			16,000					
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			120,000			-		
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	136,000	-	-	-	-	\$ 136,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants (FRDAP)		200,000	-					
Other Grants								
Total Grant Funding:	-	200,000	-	-	-	-	-	\$ 200,000

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	136,000	-	-	-	-	
Grant Funding	-	200,000	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 200,000	\$ 136,000	\$ -	\$ -	\$ -	\$ -	\$ 336,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS)

Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Lacrosse backstop and goal nets			Category Criteria	Quality of Life	
Responsible Department:	TOURISM DEVELOPMENT			Project Category:	General Government	
Project Manager:	Regan Fultz			Project Location:	Sports Complex	
CFS Identification Number:				Programmed:	No	
Project Type:	() On-going	(x) 1-Year	() Multi-Yr.	Project Priority:		
	() New	() Revised	() Existing			
				Projected Date of Completion:	FY 24/25	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			\$60,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Project Description:

Lacrosse backstop and goal nets are needed for tournaments held at the County Sport Complex.



Project Need / Justification / Benefits:

The Tourism Department dba as Visit Sebring has successfully recruited several lacrosse tournaments to the area, and is working to recruit additional tournaments to the area. Currently, nets are being rented for each event and purchasing nets will allow for greater efficiency when hosting the events as the coordination with rental companies will be eliminated.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
Lacrosse backstop and goal nets	60,000		

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Tourism Tax - 3rd Penny			\$60,000					
Total Funding:	-	-	60,000	-	-	-	-	\$ 60,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	60,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Sun N' Lake Preserve Improvements	Category Criteria	Improvements
Responsible Department:	Road & Bridge	Project Category:	Public Works
Project Manager:	Dawn Ritter	Project Location:	Sun N' Lake Preserve
CFS Identification Number:		Programmed:	
Project Type:	☐ On-going ☐ 1-Year ☒ Multi-Yr ☒ New ☐ Revised ☐ Existing	Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)			30,000					
Design / Plans / Engineering			50,000					
Land Acquisition								
Permits			10,000					
Construction			170,000	250,000	250,000			
Inspection / Testing								
Project Management			5,000	5,000	5,000			
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous			5,000	5,000	5,000			
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 240,000	\$ 260,000	\$ 260,000	\$ -	\$ -	\$ 760,000

Project Description:

1. DESCRIPTION: The implementation of walking paths, gazebos, and associated boardwalk areas within Highlands County's largest park-1,350 acres of Sun N' Lake Preserve. The improvements would be according to the Preserve Management Plan as required submittal to the Department of Community Affairs (DCA) and provide further enhancement of recreational activities for the residents of Highlands County.

Project Need / Justification / Benefits:

2. IMPACT: The Preserve is highly visited due to beautiful natural wonders and present recreational opportunities (hiking, biking, fishing). The construction of boardwalks and gazebos would allow greater interconnectivity between the recreational options and allow the public to better observe wildlife habitat and enjoy the serenity of this protected land.

3. PERFORMANCE MEASURES: Accomplish the objective of constructing approximately 3,000 linear feet of boardwalk. Establish a permanent trail system within the Preserve. Implement educational stations along the trail system and within the publicly trafficked areas.

4. SPECIFICATION(S)/DETAIL(S): The FY 23/24 CFS Sun N' Lake Preserve Improvements allocation is \$240,000 funded from the Infrastructure Surtax.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			240,000	260,000	260,000			
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	240,000	260,000	260,000	-	-	\$ 760,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	240,000	260,000	260,000	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 240,000	\$ 260,000	\$ 260,000	\$ -	\$ -	\$ 760,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS)

Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Engineering/Traffic Ops Equipment 23/24	Category Criteria	Critical Repairs		
Responsible Department:	ENGINEERING	Project Category:	Public Works		
Project Manager:	JD Langford, P.E./Eddie Cardona	Project Location:	N/A		
CFS Identification Number:		Programmed:	Yes		
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:	
	() New	() Revised	() Existing		
Projected Date of Completion:				FY 23/24	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		150,000	153,000	156,060	158,181	162,365	166,512	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 150,000	\$ 153,000	\$ 156,060	\$ 158,181	\$ 162,365	\$ 166,512	\$ 946,118

Project Description:

1. DESCRIPTION: FY 23 - 24 CFS Allocation for Engineering/Traffic Ops Equipment to replace aging equipment. This year's items are: One (1) Ford 1.0 ton diesel flatbed 4 x 4 extra cab & chassis truck with custom sign bed to replace CE1825; one (1) 2024 Ford ½ ton crew cab pickup for the County Engineer; one (1) crash attenuator with full matrix message board for crash truck CE2121.



Project Need / Justification / Benefits:

2. IMPACT: The replacement of higher mileage vehicles would impact the Repair & Maintenance costs and down time when vehicles are in the shop for repairs.

3. PERFORMANCE MEASURE(S): The purchase of one (1) Ford one ton diesel flatbed 4 x 4 extra cab & chassis truck with custom sign bed with over 150,000 miles to replace an aging vehicle in the Traffic Ops Department (CE 1837 – 2007 Dodge Ram). The purchase of one (1) 2024 ½ ton crew cab pickup for the Engineering Department to replace (CE2095 – 2020 Ford F150) which will be used for one of the project managers within the Engineering Department. The purchase of one (1) new crash attenuator with full matrix message board for crash truck CE2121 for the Traffic Ops Department.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$153,000 to be funded by the Infrastructure Surtax Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
One (1.0) Ton Diesel Flatbed 4x4 Extra Cab & Chassis (Traffic	\$	54,200.00	
Ford F-150 crew cab (County Engineer)	\$	50,855.00	
New Crash Attenuator w/Full Matrix message board	\$	47,945.00	
			\$ 153,000.00

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		150,000	153,000	156,060	158,181	162,365	166,512	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	150,000	153,000	156,060	158,181	162,365	166,512	\$ 946,118

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	150,000	153,000	156,060	158,181	162,365	166,512	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 150,000	\$ 153,000	\$ 156,060	\$ 158,181	\$ 162,365	\$ 166,512	\$ 946,118

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Road and Bridge Equipment - 151 4102A 56400Z		
Responsible Department:	ROAD & BRIDGE		
Project Manager:	Jonathan Harrison		
CFS Identification Number:			
Project Type:	(X) On-going	() 1-Year	() Multi-Yr
	() New	() Revised	() Existing
Category Criteria	Critical Repairs		
Project Category:	Transportation		
Project Location:			
Programmed:	Yes		
Project Priority:			
Projected Date of Completion:			

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 1,200,000	\$ 1,224,000	\$ 1,248,480	\$ 1,273,450	\$ 1,298,919	\$ 1,324,897	\$ 7,569,746

Project Description:

1. DESCRIPTION: CFS Allocation for Road and Bridge Equipment to replace Heavy, medium and light duty construction equipment meeting the mileage and/or age criteria for replacement. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

**Project Need / Justification / Benefits:**

2. IMPACT: Replace equipment that has expended its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

3. PERFORMANCE MEASURE(S): Continue a level of maintenance on County Maintained roadways with less maintenance cost.

4. SPECIFICATION(S)/DETAIL(S): The FY2/24 Road and Bridge Equipment Allocation is \$1,224,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

2-Mini Wheel Dump Trucks w/Trades (\$200,000.00/EA)	\$400,000.00	6- Four Door Pickup Trucks w/Trade	\$300,000.00
1-John Deere Tractor & Mower w/Trade	\$75,000.00		
1-Water Truck Tank	\$35,000.00		
1-CAT Grader w/Trade	\$270,000.00		
1-John Deere Tractor w/Trade	\$55,000.00		
1-Gradall Grapple Attachment	\$25,000.00		
1-Ford 550 Cab & Chassis w/Trade	\$62,000.00		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	\$ 7,569,746

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 1,200,000	\$ 1,224,000	\$ 1,248,480	\$ 1,273,450	\$ 1,298,919	\$ 1,324,897	\$ 7,569,746

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Parks & Recreation Equipment			Category Criteria	Cost Benefit/Savings
Responsible Department:	PARKS & FACILITIES			Project Category:	General Government
Project Manager:	Lance Marine			Project Location:	636 S. Fernleaf Ave.
CFS Identification Number:				Programmed:	Yes
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:	
	() New	(x) Revised	() Existing	Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		112,200	227,000	125,000	227,000	125,000	125,000	625,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 112,200	\$ 227,000	\$ 125,000	\$ 227,000	\$ 125,000	\$ 125,000	\$ 1,566,200

Project Description:

1. DESCRIPTION: CFS Allocation for Parks and Recreation Equipment to replace vehicle fleet and mowing equipment. Most equipment in this category is experiencing significantly increased maintenance cost and down time or has exceeded its useful life expectancy. The Husqvarna autonomous turf mower is a time saving and alternative to added employee cost.

**Project Need / Justification / Benefits:**

2. IMPACT: Replacing aged equipment and properly rotating the equipment fleet leads to less maintenance cost and reduced downtime for servicers. Taking advantage of new technologies and implementing autonomous turf mowers can reduce employee work loads by 30 hours a week.

3. PERFORMANCE MEASURE(S): Continue to provide a consistent level of service and maintenance with less maintenance cost and reduced downtime.

4. SPECIFICATION(S)/DETAIL(S): The FY23/24 Parks and Recreation Equipment Allocation is \$227,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

(1) F350 Dump Truck for grounds maintenance crew	81,000		
(1) Reel mower for Sports Complex Turf mowing	87,000		
(2) Rough cut mowers for ground maintenance crew	24,000		
(1) Husqvarna Autonomous Turf mower	35,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		112,200	227,000	125,000	227,000	125,000	125,000	625,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	112,200	227,000	125,000	227,000	125,000	125,000	\$ 1,566,200

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	112,200	227,000	125,000	227,000	125,000	125,000	625,000
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 112,200	\$ 227,000	\$ 125,000	\$ 227,000	\$ 125,000	\$ 125,000	\$ 1,566,200

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)						
Project Title:	Government Center Generator			Category Criteria	Cost Benefit/Savings	
Responsible Department:	PARKS & FACILITIES			Project Category:	General Government	
Project Manager:	Lance Marine			Project Location:	600 S. Commerce Ave	
CFS Identification Number:	21074			Programmed:	Yes	
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:		
	() New	(x) Revised	() Existing			
				Projected Date of Completion:	FY 23/24	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering		75,000						
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		25,000	275,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 100,000	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 375,000

Project Description:

1. DESCRIPTION: The Government Center generator is nearing end of its useful life expectancy and is in need of replacement. This generator is a critical asset as it supports County IT infrastructure and the 911 call center. Additionally, Administration has indicated that the current load capacity no longer supports all the needed functions required during power outages.



Project Need / Justification / Benefits:

2. IMPACT: Generator upgrade will provide dependable emergency power and increased capability to sustain minimal operations during power outages.
3. PERFORMANCE MEASURE(S): Increased emergency power capability
4. SPECIFICATIONS(S)/DETAILS: Current size is 200 kw but new size will depend on needs based assessment and electrical engineering.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		100,000	275,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	100,000	275,000	-	-	-	-	\$ 375,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	100,000	275,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 100,000	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 375,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Government Center Façade Repair	Category Criteria	Cost Benefit/Savings
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	600 S. Commerce Ave
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going ☐ 1-Year ☐ Multi-Yr ☒ New ☐ Revised ☐ Existing	Project Priority:	
Projected Date of Completion:			FY 23/24

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			435,290	435,290				
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 435,290	\$ 435,290	\$ -	\$ -	\$ -	\$ 870,580

Project Description:

1. DESCRIPTION: During Hurricane Ian in 2022, the Government Center received interior damage due to deficiencies in the building exterior components. A respected building waterproofing company was contacted to conduct an exterior assessment of the entire building envelope system and a proposal was provided that indicated all deficiencies and recommended actions for restoration.

2. IMPACT: Contract services to provide proactive maintenance and repair of building exterior deficiencies.

3.PERFORMANCE MEASURE(S): Complete waterproofing of exterior of the Government Center.



Project Need / Justification / Benefits:

4. SPECIFICATION(S)/DETAILS:

Window Perimeter Sealants (3,416 Lineal Feet)
 Window Wet Seal (15,492 Lineal Feet)
 Control Join Sealant (5,032 Lineal Feet)
 Cap Stone Sealant (1,056 Lineal Feet)
 Perimeter Cove Joint Sealant (722 Lineal Feet)
 Helical Stitching (48 Locations)
 Tuckpointing (5,246 Lineal Feet)
 Facade Cleaning & Sealing (39,746 Sq Ft)
 Wall Coating (5,940 Sq Ft)

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			435,290	435,290				
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	435,290	435,290	-	-	-	\$ 870,580

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	435,290	435,290	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 435,290	\$ 435,290	\$ -	\$ -	\$ -	\$ 870,580

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over \$25,000)



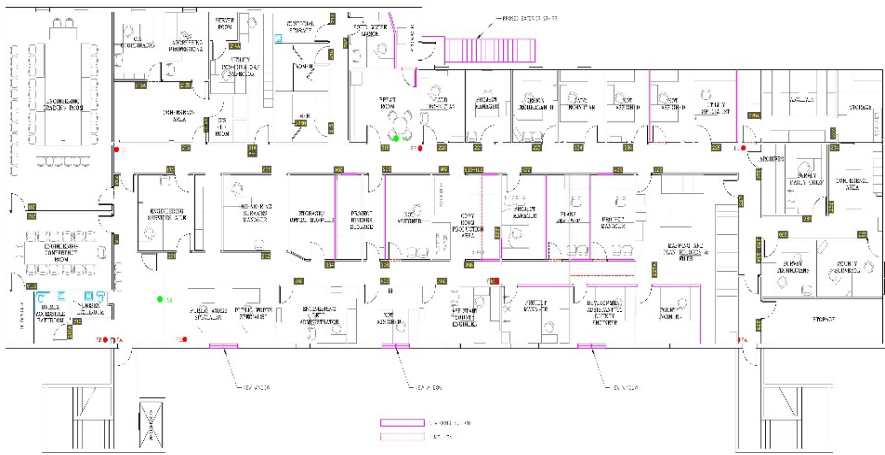
(Page 1 of 2)

Project Title:	Annex 2nd floor renovation			Category Criteria	Improvements	
Responsible Department:	ENGINEERING			Project Category:	Public Works	
Project Manager:	JD Langford, P.E.			Project Location:		
CFS Identification Number:				Programmed:		
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:		
	() New	() Revised	() Existing			
				Projected Date of Completion:	FY 23/24	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			30,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			70,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Project Description:

1. DESCRIPTION: 1. DESCRIPTION: Internal renovations to create additional space for the Engineering & Critical Infrastructure Division growth and to help better fortify the building to utilize during the response & recovery phases of emergency situations. Also, for the addition of an emergency fire escape exit at the rear of the building to be in compliance with fire code recommendations and to provide additional safety measures for our employees.



Project Need / Justification / Benefits:

2. IMPACT: This project is funded by the Infrastructure Surtax Fund.
3. PERFORMANCE MEASURE(S): This is needed to support the additional staff required to support the additional functions of the new departments and other essential staff. The project will also address needed fixes to leaking windows by replacing them with more storm resistant windows which will serve to strengthen the building and mitigate potential storm damage.
4. SPECIFICATION(S)/DETAIL(S): The CFS Construction – Annex Building allocation request is for \$80,000 for FY 23-24 and can be funded from the Infrastructure Surtax Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		-	100,000	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	100,000	-	-	-	-	\$ 100,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	100,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Facilities Management	Category Criteria	Cost Benefit/Savings
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	363 S. Fernleaf
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going ☐ 1-Year ☐ Multi-Yr ☐ New ☒ Revised ☐ Existing	Project Priority:	
Projected Date of Completion:			FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		150,000	170,000	150,000	150,000	150,000	150,000	750,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 150,000	\$ 170,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,670,000

Project Description:

1. DESCRIPTION: CFS Allocation for Facilities Maintenance Equipment to replace vehicle fleet for maintenance and custodial staff. Replacement of side by side for pulling maintenance lift around buildings and tight places for maintenance repairs and services. All equipment in this category is experiencing significantly increased maintenance cost and down time or has exceeded its useful life expectancy.

**Project Need / Justification / Benefits:**

2. IMPACT: Replacing aged equipment and properly rotating the equipment fleet leads to less maintenance cost and reduced downtime for servicers.

3. PERFORMANCE MEASURE(S): Continue to provide a consistent level of service and maintenance with less maintenance cost and reduced downtime.

4. SPECIFICATION(S)/DETAIL(S): The FY23/24 Facilities Management Equipment Allocation is \$170,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

(1) Custodial Vehicles (Equinox)	30,000		
(2) Ford F250 tool trucks for new positions	140,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		150,000	170,000	150,000	150,000	150,000	150,000	750,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	150,000	170,000	150,000	150,000	150,000	150,000	\$ 1,670,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	150,000	170,000	150,000	150,000	150,000	150,000	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 150,000	\$ 170,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 920,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Technology Infrastructure	Category Criteria	Improvements
Responsible Department:	CONSTITUTIONALS	Project Category:	General Government
Project Manager:	Thomas S. Haralson, Jr.	Project Location:	
CFS Identification Number:	21047	Programmed:	
Project Type:	☒ On-going ☐ 1-Year ☐ Multi-Yr ☐ New ☐ Revised ☐ Existing	Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			613,220	728,280	742,846	757,703	772,857	4,021,977
Contingency / Miscellaneous			100,780	72,828	74,285	75,770	77,286	402,198
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 714,000	\$ 801,108	\$ 817,131	\$ 833,473	\$ 850,143	\$ 8,440,030

Project Description:

The proposed technology & infrastructure improvement projects will provide necessary equipment to protect against data loss, ensure compliance with Florida Administrative Code Chapter 1B-26, remediate acute security risks, improve physical facilities and their utility efficiency, reduce annual expenditures to local telco, and replace obsolete network equipment currently limiting our ability to manage internal and external network vulnerabilities.

All the above listed equipment, based on the currently proposed configuration, will more than satisfy the five-year usefulness condition for use of Infrastructure Surtax funds.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

Network Connectivity – This project increases site-to-site fiber optic network resilience and reduces dependency on third-party providers. Business Continuity – This critical replacement helps to reduce the amount of data lost in the event of malicious activity or catastrophic events. Network Security - This will replace obsolete security hardware for security information event management and hardware to mitigate vulnerabilities to internal data from public networks using next generation techniques. Data Center Resiliency Improvements - Replace outdated/obsolete environmental systems for data center. These enhancements will prepare our facilities to host the next generation of technology hardware.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Business Continuity	37,413		
Network Security	233,885		
Network Connectivity	261,751		
Data Center Resiliency Improvements	80,171		
		Total	613,220.00

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			714,000	801,108	817,131	833,473	850,143	4,424,175
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	714,000	801,108	817,131	833,473	850,143	\$ 8,440,030

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	714,000	801,108	817,131	833,473	850,143	4,424,175
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ -	\$ 714,000	\$ 801,108	\$ 817,131	\$ 833,473	\$ 850,143	\$ 8,440,030

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Clerk Office Remodel	Category Criteria	Improvements
Responsible Department:	CONSTITUTIONALS	Project Category:	General Government
Project Manager:	Jerome Kaszubowski	Project Location:	
CFS Identification Number:	21049	Programmed:	
Project Type:	☐ On-going ☐ 1-Year ☐ Multi-Yr ☐ New ☐ Revised ☐ Existing	Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction	72,000	50,000	100,000	275,000				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		25,000		25,000				
Contingency / Miscellaneous		7,500						
Other / Indirect								
Total Expenditures	\$ 72,000	\$ 82,500	\$ 100,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 554,500

Project Description:

The proposed improvement projects will improve physical facilities and their utility efficiency. Based on the proposed configuration, this investment will more than satisfy the five-year usefulness condition for use of Infrastructure Surtax funds.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

Clerk Remodel Project (Phase 5): This project will improve security, workflow, and provide for much needed office space in the Courthouse. Additional funding is included in FY24/25 to continue Courthouse remodel.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Clerk Office Remodel (Phase 5)	100,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	72,000	82,500	100,000	300,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	72,000	82,500	100,000	300,000	-	-	-	\$ 554,500

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	72,000	82,500	100,000	300,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ 72,000	\$ 82,500	\$ 100,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 554,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Sports Complex Metal Building			Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES			Project Category:	Community Services
Project Manager:	Lance Marine			Project Location:	216 Sheriff's Tower Road
CFS Identification Number:	21027			Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr	Project Priority:	
	() New	(X) Revised	() Existing	Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction	70,000	149,000	80,000					
Inspection / Testing								
Project Management			14,150					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ 70,000	\$ 149,000	\$ 94,150	\$ -	\$ -	\$ -	\$ -	\$ 313,150

Project Description:

1. DESCRIPTION: These funds will be used to make capital improvements to the Sports Complex and build a metal storage building to protect valuable grounds maintenance equipment, to store attractive property such as player benches, field nets and goals.

Project Need / Justification / Benefits:

2. IMPACT: To erect metal building with concrete floor and roll up doors to house grounds equipment, attractive property and offer storage solution to leagues interested in utilizing the Sports Complex. This is an amenity that is requested by potential renters.

3. PERFORMANCE MEASURE(S): Provides increased maintenance capability for the Sports Complex.

4. SPECIFICATION(S)/DETAIL(S): 40' x 60' metal building with concrete floor and limited electrical power.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund			14,150					
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	70,000	149,000	80,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	70,000	149,000	94,150	-	-	-	-	\$ 313,150

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	70,000	149,000	94,150	-	-	-	-	-
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ 70,000	\$ 149,000	\$ 94,150	\$ -	\$ -	\$ -	\$ -	\$ 313,150

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	SOE Box Truck for Election Equipment			Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS			Project Category:	General Government
Project Manager:	Lisa C. Branca			Project Location:	Government Center
CFS Identification Number:				Programmed:	No
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:	1
	(X) New	() Revised	() Existing	Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			60,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Project Description:

1. DESCRIPTION: CFS Allocation for Supervisor of Elections to replace the box truck that our office used that is now out of service due to unsafe vehicle conditions. The SOE needs to purchase a new box truck in order to safely move Election equipment from the warehouse to the precincts, as well as move the Election equipment from the precincts back to the warehouse. The specifications on the quote meet the requirements for our office which are clearance, lift gate, and interior LED lights to name a few.

Project Need / Justification / Benefits:

2. IMPACT: Currently there is no box truck for our office to use. We have had to rent a box truck for a Municipal Election in March 2023.

3. PERFORMANCE MEASURE(S): Continue to provide a high level of service for the constituents of Highlands County with fair and honest elections.

4. SPECIFICATION(S)/DETAIL(S): The FY 2023/2024 Supervisor of Elections equipment allocation is \$59,843 for a new box truck.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

(1) 2023 GMC Savana Commercial 4500 Cutaway 2WT 159"WB 14,200 GVWR	60,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			60,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	60,000	-	-	-	-	\$ 60,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	60,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS)

Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Penny Ogg Operations Center Repairs			Category Criteria	Cost Benefit/Savings	
Responsible Department:	PARKS & FACILITIES			Project Category:	General Government	
Project Manager:	Lance Marine			Project Location:	4500 Kenilworth Blvd.	
CFS Identification Number:				Programmed:	No	
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:		
	(X) New	() Revised	() Existing			
				Projected Date of Completion:	FY 23/24	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			300,000					
Inspection / Testing								
Project Management			10,000					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ 310,000

Project Description:

1. DESCRIPTION: During Hurricane Ian in 2022, the Penny Ogg Operations Center received interior water intrusion due to deficiencies in the building exterior components. A respected building waterproofing company was contacted to conduct an exterior assessment of the entire building envelope system and a proposal was provided that indicated all deficiencies and recommended actions for restoration.

2. IMPACT: Contract services to provide proactive maintenance and repair of building exterior deficiencies.

3.PERFORMANCE MEASURE(S): Complete waterproofing of exterior of the Penny Ogg Operations Center.

Project Need / Justification / Benefits:

4. SPECIFICATION(S)/DETAILS:

- Roof over with a fluid applied, elastomeric rubber membrane system for weatherproofing the current metal roof system. (18,530 Sqft)

- Repair, cleaning and sealing of masonry walls (4,200 Sqft)

- Replacing old rusted gutter system to transfer water away from building walls and foundations. (277 Lineal Feet)



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			310,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	310,000	-	-	-	-	\$ 310,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	310,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ 310,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Software - Human Resources			Category Criteria	Improvements
Responsible Department:	HUMAN RESOURCES			Project Category:	General Government
Project Manager:	Tanya Cannady			Project Location:	Business Services
CFS Identification Number:				Programmed:	No
Project Type:	() On-going	(X) 1-Year	() Multi-Yr	Project Priority:	
	() New	() Revised	() Existing	Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect			180,000					
Total Expenditures	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000

Project Description:

1. This request is implementation services for new Human Resources Management Software.

Project Need / Justification / Benefits:

2. IMPACT: The software provides a virtual platform that better connects the county's citizens to development-related services, thus creating a more customer-friendly environment that allows citizens access to county government outside of traditional work hours and from remote locations. The software's features are designed to improve interdepartmental collaboration, project review timing, and will provide status updates to project owners and their agents. The software also includes automation of the hiring process to replace JazzHR, personnel files will be electronic including certifications, promotions, disciplinary history, employee expense reimbursements will be system generated instead of manual, pay stubs will be emailed instead of printed, employee access will be available real time, risk management tracking, employee training availability, and fully supported payroll processes. Additionally, the software will allow the county to transition from paper to electronic processes, increasing transparency in planning, permitting, inspection, licensing, citizen requests, and project-related services.

3. PERFORMANCE MEASURES: The software will reduce inefficiencies caused by paper processes and increase overall customer satisfaction.

4. SPECIFICATIONS/DETAILS: ARPA Funding covers software conversion costs.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund			180,000					
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	180,000	-	-	-	-	\$ 180,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	180,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ 180,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	3991 - Juvare WEBEOC Professional			Category Criteria	Improvements
Responsible Department:	EMERGENCY OPERATIONS			Project Category:	Public Safety
Project Manager:	Corey Amundsen			Project Location:	EOC
CFS Identification Number:				Programmed:	
Project Type:	(X) On-going () New	() 1-Year () Revised	(X) Multi-Yr () Existing	Project Priority:	
				Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous			34,800	41,760	50,112	60,134	72,161	
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 34,800	\$ 41,760	\$ 50,112	\$ 60,134	\$ 72,161	\$ 258,967

Project Description:

Upgrading our current WEBEOC Basic licenses to Professional. 1. DESCRIPTION: We currently have a WEBEOC basic license, by upgrading to Professional it would give us additional capabilities/add-ons, eliminate the need to maintain the software/releases on our servers, and would allow us to create, plan, and maintain the information we need during a disaster.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

2. IMPACT: This would benefit the residents of Highlands County and its staff by being able to receive information quicker, more efficient tracking of shelters, road closures, direct communication between municipalities and state emergency management for supplies and needs.

3. PERFORMANCE MEASURE(S): It would allow us to be more efficient in tracking resources, staff, shelters, communication with surrounding counties, closures on evacuation routes, training, project management, COOP builders, dashboards, maps, data sharing with state emergency operations center.

4. SPECIFICATION(S)/DETAIL(S): We are looking to create a more efficient functioning emergency operations center. Be able to maintain information for once central site, instead of several different sites. Be able to cut down time for search and rescue, recovery efforts, and messaging needs to the community.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund			34,800					
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	34,800	-	-	-	-	\$ 34,800

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	34,800	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 34,800	\$ -	\$ -	\$ -	\$ -	\$ 34,800

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Lake Placid Fuel Station	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Public Works
Project Manager:	Lance Marine	Project Location:	1815 CR 621 E
CFS Identification Number:	Need project # assigned	Programmed:	No
Project Type:	☐ On-going ☐ 1-Year ☒ Multi-Yr ☐ New ☐ Revised ☒ Existing	Project Priority:	
Projected Date of Completion:			FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering		100,000						
Land Acquisition								
Permits								
Construction			1,000,000					
Inspection / Testing		50,000						
Project Management		7,000						
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,157,000

Project Description:

1. DESCRIPTION: This project is for the removal, remediation, testing, design and construction of the Lake Placid Fuel Station. The design will coincide at the same time as the Sebring Fuel Station.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

2. IMPACT: To upgrade aging equipment to avoid expensive emergency repairs and potential loss of use.
 3. PERFORMANCE MEASURE(S): Replacement of the fuel station will allow us to serve customers more efficiently.
 4. SPECIFICATION(S)/DETAIL(S): To replace the aging fuel station and to make improvements to accommodate the County's growing needs.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		157,000	1,000,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	157,000	1,000,000	-	-	-	-	\$ 1,157,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	157,000	1,000,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,157,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)						
Project Title:	Sebring Fuel Station			Category Criteria	Improvements	
Responsible Department:	PARKS & FACILITIES			Project Category:	Public Works	
Project Manager:	Lance Marine			Project Location:	6445 W. George Blvd	
CFS Identification Number:	21112			Programmed:	No	
Project Type:	() On-going	() 1-Year	(X) Multi-Yr	Project Priority:		
	() New	() Revised	(X) Existing			
				Projected Date of Completion:		

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering		100,000						
Land Acquisition								
Permits								
Construction			1,000,000					
Inspection / Testing		50,000						
Project Management		7,000						
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,157,000

Project Description: 1. DESCRIPTION: This project is for the testing, design and construction of the Sebring Fuel Station. This project will also address any remediation and removal of the old station. The design will coincide at the same time as the Lake Placid Fuel Station.	
Project Need / Justification / Benefits: 2. IMPACT: To upgrade aging equipment to avoid expensive emergency repairs and potential loss of use. 3. PERFORMANCE MEASURE(S): Replacement of the fuel station will allow us to serve customers more efficiently. 4. SPECIFICATION(S)/DETAIL(S): To replace the aging fuel station and to make improvements to accommodate the County's growing needs.	INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		157,000	1,000,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	157,000	1,000,000	-	-	-	-	\$ 1,157,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	157,000	1,000,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,157,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Elevator Modernization	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	Varies
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going ☐ 1-Year ☐ Multi-Yr ☒ New ☐ Revised ☐ Existing	Project Priority:	
		Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering			17,000	17,000	17,000	17,000		
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			235,000	370,000	384,800	400,192		
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 252,000	\$ 387,000	\$ 401,800	\$ 417,192	\$ -	\$ 1,457,992

Project Description:

1. DESCRIPTION: In 2020 a regulator requirement was passed requiring that all elevators be equipped with a Door Lock Monitoring System by December 31, 2023. The county currently has (3) elevators that do not comply with this requirement and will need to be upgraded prior to the end of the year. The life expectancy of an elevator is approximately 20-25 years before needing modernization. Our elevator consultant assisted in assessing our current equipment and recommended the priority of modernization based on elevator condition. It was there recommendation that the Annex building elevator be modernized as soon as possible due to its age, condition and being the single elevator servicing the second floor of the Annex Building. The consultant as recommended that we account for an 4% increase in cost each consecutive year.

Project Need / Justification / Benefits:

2. IMPACT: Elevator equipment needs to be upgraded to meet safety and regulator requirements.
 3. PERFORMANCE MEASURE(S): An Elevator has a life expectancy of 20-25 years before needing modernization. The County has (6) Hydraulic Elevators and (1) Traction Elevator. Pre-liminary estimates are \$185,000 per elevator.
 4. SPECIFICATIONS(S)/DETAILS: Facilities Management is working with an elevator consultant and the manufacture to developing a replacement plan for all (7) County Elevator systems.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			252,000	387,000	401,800	417,192		
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	252,000	387,000	401,800	417,192	-	\$ 1,457,992

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	252,000	387,000	401,800	417,192	-	-
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ -	\$ 252,000	\$ 387,000	\$ 401,800	\$ 417,192	\$ -	\$ 1,457,992

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	GOPHER TURTLE REMOVAL	Category Criteria	Improvements
Responsible Department:	EMERGENCY OPERATIONS	Project Category:	Public Safety
Project Manager:	COREY AMUNDSEN	Project Location:	EOC
CFS Identification Number:		Programmed:	
Project Type:	☐ On-going ☐ 1-Year ☒ Multi-Yr ☒ New ☐ Revised ☐ Existing	Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous			25,000	25,000	25,000			
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ 75,000

Project Description:

We are requesting \$25,000 for gopher turtle removal. With our location being surrounded by dozens of turtles and construction to start soon on our expansion we want to make sure that if a turtle moves in, we can have them removed and relocated.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

2. IMPACT: It will benefit the County and Community on being able to remove these protected creatures so that there is no delay on construction for the expansion of the Emergency Operations Center. To make sure all deadlines are made with this grant.

3. PERFORMANCE MEASURE(S): To make sure all deadlines are met, and no delays in construction process for our grant funded project.

4. SPECIFICATION(S)/DETAIL(S): This is for removal of (10) Gopher turtles @ \$2,500 each.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund			25,000	25,000	25,000			
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	25,000	25,000	25,000	-	-	\$ 75,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	25,000	25,000	25,000	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ 75,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



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Project Title:	New Ambulance	Category Criteria	Improvements
Responsible Department:	EMERGENCY MEDICAL SERVICES	Project Category:	Public Safety
Project Manager:	L Stearns	Project Location:	EMS 5105
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going ☐ 1-Year ☒ Multi-Yr ☐ New ☒ Revised ☐ Existing	Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			450,000	420,000	440,000	460,000	480,000	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 450,000	\$ 420,000	\$ 440,000	\$ 460,000	\$ 480,000	\$ 2,250,000

Project Description:

This is a yearly request to provide one (1) new Type I (truck chassis) ambulance to preserve the EMS Ambulance inventory.



Project Need / Justification / Benefits:

IMPACT: The need is to provide a vehicle for Emergency Responses that has a strong structurally extruded body and has been tested for crash safety and rollover.

PERFORMANCE MEASURES: Injuries and fatalities from the patient compartment occur due to unrestrained rescuers in the back being thrown around. A patient compartment will be required.

SPECS/DETAILS: This type of ambulance is the minimum type needed for 911 response, care and transportation that Highlands County EMS provides.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

New Ambulance	450,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			450,000	420,000	440,000	460,000	480,000	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	450,000	420,000	440,000	460,000	480,000	\$ 2,250,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	450,000	420,000	440,000	460,000	480,000	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 450,000	\$ 420,000	\$ 440,000	\$ 460,000	\$ 480,000	\$ 2,250,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	3 LifePak 15 Monitor/Defib	Category Criteria	
Responsible Department:	EMERGENCY MEDICAL SERVICES	Project Category:	Public Safety
Project Manager:	E. Laney Stearns	Project Location:	EMS
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going ☒ 1-Year ☐ Multi-Yr ☐ New ☐ Revised ☐ Existing	Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			105,000	126,000	151,200	181,440	217,728	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 105,000	\$ 126,000	\$ 151,200	\$ 181,440	\$ 217,728	\$ 781,368

Project Description:

DESCRIPTION: Fire Rescue is requesting the purchase of 3 LifePak 15 Monitor/Defib to be placed in an Engine for ALS

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

2. IMPACT: The Purchase of 3 LifePak Monitor/Defib in FY23/24 to be able to save the lives of sudden cardiac arrest patients and avoid neurological damage. Our current inventory is quickly aging, and this will enable the department to maintain inventory.

3. PERFORMANCE MEASURE(S): The Highlands County Fire Rescue currently utilizes the LifePak Devices on all its ambulances. The device allows for conversion of abnormal ventricular rhythms resulting in life saving events.

4. SPECIFICATION(S)/DETAIL(S): The total cost of equipment will be funded from the General Fund in the amount of \$105,000.00 (3 LifePak Devices @ \$35,000.00/ea.) in FY 23/24. Trade in allowance will also be consider at time of purchase which will reduce some cost to the overall purchase.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

3 LifePak Monitor/Defib			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			105,000	126,000	151,200	181,440	217,728	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	105,000	126,000	151,200	181,440	217,728	\$ 781,368

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	105,000	126,000	151,200	181,440	217,728	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 105,000	\$ 126,000	\$ 151,200	\$ 181,440	\$ 217,728	\$ 781,368

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	10 Portable Ventilator/CPAP	Category Criteria	Quality of Life
Responsible Department:	EMERGENCY MEDICAL SERVICES	Project Category:	Public Safety
Project Manager:	E. Laney Stearns	Project Location:	EMS
CFS Identification Number:		Programmed:	
Project Type:	☐ On-going ☒ 1-Year ☐ Multi-Yr ☐ New ☐ Revised ☐ Existing	Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			120,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000

Project Description:

the purchase of 10 Portable Ventilators/CPAP to be placed in all Rescue vehicles

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

2. IMPACT: Purchasing 10 ventilators/CPAPs for the replacement of current Autovents that is no longer being manufactured and obsolete. The current autovents cannot be repaired.

3. PERFORMANCE MEASURE(S): The Highlands County Fire Rescue currently utilizes the devices on all its ambulances. The device is needed for severe respiratory distress and respiratory arrest patients in a lifesaving event.

4. SPECIFICATION(S)/DETAIL(S): The total cost of equipment will be funded from the General Fund in the amount of \$120,000.00 (10 Ventilator/CPAP devices @ \$12,000.00/ea.) in FY 23/24

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

10 Portable Ventilator/CPAP			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			120,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	120,000	-	-	-	-	\$ 120,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	120,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	3 - EMS Lucas CPR Devices			Category Criteria	Cost Benefit/Savings
Responsible Department:	EMERGENCY MEDICAL SERVICES			Project Category:	Public Safety
Project Manager:	E. Laney Stearns			Project Location:	EMS
CFS Identification Number:				Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	() Multi-Yr	Project Priority:	
	() New	() Revised	() Existing	Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			66,000	79,200	95,040	114,048	136,857	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 66,000	\$ 79,200	\$ 95,040	\$ 114,048	\$ 136,857	\$ 491,145

Project Description:

DESCRIPTION: Purchasing of 3 Lucas Cardio-Pulmonary Resuscitation devices to equip and maintain the current version available.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

2.IMPACT: The Purchase of three (3) Lucas devices in FY23/24 to be able to save the lives of sudden cardiac arrest patients and avoid neurological damage, a steady supply of oxygen to the heart and brain is necessitated. Life-sustaining circulation can be created through effective and uninterrupted chest compressions. Performing manual chest compressions of high quality is both difficult and tiring, and impossible in certain situations. The quality varies depending on who provides CPR and deteriorates quickly after only one to two minutes. The trade in of older existing devices will assist in lowering overall costs.

3.PERFORMANCE MEASURE(S): The Highlands County Fire Rescue currently utilizes the Lucas CPR Devices on all its ambulances. The Lucas device allows HCFR to operate a Cardiac Arrest with one provider and not requiring us to place one or two ambulances out of service to assist with the Cardiac Arrest.

4.SPECIFICATION(S)/DETAIL(S): The total cost of equipment will be funded from the General Fund 005 in the amount of \$66,000.00 (3 EMS LUCAS CPR Devices @ \$22,000.00/ea) in FY 23/24. Trade in Allowance will also be considered at time of purchase which will reduce some cost to the overall purchase

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

3 Lucas Devices	66,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			66,000	79,200	95,040	114,048	136,857	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	66,000	79,200	95,040	114,048	136,857	\$ 491,145

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	66,000	79,200	95,040	114,048	136,857	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 66,000	\$ 79,200	\$ 95,040	\$ 114,048	\$ 136,857	\$ 491,145

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Fire Inspector Vehicle			Category Criteria	Improvements	
Responsible Department:	FIRE SERVICES			Project Category:	Public Safety	
Project Manager:	E. Laney Stearns			Project Location:	3215/Fire Safety Inpections	
CFS Identification Number:				Programmed:		
Project Type:	() On-going	(X) 1-Year	() Multi-Yr	Project Priority:		
	(X) New	() Revised	() Existing			
				Projected Date of Completion:		

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			60,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Project Description:

Purchase of a 2500 Series Pick-up Truck for the Fire Inspector.

Project Need / Justification / Benefits:

2. IMPACT: To provide for transportation for County business. Currently the County is responsible for the fire inspections of businesses in the unincorporated areas of the County, Towne of Lake Placid, and the Sun 'N Lakes Improvement District which does not include the required inspections of place of assembly, County owned buildings, and migrant and Department of Children and Families facilities (day cares, adult living facilities, etc.). 3. PERFORMANCE MEASURE(S): The objective is to annually inspect public buildings in Highlands County to assure Life Safety for the public and firefighters. 4. SPECIFICATION(S)/DETAIL(S): The ability to perform the inspections required by supplying a reliable vehicle for County business. Improved reliability and visibility to ensure the safety of the public as well as the Fire Marshal. The vehicle will be outfitted with appropriately.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
Fire Inspector Vehicle			

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			60,000					
Total Funding:	-	-	60,000	-	-	-	-	\$ 60,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	60,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Animal Services Vehicle	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	Public Safety
Project Manager:	Operations Captain	Project Location:	Sheriff Office Animal Service
CFS Identification Number:		Programmed:	Yes
Project Type:	☒ On-going ☐ 1-Year ☐ Multi-Yr ☐ New ☐ Revised ☐ Existing	Project Priority:	
Projected Date of Completion:			FY 25/26

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		57,596	73,927	76,145	78,429	80,782	83,206	455,003
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 57,596	\$ 73,927	\$ 76,145	\$ 78,429	\$ 80,782	\$ 83,206	\$ 905,089

Project Description:

Fleet replacement schedule for Animal Services Vehicle.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

To provide continued service to the community utilizing a reliable and efficient work vehicle. It is necessary to help ensure reliable service. (Actual costs have increased significantly.)

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		57,596	73,927	76,145	78,429	80,782	83,206	455,003
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	57,596	73,927	76,145	78,429	80,782	83,206	\$ 905,089

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	57,596	73,927	76,145	78,429	80,782	83,206	455,003
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 57,596	\$ 73,927	\$ 76,145	\$ 78,429	\$ 80,782	\$ 83,206	\$ 905,089

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Inmate Road Crew Vehicle	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	Public Safety
Project Manager:	Detention Operations Captain	Project Location:	County Jail-Detention
CFS Identification Number:		Programmed:	Yes
Project Type:	☒ (X) On-going ☐ () 1-Year ☐ () Multi-Yr ☐ () New ☐ () Revised ☐ () Existing	Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			50,499		55,549		61,104	141,149
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 50,499	\$ -	\$ 55,549	\$ -	\$ 61,104	\$ 308,301

Project Description:

Replacement of road crew truck for the Community Maintenance Program.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

To provide continued service to the community utilizing a reliable and efficient work vehicle. The CMP deputies are highly visible in the community and provide assistance to city's and non profit organizations throughout the county. It will help ensure reliable service, in a clean and professional looking appearance.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			50,499	-	55,549	-	61,104	141,149
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	50,499	-	55,549	-	61,104	\$ 308,301

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	50,499	-	55,549	-	61,104	141,149
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ -	\$ 50,499	\$ -	\$ 55,549	\$ -	\$ 61,104	\$ 308,301

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Building for Sheriff's Office Shop "Kenilworth"	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	Public Safety
Project Manager:	Lance Marine/Capt. K. Johnson	Project Location:	Sheriff's Kenilworth Shop
CFS Identification Number:	21030	Programmed:	Yes
Project Type:	☐ On-going ☐ 1-Year ☒ Multi-Yr ☐ New ☐ Revised ☐ Existing	Project Priority:	
Projected Date of Completion:			FY 24/25

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering		40,000						
Land Acquisition		65,000						
Permits		3,000						
Construction		150,960	160,000					
Inspection / Testing								
Project Management		3,500	5,000					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous			45,000					
Other / Indirect								
Total Expenditures	\$ -	\$ 262,460	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 472,460

Project Description:

New building to safely house Sheriff's Office assets (MRAP, MATV, Side by Sides, Boats, ATV's, etc.)

**Project Need / Justification / Benefits:**

To expand area and safely house HCSO assets.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		262,460	210,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	262,460	210,000	-	-	-	-	\$ 472,460

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	262,460	210,000	-	-	-	-	-
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 262,460	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 472,460

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Law Enforcement Vehicles			Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS			Project Category:	Public Safety
Project Manager:	Spc Svcs Division Captain			Project Location:	Sheriff's Office
CFS Identification Number:				Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	() Multi-Yr	Project Priority:	1
	() New	() Revised	() Existing	Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		494,800	505,000	605,000	605,000	605,000	605,000	3,025,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 494,800	\$ 505,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 6,444,800

Project Description:

The HCSO vehicle management system tracks the repair, maintenance and operating costs of all vehicles. Our vehicles are evaluated continuously and vehicles that are experiencing excessive repair, maintenance, mileage, or operating costs are targeted for replacement. Our fleet, with special emphasis on Road Patrol, requires vehicles to be in optimal operating condition in order to minimize public liability and maximize our ability to respond to incidents. Our replacement budget provides the County with a predictable level of annual funding requirements based upon the historical expected useful lives and safety of the existing fleet.

Project Need / Justification / Benefits:

We estimate our annual needs differently for Road Patrol vehicles compared to the remaining fleet. We have 65 Road Patrol vehicles which have an average useful life of 6 years. Currently, these vehicles cost \$30,000 each - excluding the cost of radios, laptops and certain other law enforcement required modifications. The annual cost to replace these vehicles is \$325,000 ($65 / 6 \times \$30,000 = \$325,000$). In addition, we have 112 other vehicles in the law enforcement fleet. These vehicles are assigned to our various criminal investigators, command staff, civil deputies and animal services personnel. The expected life, on average, for these vehicles is 10 years with an average replacement cost per vehicle of \$25,000 (excluding the cost of laptops, radios and other specialty gear) resulting in an annual replacement budget of \$280,000 ($112 / 10 \times \$25,000$). Given these assumptions, our annual law enforcement budget request for sworn force vehicles is \$505,000.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		494,800	505,000	605,000	605,000	605,000	605,000	3,025,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	494,800	505,000	605,000	605,000	605,000	605,000	\$ 6,444,800

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	494,800	505,000	605,000	605,000	605,000	605,000	3,025,000
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 494,800	\$ 505,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 605,000	\$ 6,444,800

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	SO RADIO REPLACEMENT	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	Public Safety
Project Manager:	Major Darin Hood	Project Location:	Various
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going ☐ 1-Year ☒ Multi-Yr ☒ New ☐ Revised ☐ Existing	Project Priority:	
Projected Date of Completion:			FY 26/27

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			450,000	472,500	496,125	520,931	200,000	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 450,000	\$ 472,500	\$ 496,125	\$ 520,931	\$ 200,000	\$ 2,139,556

Project Description:

Sheriff's Office end of support Portable Radio replacement

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

The Sheriff's Office has 221 APX6000 Portable Radios that will reach their end of support 12/2023. All of these radios will have to be replaced. We are recommending doing this in phases to reduce the annual fiscal impact. (See attached quotes) We have also been informed that an increase of 10% may occur prior to October 1st and we are estimating 5% per year thereafter.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
APX N70 7/800 MODEL 4.5 PORTABLE BUNDLE (50)	450,000	FY23-24	
APX N70 7/800 MODEL 4.5 PORTABLE BUNDLE (50)	472,500	FY24-25	
APX N70 7/800 MODEL 4.5 PORTABLE BUNDLE (50)	496,125	FY25-26	
APX N70 7/800 MODEL 4.5 PORTABLE BUNDLE (50)	520,931	FY26-27	
APX N70 7/800 MODEL 4.5 PORTABLE BUNDLE (21)	200,000	FY27-28	
Grand Total			2,139,556.25

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			450,000	472,500	496,125	520,931	200,000	-
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	450,000	472,500	496,125	520,931	200,000	\$ 2,139,556

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	450,000	472,500	496,125	520,931	200,000	-
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ -	\$ 450,000	\$ 472,500	\$ 496,125	\$ 520,931	\$ 200,000	\$ 2,139,556

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -

Project Title:	Purchase Bell 30 ton type Off Road Truck			Category Criteria	Critical Repairs
Responsible Department:	SOLID WASTE (LANDFILL)			Project Category:	Solid Waste
Project Manager:	Clinton Howerton, Jr., P.E., Critical Inf. Dir.			Project Location:	Landfill
CFS Identification Number:				Programmed:	Yes
Project Type:	☐ On-going	☐ 1-Year	☐ Multi-Yr	Project Priority:	2
	☐ New	☐ Revised	☐ Existing	Projected Date of Completion:	
					FY 23/24

Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			446,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 446,000	\$ -	\$ -	\$ -	\$ -	\$ 446,000

A yellow Bell 830E off-highway truck is shown in a quarry or construction setting. The truck is a dump truck with a large yellow body and a black grille. It has large, rugged tires and a prominent front bumper. The background shows a steep, rocky cliff face under a clear blue sky.

One (1) Bell 30 ton type Off Road truck	\$ 446,000.00		
			\$ 446,000.00

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		-		-	-	-	-	
Gas Tax								
Communications Tax								
Other			446,000					
Total Funding:	-	-	446,000	-	-	-	-	\$ 446,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	446,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 446,000	\$ -	\$ -	\$ -	\$ -	\$ 446,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:		Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	Construction of Landfill Cell No. 5 Addl. Funds		Category Criteria	Improvements
Responsible Department:	SOLID WASTE (LANDFILL)		Project Category:	Solid Waste
Project Manager:	Robert Diefendorf		Project Location:	Landfill
CFS Identification Number:			Programmed:	Yes
Project Type:	☐ On-going	☐ 1-Year	☐ Multi-Yr	Project Priority:
	☐ New	☒ Revised	☐ Existing	
			Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering			771,564					
Land Acquisition								
Permits								
Construction	3,228,315	6,000,000	3,000,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ 3,228,315	\$ 6,000,000	\$ 3,771,564	\$ -	\$ -	\$ -	\$ -	\$ 12,999,879

Project Description:

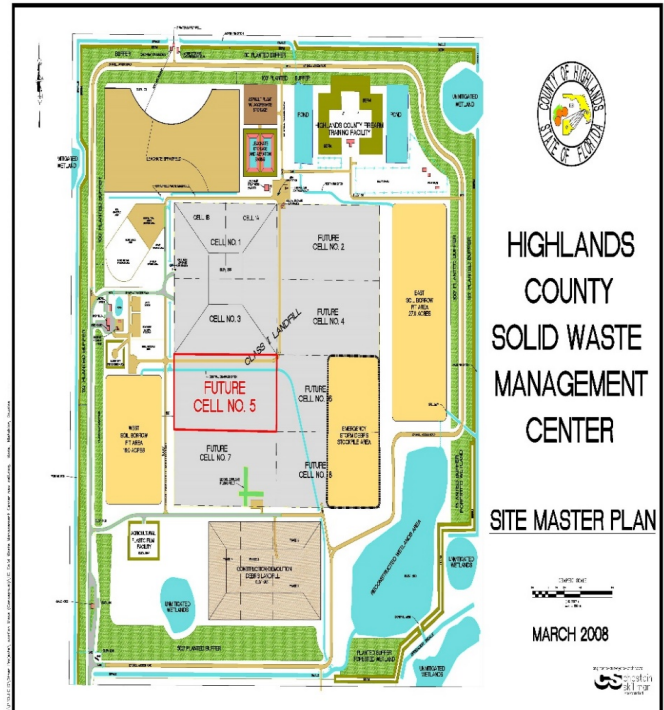
1. **DESCRIPTION:** FY 23-24 CFS Construction of the next 18 acres cell expansion into Cell No. 5 of the Class I Landfill at the Highlands County Solid Waste Management Center.

Project Need / Justification / Benefits:

2. **IMPACT:** The existing Class I Landfill consist of cells 1A, 1B, 3A, 3B & 3C. The total disposal volume of cells 1 and 3 is 4,943,300 cubic yards but the permitted Volume is 3,178,791 cubic yards. As of the FY 20/21 report to the Florida Department of Environmental Protection (FDEP) the County has consumed 2,812,320 cubic yards or 88.47% of the total permitted volume. Since March, 2020 and the Covid-19 shutdowns the County has seen a larger than usual volume of garbage deposited into the the landfill that corresponds with more people working from home and doing cleaning and home improvements.

3. **PERFORMANCE MEASURE(S):** Construction of the next landfill Cell should provide enough landfill volume to meet the needs for the next 10-15 years.

4. **SPECIFICATION(S)/DETAIL(S):** The preliminary engineering report opinion of cost estimates construction cost at \$14,000,000.00 which is based on limited earthwork, standard cell construction and does not include any provisions for gas collection, leachate treatment or rehabilitating existing leachate infrastructure. The RFP engineering design cost was \$1,771,564.00 requiring an additional \$771,564.00 in design funding. To be funded by the Solid Waste Enterprise Fund.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other	3,228,315	6,000,000	3,771,564					
Total Funding:	3,228,315	6,000,000	3,771,564	-	-	-	-	\$ 12,999,879

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	3,228,315	6,000,000	3,771,564	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ 3,228,315	\$ 6,000,000	\$ 3,771,564	\$ -	\$ -	\$ -	\$ -	\$ 12,999,879

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Purchase Two (2) 6" Water Pumps	Category Criteria	Critical Repairs
Responsible Department:	SOLID WASTE (LANDFILL)	Project Category:	Solid Waste
Project Manager:	Clinton Howerton, Jr., P.E., Critical Inf. Dir.	Project Location:	Landfill
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going ☐ 1-Year ☐ Multi-Yr ☒ New ☐ Revised ☐ Existing	Project Priority:	3
		Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			60,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Project Description:

1. **Description:** Purchase One (1) new 6" centrifugal trailer mounted water pumps for new borrow pit dewatering operations.

**Project Need / Justification / Benefits:**

2. **Impact:** The landfill currently has One (1) 6" water pumps. One pump is used to pump water from Borrow Pit No. 1 to fill water trucks used for dust control and fire control or fire trucks in case of emergencies at the landfill. The second pump is primarily used for dewatering operations in Borrow Pit No. 2. The county will commence mining operations in the new borrow pit in FY 23/24. In accordance with Florida Department of Environmental Protection (FDEP) and South Florida Water Management District (SFWMD) permit requirements two (2) pumps with suction line appurtenances will be required for dewatering operations in the new borrow pit.

3. **Performance measures:** Purchase One (1) trailer mounted 6" Pioneer type centrifugal water pumps to meet FDEP and SFWMD construction and operation permit requirements for dewatering of the new borrow pit.

4. **Specifications/Details:** Total cost for the pump and appurtenances is \$60,000.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

One (1) 6" Water Pumps	\$ 60,000.00		
			\$ 60,000.00

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		-		-	-	-	-	
Gas Tax								
Communications Tax								
Other			60,000					
Total Funding:	-	-	60,000	-	-	-	-	\$ 60,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	60,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:		Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Purchase a new Ford 1/2 Ton Crew Cab Pick-up			Category Criteria	Critical Repairs
Responsible Department:	SOLID WASTE (LANDFILL)			Project Category:	Solid Waste
Project Manager:	Clinton Howerton, Jr., P.E., Critical Inf. Dir.			Project Location:	N/A
CFS Identification Number:				Programmed:	Yes
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:	1
	(X) New	() Revised	() Existing	Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			60,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Project Description:

1. **Description:** Purchase one (1) 2024 Ford 1/2 ton crew cab pickup for the Critical Infrastructure Director.

Project Need / Justification / Benefits:

2. **Impact:** The replacement of higher mileage vehicles would impact the Repair & Maintenance costs and down time when vehicles are in the shop for repairs.

3. **Performance Measure(s):** The purchase of one (1) 2024 1/2 ton crew cab pickup for the Critical Infrastructure Director's use. CE 2053 which is currently driven by the Critical Infrastructure Director will be handed down to the Landfill Manager. The Landfill Manager's current vehicle (LF 308) and currently has 164,000 miles.

4. **Specification(s)/Detail(s):** The total cost for this request is \$60,000 to be funded by the Solid Waste Enterprise Fund.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Ford F-150 crew cab (County Engineer)	\$ 60,000.00		
			\$ 60,000.00

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		-	60,000	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	60,000	-	-	-	-	\$ 60,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	60,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:		Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Borrow Pit Construction		Category Criteria
Responsible Department:	SOLID WASTE (LANDFILL)		Improvements
Project Manager:	Robert Diefendorf		Project Category:
CFS Identification Number:			Project Location:
Project Type:	() On-going	() 1-Year	() Multi-Yr
	(X) New	() Revised	() Existing
			Programmed:
			Project Priority:
			Projected Date of Completion:
			Yes
			FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			1,850,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000

Project Description:

1. **DESCRIPTION:** FY 23-24 Construction of a road and access crossing over the Arbuckle Branch to a section of the landfill where a new borrow pit has been permitted and construction of the borrow pit site infrastructure.

Project Need / Justification / Benefits:

2. **IMPACT:** The existing Borrow Pit No. 2 at the HCSWMC, located near the western side of the landfill property and originally permitted in 2012 is nearing being completely mined out. Additional sand material is needed to produce blend material for daily cover, covering the outside slopes of the landfill, and for construction of the next cell in FY 23/24. There is a section of property approximately fifty-five (55) acres in size that is inaccessible due to the Arbuckle Branch which has received SFWMD and FDEP permit approval to construct a road, pipe crossing of the Arbuckle Branch to the property and a new phased borrow pit site.

3. **PERFORMANCE MEASURE(S):** Construction of the Arbuckle Branch crossing to the borrow pit site is necessary for access to construct a new borrow pit site that is estimated to provide sand material for cover and landfill construction for the next 10+ years.

4. **SPECIFICATION(S)/DETAIL(S):** The preliminary estimated opinion of cost for construction of this request is \$1,850,000.00 which includes the excavation, culverts, inlets, retaining wall and riprap necessary to construct a road and access across the Arbuckle branch along with the site piping and manholes necessary for the borrow pit construction. To be funded by the Solid Waste Enterprise Fund.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			1,850,000					
Total Funding:	-	-	1,850,000	-	-	-	-	\$ 1,850,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	1,850,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Road Resurfacing - 151 4102A 55303	Category Criteria	Improvements
Responsible Department:	ROAD & BRIDGE	Project Category:	Transportation
Project Manager:	Jonathan Harrison	Project Location:	
CFS Identification Number:		Programmed:	Yes
Project Type:	☒ (X) On-going ☐ () 1-Year ☐ () Multi-Yr ☐ () New ☐ () Revised ☐ () Existing	Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		1,900,000	900,000	2,809,080	2,865,262	2,922,567	2,981,018	
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 1,900,000	\$ 900,000	\$ 2,809,080	\$ 2,865,262	\$ 2,922,567	\$ 2,981,018	\$ 14,377,927

Project Description:

1. DESCRIPTION: CFS Road Resurface Allocation. Resurfacing roads classified as County paved roads, with an overall poor condition rating.

**Project Need / Justification / Benefits:**

2. IMPACT: The roads will continue to be a safety issue and become more costly to maintain. Road resurfacing projects improve County paved roads that are in below standard condition.

3. PERFORMANCE MEASURE(S): Increased safe travel for the traveling public at a lower maintenance cost. Resurfacing will extend the life of the road, sometimes, by as much as fifteen (15) years.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road Resurfacing Allocation is \$900,000 from the Infrastructure Surtax.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		1,900,000	900,000	2,809,080	2,865,262	2,922,567	2,981,018	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	1,900,000	900,000	2,809,080	2,865,262	2,922,567	2,981,018	\$ 14,377,927

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	1,900,000	900,000	2,809,080	2,865,262	2,922,567	2,981,018	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 1,900,000	\$ 900,000	\$ 2,809,080	\$ 2,865,262	\$ 2,922,567	\$ 2,981,018	\$ 14,377,927

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	ROAD & BRIDGE RECONSTRUCT/DIRT ROAD PAVING	Category Criteria	Improvements
Responsible Department:	ROAD & BRIDGE	Project Category:	Transportation
Project Manager:	Jonathan Harrison	Project Location:	
CFS Identification Number:		Programmed:	Yes
Project Type:	☒ On-going ☐ 1-Year ☐ Multi-Yr ☐ New ☐ Revised ☐ Existing	Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		1,500,000	2,568,000	728,280	742,846	757,703	772,857	
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 1,500,000	\$ 2,568,000	\$ 728,280	\$ 742,846	\$ 757,703	\$ 772,857	\$ 7,069,686

Project Description:

1. DESCRIPTION: CFS Road Reconstruction Allocation.

Project Need / Justification / Benefits:

2. IMPACT: The roads will continue to be a safety issue and become more costly to maintain. Road reconstruction projects improve County paved roads that are in below standard condition.

3. PERFORMANCE MEASURE(S): Increased safe travel for the traveling public at a lower maintenance cost. Reconstruction will return the roadway to a good condition rating and substantially lengthen the life cycle of the road.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road Reconstruction Allocation is \$2,568,000 from the Infrastructure Surtax.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		1,500,000	2,568,000	728,280	742,846	757,703	772,857	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	1,500,000	2,568,000	728,280	742,846	757,703	772,857	\$ 7,069,686

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	1,500,000	2,568,000	728,280	742,846	757,703	772,857	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 1,500,000	\$ 2,568,000	\$ 728,280	\$ 742,846	\$ 757,703	\$ 772,857	\$ 7,069,686

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	ADA Transition Plan (Interior)			Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES			Project Category:	Public Safety
Project Manager:	Lance Marine			Project Location:	Various Buildings
CFS Identification Number:				Programmed:	Yes
Project Type:	(x) On-going	() 1-Year	() Multi-Yr	Project Priority:	
	() New	() Revised	() Existing	Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		34,500	35,190	35,894	36,612	37,344	38,091	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 34,500	\$ 35,190	\$ 35,894	\$ 36,612	\$ 37,344	\$ 38,091	\$ 217,630

Project Description:

1. DESCRIPTION: The purpose of this capital item is to dedicate funding annually to address specific improvements to facilities in order to meet the accessibility requirements of the Americans with Disabilities Act. These facilities have been identified in the County's ADA Transition Plan. Each year, the County will identify which facilities will be modified.

Project Need / Justification / Benefits:

2. IMPACT: The Americans with Disabilities Act contains three major subsections with which Highlands County must be concerned. Title II applies specifically to State and local governmental agencies. It covers a broad range of access issues related to individuals with disabilities, including public meetings, emergency services, programs, and buildings.

3. PERFORMANCE MEASURE(S): The County must provide appropriate access to all of its public facilities, meetings, and programs, not just in terms of mobility impairment, but also for those with disabilities related to hearing, sight, and other physical challenges. Included in Title II are administrative requirements such as development of a transition plan.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is \$35,190.00 from the Infrastructure Surtax.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		34,500	35,190	35,894	36,612	37,344	38,091	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	34,500	35,190	35,894	36,612	37,344	38,091	\$ 217,630

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	34,500	35,190	35,894	36,612	37,344	38,091	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 34,500	\$ 35,190	\$ 35,894	\$ 36,612	\$ 37,344	\$ 38,091	\$ 217,630

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	22002 ADA Transition Plan (Exterior) FY 23/24	Category Criteria	Improvements
Responsible Department:	ENGINEERING	Project Category:	Public Works
Project Manager:	JD Langford, P.E.	Project Location:	
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going ☐ 1-Year ☐ Multi-Yr ☐ New ☐ Revised ☐ Existing	Project Priority:	
Projected Date of Completion:			FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		35,190	35,190	36,612	37,345	38,092	38,092	
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 35,190	\$ 35,190	\$ 36,612	\$ 37,345	\$ 38,092	\$ 38,092	\$ 220,521

Project Description:

1. DESCRIPTION: The purpose of this capital item is to dedicate funding annually to address specific improvements to facilities in order to meet the accessibility requirements of the Americans with Disabilities Act. These facilities have been identified in the County's ADA Transition Plan. Each year, the County will identify which facilities will be modified. (50% of this funding is to be dedicated to the Exterior of the Buildings and 50% is to be dedicated to the Interior of the buildings.)

Project Need / Justification / Benefits:

2. IMPACT: The Americans with Disabilities Act contains three major subsections with which Highlands County must be concerned. Title II applies specifically to State and local governmental agencies. It covers a broad range of access issues related to individuals with disabilities, including public meetings, emergency services, programs, and buildings.

3. PERFORMANCE MEASURE(S): The County must provide appropriate access to all of its public facilities, meetings, and programs, not just in terms of mobility impairment, but also for those with disabilities related to hearing, sight, and other physical challenges. Included in Title II are administrative requirements such as development of a transition plan.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is \$35,190.00 from the Infrastructure Surtax Fund.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		35,190	35,190	36,612	37,345	38,092	38,092	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	35,190	35,190	36,612	37,345	38,092	38,092	\$ 220,521

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	35,190	35,190	36,612	37,345	38,092	38,092	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 35,190	\$ 35,190	\$ 36,612	\$ 37,345	\$ 38,092	\$ 38,092	\$ 220,521

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	23023 TOSIP FY 23/24 -UNALLOCATED			Category Criteria	Improvements	
Responsible Department:	ENGINEERING			Project Category:	Public Works	
Project Manager:	JD Langford, P.E.			Project Location:		
CFS Identification Number:				Programmed:	Yes	
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:		
	() New	() Revised	() Existing			
				Projected Date of Completion:	FY 23/24	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		84,500	86,190	87,914	89,672	91,466	93,295	
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 84,500	\$ 86,190	\$ 87,914	\$ 89,672	\$ 91,466	\$ 93,295	\$ 533,037

Project Description:

1. DESCRIPTION: This is a recurring allotment that is funded every year to facilitate safety improvements to roads, intersections, crosswalks etc. through out the County.



Project Need / Justification / Benefits:

2. IMPACT: This project is funded by the Infrastructure Surtax Fund.

3. PERFORMANCE MEASURE(S): The Transportation Operational & Safety Improvements Program (TOSIP) was established by the Board of County Commissioners in 2001. The Program was adopted to address Operational and Safety Improvements to the existing transportation network, (not capacity improvements). Each individual project phase (e.g. PD&E, Design, ROW acquisition, and Construction) is not to exceed \$100,000.00 without Board approval. Only minimal Right-of-Way is to be acquired, and projects shall be identified and approved two (2) fiscal years in advance.

4. SPECIFICATION(S)/DETAIL(S): Provide for the safety needs of the public.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		84,500	86,190	87,914	89,672	91,466	93,295	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	84,500	86,190	87,914	89,672	91,466	93,295	\$ 533,037

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	84,500	86,190	87,914	89,672	91,466	93,295	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 84,500	\$ 86,190	\$ 87,914	\$ 89,672	\$ 91,466	\$ 93,295	\$ 533,037

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over \$25,000)



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Project Title:	Sebring Phase IV Right of Way Land Acquisition			Category Criteria	Improvements	
Responsible Department:	ENGINEERING			Project Category:	Public Works	
Project Manager:	JD Langford, P.E.			Project Location:		
CFS Identification Number:				Programmed:		
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:		
	() New	() Revised	() Existing			
				Projected Date of Completion:	FY 23/24	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			300,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Project Description:

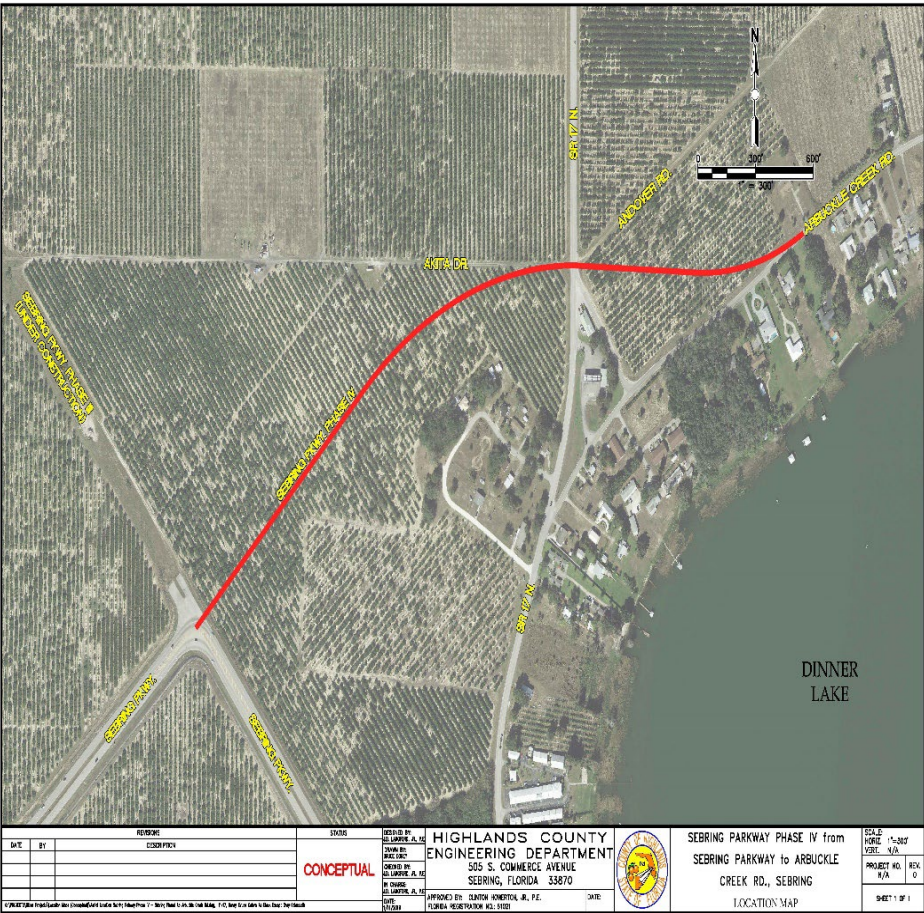
1. DESCRIPTION: This is for additional right-of-way from Sebring Parkway to SR 17/Arbuckle Creek Rd necessary for the construction of the Sebring Parkway Phase IV, Project No. 21044, beginning at the Sebring Parkway Phase I Roundabout and continue east and end on Arbuckle Creek Road, for a total distance of .8 + miles.

Project Need / Justification / Benefits:

2. IMPACT: This project is funded by the Infrastructure Surtax Fund.

3. PERFORMANCE MEASURE(S): Sebring Parkway Phase IV is a \$4,250,037 FDOT CIGP grant project scheduled to begin construction in fiscal year 2025/2026; however, ROW acquisition costs are not covered under this grant. An additional \$1,100,000 Federal Grant was awarded to help with design and construction costs in this fiscal year. The project will continue the Sebring Parkway projects by connecting Sebring Parkway and Panther Parkway to SR-17 and Arbuckle Creek Road. This will streamline traffic in the area and create a more efficient and safe route for motorists. This project will address safety concerns with several existing intersections in the area.

4. SPECIFICATION(S)/DETAIL(S): The CFS Right-of-Way land acquisition allocation request is for \$300,000 for FY 23-24 and can be funded from the Infrastructure Surtax Fund.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		-	300,000	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	300,000	-	-	-	-	\$ 300,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	300,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Additional Funds - 19007Traffic Ops Building			Category Criteria	Improvements
Responsible Department:	ENGINEERING			Project Category:	Public Works
Project Manager:	JD Langford, P.E.			Project Location:	
CFS Identification Number:				Programmed:	
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:	
	() New	() Revised	() Existing	Projected Date of Completion:	FY 23/24

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction	1,269,569		213,731					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ 1,269,569	\$ -	\$ 213,731	\$ -	\$ -	\$ -	\$ -	\$ 1,483,300

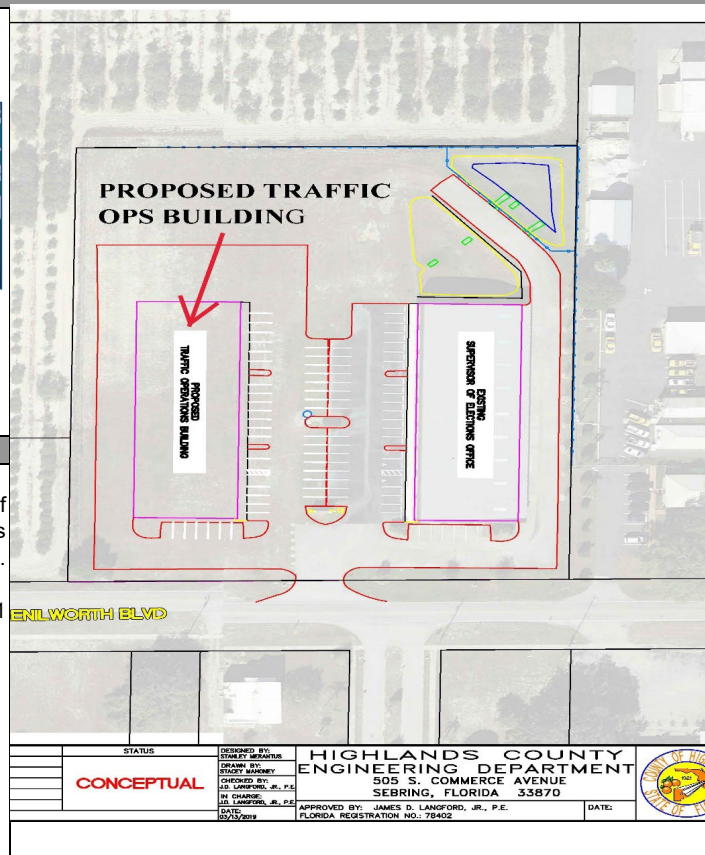
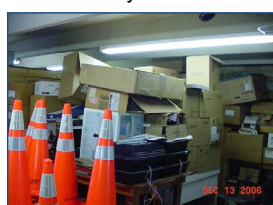
Project Description:

1. DESCRIPTION: This project includes construction of a new building for Traffic Operations, including new office furnishings. Cost estimates are based on 2023 prices. Below are photos of existing conditions.



Project Need / Justification / Benefits:

2. IMPACT: This project is funded by the Infrastructure Surtax Fund.
 3. PERFORMANCE MEASURE(S): This project will alleviate issues of adequate storage for signs and other traffic control devices, and miscellaneous equipment. This will result in a reduction of hazardous working conditions. Below are photos of existing conditions.
 4. SPECIFICATION(S)/DETAIL(S): The total cost of this request is \$213,731 to be funded by the Infrastructure Surtax Fund.



STATUS	DESIGNED BY: JAMES D. LANGFORD, JR., P.E.	HIGHLANDS COUNTY ENGINEERING DEPARTMENT 505 S. COMMERCE AVENUE SEBRING, FLORIDA 33870	DATE: 06/23/2023
CONCEPTUAL	CHECKED BY: J.D. LANGFORD, JR., P.E.	APPROVED BY: JAMES D. LANGFORD, JR., P.E. FLORIDA REGISTRATION NO. 75402	DATE: 06/23/2023

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

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REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	1,269,569	-	213,731	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	1,269,569	-	213,731	-	-	-	-	\$ 1,483,300

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	1,269,569	-	213,731	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ 1,269,569	\$ -	\$ 213,731	\$ -	\$ -	\$ -	\$ -	\$ 1,483,300

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)						
Project Title:	22010 Repair of Hammock Rd. Multi-Use Paths			Category Criteria	Improvements	
Responsible Department:	ENGINEERING			Project Category:	Public Works	
Project Manager:	JD Langford, P.E.			Project Location:		
CFS Identification Number:				Programmed:		
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:		
	() New	() Revised	() Existing			
				Projected Date of Completion:	FY 23/24	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		250,000	250,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Project Description:

1. DESCRIPTION: Repairs are needed for the Hammock Road Multi-Use Path. The Hammock Road Multi-Use Path was constructed in 2000 and no substantial maintenance has been performed on this Multi-Use Path since it was constructed. It is currently 8’ wide asphalt.

Project Need / Justification / Benefits:

2. IMPACT: The repair to the Hammock Road Multi-Use Path is necessary to ensure that the pathway is ADA compliant, there are no cracks or bumps on the Multi-Use Path that could lead to injuries to the public that use this particular path. Failure to make repairs could lead to injuries.

3. PERFORMANCE MEASURE(S): Add leveling course, widen to 10’ to be consistent with standards, and resurface.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$500,000 to be funded by the Infrastructure Surtax Fund.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		250,000	250,000	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	250,000	250,000	-	-	-	-	\$ 500,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	250,000	250,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Maintenance of County Multi-Use Paths		Category Criteria
Responsible Department:	ENGINEERING		Improvements
Project Manager:	JD Langford, P.E.		Project Category:
CFS Identification Number:			Project Location:
Project Type:	() On-going	() 1-Year	() Multi-Yr
	() New	() Revised	() Existing
			Programmed:
			Project Priority:
			Projected Date of Completion:
			FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			203,250					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 203,250	\$ -	\$ -	\$ -	\$ -	\$ 203,250

Project Description:

1. DESCRIPTION: A Multi-Use Repair & Maintenance program is needed for all of the existing Multi-Use Paths County wide. The Multi-Use paths have been constructed with Florida Department of Transportation (FDOT) funding and no funding has been set aside for maintenance.

Project Need / Justification / Benefits:

2. IMPACT: The repair and maintenance of the Multi-Use Paths County wide is necessary to ensure that there are no cracks, washouts or missing concrete on the Multi-Use Path that could lead to injuries to the public that use this particular path. Failure to make repairs could lead to injuries, deaths and possibly lawsuits.

3. PERFORMANCE MEASURE(S): Tear up the broken concrete, regrade and lay down new concrete.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$203,250 to be funded 50/50 by the General Fund and the Infrastructure Surtax Fund.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund			101,625					
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		-	101,625	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	203,250	-	-	-	-	\$ 203,250

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	203,250	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 203,250	\$ -	\$ -	\$ -	\$ -	\$ 203,250

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	R&B Main Bldg Expansion			Category Criteria	Improvements
Responsible Department:	ROAD & BRIDGE			Project Category:	Transportation
Project Manager:	Sarah Albritton			Project Location:	Road & Bridge Facility
CFS Identification Number:	22030			Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr	Project Priority:	
	() New	() Revised	(X) Existing	Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)		5,000						
Design / Plans / Engineering		75,000	175,000	20,000				
Land Acquisition								
Permits			3,500					
Construction		300,000	211,500	800,000				
Inspection / Testing								
Project Management		5,000	10,000	15,000				
Furniture / Fixtures / Equipment				70,000				
Contingency / Miscellaneous			100,000	170,000				
Other / Indirect								
Total Expenditures	\$ -	\$ 385,000	\$ 500,000	\$ 1,075,000	\$ -	\$ -	\$ -	\$ 1,960,000

Project Description:

1. DESCRIPTION: Funding for the purpose of an additional 4,000 sq ft of office space for Road & Bridge personnel, as well as minor remodeling of a small portion of the current building. The current office building has reached max capacity and increased spacing will be required for the future, with improvements also needed for the existing structure. The addition would incorporate a lobby, 12 offices, large conference room, central copy/filing room, and public restrooms. The outside perimeter of the existing building would be utilized and remain active with 2 offices, present bathrooms, small conference room, and break room. All upstairs spacing and remaining previous office space will be converted to storage for materials, parts, and surplus items.

Project Need / Justification / Benefits:

2. IMPACT: The current building has continually experienced many issues (humidity, leaks, air compliance) the past 3 years that have been steadily remediated by Facilities. Being a warehouse building, it is optimal to utilize 50% of existing space for additional storage/retainage more conducive to the warehouse setting. The majority of office operations will be transferred to the expansion.

3. PERFORMANCE MEASURE(S): The ability to convert 50% of existing warehouse/building for the benefit of storage. Increased personnel spacing in an improved structure with 2,000 sq ft of existing office needs still relative to the prior building. Beneficial in adding additional offices for growth and allowing for current R&B office personnel to occupy the main building.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road & Bridge Main Building Expansion Allocation request is \$500,000 for FY 23/24 and funded through Infrastructure Surtax.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Desks	\$10,000	IT Installations/Upgrades	\$32,000
Chairs	\$3,000		
Shelving	\$10,000		
Tables	\$5,000		
Lobby Furnishings	\$10,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		385,000	500,000	1,075,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	385,000	500,000	1,075,000	-	-	-	\$ 1,960,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	385,000	500,000	1,075,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 385,000	\$ 500,000	\$ 1,075,000	\$ -	\$ -	\$ -	\$ 1,960,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	\$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)						
Project Title:	Ice machine-Maintenance Shop			Category Criteria	Improvements	
Responsible Department:	ROAD & BRIDGE			Project Category:	Transportation	
Project Manager:	Jonathan Harrison			Project Location:		
CFS Identification Number:				Programmed:	Yes	
Project Type:	() On-going	() 1-Year	() Multi-Yr		Project Priority:	
	(x) New	() Revised	() Existing		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			8,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000

Project Description:

1. **DESCRIPTION:** A new commercial ice machine for the Mechanic Shop and Natural Resources (17) people.
2. **IMPACT:** Currently, these 2 divisions utilize a community ice machine that is also utilized by Parks, Carpentry Shop, and various other personnel from departments. The impact on the current machine within the Parks and Facilities umbrella is extensive and cannot accomodate a consistent amount of traffic. A secondary machine is necessary to handle the necessary output.
3. **PERFORMANCE MEASURE(S):** The objective of the request to accomodate Road & Bridge personnel on a secondary machine, thus minimizing the wear & tear of the current machine. Also, it will minimize personnel also using the Unit 2 ice mahcine which know is utilized by approximately 30+ personnel.
4. **SPECIFICATION(S)/DETAIL(S):** The request is for one machine to be purchased for the Road & Bridge personnel for a total of \$8,000.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE								
#1) County Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			8,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	8,000	-	-	-	-	\$ 8,000

#2) Grant Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2022	FY 22/23 Budgeted	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Beyond 5th
County Funding	-	-	8,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000

This section must be completed for all projects. Please list future revenues and expenses of each project per year once fully operational.						
Net Operational Impact:						
A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$ -

HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS



FISCAL YEAR 2023-2024

CFS WORKSHOP

JULY 11, 2023

CFS SUMMARY (5 YEARS)

CAPITAL BUDGET SUMMARY		FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
ESTIMATED GENERATED REVENUES:							
AD VALOREM TAXES		68,741	662,575	50,000	50,000	50,000	50,000
NAV FIRE ASSESSMENT LOAN		34,775					
FIRE INSPECTION			60,000				
LOCAL OPTION SALES TAX		15,557,650	17,250,000	17,853,750	18,478,632	19,125,384	19,794,772
INTEREST/INVESTMENT EARNINGS		122,145	392,000	395,920	399,879	403,878	407,917
GRANTS / OTHER FUNDING		3,576,526	288,753	291,263	83,703	385,377	387,085
SOLID WASTE TRUST FUND		6,434,000	6,996,064	0	1,012,100	0	1,115,800
FUEL TAX		76,526	78,753	81,263	83,703	85,377	87,085
BUILDING DEPARTMENT		340,776					
TOURIST DEVELOPMENT			60,000				
TOTAL GENERATED REVENUES:		26,211,139	25,788,145	18,672,196	20,108,017	20,050,016	21,842,658
EXPENSES FOR GENERATED REVENUES:							
DEBT SERVICES							
Debt Service - Series 2015 Loan		3,139,010	3,131,690	3,134,739	3,135,089	1,333,549	1,333,324
Debt Service - Future						1,801,451	1,801,676
COMMUNITY SERVICES							
RPAC Improvements (Unallocated)		306,000	312,120	318,362	324,730	331,224	337,849
RPAC County Match		50,000	50,000	50,000	50,000	50,000	50,000
Playground Systems/Equipment		100,000	110,000				
Memorial (Panther) Trailhead Park		200,000	136,000				
Adelaide Park (100% Grant)				210,000			
Lacrosse Backstop and Goal Nets			60,000				
Sun N' Lake Preserve Improvements			240,000	260,000	260,000		
PUBLIC WORKS							
Engineering/Traffic Ops Equipment		150,000	153,000	156,060	159,181	162,365	165,612
226 Road & Bridge Equipment		1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897
226 Park & Recreation Equipment		112,200	227,000	125,000	227,000	125,000	125,000

CFS SUMMARY (5 YEARS)

CAPITAL BUDGET SUMMARY		FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
GENERAL GOVERNMENT							
Natural Resources Project Funding (County Match)		46,250	0	50,000	50,000	50,000	50,000
County Facility Improvements		693,000	306,000	312,120	318,362	324,730	331,224
County Facility Roof Replacements		200,000	200,000	200,000	200,000	200,000	200,000
Generator Replacement (20 yr. Replacement)		185,813	314,529	320,820	327,236	333,781	340,456
Capital Outlay (Under \$25,000.00)		200,000	75,000	76,500	78,030	79,591	81,182
HVAC Unit Replacements		50,000	50,000	50,000	50,000	50,000	50,000
EM AC/Generator Replacements - Towers		50,000	50,000	50,000	50,000	50,000	50,000
Government Center Generator Replacement		100,000	275,000				
Government Center Façade Repair			435,290	435,290			
Annex 2nd Floor Renovation			100,000				
Parks/Facilities Equipment		150,000	170,000	173,400	176,868	180,405	184,013
Property Acquisition		210,000	220,000	230,000	240,000	250,000	260,000
CCC Technology Infrastructure Improvement		700,000	714,000	728,280	742,846	757,703	772,857
CCC Office Remodel (PH 5)		82,500	100,000				
Sebring Health Dept/Healthy Fam Roof Rplcmnt (\$300,000)		655,000					
PFM Metal Storage Bldgs (Sports Complex/Fac Ma		149,000	94,150				
Tax Collector Sebring Office Expansion (17035)							
Tax Collector AP Office Expansion (18025)		137,000					
Tax Collector LP Office Expansion		30,000					
SOE - Express Vote Ballot Marking Device		96,515					
SOE - Box Truck for Election Equipment			60,000				
Penny Ogg Operations Center Repairs			310,000				
Animal Svcs Building Additions/Shelter (Sheriff)		250,000					
Development Software (180)		331,000					
Software (005)			180,000				
Juware WEBEOC Professional (005)			34,800	41,760	50,112	60,134	72,161
Haywood Property PH 1		53,500					
LP Fuel Station			157,000	1,000,000			
Sebring Fuel Station		157,000	1,000,000				
Generator Modernization			252,000	387,000	401,800	417,192	
Copper Turtle Removal			25,000	25,000	25,000		

CFS SUMMARY (5 YEARS)

CAPITAL BUDGET SUMMARY		FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
PUBLIC SAFETY							
EMS Fleet Replacement		280,000	450,000	463,500	477,405	491,727	506,479
Monitor Defibrillator (005)		22,491	105,000	126,000	181,440	217,728	
Portable Ventilators (005)			120,000				
CPR Devices (005)			66,000	79,200	95,040	114,048	136,857
Stryker Power Pro Stretchers					150,000	150,000	
Station 4 Gear Storage Unit		75,000					
Station 1 Asphalt Driveway (181)		34,775					
Spring Lake Airport Station 20		3,000,000					
Fire Engine			0		1,100,000		1,300,000
Command Vehicle			0	110,000	144,000		
Fire Inspector Vehicle			60,000				
Animal Control Vehicle Replacement		57,596	73,927				
Inmate Transport Van (Sheriff)		32,003	0	32,003	0	32,003	0
Inmate Worker Road Crew Vehicle (Sheriff)		0	50,499	0	29,608	0	29,608
HCSO Building (Sheriff)		197,460	210,000				
Patrol Vehicle Replacement (Sheriff)		494,800	505,000	515,100	525,402	535,910	546,628
Radio Replacement (Sheriff)			450,000	472,500	496,125	520,931	546,978
SOLID WASTE							
Landfill JD 750L LGP Type Dozer		400,000					
Caterpillar Type D8 LF Crawler Dozer							
Excavators / Track Hoes							
Off-Road Water Trucks			446,000				
Construct New Landfill Cell No. 5		6,000,000	3,771,564				
Ford Explorer 4x4		34,000					
One 6" Water Pump			60,000	60,000			
Ford 1 1/2 ton Crew Cab Pick-Up			60,000				
Excavator Pit Construction			1,850,000				

CFS SUMMARY (5 YEARS)

CAPITAL BUDGET SUMMARY		FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
TRANSPORTATION							
Road & Bridge Resurfacing		1,900,000	900,000	918,000	936,360	955,087	974,189
Road & Bridge Reconstruction/Dirt Road Paving		1,500,000	2,568,000	2,619,360	2,671,747	2,725,182	2,779,686
Sebring Parkway Maintenance (Transfer for Fund 17)		234,526	0	244,000	248,880	253,858	258,936
ADA Transition Plan Improvements		69,000	70,380	71,788	73,224	74,690	76,184
TOSIP (Transportation Operational & Safety)		84,500	86,190	87,914	89,672	91,466	93,295
ROW Land Acquisition		600,000	200,000	100,000	100,000	100,000	100,000
Sebring Phase IV ROW Land Acquisition			300,000				
New Traffic Operations Building			213,731				
Daffodil Extension Project (try for Grant)						300,000	300,000
Drainage Improvement Projects (match funding - large)		300,000	0	500,000	600,000	600,000	600,000
ADA Hammock Rd. Multi-Use Path		250,000	250,000				
Retrofit of County Multi-Use Paths (005/151)			203,250				
R&B Main Building Expansion		385,000	500,000	1,075,000			
R&B Post-Frame Building		187,000					
Schumacher Road		100,000					
Ice Machine - Maintenance Shop			8,000				
RESERVE FOR CONTINGENCY - CAPITAL BUDGET							
Reserve/Matching Funds for Grant Awards		50,000	50,000	50,000	50,000	50,000	50,000
Reserve		160,000	200,000	200,000	200,000	200,000	200,000
TOTAL EXPENSES FOR GENERATED REVENUES:		26,271,043	24,594,120	17,307,175	17,320,707	15,268,672	17,144,891
	Difference:	(59,904)	1,194,026	1,365,021	2,787,310	4,781,344	4,697,767
229	Unreserved Fund Balance Brought Forward	(1,013,935)	180,091	1,545,112	4,332,422	9,113,766	13,811,533

