

HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS
Tuesday, September 20, 2022
5:30 PM
600 S. Commerce Ave. Sebring, FL 33870
AGENDA

(Please turn off all pagers and cell phones)

1 MEETING CALLED TO ORDER

2 INVOCATION:

3 PLEDGE OF ALLEGIANCE

4 Public Hearing statement (read by Chairman) to identify the millage rate and purpose of the Public Hearing

5 Budget Presentation by staff:

- 5.A *Presentation of the Fiscal Year 2022-2023 Tentative Budget Power Point*
David Nitz, OMB Manager
No fiscal impact.
[2nd Public Hearing \(TENTATIVE\)_9-20-22.pdf](#)

6 Final Budget Adoption Public Hearing open to public input, discussion and comments.

7 Motions for Resolutions for adoption of the 2022-2023 Budget

- 7.A *Review of the FY 2022-2023 Tentative Budget and Adoption of Resolutions as required by the State Department of Revenue.*
David Nitz, OMB Manager
The fiscal impact will be the amount of the proposed Tentative Budget, currently set at \$168,372,520.
[2nd Public Hearing Packet with Exhibits.pdf](#)

8 ADJOURN

Any person who decides to appeal any decision made by

**HIGHLANDS COUNTY
COUNTY COMMISSION AGENDA ITEM**

DATE OF ACTION REQUEST: Sep 20, 2022

PRESENTER: David Nitz, OMB Manager

SUBJECT/TITLE: Presentation of the Fiscal Year 2022-2023 Tentative Budget Power Point

STATEMENT OF ISSUE

This is a power point presentation for the FY 2022-2023 Tentative Budget which shows the current status of the overall budget as well as the amount of General Fund fund balance needed for the FY 2022-2023 Tentative Budget.

RECOMMENDED ACTION

No action required.

FISCAL IMPACT

No fiscal impact.

Attachments: [2nd Public Hearing \(TENTATIVE\)_9-20-22.pdf](#)

HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS



FISCAL YEAR 2022-2023

TENTATIVE BUDGET

**FISCAL YEAR
2022-2023**

**TENTATIVE
BUDGET**

\$168,372,520

FY22-23 Proposed Budget

Major Funds

Fund	Fund Title	FY22-23 Proposed Budget
420	Energy Recovery	\$ 3,189,019
401	Solid Waste	18,426,667
180	Building Dept.	1,861,197
181	Fire Assessment	7,299,752
110	Transportation	13,000,949
151	Infrastructure	25,900,533
005	General Fund	83,793,341
various	All Other Funds	14,901,062
	Total Budget	\$ 168,372,520

PROPOSED CFS

CAPITAL BUDGET SUMMARY	CURRENT FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27
TOTAL GENERATED REVENUES:	21,212,532	24,988,239	17,553,575	15,902,869	17,248,546	17,097,315
TOTAL BUDGETED EXPENSES:	22,060,454	26,058,843	17,686,329	15,005,407	14,154,907	13,622,936
Difference:	(847,922)	(1,070,604)	(132,754)	897,462	3,093,639	3,474,378
Unreserved Fund Balance (Available):	1,665,962	595,358	462,605	1,360,066	4,453,705	7,928,084

General Fund Distribution

BOCC General Fund	\$32,579,510	38.88%
Law Enforcement – BOCC	5,362,543	6.40%
Sheriff	34,085,095	40.68%
Clerk of Courts	4,593,090	5.48%
Property Appraiser	3,564,578	4.25%
Tax Collector	2,212,269	2.64%
Supervisor of Elections	1,396,256	1.67%
Total General Fund	\$83,793,341	100.00%

Board General Fund

Total General Fund	<u>\$32,579,510</u>
Mandatory Components	(6,497,527)
Outside Agencies	(879,731)
Transfers to Other Funds	(1,497,098)
Reserve for Contingency	(481,500)
Board Departments	\$23,223,654

FUND BALANCE POSITION

September 30, 2021 Comprehensive Annual Financial Report

Unassigned Fund Balance	\$25,909,864
Extraordinary Revenue Collections:	
- Ad Valorem Taxes (over budget)	825,000
- Land Sales YTD (over budget)	2,923,500
Fund Balance Budgeted in FY 22/23	<u>(2,425,574)</u>
Remaining Unassigned Fund Balance Available	\$27,232,790
General Fund Proposed Budget FY 22/23	\$83,793,341
100% Grant Programs	(4,034,950)
Capital Items	(1,202,979)
Transfers to Other Funds	(1,497,098)
Reserve for Contingency	<u>(481,500)</u>
Total General Fund Balance Per Policy	\$76,576,814
One Month Expenditures	\$ 6,381,401
Number of Months of Available Fund Balance	4.27 Months

WHAT IS NEXT

Public Hearing Open for input, discussion and comments.

Adoption of the following five (5) resolutions:

- 1. Resolution of Final Millage**
- 2. Resolution of Final Budget**
- 3. Resolution of Special Benefit Assessment District's Budget**
- 4. Resolution of Fee Schedule**
- 5. Resolution of Capital Financial Strategy (CFS)**



**HIGHLANDS COUNTY
COUNTY COMMISSION AGENDA ITEM**

DATE OF ACTION REQUEST: Sep 20, 2022

PRESENTER: David Nitz, OMB Manager

SUBJECT/TITLE: Review of the FY 2022-2023 Tentative Budget and Adoption of Resolutions as required by the State Department of Revenue.

STATEMENT OF ISSUE

The Board of County Commissioners is holding this public hearing for the purpose of hearing written and oral comments on the proposed budget and to satisfy State Department of Revenue requirements. These requirements include the adoption of the following resolutions: A) Millage Adoption Resolution; B) Tentative Budget Resolution Adoption; C) Special Benefit Districts' Assessments Budget Resolution Adoption; D) Resolution for the A

RECOMMENDED ACTION

Move to approve the required Resolutions in the proper sequential order

FISCAL IMPACT

The fiscal impact will be the amount of the proposed Tentative Budget, currently set at \$168,372,520.

Attachments: [2nd Public Hearing Packet with Exhibits.pdf](#)

ANNOUNCEMENT SHEET FORMAT

(To be read by person who will chair meeting)

- 1) This meeting is being held pursuant to the policies and procedures adopted by Highlands County and required by Florida Statutes.
- 2) The notice of the meeting was posted on the official bulletin board on August 05, 2022. I have a copy of the posted notice and will make it a part of the official records of this meeting.
- 3) Minutes of this meeting are being taken and copies of such minutes may be viewed or obtained through the Public Records Office at 600 S. Commerce Ave., B233, Sebring, Florida 33870.
- 4) Because minutes are being taken, I will ask that anyone wishing to speak, please obtain permission to speak first by raising your hand to be recognized.
- 5) The public will be allowed to ask questions and have input:

<u> X </u>	A) during the meeting
<u> </u>	B) before any vote, recommendation or formal action is taken
<u> </u>	C) at the end of the meeting, before the meeting is closed.
- 6) Written comments may also be submitted for consideration.

POSTED ON OFFICIAL
BULLETIN BOARD

AT 11:00 a.m. - p.m. ON 8/5/22

BY: BBack

NOTICE OF MEETING

Highlands County Board of County Commissioners

Will hold a:

FINAL BUDGET PUBLIC HEARING on:

TUESDAY, SEPTEMBER 20, 2022 – 5:30 P.M.

or as soon thereafter as possible, in the County Commissioners' Board Room of the Government Center, 600 South Commerce Avenue, Sebring, Florida or such other location and/or with the assistance of Communications Media Technology as may be deemed necessary based on COVID-19 pandemic concerns:

Required by State of Florida TRIM Compliance

ALL INTERESTED PERSONS ARE INVITED TO ATTEND

ONE OR MORE COUNTY COMMISSIONERS MAY BE PRESENT AT THE MEETING

ANY PERSON WHO DECIDES TO APPEAL ANY DECISION MADE BY THIS COMMITTEE/GROUP, IN PUBLIC HEARING OR MEETING IS HEREBY ADVISED THAT HE OR SHE WILL NEED A RECORD OF THE PROCEEDINGS, AND THAT, FOR SUCH PURPOSE, HE OR SHE MAY NEED TO ENSURE THAT A VERBATIM RECORD OF THE PROCEEDINGS IS MADE, WHICH RECORD WILL INCLUDE THE TESTIMONY AND EVIDENCE UPON WHICH SUCH APPEAL IS TO BE BASED.

THE BOARD OF COUNTY COMMISSIONERS OF HIGHLANDS COUNTY, FLORIDA, DOES NOT DISCRIMINATE UPON THE BASIS OF ANY INDIVIDUAL'S DISABILITY STATUS. THIS NON-DISCRIMINATION POLICY INVOLVES EVERY ASPECT OF THE BOARD'S FUNCTIONS, INCLUDING ONE'S ACCESS TO, PARTICIPATION, EMPLOYMENT OR TREATMENT IN ITS PROGRAMS OR ACTIVITIES. "ANYONE REQUIRING REASONABLE ACCOMMODATION AS PROVIDED FOR IN THE AMERICANS WITH DISABILITIES ACT OR SECTION 286.26 FLORIDA STATUTES SHOULD CONTACT HUMAN RESOURCES, ADA COORDINATOR AT: 863-402-6509 (VOICE), OR VIA FLORIDA RELY SERVICE 711, OR BY E-MAIL: HRMANAGER@HIGHLANDSFL.GOV." REQUESTS FOR CART OR INTERPRETER SERVICES SHOULD BE MADE AS SOON AS POSSIBLE BUT NO LATER THAN 48 HOURS IN ADVANCE TO PERMIT COORDINATION OF THE SERVICE.

**SEPTEMBER 20, 2022
PUBLIC HEARING**

Chairperson Reads

Ladies and Gentlemen:

The Board of County Commissioners is holding this public hearing for the purpose of hearing written and oral comments on the proposed budget and to satisfy State Department of Revenue requirements.

The public is invited to comment on the proposed annual budget for fiscal year 2022-2023 and the use of revenue sharing funds as contained in the proposed budget.

All interested citizens and organizations are encouraged to submit comments.

The fiscal year 2022-2023 budget yields a 3.66% tax increase in the millage rate when compared to the rolled back rate of FY 2021-2022. In other words, the increased valuation to generate the same taxes as in FY 2021-2022 would have allowed a millage rate of 7.8141. The Board has elected to adopt a tentative millage rate of 8.1000.

A short presentation/explanation by staff will now be given and the hearing will be open to public input, discussion and comments.

(PRESENTATION - OMB)

(PUBLIC INPUT)

If there are no further comments, I will now entertain a motion to adopt the following resolutions in sequential order.

(ADOPTION OF RESOLUTIONS)

- A. Resolution of Final Millage
- B. Resolution of Final Budget
- C. Resolution of Special Benefit Assessment District's Budget
- D. Resolution of Fee Schedule
- E. Resolution of Capital Financial Strategy (CFS)

If there are no other matters to be discussed – meeting adjourned.

RESOLUTION NO. 21-22-194

A RESOLUTION OF THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS PERTAINING TO THE ADOPTION OF THE FINAL MILLAGE RATE FOR FISCAL YEAR 2022-23; PROVIDING FOR LEGISLATIVE FINDINGS AND INTENT; PROVIDING FOR LEVY OF AD VALOREM TAXES AND PERCENTAGE INCREASE; PROVIDING FOR THE IMPLEMENTATION OF ADMINISTRATIVE ACTIONS; PROVIDING A SAVINGS CLAUSE; PROVIDING FOR SCRIVENER'S ERRORS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, after conducting a public hearing on July 19, 2022, Highlands County certified the proposed millage rate for Fiscal Year 2022-23 as required by Florida Statutes, Section 200.065; and

WHEREAS, the Highlands County Property Appraiser has delivered notice of Highlands County's proposed property tax to each taxpayer for which Highlands County, Florida is the taxing authority; and

WHEREAS, after conducting a public hearing on Thursday, September 8, 2022, Highlands County adopted a Resolution, establishing the tentative millage rate for Fiscal Year 2022-23 as required by Florida Statutes, Section 200.065; and

WHEREAS, following a review of the tentative budget as submitted, Highlands County has determined that a final millage rate of 8.1000 mills is necessary to produce sufficient revenue to fund the Fiscal Year 2022-23 budget.

NOW, THEREFORE, BE IT RESOLVED BY THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS AS FOLLOWS:

SECTION 1. Legislative Findings and Intent. Highlands County has complied with all requirements and procedures of Florida law in processing this Resolution. The above recitals are hereby adopted.

SECTION 2. Levy of Ad Valorem Taxes and Percentage Increase. Highlands County, Florida hereby levies the final millage rate specified and does hereby state the percent, if any, by which the final millage rate exceeds the rolled back millage rate, as follows:

Taxing Entity	Tentative Millage Rate	Rolled Back Millage Rate	Percentage Increase Over/ (Under) the Rolled Back Rate
General Fund	8.1000 Mills	7.8141 Mills	3.66%

SECTION 3. Implementation of Administrative Actions. The County Administrator is hereby authorized and directed to take such actions as deemed necessary and appropriate in order to implement the provisions of this Resolution. The County Administrator may, as deemed appropriate, necessary and convenient, delegate the powers of implementation as herein set forth to such County employees as deemed effectual and prudent.

SECTION 4. Savings Clause. All prior actions of Highlands County pertaining to the levy of the final millage rate for Fiscal Year 2022-23, which is the subject of this Resolution, as well as any and all matters relating thereto, are hereby ratified and affirmed consistent with the provisions of this Resolution.

SECTION 5. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Resolution, as determined by the County Administrator and County Attorney, may be corrected.

SECTION 6. Conflicts. All Resolutions or parts of Resolutions in conflict with any of the provisions of this Resolution are hereby repealed.

SECTION 7. Severability. If any Section or portion of a Section of this Resolution proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other Section or part of this Resolution.

SECTION 8. Effective Date. This Resolution shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED this 20th day of September, 2022.

**HIGHLANDS COUNTY BOARD OF
COUNTY COMMISSIONERS**

By: _____
Kathleen G. Rapp, Chairman

ATTEST:

Jerome Kaszubowski,
Highlands County Clerk of Court

RESOLUTION NO. 21-22-195

A RESOLUTION OF THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS PERTAINING TO THE FINAL BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2022 AND ENDING SEPTEMBER 30, 2023; PROVIDING FOR LEGISLATIVE FINDINGS AND INTENT; PROVIDING FOR APPROVAL OF THE FINAL BUDGET FOR FISCAL YEAR 2022-23; PROVIDING FOR THE IMPLEMENTATION OF ADMINISTRATIVE ACTIONS; PROVIDING A SAVINGS CLAUSE; PROVIDING FOR SCRIVENER'S ERRORS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the County Administrator of Highlands County recommended a proposed annual budget for the Fiscal Year beginning October 1, 2022 and ending September 30, 2023; and

WHEREAS, Florida Statutes, Section 200.065, commonly known as the Truth in Millage or TRIM Bill, requires that the County Commission hold a public hearing to consider adoption of the final millage rate and final budget for Fiscal Year 2022-23; and

WHEREAS, on September 8, 2022, after having first adopted a Resolution establishing a tentative millage rate for Fiscal Year 2022-23, Highlands County held a public hearing and considered adoption of its tentative budget for Fiscal Year 2022-23; and

WHEREAS, on September 20, 2022, after having first adopted a Resolution establishing the final millage rate for Fiscal Year 2022-23, Highlands County held a public hearing and considered adoption of its final budget for Fiscal Year 2022-23; and

WHEREAS, during the course of said public hearing, all persons desiring to voice objection or make comments upon the tentative budget for Fiscal Year 2022-23 were given an opportunity to do so.

NOW, THEREFORE, BE IT RESOLVED BY THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS AS FOLLOWS:

SECTION 1. Legislative Findings and Intent. Highlands County has complied with all requirements and procedures of Florida law in processing this Resolution. The above recitals are hereby adopted.

SECTION 2. Approval of the Final Budget for Fiscal Year 2022-23 Highlands County does hereby adopt the various tentative budgets by fund totaling \$168,372,520 as set forth in **Exhibit "A"** attached hereto.

SECTION 3. Implementation of Administrative Actions. The County Administrator is hereby authorized and directed to take such actions as deemed necessary and appropriate in order to implement the provisions of this Resolution. The County Administrator may, as deemed appropriate, necessary and convenient, delegate the powers of implementation as herein set forth to such County employees as deemed effectual and prudent.

SECTION 4. Savings Provision. All prior actions of Highlands County pertaining to the adoption of the final budget for Fiscal Year 2022-23, as well as any and all matters relating thereto, are hereby ratified and affirmed consistent with the provisions of this Resolution.

SECTION 5. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Resolution, as determined by the County Administrator and County Attorney, may be corrected.

SECTION 6. Conflicts. All Resolutions or parts of Resolutions in conflict with any of the provisions of this Resolution are hereby repealed.

SECTION 7. Severability. If any Section or portion of a Section of this Resolution proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other Section or part of this Resolution.

SECTION 8. Effective Date. This Resolution shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED this 20th day of September, 2022.

**HIGHLANDS COUNTY BOARD OF
COUNTY COMMISSIONERS**

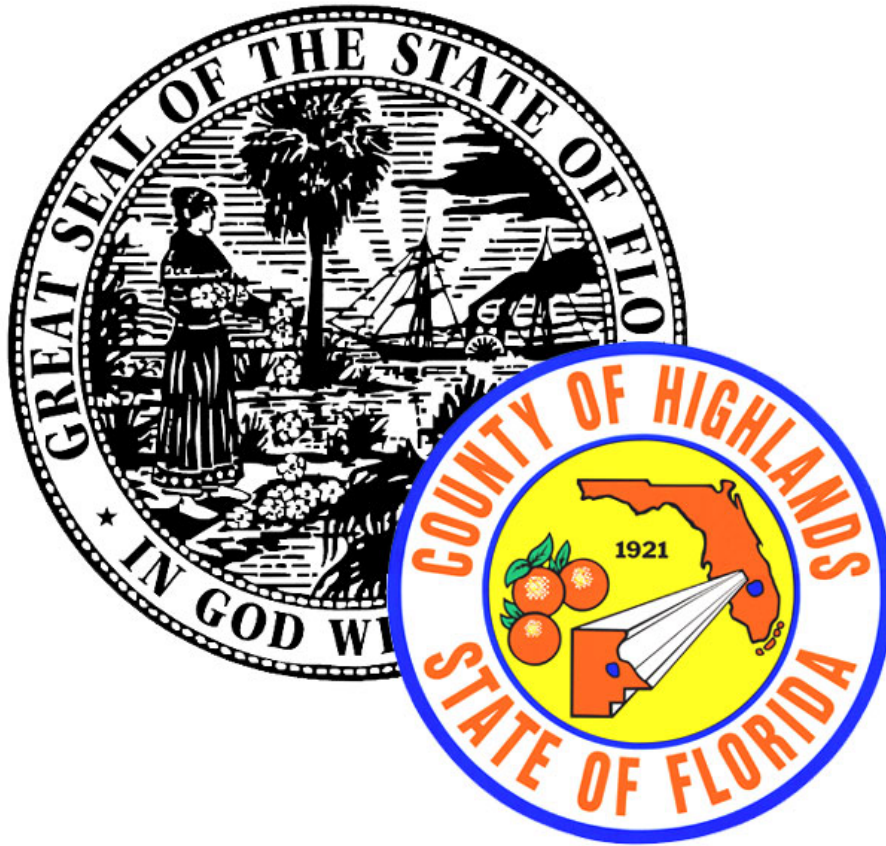
By: _____
Kathleen G. Rapp, Chairman

ATTEST:

Jerome Kaszubowski,
Highlands County Clerk of Court

Exhibit “A”
Tentative Budget for Fiscal Year 2022-23

Highlands County Government

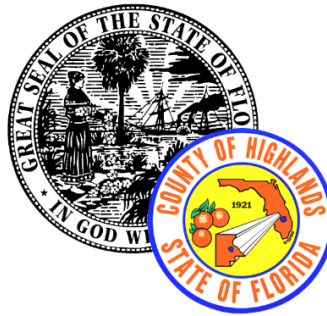


FY 2022-2023

Tentative Budget

Highlands County Government

FY2022-2023 Tentative Budget



Highlands County Commission

Kevin Roberts	District 1
Kathy Rapp	District 2
Scott Kirouac	District 3
Arlene Tuck	District 4
Chris Campbell	District 5

Laurie Hurner, Interim County Administrator

Tanya Cannady, Business Services Director

Support Personnel

David Nitz, OMB Manager

Angela Bollinger, Sr Budget Analyst

Valerie Fleege, Budget Analyst II/NAV

Lindsey Barwick, Budget Analyst I

Highlands County Board of County Commissioners

The vision of the Highlands County Board of County Commissioners is to preserve and enhance the outstanding quality of life which has made our community a desirable place to live, work and raise our children. Through the provisions of cost effective superior services, County Government will insure the promotion of orderly growth for the economic health and safety of its citizens.

DISTRICT	COMMISSIONER	IMAGE
District 1	Kevin Roberts	
District 2	Kathy Rapp	
District 3	Scott Kirouac	
District 4	Arlene Tuck	
District 5	Chris Campbell	

FY 2022-2023 Tentative Budget

General Information

The Office of Management and Budget (OMB) begins the planning for the development of the budget and adoption process in January. Through various meetings and interaction with Administration, funding priorities are reviewed, and financial policies are discussed and adjusted if deemed necessary. The OMB office develops the budget calendar for the approaching budget cycle. Financial history and current activities are uploaded from the financial software to the budget software. The funding priorities and various budget information of the BCC are translated into the budget instructions provided to the departments and constitutional officers.

The County budget process is based on an evaluation of the historical cost of providing selected services. Each department and agency develop detailed historical information for each cost center and what is needed in the budget for the upcoming year. Management determines whether funds are needed to accomplish the goals and objectives of a department. Revenues are broken into details based on any restrictions that apply to their use. Expenditures are divided based on any funding restrictions and based on how different types of expenditures must be reported to the State of Florida.

Overview

The County's total Tentative FY2022-2023 Budget is \$168,372,520. County staff, as directed by the County Administrator, formulated the Tentative FY2022-2023 Budget. This budget was presented to the Board of County Commissioners on September 08, 2022.

The Tentative FY2022-2023 Budget for Highlands County is prepared in accordance with Chapter 129 of the Florida Statutes and TRUTH IN MILLAGE (TRIM) requirements as promulgated by the Department of Revenue. Specific requirements are detailed in the budget process calendar. The FY2022-2023 Budget is prepared on a basis consistent with Generally Accepted Accounting Principles (GAAP). Governmental Funds are accounted for on the modified accrual basis of accounting.

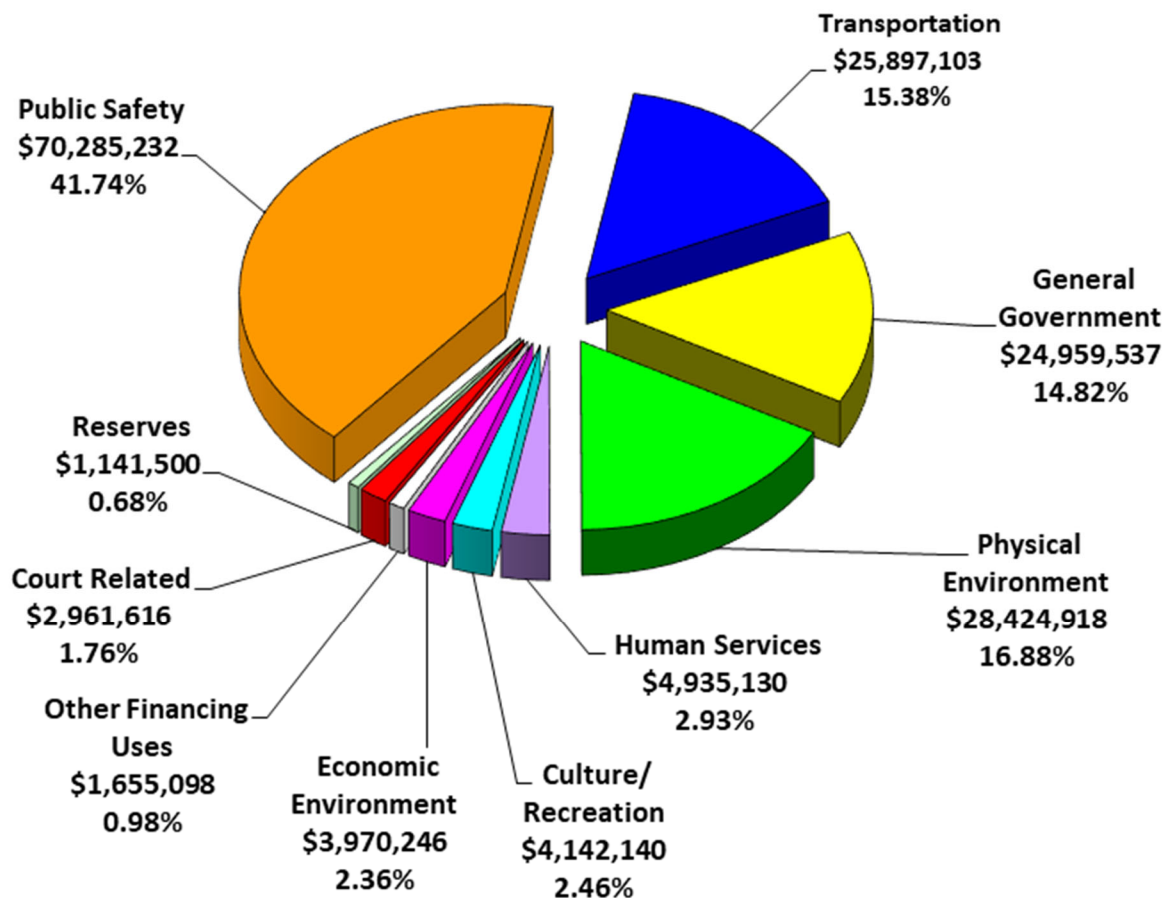
The Board of County Commissioners, Sheriff, Clerk of Circuit Court, Property Appraiser, Tax Collector, and the Supervisor of Elections maintain separate accounting systems and budgets. Expenditures by the Constitutional Officers (Sheriff, Clerk of Circuit Court, Property Appraiser, Tax Collector, and Supervisor of Elections) are controlled by appropriations in accordance with budget requirements set forth in the Florida Statutes.

The expenditure summary for the Tentative Budget is included beginning on page 29 of this summary.

Budget Expenditures Highlights by Functional Area

The Tentative FY2022-2023 Budget, including both capital and operating expenditures, totals \$168,372,520. The expenditures grouped by functional area are as follows:

EXPENDITURE CATEGORY	% to TOTAL	AMOUNT
Public Safety	41.74%	\$70,285,232
Transportation	15.38%	25,897,103
General Government	14.82%	24,959,537
Physical Environment	16.88%	28,424,918
Human Services	2.93%	4,935,130
Culture/ Recreation	2.46%	4,142,140
Economic Environment	2.36%	3,970,246
Other Financing Uses	0.98%	1,655,098
Court Related	1.76%	2,961,616
Reserves	0.68%	1,141,500
Total	100.00%	\$168,372,520



Note: Percentages displayed in the chart may not total 100 percent due to rounding issues.

Public Safety: Services in this functional area are provided by Highlands County Board of County Commissioners and the Sheriff for the security of county residents and their properties. The major areas included are the Sheriff's Department, Emergency Medical Services, Emergency Management, and Fire Services.

Transportation: Services in this functional area are provided by Highlands County to offer safe and adequate flow of vehicles, travelers, and pedestrians. The major areas include the Engineering Services, the Road and Bridge Departments, Traffic Operations and the road improvement districts.

General Government: Services in this functional area are provided by the Legislative and Administrative branches of Highlands County Government for the benefit of the public and the County Government. The major areas include Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, County Administrator, Office of Management and Budget, Purchasing, Facilities, Human Resources, Risk Management and Development Department.

Physical Environment: Services in this functional area are provided by Highlands County for the primary purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. Solid waste operations comprise the majority of these services.

Human Services: This functional area provides health and human services. The major areas include the Highlands County Public Health Unit and Community Program Services Department.

Culture/Recreation: This functional area offers the provision and maintenance of cultural and recreational facilities and activities for the benefit of citizens and visitors of Highlands County. The major areas include Parks, Libraries and Recreation Departments.

Economic Environment: This functional area provides services that develop and improve the economic condition of the community. The major areas include Office of Economic Development, Tourist Development, State Housing Initiatives Partnership and Veterans Services.

Court Related: This functional area provides services for court administration, criminal court, civil court, juvenile court, traffic court, court reporting, courthouse security, and maintenance of court related facilities. This function is intended to quantify expenditures by the counties in the State of Florida in support of the state court system created by Article V of the state constitution Adopted in 1972.

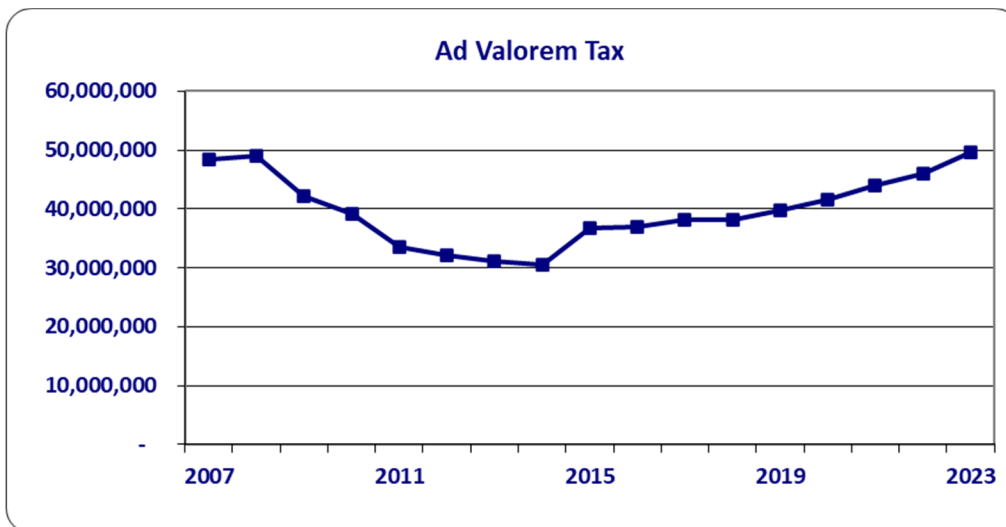
Reserves: This functional area provides reserves for contingencies for unanticipated events and associated expenditures (i.e. natural disasters).

Interfund Transfers: Includes transfers of moneys between funds, which are not classified as expenditures.

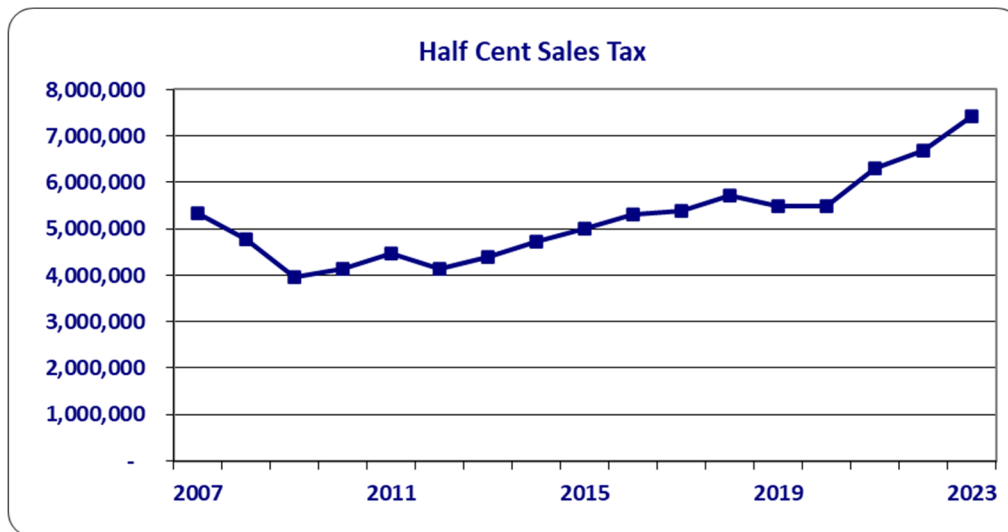
Budget Revenue Highlights

The County's FY2022-2023 Tentative Budget is funded by a variety of revenue sources. The major revenue sources are: Ad Valorem (Property) Tax, Half Cent Sales Tax, State Revenue Sharing, Motor Fuel Taxes, Infrastructure Surtax, Solid Waste and Fire Assessments. The largest single source of revenue directly used for the operation and services of the County is the Ad Valorem Tax. The OMB office uses a variety of information and statistical methods to estimate these revenue sources. A database of monthly collection data has been developed that contains ten (10) years of information on the major revenue sources. The collections are monitored, and monthly reports are prepared for management review.

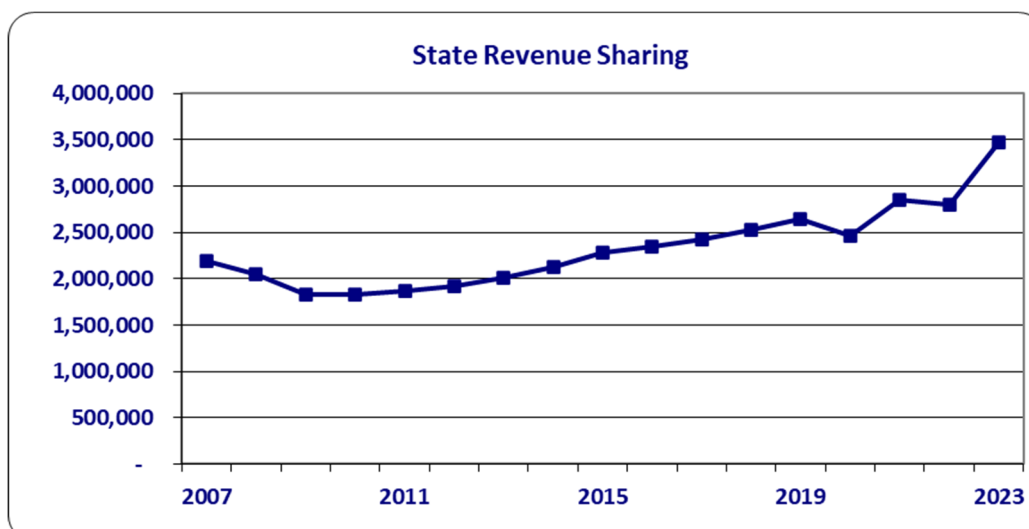
Property Taxes: For the FY2022-2023 Tentative Budget, the overall taxable value of property in Highlands County has increased for the ninth consecutive year. The State of Florida continues to see increases in property values as a whole, especially along the coastal areas. Highlands County has lagged the trends of the State of Florida and the coastal areas regarding property value in prior years but has seen larger increases the past few years. The estimated roll back millage rate for FY2022-2023 is 7.8141. The FY2022-2023 Tentative Budget for Highlands County includes a millage rate of 8.10 mils. The taxable value amount of Ad Valorem Property Taxes for FY2022-2023 increased 12.24% over last year and the growth from new construction is 1.95%. The combined increase in property tax value for FY2022-2023 is 14.19%. The comparison of ad valorem taxes between the final adjusted value for FY2021-2022 and the preliminary value for FY2022-2023 shows an increase of \$3,511,531. The growth from new construction, which is not part of the roll back millage rate calculation, will add \$480,026 to the ad valorem taxes collected while the non-new construction growth of ad valorem taxes for FY2022-2023 is an increase of \$3,031,505 from FY2021-2022. The Tentative millage rate (8.10 mils) will generate \$49,599,977 in property taxes at the 96.0% rate of anticipated revenue. The chart on page 25 provides a look at the growth of the ad valorem tax base from FY2002-03 to present. A minimum of 95% of the anticipated revenue from this source must be budgeted to comply with Truth In Millage (TRIM) requirements.



Half-Cent Sales Tax: The half-cent sales tax is collected by the State and distributed to local governments based on taxable sales within the County. The cities and county governments share the proceeds based on a population formula. Chapter 92-319 of the 1992 Amendments revised the sales tax on boats and expanded the sales tax base by including the sale of rare coins, detective, burglar protection, nonresidential cleaning, and nonresidential pest control services. The expanded sales tax base resulted in an increase in the amount of sales tax revenues collected by the State. However, Chapter 92-319 reduced the proportion of sales tax revenues deposited in the Local Government Half Cent Sales Tax Trust Fund to 9.653%. Chapter 2003-402, Laws of Florida further decreased the percentage to 8.814% as part of the funding reforms of the State court system. The additional reduction represented an 8.69% reduction in the amount transferred to the trust fund for distribution to the counties. In FY2022-2023, the half-cent sales tax is anticipated to provide \$7,433,395 which is a 11.2% increase of the FY2021-2022 estimate.

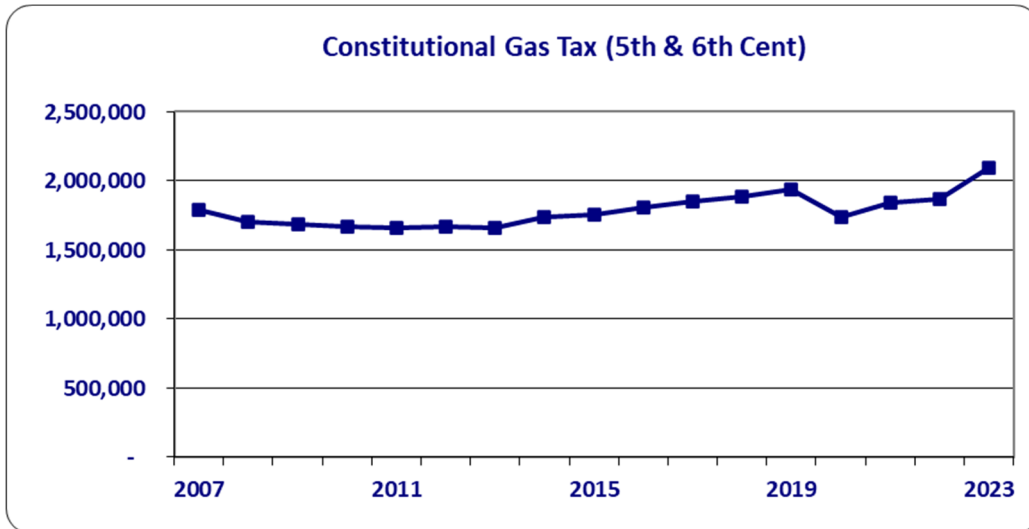


State Revenue Sharing: The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax moneys to be shared with counties and municipalities. The formula for distribution is based upon population and sales tax collections. The legislative session of 2000 replaced the intangibles tax with a share of the state sales tax of 2.25%, to assist in recovering the loss of income. This still resulted in a major reduction in this source of revenue for FY2000-2001 and subsequent years. In addition, Chapter 2003-402, Laws of Florida decreased the percentage to 2.044%, which represents a reduction of 9.16%. The County anticipates revenues of \$3,475,775 in FY2022-2023, which is a 24.43% increase of the FY2021-2022 estimate.

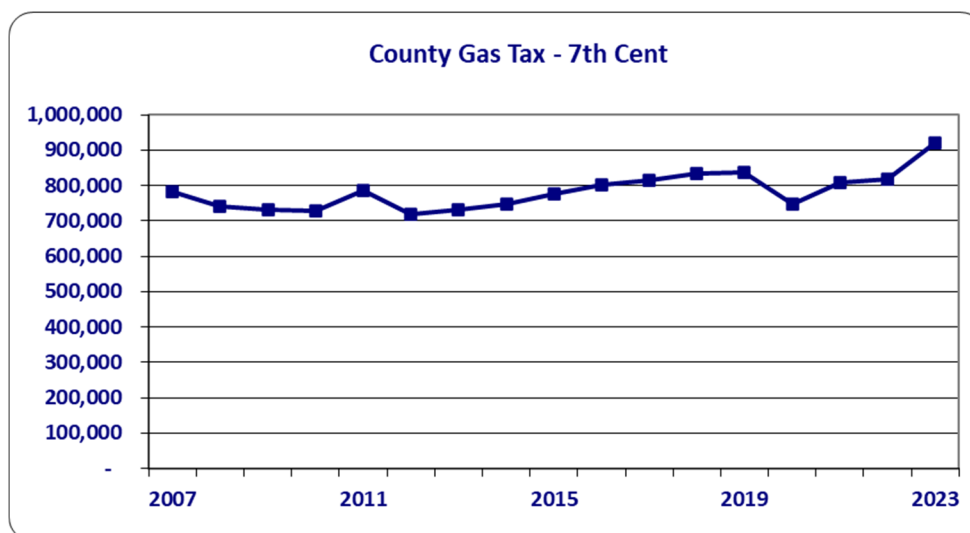


Motor Fuel Taxes: Five (5) types of motor fuel taxes comprise this source of revenue:

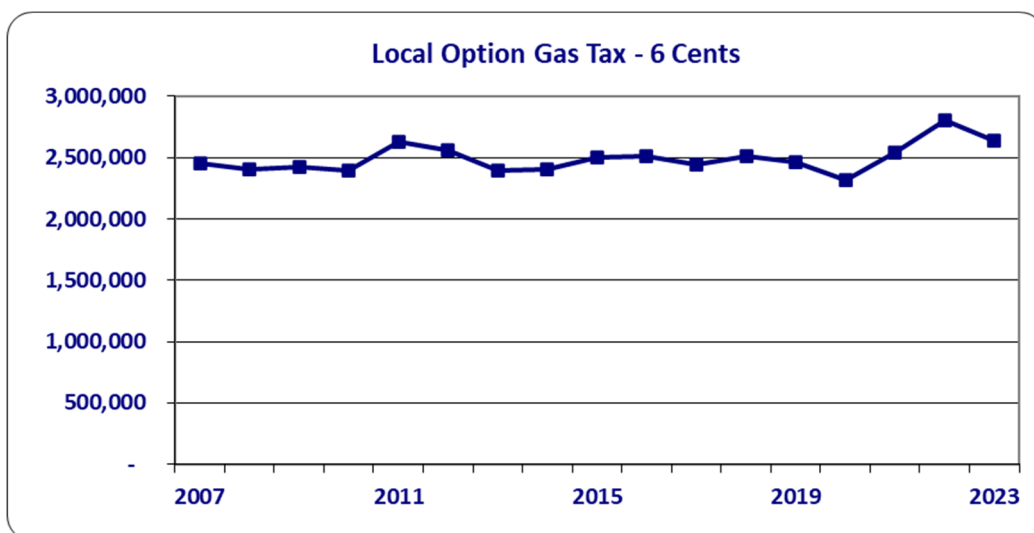
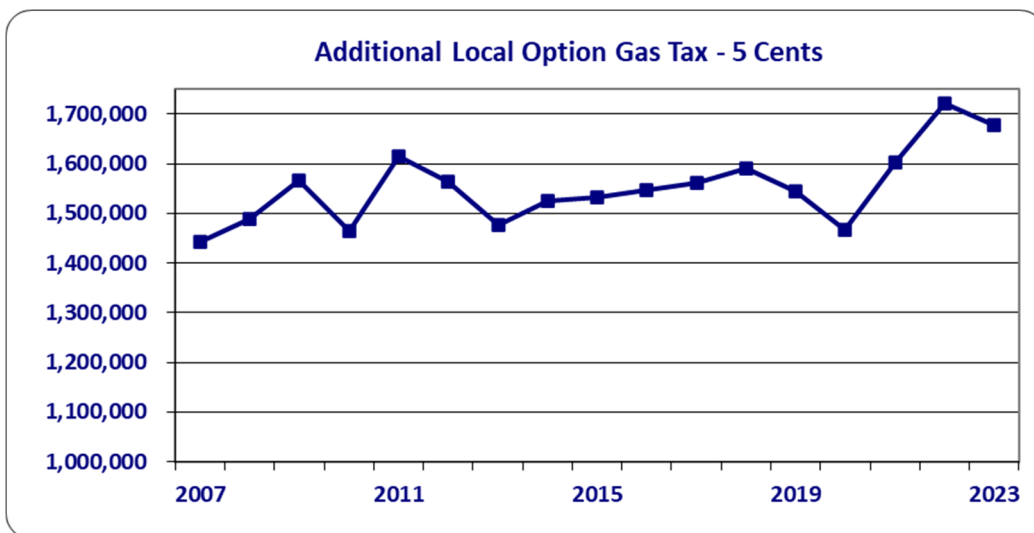
The Constitutional Gas Tax is a 2-cent tax imposed by the State and distributed to county governments effective July 1, 1978. The County may use this excise tax for the funding of new road construction, resurfacing, safety projects and improvements, purchases of right-of-way, bridge replacements and traffic signals on the 1,183 miles of the County road system, which includes about 206 miles of unpaved roads. Twenty percent (20%) of these funds are payable to the County as they are collected. The remaining eighty percent (80%) is first applied toward retirement of Road Revenue Bonds and any excess is remitted to the County. Highlands County does not have any Road Revenue Bonds outstanding. The County anticipates revenues of \$2,095,794 in FY2022-2023, which is an increase of 12.27% of the FY2021-2022 estimate.



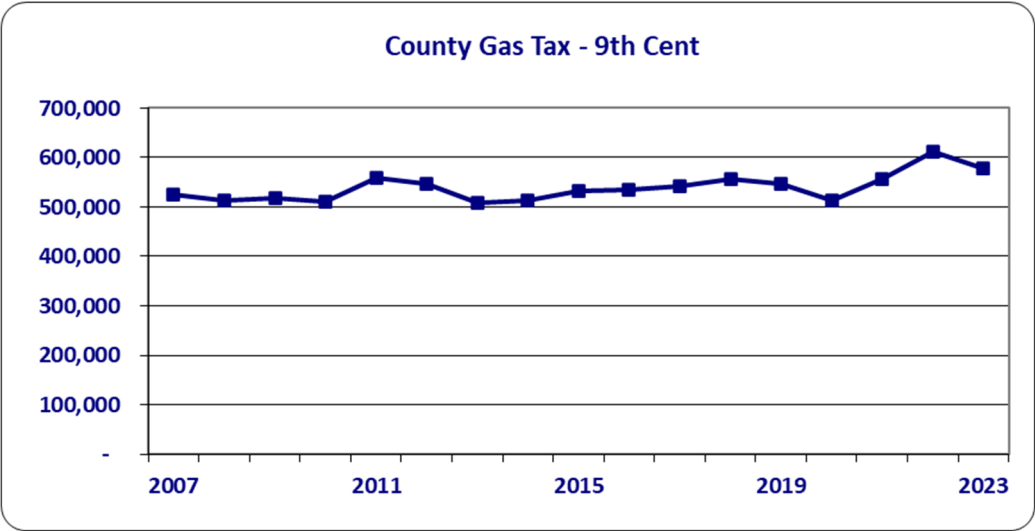
The County Gas Tax is a 1-cent tax imposed by the State and distributed to county governments for funding the acquisition of rights-of-way, the construction, reconstruction, operation, maintenance and repairs of transportation facilities, roads and bridges. The County anticipates revenues of \$920,159 in FY2022-2023, which is a 12.57% increase of the FY2021-2022 estimate.



The Local Option Gas Taxes are two separate levies. The first is a 0 to 6-cent gas tax imposed by County ordinance on all motor fuel and special fuel, collected by the State and distributed back to the cities and County based on an inter-local agreement. The first 6-cent local option gas tax will expire on December 31, 2045. The second tax is a 0 to 5-cent levy on motor fuel only. This additional tax was imposed by extraordinary vote of the Board of County Commissioners (majority plus one) at a rate of 3-cents effective on January 1 of 1993. The rate increased to 5-cents on January 1st of 2004 and will remain in effect until midnight on December 31st of 2025. This additional levy was enacted for the sixth five-year period when it was extended through 2025. The revenue that is anticipated is shown in the graph below. The County anticipates revenue of \$2,636,724 for the 6-cent gas tax in FY2022-2023, which is a 6.05% decrease of the FY2021-2022 estimate. The FY2022-2023 anticipated revenue for the 5-cent gas tax is \$1,678,265 which is a 2.54% decrease of the FY2021-2022 estimate.



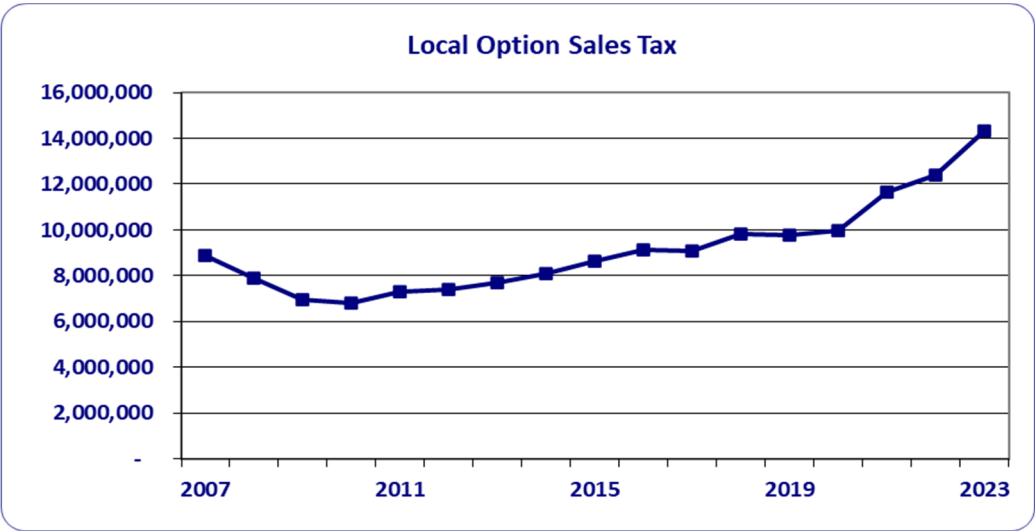
The Ninth Cent Gas Tax is a 1-cent gas tax on motor fuel and diesel fuel. This tax is mandatory on diesel fuel effective January 1, 1994 (F.S. 336.021(6)). The Board of County Commissioners has elected to impose this tax on motor fuel also by extraordinary vote and is scheduled to sunset on December 31, 2025. The Board elected to extend the Ordinance for an additional five (5) years in 2019. The County anticipates revenue of \$578,990 in FY2022-2023, which is a 5.38% decrease of the FY2021-2022 estimate.



These five gas taxes are expected to yield \$7,909,932 in FY2022-2023 which is 1.09% more than the current fiscal year estimates. County road projects for FY2022-2023 include reconstructing or paving approximately 3.75 miles of county road segments classified as below standard or unpaved condition and resurfacing approximately 14.75 miles of county paved roads as well as performing routine maintenance.

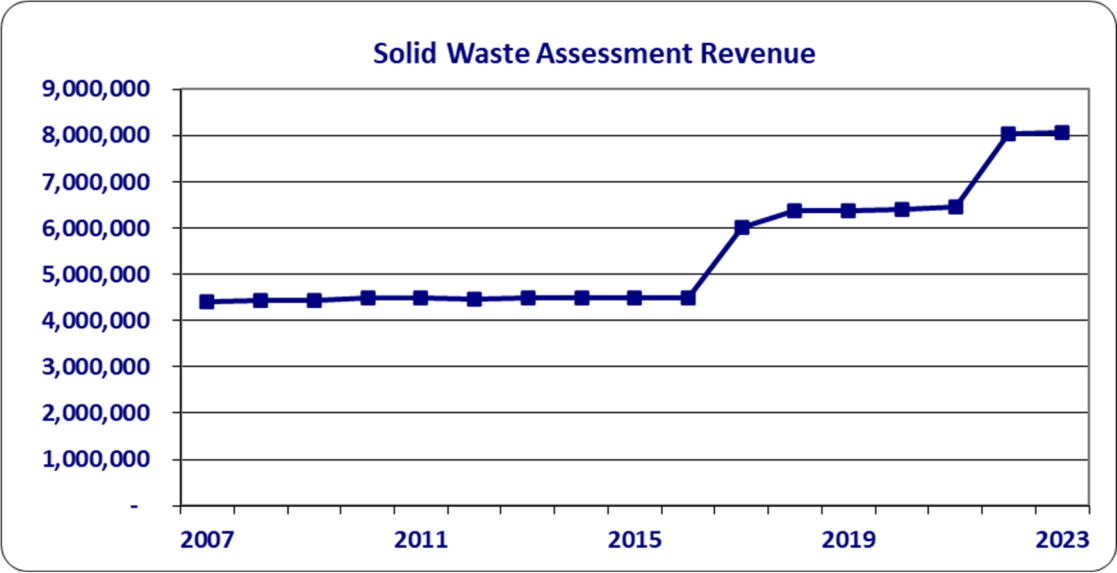
Infrastructure Surtax

Infrastructure Surtax: The infrastructure surtax is a 1-cent sales tax levied by Highlands County based on a referendum vote for the purpose of construction, reconstruction, or improvement of public facilities pursuant to Chapter 212.055 Florida Statutes. The infrastructure surtax is anticipated to generate \$14,334,750 in FY2022-2023 which is a 15.7% increase from FY2021-2022 estimated collections.



Solid Waste Assessment The solid waste assessment, currently at \$210.00 per year, is levied by County ordinance against each residential dwelling unit in the unincorporated area of Highlands County. The solid waste assessment funds mandatory garbage collection and disposal, landfill operations, and recycling programs. For the current 2021-2022 Fiscal Year, the solid waste assessment revenue is up 21.93% compared to the same time one year ago due to an assessment increase from \$173.00. The County anticipates revenue of \$8,075,550 in FY2022-2023.

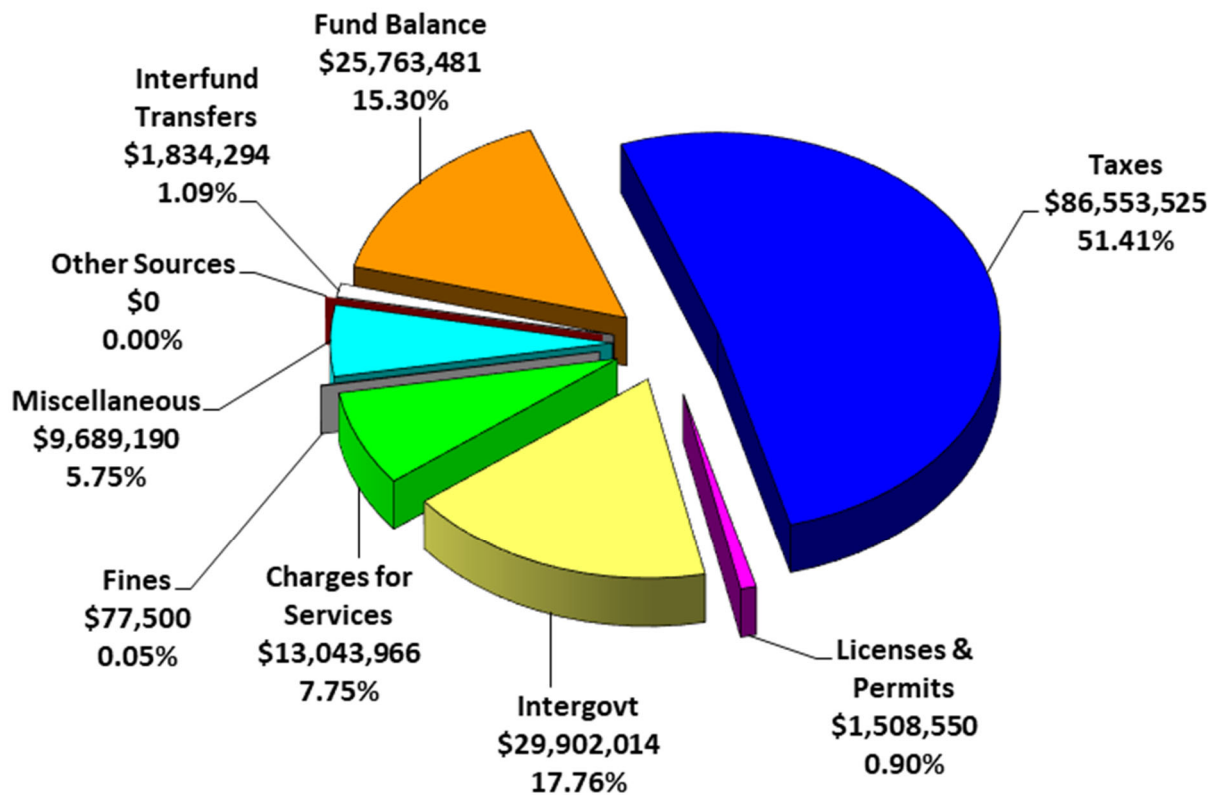
During Fiscal Year 1999-2000 contracts were re-bid to waste haulers with the result being to retain the haulers in both districts. However, there was no increase of fees required and an increase of service was obtained, namely, to remove yard waste twice a month instead of the previous once a month schedule. In Fiscal Year 2005-2006, the contract was amended to utilize a single hauler for the same services and assessment amount. The contract was re-bid in FY2010-2011 with no increase in the assessment and then in FY2015-2016 a new contract for recycling was agreed upon with the franchise hauler which included an increase in the solid waste assessment for the first time in twenty-one years. Due to increases in operating and capital costs at the landfill, the Board approved to increase the assessment from \$173.00 to \$210.00 for FY2021-2022.



These revenues mentioned above represent some of the major funding sources for county operations on an annual basis.

The comparison of all revenue sources by category reveals the composition of those sources.

REVENUE SOURCE	% to TOTAL	AMOUNT
Taxes	51.41%	\$86,553,525
Licenses & Permits	0.90%	1,508,550
Intergovernmental	17.76%	29,902,014
Charges for Services	7.75%	13,043,966
Fines	0.05%	77,500
Miscellaneous	5.75%	9,689,190
Other Sources	0.00%	0
Interfund Transfers	1.09%	1,834,294
Fund Balance	15.30%	25,763,481
Total	100.00%	\$168,372,520



Note: Percentages displayed in the chart may not total 100 percent due to rounding issues.

Taxes: The largest source of revenue is from taxes. This category includes ad valorem taxes, sales and uses taxes, gas taxes and franchise fees.

Intergovernmental Revenues: These are comprised of state and federal grants, as well as state shared revenues such as the half-cent sales tax, motor fuel tax, and the cigarette tax.

Miscellaneous: Revenues considered in the miscellaneous category are interest earnings, rents and royalties, special assessments, disposition of fixed assets, sales of surplus material, and contributions from private organizations.

Charges for services: This category encompasses ambulance fees, clerk of court fees, public safety inspection fees, and other fees that are charged by various departments for operating services rendered.

Licenses and Permits: Revenues from licenses and permits include professional/occupational licenses, building permits, and other licenses and permits.

Fines and forfeitures: Library fines, violations of local ordinances, and other fines and forfeitures are included in this designation.

Budgetary Funds

In order to budget and account for governmental receipts and expenditures, the Board of County Commissioners has created various "funds" within the budget. Fund accounting is required by State and Federal regulations as well as by Generally Accepted Accounting Principles (GAAP).

This budget uses the following types of funds to account for revenues and expenditures:

General Fund: This fund accounts for 49.77% of the Tentative FY2022-2023 budget and supports the vast majority of County government services as well as the budgets of the Elected Officials.

Special Revenue Funds: These funds are used to account for revenues that are restricted in their use by the State or Board of County Commissioners and must be kept separate from other County revenues. These funds include Transportation Trust Fund, Public Improvement Districts, E-911 Operations, Infrastructure Surtax and Impact Fee Funds.

Debt Service Funds: These funds are used to separately account for the principal and interest payments on 2015 Revenue Note. The Board of County Commissioners utilizes the distributions from the Infrastructure Sales Surtax to retire the notes.

Capital Project Funds: These funds record expenditures for capital projects. During FY2022-2023, there will be several capital projects under construction.

Enterprise Funds: These funds are used to account for certain self-supporting public services provided by County Government - services that generate their own revenues from fees, charges, and other receipts. The Solid Waste Enterprise Fund was implemented in FY94-95. The Asphalt Plant was constructed and operating in FY07-08 at the landfill site. The Water and Sewer Utilities ownership and operations were transferred to the Town of Lake Placid on June 1, 2012. Currently, the County does not have any responsibility or interest in any utility systems.

A more detailed explanation of the revenues, expenditures, and services provided through each fund is contained in the following pages.

In addition to the budgetary funds, the BCC maintains two Internal Service Funds for the financing of goods or services provided by one department or agency to other departments or agencies of the BCC and to other governmental units, on a cost reimbursement basis. Those funds are:

Risk Retention - to account for the fiscal activity related to an insurance trust program for general liability, property and workers' compensation needs of the County departments and elected officials currently through Preferred Governmental Insurance Trust (PGIT). Claims for this insurance coverage are administered by PGIT.

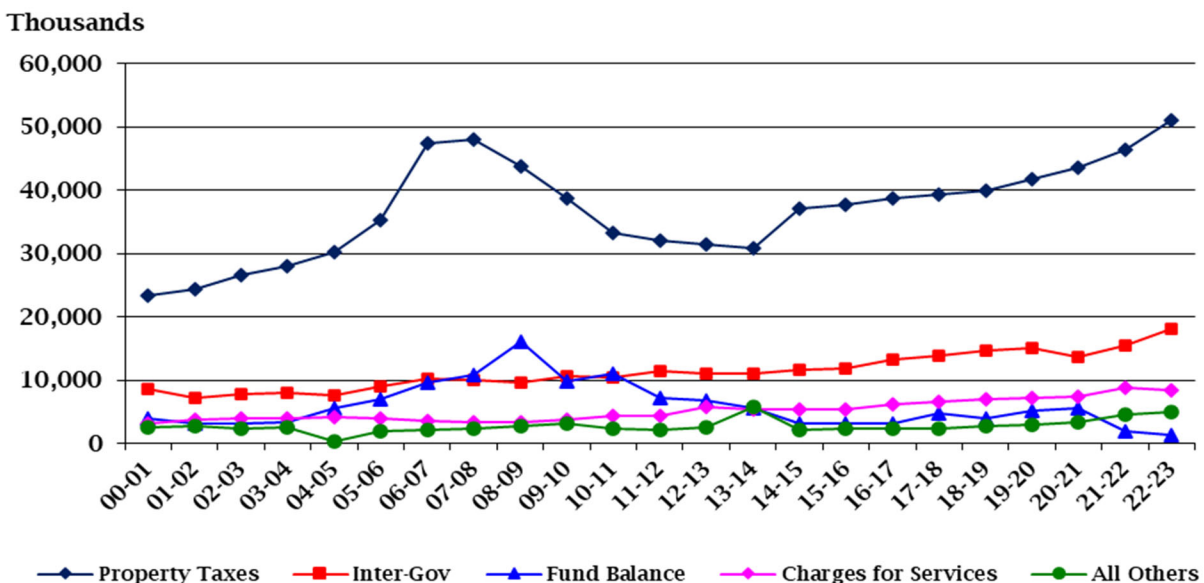
Employee Benefit - to account for employer and employee contributions to the County's medical insurance plan and the payment of insurance premiums. Prior to FY 2019/2020, health benefits had been provided by the County through Blue Cross Blue Shield of Florida network and Blue Cross Blue Shield had been our plan administrator for the past fourteen years. However, commencing in FY 2019/2020, the County decided to move this coverage to Cigna. FY 2022/2023 will be the fourth year that health care benefits will be provided by Cigna.

General Fund

The General Fund contains the operating expenditures for services that are countywide in nature, as well as, the budgets of the Constitutional Officers. The projected revenues by category for the General Fund are as follows:

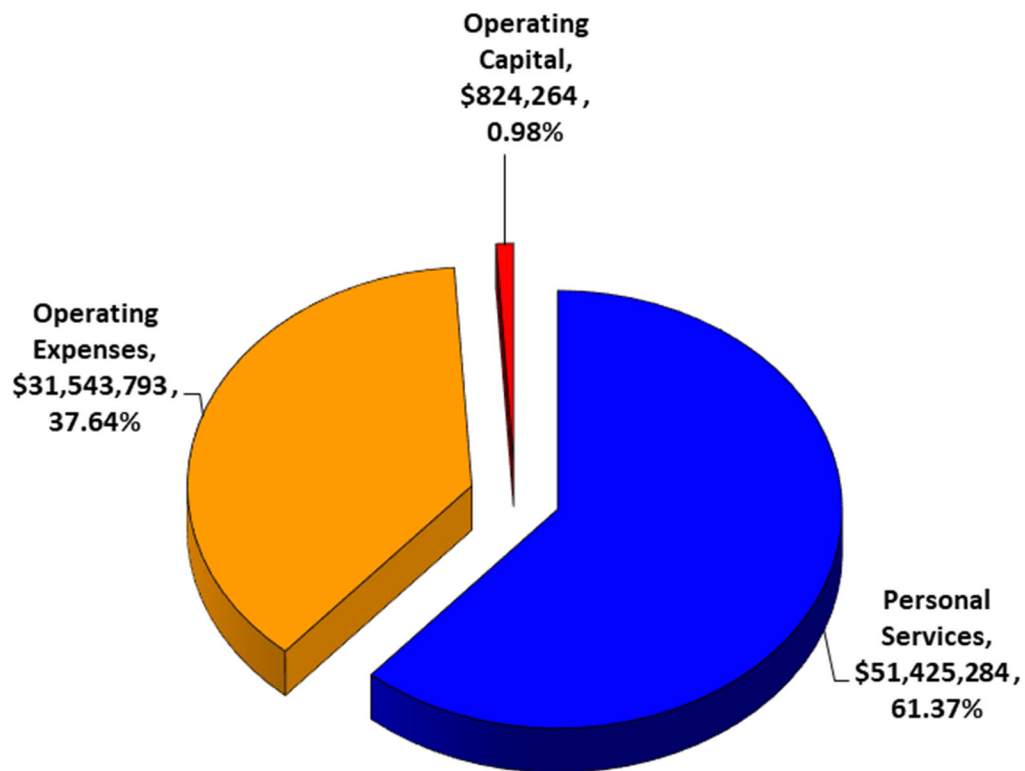
Property Taxes are moneys collected through an ad valorem levy on all non-exempt property in the County. **Intergovernmental** revenues include sales tax and State revenue sharing from the State of Florida. **Charges for services** are primarily fees charged for Emergency Medical Services. **Other taxes** are the franchise fees received by the County. **Miscellaneous** revenues include interest, administrative fees, building rentals, and miscellaneous reimbursements. **Fines and forfeitures** include all court and library fines. **Interfund Transfers** represent an operating transfer in from other funds. **Licenses and permits** include animal control licenses. **Fund Balance** is the fund balance brought forward for budgetary purposes.

REVENUE SOURCE	% to TOTAL	AMOUNT
Property Taxes	59.55%	\$49,899,977
Licenses & Permits	0.00%	1,000
Intergovernmental	21.52%	18,035,859
Charges for Services	9.94%	8,331,786
Fines & Forfeitures	0.09%	77,500
Communications Services	0.55%	465,000
Fund Balance	3.12%	2,610,539
Interfund Transfers	0.18%	154,296
Miscellaneous	5.03%	4,217,384
Total	100.00%	\$83,793,341



The Tentative General Fund expenditures by major categories are as follows:

EXPENDITURE CATEGORY	% to TOTAL	AMOUNT
Personal Services	61.37%	\$51,425,284
Operating Expenses	37.64%	31,543,793
Operating Capital	0.98%	824,264
Total	100.00%	\$83,793,341

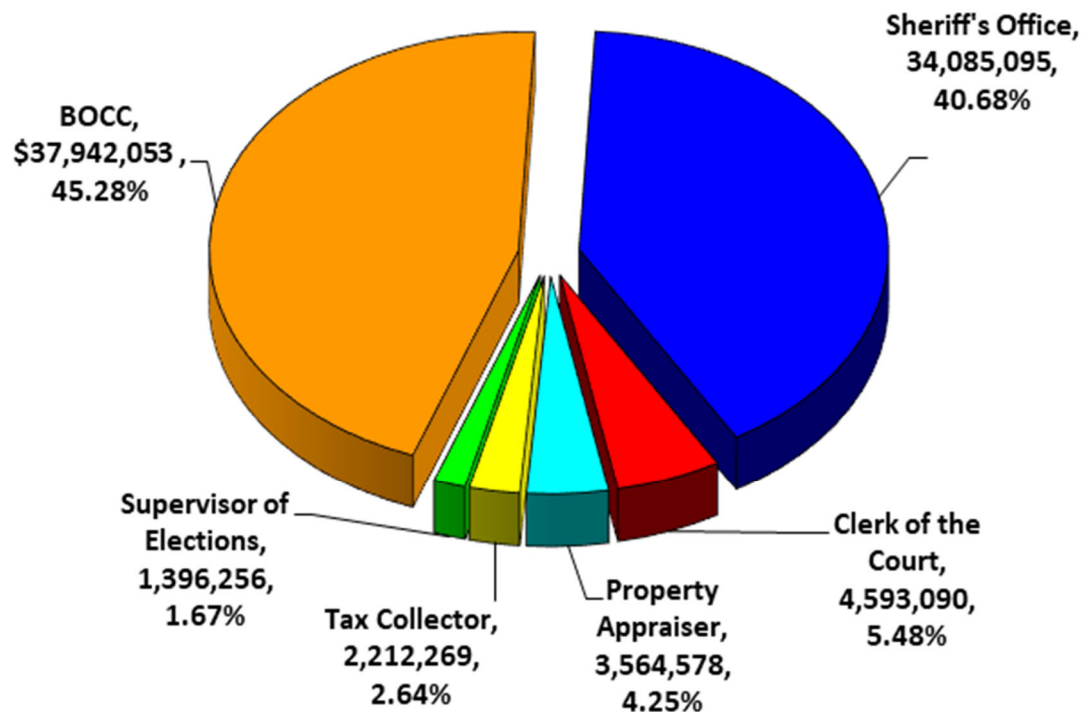


Note: Percentages displayed in the chart may not total 100 percent due to rounding issues.

Services budgeted in the General Fund include General Administrative Services, Business Services, Public Safety Services, Parks & Facilities, Community Programs, and Development Services. Additionally, the General Fund supports the budgets of the five Constitutional Officers: the Sheriff, Clerk of the Court, Supervisor of Elections, Property Appraiser, and Tax Collector. The operations of these elected officials are funded by, but not controlled by, the Board of County Commissioners.

General Fund expenses are distributed as follows among the operating departments and the various elected officials:

CONSTITUTIONAL OFFICER	% to TOTAL	AMOUNT
BOCC	45.28%	\$37,942,053
Sheriff's Office	40.68%	34,085,095
Clerk of the Court	5.48%	4,593,090
Property Appraiser	4.25%	3,564,578
Tax Collector	2.64%	2,212,269
Supervisor of Elections	1.67%	1,396,256
Total	100.00%	\$83,793,341

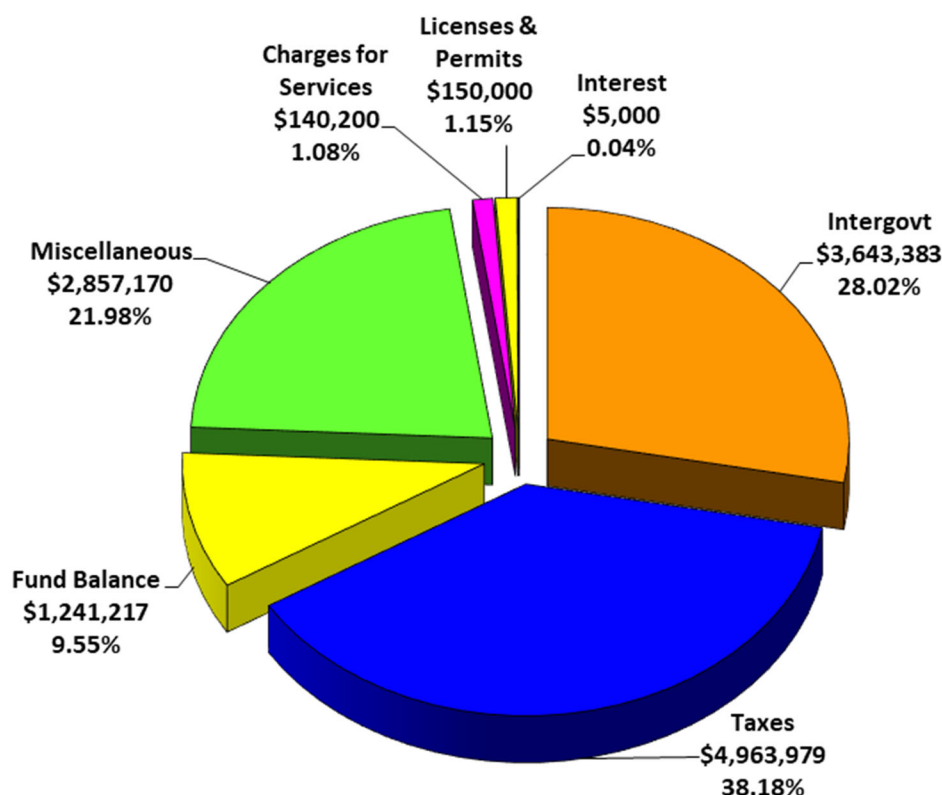


Note: The Reserves for Contingency for the various Elected Officials are contained within the BCC Operating Department's cost centers.

Transportation Trust Fund

The Transportation Trust Fund contains the operating expenditures for services related to construction and maintenance of the County road system. The projected revenues by category for the Transportation Trust Fund are as follows:

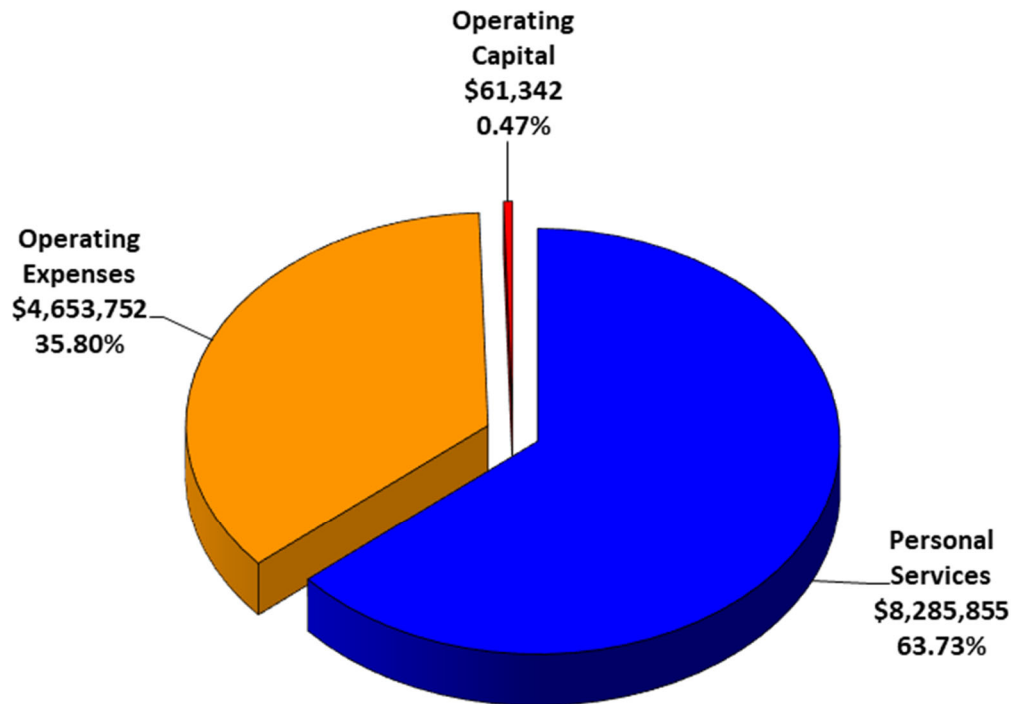
REVENUE SOURCES	% to TOTAL	AMOUNT
Intergovernmental	28.02%	\$3,643,383
Taxes	38.18%	4,963,979
Fund Balance	9.55%	1,241,217
Miscellaneous	21.98%	2,857,170
Charges for Services	1.08%	140,200
Licenses & Permits	1.15%	150,000
Interest	0.04%	5,000
Total	100.00%	\$13,000,949



Intergovernmental revenues include Constitutional Gas Tax, County Gas Tax distributions, and miscellaneous reimbursements. **Taxes** category is comprised of the Local Option Gas Tax and Communication Services Tax. **Internal Services** are the fund balances utilized for budgetary purposes. **Miscellaneous** includes reimbursements from General Fund departments for services provided and for road resurfacing and road construction reimbursements from the Infrastructure Sales Surtax Fund. **Charges for Services** are inspection fees. **Interfund Transfers** represent an operating transfer in from other funds. **Licenses and Permits** are driveway permit fee collections. **Interest** represents the anticipated earnings on funds on deposit.

The Transportation Trust Fund expenditures by major category are as follows:

EXPENDITURE CATEGORY	% to TOTAL	AMOUNT
Personal Services	63.73%	\$8,285,855
Operating Expenses	35.80%	4,653,752
Operating Capital	0.47%	61,342
Total	100.00%	\$13,000,949



Note: Percentages displayed in the chart may not total 100 percent due to rounding issues.

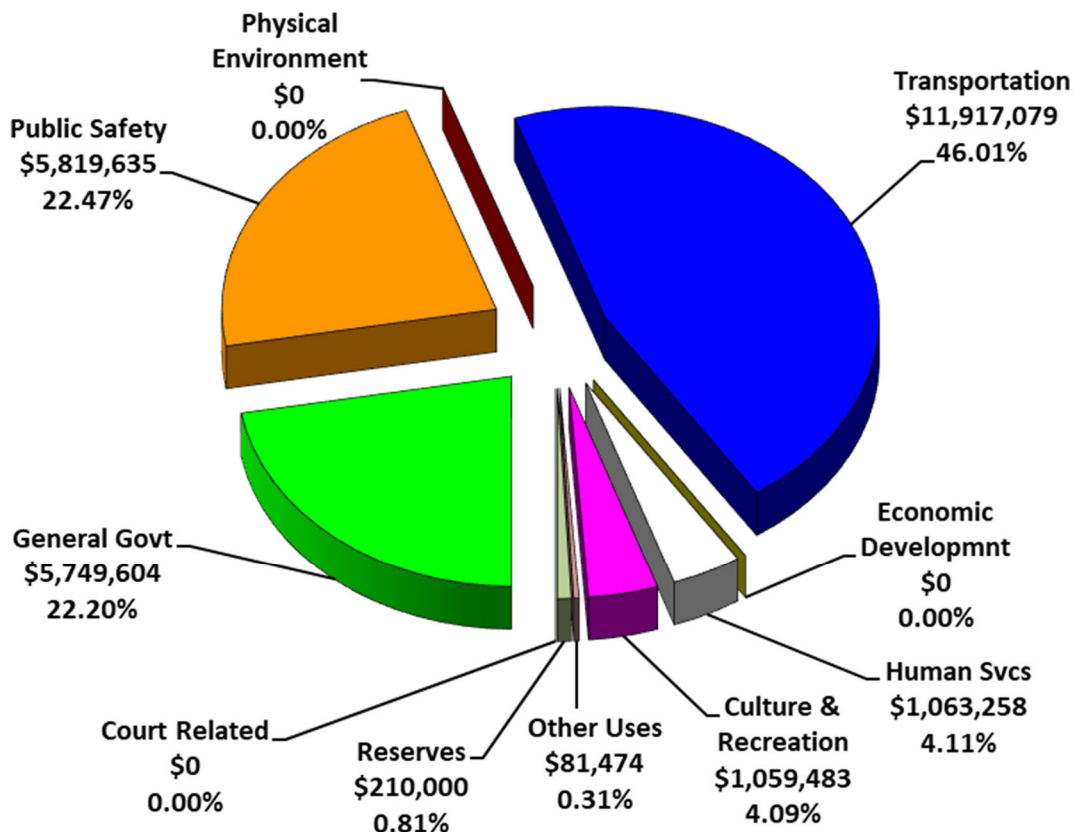
The departments funded in the Transportation Trust Fund include Road & Bridge and County Engineering Services. Services provided include road maintenance, road construction, surveying for road and drainage projects, fleet maintenance, carpentry shop, traffic operations (sign and signal maintenance), roadside mowing, shell pit operations, geographic information systems, and multi-use paths/sidewalks.

Projects normally completed by the Transportation Trust Fund include resurfacing approximately 14.75 miles of county paved roads and reconstructing approximately 3.75 miles of county roads classified in below standard condition, as well as routine maintenance of the remaining portion of the county road system. The county road system consists of approximately 1,200 miles of county-maintained roads, which includes about 1,000 miles of paved and about 206 miles of unpaved roads. Funding for Capital Improvement Projects is provided by the Local Option Sales Tax. Operational costs are funded through the Transportation Trust Fund.

Other Fund Highlights

Local Option Sales Tax Fund (Infrastructure Surtax): The Infrastructure Surtax Fund accounts for the majority of the expenditures included in the Capital Financial Strategy (CFS) for FY2022-2023. The Tentative CFS project budget appropriations for FY 2022-2023 are as follows:

EXPENDITURE CATEGORY	% to TOTAL	AMOUNT
General Govt	22.20%	\$5,749,604
Public Safety	22.47%	5,819,635
Physical Environment	0.00%	0
Transportation	46.01%	11,917,079
Economic Development	0.00%	0
Human Services	4.11%	1,063,258
Culture & Recreation	4.09%	1,059,483
Other Uses	0.31%	81,474
Reserves	0.81%	210,000
Court Related	0.00%	0
Total	100.00%	\$25,900,533



Note: Percentages displayed in the chart may not total 100 percent due to rounding issues.

Detailed descriptions of the individual projects are contained in the CFS Plan. Copies of the plan are available for review or purchase from the Office of Management and Budget (OMB).

As previously mentioned, road resurfacing, road construction and reconstruction are funded through the infrastructure surtax fund. Some projects in the budget are: construction of Parkway Phase IIA & IIB, the EOC building expansion, new Traffic Ops building, Technology Improvements and Animal Control building.

Enterprise Funds: There are two enterprise funds contained in the budget. These funds are used to account for certain self-supporting public services provided by County Government - services that generate their own revenues from fees, charges, and other receipts. The Solid Waste Enterprise Fund was implemented in FY 1994-95. The Energy Recovery Fund was created in FY 2007-08. The Water and Sewer Utilities ownership and operations were transferred to the Town of Lake Placid on June 1, 2012. Currently, the County does not have any responsibility or interest in any utility systems.

The Solid Waste Enterprise Fund

This fund includes projects for the operation of the Arbuckle Landfill site, recycling operations at the Desoto City site, and maintenance of a wetlands mitigation area at the Arbuckle site.

The mandatory garbage collection program is also operated from this fund. One private company has an exclusive franchise for residential garbage collection service. A non-ad valorem assessment of \$210.00 is levied for each residential unit annually. This assessment covers the cost of curbside pickup of municipal solid waste and recycling, disposal of the garbage in the landfill, and removal of yard waste. This assessment will provide for additional funds for future expansion at the landfill.

Construction of Cell 3 at the Arbuckle Creek Road facility was completed during FY 2002-03. This cell is twice as large as the two previous cells that were constructed and completes the base of the first pyramid for the above ground landfill. The projection for the capacity of the combined cells is approximately 20 years and could reach capacity within the next year or two. Funds for the construction of Cell 5 are being budgeted in FY 2021-22 and FY 2022-23.

Landfill Closure and Post-Closure Care Cost

Highlands County has four landfill sites that are comprised of a total of ten cells, five of which are currently in operation. State and Federal laws and regulations require the County to place a final cover on the five cells currently in use when they are closed and to perform maintenance and monitoring functions for all landfill sites for thirty years after closure. Landfill operations and landfill closure and post-closure care costs are accounted for in the Solid Waste Enterprise Fund. Although closure and post-closure care costs will be paid only near or after the date the landfill stops accepting waste, the County reports as a liability a portion of closure and post-closure care costs based on landfill capacity used as of the balance sheet date. The landfill closure and post-closure care liability of \$8,534,953 at September 30, 2021 represents the cumulative amount reported to date based on an average use of 56% of the total estimated capacity. The portion of the liability related to 2021 usage is an increase of \$489,728. It is estimated that an additional liability totaling \$6,818,948 for Arbuckle Creek Cell IA, IB, Cell 3, Arbuckle Creek Cell C&D, and Arbuckle Creek Cell Agriculture Plastic will be recognized between the balance sheet date and the dates these cells will be filled to capacity in the years 2024, 2024, 2024, 2031 and 2099, respectively. Actual costs may differ due to inflation, changes in technology, or changes in landfill laws and regulations.

The County is required by State and Federal laws and regulations to make annual contributions to a landfill management escrow account to finance closure and post-closure care financial assurance requirements. The County is in compliance with these requirements as of September 30, 2021, with cash and investments of \$10,597,171 held for these purposes.

The County expects that future inflation costs will be paid from future contributions and interest earnings on these contributions. In the event closure escrows and interest earnings prove inadequate due to higher than expected inflation, changes in technology or changes in laws or regulations, these costs may need to be financed by future landfill users or future tax revenue.

Energy Recovery Fund

This fund accounts for the operation of the Asphalt Plant that was approved and constructed in FY2007-2008. The Asphalt Plant was constructed at the landfill site to use methane gas produced by the landfill as an energy source for powering the plant. The amount of materials that can be recycled from the landfill in the making of asphalt can reduce the price of the asphalt. This will allow the County to pave additional roads and better maintain the road system due to the savings in producing our own asphalt.

Impact Fee Funds

Highlands County adopted impact fees on September 5, 2006. Tindale-Oliver & Associates, Inc. provided an impact fees study with the estimated cost for eight different impact fees. Transportation, Parks & Recreation, Correctional Facilities, Fire, Libraries, Law Enforcement, EMS, and Public Schools were all adopted impact fees by the Board of County Commissioners. All impact fees except for the Public Schools are at 30% of Tindale-Oliver & Associates, Inc. estimated impact fees. The Public Schools impact fees were implemented at 50% of Tindale-Oliver & Associates, Inc. estimated impact fees. The Board of County Commissioners voted unanimously to approve the impact fees with indexing of the fees being evaluated each year. The Board of County Commissioners agreed to revisit the impact fees annually and make any adjustments to the implementation percentage or indexing for inflation. In June of 2010 the Board of County Commissioners adopted the methodology of Duncan and Duncan to replace and update the original Tindale-Oliver & Associates, Inc. study. In June of 2009 the Board of County Commissioners suspended impact fees for one-year effective July 1, 2009. In June of 2010, 2011, 2012 and in 2013, the Board of County Commissioners agreed to suspend impact fees for an additional year thru June 30, 2014. On June 17, 2014, the Board of County Commissioners agreed to suspend fees for three (3) years until July 1, 2017; then on June 20, 2017 and June 5, 2018, Impact fees were suspended until June 30, 2018 and June 30, 2019, respectively. Then on May 21, 2019, the Board agreed to suspend impact fees thru June 30, 2020. Most recently, on April 21, 2020, the Board approved the suspension of impact fees for three (3) years effective July 1, 2020 thru June 30, 2023. A new impact fee study is scheduled for FY 2022-2023.

For the Fiscal Year 2022-2023 Tentative Budget, only the Impact Fees fund balances are budgeted.

Debt Service

Debt service is comprised of notes payable, revenue certificates, and certificates of indebtedness. The debt service information is contained in Section O.

Cash Management

Throughout the year, the Clerk of Court's Investment Advisory Group invests county funds in excess of those required to meet current expenses. In accordance with the investment policy adopted by the Board in December 2016, these funds are invested in various local government investment pools, certificates of deposit and a Truist (Sun Trust) checking account used for daily operations.

The local government investment pools were established to assist units of local government in maximizing net earnings on invested surplus funds, reducing the need for the imposition of additional taxes on county taxpayers. By pooling funds, participating governments benefit from economies of scale, full-time portfolio management, diversification, and liquidity. Investment managers of the pools typically allocate interest to the participants daily proportionate to the size of each government's investment. Local government investment pools offer various liquidity options. Some provide more immediate availabilities of funds while others offer longer term options with maturities ranging anywhere from one-month to a year. Investments consist of U.S. Government and agency repurchase agreements and certain corporate short-term obligations. The pooled fund minimizes interest rate risk by keeping average maturities short.

The Board utilizes a Truist (SunTrust) checking account for daily operations. The funds are in a Public Funds Interest Checking Account (collateralized per Florida Statutes Chapter 280), and the account is guaranteed to earn 2.15 basis points and no service fees for the first three (3) years which expires in February 2023. After February 2023 when pricing is restored, an Earnings Credit Rate of 2.00% will be applied and the interest rate will remain at 2.15 basis points.

Interest earned on pooled investments is allocated to the participating funds based on their average monthly balances.

Risk Management

Risk Retention Fund:

The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disaster. Effective April 1, 2009, the County became a member of Preferred Governmental Insurance Trust (PGIT), a local government liability risk trust. PGIT administers insurance activities relating to property, general liability, public official's and employment practices liability, worker's compensation, crime, and auto physical damage. PGIT provides insurance coverage directly with insurance providers for insurance coverage of the County but the County is liable for the deductible on certain coverages.

Employee Benefit Fund:

On October 1, 1977, the County established the Employee Benefit Fund to self-insure County employees and their dependents for group medical costs. In 1989, the County transferred its assets, liabilities and fund equity to an internal service fund. Medical claims are paid for by the premiums generated by employee contributions for dependents and contributions by the County for employees. This Fund was reestablished during FY 2012-2013.

The County has approved medical insurance coverage through Cigna for employees and optional coverage for spouse and dependents for FY2022-2023. This is an insured plan that also includes optional dental coverage; \$15,000 in life insurance is also provided for each employee and is included in the premium for health coverage.

Retirement Plan

All full-time employees of the County are participants in the Florida Retirement System (FRS), a defined benefit, multiple employer cost sharing public retirement system, which is controlled by the State Legislature and administered by the State of Florida, Department of Administration, and Division of Retirement. The FRS plan covers over 635,000 active members including 458,689 Pension Plan members and 179,577 Investment Plan members of various governmental units within the State of Florida. Since FY 2002-2003, employees have had the option to convert to an alternative plan referred to as the Public Employees Optional Retirement Plan (PEORP) or FRS Investment Plan. This plan provides for vesting after one (1) year of employment and provides portability if the employee leaves employment within the FRS system. The PEORP provides the employee with various investment options at the discretion of the employee. Such control of the investment of retirement benefits is not permitted under the FRS Pension Plan. Members of the FRS Investment Plan are not eligible for the Deferred Retirement Option Program (DROP).

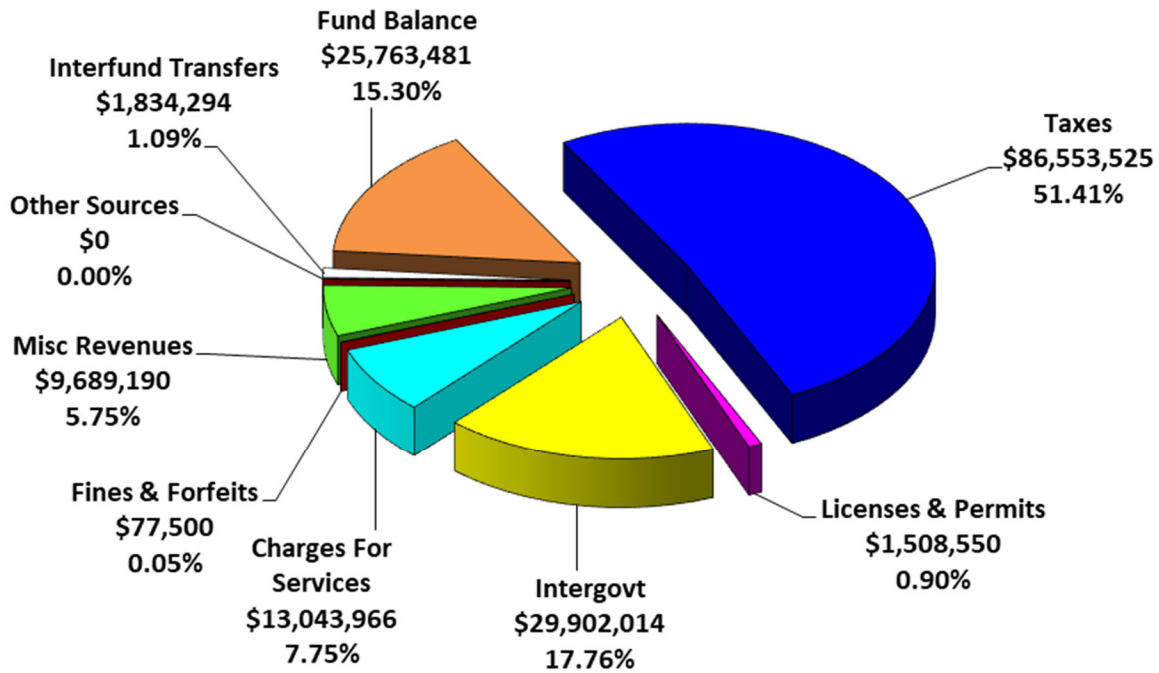
The FRS Pension Plan provides for vesting of benefits after 6 years of creditable service for employees hired prior to July 1, 2011 and vesting of benefits after 8 years for employees hired after June 30, 2011. Effective July 1, 2011, all FRS members must contribute 3% of their salary as retirement contributions, on a pre-tax basis to the retirement plan. For FRS members hired before July 1, 2011, normal retirement benefits are available to employees who retire at or after age 62 with 6 or more years of service. Early retirement is available after 6 years of service with a 5% reduction of benefits for each year prior to the normal retirement age. There is no age restriction or penalty for early retirement after 30 years of service. For FRS members hired after June 30, 2011, normal retirement benefits are available to employees who retire at or after age 65 with 8 or more years of services. The average final compensation used in calculating retirement benefits will be the highest 8 fiscal years of salary. Maximum benefits are earned after 33 years of service for Regular class, Senior Management Service Class and Elected Officers' Class. The DROP program permits employees with 30 or more years of service to process their retirement yet continue to work. The monthly benefits for the participants are placed in an investment account for the period of time the employee participates in DROP. The maximum period that an employee may participate in the DROP program is 5 years. Employees in the DROP program do not contribute 3% of their salary to the FRS retirement system. Participating employer contributions are based upon statewide rates established by the Legislature for FY2022-2023. The current rates applied to employee salaries are as follows:

Membership Class		Final Rate 7/1/2021	Normal Cost 7/1/2022	Unfunded Actuarial Liabilities	HIS **	PEORP Admin	Final Rate 7/1/2022
Regular	HA	10.82%	5.96%	4.23%	1.66%	0.06%	11.91%
Special Risk	HB	25.89%	16.44%	9.67%	1.66%	0.06%	27.83%
Special Risk Admin	HJ	37.76%	10.77%	26.16%	1.66%	0.06%	38.65%
Elected Officials	HI	51.42%	11.30%	43.98%	1.66%	0.06%	57.00%
Senior Mgmt.	HM	29.01%	7.70%	22.15%	1.66%	0.06%	31.57%
DROP *	DP	18.34%	7.79%	9.15%	1.66%	0.00%	18.60%

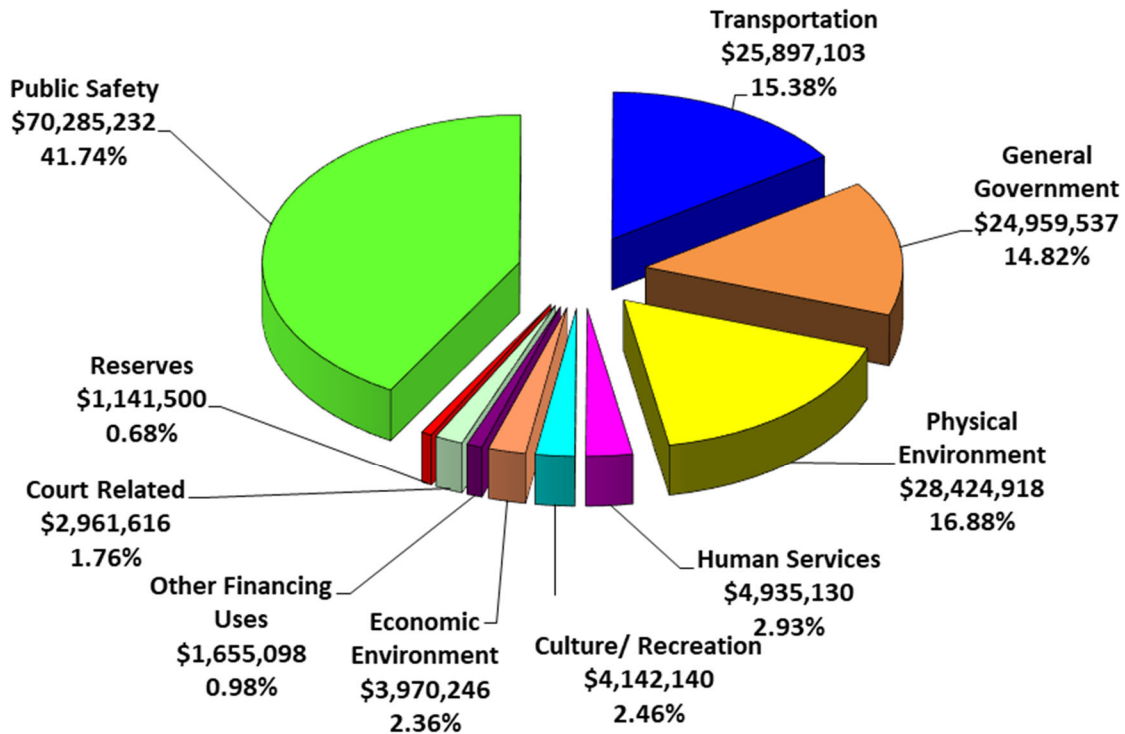
*DROP denotes Deferred Retirement Option Program

**H.I.S. denotes a Health Insurance Subsidy

WHERE THE MONEY COMES FROM



WHERE THE MONEY GOES



FY 2022/2023 TENTATIVE BUDGET \$168,372,520

Please Note: The Sum of ALL percent of total may not always be equal to 100.00% due to rounding.

HIGHLANDS COUNTY

GENERAL FUND ALLOCATION

Operating Departments	\$ 32,579,510	38.88%
Law Enforcement - BOCC	5,362,543	6.40%
Sheriff	34,085,095	40.68%
Clerk of Courts	4,593,090	5.48%
Property Appraiser	3,564,578	4.25%
Tax Collector	2,212,269	2.64%
Supervisor of Elections	1,396,256	1.67%
Total General Fund	\$ 83,793,341	100.00%

MANDATORY COMPONENTS

Detention Medical	\$ 997,460
State County Assistance	1,637,572
County Jail Building Maintenance	743,766
CRAs	1,699,496
Mental Health	530,865
HCRA	100,000
County Audit	235,745
Division of Forestry	34,579
Court Communications	44,514
Medical Examiner	473,530
Total	\$ 6,497,527
Outside Agencies	879,731
Board Departments	23,223,654
Transfers to Other Funds	1,497,098
Reserve for Contingency	481,500
Total Operating Departments:	\$ 32,579,510

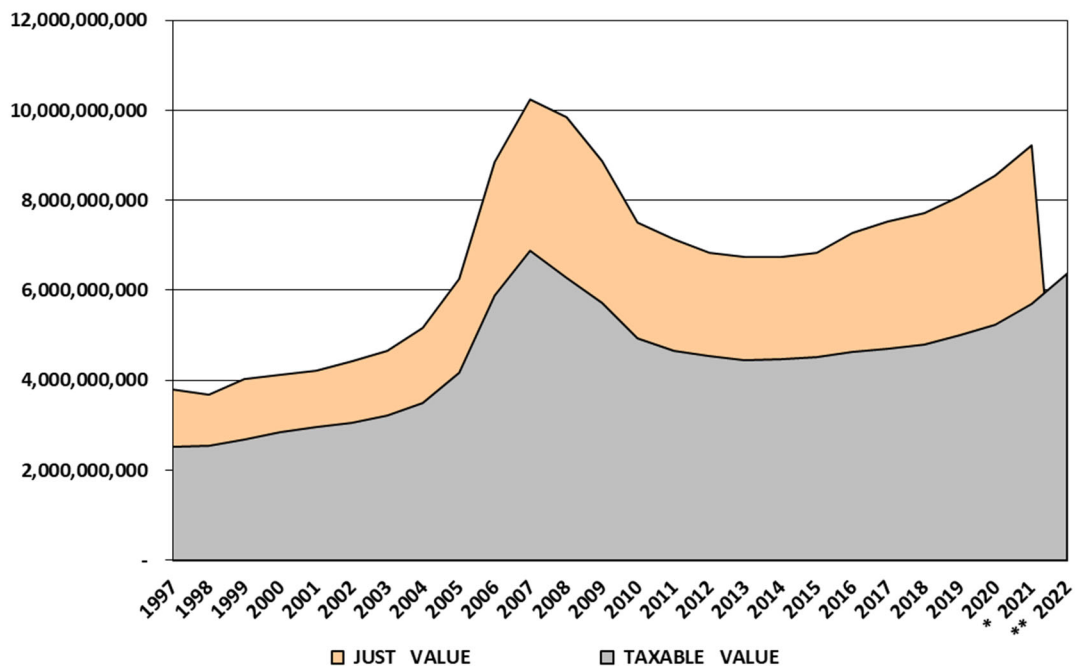
AD VALOREM TAX DATA

TAXROLL YEAR	FISCAL YEAR	ACTUAL REVENUE	RATE	\$/MILL	JUST VALUE	TAXABLE VALUE	RATIO OF TAXABLE vs. ASSESSED
2002	02/03	26,161,332	9.0000	2,906,815	4,430,315,520	3,054,559,139	69%
2003	03/04	27,562,147	9.0000	3,062,461	4,659,794,289	3,205,620,639	69%
2004	04/05	30,208,582	9.0000	3,356,509	5,164,892,765	3,482,922,775	67%
2005	05/06	35,749,748	9.0000	3,972,194	6,244,394,728	4,166,834,074	67%
2006	06/07	48,301,755	8.5000	5,682,559	8,847,036,549	5,887,483,997	67%
2007	07/08	48,909,129	7.3544	6,650,322	10,241,108,372	6,867,770,115	67%
2008	08/09	42,105,026	7.1000	5,930,285	9,834,084,705	6,274,707,840	64%
2009	09/10	39,077,186	7.1000	5,503,829	8,879,070,978	5,717,032,184	64%
2010	10/11	33,603,010	7.1000	4,732,818	7,506,346,367	4,921,416,247	66%
2011	11/12	32,121,427	7.1000	4,524,145	7,130,916,862	4,662,113,828	65%
2012	12/13	31,164,910	7.1000	4,389,424	6,830,031,493	4,547,821,035	67%
2013	13/14	30,409,671	7.1000	4,283,052	6,727,859,938	4,449,817,579	66%
2014	14/15	36,749,842	8.5500	4,298,227	6,736,715,214	4,464,136,645	66%
2015	15/16	37,041,673	8.5500	4,332,359	6,832,894,561	4,524,927,756	66%
2016	16/17	38,208,835	8.5500	4,468,870	7,268,749,938	4,631,162,983	64%
2017	17/18	38,103,839	8.5500	4,456,589	7,537,030,402	4,700,629,795	62%
2018	18/19	39,687,630	8.5500	4,641,828	7,710,012,562	4,793,259,399	62%
2019	19/20	41,605,275	8.5500	4,866,114	8,077,650,962	5,011,801,866	62%
2020	20/21	43,944,783	8.5500	5,139,741	8,543,016,454	5,228,393,499	61%
* 2021	21/22	46,088,445	8.5500	5,390,461	9,219,047,028	5,690,040,067	62%
** 2022	22/23	49,599,977	8.1000	6,123,454		6,378,597,815	

* This data is unaudited until revenue collections are complete and Certification of Final Taxable Value from the Department of Revenue is received. Includes reductions from Value Adjustments Board

** Calculated from the DR420 from the Property Appraiser.

AD VALOREM TAX GRAPH



PERSONNEL REQUESTS - BY FUND

Fund 005

Cost Center	Position Title	REQUESTED FY 22/23	TENTATIVE FY 22/23
2810	Economic Development Coord (@ 6 mos)	62,125	32,755
3400	Administrative Assistant (split w/Bldg)	24,506	25,309
3995	Admin Sec to CAC Coord. UPGRADE	13,400	11,969
5105	Promotions to Dual Cert. (7 @ 56%)	38,967	38,967
5105	Position Conversions (3)	0	0
	FUND 005 TOTALS	\$ 138,998	\$ 109,000

Fund 110

4101	Engineering Admin Assistant	52,000	0
4101	Jr Driveway & Utility Inspector (split w/Bldg)	86,137	44,106
4102	Admin Coord to R&B Administrator UPGRADE	4,800	3,020
4102	Cartegrpah Tech to Cartegraph Analyst UPGRADE	3,800	2,507
4998	GIS Analyst	62,972	0
	FUND 110 TOTALS	\$209,709	\$49,633

Fund 180

3400	Administrative Assistant (split w/Dev Svcs)	24,506	25,309
3440A	Jr Driveway & Utility Inspector (split w/Eng)	0	44,106
3440A	~~Two (2)~~ One (1) New Building Inspector II	218,726	159,890
3440A	Two (2) New Dev. Specialists (1 @ 6 mos)	92,918	73,596
	FUND 180 TOTALS	\$311,644	\$302,901

Fund 181

3217	Promotions to Dual Cert. (7)	30,617	30,617
3217	Position Conversions (3)	0	0
(Conversion of Shift Commander (Battalion Chief) Position to Division Chief)			
	FUND 181 TOTALS	\$30,617	\$30,617

	TOTAL REQUESTS:	\$690,968	\$492,151

STAFFING SUMMARY

COST CENTER	FY19-20 Adopted	FY20-21 Adopted	FY21-22 Adopted	FY22-23 Contin- uation	FY22-23 Issues	FY22-23 Tentative
BOARD OF COUNTY COMMISSIONERS:						
Judicial Technology	2.00	2.00	2.00	2.00	0.00	2.00
State Attorney Technology	1.00	1.00	1.00	1.00	0.00	1.00
Public Defender Technology	0.00	0.00	0.00	0.00	1.00	1.00
Court Facilities	2.50	2.50	2.50	2.50	0.00	2.50
Business Services	2.00	2.00	2.00	2.00	0.00	2.00
Board of Commissioners	5.00	5.00	5.00	5.00	0.00	5.00
County Attorney	3.00	3.00	2.00	2.00	0.00	2.00
County Administrator	5.00	5.00	4.00	4.00	0.00	4.00
Office of Management & Budget	4.25	4.75	4.40	4.40	-1.15	3.25
Human Resources	5.00	5.00	5.00	6.00	0.00	6.00
Risk Management	1.00	1.00	1.00	0.00	0.00	0.00
Non-ad Valorem Assessments	1.75	1.25	1.60	1.60	0.15	1.75
Public Information	1.50	1.34	2.34	2.34	-0.29	2.05
Purchasing	4.00	4.00	4.00	4.00	0.00	4.00
Facilities Management	18.50	18.50	20.50	21.50	0.00	21.50
County Planning/Development	5.00	5.00	5.00	9.00	0.00	9.00
Office of Economic Development	2.00	2.00	2.00	2.00	1.00	3.00
Veterans Service	4.00	4.00	4.00	4.00	0.00	4.00
Community/Public Safety	0.60	0.56	0.56	0.56	0.00	0.56
Fire Safety Inspections	0.00	0.20	0.20	0.20	0.00	0.20
Fire Assessments	45.40	33.64	33.64	39.40	0.29	39.69
Development Services	1.00	1.00	1.00	1.00	0.50	1.50
Zoning	10.00	10.00	10.00	6.25	0.00	6.25
Building	9.00	9.33	11.33	13.09	3.91	17.00
Emergency Management	4.00	4.00	4.00	4.00	0.00	4.00
Children's Advocacy Center	5.00	5.00	5.00	5.00	0.00	5.00
County Engineer	1.00	1.00	1.00	1.00	-0.25	0.75
Engineering Services	19.30	19.55	19.30	19.30	0.43	19.73
Road and Bridge	65.20	64.20	64.20	64.00	0.00	64.00
Bridge and Concrete	6.00	6.00	6.00	6.00	0.00	6.00
Maintenance Shop & Warehouse	11.80	11.80	11.80	11.00	0.00	11.00
Traffic Operations	10.00	12.00	14.00	14.00	0.00	14.00
ROW Maintenance	10.00	10.00	10.00	10.00	0.00	10.00
Shell Pit	2.00	2.00	2.00	2.00	0.00	2.00
Road & Bridge Director	1.00	1.00	1.00	1.00	-0.30	0.70
Solid Waste	26.20	26.78	27.03	26.03	0.24	26.27
Asphalt Plant	0.00	1.00	1.00	1.00	0.00	1.00
Geographic Information System	3.00	3.00	2.00	2.00	0.00	2.00
Emergency Medical Service	71.00	65.60	65.60	63.00	0.00	63.00
Community Programs	1.00	1.00	1.00	1.00	0.00	1.00
Healthy Families Highlands	8.00	8.00	8.00	8.00	0.00	8.00
Tourist Development	1.00	1.00	1.00	1.00	0.00	1.00
Community Program Services	1.00	1.00	1.00	1.00	-0.33	0.67
State Housing Initiatives Partnership Admin	1.00	1.00	1.00	1.00	0.33	1.33
Parks	15.00	15.00	15.00	15.00	0.00	15.00

COST CENTER	FY19-20 Adopted	FY20-21 Adopted	FY21-22 Adopted	FY22-23 Contin- uation	FY22-23 Issues	FY22-23 Tentative
Sports Complex	2.00	2.00	2.00	2.00	0.00	2.00
Heartland Library Coop	1.00	1.29	1.29	1.29	0.00	1.29
Library-Avon Park	3.00	3.00	3.00	3.00	0.00	3.00
Library-Sebring	7.00	6.71	6.71	6.71	0.00	6.71
Library-Lake Placid	3.00	3.00	3.00	3.00	0.00	3.00
Library-Countywide	2.00	2.00	2.00	2.00	0.00	2.00
County Extension	6.00	6.00	6.00	0.00	0.00	0.00
Natural Resources	3.00	4.00	4.00	4.00	0.15	4.15
Weed Control	7.00	7.00	7.00	7.00	0.15	7.15
BOARD TOTAL	430.00	417.00	421.00	419.17	5.83	425.00
ELECTED OFFICIALS:						
Clerk of Courts: Board Funded Positions	45.33	49.53	0.00	51.00	1.10	52.10
Clerk of Courts: State Funded Positions	27.17	28.26	0.00	29.09	2.99	32.08
Clerk of Courts: Trust Funded Positions	8.50	7.21	0.00	6.91	-0.09	6.82
Clerk of Courts: IT Internal Svc Fnd Positions	0.00	0.00	0.00	0.00	3.00	3.00
Property Appraiser	29.00	29.00	29.00	29.00	0.00	29.00
Sheriff : Board Funded Positions	328.20	334.10	0.00	340.10	4.50	344.60
Sheriff : Grant Funded Positions	59.80	54.90	0.00	48.90	-0.50	48.40
Supervisor of Elections	6.00	7.00	7.00	8.00	0.00	8.00
Tax Collector	43.00	43.00	43.00	45.00	1.00	46.00
OFFICIALS TOTAL	547.00	553.00	555.00	558.00	12.00	570.00
STAFFING TOTAL	977.00	970.00	976.00	977.17	17.83	995.00

Budget Summary: Title	FY 2019-20 Adopted	FY 2020-21 Adopted	FY 2021-22 Adopted	CONT Tentative	ISSUE Tentative	FY 2022-23 Tentative	Percent Change
GENERAL ADMINISTRATION							
Board of County Commissioners	472,352	481,907	501,461	517,535	0	517,535	3.21%
County Administrator	615,428	637,573	577,169	609,760	0	609,760	5.65%
Total	1,087,780	1,119,480	1,078,630	1,127,295	0	1,127,295	4.51%
ADMINISTRATIVE SERVICES							
County Attorney	384,778	416,002	395,360	392,375	0	392,375	-0.76%
County Audits-CPA	191,300	193,300	234,050	235,745	0	235,745	0.72%
Business Services	204,624	235,671	218,924	236,610	0	236,610	8.08%
Office of Management & Budget	332,692	379,317	353,988	321,923	0	321,923	-9.06%
Human Resources	293,562	315,411	335,256	434,524	0	434,524	29.61%
Risk Management	93,403	99,390	91,118	0	0	0	-100.00%
Non-Ad Valorem Assessments	110,468	73,282	98,926	117,536	0	117,536	18.81%
Public Information	97,581	111,396	134,839	129,917	0	129,917	-3.65%
Purchasing	268,284	311,878	332,876	356,725	0	356,725	7.16%
Facilities Management	1,427,891	1,447,641	1,624,992	1,858,699	0	1,858,699	14.38%
Courthouse Facilities	168,170	184,650	196,250	201,193	0	201,193	2.52%
Court Facilities	250,435	280,986	242,545	285,563	0	285,563	17.74%
Central Services	1,420,810	1,442,861	1,505,860	1,709,716	0	1,709,716	13.54%
Interfund Transfers-005	1,328,546	1,372,878	1,335,704	1,497,098	0	1,497,098	12.08%
Budgetary Expenditure Accounts	481,500	476,500	481,500	481,500	0	481,500	0.00%
Total	7,054,044	7,341,163	7,582,188	8,259,124	0	8,259,124	8.93%
COMMUNITY SERVICES							
COUNTY EXTENSION							
County Extension	274,062	284,599	291,031	343,957	0	343,957	18.19%
Subtotal	274,062	284,599	291,031	343,957	0	343,957	18.19%
EMERGENCY MANAGEMENT							
Local Emergency Management Agency	518,618	530,979	512,254	538,690	27,577	566,267	10.54%
Intergovt Radio Communication	386,292	391,431	394,645	399,736	0	399,736	1.29%
E911 Program - Landlines	1,096,720	1,168,657	1,209,959	364,858	0	1,312,864	8.50%
Communications Program	108,475	100,246	91,938	90,508	0	90,508	-1.56%
Geographic Information System	95,000	94,500	100,694	72,336	0	72,336	-28.16%
Subtotal	2,205,105	2,285,813	2,309,490	1,466,128	27,577	2,441,711	5.73%

Budget Summary: Title	FY 2019-20 Adopted	FY 2020-21 Adopted	FY 2021-22 Adopted	CONT Tentative	ISSUE Tentative	FY 2022-23 Tentative	Percent Change
PUBLIC SAFETY							
Crime Prevention	45,014	59,215	62,353	61,290	0	61,290	-1.70%
Law Enforcement Education	15,169	22,595	24,950	0	0	0	-100.00%
Domestic Violence Training	5,300	5,700	8,750	0	0	0	-100.00%
Public Safety	85,894	81,160	83,395	73,075	0	73,075	-12.37%
Division of Forestry	35,180	35,180	35,180	34,579	0	34,579	-1.71%
Fire Safety Inspections	32,842	43,860	42,071	25,980	32,000	57,980	37.81%
Fire Assessments	8,670,595	5,934,148	6,066,517	6,982,077	317,675	7,299,752	20.33%
County Jail Maintenance	729,022	725,719	718,854	743,766	0	743,766	3.47%
Detention & Correction-Medical	998,960	998,960	994,460	997,460	0	997,460	0.30%
Law Enforcement Maintenance	284,382	286,874	285,841	285,841	0	285,841	0.00%
Detention & Correction-Other	130,000	130,000	181,266	130,000	0	130,000	-28.28%
Law Enforcement - Other	2,864,269	2,778,945	3,450,982	4,946,702	0	4,946,702	43.34%
Children's Advocacy Center	330,477	373,815	385,304	401,938	11,969	413,907	7.42%
Emergency Medical Service	6,781,913	7,533,513	7,408,679	8,153,539	231,394	8,384,933	13.18%
Subtotal	21,009,017	19,009,684	19,748,602	22,836,247	593,038	23,429,285	18.64%
LIBRARIES							
Libraries - Heartland Coop	85,017	110,608	117,503	121,001	0	121,001	2.98%
Libraries - Avon Park	189,671	180,849	187,988	209,350	0	209,350	11.36%
Libraries - Sebring	439,316	439,279	439,320	494,247	0	494,247	12.50%
Libraries - Lake Placid	203,773	218,839	227,822	243,970	0	243,970	7.09%
Libraries - Countywide	138,637	141,039	155,911	170,450	0	170,450	9.33%
Subtotal	1,056,414	1,090,614	1,128,544	1,239,018	0	1,239,018	9.79%
PARKS AND RECREATION							
Recreation Department	330,000	330,000	330,000	330,000	0	330,000	0.00%
Parks Department	982,931	992,076	977,771	1,038,310	3,000	1,041,310	6.50%
Florida Boating Improvement Program	108,714	74,678	72,670	48,000	0	48,000	-33.95%
Sports Complex	170,221	182,291	208,299	211,664	21,000	232,664	11.70%
Subtotal	1,591,866	1,579,045	1,588,740	1,627,974	24,000	1,651,974	3.98%

Budget Summary: Title	FY 2019-20 Adopted	FY 2020-21 Adopted	FY 2021-22 Adopted	CONT Tentative	ISSUE Tentative	FY 2022-23 Tentative	Percent Change
HUMAN SERVICES							
Hospital District	286,050	334,125	272,734	260,000	0	260,000	-4.67%
Veteran Service Office	220,685	222,814	252,190	263,716	0	263,716	4.57%
Mental Health	511,704	530,865	530,865	530,865	0	530,865	0.00%
Health Care Responsibility Act	125,000	100,000	100,000	100,000	0	100,000	0.00%
Community Programs	106,610	113,277	118,414	139,159	0	139,159	17.52%
Public Assistance Programs	65,738	68,993	70,189	83,576	0	83,576	19.07%
State-County Assistance Programs	1,752,443	1,773,708	1,652,005	1,637,572	0	1,637,572	-0.87%
Nu-Hope	42,045	42,886	46,886	46,886	0	46,886	0.00%
Non-Profit Community Agencies	30,000	30,600	30,000	30,000	0	30,000	0.00%
Transportation for Disadvantaged Program	193,533	198,309	183,430	198,430	0	198,430	8.18%
Drivers Ed Safety	18,045	20,000	27,250	27,500	0	27,500	0.92%
Healthy Families - Highlands	433,252	457,344	477,322	460,408	0	460,408	-3.54%
Community Program Services	42,111	54,723	58,754	42,055	0	42,055	-28.42%
Home Investment Partnership	0	615	553	0	0	0	-100.00%
State Housing Initiatives Partnership - Admin	109,742	66,276	69,597	101,411	0	101,411	45.71%
State Housing Initiatives Partnership - Program	274,158	323,191	297,760	142,500	0	142,500	-52.14%
Subtotal	4,211,116	4,337,726	4,187,949	4,064,078	0	4,064,078	-2.96%
ENVIRONMENT							
Natural Resources	711,745	441,290	409,434	715,853	0	715,853	74.84%
Cooperative Aquatic Plant Program	554,986	572,716	586,787	648,626	0	648,626	10.54%
Conservation Trust	59,000	55,998	58,338	49,704	0	49,704	-14.80%
Subtotal	1,325,731	1,070,004	1,054,559	1,414,183	0	1,414,183	34.10%
Total	31,673,311	29,657,485	30,308,915	32,991,585	644,615	34,584,206	14.11%
GROWTH MANAGEMENT							
TRANSPORTATION							
County Engineer	171,136	179,145	188,044	153,004	0	153,004	-18.63%
Engineering Services	1,644,261	1,707,851	1,752,900	1,797,186	44,106	1,841,292	5.04%
Road & Bridge Services	6,284,229	6,220,348	6,227,296	6,486,746	5,527	6,492,273	4.26%
Bridge & Concrete	367,078	374,851	396,468	427,403	0	427,403	7.80%
Maintenance Shop and Warehouse	869,026	877,577	891,416	865,371	0	865,371	-2.92%
Traffic Operations	1,171,639	1,684,121	1,505,344	1,608,674	7,000	1,615,674	7.33%
Mowing - Right of Ways	596,678	608,021	642,708	689,558	0	689,558	7.29%
County Shell Pit	252,060	253,408	256,930	285,693	0	285,693	11.19%

Budget Summary: Title	FY 2019-20 Adopted	FY 2020-21 Adopted	FY 2021-22 Adopted	CONT Tentative	ISSUE Tentative	FY 2022-23 Tentative	Percent Change
Sebring Parkway Maintenance	224,628	225,418	244,122	234,526	0	234,526	-3.93%
Multi Use Path / Sidewalks	97,340	10,000	85,683	46,366	0	46,366	-45.89%
Road & Bridge	148,801	155,770	130,458	110,480	0	110,480	-15.31%
Geographic Information System	262,259	260,178	186,298	197,309	0	197,309	5.91%
Interfund Transfers- 110	821,577	821,972	81,324	76,526	0	76,526	-5.90%
Budgetary Expenditure Accounts 110	200,000	200,000	200,000	200,000	0	200,000	0.00%
Subtotal	13,110,712	13,578,660	12,788,991	13,178,842	56,633	13,235,475	3.49%
SOLID WASTE							
Refuse Disposal System	4,880,450	6,550,532	10,977,277	6,530,275	6,411,000	12,941,275	17.89%
Waste Tire Processing	1,179	1,179	1,179	1,179	0	1,179	0.00%
Landfill Closure Program	43,027	74,777	42,777	43,662	0	43,662	2.07%
Recycling Grant	26,629	38,748	19,249	38,748	0	38,748	101.30%
Refuse Collection Program	4,723,006	4,866,601	4,834,116	5,151,803	0	5,151,803	6.57%
Asphalt Plant	5,076,294	3,869,470	4,033,108	3,189,019	0	3,189,019	-20.93%
Budgetary Expenditure Accounts-401	580,000	630,140	250,000	250,000	0	250,000	0.00%
Subtotal	15,330,585	16,031,447	20,157,706	15,204,686	6,411,000	21,615,686	7.23%
DEVELOPMENT DEPARTMENT							
County Planning and Zoning	830,773	389,533	678,894	620,651	0	620,651	-8.58%
Office of Economic Development	324,044	303,424	378,048	330,368	32,755	363,123	-3.95%
Development Services	149,383	144,911	167,556	174,478	25,309	199,787	19.24%
Code Enforcement	637,779	651,868	417,935	420,213	0	420,213	0.55%
Building Department - 180	988,300	991,800	1,300,239	1,217,520	643,677	1,861,197	43.14%
Nuisance Abatement	38,600	60,800	55,300	57,000	0	57,000	3.07%
Historic Preservation Commission	2,230	7,130	4,730	3,880	0	3,880	-17.97%
Tourist Development - Operations	146,467	142,190	147,252	168,642	0	168,642	14.53%
Tourist Development - Marketing & Promotion	682,559	532,625	682,748	881,358	0	881,358	29.09%
Tourist Development - Lakes	40,000	0	0	267,902	0	267,902	100.00%
Tourist Development - Promote/Advertise Lakes	3,286	8,035	0	0	0	0	0.00%
Tourist Development - Asset Development/Enhance	217,500	187,562	275,000	350,000	0	350,000	27.27%
Subtotal	4,060,921	3,419,878	4,107,702	4,492,012	701,741	5,193,753	26.44%
Total	32,502,218	33,029,985	37,054,399	32,875,540	7,169,374	40,044,914	8.07%

Budget Summary: Title	FY 2019-20 Adopted	FY 2020-21 Adopted	FY 2021-22 Adopted	CONT Tentative	ISSUE Tentative	FY 2022-23 Tentative	Percent Change
COURTS AND ELECTED OFFICIALS							
COURTS							
Circuit Court Administration	15,179	15,118	11,244	12,566	0	12,566	11.76%
Judicial Technology	141,877	142,815	206,321	223,394	0	223,394	8.27%
State Attorney	16,946	19,196	19,196	19,196	0	19,196	0.00%
State Attorney Technology	254,161	252,141	234,331	252,876	0	252,876	7.91%
Public Defender	6,011	6,033	6,245	8,700	0	8,700	39.31%
Public Defender Technology	96,982	96,182	99,518	165,242	0	165,242	66.04%
Pre-Trial Release Circuit Criminal	125,824	131,597	131,946	147,352	0	147,352	11.68%
Cir Ct Family Pro Se Services	89,919	58,080	36,091	38,768	0	38,768	7.42%
Guardian Ad Litem Circuit Juvenile	2,208	1,977	3,040	4,052	0	4,052	33.29%
Law Library - 177A	17,700	18,850	25,400	24,900	0	24,900	-1.97%
Law Library - 176	15,000	15,000	15,000	15,000	0	15,000	0.00%
Law Library CCC - 005	130,182	134,105	122,118	111,643	0	111,643	-8.58%
Legal Aid - 177B	50,500	51,800	52,335	58,886	0	58,886	12.52%
Teen Court - 177C	17,700	18,850	25,400	24,900	0	24,900	-1.97%
Innovations & Support	97,000	103,500	51,400	50,400	0	50,400	-1.95%
Subtotal	1,077,189	1,065,244	1,039,585	1,157,875	0	1,157,875	11.38%
ELECTED OFFICIALS							
Clerk to Board	3,124,174	3,161,955	3,285,629	3,998,209	0	3,998,209	21.69%
Clerk to Board - Other	689,263	777,806	857,193	297,118	0	297,118	-65.34%
Courthouse Security Sheriff	1,147,970	1,206,251	1,275,288	1,375,871	0	1,375,871	7.89%
Sheriff	18,500,286	19,293,659	20,302,109	20,909,428	0	20,909,428	2.99%
Detention and Correction	9,718,938	10,007,541	10,661,119	11,799,796	0	11,799,796	10.68%
Tax Collector	1,839,354	1,886,694	1,968,654	2,212,269	0	2,212,269	12.37%
Property Appraiser	3,255,577	3,221,865	3,317,018	3,564,578	0	3,564,578	7.46%
Supervisor of Elections	1,234,583	898,922	1,223,476	1,396,256	0	1,396,256	14.12%
Subtotal	39,510,145	40,454,693	42,890,486	45,553,525	0	45,553,525	6.21%
Total	40,587,334	41,519,937	43,930,071	46,711,400	0	46,711,400	6.33%

Budget Summary: Title	FY 2019-20 Adopted	FY 2020-21 Adopted	FY 2021-22 Adopted	CONT Tentative	ISSUE Tentative	FY 2022-23 Tentative	Percent Change
OTHER AGENCIES							
Medical Examiner	403,423	436,705	463,345	473,530	0	473,530	2.20%
County Health Dept	251,505	256,535	256,535	256,535	0	256,535	0.00%
Community Redevelopment Agency-Sebring	478,200	494,223	549,037	656,869	0	656,869	19.64%
Community Redevelopment Agency-Avon Park	176,547	213,693	250,431	354,360	0	354,360	41.50%
Sebring Regional Airport/Industrial Park CRA	392,301	395,536	390,155	424,016	0	424,016	8.68%
Community Redevelopment Agency-AP Airport	20,579	20,514	20,304	21,445	0	21,445	5.62%
Community Redevelopment Agency-AP Southside	51,575	67,861	98,113	136,840	0	136,840	39.47%
Community Redevelopment Agency-Lake Placid	25,717	32,602	48,398	105,966	0	105,966	118.95%
Total	1,799,847	1,917,669	2,076,318	2,429,561	0	2,429,561	17.01%
DEBT SERVICE							
Ball Field Complex Debt	156,482	0	0	0	0	0	0.00%
Long Term Notes - 151	2,542,129	3,134,590	3,134,590	3,139,010	0	3,139,010	0.14%
Total	2,698,611	3,134,590	3,134,590	3,139,010	0	3,139,010	0.14%
INFRASTRUCTURE CAPITAL PROJECTS							
HCFPIRN LTD Capital Fund	0	2,948,886	2,773,950	2,306,706	0	2,306,706	-16.84%
Transportation Projects -151	26,316,796	25,699,300	15,405,141	10,838,079	1,079,000	11,917,079	-22.64%
Recreation Department - 151	764,950	722,519	300,000	609,483	0	609,483	103.16%
Parks Projects - 151	92,275	110,208	123,000	150,000	300,000	450,000	265.85%
Natural Resources - 151	0	85,000	0	0	0	0	0.00%
Central Services - 151	1,112,000	1,008,750	1,318,587	1,861,707	111,828	1,973,535	49.67%
Elections - 151	0	0	0	0	96,515	96,515	100.00%
Building Operation & Maintenance - 151	2,873,646	2,068,744	1,276,175	3,310,054	369,500	3,679,554	188.33%
Sheriff - 151	400,000	360,000	505,000	757,260	0	757,260	49.95%
County Jail - 151	1,700,000	32,003	1,797,578	1,518,365	0	1,518,365	-15.53%
Emergency Operations Ctr - 151	108,487	380,000	987,000	50,000	0	50,000	-94.93%
Emergency Medical Services - 151	570,500	482,278	259,230	280,000	75,000	355,000	36.94%
Animal Control - 151	389,628	506,565	756,323	1,063,258	0	1,063,258	40.58%
Interfund Transfer - 151	81,474	81,474	81,474	81,474	0	81,474	0.00%
Budgetary Expenditure Accounts - 151	250,000	121,000	175,000	210,000	0	210,000	20.00%
Total	35,602,525	34,606,727	25,758,458	23,036,386	2,031,843	25,068,229	-2.68%

Budget Summary: Title	FY 2019-20 Adopted	FY 2020-21 Adopted	FY 2021-22 Adopted	CONT Tentative	ISSUE Tentative	FY 2022-23 Tentative	Percent Change
IMPACT FEES							
Parks & Rec Impact Fees - Avon Park	4,638	4,638	0	4,945	0	4,945	100.00%
Correctional Facilities Impact Fees	4,572	4,572	0	4,876	0	4,876	100.00%
Fire Services Impact Fees	4,848	4,848	0	5,164	0	5,164	100.00%
Library Impact Fees	1,734	1,734	0	1,852	0	1,852	100.00%
Law Enforcement Impact Fees	1,341	1,341	0	1,432	0	1,432	100.00%
Emergency Medical Services Impact Fees	1,037	1,037	0	1,109	0	1,109	100.00%
Total	18,170	18,170	0	19,378	0	19,378	100.00%
SPECIAL DISTRICTS							
ROAD AND DRAINAGE DISTRICTS							
Oak Manor Ave Road Paving	0	75,567	4,542	4,542	0	4,542	0.00%
Thunderbird Rd Wastewater Spc Ben Dist	17,195	17,200	18,700	18,350	0	18,350	-1.87%
Sun 'N Lakes 1-20 Improvement Trust	57,750	58,425	60,000	61,750	0	61,750	2.92%
Highlands Park Estates Spc Ben Dist	84,637	78,612	87,492	110,217	0	110,217	25.97%
Orange Blossom Unit 12 Spc Ben Dist	8,005	8,200	8,400	8,500	0	8,500	1.19%
Sebring Acres Spc Ben Dist	30,700	75,700	75,765	74,900	0	74,900	-1.14%
Sun'n Lakes of LP Spc Recreational Dist	86,603	104,468	93,809	180,988	0	180,988	92.93%
Orange Blossom Est Spc Ben Dist (1-19)	23,325	22,900	23,450	23,500	0	23,500	0.21%
Red Hill Farms Improve Dist	6,763	6,763	6,763	8,855	0	8,855	30.93%
Placid Lakes Spc Ben Dist	287,642	320,563	288,808	299,518	0	299,518	3.71%
Istokpoga Marsh Watershed Improve Dist	805,861	4,886,751	4,671,075	4,957,840	0	4,957,840	6.14%
Avon Park Estates Spc Ben Dist	92,400	92,400	275,500	292,500	0	292,500	6.17%
Hickory Hills Spc Ben Dist	25,600	23,417	0	0	0	0	0.00%
Highlands Park Estates Imp Trust	20,000	59,847	60,450	63,000	0	63,000	4.22%
Subtotal	1,546,481	5,830,813	5,674,754	6,104,460	0	6,104,460	7.57%
LIGHTING DISTRICTS							
Highway Park Spc Ben Dist	8,926	9,093	9,141	8,643	0	8,643	-5.45%
Lake Haven Estates Spc Ben Dist	11,458	11,658	11,725	12,700	0	12,700	8.32%
Sebring Hills Spc Ben Dist	25,883	25,883	26,047	25,120	0	25,120	-3.56%
Orange Villa MH Est Spc Ben Dist	1,720	1,775	1,900	2,030	0	2,030	6.84%
Sebring Country Estates Spc Ben Dist	23,000	23,000	23,000	25,300	0	25,300	10.00%
Subtotal	70,987	71,409	71,813	73,793	0	73,793	2.76%

Budget Summary: Title	FY 2019-20 Adopted	FY 2020-21 Adopted	FY 2021-22 Adopted	CONT Tentative	ISSUE Tentative	FY 2022-23 Tentative	Percent Change
FIRE DISTRICTS							
West Sebring Spc Ben Fire Dist	0	115,635	98,400	75,000	0	75,000	-23.78%
Lake Placid Spc Ben Fire Dist	0	410,100	410,000	406,868	0	406,868	-0.76%
Lorida Spc Ben Fire Dist	0	39,600	0	0	0	0	0.00%
Venus Spc Ben Fire Dist	0	78,602	47,492	104,098	0	104,098	119.19%
Desoto City Spc Ben Fire Dist	0	0	0	37,901	0	37,901	100.00%
Highlands Lakes Spc Tax Dist	0	126,870	0	0	0	0	0.00%
Leisure Lakes Spc Ben Fire Dist	0	109,772	117,338	128,414	0	128,414	9.44%
Highlands Park Spc Ben Fire Dist	0	52,890	30,835	58,869	0	58,869	90.92%
Subtotal	0	933,469	704,065	811,150	0	811,150	15.21%
Total	1,617,468	6,835,691	6,450,632	6,989,403	0	6,989,403	8.35%
GRAND TOTAL	154,641,308	159,180,897	157,374,201	157,578,682	9,845,832	168,372,520	6.99%

AGENCY FUNDING

ORGANIZATION	FY17-18 ADOPTED	FY18-19 ADOPTED	FY19-20 ADOPTED	FY20-21 ADOPTED	FY21-22 ADOPTED	FY22-23 TENTATIVE
RECREATION:						
AVON PARK RECREATION (INTERLOCAL)	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
SEBRING RECREATION (INTERLOCAL)	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
LAKE PLACID RECREATION (INTERLOCAL)	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
OTHER AGENCIES:						
NU-HOPE	\$42,045	\$42,045	\$42,045	\$42,886	\$46,886	\$46,886
IDA-ECONOMIC DEVELOPMENT	\$0	\$0	\$0	\$0	\$0	\$0
HEALTH UNIT	\$243,000	\$243,000	\$251,505	\$256,535	\$256,535	\$256,535
SAFEHOUSE	\$30,000	\$30,000	\$30,000	\$30,600	\$30,000	\$30,000
TOTAL	\$645,045	\$645,045	\$653,550	\$660,021	\$663,421	\$663,421

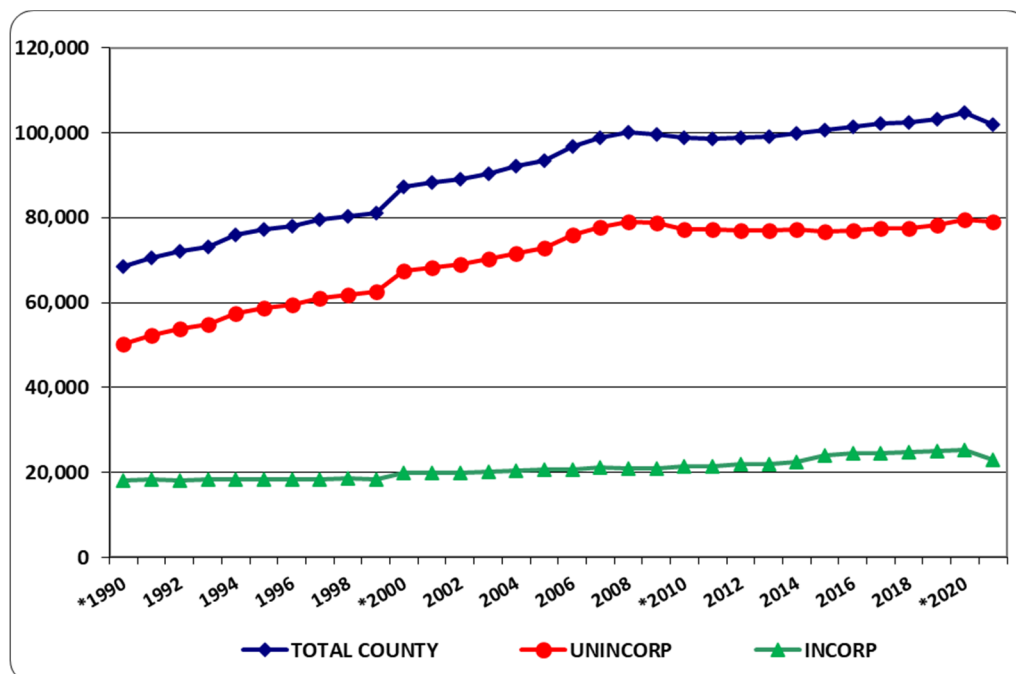
POPULATION DATA FOR HIGHLANDS COUNTY

YEAR	FY	TOTAL COUNTY	UNINCORP	TOTAL POP % CHANGE	UNINCORP % CHANGE	INCORP
1991	92/93	70,609	52,308	3.18%	3.95%	18,301
1992	93/94	72,157	53,966	2.19%	3.17%	18,191
1993	94/95	73,203	54,793	1.45%	1.53%	18,410
1994	95/96	75,860	57,493	3.63%	4.93%	18,367
1995	96/97	77,270	58,832	1.86%	2.33%	18,438
1996	97/98	77,914	59,504	0.83%	1.14%	18,410
1997	98/99	79,465	61,099	1.99%	2.68%	18,366
1998	99/00	80,458	61,952	1.25%	1.40%	18,506
1999	00/01	81,143	62,713	0.85%	1.23%	18,430
*2000	01/02	87,366	67,489	7.67%	7.62%	19,877
2001	02/03	88,212	68,288	0.97%	1.18%	19,924
2002	03/04	89,038	69,011	0.94%	1.06%	20,027
2003	04/05	90,393	70,258	1.52%	1.81%	20,135
2004	05/06	92,057	71,531	1.84%	1.81%	20,526
2005	06/07	93,456	72,793	1.52%	1.76%	20,663
2006	07/08	96,672	75,900	3.44%	4.27%	20,772
2007	08/09	98,727	77,642	2.13%	2.30%	21,085
2008	09/10	100,207	79,150	1.50%	1.94%	21,057
2009	10/11	99,713	78,851	-0.49%	-0.38%	20,862
*2010	11/12	98,786	77,236	-0.93%	-2.05%	21,550
2011	12/13	98,712	77,132	-0.07%	-0.13%	21,580
2012	13/14	98,955	77,041	0.25%	-0.12%	21,914
2013	14/15	99,092	77,026	0.14%	-0.02%	22,066
2014	15/16	99,818	77,264	0.73%	0.31%	22,554
2015	16/17	100,748	76,662	0.93%	-0.78%	24,086
2016	17/18	101,531	77,007	0.78%	0.45%	24,524
2017	18/19	102,138	77,548	0.60%	0.70%	24,590
2018	19/20	102,441	77,535	0.30%	-0.02%	24,906
2019	20/21	103,342	78,371	0.88%	1.08%	24,971
*2020	21/22	104,810	79,561	1.42%	1.52%	25,249
**2021	22/23	102,042	79,060	-2.64%	-0.63%	22,982

*Actual Census Count (once every 10 years).

**Data Source: Office of Economic & Demographic Research (<http://www.state.fl.us/edr/population.htm>)

Note: All other population numbers are estimates/projections based upon data from the Bureau of Economic and Business Research (BEBR).



Highlands County
Budget By Fund Summary
FY 2022 - 2023

Fund	Title	Revenue	Expenditures	Variance
005	GENERAL FUND	83,793,341	(83,793,341)	0
102	DESOTO CITY SB FIRE	37,901	(37,901)	0
104	ORANGE VILLA SBD	2,030	(2,030)	0
107	PLACID LAKES SBD	299,518	(299,518)	0
108	SEBRING COUNTRY EST SBD	25,300	(25,300)	0
109	ISTOKPOGA MARSH IMP DIST	4,957,840	(4,957,840)	0
110	COUNTY TRANSPORT TRUST	13,000,949	(13,000,949)	0
111	AVON PARK ESTATES SBD	292,500	(292,500)	0
114	LEISURE LAKES SP BEN FIRE	128,414	(128,414)	0
116	HIGHLANDS PARK SB FIRE	58,869	(58,869)	0
117	HIGHLANDS PK EST IMP TRST	63,000	(63,000)	0
118	SEBRING HILLS SBD	25,120	(25,120)	0
119	RED HILL FARMS IMP DIST	8,855	(8,855)	0
121	OAK MANOR AVE ROAD PAVING	4,542	(4,542)	0
122	E911 OPERATIONS FUND	1,312,864	(1,312,864)	0
123	LIBRARY COOP FUND	121,001	(121,001)	0
127	ORANGE BLOSSOM EST 1-19	23,500	(23,500)	0
128	SUN'N LAKES PLACID RECRE	180,988	(180,988)	0
129	CONSERVATION TRUST FUND	49,704	(49,704)	0
131	INTERGOVT RADIO COMMUNICA	399,736	(399,736)	0
133	WEST SEBRING SB FIRE	75,000	(75,000)	0
134	SEBRING ACRES SBD	74,900	(74,900)	0
135	ORANGE BLOSSOM UNIT 12	8,500	(8,500)	0
136	LAKE HAVEN ESTATES SBD	12,700	(12,700)	0
137	VENUS SB FIRE DISTRICT	104,098	(104,098)	0
143	FL BOATING IMPROVEMENT	48,000	(48,000)	0
144	LAKE PLACID SB FIRE DIST	406,868	(406,868)	0
146	HIGHWAY PARK SBD	8,643	(8,643)	0
148	HIGHLANDS PARK EST SBD	110,217	(110,217)	0
149	DRIVER ED SAFETY TRUST FD	27,500	(27,500)	0
151	LOCAL GOVT INFRA SURTAX	25,900,533	(25,900,533)	0
152	TOURIST DEV TRUST FUND	1,667,902	(1,667,902)	0
155	HOSPITAL DISTRICT	260,000	(260,000)	0

Fund	Title	Revenue	Expenditures	Variance
166	SHIP	243,911	(243,911)	0
172	SUN N LAKES 1-20 IMP TRST	61,750	(61,750)	0
174	FIRE INSPECTION	57,980	(57,980)	0
175	SEBRING PARKWAY MAINT	234,526	(234,526)	0
176	STATE COURT FACILITIES TF	300,563	(300,563)	0
177	INNOVATIONS & SUPP CTS TF	50,400	(50,400)	0
177A	LAW LIBRARY TRUST FUND	24,900	(24,900)	0
177B	LEGAL AID TRUST FUND	58,886	(58,886)	0
177C	TEEN COURT JUV ASSIST TF	24,900	(24,900)	0
178	CRIME PREVENTION	61,290	(61,290)	0
179	COURT TECH 28.24(12)(E)1	641,512	(641,512)	0
180	BUILDING FUND	1,861,197	(1,861,197)	0
181	FIRE ASSESSMENT FUND	7,299,752	(7,299,752)	0
191A	IMPACT FEE P&R AVON PARK	4,945	(4,945)	0
192	IMPACT FEE CORR FACILITY	4,876	(4,876)	0
193	IMPACT FEE FIRE	5,164	(5,164)	0
194	IMPACT FEE LIBRARIES	1,852	(1,852)	0
195	IMPACT FEE LAW ENFORCEMENT	1,432	(1,432)	0
196	IMPACT FEE EMS	1,109	(1,109)	0
197	T-BIRD RD WASTEWATER SBD	18,350	(18,350)	0
355	HCFPIRN LTD CAPITAL FUND	2,306,706	(2,306,706)	0
401	SOLID WASTE	18,426,667	(18,426,667)	0
420	ENERGY RECOVERY	3,189,019	(3,189,019)	0
Total FY : 2022 - 2023 Budget:		168,372,520	(168,372,520)	0

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
GENERAL FUND							
005	3111000		AD VALOREM TAXES COUNTY	\$46,088,445	\$46,913,224	\$49,599,977	7.62%
			AD VALOREM TAXES COUNTY (8.30 MILS)			\$49,599,977	
005	3112000		AD VALOREM TAXES PRIOR YR	\$250,000	\$248,255	\$300,000	20.00%
			DELINQUENT AD VALOREM TAXES			\$300,000	
Property Taxes				\$46,338,445	\$47,161,479	\$49,899,977	7.69%
005	3290000		ANIMAL CONTROL TAGS	\$1,000	\$500	\$1,000	0.00%
			COLLECTIONS FROM SHERIFF			\$1,000	
Licenses & Permits				\$1,000	\$500	\$1,000	0.00%
005	3312130Z		US DOJ GRANT (FDLE)	\$0	\$0	\$161,500	100.00%
			DOJ EDWARD BYRNE MEMORIAL (JAG - DIRECT)			\$19,000	
			FDLE EDWARD BYRNE MEMORIAL (JAG COUNTYWIDE)			\$60,000	
			RESIDENTIAL SUBSTANCE ABUSE TREATMENT PROGRAM (RSAT)			\$82,500	
005	3312211Z		VOCA GRANT	\$127,572	\$30,125	\$119,067	-6.67%
			VICTIM OF ADVOCATE PROGRAM GRANT (VOCA)			\$119,067	
005	3312550Z		PROJ EMERG MGMT PREPARE-F	\$59,293	\$73,729	\$0	-100.00%
005	3312600Z		COPS GRANT	\$68,953	\$49,855	\$71,301	3.41%
			2020 COPS HIRING PROGRAM			\$71,301	
005	3312902Z		SCAAP PROGRAM REVENUE	\$20,000	\$0	\$20,000	0.00%
			STATE CRIMINAL ALIEN ASSISTANCE PROGRAM (SCAAP)			\$20,000	
005	3312903Z		DEPT OF JUSTICE - PROJECT	\$19,000	\$0	\$0	-100.00%
005	3315100Z		AMERICAN RESCUE PLAN ACT	\$0	\$20,531,653	\$0	0.00%
005	3316901Z		US HHS GRANT - OTHER	\$388,023	\$248,912	\$335,481	-13.54%
			PROJECT 21004 HEALTHY FAMILIES GRANT (9 MOS)			\$252,453	
			PROJECT 22004 HEALTHY FAMILIES GRANT (3 MOS)			\$83,028	
005	3330000		FED PMTS IN LIEU OF TAXES	\$0	\$6,658	\$0	0.00%
005	3342130Z		FDLE GRANT	\$133,148	\$0	\$945,000	609.74%
			DEPUTY MIN SALARY & DECOMPRESSION ASSISTANCE GRANT			\$945,000	
005	3342170Z		EMS TRUST GRANT	\$0	\$190,355	\$0	0.00%
005	3342300Z		PROJ HAZ MATERIALS PLAN	\$1,600	\$1,859	\$0	-100.00%
005	3342500Z		PROJECT EMERG MGT PREPARE	\$105,409	\$105,806	\$0	-100.00%
005	3343971Z		PRJ FL FISH & WILDLIFE COMM	\$9,960	\$0	\$0	-100.00%
005	3343990Z		PROJECT AQUATIC PLANT	\$324,431	\$252,522	\$342,764	5.65%
			PROJECT 21005 STATE AQUATIC WEED GRANT (9 MOS)			\$283,158	
			PROJECT 22005 STATE AQUATIC WEED GRANT (3 MOS)			\$59,606	
005	3344930Z		SWFWMD-WATER CONTROL	\$0	\$0	\$195,000	100.00%
			ROLLOVER PROJECT 21062 LK JUNE IN THE WINTER CATFISH CREEK BMP'S			\$195,000	
005	3344950Z		PROJECT DOT GRANT	\$0	\$156	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
005	3346900Z		OTHER HUMAN SERVICES PROJ	\$0	\$61,049	\$0	0.00%
005	3347100		LIBRARY SVC TECHNOLOGY	\$173,845	\$204,959	\$205,000	17.92%
			STATE FUNDING			\$205,000	
005	3351200		STATE REV SHARING PROCEED	\$2,793,295	\$3,122,497	\$3,475,775	24.43%
			CURRENT YEAR			\$3,475,775	
005	3351300		INSURANCE AGENT	\$25,900	\$14,289	\$28,000	8.11%
			CURRENT YEAR			\$28,000	
005	3351400		MOBILE HOMES	\$215,500	\$218,515	\$215,000	-0.23%
			CURRENT YEAR			\$215,000	
005	3351500		ALCOHOLIC LICENSE	\$31,500	\$33,253	\$40,000	26.98%
			CURRENT YEAR			\$40,000	
005	3351810		HALF-CENT SALES TAX	\$6,685,443	\$4,695,662	\$7,433,395	11.19%
			CURRENT YEAR			\$7,433,395	
005	3352000		F/F SUPPLEMENTAL COMP FD	\$7,500	\$4,919	\$10,000	33.33%
			CURRENT YEAR			\$10,000	
005	3359000		STATE SHARED REV OTHER	\$4,280,870	\$4,861,477	\$4,360,810	1.87%
			FISCALLY CONSTRAINED			\$4,360,810	
005	3360000		TOTAL STATE PMYS LIEU TAX	\$40,500	\$39,946	\$40,000	-1.23%
			CURRENT YEAR			\$40,000	
005	3361000		SFWMD PMT IN LIEU OF TAX	\$2,767	\$2,767	\$2,766	-0.04%
			CURRENT YEAR			\$2,766	
005	3371000		TOWN OF L.P. ZONING	\$35,000	\$35,000	\$35,000	0.00%
			PROFESSIONAL SERVICES			\$35,000	
005	3374300		MISC INTERGOV REIMB	\$10,000	\$0	\$0	-100.00%
Intergovernmental				\$15,559,509	\$34,785,963	\$18,035,859	15.92%
005	3411000		RECORDING FEES	\$525,000	\$562,728	\$0	-100.00%
005	3415200		SHERIFF FEES	\$275,000	\$144,120	\$250,000	-9.09%
			CURRENT YEAR			\$250,000	
005	3415201		SHERIFF INVESTIGATE COSTS	\$75,000	\$46,776	\$85,000	13.33%
			ESTIMATED COLLECTIONS			\$85,000	
005	3415300		CLERK OF COURTS FEES	\$1,000	\$1,005	\$0	-100.00%
005	3415500		SUPERVISOR ELECTIONS FEES	\$0	\$4,743	\$0	0.00%
005	3419001		MARRIAGE LICENSE SERV CHG	\$33,500	\$29,456	\$0	-100.00%
005	3419100		BINGO APPLICATION	\$1,300	\$2,300	\$0	-100.00%
005	3419200		TAX ASSESSMENT PETITION	\$0	\$17	\$0	0.00%
005	3421000Z		LAW ENFORCEMENT SVCS - AVON PARK	\$2,002,258	\$0	\$2,510,610	25.39%
			AVON PARK LAW ENFORCEMENT SERVICES			\$2,510,610	
005	3421001		LAW ENFORCEMENT SERV OTHE	\$0	\$16,317	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
005	3426000		AMBULANCE FEES	(\$1,250,000)	(\$1,260,146)	(\$1,200,000)	-4.00%
			<i>CURRENT YEAR</i>			(\$1,200,000)	
005	3426001		AMBULANCE FEES - ADP	\$7,950,000	\$8,152,527	\$7,500,000	-5.66%
			<i>CURRENT YEAR</i>			\$7,500,000	
005	3426002		MEDICARE/MEDICAID UNALLOW	(\$2,500,000)	(\$1,931,867)	(\$2,500,000)	0.00%
			<i>CURRENT YEAR</i>			(\$2,500,000)	
005	3426003		MEDICARE/MEDICAID UNALLOW	\$285,000	\$68,991	\$350,000	22.81%
			<i>MEDICAID MANAGED CARE ORG.</i>			\$350,000	
005	3426004		AMBULANCE FEES - MDS/SKY	\$75,000	\$35,317	\$50,000	-33.33%
			<i>CURRENT YEAR</i>			\$50,000	
005	3429000Z		SCHOOL RESOURCE OFFICER PROGRAM	\$946,499	\$0	\$1,018,176	7.57%
			<i>COLLEGE RESOURCE DEPUTY PROGRAM</i>			\$56,162	
			<i>SCHOOL RESOURCE OFFICER & SAFE SCHOOLS ACT PROGRAMS - SCHOOL BOARD</i>			\$962,014	
005	3429400		ZONING FEES	\$175,000	\$194,210	\$200,000	14.29%
			<i>ZONING FEES COLLECTIONS</i>			\$200,000	
005	3434001Z		PROJ SALE-GARBAGE CARTS	\$23,325	\$1,675	\$0	-100.00%
005	3464000		COUNTY POUND FEES	\$18,500	\$10,053	\$17,500	-5.41%
			<i>ANIMAL SERVICE FEES</i>			\$17,500	
005	3475100		SPORTS COMPLEX	\$30,000	\$36,373	\$40,000	33.33%
			<i>SPORTS COMPLEX FEES</i>			\$40,000	
005	3475300		CIVIC CENTER	\$4,500	\$6,090	\$7,500	66.67%
			<i>RENTAL FEES</i>			\$7,500	
005	3475400		RENTAL FEES H L BISHOP PK	\$2,500	\$2,950	\$3,000	20.00%
			<i>RENTAL FEES</i>			\$3,000	
005	3475600Z		PROJ RENT FEE HORSE ARENA	\$0	\$1,775	\$0	0.00%
005	3481401		HEARING OFFICER FEES	\$0	\$76	\$0	0.00%
005	3481500		CTY CT CRIM CT IMPROV FD	\$1,500	\$1,736	\$0	-100.00%
005	3484100		CIR CT CIVIL FILING FEES	\$35,000	\$57,627	\$0	-100.00%
Charges for Services				\$8,709,882	\$6,184,848	\$8,331,786	-4.34%
005	3520000		LIBRARY FINES	\$9,000	\$6,723	\$7,500	-16.67%
			<i>LATE RENTAL FEES</i>			\$7,500	
005	3540100		CODE ENFORCEMENT CVL CIT	\$17,000	\$21,667	\$30,000	76.47%
			<i>CODE ENFORCEMENT</i>			\$30,000	
005	3540400		SPECIAL MAGISTRATE LIEN	\$30,000	\$39,579	\$40,000	33.33%
			<i>SPECIAL MAGISTRATE</i>			\$40,000	
Fines & Forfeitures				\$56,000	\$67,969	\$77,500	38.39%
005	3810000		INTERFUND TRANSFER	\$0	\$31,263	\$39,900	100.00%
			<i>TRANSFER FROM FUND 176</i>			\$15,000	

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
			<i>TRANSFER FROM FUND 177A</i>			\$24,900	
005	3810000Z		PROJECT INTERFUND TRANSFE	\$143,012	\$0	\$114,396	-20.01%
			<i>REIMBURSEMENT FOR LAW ENFORCEMENT ILLEGAL DUMPING FROM 401</i>			\$114,396	
Transfers				\$143,012	\$31,263	\$154,296	7.89%
005	3611000		INTEREST EARNINGS	\$350,000	\$708,521	\$600,000	71.43%
			<i>MISC. INTEREST EARNING</i>			\$600,000	
005	3613100		CLERK OF COURTS	\$7,500	\$5,991	\$0	-100.00%
005	3613300		SHERIFF	\$600	\$0	\$0	-100.00%
Interest				\$358,100	\$714,513	\$600,000	67.55%
005	3620000		RENTS AND ROYALTIES	\$4,200	\$4,145	\$4,200	0.00%
			<i>CONCESSION RENT</i>			\$3,200	
			<i>RENTALS</i>			\$1,000	
005	3620000Z		RENTS AND ROYALTIES	\$700	\$228	\$500	-28.57%
			<i>NEW FY FUNDS PROJECT 08067 COAST2COAST PERSCRIPTION DRUG</i>			\$500	
005	3620010		RENTS FROM STATE	\$79,666	\$73,001	\$81,270	2.01%
			<i>CAC BUILDING RENTS</i>			\$81,270	
005	3620011		RENT - PROBATION/PAROLE	\$94,981	\$87,066	\$94,981	0.00%
			<i>PROBATION & PAROLE</i>			\$94,981	
005	3640000		DISPOSITION FIXED ASSETS	\$0	\$810	\$0	0.00%
005	3642200		DISPOSITION LAND SALE	\$1,400,000	\$4,121,863	\$1,500,000	7.14%
			<i>LAND SALES</i>			\$1,500,000	
005	3642201		LAND SALE DEFAULT,DEPOSIT	\$0	(\$1,452)	\$0	0.00%
005	3659000		OTHER SCRAP SALES	\$0	\$386	\$0	0.00%
005	3661000Z		PROJECT DONATIONS/CONTRIB	\$0	\$16,451	\$0	0.00%
005	3662000Z		LIBRARIES - PROJECT	\$0	\$445	\$0	0.00%
005	3693000		REFUND PRIOR YEAR EXPEND	\$0	\$6	\$0	0.00%
005	3694000		MISC REV REIMBURSEMENTS	\$12,500	\$10,849	\$17,500	40.00%
			<i>LIFELINK AUTOPSY/CREMATION REIMBURSEMENTS</i>			\$7,500	
			<i>REIMBURSEMENTS FOR CAPITAL PROJECTS MANAGER</i>			\$10,000	
005	3694010		INSURANCE PROCEEDS	\$0	\$20,156	\$0	0.00%
005	3694800		REIMB FROM OTHER FUNDS	\$1,195,378	\$0	\$1,215,408	1.68%
			<i>ADMINISTRATIVE FEES - BUILDING FUND</i>			\$130,000	
			<i>ADMINISTRATIVE FEES - ENERGY RECOVERY (23,920 TONS @ \$0.39/TON)</i>			\$9,330	
			<i>ADMINISTRATIVE FEES - SOLID WASTE</i>			\$509,554	
			<i>ADMINISTRATIVE FEES - TRANSPORTATION TRUST</i>			\$566,524	
005	3694900		REIMB FROM OTHER FUNDS	\$115,190	\$43,204	\$133,525	15.92%
			<i>NAV POSITION REIMBURSEMENT</i>			\$48,525	
			<i>PARKS & FACILITIES REIMBURSEMENTS</i>			\$20,000	

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
			REIMBURSEMENT FOR AQUATIC WEED ROW SPRAYING FROM R&B			\$30,000	
			REIMBURSEMENT FOR NR ENVIRONMENTAL SPECIALIST POSITION (50%)			\$35,000	
005	3699000		OTHER MISC REVENUE	\$548,500	\$45,219	\$557,500	1.64%
			ADMIN FEES FIRE ASSESSMENT			\$441,000	
			ADMIN FEES SPECIAL DISTRICTS			\$46,500	
			OTHER MISC.			\$70,000	
005	3699000Z		OTHER MISC REVENUE	\$0	\$19,746	\$0	0.00%
005	3699400		COPIES-LIBRARIES PUBLIC	\$10,000	\$11,450	\$12,500	25.00%
			COPIES (PUBLIC)			\$12,500	
Miscellaneous				\$3,461,115	\$4,453,573	\$3,617,384	4.51%
005	3150000		COMMUNICATIONS SVCS TAX	\$452,290	\$313,629	\$465,000	2.81%
			87% OF COLLECTIONS			\$465,000	
Other Taxes				\$452,290	\$313,629	\$465,000	2.81%
005	3999100		FUND BAL BROUGHT FORWARD	\$1,696,689	\$0	\$2,425,574	42.96%
			FUND BALANCE TO BALANCE 005			\$1,200,884	
			INCREASE FBBF DUE TO MILLAGE DECREASE FROM 8.30 TO 8.10 MILS			\$1,224,690	
005	3999100Z		PROJECT FD BAL FORWARD	\$224,643	\$0	\$184,965	-17.66%
			ROLLOVER AVON PARK LIBRARY DONATIONS			\$379	
			ROLLOVER FB COAST2COAST PERSCRIPTION DRUG PROJECT 08067			\$5,000	
			ROLLOVER LK PLACID LIBRARY DONATIONS			\$4,315	
			ROLLOVER PROJECT 00059 HORSE ARENA REPAIR			\$4,384	
			ROLLOVER PROJECT 15064 CAC DONATIONS			\$10,483	
			ROLLOVER PROJECT 16048 MASON G SMOAK FOUNDATION GRANT			\$1,500	
			ROLLOVER PROJECT 17020 FNCAC - CAC23			\$4,825	
			ROLLOVER PROJECT 17023 JACK CREEK WATERSHED MNGMNT PLAN			\$41,259	
			ROLLOVER PROJECT 18018 MONITOR DEFIBRILLATORS - LIFEPAK 15 SVC (YR 4 OUT OF 4)			\$22,491	
			ROLLOVER PROJECT 19041 SEBRING WMP			\$43,750	
			ROLLOVER PROJECT 21062 LK JUNE IN THE WINTER CATFISH CREEK BMP'S			\$33,750	
			ROLLOVER SEBRING LIBRARY DONATIONS			\$12,829	
Internal Services				\$1,921,332	\$0	\$2,610,539	35.87%
GENERAL FUND Grand Total:				\$77,000,685	\$93,713,737	\$83,793,341	8.82%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>SUN'N LAKES PLACID FIRE</u>							
101	3611000		INTEREST EARNINGS	\$0	\$369	\$0	0.00%
Interest				\$0	\$369	\$0	0.00%
101	3631200		SERVICE ASSESSMENTS	\$0	\$6,247	\$0	0.00%
Assessments				\$0	\$6,247	\$0	0.00%
SUN'N LAKES PLACID FIRE Grand Total:				\$0	\$6,616	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>DESOTO CITY SB FIRE</u>							
102	3611000		INTEREST EARNINGS	\$0	\$626	\$0	0.00%
Interest				\$0	\$626	\$0	0.00%
102	3999100Z		PROJECT FD BAL FORWARD	\$0	\$0	\$37,901	100.00%
			<i>ROLLOVER PROJECT 19010 - DESOTO CITY STATION 19</i>			<i>\$37,901</i>	
Internal Services				\$0	\$0	\$37,901	100.00%
DESOTO CITY SB FIRE Grand Total:				\$0	\$626	\$37,901	100.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>ORANGE VILLA SBD</u>							
104	3611000		INTEREST EARNINGS	\$0	\$19	\$0	0.00%
Interest				\$0	\$19	\$0	0.00%
104	3631200		SERVICE ASSESSMENTS	\$1,900	\$1,910	\$1,850	-2.63%
			<i>SERVICE ASSESSMENTS</i>			<i>\$1,850</i>	
Assessments				\$1,900	\$1,910	\$1,850	-2.63%
104	3999100		FUND BAL BROUGHT FORWARD	\$0	\$0	\$180	100.00%
			<i>BALANCING ITEM</i>			<i>\$180</i>	
Internal Services				\$0	\$0	\$180	100.00%
ORANGE VILLA SBD Grand Total:				\$1,900	\$1,928	\$2,030	6.84%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>PLACID LAKES SBD</u>							
107	3475200		COMMUNITY CTR RENTAL FEES	\$300	\$510	\$1,000	233.33%
						\$1,000	
			TOWN HALL RENT				
Charges for Services				\$300	\$510	\$1,000	233.33%
107	3611000		INTEREST EARNINGS	\$7,150	\$7,989	\$7,500	4.90%
			MISC INTEREST EARNINGS			\$7,500	
Interest				\$7,150	\$7,989	\$7,500	4.90%
107	3631200		SERVICE ASSESSMENTS	\$162,336	\$166,402	\$162,336	0.00%
			SERVICE ASSESSMENTS			\$162,336	
Assessments				\$162,336	\$166,402	\$162,336	0.00%
107	3669000		OTHER CONTRIB/DONATION	\$200	\$660	\$500	150.00%
			PLSBD MEMBER CARDS			\$500	
Miscellaneous				\$200	\$660	\$500	150.00%
107	3999100		FUND BAL BROUGHT FORWARD	\$118,822	\$0	\$128,182	7.88%
			BALANCING ITEM			\$128,182	
Internal Services				\$118,822	\$0	\$128,182	7.88%
PLACID LAKES SBD Grand Total:				\$288,808	\$175,561	\$299,518	3.71%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>SEBRING COUNTRY EST SBD</u>							
108	3611000		INTEREST EARNINGS	\$1,390	\$994	\$1,250	-10.07%
			<i>INTEREST EARNINGS</i>			<i>\$1,250</i>	
Interest				\$1,390	\$994	\$1,250	-10.07%
108	3631200		SERVICE ASSESSMENTS	\$19,630	\$20,463	\$19,630	0.00%
			<i>SERVICE ASSESSMENTS</i>			<i>\$19,630</i>	
Assessments				\$19,630	\$20,463	\$19,630	0.00%
108	3999100		FUND BAL BROUGHT FORWARD	\$1,980	\$0	\$4,420	123.23%
			<i>BALANCING ITEM</i>			<i>\$4,420</i>	
Internal Services				\$1,980	\$0	\$4,420	123.23%
SEBRING COUNTRY EST SBD Grand Total:				\$23,000	\$21,457	\$25,300	10.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>ISTOKPOGA MARSH IMP DIST</u>							
109	3343440Z		FDEP GRANT- PROJECTS	\$451,860	\$0	\$392,577	-13.12%
			<i>ROLLOVER PROJECT 14041 IMWID FP II ABOVE GROUND</i>			\$392,577	
109	3343985Z		HC SOIL & WATER DIST	\$4,055,590	\$0	\$4,055,105	-0.01%
			<i>ROLLOVER PROJECT 14041 IMWID FP II ABOVE GROUND</i>			\$4,055,105	
Intergovernmental				\$4,507,450	\$0	\$4,447,682	-1.33%
109	3611000		INTEREST EARNINGS	\$20,000	\$23,902	\$20,000	0.00%
			<i>INTEREST EARNINGS</i>			\$20,000	
Interest				\$20,000	\$23,902	\$20,000	0.00%
109	3631200		SERVICE ASSESSMENTS	\$143,625	\$145,803	\$143,625	0.00%
			<i>SERVICE ASSESSMENTS</i>			\$143,625	
Assessments				\$143,625	\$145,803	\$143,625	0.00%
109	3699000		OTHER MISC REVENUE	\$0	\$8,610	\$0	0.00%
Miscellaneous				\$0	\$8,610	\$0	0.00%
109	3999100		FUND BAL BROUGHT FORWARD	\$0	\$0	\$346,533	100.00%
			<i>BALANCING ITEM</i>			\$346,533	
Internal Services				\$0	\$0	\$346,533	100.00%
ISTOKPOGA MARSH IMP DIST Grand Total:				\$4,671,075	\$178,315	\$4,957,840	6.14%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
COUNTY TRANSPORT TRUST							
110	3292100		DRIVEWAY PERMITS	\$93,000	\$160,610	\$150,000	61.29%
			<i>DRIVEWAY PERMITS</i>			\$150,000	
Licenses & Permits				\$93,000	\$160,610	\$150,000	61.29%
110	3351600		RACING TAX	\$223,250	\$223,250	\$223,250	0.00%
			<i>RACING TAX</i>			\$223,250	
110	3354350		CONSTIT GAS TAX 2 CENTS	\$1,866,757	\$1,467,252	\$2,095,794	12.27%
			<i>CONSTIT GAS TAX 2 CENTS</i>			\$2,095,794	
110	3354400		COUNTY GAS TAX 1 CENT	\$817,420	\$572,275	\$920,159	12.57%
			<i>COUNTY GAS TAX 1 CENT</i>			\$920,159	
110	3354900		MOTOR FUEL USE TAX	\$2,600	\$856	\$1,500	-42.31%
			<i>MOTOR FUEL USE TAX</i>			\$1,500	
110	3374300		MISC INTERGOV REIMB	\$339,663	\$355,142	\$402,680	18.55%
			<i>DOT LIGHTING REIMBURSEMENT</i>			\$232,411	
			<i>CITY OF SEBRING GIS WORK</i>			\$7,000	
			<i>DOT SIGNAL REIMBURSEMENT</i>			\$163,269	
Intergovernmental				\$3,249,690	\$2,618,774	\$3,643,383	12.11%
110	3429410		ADDRESS FEE	\$250	\$115	\$200	-20.00%
			<i>ADDRESS FEES</i>			\$200	
110	3449000		INSPECTIONS	\$120,000	\$149,472	\$130,000	8.33%
			<i>OTHER TRANSP FEE - INSPECTIONS & PLAN REVIEW</i>			\$130,000	
110	3449002Z		RIGHT OF WAY IMPROVEMENTS	\$0	\$7,502	\$10,000	100.00%
			<i>ROW IMPROVEMENTS</i>			\$10,000	
Charges for Services				\$120,250	\$157,089	\$140,200	16.59%
110	3611000		INTEREST EARNINGS	\$17,000	\$956	\$5,000	-70.59%
			<i>MISC INTEREST EARNINGS</i>			\$5,000	
110	3617000		INV EARNINGS FL SAFE	\$0	\$11	\$0	0.00%
110	3618000		INV EARNINGS FL FIT	\$0	\$1	\$0	0.00%
Interest				\$17,000	\$967	\$5,000	-70.59%
110	3620000		RENTS AND ROYALTIES	\$0	\$43	\$0	0.00%
110	3640000		DISPOSITION FIXED ASSETS	\$0	\$871	\$0	0.00%
110	3651000		RECYCLABLE LANDFILL MAT	\$2,800	\$5,240	\$8,000	185.71%
			<i>SALE OF RECYCLABLE LANDFILL MAT</i>			\$4,000	
			<i>RECYCLED METAL (TRAFFIC OPS)</i>			\$4,000	
110	3652000		TIRE CASINGS	\$4,000	\$4,325	\$5,200	30.00%
			<i>MISC REV - SALE OF TIRE CASING</i>			\$5,200	
110	3654000		TIMBER	\$0	\$199	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
110	3694000		MISC REV REIMBURSEMENTS	\$290,000	\$71,307	\$200,000	-31.03%
			REIMBURSEMENTS - ENG/TRAFFIC OPS			\$200,000	
110	3694010		INSURANCE PROCEEDS	\$0	\$23,830	\$0	0.00%
110	3694700		LABOR CHARGES	\$100,000	\$48,271	\$75,000	-25.00%
			MISC REV REIMB - LABOR CHARGES			\$75,000	
110	3694900		REIMB FROM OTHER FUNDS	\$1,402,628	\$1,078,144	\$2,564,770	82.85%
			PUBLIC ROW AGREEMENTS			\$5,000	
			R&B PROJECT REIMBURSEMENT			\$1,100,000	
			SOLID WASTE & RECYCLING MOWING			\$22,000	
			PRESERVE MAINTENANCE - MOWING			\$2,000	
			SALE OF SCRAP METAL			\$5,000	
			GIS REIMBURSEMENT			\$14,295	
			ILLEGAL DUMPING REMOVAL			\$2,000	
			OUTSIDE DEPT. LABOR/EQUIPMENT			\$75,000	
			ROAD RECONSTRUCTION			\$890,000	
			COUNTY ENGINEER SALARY REIMBURSEMENT - FUND 005			\$45,683	
			MAINTENANCE IMWID			\$1,500	
			ROAD RESURFACING			\$311,292	
			SHELL - DIRT ROAD CONSTRUCTION			\$76,000	
			SHELL - OUTSIDE DEPT MAINTENANCE			\$15,000	
110	3695000		SIGN SALES	\$7,000	\$0	\$4,000	-42.86%
			SIGN SALES			\$4,000	
110	3699000		OTHER MISC REVENUE	\$200	\$941	\$200	0.00%
			OTHER MISC REVENUE			\$200	
110	3699001		OTHER MISC REV-MULTIUSE P	\$0	\$8,250	\$0	0.00%
Miscellaneous				\$1,806,628	\$1,241,422	\$2,857,170	58.15%
110	3123000		NINTH CENT GAS TAX	\$611,920	\$370,291	\$578,990	-5.38%
			NINTH CENT GAS TAX			\$578,990	
110	3124100		LOCAL OPTION 6 CENTS	\$2,806,650	\$1,685,057	\$2,636,724	-6.05%
			LOCAL OPTION GAS TAX-6 CENTS			\$2,636,724	
110	3124101		LOCAL OPTION ADDT 5 CENTS	\$1,722,081	\$1,117,116	\$1,678,265	-2.54%
			LOCAL OPTION ADDT 5 CENTS			\$1,678,265	
110	3150000		COMMUNICATIONS SVCS TAX	\$72,000	\$46,864	\$70,000	-2.78%
			LOCAL COMMUNICATION SVCS TAX			\$70,000	
Other Taxes				\$5,212,651	\$3,219,329	\$4,963,979	-4.77%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
110	3999100		FUND BAL BROUGHT FORWARD	\$1,893,967	\$0	\$1,236,241	-34.73%
			<i>BALANCING ITEM</i>			\$1,236,241	
110	3999100Z		PROJECT FD BAL FORWARD	\$151,683	\$0	\$4,976	-96.72%
			<i>ROLLOVER PROJECT 20050 UNIT 3 RESTROOMS & ROOF REPLACEMENT</i>			\$4,976	
Internal Services				\$2,045,650	\$0	\$1,241,217	-39.32%
COUNTY TRANSPORT TRUST Grand Total:				\$12,544,869	\$7,398,191	\$13,000,949	3.64%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>AVON PARK ESTATES SBD</u>							
111	3611000		INTEREST EARNINGS	\$16,000	\$17,145	\$15,000	-6.25%
			<i>INTEREST EARNINGS</i>			<i>\$15,000</i>	
111	3615000		INVESTMENT EARNINGS-FEIT	\$0	\$2,885	\$0	0.00%
111	3617000		INV EARNINGS FL SAFE	\$0	\$139	\$0	0.00%
Interest				\$16,000	\$20,169	\$15,000	-6.25%
111	3631200		SERVICE ASSESSMENTS	\$86,754	\$88,758	\$86,754	0.00%
			<i>SERVICE ASSESSMENTS</i>			<i>\$86,754</i>	
Assessments				\$86,754	\$88,758	\$86,754	0.00%
111	3999100		FUND BAL BROUGHT FORWARD	\$172,746	\$0	\$190,746	10.42%
			<i>FUND BALANCE BROUGHT FORWARD</i>			<i>\$190,746</i>	
Internal Services				\$172,746	\$0	\$190,746	10.42%
AVON PARK ESTATES SBD Grand Total:				\$275,500	\$108,926	\$292,500	6.17%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>HIGHLANDS LAKES FIRE SBD</u>							
113	3611000		INTEREST EARNINGS	\$0	\$43	\$0	0.00%
Interest				\$0	\$43	\$0	0.00%
113	3631200		SERVICE ASSESSMENTS	\$0	\$701	\$0	0.00%
Assessments				\$0	\$701	\$0	0.00%
HIGHLANDS LAKES FIRE SBD Grand Total:				\$0	\$743	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>LEISURE LAKES SP BEN FIRE</u>							
114	3611000		INTEREST EARNINGS	\$0	\$2,133	\$0	0.00%
Interest				\$0	\$2,133	\$0	0.00%
114	3631200		SERVICE ASSESSMENTS	\$0	\$1,033	\$0	0.00%
Assessments				\$0	\$1,033	\$0	0.00%
114	3999100Z		PROJECT FD BAL FORWARD	\$117,338	\$0	\$128,414	9.44%
<i>ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS</i>						<i>\$128,414</i>	
Internal Services				\$117,338	\$0	\$128,414	9.44%
LEISURE LAKES SP BEN FIRE Grand Total:				\$117,338	\$3,167	\$128,414	9.44%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>HIGHLANDS PARK SB FIRE</u>							
116	3611000		INTEREST EARNINGS	\$0	\$1,132	\$0	0.00%
Interest				\$0	\$1,132	\$0	0.00%
116	3631200		SERVICE ASSESSMENTS	\$0	\$368	\$0	0.00%
Assessments				\$0	\$368	\$0	0.00%
116	3999100Z		PROJECT FD BAL FORWARD	\$30,835	\$0	\$58,869	90.92%
<i>ROLLOVER PROJECT 18050 - FIRE RESCUE STATION 33</i>						\$58,869	
Internal Services				\$30,835	\$0	\$58,869	90.92%
HIGHLANDS PARK SB FIRE Grand Total:				\$30,835	\$1,500	\$58,869	90.92%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>HIGHLANDS PK EST IMP TRST</u>							
117	3611000		INTEREST EARNINGS	\$1,500	\$1,022	\$1,150	-23.33%
			<i>INTEREST</i>			<i>\$1,150</i>	
Interest				\$1,500	\$1,022	\$1,150	-23.33%
117	3999100		FUND BAL BROUGHT FORWARD	\$58,950	\$0	\$61,850	4.92%
			<i>BALANCING ITEM</i>			<i>\$61,850</i>	
Internal Services				\$58,950	\$0	\$61,850	4.92%
HIGHLANDS PK EST IMP TRST Grand Total:				\$60,450	\$1,022	\$63,000	4.22%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>SEBRING HILLS SBD</u>							
118	3611000		INTEREST EARNINGS	\$1,282	\$931	\$1,000	-22.00%
			<i>INTEREST EARNINGS</i>			<i>\$1,000</i>	
Interest				\$1,282	\$931	\$1,000	-22.00%
118	3631200		SERVICE ASSESSMENTS	\$19,783	\$20,149	\$20,000	1.10%
			<i>SERVICE ASSESSMENTS</i>			<i>\$20,000</i>	
Assessments				\$19,783	\$20,149	\$20,000	1.10%
118	3999100		FUND BAL BROUGHT FORWARD	\$4,982	\$0	\$4,120	-17.30%
			<i>BALANCING ITEM</i>			<i>\$4,120</i>	
Internal Services				\$4,982	\$0	\$4,120	-17.30%
SEBRING HILLS SBD Grand Total:				\$26,047	\$21,079	\$25,120	-3.56%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>RED HILL FARMS IMP DIST</u>							
119	3611000		INTEREST EARNINGS	\$408	\$2,575	\$2,500	512.75%
			<i>INTEREST EARNINGS</i>			\$2,500	
Interest				\$408	\$2,575	\$2,500	512.75%
119	3631200		SERVICE ASSESSMENTS	\$6,355	\$6,181	\$6,355	0.00%
			<i>SERVICE ASSESSMENTS</i>			\$6,355	
Assessments				\$6,355	\$6,181	\$6,355	0.00%
RED HILL FARMS IMP DIST Grand Total:				\$6,763	\$8,756	\$8,855	30.93%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>PLACID LAKES SB FIRE</u>							
120	3611000		INTEREST EARNINGS	\$0	\$24	\$0	0.00%
Interest				\$0	\$24	\$0	0.00%
120	3631200		SERVICE ASSESSMENTS	\$0	\$189	\$0	0.00%
Assessments				\$0	\$189	\$0	0.00%
PLACID LAKES SB FIRE Grand Total:				\$0	\$213	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>OAK MANOR AVE ROAD PAVING</u>							
121	3631200		SERVICE ASSESSMENTS	\$4,275	\$4,416	\$4,275	0.00%
			<i>SERVICE ASSESSMENTS</i>			\$4,275	
Assessments				\$4,275	\$4,416	\$4,275	0.00%
121	3999100		FUND BAL BROUGHT FORWARD	\$267	\$0	\$267	0.00%
			<i>BALANCING ITEM</i>			\$267	
Internal Services				\$267	\$0	\$267	0.00%
OAK MANOR AVE ROAD PAVING Grand Total:				\$4,542	\$4,416	\$4,542	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>E911 OPERATIONS FUND</u>							
122	3342160		E911 SPECIAL DISBURSEMENT	\$0	\$64,120	\$0	0.00%
Intergovernmental				\$0	\$64,120	\$0	0.00%
122	3424100		EMERGENCY OP FEES E911	\$93,000	\$58,858	\$87,500	-5.91%
						<i>\$87,500</i>	
122	3424101		EMERGENCY OP FEES WIRELES	\$250,000	\$183,934	\$250,000	0.00%
						<i>\$250,000</i>	
122	3424102		EMER OP FEES PP WIRELESS	\$81,000	\$59,426	\$81,000	0.00%
						<i>\$81,000</i>	
Charges for Services				\$424,000	\$302,218	\$418,500	-1.30%
122	3810000		INTERFUND TRANSFER	\$785,959	\$392,980	\$894,364	13.79%
						<i>\$894,364</i>	
Transfers				\$785,959	\$392,980	\$894,364	13.79%
E911 OPERATIONS FUND Grand Total:				\$1,209,959	\$759,318	\$1,312,864	8.50%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>LIBRARY COOP FUND</u>							
123	3377010		HEARTLAND COOP FUNDING	\$117,503	\$82,367	\$121,001	2.98%
			HEARTLAND COOP FUNDING			\$121,001	
Intergovernmental				\$117,503	\$82,367	\$121,001	2.98%
LIBRARY COOP FUND Grand Total:				\$117,503	\$82,367	\$121,001	2.98%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>ORANGE BLOSSOM EST 1-19</u>							
127	3611000		INTEREST EARNINGS	\$500	\$382	\$350	-30.00%
			<i>INTEREST EARNINGS</i>			\$350	
Interest				\$500	\$382	\$350	-30.00%
127	3999100		FUND BAL BROUGHT FORWARD	\$22,950	\$0	\$23,150	0.87%
			<i>BALANCING ITEM</i>			\$23,150	
Internal Services				\$22,950	\$0	\$23,150	0.87%
ORANGE BLOSSOM EST 1-19 Grand Total:				\$23,450	\$382	\$23,500	0.21%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>SUN'N LAKES PLACID RECRE</u>							
128	3475200		COMMUNITY CTR RENTAL FEES	\$0	\$1,600	\$2,000	100.00%
			COMMUNITY CTR RENTAL			\$2,000	
Charges for Services				\$0	\$1,600	\$2,000	100.00%
128	3611000		INTEREST EARNINGS	\$1,000	\$1,030	\$1,000	0.00%
			INTEREST EARNINGS			\$1,000	
Interest				\$1,000	\$1,030	\$1,000	0.00%
128	3631200		SERVICE ASSESSMENTS	\$63,876	\$88,042	\$175,988	175.52%
			SERVICE ASSESSMENTS			\$175,988	
Assessments				\$63,876	\$88,042	\$175,988	175.52%
128	3669000		OTHER CONTRIB/DONATION	\$2,000	\$3,720	\$2,000	0.00%
			RECREATION FEE			\$2,000	
Miscellaneous				\$2,000	\$3,720	\$2,000	0.00%
128	3999100		FUND BAL BROUGHT FORWARD	\$26,933	\$0	\$0	-100.00%
Internal Services				\$26,933	\$0	\$0	-100.00%
SUN'N LAKES PLACID RECRE Grand Total:				\$93,809	\$94,392	\$180,988	92.93%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>CONSERVATION TRUST FUND</u>							
129	3343971Z		PRJ FL FISH & WILDLIFE COMM	\$7,000	\$0	\$0	-100.00%
Intergovernmental				\$7,000	\$0	\$0	-100.00%
129	3437000		MITIGATION	\$0	\$65,650	\$0	0.00%
Charges for Services				\$0	\$65,650	\$0	0.00%
129	3611000		INTEREST EARNINGS	\$0	\$5,990	\$0	0.00%
Interest				\$0	\$5,990	\$0	0.00%
129	3694010Z		PROJ INSURANCE PROCEEDS	\$0	\$2,906	\$0	0.00%
Miscellaneous				\$0	\$2,906	\$0	0.00%
129	3999100		FUND BAL BROUGHT FORWARD	\$0	\$0	\$5,426	100.00%
			<i>FUND BALANCE BROUGHT FORWARD</i>			\$5,426	
129	3999100Z		PROJECT FD BAL FORWARD	\$51,338	\$0	\$44,278	-13.75%
			<i>ROLLOVER PROJECT 02084 MAINTENANCE OF THE PRESERVE OF SUN 'N LAKES</i>			\$44,278	
Internal Services				\$51,338	\$0	\$49,704	-3.18%
CONSERVATION TRUST FUND Grand Total:				\$58,338	\$74,545	\$49,704	-14.80%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>INTERGOVT RADIO COMMUNICA</u>							
131	3485200		CTY CT TRAFFIC FEES	\$50,000	\$44,443	\$55,000	10.00%
			<i>TRAFFIC SERVICE CHARGES</i>			<i>\$55,000</i>	
Charges for Services				\$50,000	\$44,443	\$55,000	10.00%
131	3810000		INTERFUND TRANSFER	\$309,645	\$154,822	\$297,236	-4.01%
			<i>TRANSFERS FROM GENERAL FUND</i>			<i>\$297,236</i>	
Transfers				\$309,645	\$154,822	\$297,236	-4.01%
131	3620000		RENTS AND ROYALTIES	\$35,000	\$42,482	\$47,500	35.71%
			<i>RENTS & ROYALTIES</i>			<i>\$47,500</i>	
Miscellaneous				\$35,000	\$42,482	\$47,500	35.71%
INTERGOVT RADIO COMMUNICA Grand Total:				\$394,645	\$241,748	\$399,736	1.29%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>WEST SEBRING SB FIRE</u>							
133	3611000		INTEREST EARNINGS	\$0	\$1,941	\$0	0.00%
Interest				\$0	\$1,941	\$0	0.00%
133	3631200		SERVICE ASSESSMENTS	\$0	\$3,685	\$0	0.00%
Assessments				\$0	\$3,685	\$0	0.00%
133	3999100Z		PROJECT FD BAL FORWARD	\$98,400	\$0	\$75,000	-23.78%
<i>ROLLOVER PROJECT 18061 - ST 7 PARKING LOT</i>						<i>\$75,000</i>	
Internal Services				\$98,400	\$0	\$75,000	-23.78%
WEST SEBRING SB FIRE Grand Total:				\$98,400	\$5,627	\$75,000	-23.78%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>SEBRING ACRES SBD</u>							
134	3611000		INTEREST EARNINGS	\$4,000	\$3,131	\$3,750	-6.25%
			<i>INTEREST EARNINGS</i>			\$3,750	
Interest				\$4,000	\$3,131	\$3,750	-6.25%
134	3631200		SERVICE ASSESSMENTS	\$9,547	\$9,831	\$9,548	0.01%
			<i>SERVICE ASSESSMENTS</i>			\$9,548	
Assessments				\$9,547	\$9,831	\$9,548	0.01%
134	3999100		FUND BAL BROUGHT FORWARD	\$62,218	\$0	\$61,602	-0.99%
			<i>BALANCING ITEM</i>			\$61,602	
Internal Services				\$62,218	\$0	\$61,602	-0.99%
SEBRING ACRES SBD Grand Total:				\$75,765	\$12,962	\$74,900	-1.14%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>ORANGE BLOSSOM UNIT 12</u>							
135	3611000		INTEREST EARNINGS	\$125	\$140	\$100	-20.00%
			<i>INTEREST EARNINGS</i>			<i>\$100</i>	
Interest				\$125	\$140	\$100	-20.00%
135	3999100		FUND BAL BROUGHT FORWARD	\$8,275	\$0	\$8,400	1.51%
			<i>BALANCING ITEM</i>			<i>\$8,400</i>	
Internal Services				\$8,275	\$0	\$8,400	1.51%
ORANGE BLOSSOM UNIT 12 Grand Total:				\$8,400	\$140	\$8,500	1.19%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>LAKE HAVEN ESTATES SBD</u>							
136	3611000		INTEREST EARNINGS	\$400	\$603	\$650	62.50%
			<i>INTEREST EARNINGS</i>			<i>\$650</i>	
Interest				\$400	\$603	\$650	62.50%
136	3631200		SERVICE ASSESSMENTS	\$10,255	\$10,537	\$10,200	-0.54%
			<i>SERVICE ASSESSMENT</i>			<i>\$10,200</i>	
Assessments				\$10,255	\$10,537	\$10,200	-0.54%
136	3999100		FUND BAL BROUGHT FORWARD	\$1,070	\$0	\$1,850	72.90%
			<i>BALANCING ITEM</i>			<i>\$1,850</i>	
Internal Services				\$1,070	\$0	\$1,850	72.90%
LAKE HAVEN ESTATES SBD Grand Total:				\$11,725	\$11,141	\$12,700	8.32%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>VENUS SB FIRE DISTRICT</u>							
137	3611000		INTEREST EARNINGS	\$0	\$1,543	\$0	0.00%
Interest				\$0	\$1,543	\$0	0.00%
137	3999100Z		PROJECT FD BAL FORWARD	\$47,492	\$0	\$104,098	119.19%
			<i>ROLLOVER PROJECT 18055 - FIRE RESCUE STATION 45</i>			<i>\$104,098</i>	
Internal Services				\$47,492	\$0	\$104,098	119.19%
VENUS SB FIRE DISTRICT Grand Total:				\$47,492	\$1,543	\$104,098	119.19%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>LORIDA SB FIRE DISTRICT</u>							
138	3611000		INTEREST EARNINGS	\$0	\$55	\$0	0.00%
Interest				\$0	\$55	\$0	0.00%
138	3631200		SERVICE ASSESSMENTS	\$0	\$1,635	\$0	0.00%
Assessments				\$0	\$1,635	\$0	0.00%
LORIDA SB FIRE DISTRICT Grand Total:				\$0	\$1,690	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>LAW ENFORCEMENT EDUC</u>							
140	3481400		CTY CT CRIM ADD CT COSTS	\$200	\$83	\$0	-100.00%
140	3482400		CIR CT CRIM ADD CT COSTS	\$150	\$63	\$0	-100.00%
140	3485300		TRAFFIC COURT COSTS	\$12,000	\$10,668	\$0	-100.00%
140	3485400		TRAFFIC ADD CT COSTS	\$9,000	\$6,636	\$0	-100.00%
Charges for Services				\$21,350	\$17,449	\$0	-100.00%
140	3611000		INTEREST EARNINGS	\$3,600	\$4,169	\$0	-100.00%
140	3617000		INV EARNINGS FL SAFE	\$0	(\$277)	\$0	0.00%
Interest				\$3,600	\$3,892	\$0	-100.00%
LAW ENFORCEMENT EDUC Grand Total:				\$24,950	\$21,342	\$0	-100.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>FL BOATING IMPROVEMENT</u>							
143	3357901		FL BOATING IMPROVEMENT	\$37,000	\$29,429	\$37,000	0.00%
			<i>FL BOATING IMPROVEMENT</i>			\$37,000	
Intergovernmental				\$37,000	\$29,429	\$37,000	0.00%
143	3611000		INTEREST EARNINGS	\$0	\$4,466	\$6,000	100.00%
			<i>INTEREST EARNINGS</i>			\$6,000	
143	3615000		INVESTMENT EARNINGS-FEIT	\$2,000	\$0	\$0	-100.00%
Interest				\$2,000	\$4,466	\$6,000	200.00%
143	3999100		FUND BAL BROUGHT FORWARD	\$9,000	\$0	\$5,000	-44.44%
			<i>FUND BALANCE BROUGHT FORWARD</i>			\$5,000	
143	3999100Z		PROJECT FD BAL FORWARD	\$24,670	\$0	\$0	-100.00%
Internal Services				\$33,670	\$0	\$5,000	-85.15%
FL BOATING IMPROVEMENT Grand Total:				\$72,670	\$33,895	\$48,000	-33.95%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>LAKE PLACID SB FIRE DIST</u>							
144	3611000		INTEREST EARNINGS	\$0	\$6,933	\$0	0.00%
Interest				\$0	\$6,933	\$0	0.00%
144	3631200		SERVICE ASSESSMENTS	\$0	\$30	\$0	0.00%
Assessments				\$0	\$30	\$0	0.00%
144	3999100Z		PROJECT FD BAL FORWARD	\$410,000	\$0	\$406,868	-0.76%
<i>ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36</i>						<i>\$406,868</i>	
Internal Services				\$410,000	\$0	\$406,868	-0.76%
LAKE PLACID SB FIRE DIST Grand Total:				\$410,000	\$6,963	\$406,868	-0.76%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>HIGHWAY PARK SBD</u>							
146	3611000		INTEREST EARNINGS	\$500	\$619	\$750	50.00%
			<i>INTEREST EARNINGS</i>			\$750	
Interest				\$500	\$619	\$750	50.00%
146	3631200		SERVICE ASSESSMENTS	\$6,287	\$6,966	\$6,287	0.00%
			<i>SERVICE ASSESSMENTS</i>			\$6,287	
Assessments				\$6,287	\$6,966	\$6,287	0.00%
146	3999100		FUND BAL BROUGHT FORWARD	\$2,354	\$0	\$1,606	-31.78%
			<i>BALANCING ITEM</i>			\$1,606	
Internal Services				\$2,354	\$0	\$1,606	-31.78%
HIGHWAY PARK SBD Grand Total:				\$9,141	\$7,585	\$8,643	-5.45%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>HIGHLANDS PARK EST SBD</u>							
148	3475200		COMMUNITY CTR RENTAL FEES	\$0	\$2,122	\$2,500	100.00%
			COMMUNITY CTR RENTAL			\$2,500	
Charges for Services				\$0	\$2,122	\$2,500	100.00%
148	3611000		INTEREST EARNINGS	\$2,500	\$2,428	\$2,750	10.00%
			INTEREST EARNINGS			\$2,750	
Interest				\$2,500	\$2,428	\$2,750	10.00%
148	3631200		SERVICE ASSESSMENTS	\$61,237	\$63,404	\$61,237	0.00%
			SERVICE ASSESSMENTS			\$61,237	
Assessments				\$61,237	\$63,404	\$61,237	0.00%
148	3999100		FUND BAL BROUGHT FORWARD	\$23,755	\$0	\$43,730	84.09%
			FBBF			\$43,730	
Internal Services				\$23,755	\$0	\$43,730	84.09%
HIGHLANDS PARK EST SBD Grand Total:				\$87,492	\$67,953	\$110,217	25.97%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>DRIVER ED SAFETY TRUST FD</u>							
149	3485400		TRAFFIC ADD CT COSTS	\$26,500	\$21,310	\$26,750	0.94%
			<i>DRIVER EDUCATION SAFETY - TRAFFIC COURT COSTS</i>			\$26,750	
Charges for Services				\$26,500	\$21,310	\$26,750	0.94%
149	3611000		INTEREST EARNINGS	\$750	\$651	\$750	0.00%
			<i>INTEREST EARNINGS</i>			\$750	
Interest				\$750	\$651	\$750	0.00%
DRIVER ED SAFETY TRUST FD Grand Total:				\$27,250	\$21,961	\$27,500	0.92%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
LOCAL GOVT INFRA SURTAX							
151	3344950Z		PROJECT DOT GRANT	\$6,806,920	\$3,898,706	\$3,190,813	-53.12%
			ROLLOVER PROJECT 17034 MEMORIAL DR - POMPANO DR TO SEBRING PARKWAY			\$1,365,841	
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA			\$28,191	
			ROLLOVER PROJECT 17063 SEBRING PARKWAY PHIIB			\$125,000	
			ROLLOVER PROJECT 18007 HERON ST FROM HAMMOCK TO HOWEY RD			\$45,000	
			ROLLOVER PROJECT 18008 W STRYKER RD FROM N OLIVIA DR TO US 27			\$1,300,000	
			ROLLOVER PROJECT 19016 SNL BLVD SIDEWALK			\$203,287	
			ROLLOVER PROJECT 16002 ARBUCKLE CREEK RD TURN LANES			\$123,494	
151	3347300Z		DEP RECREATION FACILITIES	\$0	\$0	\$200,000	100.00%
			PANTHER TRAILHEAD PARK			\$200,000	
Intergovernmental				\$6,806,920	\$3,898,706	\$3,390,813	-50.19%
151	3611000		INTEREST EARNINGS	\$85,000	\$116,444	\$85,000	0.00%
			INVESTMENT EARNINGS			\$85,000	
151	3616000		INV EARNINGS FLCLASS	\$2,000	\$406	\$1,000	-50.00%
			INVESTMENT EARNINGS - FLCLASS			\$1,000	
151	3617000		INV EARNINGS FL SAFE	\$0	(\$600)	\$0	0.00%
151	3618000		INV EARNINGS FL FIT	\$5,000	\$1,690	\$3,000	-40.00%
			INVESTMENT EARNINGS - FL FIT			\$3,000	
Interest				\$92,000	\$117,941	\$89,000	-3.26%
151	3661000Z		PROJECT DONATIONS/CONTRIB	\$0	\$10,000	\$0	0.00%
151	3694010		INSURANCE PROCEEDS	\$0	\$144,482	\$0	0.00%
151	3696001Z		PROJECT MISC DEPT OF HEALTH	\$0	\$0	\$300,000	100.00%
			SEBRING HEALTH DEPT/HEALTHY FAMILIES ROOF REPLACEMENT HEALTH DEPT SHARE			\$300,000	
Miscellaneous				\$0	\$154,482	\$300,000	100.00%
151	3126001		RESTRICTED REV-LOC OPTION	\$0	\$8,857,736	\$14,334,750	100.00%
			RESTRICTED REV - LOC OPTION			\$14,334,750	
151	3126002		UNRESTRICTED REV-LOC OPT	\$12,387,220	\$0	\$0	-100.00%
Other Taxes				\$12,387,220	\$8,857,736	\$14,334,750	15.72%
151	3999100		FUND BAL BROUGHT FORWARD	\$986,159	\$0	\$1,157,749	17.40%
			FUND BALANCE TO BALANCE TO CFS			\$1,157,749	
151	3999100Z		PROJECT FD BAL FORWARD	\$5,846,799	\$0	\$6,628,221	13.36%
			ROLLOVER PROJECT 17035 SEBRING TAX COLLECTOR'S OFFICE REMODELING			\$499,989	
			ROLLOVER PROJECT 17041 CAC FACILITY IMPROVEMENTS			\$113,815	
			ROLLOVER PROJECT 20031 MEMORIAL TRAIL HEAD			\$3,729	
			ROLLOVER PROJECT 20038 SEBRING LIBRARY ROOF REPLACEMENT			\$91,190	
			ROLLOVER PROJECT 20043 HVAC UNITS FY20-21			\$9,076	

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
			ROLLOVER PROJECT 21053 SEBRING HEALTH DEPT/HEALTHY FAMILIES ROOF REPLACEMENT			\$74,468	
			ROLLOVER PROJECT 21066 CARVER PARK PLAYGROUND SHADE			\$6,578	
			ROLLOVER PROJECT 14015 WEBSTER TURN			\$283,598	
			ROLLOVER PROJECT 14033 TECHNOLOGY INFRA. IMPROVEMENTS			\$401,207	
			ROLLOVER PROJECT 18047 DAFFODIL EXTENSION			\$60,273	
			ROLLOVER PROJECT 20002 ADA TRANSITION PLAN 20-21			\$26,036	
			ROLLOVER PROJECT 21027 TWO METAL STORAGE BLDGS			\$70,000	
			ROLLOVER PROJECT 21030 SO BUILDING			\$65,000	
			ROLLOVER PROJECT 21046 SPRING LAKE DRAINAGE IMPROVEMENTS			\$222,515	
			ROLLOVER PROJECT 16044 ANIMAL CONTROL BUILDING			\$755,662	
			ROLLOVER PROJECT 16056 HCSO DETENTION RECONFIGURATION			\$1,486,362	
			ROLLOVER PROJECT 17058 ADA TRANSITION PLAN (INTERIOR BLDGS)			\$210,203	
			ROLLOVER PROJECT 21002 ADA TRANSITION PLAN 21-22			\$34,500	
			ROLLOVER PROJECT 21056 CARVER PARK RESTROOMS			\$48,375	
			ROLLOVER PROJECT 21074 GOVT CENTER GENERATOR REPLACEMENT			\$100,000	
			ROLLOVER PROJECT 12054 MEMORIAL DR PIPE REPLACEMENT			\$171,768	
			ROLLOVER PROJECT 18025 AP TAX COLLECTORS OFFICE REMODEL			\$113,000	
			ROLLOVER PROJECT 19007 NEW TRAFFIC OPERATIONS BUILDING			\$612,568	
			ROLLOVER PROJECT 19036 OLD TOPS BLDG RENOVATION			\$50,000	
			ROLLOVER PROJECT 19037 THUNDERBIRD RD UNDERGROUND DRAINAGE IMPROVEMENTS			\$300,000	
			ROLLOVER PROJECT 20057 LK JUNE PARK PH II IMPROVEMENTS			\$140,801	
			ROLLOVER PROJECT 20065 R&B SECURITY WORKSTATION FUNDS			\$47,008	
			ROLLOVER PROJECT 21045 LAND PURCHASE ROW SEBRING BASIN			\$70,000	
			ROLLOVER PROJECT 21047 TECHNOLOGY INFRA. IMPROVEMENTS			\$560,500	
Internal Services				\$6,832,958	\$0	\$7,785,970	13.95%
LOCAL GOVT INFRA SURTAX Grand Total:				\$26,119,098	\$13,028,865	\$25,900,533	-0.84%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>TOURIST DEV TRUST FUND</u>							
152	3343971Z		PRJ FL FISH & WILDLIFE COMM	\$0	\$0	\$36,000	100.00%
			<i>ROLLOVER PROJECT 19044 FISHING TOURNAMENT FACILITY IMPROVEMENTS</i>			\$36,000	
152	3349300		ENTERPRISE FLORIDA	\$0	\$24,322	\$0	0.00%
Intergovernmental				\$0	\$24,322	\$36,000	100.00%
152	3611000		INTEREST EARNINGS	\$0	\$26,483	\$0	0.00%
152	3617000		INV EARNINGS FL SAFE	\$0	(\$978)	\$0	0.00%
Interest				\$0	\$25,505	\$0	0.00%
152	3121000		TOURIST DEV TAX	\$1,105,000	\$1,163,191	\$1,400,000	26.70%
			<i>TDC - OPERATIONS (5301)</i>			\$168,642	
			<i>TDC - MKTG & PROMOTION (5305)</i>			\$881,358	
			<i>TDC - ASSET DEV & ENHANCE (5309)</i>			\$350,000	
Other Taxes				\$1,105,000	\$1,163,191	\$1,400,000	26.70%
152	3999100Z		PROJECT FD BAL FORWARD	\$0	\$0	\$231,902	100.00%
			<i>ROLLOVER PROJECT 19044 FISHING TOURNAMENT FACILITY IMPROVEMENTS</i>			\$231,902	
Internal Services				\$0	\$0	\$231,902	100.00%
TOURIST DEV TRUST FUND Grand Total:				\$1,105,000	\$1,213,018	\$1,667,902	50.94%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>INDUSTRIAL DEVELOPMENT AGENCY</u>							
153	3611000		INTEREST EARNINGS	\$0	\$17	\$0	0.00%
Interest				\$0	\$17	\$0	0.00%
INDUSTRIAL DEVELOPMENT AGENCY Grand Total:				\$0	\$17	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>HOSPITAL DISTRICT</u>							
155	3611000		INTEREST EARNINGS	\$0	\$2,766	\$0	0.00%
Interest				\$0	\$2,766	\$0	0.00%
155	3661000		CONTRIBUTIONS & DONATIONS	\$272,734	\$234,734	\$260,000	-4.67%
			<i>HOSPITAL DISTRICT BOARD GRANT</i>			<i>\$260,000</i>	
Miscellaneous				\$272,734	\$234,734	\$260,000	-4.67%
HOSPITAL DISTRICT Grand Total:				\$272,734	\$237,500	\$260,000	-4.67%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>AFFORDABLE HOUSING ASST</u>							
162	3611000		INTEREST EARNINGS	\$0	\$12	\$0	0.00%
162	3611000Z		INTEREST EARNINGS PROJ	\$0	(\$127)	\$0	0.00%
Interest				\$0	(\$115)	\$0	0.00%
162	3693001Z		PRINCIPAL REPAYMENT	\$0	\$294	\$0	0.00%
Miscellaneous				\$0	\$294	\$0	0.00%
AFFORDABLE HOUSING ASST Grand Total:				\$0	\$178	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>HOME INITIATIVES PARTNER</u>							
163	3611000		INTEREST EARNINGS	\$0	\$10	\$0	0.00%
Interest				\$0	\$10	\$0	0.00%
163	3999100Z		PROJECT FD BAL FORWARD	\$553	\$0	\$0	-100.00%
Internal Services				\$553	\$0	\$0	-100.00%
HOME INITIATIVES PARTNER Grand Total:				\$553	\$10	\$0	-100.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
SHIP							
166	3345700Z		PROJECT LOWER INC HOUSING	\$0	\$25,482	\$0	0.00%
Intergovernmental				\$0	\$25,482	\$0	0.00%
166	3611000Z		INTEREST EARNINGS PROJ	\$0	\$15,459	\$0	0.00%
Interest				\$0	\$15,459	\$0	0.00%
166	3693000Z		PROJECT REFUND PRIOR YEAR	\$0	\$267,912	\$0	0.00%
166	3693001Z		PRINCIPAL REPAYMENT	\$0	\$42,494	\$0	0.00%
Miscellaneous				\$0	\$310,406	\$0	0.00%
166	3999100Z		PROJECT FD BAL FORWARD	\$367,357	\$0	\$243,911	-33.60%
			ROLLOVER PROJECT 19366 SHIP PH 28			\$8,000	
			ROLLOVER PROJECT 20366 SHIP PH 29 FOR COLA & MERIT			\$650	
			ROLLOVER PROJECT 20366 SHIP PH 29			\$235,261	
Internal Services				\$367,357	\$0	\$243,911	-33.60%
SHIP Grand Total:				\$367,357	\$351,347	\$243,911	-33.60%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>SPECIAL LAW ENFORCEMENT</u>							
170	3512001		CONFISCATED PROP - STATE	\$0	\$14,008	\$0	0.00%
Fines & Forfeitures				\$0	\$14,008	\$0	0.00%
170	3611000		INTEREST EARNINGS	\$0	\$488	\$0	0.00%
170	3611002		BOA INTEREST - FEDERAL	\$0	\$1,900	\$0	0.00%
170	3611003		BOA INTEREST - STATE	\$0	\$1,910	\$0	0.00%
Interest				\$0	\$4,298	\$0	0.00%
SPECIAL LAW ENFORCEMENT Grand Total:				\$0	\$18,306	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>DOMESTIC VIOLENCE TRAIN</u>							
171	3481200		CTY CT CRIM SERVICE CHG	\$750	\$483	\$0	-100.00%
171	3482200		CIR CT CRIM SERVICE CHG	\$6,000	\$5,985	\$0	-100.00%
Charges for Services				\$6,750	\$6,467	\$0	-100.00%
171	3611000		INTEREST EARNINGS	\$2,000	\$1,925	\$0	-100.00%
Interest				\$2,000	\$1,925	\$0	-100.00%
DOMESTIC VIOLENCE TRAIN Grand Total:				\$8,750	\$8,392	\$0	-100.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>SUN N LAKES 1-20 IMP TRST</u>							
172	3611000		INTEREST EARNINGS	\$1,250	\$995	\$750	-40.00%
						\$750	
Interest				\$1,250	\$995	\$750	-40.00%
172	3999100		FUND BAL BROUGHT FORWARD	\$58,750	\$0	\$61,000	3.83%
			<i>BALANCING ITEM</i>			\$61,000	
Internal Services				\$58,750	\$0	\$61,000	3.83%
SUN N LAKES 1-20 IMP TRST Grand Total:				\$60,000	\$995	\$61,750	2.92%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>FIRE INSPECTION</u>							
174	3294000		FIRE PERMITS	\$540	\$890	\$1,250	131.48%
						\$1,250	
Licenses & Permits				\$540	\$890	\$1,250	131.48%
174	3425000		FIRE PLAN REVIEW FEES	\$25,000	\$8,260	\$12,500	-50.00%
						\$12,500	
174	3425100		FIRE FINAL INSPECTION FEE	\$2,500	\$1,120	\$1,500	-40.00%
						\$1,500	
Charges for Services				\$27,500	\$9,380	\$14,000	-49.09%
174	3611000		INTEREST EARNINGS	\$2,000	\$2,766	\$3,000	50.00%
						\$3,000	
Interest				\$2,000	\$2,766	\$3,000	50.00%
174	3999100		FUND BAL BROUGHT FORWARD	\$12,031	\$0	\$39,730	230.23%
			TO BALANCE FUND			\$39,730	
Internal Services				\$12,031	\$0	\$39,730	230.23%
FIRE INSPECTION Grand Total:				\$42,071	\$13,036	\$57,980	37.81%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>SEBRING PARKWAY MAINT</u>							
175	3374500		SEB PKWY PHASE IIA INTERL	\$81,324	\$18,945	\$76,526	-5.90%
			<i>CITY OF SEBRING REIMBURSEMENT</i>			\$76,526	
Intergovernmental				\$81,324	\$18,945	\$76,526	-5.90%
175	3810000		INTERFUND TRANSFER	\$162,798	\$81,399	\$158,000	-2.95%
			<i>INTERFUND TRANSFER FM FD 110 (MAINT.)</i>			\$76,526	
			<i>INTERFUND TRANSFER FM FD 151 (CAPITAL ESCROW)</i>			\$81,474	
Transfers				\$162,798	\$81,399	\$158,000	-2.95%
175	3611000		INTEREST EARNINGS	\$0	\$18,153	\$0	0.00%
175	3617000		INV EARNINGS FL SAFE	\$0	(\$363)	\$0	0.00%
Interest				\$0	\$17,790	\$0	0.00%
SEBRING PARKWAY MAINT Grand Total:				\$244,122	\$118,133	\$234,526	-3.93%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>STATE COURT FACILITIES TF</u>							
176	3485201		CRIMINAL TRAFFIC S/C \$30	\$300	\$226	\$250	-16.67%
			<i>CRIM TRAFFIC SVC CHARGE</i>			\$250	
176	3485202		CIVIL TRAFFIC S/C \$30	\$160,000	\$130,435	\$175,000	9.38%
			<i>CIV TRAFFIC SVC CHARGE</i>			\$175,000	
Charges for Services				\$160,300	\$130,660	\$175,250	9.33%
176	3611000		INTEREST EARNINGS	\$200	\$978	\$750	275.00%
			<i>MISC INTEREST EARNINGS</i>			\$750	
Interest				\$200	\$978	\$750	275.00%
176	3640000		DISPOSITION FIXED ASSETS	\$0	\$5	\$0	0.00%
Miscellaneous				\$0	\$5	\$0	0.00%
176	3999100		FUND BAL BROUGHT FORWARD	\$97,045	\$0	\$124,563	28.36%
			<i>BALANCING ITEM</i>			\$124,563	
Internal Services				\$97,045	\$0	\$124,563	28.36%
STATE COURT FACILITIES TF Grand Total:				\$257,545	\$131,643	\$300,563	16.70%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>INNOVATIONS & SUPP CTS TF</u>							
177	3481400		CTY CT CRIM ADD CT COSTS	\$25,000	\$17,776	\$24,500	-2.00%
						\$24,500	
177	3482400		CIR CT CRIM ADD CT COSTS	\$400	\$292	\$400	0.00%
						\$400	
Charges for Services				\$25,400	\$18,068	\$24,900	-1.97%
177	3810000		INTERFUND TRANSFER	\$25,400	\$0	\$24,900	-1.97%
			TRANSFER FROM FUND 177C			\$24,900	
Transfers				\$25,400	\$0	\$24,900	-1.97%
177	3611000		INTEREST EARNINGS	\$600	\$558	\$600	0.00%
						\$600	
Interest				\$600	\$558	\$600	0.00%
INNOVATIONS & SUPP CTS TF Grand Total:				\$51,400	\$18,626	\$50,400	-1.95%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>LAW LIBRARY TRUST FUND</u>							
177A	3481400		CTY CT CRIM ADD CT COSTS	\$25,000	\$17,776	\$24,500	-2.00%
						\$24,500	
177A	3482400		CIR CT CRIM ADD CT COSTS	\$400	\$292	\$400	0.00%
						\$400	
Charges for Services				\$25,400	\$18,068	\$24,900	-1.97%
177A	3611000		INTEREST EARNINGS	\$0	\$30	\$0	0.00%
Interest				\$0	\$30	\$0	0.00%
LAW LIBRARY TRUST FUND Grand Total:				\$25,400	\$18,099	\$24,900	-1.97%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>LEGAL AID TRUST FUND</u>							
177B	3481400		CTY CT CRIM ADD CT COSTS	\$25,000	\$17,776	\$24,500	-2.00%
						\$24,500	
177B	3482400		CIR CT CRIM ADD CT COSTS	\$400	\$292	\$400	0.00%
						\$400	
Charges for Services				\$25,400	\$18,068	\$24,900	-1.97%
177B	3810000		INTERFUND TRANSFER	\$26,935	\$11,965	\$33,986	26.18%
			TRANSFER FROM FUND 005			\$33,986	
Transfers				\$26,935	\$11,965	\$33,986	26.18%
LEGAL AID TRUST FUND Grand Total:				\$52,335	\$30,033	\$58,886	12.52%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>TEEN COURT JUV ASSIST TF</u>							
177C	3481400		CTY CT CRIM ADD CT COSTS	\$25,000	\$17,776	\$24,500	-2.00%
			<i>CTY CT CRIM ADD CT COSTS</i>			\$24,500	
177C	3482400		CIR CT CRIM ADD CT COSTS	\$400	\$292	\$400	0.00%
			<i>CIR CT CRIM ADD CT COSTS</i>			\$400	
Charges for Services				\$25,400	\$18,068	\$24,900	-1.97%
177C	3611000		INTEREST EARNINGS	\$0	\$152	\$0	0.00%
Interest				\$0	\$152	\$0	0.00%
TEEN COURT JUV ASSIST TF Grand Total:				\$25,400	\$18,220	\$24,900	-1.97%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>CRIME PREVENTION</u>							
178	3481300		CTY CT CRIM COURT COSTS	\$35,000	\$28,352	\$39,000	11.43%
			CTY CT CRIM COURT COSTS			\$39,000	
178	3482300		CIR CT CRIM COURT COSTS	\$2,000	\$1,030	\$2,000	0.00%
			CIR CT CRIM COURT COSTS			\$2,000	
Charges for Services				\$37,000	\$29,382	\$41,000	10.81%
178	3511001Z		PROJECT COUNTY CRIMINAL FINE	\$0	\$722	\$0	0.00%
Fines & Forfeitures				\$0	\$722	\$0	0.00%
178	3611000		INTEREST EARNINGS	\$1,250	\$1,178	\$1,000	-20.00%
			INTEREST EARNINGS			\$1,000	
178	3617000		INV EARNINGS FL SAFE	\$0	(\$277)	\$0	0.00%
Interest				\$1,250	\$901	\$1,000	-20.00%
178	3999100		FUND BAL BROUGHT FORWARD	\$24,103	\$0	\$19,290	-19.97%
			BALANCING ITEM			\$19,290	
Internal Services				\$24,103	\$0	\$19,290	-19.97%
CRIME PREVENTION Grand Total:				\$62,353	\$31,006	\$61,290	-1.70%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>COURT TECH 28.24(12)(E)1</u>							
179	3374300		MISC INTERGOV REIMB	\$20,000	\$0	\$20,000	0.00%
			<i>CT IT SERVICE CHARGE (HARDEE CO.)</i>			<i>\$20,000</i>	
Intergovernmental				\$20,000	\$0	\$20,000	0.00%
179	3411001		RECORDING FEES/CT TECH	\$233,000	\$187,115	\$245,000	5.15%
			<i>RECORDING FEES COURT TECH</i>			<i>\$245,000</i>	
Charges for Services				\$233,000	\$187,115	\$245,000	5.15%
179	3810000		INTERFUND TRANSFER	\$213,165	\$106,582	\$271,512	27.37%
			<i>INTERFUND TRANSFER - GENERAL FD</i>			<i>\$271,512</i>	
Transfers				\$213,165	\$106,582	\$271,512	27.37%
179	3611000		INTEREST EARNINGS	\$1,000	\$1,279	\$1,000	0.00%
			<i>INTEREST EARNINGS</i>			<i>\$1,000</i>	
Interest				\$1,000	\$1,279	\$1,000	0.00%
179	3640000		DISPOSITION FIXED ASSETS	\$0	\$386	\$0	0.00%
179	3699000		OTHER MISC REVENUE	\$0	\$20,000	\$0	0.00%
Miscellaneous				\$0	\$20,386	\$0	0.00%
179	3999100		FUND BAL BROUGHT FORWARD	\$73,005	\$0	\$104,000	42.46%
			<i>FUND BALANCE TO BALANCE 179</i>			<i>\$104,000</i>	
Internal Services				\$73,005	\$0	\$104,000	42.46%
COURT TECH 28.24(12)(E)1 Grand Total:				\$540,170	\$315,362	\$641,512	18.76%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>BUILDING FUND</u>							
180	3220000		BUILDING PERMITS	\$940,701	\$1,583,540	\$1,300,000	38.19%
						<i>\$1,300,000</i>	
180	3220100		PLAN REVIEW	\$1,000	\$2,700	\$2,300	130.00%
						<i>\$2,300</i>	
180	3220200		PENALTY/REINSPECTION	\$8,000	\$22,550	\$23,000	187.50%
						<i>\$23,000</i>	
180	3220300		REISSUE	\$12,000	\$16,725	\$19,000	58.33%
						<i>\$19,000</i>	
180	3291000		CONTRACTORS' LICENSES	\$15,000	\$5,585	\$12,000	-20.00%
						<i>\$12,000</i>	
Licenses & Permits				\$976,701	\$1,631,100	\$1,356,300	38.87%
180	3429200		REVIEW OF BUILDING PLANS	\$150,000	\$210,493	\$200,000	33.33%
						<i>\$200,000</i>	
180	3429300		SALES MAPS/PUBLICATION	\$600	\$876	\$600	0.00%
						<i>\$600</i>	
Charges for Services				\$150,600	\$211,370	\$200,600	33.20%
180	3611000		INTEREST EARNINGS	\$40,000	\$37,418	\$50,000	25.00%
						<i>\$50,000</i>	
180	3615000		INVESTMENT EARNINGS-FEIT	\$0	\$8,423	\$0	0.00%
180	3617000		INV EARNINGS FL SAFE	\$0	\$482	\$0	0.00%
Interest				\$40,000	\$46,323	\$50,000	25.00%
180	3640000		DISPOSITION FIXED ASSETS	\$0	\$2	\$0	0.00%
180	3699000		OTHER MISC REVENUE	\$3,000	\$5,120	\$3,000	0.00%
			<i>SURCHARGES</i>			<i>\$3,000</i>	
Miscellaneous				\$3,000	\$5,122	\$3,000	0.00%
180	3999100		FUND BAL BROUGHT FORWARD	\$129,938	\$0	\$251,297	93.40%
			<i>BALANCING ITEM</i>			<i>\$251,297</i>	
Internal Services				\$129,938	\$0	\$251,297	93.40%
BUILDING FUND Grand Total:				\$1,300,239	\$1,893,915	\$1,861,197	43.14%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>FIRE ASSESSMENT FUND</u>							
181	3312900Z		FEMA GRANT PROJECT	\$7,041	\$1,691	\$0	-100.00%
Intergovernmental				\$7,041	\$1,691	\$0	-100.00%
181	3611000		INTEREST EARNINGS	\$75,000	\$92,372	\$90,000	20.00%
			<i>INTEREST EARNINGS</i>			<i>\$90,000</i>	
181	3617000		INV EARNINGS FL SAFE	\$0	\$254	\$0	0.00%
Interest				\$75,000	\$92,626	\$90,000	20.00%
181	3631200		SERVICE ASSESSMENTS	\$5,984,476	\$6,232,343	\$6,689,084	11.77%
			<i>COUNTYWIDE FIRE ASSESSMENTS</i>			<i>\$6,689,084</i>	
Assessments				\$5,984,476	\$6,232,343	\$6,689,084	11.77%
181	3640000		DISPOSITION FIXED ASSETS	\$0	\$978	\$0	0.00%
181	3694000		MISC REV REIMBURSEMENTS	\$0	\$1,367	\$0	0.00%
181	3694010		INSURANCE PROCEEDS	\$0	\$4,892	\$0	0.00%
Miscellaneous				\$0	\$7,238	\$0	0.00%
181	3999100		FUND BAL BROUGHT FORWARD	\$0	\$0	\$520,668	100.00%
			<i>FUND BALANCE TO BALANCE FUND 181</i>			<i>\$1,061,271</i>	
			<i>FUND BALANCE ADJUSTMENT - COLA/MERIT</i>			<i>\$18,167</i>	
			<i>FUND BALANCE ADJUSTMENTS - DMN WORKSEET</i>			<i>(\$558,770)</i>	
Internal Services				\$0	\$0	\$520,668	100.00%
FIRE ASSESSMENT FUND Grand Total:				\$6,066,517	\$6,333,897	\$7,299,752	20.33%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>IMPACT FEE P&R AVON PARK</u>							
191A	3611000	57200	INTEREST EARNINGS	\$0	\$79	\$100	100.00%
			<i>INTEREST EARNINGS</i>			<i>\$100</i>	
Interest				\$0	\$79	\$100	100.00%
191A	3999100	57200	FUND BAL BROUGHT FORWARD	\$0	\$0	\$4,845	100.00%
			<i>COLLECTIONS CARRIED FWD FOR FUTURE PROJ</i>			<i>\$4,845</i>	
Internal Services				\$0	\$0	\$4,845	100.00%
IMPACT FEE P&R AVON PARK Grand Total:				\$0	\$79	\$4,945	100.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>IMPACT FEE CORR FACILITY</u>							
192	3611000		INTEREST EARNINGS	\$0	\$78	\$100	100.00%
			<i>INTEREST EARNINGS</i>			<i>\$100</i>	
Interest				\$0	\$78	\$100	100.00%
192	3999100	52300	FUND BAL BROUGHT FORWARD	\$0	\$0	\$4,776	100.00%
			<i>COLLECTIONS CARRIED FWD FOR FUTURE PROJ</i>			<i>\$4,776</i>	
Internal Services				\$0	\$0	\$4,776	100.00%
IMPACT FEE CORR FACILITY Grand Total:				\$0	\$78	\$4,876	100.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>IMPACT FEE FIRE</u>							
193	3611000	52200	INTEREST EARNINGS	\$0	\$83	\$100	100.00%
			<i>INTEREST EARNINGS</i>			<i>\$100</i>	
Interest				\$0	\$83	\$100	100.00%
193	3999100	52200	FUND BAL BROUGHT FORWARD	\$0	\$0	\$5,064	100.00%
			<i>COLLECTIONS CARRIED FWD FOR FUTURE PROJ</i>			<i>\$5,064</i>	
Internal Services				\$0	\$0	\$5,064	100.00%
IMPACT FEE FIRE Grand Total:				\$0	\$83	\$5,164	100.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>IMPACT FEE LIBRARIES</u>							
194	3611000		INTEREST EARNINGS	\$0	\$30	\$40	100.00%
			<i>INTEREST EARNINGS</i>			<i>\$40</i>	
Interest				\$0	\$30	\$40	100.00%
194	3999100	57100	FUND BAL BROUGHT FORWARD	\$0	\$0	\$1,812	100.00%
			<i>COLLECTIONS CARRIED FWD FOR FUTURE PROJ</i>			<i>\$1,812</i>	
Internal Services				\$0	\$0	\$1,812	100.00%
IMPACT FEE LIBRARIES Grand Total:				\$0	\$30	\$1,852	100.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>IMPACT FEE LAW ENFORCEMENT</u>							
195	3611000		INTEREST EARNINGS	\$0	\$23	\$30	100.00%
			<i>INTEREST EARNINGS</i>			\$30	
Interest				\$0	\$23	\$30	100.00%
195	3999100	52100	FUND BAL BROUGHT FORWARD	\$0	\$0	\$1,402	100.00%
			<i>COLLECTIONS CARRIED FWD FOR FUTURE PROJ</i>			\$1,402	
Internal Services				\$0	\$0	\$1,402	100.00%
IMPACT FEE LAW ENFORCEMENT Grand Total:				\$0	\$23	\$1,432	100.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>IMPACT FEE EMS</u>							
196	3611000	52600	INTEREST EARNINGS	\$0	\$18	\$25	100.00%
			<i>INTEREST EARNINGS</i>			\$25	
Interest				\$0	\$18	\$25	100.00%
196	3999100	52600	FUND BAL BROUGHT FORWARD	\$0	\$0	\$1,084	100.00%
			<i>COLLECTIONS CARRIED FWD FOR FUTURE PROJ</i>			\$1,084	
Internal Services				\$0	\$0	\$1,084	100.00%
IMPACT FEE EMS Grand Total:				\$0	\$18	\$1,109	100.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>T-BIRD RD WASTEWATER SBD</u>							
197	3611000		INTEREST EARNINGS	\$1,500	\$1,322	\$1,250	-16.67%
			<i>INTEREST EARNINGS</i>			<i>\$1,250</i>	
Interest				\$1,500	\$1,322	\$1,250	-16.67%
197	3631200		SERVICE ASSESSMENTS	\$17,200	\$17,154	\$17,100	-0.58%
			<i>SERVICE ASSESSMENTS</i>			<i>\$17,100</i>	
Assessments				\$17,200	\$17,154	\$17,100	-0.58%
T-BIRD RD WASTEWATER SBD Grand Total:				\$18,700	\$18,476	\$18,350	-1.87%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>HCISSRB CONSTRUCTION FUND</u>							
350	3611000		INTEREST EARNINGS	\$0	\$79,452	\$0	0.00%
350	3614000		INVESTMENT EARNINGS-FLGIT	\$0	(\$2,364)	\$0	0.00%
350	3616000		INV EARNINGS FLCLASS	\$0	\$2,423	\$0	0.00%
350	3617000		INV EARNINGS FL SAFE	\$0	(\$14,599)	\$0	0.00%
350	3618000		INV EARNINGS FL FIT	\$0	\$4,526	\$0	0.00%
Interest				\$0	\$69,438	\$0	0.00%
350	3841000		LOAN PROCEEDS	\$0	\$21,614,000	\$0	0.00%
Debt Proceeds				\$0	\$21,614,000	\$0	0.00%
HCISSRB CONSTRUCTION FUND Grand Total:				\$0	\$21,683,438	\$0	0.00%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>HCFPIRN LTD CAPITAL FUND</u>							
355	3611000		INTEREST EARNINGS	\$0	\$2,466	\$0	0.00%
355	3615000		INVESTMENT EARNINGS-FEIT	\$0	\$5,964	\$0	0.00%
355	3617000		INV EARNINGS FL SAFE	\$0	\$412	\$0	0.00%
355	3618000		INV EARNINGS FL FIT	\$0	\$665	\$0	0.00%
Interest				\$0	\$9,506	\$0	0.00%
355	3999100		FUND BAL BROUGHT FORWARD	\$73,800	\$0	\$0	-100.00%
355	3999100Z		PROJECT FD BAL FORWARD	\$2,700,150	\$0	\$2,306,706	-14.57%
<i>ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36</i>						<i>\$2,306,706</i>	
Internal Services				\$2,773,950	\$0	\$2,306,706	-16.84%
HCFPIRN LTD CAPITAL FUND Grand Total:				\$2,773,950	\$9,506	\$2,306,706	-16.84%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>SOLID WASTE</u>							
401	3343440Z		FDEP GRANT- PROJECTS	\$90,909	\$0	\$93,750	3.13%
			PROJ 22007 SMALL COUNTY SOLID WASTE GRANT			\$93,750	
401	3354900		MOTOR FUEL USE TAX	\$7,500	\$0	\$0	-100.00%
Intergovernmental				\$98,409	\$0	\$93,750	-4.73%
401	3434100		LANDFILL FEES	\$2,850,000	\$2,554,283	\$3,150,600	10.55%
			LANDFILL TIPPING FEES			\$3,150,600	
401	3434500		APPLICATION FEE	\$1,700	\$1,400	\$1,500	-11.76%
			PHYSICAL ENVIRONMENT - APPLICATION FEE			\$1,500	
401	3434600		NONRESIDENTIAL SERVICE FEES	\$40,000	\$43,879	\$43,000	7.50%
			NONRESIDENTIAL SVC FEES			\$43,000	
Charges for Services				\$2,891,700	\$2,599,562	\$3,195,100	10.49%
401	3611000		INTEREST EARNINGS	\$100,000	\$175,340	\$125,000	25.00%
			MISC INTEREST EARNINGS			\$125,000	
401	3614000		INVESTMENT EARNINGS-FLGIT	\$4,000	(\$41,986)	\$0	-100.00%
401	3615000		INVESTMENT EARNINGS-FEIT	\$2,600	\$3,810	\$0	-100.00%
401	3616000		INV EARNINGS FLCLASS	\$7,700	\$9,101	\$0	-100.00%
401	3617000		INV EARNINGS FL SAFE	\$622	(\$9,436)	\$0	-100.00%
401	3618000		INV EARNINGS FL FIT	\$4,300	\$2,092	\$0	-100.00%
Interest				\$119,222	\$138,921	\$125,000	4.85%
401	3631300		NON AD VALOREM REFUSE DIS	\$8,043,000	\$7,893,976	\$8,075,550	0.40%
			MSW ASSESSMENT			\$8,075,550	
Assessments				\$8,043,000	\$7,893,976	\$8,075,550	0.40%
401	3640000		DISPOSITION FIXED ASSETS	\$0	\$412	\$0	0.00%
401	3651000		RECYCLABLE LANDFILL MAT	\$2,200	\$1,117	\$0	-100.00%
401	3694900		REIMB FROM OTHER FUNDS	\$0	\$46	\$0	0.00%
401	3699000		OTHER MISC REVENUE	\$0	\$30	\$0	0.00%
Miscellaneous				\$2,200	\$1,605	\$0	-100.00%
401	3999100		FUND BAL BROUGHT FORWARD	\$4,605,534	\$0	\$6,077,734	31.97%
			FUND BALANCE TO BALANCE FUND 401			\$6,077,734	
401	3999100Z		PROJECT FD BAL FORWARD	\$364,533	\$0	\$859,533	135.79%
			ROLLOVER PROJECT 21079 LANDFILL OPERATIONS BLDG			\$495,000	
			ROLLOVER PROJECT 17043 CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION			\$300,000	
			ROLLOVER PROJECT 15030 AUTOMATED FUELING STATION			\$64,533	
Internal Services				\$4,970,067	\$0	\$6,937,267	39.58%
SOLID WASTE Grand Total				\$16,124,598	\$10,634,064	\$18,426,667	14.28%

Highlands County

Revenues By Fund - Detail

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 YTD Actual	2022 - 2023 Request	Variance
<u>ENERGY RECOVERY</u>							
420	3439301Z		PROJ REPAIR & REPLACE SVC CHARGE	\$164,348	\$93,734	\$95,680	-41.78%
			<i>R&M SET ASIDE (\$4.00 X 23,920 TONS)</i>			\$95,680	
Charges for Services				\$164,348	\$93,734	\$95,680	-41.78%
420	3611000		INTEREST EARNINGS	\$0	\$5,484	\$0	0.00%
Interest				\$0	\$5,484	\$0	0.00%
420	3695010		SALE OF ASPHALT	\$2,695,718	\$1,585,084	\$1,569,391	-41.78%
			<i>SALE OF ASPHALT (\$65.61 X 23,920 TONS)</i>			\$1,569,391	
Miscellaneous				\$2,695,718	\$1,585,084	\$1,569,391	-41.78%
420	3999100		FUND BAL BROUGHT FORWARD	\$193,782	\$0	\$399,378	106.10%
			<i>FUND BALANCE TO BALANCE 420</i>			\$399,378	
420	3999100Z		PROJECT FD BAL FORWARD	\$979,260	\$0	\$1,124,570	14.84%
			<i>ROLLOVER PROJECT 14014 ASPHALT R&M SET-A-SIDE FEES</i>			\$1,124,570	
Internal Services				\$1,173,042	\$0	\$1,523,948	29.91%
ENERGY RECOVERY Grand Total:				\$4,033,108	\$1,684,302	\$3,189,019	-20.93%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2101 BOARD OF COUNTY COMMISSIONERS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51100	51100	EXECUTIVE SALARIES	\$290,990	\$235,386	\$242,847	\$288,270	(0.9%)
							\$288,270	
005	52100	51100	FICA TAXES	\$22,261	\$17,667	\$18,645	\$22,121	(0.6%)
005	52200	51100	RETIREMENT CONTRIBUTIONS	\$149,628	\$112,168	\$126,911	\$164,828	10.2%
005	52300	51100	LIFE & HEALTH INSURANCE	\$21,507	\$17,433	\$18,021	\$21,507	0.0%
005	52400	51100	WORKERS' COMPENSATION	\$378	\$306	\$316	\$493	30.4%
Personnel Expenditures				\$484,764	\$382,961	\$406,740	\$497,219	2.6%
005	54000	51100	TRAVEL AND PER DIEM	\$8,982	\$960	\$8,982	\$9,054	0.8%
			LODGING - FAC ANNUAL CONF (5 FOR 3 NIGHTS @ \$135/NIGHT)				\$2,025	
			LODGING - FAC POLICY CONF (5 FOR 2 NIGHTS @ \$135/NIGHT)				\$1,350	
			LODGING - TALLAHASSEE MEETING (5 FOR 2 NIGHTS @ \$135/NIGHT)				\$1,350	
			MILEAGE - FAC ANNUAL CONF (5 X 150 MILES @ \$0.585/MILE)				\$439	
			MILEAGE - FAC POLICY CONF (5 X 150 MILES @ \$0.585/MILE)				\$439	
			MILEAGE - TALLAHASSEE MEETING (5 X 660 MILES @ \$0.585/MILE)				\$1,931	
			PER DIEM - FAC ANNUAL CONF (5 FOR 3 DAYS @ \$38/DAY)				\$570	
			PER DIEM - FAC POLICY CONF (5 FOR 3 DAYS @ \$38/DAY)				\$570	
			PER DIEM - TALLAHASSEE MEETINGS (5 FOR 2 DAYS @ \$38/DAY)				\$380	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2101 BOARD OF COUNTY COMMISSIONERS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	51100	COMMUNICATIONS & FREIGHT	\$1,195	\$365	\$1,195	\$1,867	56.2%
							\$900	
			CELLULAR INTERNET & CONNECTIVITY (6)				\$50	
			CISCO DEVICE/FEATURE (DEVICE 6, DID 5)				\$135	
			CISCO PHONE CONNECTION				\$216	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$566	
005	54400	51100	RENTALS AND LEASES	\$1,269	\$0	\$300	\$0	(100.0%)
005	54500	51100	INSURANCE	\$1,175	\$773	\$1,175	\$1,175	0.0%
			EMPLOYEE LIABILITY (5 @ \$235/EA)				\$1,175	
005	54600	51100	REPAIR & MAINTENANCE	\$633	\$442	\$500	\$1,280	102.2%
			CISCO INTERNET HARDWARE				\$267	
			IT - CLIENT DEVICE MGMT (8)				\$114	
			IT - REMOTE ACCESS (5) - LICENSE				\$345	
			IT - SECURITY INFO & EVENT MGMT (8)				\$139	
			IT - SERVICE MGMT (5)				\$415	
005	54700	51100	PRINTING AND BINDING	\$113	\$65	\$100	\$0	(100.0%)
005	54900	51100	OTHER CHARGES/OBLIGATIONS	\$0	\$366	\$0	\$0	100.0%
005	55100	51100	OFFICE SUPPLIES	\$0	\$8	\$0	\$0	100.0%
005	55200	51100	OPERATING SUPPLIES	\$330	\$468	\$300	\$330	0.0%
			COPIER CHARGES - B/W (13,000@ \$0.0046/EA)				\$60	
			COPIER CHARGES - COLOR (4550 @ \$0.0396/EA)				\$180	
			UPS BACKUPS (1 @ \$90/EA)				\$90	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2101 BOARD OF COUNTY COMMISSIONERS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55402	51100	SUBSCRIPTIONS	\$525	\$3,716	\$3,302	\$4,135	687.6%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				\$73	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (5)				\$3,639	
			IT - REMOTE ACCESS (5) - SUBSCRIPTION				\$345	
			IT - SECURITY AWARENESS (5)				\$78	
005	55403	51100	EDUCATION & TRAINING	\$2,475	\$2,600	\$2,475	\$2,475	0.0%
			ETHICS (5 @ \$75/EA)				\$375	
			FAC ANNUAL CONFERENCE				\$1,400	
			FAC LEGISLATIVE DAYS (5 @ \$110/EA)				\$550	
			FAC POLICY CONFERENCE (1 @ \$150/EACH)				\$150	
Non Personal Expenditures				\$16,697	\$9,764	\$18,329	\$20,316	21.7%
Center: 2101 BOARD OF COUNTY COMMISSIONERS				\$501,461	\$392,724	\$425,069	\$517,535	3.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2103 COUNTY ATTORNEY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51400	REGULAR SALARIES & WAGES	\$145,972	\$107,150	\$129,630	\$142,380	(2.5%)
005	51400	51400	OVERTIME	\$0	\$14	\$0	\$0	100.0%
005	52100	51400	FICA TAXES	\$11,166	\$7,963	\$9,934	\$10,892	(2.5%)
005	52200	51400	RETIREMENT CONTRIBUTIONS	\$15,794	\$11,575	\$14,246	\$16,957	7.4%
005	52300	51400	LIFE & HEALTH INSURANCE	\$20,832	\$17,369	\$17,359	\$20,832	0.0%
005	52400	51400	WORKERS' COMPENSATION	\$189	\$139	\$168	\$242	28.0%
Personnel Expenditures				\$193,953	\$144,211	\$171,337	\$191,303	(1.4%)
005	53100	51400	PROFESSIONAL SERVICES	\$190,000	\$136,934	\$190,000	\$190,000	0.0%
			LITIGATION & OTHER LEGAL SERVICES				\$190,000	
005	54000	51400	TRAVEL AND PER DIEM	\$844	\$415	\$844	\$768	(9.0%)
			LODGING - FACA ANNUAL CLE SEMINAR (2 @ 1 NIGHT @ \$135/NIGHT)				\$270	
			LODGING - FACA MID-YEAR CLE SEMINAR (2 @ 1 NIGHT @ \$135/NIGHT)				\$270	
			PER DIEM - FACA ANNUAL SEMINAR (2 @ 2 DAYS @ \$38/DAY)				\$152	
			PER DIEM - FACA MID-YEAR CLE SEMINAR (2 @ 1 DAY @ \$38/DAY)				\$76	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2103 COUNTY ATTORNEY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	51400	COMMUNICATIONS & FREIGHT	\$2,386	\$941	\$1,750	\$1,168	(51.0%)
			CELL PHONE SVC (1 @ \$47/MO)				\$47	
			CISCO DEVICE/FEATURE (DEVICE - 3, DID - 1)				\$68	
			CISCO PHONE CONNECTION				\$90	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$283	
			POSTAGE				\$100	
			SHIPPING FED EX, UPS				\$100	
			VERIZON MIFI (1 @ \$40/MO)				\$480	
005	54500	51400	INSURANCE	\$470	\$309	\$0	\$470	0.0%
			EMPLOYEE LIABILITY (2 @ \$235/EA)				\$470	
005	54600	51400	REPAIR & MAINTENANCE	\$542	\$221	\$542	\$1,042	92.3%
			CISCO INTERNET HARDWARE				\$134	
			EXECUTIME LICENSES (2)				\$28	
			IT - CLIENT DEVICE MGMT (4)				\$57	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			IT - SECURITY INFO & EVENT MGMT (4)				\$70	
			IT - SERVICE MGMT (2)				\$166	
			IT - WORKSHARE (1 @ \$235.40)				\$236	
			ONBASE MAINTENANCE				\$10	
005	54700	51400	PRINTING AND BINDING	\$23	\$0	\$23	\$0	(100.0%)
005	54900	51400	OTHER CHARGES/OBLIGATIONS	\$0	\$771	\$1,446	\$1,446	100.0%
			MISCELLANEOUS/OTHER				\$1,446	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2103 COUNTY ATTORNEY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55100	51400	OFFICE SUPPLIES	\$0	\$898	\$0	\$0	100.0%
005	55200	51400	OPERATING SUPPLIES	\$340	\$300	\$0	\$0	(100.0%)
005	55402	51400	SUBSCRIPTIONS	\$4,592	\$4,110	\$4,592	\$3,968	(13.6%)
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				\$146	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$94	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (2)				\$1,456	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$381	
			IT - SECURITY AWARENESS (2)				\$31	
			WESTLAW (1 @ \$155/MO)				\$1,860	
005	55403	51400	EDUCATION & TRAINING	\$1,750	\$175	\$1,750	\$1,750	0.0%
			REGISTRATION FOR CONFERENCES, SEMINARS AND CLE CREDITS				\$1,750	
005	55404	51400	DUES & MEMBERSHIPS	\$460	\$150	\$460	\$460	0.0%
			CITY, COUNTY, LOCAL GOVT LAW SECTION - FL BAR (1 @ \$45/EA)				\$45	
			FL ASSOC FOR ATTORNEYS (1 @ \$150/EA)				\$150	
			FL BAR MEMBERSHIP (1 @ \$265/EA)				\$265	
Non Personal Expenditures				\$201,407	\$145,224	\$201,407	\$201,072	(0.2%)
Center: 2103 COUNTY ATTORNEY				\$395,360	\$289,435	\$372,744	\$392,375	(0.8%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2104 COUNTY ADMINISTRATOR

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51200	REGULAR SALARIES & WAGES	\$389,350	\$305,787	\$342,577	\$401,087	3.0%
005	51400	51200	OVERTIME	\$0	\$257	\$88	\$0	100.0%
005	52100	51200	FICA TAXES	\$27,924	\$22,154	\$24,732	\$28,752	3.0%
005	52200	51200	RETIREMENT CONTRIBUTIONS	\$91,721	\$77,335	\$78,825	\$102,561	11.8%
005	52300	51200	LIFE & HEALTH INSURANCE	\$41,664	\$33,870	\$34,557	\$41,664	0.0%
005	52400	51200	WORKERS' COMPENSATION	\$508	\$419	\$446	\$683	34.4%
Personnel Expenditures				\$551,167	\$439,822	\$481,225	\$574,747	4.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2104 COUNTY ADMINISTRATOR

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54000	51200	TRAVEL AND PER DIEM	\$9,832	\$4,229	\$9,832	\$10,962	11.5%
			CO ADMINISTRATOR CAR ALLOWANCE				\$5,400	
			FLIGHT - NACO LEGISLATIVE CONF				\$400	
			LODGING - FAC ANNUAL CONF (3 FOR 3 NIGHTS @ \$135/NIGHT)				\$1,215	
			LODGING - FAC LEGISLATIVE CONF (1 FOR 2 NIGHTS @ \$135/NIGHT)				\$270	
			LODGING - FAC POLICY CONF (1 FOR 2 DAYS @ \$135/DAY)				\$270	
			LODGING - FCCMA (2 FOR 3 NIGHTS @ \$135/NIGHT)				\$810	
			LODGING - GRANT WRITING TRAINING (1 FOR 2 NIGHTS @ \$135/NIGHT)				\$270	
			LODGING - NACO LEGISLATIVE CONF (1 FOR 4 NIGHTS @ \$135/NIGHT)				\$540	
			LODGING - TALLAHASSEE MEETINGS (1 FOR 5 NIGHTS @ \$135/NIGHT)				\$675	
			PARKING - FAC POLICY CONF (1 FOR 3 DAYS @ \$20/DAY)				\$60	
			PARKING - FAPL CONF (1 FOR 3 DAYS @ \$20/DAY)				\$60	
			PER DIEM - FAC ANNUAL CONF (3 FOR 2 LUNCHES @ \$12, 3 FOR 2 DINNER @ \$20)				\$192	
			PER DIEM - FAC POLICY CONF (1 FOR 3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - FAPL CONF (1 FOR 3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - FCCMA (2 FOR 3 LUNCH @ \$12, 2 FOR 3 DINNER @ \$20)				\$192	
			PER DIEM - NACO LEGISLATIVE CONF (1 FOR 5 DAYS @ \$38/DAY)				\$190	
			PER DIEM - TALLAHASSEE MEETINGS (1 FOR 5 DAYS @ \$38/DAY)				\$190	
005	54100	51200	COMMUNICATIONS & FREIGHT	\$3,752	\$4,976	\$900	\$3,224	(14.1%)
							\$900	
			CELLULAR INTERNET & CONNECTIVITY (7)				\$59	
			CISCO DEVICE/FEATURE (DEVICE - 13, DID - 11)				\$291	
			CISCO PHONE CONNECTION				\$470	
			INTERNET CONNECTIVITY BANDWIDTH				\$1,225	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2104 COUNTY ADMINISTRATOR

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	51200	COMMUNICATIONS & FREIGHT	\$3,752	\$4,976	\$900	\$3,224	(14.1%)
			<i>IT - MICROSOFT VISIO (E BARBER)</i>				\$139	
			<i>POSTAGE</i>				\$70	
			<i>SHIPPING FED EX</i>				\$70	
005	54500	51200	INSURANCE	\$940	\$618	\$940	\$1,675	78.2%
			<i>EMPLOYEE LIABILITY (4 @ \$235/EA)</i>				\$940	
			<i>SUV (1@ \$735/EA)</i>				\$735	
005	54600	51200	REPAIR & MAINTENANCE	\$1,730	\$1,216	\$1,730	\$2,613	51.0%
			<i>CISCO INTERNET HARDWARE</i>				\$577	
			<i>EXECUTIME LICENSES (4)</i>				\$56	
			<i>IT - CLIENT DEVICE MGMT (9)</i>				\$128	
			<i>IT - ONBASE - CONCURRENT CLIENT</i>				\$226	
			<i>IT - ONBASE - DESKTOP DOCUMENT IMAGING</i>				\$101	
			<i>IT - REMOTE ACCESS (1) - LICENSE</i>				\$171	
			<i>IT - SECURITY INFO & EVENT MGMT (9)</i>				\$157	
			<i>IT - SERVICE MGMT (4)</i>				\$332	
			<i>IT ONBASE - AE OCR DDS ETC</i>				\$495	
			<i>OIL CHANGES - 2020 EQUINOX - CAE152 (3 @ \$40/EA)</i>				\$120	
			<i>TIRES - 2020 EQUINOX - CAE152 (2 TIRES @ \$125/EA, INCLUDES LABOR)</i>				\$250	
005	54900	51200	OTHER CHARGES/OBLIGATIONS	\$0	\$145	\$0	\$0	100.0%
005	55100	51200	OFFICE SUPPLIES	\$900	\$703	\$500	\$900	0.0%
			<i>BINDERS & TABS</i>				\$250	
			<i>PENS, TAPE, STAPLES, COPY PAPER, NOTEPADS, ETC.</i>				\$650	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2104 COUNTY ADMINISTRATOR

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	51200	OPERATING SUPPLIES	\$0	\$858	\$250	\$0	100.0%
005	55211	51200	FUEL	\$0	\$195	\$0	\$0	100.0%
005	55402	51200	SUBSCRIPTIONS	\$3,274	\$3,492	\$3,274	\$10,065	207.4%
			15FIVE SOFTWARE SUBSCRIPTION - EMPLOYEE MANAGEMENT (3 x \$70/MO)				\$2,520	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				\$292	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$188	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (4)				\$2,912	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$191	
			IT - SECURITY AWARENESS (4)				\$62	
			LOBBYTOOLS				\$3,900	
005	55403	51200	EDUCATION & TRAINING	\$3,445	\$4,424	\$3,445	\$3,445	0.0%
			ETHICS (2 @ \$75)				\$150	
			FAC ANNUAL CONFERENCE (3 @ \$325/EA)				\$975	
			FAC LEGISLATIVE DAY (1 @ \$110/EA)				\$110	
			FAPL CONFERENCE				\$350	
			FCCMA - ANNUAL CONFERENCE, CO. ADMINISTRATOR				\$650	
			FCCMA - TRAINING REGISTRATION				\$450	
			LEGISLATIVE CONFERENCE (1 @ \$110/EA)				\$110	
			NACO LEGISLATIVE CONFERENCE (1 @ \$500)				\$500	
			POLICY CONFERENCE (1 @ \$150/EA)				\$150	
005	55404	51200	DUES & MEMBERSHIPS	\$2,129	\$565	\$2,129	\$2,129	0.0%
			AMERICAN PLANNING ASSOC				\$550	
			CONNECT FLORIDA MEMBERSHIP				\$350	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2104 COUNTY ADMINISTRATOR

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55404	51200	DUES & MEMBERSHIPS	\$2,129	\$565	\$2,129	\$2,129	0.0%
			<i>FCCMA DUES (2 @ \$390/EA)</i>				\$780	
			<i>FL COUNTY MANAGERS (2 @ \$100/EA)</i>				\$200	
			<i>FLORIDA ASSOCIATION OF PROFESSIONAL LOBBYISTS MEMBERSHIP (1 @ \$199 - JAN 1)</i>				\$199	
			<i>FLORIDA LOBBYIST REGISTRATION RENEWAL (1 @ \$50 - JAN 1)</i>				\$50	
Non Personal Expenditures				\$26,002	\$21,420	\$23,000	\$35,013	34.7%
Center: 2104 COUNTY ADMINISTRATOR				\$577,169	\$461,243	\$504,225	\$609,760	5.6%

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 2109 PUBLIC INFORMATION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	\$86,349	\$72,271	\$71,695	\$81,438	(5.7%)
005	51300	51300	OTHER SALARIES & WAGES	\$0	\$100	\$0	\$0	100.0%
005	51400	51300	OVERTIME	\$0	\$49	\$50	\$0	100.0%
005	52100	51300	FICA TAXES	\$6,637	\$5,055	\$5,846	\$6,255	(5.8%)
005	52200	51300	RETIREMENT CONTRIBUTIONS	\$9,388	\$8,085	\$8,161	\$9,737	3.7%
005	52300	51300	LIFE & HEALTH INSURANCE	\$13,958	\$10,772	\$11,804	\$10,937	(21.6%)
005	52400	51300	WORKERS' COMPENSATION	\$112	\$97	\$98	\$139	24.1%
Personnel Expenditures				\$116,444	\$96,430	\$97,654	\$108,506	(6.8%)
005	54000	51300	TRAVEL AND PER DIEM	\$2,080	\$387	\$0	\$2,224	6.9%
			LODGING - FGCARMA CONF (2 NIGHTS @ \$135/NIGHT)				\$270	
			LODGING - PIO CONF (3 NIGHTS @ \$135/NIGHT)				\$405	
			LODGING - PIO CONF NIOA (4 NIGHTS @ \$135/NIGHT)				\$540	
			LODGING - RECORDS TRAINING RECORDS CLERK (2 NIGHTS @ \$135/NIGHT)				\$270	
			LODGING PIA CERTIFICATION (5 NIGHTS @ \$135) 25%				\$169	
			PER DIEM - FGCARMA CONF (2 DAYS @ \$38/DAY)				\$76	
			PER DIEM - PIA CERTIFICATION (4 DAYS @ \$38/DAY) 25%				\$38	
			PER DIEM - PIO CONF (3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - PIO CONF NIOA (3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - PIO RELATED TRAINING (3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - RECORDS CLERK CONFERENCE (3 DAYS @ \$38/DAY)				\$114	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2109 PUBLIC INFORMATION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	51300	COMMUNICATIONS & FREIGHT	\$1,137	\$634	\$0	\$1,075	(5.5%)
							\$315	
			AIR CARD VERIZON (1 @ \$36.07/MO)				\$433	
			CELLULAR INTERNET & CONNECTIVITY (3)				\$25	
			IT - FIRSTNET - (1 @ \$271.20)				\$272	
			POSTAGE				\$30	
005	54400	51300	RENTALS AND LEASES	\$0	\$375	\$0	\$0	100.0%
005	54500	51300	INSURANCE	\$955	\$862	\$0	\$1,029	7.7%
			EMPLOYEE LIABILITY (1 @ \$235/EA @ 25%)				\$59	
			EMPLOYEE LIABILITY (1 @ \$235/EA)				\$235	
			SUV (1 @ \$735/EA)				\$735	
005	54600	51300	REPAIR & MAINTENANCE	\$544	\$209	\$0	\$745	36.9%
			EXECUTIME LICENSES (2.05)				\$29	
			IT - CLIENT DEVICE MGMT (3)				\$43	
			IT - REMOTE ACCESS (1) - LICENSE				\$171	
			IT - SECURITY INFO & EVENT MGMT (3)				\$53	
			IT - SERVICE MGMT (3)				\$249	
			OIL CHANGES - 1 SUV (1 @ 3/YR @ \$40/EA)				\$120	
			ONBASE - MAINTENANCE				\$80	
005	54700	51300	PRINTING AND BINDING	\$31	\$0	\$0	\$29	(6.5%)
			BUSINESS CARDS (1 @ 250 @ \$22.50)				\$23	
			BUSINESS CARDS (1 @ 250 @ \$22.50/BX) 25%				\$6	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2109 PUBLIC INFORMATION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54800	51300	PROMOTIONAL ACTIVITIES	\$5,950	\$1,492	\$0	\$1,950	(67.2%)
			COMMUNITY OUTREACH, GIVE AWAYS				\$1,500	
			HELIUM (2 @ \$225/EA)				\$450	
005	54800Z	51300	PROJECT PROMOTIONAL ACT	\$0	\$5,426	\$0	\$0	100.0%
005	54900	51300	OTHER CHARGES/OBLIGATIONS	\$0	\$995	\$0	\$4,400	100.0%
			GENERAL SUPPLIES - RECEPTIONS, FLOWERS				\$1,000	
			GROUNDBREAKING/ RIBBON CUTTING (5 @ \$400/EA)				\$2,000	
			RETIREMENT (7 @ \$200/EA)				\$1,400	
005	55100	51300	OFFICE SUPPLIES	\$550	\$168	\$0	\$550	0.0%
			PENS, STAPLES, NOTE PADS, LABELS, BATTERIES				\$550	
005	55200	51300	OPERATING SUPPLIES	\$1,752	\$438	\$0	\$1,452	(17.1%)
			CREATIVE CLOUD SUITE LICENSE (1.34 @ \$800/EA)				\$1,072	
			NEWSPAPER SUBSCRIPTION				\$180	
			SOUND SYSTEM EQUIPMENT				\$200	
005	55211	51300	FUEL	\$0	\$0	\$0	\$1,225	100.0%
			GAS - (1) SUV (350 GALS @ \$3.50/GAL)				\$1,225	
005	55401	51300	BOOKS	\$100	\$0	\$0	\$100	0.0%
			INSTRUCTIONAL BOOKS, GOV'T IN THE SUNSHINE BOOKS				\$100	
005	55402	51300	SUBSCRIPTIONS	\$1,815	\$1,401	\$0	\$3,259	79.6%
			ADOBE ACROBAT PRO 2017 (RECORDS CLERK)				\$73	
			IT - ADOBE INDESIGN FOR TEAMS				\$334	
			IT - ADOBE PHOTOSHOP FOR TEAMS				\$334	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2109 PUBLIC INFORMATION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55402	51300	SUBSCRIPTIONS	\$1,815	\$1,401	\$0	\$3,259	79.6%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$96	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				\$2,184	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$191	
			IT - SECURITY AWARENESS (3)				\$47	
005	55403	51300	EDUCATION & TRAINING	\$2,740	\$1,260	\$0	\$2,650	(3.3%)
			CAPO TRAINING RECORDS CLERK				\$1,050	
			PIO CERTIFICATION PIA (1 @ \$1,000/EA) 25%				\$250	
			PIO RELATED TRAINING				\$1,000	
			RECORDS RELATED TRAINING				\$350	
005	55404	51300	DUES & MEMBERSHIPS	\$741	\$285	\$0	\$723	(2.4%)
			AMERICAN RECORDS MGMT ASSOCIATION/CHAPTER FEES (ARMA)				\$145	
			FL ASSOCIATION OF PIO'S (1 @ \$127/EA) 25%				\$32	
			FL ASSOCIATION OF PUBLIC INFORMATION OFFICERS				\$125	
			FL RECORDS MGMT ASSOCIATION (FRMA)				\$220	
			ICRM				\$100	
			NATIONAL INFORMATION OFFICER ASSOCIATION				\$80	
			NATIONAL INFORMATION OFFICER ASSOCIATION PIA (1 @ \$82/EA) 25%				\$21	
Non Personal Expenditures				\$18,395	\$13,933	\$0	\$21,411	16.4%
Center: 2109 PUBLIC INFORMATION				\$134,839	\$110,363	\$97,654	\$129,917	(3.7%)

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 2100 BUSINESS SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	\$147,131	\$116,455	\$146,000	\$157,639	7.1%
005	52100	51300	FICA TAXES	\$11,279	\$8,739	\$11,100	\$12,083	7.1%
005	52200	51300	RETIREMENT CONTRIBUTIONS	\$33,851	\$27,171	\$33,800	\$38,638	14.1%
005	52300	51300	LIFE & HEALTH INSURANCE	\$20,832	\$17,369	\$20,800	\$20,832	0.0%
005	52400	51300	WORKERS' COMPENSATION	\$192	\$154	\$190	\$268	39.6%
Personnel Expenditures				\$213,285	\$169,889	\$211,890	\$229,460	7.6%
005	54000	51300	TRAVEL AND PER DIEM	\$501	\$616	\$1,000	\$841	67.9%
			<i>LODGING - 2 CONF (4 NIGHTS @ \$135/NIGHT)</i>				\$540	
			<i>MILEAGE - 2 CONF</i>				\$225	
			<i>PER DIEM - (2 @ \$38/DAY)</i>				\$76	
005	54100	51300	COMMUNICATIONS & FREIGHT	\$503	\$263	\$203	\$613	21.9%
							\$300	
			<i>CELLULAR INTERNET & CONNECTIVITY (2)</i>				\$17	
			<i>CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1)</i>				\$23	
			<i>CISCO PHONE CONNECTION</i>				\$39	
			<i>INTERNET CONNECTIVITY (BANDWIDTH)</i>				\$95	
			<i>IT - MICROSOFT VISIO (T CANNADY)</i>				\$139	
005	54500	51300	INSURANCE	\$470	\$309	\$450	\$470	0.0%
			<i>EMPLOYEE LIABILITY (2 @ \$235/EA)</i>				\$470	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2100 BUSINESS SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	\$480	\$428	\$450	\$944	96.7%
			CISCO INTERNET HARDWARE				\$45	
			EXECUTIME LICENSES (2)				\$28	
			IT - CLIENT DEVICE MGMT (2)				\$29	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			IT - SECURITY INFO & EVENT MGMT (2)				\$35	
			IT - SERVICE MGMT (2)				\$166	
			OFFICE SECURITY				\$300	
005	55100	51300	OFFICE SUPPLIES	\$100	\$89	\$100	\$100	0.0%
			OFFICE SUPPLIES				\$100	
005	55200	51300	OPERATING SUPPLIES	\$0	\$1,068	\$984	\$0	100.0%
005	55402	51300	SUBSCRIPTIONS	\$1,675	\$1,574	\$1,675	\$2,187	30.6%
			ADOBE PRO LICENSE UPGRADE (1) KM				\$152	
			IT - ADOBE PRO				\$73	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$94	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (2)				\$1,456	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$381	
			IT - SECURITY AWARENESS (2)				\$31	
005	55403	51300	EDUCATION & TRAINING	\$1,100	\$573	\$1,120	\$1,695	54.1%
			CGFM EXAM				\$375	
			CONTINUING EDUCATION				\$500	
			FASD CONFERENCE				\$470	
			FGFOA CONF				\$350	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2100 BUSINESS SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55404	51300	DUES & MEMBERSHIPS	\$810	\$205	\$300	\$300	(63.0%)
			AGA MEMBERSHIP (MAR 31)				\$100	
			FGFOA MEMBERSHIP (JUNE 30)				\$50	
			GFOA MEMBERSHIP				\$150	
Non Personal Expenditures				\$5,639	\$5,124	\$6,282	\$7,150	26.8%
Center: 2100 BUSINESS SERVICES				\$218,924	\$175,013	\$218,172	\$236,610	8.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2105 COUNTY AUDITS - CPA

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53100	51300	PROFESSIONAL SERVICES	\$0	\$0	\$0	\$25,000	100.0%
			AUDITING SERVICES - GASB 96 SUBSCRIPTION-BASED IT ARRANGEMENTS				\$25,000	
005	53200	51300	ACCOUNTING AND AUDITING	\$234,050	\$194,398	\$0	\$210,745	(10.0%)
			AUDITING SERVICES - GASB 87 LEASES REQUIREMENTS				\$25,000	
			AUDITING SERVICES FY21/22 @ 85%				\$157,883	
			AUDITING SERVICES FY22/23 @ 15%				\$27,862	
Non Personal Expenditures				\$234,050	\$194,398	\$0	\$235,745	0.7%
Center: 2105 COUNTY AUDITS - CPA				\$234,050	\$194,398	\$0	\$235,745	0.7%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2106 OFFICE OF MANAGEMENT AND BUDGET

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	\$232,701	\$145,602	\$202,421	\$212,209	(8.8%)
005	52100	51300	FICA TAXES	\$17,802	\$10,667	\$15,446	\$16,234	(8.8%)
005	52200	51300	RETIREMENT CONTRIBUTIONS	\$25,179	\$16,223	\$22,281	\$25,274	0.4%
005	52300	51300	LIFE & HEALTH INSURANCE	\$44,446	\$21,232	\$38,559	\$32,987	(25.8%)
005	52400	51300	WORKERS' COMPENSATION	\$303	\$193	\$267	\$361	19.1%
Personnel Expenditures				\$320,431	\$193,917	\$278,974	\$287,065	(10.4%)
005	54000	51300	TRAVEL AND PER DIEM	\$1,038	\$213	\$0	\$2,169	109.0%
			LODGING - FGFOA SCHOOL (2.25 @ 3 NIGHTS @ \$135/NIGHT)				\$912	
			MISC. CONFERENCES (HOTEL/MEALS)				\$1,000	
			PER DIEM - FGFOA SCHOOL (2.25 @ 3 DAYS @ \$38/DAY)				\$257	
005	54100	51300	COMMUNICATIONS & FREIGHT	\$1,516	\$535	\$0	\$1,259	(17.0%)
			CELLULAR INTERNET & CONNECTIVITY (4)				\$34	
			CISCO DEVICE/FEATURE (DEVICE - 8, DID - 7)				\$179	
			CISCO PHONE CONNECTION				\$292	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$754	
005	54500	51300	INSURANCE	\$1,034	\$734	\$0	\$999	(3.4%)
			EMPLOYEE LIABILITY (4.25 @ \$235/EA)				\$999	

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 2106 OFFICE OF MANAGEMENT AND BUDGET

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	\$24,073	\$24,468	\$0	\$24,675	2.5%
			BUDGET SOFTWARE MAINTENANCE				\$23,510	
			CISCO INTERNET HARDWARE				\$355	
			EXECUTIME LICENSES (4.4)				\$62	
			IT - CLIENT DEVICE MGMT (5)				\$71	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			IT - SECURITY INFO & EVENT MGMT (5)				\$87	
			IT - SERVICE MGMT (3)				\$249	
005	54700	51300	PRINTING AND BINDING	\$45	\$0	\$0	\$45	0.0%
			BUSINESS CARDS (2 @ 250 @ \$22.50)				\$45	
005	55100	51300	OFFICE SUPPLIES	\$200	\$78	\$0	\$200	0.0%
			BATTERIES				\$50	
			FOLDERS				\$30	
			TABLETS, PENS, PENCILS				\$120	
005	55200	51300	OPERATING SUPPLIES	\$2,175	\$1,287	\$0	\$750	(65.5%)
			ADD'L SUPPLIES PER COMMISSIONERS/WORKSHOP				\$200	
			NEW MONITORS/ UPS BACKUPS				\$350	
			TAB DIVIDERS				\$200	
005	55230	51300	ATTRACTIVE PROPERTY INVENTORY	\$0	\$1,411	\$0	\$0	100.0%
005	55402	51300	SUBSCRIPTIONS	\$2,626	\$2,396	\$0	\$3,110	18.4%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (4 @ \$72.86/EA)				\$292	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$206	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2106 OFFICE OF MANAGEMENT AND BUDGET

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55402	51300	SUBSCRIPTIONS	\$2,626	\$2,396	\$0	\$3,110	18.4%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				\$2,184	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$381	
			IT - SECURITY AWARENESS (3)				\$47	
005	55403	51300	EDUCATION & TRAINING	\$650	\$820	\$0	\$1,488	128.9%
			FGFOA ANNUAL CONFERENCE REGISTRATIONS (2 @ \$350/EA)				\$700	
			FGFOA SCHOOL GOVT FINANCE (2.25 @ \$350/EA)				\$788	
005	55404	51300	DUES & MEMBERSHIPS	\$200	\$75	\$0	\$163	(18.5%)
			FGFOA MEMBERSHIPS (3.25 @ \$50/EA)				\$163	
Non Personal Expenditures				\$33,557	\$32,017	\$0	\$34,858	3.9%
Center: 2106 OFFICE OF MANAGEMENT AND BUDGET				\$353,988	\$225,934	\$278,974	\$321,923	(9.1%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107 HUMAN RESOURCES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	\$206,808	\$179,981	\$186,317	\$270,368	30.7%
005	51400	51300	OVERTIME	\$0	\$45	\$45	\$0	100.0%
005	52100	51300	FICA TAXES	\$15,844	\$12,254	\$14,050	\$20,730	30.8%
005	52200	51300	RETIREMENT CONTRIBUTIONS	\$22,409	\$20,379	\$19,510	\$32,273	44.0%
005	52300	51300	LIFE & HEALTH INSURANCE	\$52,080	\$43,424	\$44,767	\$62,496	20.0%
005	52400	51300	WORKERS' COMPENSATION	\$269	\$243	\$235	\$461	71.4%
005	52500	51300	UNEMPLOYMENT COMPENSATION	\$0	\$275	\$0	\$0	100.0%
Personnel Expenditures				\$297,410	\$256,601	\$264,924	\$386,328	29.9%
005	53400	51300	CONTRACTUAL SERVICES	\$3,800	\$3,754	\$5,587	\$8,558	125.2%
			AFTER HOURS DRUG TESTING (4 @ \$55/EA)				\$220	
			ALCOHOL/DRUG TESTING (15 @ \$30/EA)				\$450	
			CDL CLEARING HOUSE FEE (50 @ \$1.25/EA)				\$63	
			CDL CLEARING HOUSE QUERIES ANNUAL (100 @\$3/EA)				\$300	
			DRUG TESTS - NEW HIRES (80 @ \$35/EA)				\$2,800	
			POST ACCIDENT DRUG TESTING (20 @ \$35/EA)				\$700	
			RANDOM DRUG TESTING (115 @ \$35)				\$4,025	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107 HUMAN RESOURCES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54000	51300	TRAVEL AND PER DIEM	\$941	\$0	\$1,315	\$3,215	241.7%
			<i>LODGING - GEHRING SUMMIT (3 @ 2 NIGHT @ \$135/NIGHT)</i>				\$810	
			<i>LODGING - HR SEMINAR (1 @ 3 NIGHTS @ \$135/NIGHT)</i>				\$405	
			<i>LODGING - HR SEMINAR (2 @ 5 NIGHTS @ \$135/NIGHT)</i>				\$1,350	
			<i>PER DIEM - GEHRING SUMMIT (3 @ 2 DAYS @ \$26/DAY)</i>				\$156	
			<i>PER DIEM - HR SEMINAR (1 @ 3 DAYS @ \$38/DAY)</i>				\$114	
			<i>PER DIEM - HR SEMINAR (2 @ 5 DAYS @ \$38/DAY)</i>				\$380	
005	54100	51300	COMMUNICATIONS & FREIGHT	\$1,788	\$985	\$1,299	\$2,280	27.5%
							\$600	
			<i>CELLULAR INTERNET & CONNECTIVITY (7)</i>				\$59	
			<i>CISCO DEVICE/FEATURE (DEVICE - 7, DID - 7)</i>				\$157	
			<i>CISCO PHONE CONNECTION</i>				\$267	
			<i>INTERNET CONNECTIVITY (BANDWIDTH)</i>				\$660	
			<i>IT - MICROSOFT VISIO (E WOOD)</i>				\$139	
			<i>IT - MICROSOFT VISIO (L STRICKLAND)</i>				\$139	
			<i>IT - MICROSOFT VISIO (S BENNETT)</i>				\$139	
			<i>LONG DISTANCE (\$10/MO)</i>				\$120	
005	54400	51300	RENTALS AND LEASES	\$1,299	\$0	\$1,410	\$1,299	0.0%
			<i>COPIER/FAX LEASE (\$108.19/MO)</i>				\$1,299	
005	54500	51300	INSURANCE	\$1,175	\$928	\$0	\$1,410	20.0%
			<i>EMPLOYEE LIABILITY (1 @ \$235/EA)</i>				\$235	
			<i>EMPLOYEE LIABILITY (5 @ \$235/EA)</i>				\$1,175	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107 HUMAN RESOURCES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	\$2,478	\$2,536	\$2,000	\$1,436	(42.1%)
			CISCO INTERNET HARDWARE				\$311	
			EXECUTIME LICENSES (6)				\$84	
			IT - CLIENT DEVICE MGMT (9)				\$128	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			IT - SECURITY INFO & EVENT MGMT (9)				\$157	
			IT - SERVICE MGMT (5)				\$415	
005	54700	51300	PRINTING AND BINDING	\$113	\$0	\$0	\$141	24.8%
			BUSINESS CARDS (1 @ 250 @ \$28)				\$28	
			BUSINESS CARDS (5 @ 250 @ \$22.50/EA)				\$113	
005	54800	51300	PROMOTIONAL ACTIVITIES	\$2,326	\$77	\$1,800	\$1,526	(34.4%)
			EMPLOYEE OF THE QUARTER (GIFT CARD 4 @ \$150/EA)				\$600	
			EMPLOYEE REFERRALS (1 @ \$500/EA)				\$500	
			RECOGNITION PINS (100 @ \$4.26/EA)				\$426	
005	54900	51300	OTHER CHARGES/OBLIGATIONS	\$6,859	\$3,660	\$6,231	\$4,944	(27.9%)
			CRIMINAL BACKGROUND CHECKS - EE (120 @ \$25/EA)(25 @ \$37.25 FP)				\$3,932	
			CRIMINAL BACKGROUND CHECKS - VOLS (10 @ \$29.25/EA)				\$293	
			EMPLOYEE OF THE QUARTER (PLAQUE 4 @ \$75/EA)				\$300	
			MOTOR VEHICLE REPORTS (135 @ \$3.10/EA)				\$419	
005	55100	51300	OFFICE SUPPLIES	\$1,055	\$543	\$1,747	\$1,738	64.7%
			11 X 17 PAPER (1 CASE @ \$50.80)				\$51	
			BATTERIES				\$30	
			ENVELOPES (2 BOXES @ \$39.25/EA)				\$79	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107 HUMAN RESOURCES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55100	51300	OFFICE SUPPLIES	\$1,055	\$543	\$1,747	\$1,738	64.7%
			FILE FOLDERS, STAPLES				\$150	
			LAMINATING POUCHES (1 @ \$69.99/EA)				\$70	
			OPEN ENROLLMENT SUPPLIES				\$200	
			PENS, PENCILS, ENVELOPES, CALENDAR				\$250	
			PERSONNEL FILE FOLDERS (10 BOXES @ \$47.99/EA)				\$480	
			RIBBONS, TAPE, LABELS				\$80	
			STORAGE BOXES (12 @ \$29/EA)				\$348	
005	55200	51300	OPERATING SUPPLIES	\$2,630	\$2,477	\$4,017	\$4,420	68.1%
			ADOBE ACROBAT PRO LICENSE UPGRADE (FY 22-23)				\$1,104	
			BADGE OPERATING SUPPLIES (KEY FOBS 100 @ \$3.98/EA)				\$398	
			COPIER CHARGES - B/W (32,000 @ \$0.0056/COPY)				\$180	
			COPIER CHARGES - COLOR (33,000 @ \$0.0456/COPY)				\$1,505	
			EMPLOYTEST - SKILLS TESTING (20 @ \$19.90/EA)				\$398	
			FIRST AID SUPPLIES				\$25	
			OSHA & SAFETY PERIODICALS (50 @ \$11/EA)				\$550	
			PHILLIPS AED BATTERIES (2 @ \$130/EA)				\$260	
005	55204	51300	SAFETY SUPPLIES	\$0	\$0	\$1,000	\$1,000	100.0%
			MISC - SAFETY COMMITTEE				\$1,000	
005	55402	51300	SUBSCRIPTIONS	\$9,975	\$8,989	\$39,041	\$11,286	13.1%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (4 @ \$72.86)				\$292	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (6 @ \$75.83/EA)				\$455	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$281	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2107 HUMAN RESOURCES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55402	51300	SUBSCRIPTIONS	\$9,975	\$8,989	\$39,041	\$11,286	13.1%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (5)				\$3,639	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$381	
			IT - SECURITY AWARENESS (5)				\$78	
			JAZZHR YEARLY SUBSCRIPTION				\$5,750	
			NCCI				\$31	
			VISIO SOFTWARE				\$379	
005	55403	51300	EDUCATION & TRAINING	\$2,713	\$0	\$2,092	\$3,492	28.7%
			DAY SEMINARS (4 EMP @ \$298/EA)				\$1,192	
			FPHRA CONF (2 EMP @ \$175/EA PRECONFERENCE)				\$350	
			FPHRA CONF (3 EMP @ \$350/EA)				\$1,050	
			FRED PRYOR TRAINING (3 EMP @ \$300/EA)				\$900	
005	55404	51300	DUES & MEMBERSHIPS	\$694	\$0	\$2,851	\$1,451	109.1%
			FPHRA ORGANIZATION - (3 Employees \$135.00)				\$135	
			NOTARY RENEWAL (3 @ \$109/EA)				\$327	
			PRIMA - 2 MEMBERSHIP				\$770	
			SHRM MEMBERSHIP (1 EMP @ \$219/EA)				\$219	
Non Personal Expenditures				\$37,846	\$23,947	\$70,390	\$48,196	27.3%
Center: 2107 HUMAN RESOURCES				\$335,256	\$280,548	\$335,314	\$434,524	29.6%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2108 NON-AD VALOREM ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	\$65,704	\$52,638	\$57,225	\$79,515	21.0%
005	51400	51300	OVERTIME	\$0	\$12	\$13	\$0	100.0%
005	52100	51300	FICA TAXES	\$5,025	\$3,642	\$4,429	\$6,083	21.1%
005	52200	51300	RETIREMENT CONTRIBUTIONS	\$7,109	\$5,738	\$6,192	\$9,470	33.2%
005	52300	51300	LIFE & HEALTH INSURANCE	\$14,588	\$12,685	\$13,265	\$15,631	7.1%
005	52400	51300	WORKERS' COMPENSATION	\$85	\$68	\$74	\$135	58.8%
Personnel Expenditures				\$92,511	\$74,783	\$81,198	\$110,834	19.8%
005	54000	51300	TRAVEL AND PER DIEM	\$950	\$778	\$0	\$1,340	41.1%
			LODGING - FASD ANNUAL CONF (1 EMP @ 5 @ \$135/NIGHT)				\$675	
			LODGING - FGFOA ANNUAL CONF (.75 @ 3 NIGHT @ \$135/NIGHT)				\$304	
			PARKING (5 DAYS @ \$13/DAY) & TOLLS				\$85	
			PER DIEM - FASD ANNUAL CONF (1 EMP @ 5 DAYS @ \$38/DAY)				\$190	
			PER DIEM - FGFOA ANNUAL CONF (.75 @ 3 DAYS @ \$38/DAY)				\$86	
005	54100	51300	COMMUNICATIONS & FREIGHT	\$634	\$364	\$0	\$643	1.4%
			CELL PHONE (12 @ \$42/MO) NAV SPEC				\$504	
			CELLULAR INTERNET & CONNECTIVITY (1)				\$9	
			LONG DISTANCE CHARGES				\$80	
			SHIPPING FED EX/ UPS				\$50	
005	54500	51300	INSURANCE	\$376	\$193	\$0	\$412	9.6%
			EMPLOYEE LIABILITY (1.75 @ \$235/EA)				\$412	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2108 NON-AD VALOREM ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	\$695	\$660	\$0	\$1,345	93.5%
			<i>ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 1)</i>				\$572	
			<i>EXECUTIME LICENSES (1.6)</i>				\$23	
			<i>IT - CLIENT DEVICE MGMT (3)</i>				\$43	
			<i>IT - REMOTE ACCESS (1) - LICENSE</i>				\$171	
			<i>IT - SECURITY INFO & EVENT MGMT (3)</i>				\$53	
			<i>IT - SERVICE MGMT (1)</i>				\$83	
			<i>MISC VEHICLE EXPENSE</i>				\$400	
005	54700	51300	PRINTING AND BINDING	\$195	\$34	\$0	\$195	0.0%
			<i>BUSINESS CARDS (2 @250 @ \$22.50/EA)</i>				\$45	
			<i>MISC MAILING PRINTING SUPPLIES</i>				\$150	
005	55100	51300	OFFICE SUPPLIES	\$125	\$0	\$0	\$125	0.0%
			<i>PENS, STAPLES, NOTEPADS, LABELS, BATTERIES</i>				\$125	
005	55200	51300	OPERATING SUPPLIES	\$1,590	\$691	\$0	\$90	(94.3%)
			<i>UPS BACKUP (1 @ \$90/EA)</i>				\$90	
005	55402	51300	SUBSCRIPTIONS	\$800	\$729	\$0	\$1,156	44.5%
			<i>IT - ADOBE ACROBAT PRO DC FOR TEAMS</i>				\$146	
			<i>IT - COMMUNICATIONS & SUBSCRIPTIONS</i>				\$75	
			<i>IT - PRODUCTIVITY SOFTWARE M365 E5 (1)</i>				\$728	
			<i>IT - REMOTE ACCESS (1) - SUBSCRIPTION</i>				\$191	
			<i>IT - SECURITY AWARENESS (1)</i>				\$16	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2108 NON-AD VALOREM ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55403	51300	EDUCATION & TRAINING	\$500	\$435	\$0	\$858	71.6%
			<i>FASD ANNUAL CONFERENCE (1 @ \$595/EA)</i>				\$595	
			<i>FGFOA SCHOOL OF GOVT FINANCE (.75 @ \$350)</i>				\$263	
005	55404	51300	DUES & MEMBERSHIPS	\$550	\$525	\$0	\$538	(2.2%)
			<i>FASD ANNUAL MEMBERSHIP (DIST 1)</i>				\$500	
			<i>FGFOA ANNUAL DUES (.75 @ \$50)</i>				\$38	
Non Personal Expenditures				\$6,415	\$4,410	\$0	\$6,702	4.5%
Center: 2108 NON-AD VALOREM ASSESSMENTS				\$98,926	\$79,193	\$81,198	\$117,536	18.8%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53100	51300	PROFESSIONAL SERVICES	\$71,500	\$112,211	\$0	\$148,683	107.9%
			ACTUARY STUDY - OPEB				\$19,750	
			COUNTY ENGINEER SALARY REIMBURSEMENT (25%) FOR GENERAL FUND SVCS				\$45,683	
			MERCHANT MCINTYRE - PURSUE FEDERAL GRANT FUNDING				\$78,000	
			PFM GROUP CONSULTING - REVENUE PROJECTIONS				\$1,250	
			SPECIAL MAGISTRATE FOR VALUE ADJUSTMENT BOARD				\$4,000	
005	53400	51300	CONTRACTUAL SERVICES	\$105,580	\$80,771	\$0	\$116,658	10.5%
			ARCHIVE SOCIAL - MONITORING SERVICES FOR SOCIAL MEDIA				\$3,588	
			ARMORED SVCS MO (FY22/23: 3MOS. @ \$6,200; 9 MOS. @ \$6,510)				\$77,190	
			MUNICODE CODIFICATION				\$10,500	
			P&A - COBRA/HIPAA ADMINISTRATION FEE (APPROX \$350/MONTH)				\$4,200	
			P&A - FSA ADMINISTRATION FEE (APPROX \$465/MONTH)				\$5,580	
			P&A - HSA ADMINISTRATIVE FEE (APPROX \$900/MONTH)				\$10,800	
			PANIC BUTTON MONITORING FOR GOV CENTER				\$300	
			VITALS RECORD HOLDINGS				\$4,500	
005	53999	51300	CLERK IT-OPERATING	\$0	\$36,745	\$0	\$0	100.0%
005	54000	51300	TRAVEL AND PER DIEM	\$15,120	\$0	\$0	\$15,120	0.0%
			CERTIFIED PUBLIC MANAGER LODGING (96 NIGHTS @ \$135/NIGHT)				\$12,960	
			CERTIFIED PUBLIC MANAGER PER DIEM				\$2,160	
005	54100	51300	COMMUNICATIONS & FREIGHT	\$126,234	\$70,538	\$0	\$113,562	(10.0%)
			BROADCAST MUSIC INC				\$1,200	
			CELLULAR INTERNET & CONNECTIVITY (9)				\$75	
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1) - S&W CONSERV				\$23	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	51300	COMMUNICATIONS & FREIGHT	\$126,234	\$70,538	\$0	\$113,562	(10.0%)
			<i>CISCO DEVICE/FEATURE (DEVICE - 6, DID - 2) - BOARDROOM</i>				\$135	
			<i>CISCO PHONE CONNECTION - BOARD ROOM</i>				\$179	
			<i>CISCO PHONE CONNECTION - S&W CONSERV</i>				\$39	
			<i>EMBARQ PHONE CHARGES</i>				\$50,000	
			<i>INTERNET CONNECTIVITY (BANDWIDTH) - BOARD ROOM</i>				\$566	
			<i>INTERNET CONNECTIVITY (BANDWIDTH) - S&W CONSERV</i>				\$95	
			<i>POSTAGE</i>				\$17,500	
			<i>POSTAGE PROPERTY TAX NOTICES - TAX COLLECTOR</i>				\$19,500	
			<i>SUNCOM/CENTREX PHONE CHARGES</i>				\$2,750	
			<i>USIC UNDERGROUND LOCATING SERVICE</i>				\$21,500	
005	54300	51300	UTILITY SERVICES	\$0	\$0	\$0	\$0	100.0%
005	54400	51300	RENTALS AND LEASES	\$4,455	\$0	\$0	\$4,455	0.0%
			<i>COPIER LEASE ADMIN (\$178.65/MO)</i>				\$2,145	
			<i>COPIER LEASE BUSINESS SVCS (\$192.41/MO)</i>				\$2,310	
005	54500	51300	INSURANCE	\$901,624	\$816,781	\$0	\$952,113	5.6%
			<i>ACCIDENTAL DEATH LAW OFFICERS 2 YR - PREPAID</i>				\$24,987	
			<i>AUTO (22 @ \$735/EA) HEALTH DEPT</i>				\$16,170	
			<i>ERRORS & OMISSIONS</i>				\$141,198	
			<i>FORD EXPLORER - CAE 162</i>				\$735	
			<i>NISSAN ROGUE - CAE 168</i>				\$680	
			<i>POLLUTION LIABILITY</i>				\$51,369	
			<i>PROPERTY/INLAND MARINE/CRIME</i>				\$652,741	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54500	51300	INSURANCE	\$901,624	\$816,781	\$0	\$952,113	5.6%
			RESERVE - INSURANCE ADDITIONS				\$10,000	
			SHERIFF'S LIABILITY ALSO INSURED (FSSIP)				\$25,000	
			TOYOTA SIENNA VAN - CAE 167				\$735	
			TRAILERS (2 @ \$158/EA) HEALTH DEPT				\$316	
			UNEMPLOYMENT INSURANCE - GENERAL FUND DEPTS.				\$5,000	
			VFD ACCIDENT & DISABILITY INS.				\$10,325	
			WATERCRAFT HULL & MACHINERY				\$12,857	
005	54600	51300	REPAIR & MAINTENANCE	\$146,975	\$106,983	\$0	\$191,454	30.3%
			CAMERA & DAC MAINTENANCE - AGRI-CIVIC CTR (1 CAMERA/0 DAC)				\$214	
			CAMERA & DAC MAINTENANCE - ANNEX (8 CAMERAS/1 DAC)				\$3,248	
			CAMERA & DAC MAINTENANCE - ANNEX DS (0 CAMERAS/2 DAC)				\$704	
			CAMERA & DAC MAINTENANCE - ANNEX ENG (0 CAMERAS/3 DAC)				\$1,056	
			CAMERA & DAC MAINTENANCE - GOVT CTR (22 CAMERAS/6 DAC)				\$8,506	
			CAMERA & DAC MAINTENANCE - KENILWORTH (7 CAMERAS/0 DAC)				\$2,683	
			CAMERA & DAC MAINTENANCE - PARKS & REC (1 CAMERA/0 DAC)				\$214	
			CAMERA & DAC MAINTENANCE - TRAFFIC OPS (1 CAMERA/0 DAC)				\$214	
			CISCO INTERNET HARDWARE - BOARD ROOM				\$267	
			CISCO INTERNET HARDWARE - S&W CONSERV				\$45	
			COMPUTE & STORAGE NETWORK				\$80,802	
			DEDUCTIBLES ON INSURANCE CLAIMS				\$5,000	
			FUEL SITE ANNUAL MAINTENANCE - 58% OF TOTAL				\$3,250	
			FUEL SITE REPAIRS - 58% OF TOTAL				\$5,000	
			IT - .GOV DOMAIN - HIGHLANDSFL.GOV				\$430	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	51300	REPAIR & MAINTENANCE	\$146,975	\$106,983	\$0	\$191,454	30.3%
			IT - .NET DOMAIN				\$79	
			IT - .ORG DOMAIN - HCBCC.ORG				\$22	
			IT - ALCHEMER - BOARD - COLLABORATOR				\$300	
			IT - CISCO NETWORK EQUIPMENT				\$6,569	
			IT - CISCO UMBRELLA (100 LICENSES)				\$3,815	
			IT - CLIENT DEVICE MGMT (30)				\$425	
			IT - DELUXE WILDCARD - *.HIGHLANDSFL.GOV				\$430	
			IT - GRANICUS				\$17,443	
			IT - GRANICUS - CLOSED CAPTIONING				\$4,863	
			IT - GRANICUS - ENCODER				\$6,751	
			IT - GRANICUS PEAK				\$11,669	
			IT - HIGHLANDS CARES DOMAINS - .ORG, .NET, .INFO, .COM, .CO				\$145	
			IT - MICROSOFT - EXCHGONLNP1/ATP				\$2,406	
			IT - NETWORK DEVICE MGMT				\$14,606	
			IT - SECURITY INFO & EVENT MGMT. (30)				\$521	
			IT - SERVICE MGMT (52)				\$4,309	
			OIL CHANGES - (3 VEHICLES x 3 @ \$40/EA)				\$360	
			REVIZE ANNUAL TECH SUPPORT/MAINTENANCE				\$3,000	
			SYN-TECH SYSTEMS INC (PREPAIDS)				\$1,808	
			TIRES - CAE 162 - 2006 FORD EXPLORER (2 TIRES @ \$150/EA, INCLUDES LABOR)				\$300	
005	54900	51300	OTHER CHARGES/OBLIGATIONS	\$65,175	\$47,113	\$0	\$56,700	(13.0%)
			ADVERTISING - PLANNING				\$5,000	
			ADVERTISING - PUBLIC MEETINGS				\$17,500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54900	51300	OTHER CHARGES/OBLIGATIONS	\$65,175	\$47,113	\$0	\$56,700	(13.0%)
			COUNTY OWNED PROPERTY TAXES				\$5,000	
			IDEA INITIATIVE PROGRAM				\$2,500	
			PROPERTY APPRAISALS				\$2,500	
			REIMBURSEMENT SOIL & WATER EXECUTIVE RETIREMENT				\$11,000	
			STORAGE TANK REGISTRATION				\$200	
			SUPERVISOR OF ELECTIONS GRANT				\$3,000	
			TAX DEED CERTIFICATE SALES (ESCHEATED PROPERTIES)				\$10,000	
005	55100	51300	OFFICE SUPPLIES	\$1,440	\$1,177	\$0	\$1,890	31.3%
			COPY PAPER (45 CASES @ \$42/EA)				\$1,890	
005	55200	51300	OPERATING SUPPLIES	\$9,750	\$2,387	\$0	\$10,250	5.1%
			COPIER CHARGES - B/W (162,500 X \$0.0046/EA)				\$750	
			COPIER CHARGES - COLOR (126,250 X \$0.0396/EA)				\$5,000	
			FUEL OPERATING SUPPLIES, I.E. KEYS				\$500	
			OPERATING SUPPLIES				\$3,500	
			PHONES - REPLACEMENTS				\$500	
005	55211	51300	FUEL	\$1,000	\$4,532	\$0	\$3,900	290.0%
			DOR FUEL TAX				\$2,500	
			GAS - SUV/VAN (400 GALS @ \$3.50/GAL)				\$1,400	
005	55230	51300	ATTRACTIVE PROPERTY INVENTORY	\$0	\$4,248	\$0	\$0	100.0%
005	55402	51300	SUBSCRIPTIONS	\$15,185	\$27,432	\$0	\$53,445	252.0%
			IT - ADOBE - CREATIVE CLOUD (2 SUBSCRIPTIONS)				\$1,481	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111 CENTRAL SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55402	51300	SUBSCRIPTIONS	\$15,185	\$27,432	\$0	\$53,445	252.0%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				\$292	
			IT - MONDAY.COM - WORK OS - ENTERPRISE PLAN				\$9,120	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (52)				\$37,845	
			IT - SECURITY AWARENESS (52)				\$807	
			LOBBYTOOLS - LEGISLATIVE UPDATE SUBSCRIPTION				\$3,900	
005	55403	51300	EDUCATION & TRAINING	\$12,000	\$0	\$0	\$12,000	0.0%
			CERTIFIED PUBLIC MANAGER CLASSES				\$12,000	
005	55404	51300	DUES & MEMBERSHIPS	\$29,822	\$28,507	\$0	\$29,486	(1.1%)
			FHERO				\$10,000	
			FL ASSOCIATION OF COUNTIES DUES				\$11,300	
			NATIONAL ASSOC OF COUNTIES DUES				\$1,976	
			OKEECHOBEE WATER COALITION				\$1,000	
			SMALL COUNTY COALITION				\$4,850	
			SPRING LAKE PROPERTY ASSOC DUES (8 @ \$45 EA)				\$360	
Non Personal Expenditures				\$1,505,860	\$1,339,424	\$0	\$1,709,716	13.5%
Center: 2111 CENTRAL SERVICES				\$1,505,860	\$1,339,424	\$0	\$1,709,716	13.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2558 PURCHASING DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51300	REGULAR SALARIES & WAGES	\$216,094	\$143,492	\$216,094	\$232,810	7.7%
005	51400	51300	OVERTIME	\$0	\$162	\$0	\$0	100.0%
005	52100	51300	FICA TAXES	\$16,532	\$10,430	\$16,532	\$17,809	7.7%
005	52200	51300	RETIREMENT CONTRIBUTIONS	\$23,381	\$15,843	\$23,381	\$27,727	18.6%
005	52300	51300	LIFE & HEALTH INSURANCE	\$41,664	\$25,225	\$41,664	\$41,664	0.0%
005	52400	51300	WORKERS' COMPENSATION	\$1,357	\$930	\$1,714	\$1,960	44.4%
Personnel Expenditures				\$299,028	\$196,083	\$299,385	\$321,970	7.7%
005	53400	51300	CONTRACTUAL SERVICES	\$0	\$3,320	\$0	\$0	100.0%
005	54000	51300	TRAVEL AND PER DIEM	\$1,991	\$1,129	\$1,926	\$4,570	129.5%
			LODGING - FAPPO CONF (1 EMP 4 NIGHTS @ \$135/NIGHT)				\$540	
			LODGING - FGFOA CONF (1 EMP 3 NIGHTS @ \$200/NIGHT)				\$600	
			LODGING - NIGP CLASS (2 EMP @ 3 NIGHTS @ \$135/NIGHT)				\$810	
			LODGING - NIGP NATIONAL FORUM (2 EMP 3 NIGHTS @ \$135 NIGHT)				\$810	
			MILEAGE - FAPPO CONFERENCE - ORLANDO ROSEN CTR (95 MILES x 2 @ 0.585/MILE)				\$112	
			MILEAGE - FGFOA CONF (170 MILES X .585/MILE)				\$100	
			PER DIEM - FAPPO CONF (1 EMP @ 4 DAYS @ \$38/DAY)				\$152	
			PER DIEM - FGFOA CONF (1 EMP @ 3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - NIGP CLASS (2 EMP @ 3 DAYS @ \$38/DAY)				\$228	
			PER DIEM - NIGP NATIONAL FORUM (2 EMP 4 DAYS @ \$38/DAY)				\$304	
			TRAVEL TO NIGP NATIONAL FORUM 2 @ \$400				\$800	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2558 PURCHASING DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	51300	COMMUNICATIONS & FREIGHT	\$2,452	\$493	\$2,400	\$2,100	(14.4%)
			<i>CISCO DEVICE/FEATURE (DEVICE - 8, DID - 5)</i>				\$179	
			<i>CISCO PHONE CONNECTION</i>				\$267	
			<i>INTERNET CONNECTIVITY (BANDWIDTH)</i>				\$754	
			<i>LONG DISTANCE</i>				\$350	
			<i>POSTAGE</i>				\$250	
			<i>SHIPPING UPS</i>				\$150	
			<i>VERIZON SPARE CELL PHONES</i>				\$150	
005	54500	51300	INSURANCE	\$940	\$618	\$940	\$940	0.0%
			<i>NEW EMPLOYEE LIABILITY (4 @ \$235/EA)</i>				\$940	
005	54600	51300	REPAIR & MAINTENANCE	\$14,357	\$12,539	\$14,357	\$14,448	0.6%
			<i>CISCO INTERNET HARDWARE</i>				\$355	
			<i>COBBLESTONE CONTRACT SOFTWARE (CONTINUED MAINTENANCE)</i>				\$5,000	
			<i>EXECUTIME LICENSES (4)</i>				\$56	
			<i>IT - ACHIC043-WO-POPULATE BATCH REQ COMM</i>				\$321	
			<i>IT - CLIENT DEVICE MGMT (5)</i>				\$71	
			<i>IT - FCHIC111-SUM AND DETAIL BANK RPTS 92%</i>				\$2,356	
			<i>IT - FCHIC117 - FAM P-CARD MODIFICATIONS 92%</i>				\$1,620	
			<i>IT - FPLUS PURCHASING CARD INTERFACE 92%</i>				\$3,992	
			<i>IT - REMOTE ACCESS (2) - LICENSE</i>				\$341	
			<i>IT - SERVICE MGMT (3)</i>				\$249	
			<i>IT- SECURITY INFO & EVENT MGMT (5)</i>				\$87	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2558 PURCHASING DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54700	51300	PRINTING AND BINDING	\$45	\$34	\$60	\$68	51.1%
			BUSINESS CARDS (3 FOR 250 @ \$22.50)				\$68	
005	54800	51300	PROMOTIONAL ACTIVITIES	\$100	\$143	\$100	\$250	150.0%
			OPEN HOUSE				\$250	
005	54900	51300	OTHER CHARGES/OBLIGATIONS	\$3,000	\$1,028	\$2,600	\$200	(93.3%)
			LEGAL ADS - NEWSPAPERS				\$200	
005	55100	51300	OFFICE SUPPLIES	\$250	\$219	\$250	\$250	0.0%
			PENS, PAPER CLIPS, STAPLES				\$250	
005	55200	51300	OPERATING SUPPLIES	\$184	\$854	\$180	\$984	434.8%
			ADOBE ACROBAT PRO LICENSE UPGRADE (1 @ \$184/EA)				\$184	
			COBBLESTONE USER LICENSES (19)				\$200	
			OPERATING SUPPLIES				\$600	
005	55402	51300	SUBSCRIPTIONS	\$7,334	\$5,173	\$7,334	\$5,800	(20.9%)
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$188	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				\$2,184	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$381	
			IT - SECURITY AWARENESS (3)				\$47	
			VENDOR REGISTRY SUBSCRITION (3 USERS & ALLOWS ONLINE BID SUBMITTAL)				\$3,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2558 PURCHASING DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55403	51300	EDUCATION & TRAINING	\$2,400	\$1,341	\$2,311	\$4,250	77.1%
			FAPPO CLASS REGISTRATION				\$600	
			FAPPO CONFERENCE REGISTRATION (2 EMP @ \$350)				\$700	
			FGFOA REGISTRATION				\$350	
			NIGP CLASS REGISTRATION (2 EMP FOR 3 DAYS)				\$800	
			NIGP NATIONAL FORUM REGISTRATION (2 EMP @ \$900)				\$1,800	
005	55404	51300	DUES & MEMBERSHIPS	\$795	\$275	\$795	\$895	12.6%
			FGFOA MEMBERSHIP (1 @ \$50)				\$50	
			FL ASSOC PUBL PURCH OFFICERS				\$275	
			MEMBERSHIP NATL INST GOV PURCH (3 EMP @ \$190)				\$570	
Non Personal Expenditures				\$33,848	\$27,165	\$33,253	\$34,755	2.7%
005	56810	51300	COMPUTER SOFTWARE \$25K+	\$0	\$6,827	\$6,827	\$0	100.0%
Capital Expenditures				\$0	\$6,827	\$6,827	\$0	100.0%
Center: 2558 PURCHASING DEPARTMENT				\$332,876	\$230,075	\$339,465	\$356,725	7.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	57200	REGULAR SALARIES & WAGES	\$517,699	\$350,135	\$0	\$530,596	2.5%
005	51400	57200	OVERTIME	\$1,000	\$2,937	\$2,000	\$1,000	0.0%
005	52100	57200	FICA TAXES	\$39,796	\$28,221	\$0	\$40,760	2.4%
005	52200	57200	RETIREMENT CONTRIBUTIONS	\$56,285	\$40,261	\$0	\$63,452	12.7%
005	52300	57200	LIFE & HEALTH INSURANCE	\$135,858	\$89,218	\$0	\$146,049	7.5%
005	52400	57200	WORKERS' COMPENSATION	\$14,692	\$11,631	\$0	\$18,676	27.1%
Personnel Expenditures				\$765,330	\$522,403	\$2,000	\$800,533	4.6%
005	53400	57200	CONTRACTUAL SERVICES	\$2,200	\$0	\$2,200	\$8,000	263.6%
			TREE TRIMMING				\$8,000	
005	54000	57200	TRAVEL AND PER DIEM	\$1,173	\$144	\$1,173	\$1,173	0.0%
			LODGING - FAPMS CONFERENCE (1 EMP 3 NIGHTS @ \$135/NIGHT)				\$405	
			LODGING - FRPA CONFERENCE (1 EMP @ 4 NIGHTS @ \$135/NIGHT)				\$540	
			PER DIEM - FAPMS CONFERENCE (1 EMP @ 3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - FRPA CONF (1 EMP 3 DAYS @ \$38/DAY)				\$114	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	57200	COMMUNICATIONS & FREIGHT	\$5,557	\$2,338	\$5,557	\$4,264	(23.3%)
							\$1,200	
			CELL PHONE EMPLOYEE (1 @ \$30/MO)				\$360	
			CELL PHONE STIPEND (3 @ \$25/ MO)				\$900	
			CENTREX SYSTEM (STATE DMS @ \$26.35/MONTH)				\$316	
			CISCO DEVICE/FEATURE (DEVICE - 8, DID - 8)				\$179	
			CISCO PHONE CONNECTION				\$305	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$754	
			SHIPPING FOR REPLACEMENT GRILLS (4)				\$250	
005	54300	57200	UTILITY SERVICES	\$27,637	\$20,383	\$26,000	\$26,309	(4.8%)
			DUKE ENERGY				\$17,640	
			PROGRESSIVE WASTE (DUMPSTER SERVICE)				\$8,400	
			TOWN OF LAKE PLACID				\$269	
005	54400	57200	RENTALS AND LEASES	\$6,120	\$1,622	\$6,120	\$6,347	3.7%
			EQUIPMENT RENTAL				\$1,500	
			PORTABLE TOILETS MONTHLY RENTAL FOR SEVEN LOCATIONS (6 MO)				\$3,087	
			UNIFORM RENTAL (14 EMP)				\$1,760	
005	54500	57200	INSURANCE	\$12,811	\$9,574	\$12,811	\$15,453	20.6%
			EMPLOYEE LIABILITY (15 @ \$235/EA)				\$3,525	
			HEAVY TRUCKS (3 @ \$1,210)				\$3,630	
			LIGHT/MED TRUCKS (10 @ \$735/EA)				\$7,350	
			TRAILERS (6 @ \$158/EA)				\$948	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	57200	REPAIR & MAINTENANCE	\$60,059	\$55,673	\$60,059	\$70,348	17.1%
			AQUATIC & NATURAL RESOURCE SERVICES				\$10,000	
			BATHROOM REPAIRS				\$2,400	
			BEACH SAND HL BISHOP PARK (ODD YR)				\$2,000	
			BLADES FOR EDGERS				\$500	
			BUCKET TRUCK & BOOM LIFT INSPECTION				\$2,500	
			CISCO INTERNET HARDWARE				\$355	
			CONCRETE REPAIRS				\$3,000	
			EXECUTIME LICENSES (15)				\$210	
			HEAVY EQUIPMENT REPAIRS				\$7,000	
			ICE MACHINE REPAIRS				\$800	
			ICE MACHINE SERVICE MAINTENANCE				\$1,120	
			IRRIGATION PARKS MAINTENANCE				\$2,500	
			IT - CISCO NETWORK EQUIPMENT				\$354	
			IT - CLIENT DEVICE MGMT (6)				\$85	
			IT - NETWORK DEVICE MGMT				\$1,461	
			IT - SECURITY INFO & EVENT MGMT (6)				\$105	
			IT - SERVICE MGMT (6)				\$498	
			LIGHTING AT PARKS				\$3,000	
			MAINT/OIL (13 LT/MED TRKS 3 EA. @\$40)				\$1,560	
			MINOR BOAT MOTOR MAINTENANCE				\$250	
			MINOR REPAIRS - MOWERS & TRAILERS				\$4,000	
			MOWER BLADES				\$3,000	
			PAVILLION AND BUILDING REPAIRS AND UPGRADES				\$3,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	57200	REPAIR & MAINTENANCE	\$60,059	\$55,673	\$60,059	\$70,348	17.1%
			PORTABLE AIR COMPRESSOR MAINTENANCE				\$250	
			REGULAR MAINTENANCE - ALL PARKS				\$5,000	
			REGULAR MAINTENANCE - BOAT RAMPS				\$4,000	
			TIRES - 2 DUAL WHEEL TRUCKS				\$1,000	
			TIRES - 4 MOWERS				\$2,000	
			TIRES - 4 PICK UP TRUCKS				\$1,400	
			TIRES - 5 DUAL AXLE TRAILERS				\$1,000	
			TRASH RECEPTACLES REPLACEMENTS				\$500	
			VEHICLE REPAIRS				\$5,500	
005	54900	57200	OTHER CHARGES/OBLIGATIONS	\$1,245	\$97	\$1,245	\$1,245	0.0%
			CDL LICENSE RENEWAL				\$300	
			OPERATING PERMIT BISHOP PARK				\$65	
			OPERATING PERMIT ISTOKPOGA PARK				\$65	
			OPERATING PERMIT WINDY POINT				\$65	
			PEST CONTROL				\$400	
			SWIMMING PERMIT BISHOP PARK				\$50	
			WATER SAMPLES & RETESTING				\$300	
005	55100	57200	OFFICE SUPPLIES	\$348	\$246	\$348	\$348	0.0%
			BINDERS, PAPER, PENS, POST IT NOTES				\$348	
005	55200	57200	OPERATING SUPPLIES	\$37,909	\$23,568	\$37,909	\$36,778	(3.0%)
			3/8" CHAIN				\$400	
			7 1/4" SAW BLADES (3)				\$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	57200	OPERATING SUPPLIES	\$37,909	\$23,568	\$37,909	\$36,778	(3.0%)
			A/C FILTERS				\$100	
			ADA COMPLIANCE WALKWAYS, PIERS, HANDRAILS, RECEPTACLES				\$7,000	
			ADA SWINGS (3) @ \$600/EA				\$1,800	
			ADMIN REDUCTION				(\$5,000)	
			AIR DRILL/IMPACT WRENCH				\$1,000	
			AIR HOSES, CHUCKS AND REPAIRS				\$400	
			BALLAST ROCK - BOAT RAMPS				\$2,000	
			BASE COMPUTER				\$826	
			BASE REPLACEMENTS - (LORIDA, LINCOLN HEIGHTS, VENUS, DESOTO CITY)				\$400	
			BROOMS, SHOVELS				\$100	
			CHAINSAW, CONCRETE, METAL, RECIPROCATING SAW BLADES				\$700	
			DRILL BITS AND ATTACHMENTS				\$500	
			FLAGS (REPLACEMENT) FOR PARKS				\$200	
			FLOOR JACKS AND SHOP TOOLS				\$650	
			GALVANIZED STEEL CHARCOAL GRILLS (4 @ \$238/EA)				\$952	
			GARBAGE BAGS				\$1,600	
			IRRIGATION/ SOD/ MULCH/ PLANTS - ANNEX				\$600	
			IRRIGATION/ SOD/ MULCH/ PLANTS - AP HEALTH DEPT				\$300	
			IRRIGATION/ SOD/ MULCH/ PLANTS - AP LIBRARY				\$400	
			IRRIGATION/ SOD/ MULCH/ PLANTS - AP TAX OFFICE				\$400	
			IRRIGATION/ SOD/ MULCH/ PLANTS - COURT HOUSE				\$2,600	
			IRRIGATION/ SOD/ MULCH/ PLANTS - GOV'T CENTER				\$2,100	
			IRRIGATION/ SOD/ MULCH/ PLANTS - KENILWORTH ELECTIONS OFC				\$200	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	57200	OPERATING SUPPLIES	\$37,909	\$23,568	\$37,909	\$36,778	(3.0%)
			IRRIGATION/ SOD/ MULCH/ PLANTS - LAKE PLACID HEALTH DEPT				\$250	
			IRRIGATION/ SOD/ MULCH/ PLANTS - LAKE PLACID LIBRARY				\$400	
			IRRIGATION/ SOD/ MULCH/ PLANTS - LAKE PLACID TAX OFFICE				\$350	
			IRRIGATION/ SOD/ MULCH/ PLANTS - SEBR CHILD ADVOCACY CTR				\$450	
			IRRIGATION/ SOD/ MULCH/ PLANTS - SEBR HEALTH DEPT				\$500	
			IRRIGATION/ SOD/ MULCH/ PLANTS - SEBR LIBRARY				\$400	
			IRRIGATION/ SOD/ MULCH/ PLANTS - SEBR STATE ATT'Y OFFICE				\$300	
			KIOSK REPAIRS				\$250	
			LEAF VACUUM				\$3,000	
			LIGHT BULBS AND EMERGENCY EXIT SIGNS				\$350	
			LIQUID NAILS, GLUES, EPOXY, BONDING AGENTS, TAPE, CAULK				\$400	
			NAILS FOR NAIL GUNS				\$250	
			OXYGEN & ACETYLENE TANK EXCHANGE				\$400	
			PAINT				\$650	
			PAPER PRODUCTS - RESTROOMS				\$1,500	
			PRINTER/SCANNER				\$150	
			REFLECTORS, CABLE TIES, NUTS & BOLTS, HARDWARE				\$300	
			ROCK FOR BOAT RAMP WASH-OUTS				\$2,000	
			ROLLERS, FRAMES, NAPS & BRUSHES FOR PAINTING PROJECTS				\$700	
			SAND - (4) OUTER BALLFIELD				\$500	
			SECURITY LOCKS				\$200	
			SOD / GRASS SEED - BUILDINGS, BOAT RAMPS AND PARKS				\$1,000	
			SPRAYERS, TIP HOSES AND NOZZLES FOR CHEMICALS				\$500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	57200	OPERATING SUPPLIES	\$37,909	\$23,568	\$37,909	\$36,778	(3.0%)
			<i>SWINGS & SLIDES FOR PLAYGROUNDS REPLACEMENTS AND PARTS</i>				\$700	
			<i>TONER CARTRIDGES</i>				\$350	
			<i>UNIFORM REPLACEMENTS</i>				\$600	
005	55203	57200	CHEMICALS	\$12,200	\$1,973	\$12,200	\$8,700	(28.7%)
			<i>ADMIN REDUCTION</i>				(\$3,500)	
			<i>FERTILIZER AND PESTICIDE FOR PARKS MAINTENANCE</i>				\$2,000	
			<i>FERTILIZER PALMS AND SHRUBS FOR RECREATION BUILDINGS</i>				\$1,000	
			<i>FERTILIZER+ATRAZINE FOR RECREATION BUILDINGS</i>				\$2,000	
			<i>INSECTICIDES FOR GOVERNMENT BUILDINGS</i>				\$1,000	
			<i>OUTPARCEL PARKS PESTICIDE AND FERTILIZER</i>				\$5,000	
			<i>ROUNDUP</i>				\$1,200	
005	55204	57200	SAFETY SUPPLIES	\$1,180	\$1,156	\$1,180	\$1,180	0.0%
			<i>DUST MASKS</i>				\$130	
			<i>HEARING PROTECTION</i>				\$100	
			<i>MEDICAL SUPPLIES/RESPIRATOR ACCESSORIES</i>				\$700	
			<i>SAFETY GLASSES</i>				\$100	
			<i>SAFETY VESTS</i>				\$75	
			<i>WORK GLOVES</i>				\$75	
005	55208	57200	TOOLS	\$0	\$115	\$58	\$0	100.0%
005	55211	57200	FUEL	\$37,851	\$36,746	\$37,851	\$52,991	40.0%
			<i>DIESEL (4,665 GALS @ 3.50/GAL)</i>				\$16,328	
			<i>GAS (10,475 GALS @ \$3.50/GAL)</i>				\$36,663	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102 PARKS DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55402	57200	SUBSCRIPTIONS	\$4,796	\$4,376	\$4,796	\$5,236	9.2%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				\$73	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$702	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (6)				\$4,367	
			IT - SECURITY AWARENESS (6)				\$94	
005	55403	57200	EDUCATION & TRAINING	\$1,195	\$462	\$1,195	\$2,085	74.5%
			FAPMS CONFERENCE - AGRI RESTRICTED FOR CEU's (2 EMP)				\$500	
			FERTILZER LICENSES FOR 4 EMP (\$40 EA)				\$160	
			FRPA CONFERENCE (2 EMP)				\$1,200	
			ORNAMENTAL TURF LICENSES (1 EMP)				\$225	
005	55404	57200	DUES & MEMBERSHIPS	\$160	\$107	\$160	\$320	100.0%
			FRPA MEMBERSHIP (2 EMP)				\$320	
Non Personal Expenditures				\$212,441	\$158,580	\$210,862	\$240,777	13.3%
Center: 6102 PARKS DEPARTMENT				\$977,771	\$680,984	\$212,862	\$1,041,310	6.5%

Highlands County
Budget Issues - Detail
6102 PARKS DEPARTMENT

Issue	Project	Fund	Title
AUTO - 468		005	6102 PARKS DEPARTMENT
LEAF VACUUM			
1. DESCRIPTION: Leaf Vacuum			
2. IMPACT: This equipment will allow one team member to perform the lawn clean up that normally takes three members.			
3. PERFORMANCE MEASURE(S): This equipment will reduce the time it takes to perform services at multiple facilities. It is capable of chipping limbs up to 2" in diameter.			
4. SPECIFICATION(S)/DETAIL(S): Walk behind self-propelled leaf and lawn vacuum pro.			
Non Personal Expenditures			FY 22 - 23
	55200	OPERATING SUPPLIES	\$3,000
		LEAF VACUUM	\$3,000
Non Personal Expenditures Total:			\$3,000
<i>Issue Total</i>			\$3,000

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6105 SPORTS COMPLEX

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	57200	REGULAR SALARIES & WAGES	\$59,370	\$43,156	\$0	\$62,924	6.0%
005	51400	57200	OVERTIME	\$1,000	\$356	\$0	\$1,000	0.0%
005	52100	57200	FICA TAXES	\$4,664	\$3,418	\$0	\$4,912	5.3%
005	52200	57200	RETIREMENT CONTRIBUTIONS	\$6,597	\$4,873	\$0	\$7,649	15.9%
005	52300	57200	LIFE & HEALTH INSURANCE	\$20,832	\$16,469	\$0	\$20,832	0.0%
005	52400	57200	WORKERS' COMPENSATION	\$1,872	\$1,384	\$0	\$2,466	31.7%
Personnel Expenditures				\$94,335	\$69,656	\$0	\$99,783	5.8%
005	53400	57200	CONTRACTUAL SERVICES	\$11,750	\$7,585	\$11,750	\$10,650	(9.4%)
			ELEVATOR CERTIFICATION (2)				\$150	
			OFFICIATING FEES				\$10,500	
005	54100	57200	COMMUNICATIONS & FREIGHT	\$750	\$200	\$750	\$400	(46.7%)
							\$300	
			FREIGHT				\$100	
005	54300	57200	UTILITY SERVICES	\$26,644	\$24,721	\$28,000	\$29,100	9.2%
			CITY OF SEBRING				\$2,000	
			DUKE ENERGY				\$22,000	
			PROGRESSIVE WASTE DUMPSTER SVC				\$5,100	
005	54400	57200	RENTALS AND LEASES	\$300	\$132	\$300	\$300	0.0%
			UNIFORM RENTAL (2 EMP)				\$300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6105 SPORTS COMPLEX

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54500	57200	INSURANCE	\$1,110	\$809	\$1,110	\$1,205	8.6%
			EMPLOYEE LIABILITY (2 @ \$235/EA)				\$470	
			LIGHT TRUCKS (1 @ \$735/EA)				\$735	
005	54600	57200	REPAIR & MAINTENANCE	\$20,880	\$20,115	\$20,880	\$28,596	37.0%
			CONCESSION APPLIANCE CLEANING				\$2,200	
			CONCESSION APPLIANCE REPAIRS				\$500	
			ELEVATOR PREVENTATIVE MAINTENANCE (2)				\$1,416	
			ELEVATOR REPAIRS / MAINTENANCE				\$1,000	
			EXECUTIME LICENSES (2)				\$28	
			ICE MACHINE REPAIRS				\$800	
			ICE MACHINE SERVICE MAINTENANCE				\$2,240	
			IRRIGATION REPAIRS				\$1,000	
			IT - NETWORK DEVICE MGMT				\$2,922	
			LASER GRADING (\$3,000/EA)(ODD YRS)				\$3,000	
			LIGHTING REPAIRS				\$1,000	
			MAINT/OIL - 2005 CHEVY (PR-217) (3 @ \$40)				\$120	
			MAINT/OIL - TRACTORS (PR118 & PR 173) (3 EA @ \$50)				\$300	
			MAINTENANCE CISCO CONTRACT (2 @ \$185)				\$370	
			MAJOR REPAIRS-SHARPEN BLADES ON REELMASTER MOWER				\$3,000	
			MINOR REPAIRS-MOWER				\$2,000	
			RED CLAY FOR INFIELDS				\$2,000	
			REPAIRS - PERIMETER FENCES & GATES				\$1,200	
			REPAIRS TO BUILDINGS				\$1,000	
			SMALL EQUIPMENT REPAIRS				\$1,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6105 SPORTS COMPLEX

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	57200	REPAIR & MAINTENANCE	\$20,880	\$20,115	\$20,880	\$28,596	37.0%
			TIRES - TRACTOR, MOWERS AND UTILITIES VEHICLES				\$1,500	
005	54900	57200	OTHER CHARGES/OBLIGATIONS	\$1,535	\$517	\$1,535	\$1,535	0.0%
			ADMIN REDUCTION				(\$1,500)	
			ELEVATOR LICENSES				\$150	
			FIRE INSPECTION FEE				\$300	
			HEALTH DEPT CONCESSION RENEWALS				\$250	
			OPERATING PERMITS - BUILDINGS DBPR				\$350	
			PEST CONTROL				\$780	
			SEPTIC PERMITS				\$330	
			USSSA SANCTIONING FEES (\$25 PER TEAM @ EST. 35 TEAMS A YEAR)				\$875	
005	55100	57200	OFFICE SUPPLIES	\$85	\$68	\$85	\$85	0.0%
			OFFICE SUPPLIES				\$85	
005	55200	57200	OPERATING SUPPLIES	\$22,536	\$27,236	\$22,536	\$17,635	(21.7%)
			BASES (5 FIELDS)				\$2,000	
			BENCH W/ BACK (1 @ \$1,000)				\$1,000	
			BENCH WITH BACK (2 OF 5)				\$1,000	
			COCO DRAG MATS (2 @ \$260/EA) (ODD YRS)				\$520	
			CONCESSION DISHWASHING SANITIZER				\$175	
			FIELD MAINT SUPPLIES/ IRRIGATION/ LIGHTING/ CLAY/ TURF				\$4,900	
			FIELD MARKING PAINT				\$1,750	
			LEAGUE SOFTWARE UPDATE				\$140	
			LOCK REPLACEMENT AND RE-KEYING FOR SECURITY				\$250	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6105 SPORTS COMPLEX

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	57200	OPERATING SUPPLIES	\$22,536	\$27,236	\$22,536	\$17,635	(21.7%)
			MOWER BLADES				\$600	
			MULCH IN VARIOUS LOCATIONS				\$2,000	
			PAPER PRODUCTS				\$3,000	
			TONER CARTRIDGES				\$100	
			UNIFORM REPLACEMENT				\$200	
005	55203	57200	CHEMICALS	\$4,700	\$8,023	\$12,000	\$20,000	325.5%
			FERTILIZERS/ PESTICIDES				\$20,000	
005	55204	57200	SAFETY SUPPLIES	\$150	\$605	\$150	\$225	50.0%
			RESPIRATOR FILTERS, CHEMICAL SUITS, BOOTIES, HOODS				\$225	
005	55211	57200	FUEL	\$3,251	\$2,512	\$3,251	\$2,801	(13.8%)
			DIESEL (225 GALS @ \$3.50/GAL)				\$788	
			GAS (575 GALS @ \$3.50/GAL)				\$2,013	
005	55230	57200	ATTRACTIVE PROPERTY INVENTORY	\$9,600	\$8,324	\$8,000	\$0	(100.0%)
005	55402	57200	SUBSCRIPTIONS	\$0	\$0	\$0	\$94	100.0%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$94	
005	55403	57200	EDUCATION & TRAINING	\$255	\$0	\$255	\$255	0.0%
			FOOD HANDLING LICENSE				\$30	
			ORNAMENTAL AND TURF LICENSES				\$225	
Non Personal Expenditures				\$103,546	\$100,848	\$110,602	\$112,881	9.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6105 SPORTS COMPLEX

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	56400	57200	MACHINERY & EQUIPMENT <i>BLEACHERS (2 @ \$10,000/EA)</i>	\$10,418	\$6,335	\$6,400	\$20,000 \$20,000	92.0%
Capital Expenditures				\$10,418	\$6,335	\$6,400	\$20,000	92.0%
Center: 6105 SPORTS COMPLEX				\$208,299	\$176,839	\$117,002	\$232,664	11.7%

Highlands County
Budget Issues - Detail
6105 SPORTS COMPLEX

Issue	Project	Fund	Title
AUTO - 469		005	6105 SPORTS COMPLEX
PARK SEATING			
1. DESCRIPTION: Park Seating			
2. IMPACT: To install seating at (1) field to accommodate leagues and tournaments.			
3. PERFORMANCE MEASURE(S): Installing bleachers/benches near fields offers a venue that is more attractive to potential renters and promotes sports tourism at this facility.			
4. SPECIFICATION(S)/DETAIL(S): Two (2) sets of bleachers @ \$10,000/each and one (1) bench with back @ \$1,000/each.			
Non Personal Expenditures			FY 22 - 23
	55200	OPERATING SUPPLIES	\$1,000
		BENCH W/ BACK (1 @ \$1,000)	\$1,000
Non Personal Expenditures Total:			\$1,000
Capital Expenditures			FY 22 - 23
	56400	MACHINERY & EQUIPMENT	\$20,000
		BLEACHERS (2 @ \$10,000/EA)	\$20,000
Capital Expenditures Total:			\$20,000
<i>Issue Total</i>			\$21,000

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6101 RECREATION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54913	57200	AVON PARK <i>AVON PARK RECREATION REQUEST</i>	\$110,000	\$110,000	\$0	\$110,000 \$110,000	0.0%
005	54914	57200	SEBRING <i>SEBRING RECREATION REQUEST</i>	\$110,000	\$0	\$0	\$110,000 \$110,000	0.0%
005	54915	57200	LAKE PLACID <i>LAKE PLACID RECREATION REQUEST</i>	\$110,000	\$0	\$0	\$110,000 \$110,000	0.0%
Non Personal Expenditures				\$330,000	\$110,000	\$0	\$330,000	0.0%
Center: 6101 RECREATION				\$330,000	\$110,000	\$0	\$330,000	0.0%

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 6103 FLORIDA BOATING IMPROVEMENT PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
143	54600Z	57200	PROJECT REPAIR & MAINT	\$0	\$13,113	\$0	\$0	100.0%
Non Personal Expenditures				\$0	\$13,113	\$0	\$0	100.0%
143	56300	57200	IMPROVEMENTS OTHER THAN VESSEL REGISTRATION REVENUE / PROJECTS FY22-23	\$48,000	\$0	\$0	\$48,000 \$48,000	0.0%
143	56300Z	57200	PROJECT IMPROVEMENTS	\$24,670	\$0	\$0	\$0	(100.0%)
Capital Expenditures				\$72,670	\$0	\$0	\$48,000	(33.9%)
Center: 6103 FLORIDA BOATING IMPROVEMENT PROGRAM				\$72,670	\$13,113	\$0	\$48,000	(33.9%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51900	REGULAR SALARIES & WAGES	\$654,761	\$467,696	\$0	\$767,383	17.2%
005	51400	51900	OVERTIME	\$1,000	\$10,401	\$10,000	\$1,030	3.0%
005	52100	51900	FICA TAXES	\$50,316	\$37,806	\$0	\$58,851	17.0%
005	52200	51900	RETIREMENT CONTRIBUTIONS	\$86,053	\$64,041	\$0	\$108,580	26.2%
005	52300	51900	LIFE & HEALTH INSURANCE	\$169,302	\$119,637	\$0	\$203,562	20.2%
005	52400	51900	WORKERS' COMPENSATION	\$18,486	\$14,218	\$0	\$25,096	35.8%
Personnel Expenditures				\$979,918	\$713,800	\$10,000	\$1,164,502	18.8%
005	53100	51900	PROFESSIONAL SERVICES	\$0	\$0	\$0	\$20,000	100.0%
			SOFTWARE DEVELOPMENT SCRIPTING				\$20,000	
005	53400	51900	CONTRACTUAL SERVICES	\$48,320	\$11,048	\$48,320	\$43,270	(10.5%)
			CARPET/HARD FLOOR CLEANING				\$31,000	
			ELEVATOR - INSPECTIONS, PHONE MONITORING				\$3,200	
			FIRE INSPECTION & MONITORING (BATES)				\$7,370	
			SPRINKLER TEST GOV CENTER & SEBRING HEALTH DEPT				\$1,700	
005	54000	51900	TRAVEL AND PER DIEM	\$654	\$97	\$654	\$654	0.0%
			LODGING - FRPA CONF (1 EMP 4 NIGHTS @\$135/EA)				\$540	
			PER DIEM - FRPA CONF (1 EMP 3 DAYS @\$38/EA)				\$114	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	51900	COMMUNICATIONS & FREIGHT	\$11,527	\$5,298	\$11,527	\$15,348	33.1%
							\$900	
			CELL PHONE SVC (5@\$25/MO)				\$1,500	
			CENTREX (STATE OF FLORIDA DMS)				\$2,700	
			CISCO DEVICE/FEATURE (DEVICE - 26, DID - 9)				\$582	
			CISCO PHONE CONNECTION				\$777	
			EMBARQ (\$95/MO)				\$1,140	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$2,450	
			IT - MICROSOFT VISIO (L MARINE)				\$139	
			VERIZON MIFI (1 @ \$30/MO)				\$360	
			VERIZON NETWORK CHARGE (8 @ \$50/MO)				\$4,800	
005	54300	51900	UTILITY SERVICES	\$313,060	\$262,391	\$313,060	\$309,100	(1.3%)
			CITY OF AVON PARK				\$7,000	
			CITY OF SEBRING				\$17,100	
			DUKE ENERGY				\$275,000	
			GLADES ELECTRIC				\$5,000	
			TOWN OF LAKE PLACID				\$5,000	
005	54400	51900	RENTALS AND LEASES	\$7,095	\$4,385	\$5,500	\$9,285	30.9%
			COPIER LEASE (\$94.14/MO)				\$1,130	
			CULLIGAN				\$805	
			UNIFORMS, FLOOR MATS				\$7,350	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54500	51900	INSURANCE	\$12,251	\$8,814	\$12,251	\$13,413	9.5%
			BOOMLIFT TRAILER (1 @ \$158)				\$158	
			EMPLOYEE LIABILITY (22 @ \$235/EA)				\$5,170	
			LIGHT/MED/SUV (11 @ \$735/EA)				\$8,085	
005	54600	51900	REPAIR & MAINTENANCE	\$104,196	\$75,583	\$104,196	\$123,564	18.6%
			ADMIN REDUCTION				(\$20,000)	
			BUILDING REPAIRS				\$34,520	
			CARPET REPLACEMENT (5,000 SQ FT @ \$4.05/EA)				\$20,250	
			CISCO INTERNET HARDWARE				\$1,154	
			ELECTRIC SUPPLIES				\$5,000	
			ELEVATOR - MAINTENANCE				\$4,968	
			EQUIP/TOOL REPAIRS				\$4,600	
			ESRI ENTERPRISE LICENSE (8 @ \$621 EA)				\$4,968	
			EXECUTIME LICENSES (21.5)				\$301	
			FIRE EXTINGUISHER MAINT				\$6,395	
			GEN/PORTABLES REPAIR AND SERVICE (2 @ \$650/EA)				\$1,300	
			GENERATOR MAINTENANCE (FACILITIES)				\$700	
			GENERATOR MAINTENANCE (GOV CENTER)				\$700	
			GENERATOR MAINTENANCE (LP HEALTH DEPT)				\$1,795	
			GENERATOR MAINTENANCE (SEB HEALTH DEPT)				\$1,565	
			GENERATOR MAINTENANCE (VETERANS)				\$1,395	
			GENERATOR MAJOR REPAIR ITEMS				\$5,150	
			ICE MACHINE REPAIRS				\$800	
			ICE MACHINE SERVICE MAINTENANCE				\$1,120	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	51900	REPAIR & MAINTENANCE	\$104,196	\$75,583	\$104,196	\$123,564	18.6%
			<i>IT - CISCO NETWORK EQUIPMENT</i>				\$354	
			<i>IT - NETWORK DEVICE MGMT</i>				\$1,461	
			<i>IT - REMOTE ACCESS (3) - LICENSE</i>				\$512	
			<i>IT - SECURITY INFO & EVENT MGMT (8)</i>				\$139	
			<i>IT - SERVICE MGMT (8)</i>				\$663	
			<i>IT- CLIENT DEVICE MGMT (8)</i>				\$114	
			<i>MAINT - HYDRAULIC BOOM LIFT INSPECTION (1)</i>				\$1,250	
			<i>MAINT - HYDRAULIC BOOM LIFT TRAILER REPAIRS</i>				\$250	
			<i>MAINT/OIL - (2) 2022 F250</i>				\$600	
			<i>MAINT/OIL - BC497 - 2001 FORD</i>				\$300	
			<i>MAINT/OIL - BC523 - 2007 FORD</i>				\$750	
			<i>MAINT/OIL - BC553 2005 JEEP</i>				\$240	
			<i>MAINT/OIL - BC554 2000 VAN</i>				\$350	
			<i>MAINT/OIL - BC555 - 2006 VAN</i>				\$750	
			<i>MAINT/OIL - BC556 - 2007 FORD</i>				\$300	
			<i>MAINT/OIL - BC578 - 2007 CHEVY VAN</i>				\$500	
			<i>MAINT/OIL - BC579 - 2004 DODGE</i>				\$350	
			<i>MAINT/OIL - BC592 2019 DODGE TRUCK</i>				\$300	
			<i>MAINT/OIL - BC597 - 2020 CHEVY VAN</i>				\$500	
			<i>MAJOR REPAIRS - ALL VEHICLES</i>				\$5,000	
			<i>MINOR REPAIRS - ALL VEHICLES</i>				\$3,000	
			<i>PARKING LOT MAINTENANCE, REPAIR & SERVICES</i>				\$15,000	
			<i>PLUMBING SUPPLIES</i>				\$4,700	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	51900	REPAIR & MAINTENANCE	\$104,196	\$75,583	\$104,196	\$123,564	18.6%
			<i>ROOF REPAIRS / MAINTENANCE</i>				\$6,000	
			<i>SEPTIC AND WATER PUMP MAINTENANCE</i>				\$3,500	
005	54601	51900	REPAIR & MAINTENANCE - A/C	\$62,000	\$30,974	\$62,000	\$62,500	0.8%
			<i>PREVENTIVE MAINTENANCE</i>				\$35,000	
			<i>REPLACEMENTS <\$5,000</i>				\$5,000	
			<i>SERVICE CALLS</i>				\$22,500	
005	54900	51900	OTHER CHARGES/OBLIGATIONS	\$3,700	\$9,434	\$15,400	\$15,050	306.8%
			<i>ADVERTISING</i>				\$750	
			<i>PEST CONTROL</i>				\$14,300	
005	55100	51900	OFFICE SUPPLIES	\$525	\$565	\$525	\$525	0.0%
			<i>OFFICE SUPPLIES</i>				\$525	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	51900	OPERATING SUPPLIES	\$60,443	\$44,161	\$60,443	\$41,379	(31.5%)
			BAG AND TRASH LINERS				\$3,500	
			BASE COMPUTER				\$826	
			BUILDING SUPPLIES				\$3,100	
			CLEANING CHEMICALS				\$2,300	
			COPIER CHARGES - B & W (25,000 @ \$0.0090/COPY)				\$225	
			COPIER CHARGES - COLOR (5,000 @ \$0.0456/COPY)				\$228	
			DISPOSABLE GLOVES				\$1,400	
			IRRIGATION SUPPLIES (CLOCKS, RELAYS, ETC.)				\$1,500	
			LED LIGHT BULBS				\$5,500	
			PAPER PRODUCTS				\$18,450	
			UNIFORMS - NEW & REPLACEMENTS				\$600	
			VACUUM & SMALL EQUIPMENT				\$3,750	
005	55211	51900	FUEL	\$14,948	\$14,435	\$14,948	\$21,400	43.2%
			DIESEL - (700 GALS @ \$3.50/GAL)				\$2,450	
			GAS - (5,100 GALS @ \$3.50/GAL)				\$17,850	
			OIL				\$600	
			PROPANE				\$500	
005	55230	51900	ATTRACTIVE PROPERTY INVENTORY	\$0	\$0	\$0	\$7,850	100.0%
			IPAD PRO W/CASE & GLASS SCREEN PROTECTORS (5 @ \$1,570/EA)				\$7,850	
005	55402	51900	SUBSCRIPTIONS	\$5,595	\$5,106	\$5,995	\$7,599	35.8%
			ADOBE PRO				\$73	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$1,007	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672 FACILITIES MANAGEMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55402	51900	SUBSCRIPTIONS	\$5,595	\$5,106	\$5,995	\$7,599	35.8%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (8)				\$5,823	
			IT - REMOTE ACCESS (3) - SUBSCRIPTION				\$571	
			IT - SECURITY AWARENESS (8)				\$125	
005	55403	51900	EDUCATION & TRAINING	\$600	\$360	\$600	\$3,100	416.7%
			ADA TRAINING				\$2,500	
			FRPA CONFERENCE (1 EMP)				\$600	
005	55404	51900	DUES & MEMBERSHIPS	\$160	\$240	\$160	\$160	0.0%
			FRPA MEMBERSHIP (1 EMP)				\$160	
Non Personal Expenditures				\$645,074	\$472,892	\$655,579	\$694,197	7.6%
Center: 2672 FACILITIES MANAGEMENT				\$1,624,992	\$1,186,692	\$665,579	\$1,858,699	14.4%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1031 COURTHOUSE FACILITIES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53400	71200	CONTRACTUAL SERVICES	\$9,700	\$2,999	\$9,700	\$2,360	(75.7%)
			CARPET/ HARD FLOOR CLEANING				\$2,000	
			FIRE ALARM MONITORING				\$360	
005	54100	71200	COMMUNICATIONS & FREIGHT	\$500	\$0	\$500	\$500	0.0%
			FREIGHT				\$500	
005	54300	71200	UTILITY SERVICES	\$180,040	\$159,063	\$180,040	\$190,598	5.9%
			ADMIN REDUCTION				(\$4,000)	
			ELECTRIC SVC				\$185,061	
			GAS SVC				\$192	
			WATER, SEWER, GARBAGE SVC				\$9,345	
005	54400	71200	RENTALS AND LEASES	\$455	\$389	\$1,715	\$455	0.0%
			FLOOR MAT RENTAL				\$455	
005	54600	71200	REPAIR & MAINTENANCE	\$3,700	\$1,006	\$3,600	\$4,400	18.9%
			BLDG MATERIALS, DRYWALL, PAINT, LUMBER				\$3,700	
			GENERATOR MAINTENANCE (STATE ATTY) (INHOUSE)				\$700	
005	54601	71200	REPAIR & MAINTENANCE - A/C	\$1,580	\$1,375	\$3,585	\$1,580	0.0%
			AC REPAIRS, REPLACEMENTS, SERVICE CALLS				\$1,580	
005	54900	71200	OTHER CHARGES/OBLIGATIONS	\$275	\$975	\$1,300	\$1,300	372.7%
			PEST CONTROL				\$1,300	
Non Personal Expenditures				\$196,250	\$165,807	\$200,440	\$201,193	2.5%
Center: 1031 COURTHOUSE FACILITIES				\$196,250	\$165,807	\$200,440	\$201,193	2.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1031B COURT FACILITIES - FUND 176

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
176	51200	71200	REGULAR SALARIES & WAGES	\$62,008	\$46,532	\$0	\$69,177	11.6%
176	51400	71200	OVERTIME	\$250	\$45	\$0	\$257	2.8%
176	52100	71200	FICA TAXES	\$4,763	\$3,304	\$0	\$5,312	11.5%
176	52200	71200	RETIREMENT CONTRIBUTIONS	\$6,737	\$5,092	\$0	\$8,271	22.8%
176	52300	71200	LIFE & HEALTH INSURANCE	\$26,040	\$17,375	\$0	\$26,040	0.0%
176	52400	71200	WORKERS' COMPENSATION	\$1,935	\$1,451	\$0	\$2,680	38.5%
Personnel Expenditures				\$101,733	\$73,799	\$0	\$111,737	9.8%
176	53400	71200	CONTRACTUAL SERVICES	\$16,830	\$11,490	\$16,830	\$27,577	63.9%
			ELEVATOR - INSPECTIONS				\$1,200	
			CARPET/ HARD FLOOR CLEANING				\$9,657	
			CENTRAL SECURITY FIRE ALARM INSP & MONITOR				\$270	
			COURTHOUSE CHILLER SVC AGREEMENT				\$5,000	
			ELEVATOR MONITORING				\$1,440	
			FIRE/SPRINKLER/GAS INSPECTION				\$10,010	
176	54100	71200	COMMUNICATIONS & FREIGHT	\$100	\$0	\$100	\$100	0.0%
			FREIGHT CHARGES				\$100	
176	54400	71200	RENTALS AND LEASES	\$1,200	\$971	\$1,200	\$1,200	0.0%
			FLOOR MAT RENTAL				\$1,200	
176	54500	71200	INSURANCE	\$470	\$387	\$470	\$470	0.0%
			EMPLOYEE LIABILITY (2 @ \$235/EA)				\$470	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1031B COURT FACILITIES - FUND 176

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
176	54600	71200	REPAIR & MAINTENANCE	\$91,480	\$48,438	\$91,480	\$45,179	(50.6%)
			<i>CARPET REPLACEMENT (2,000 SQ FT @ \$4.02/FT)</i>				\$8,040	
			<i>ELEVATOR MAINTENANCE</i>				\$7,968	
			<i>EXECUTIME LICENSES (2.5)</i>				\$35	
			<i>GENERATOR MAINTENANCE (COURTHOUSE ADD) (R&B)</i>				\$700	
			<i>RAPISCAN SCANNER MAINT. WARRANTIES SVC CONTRACT (2)</i>				\$9,124	
			<i>RAPISCAN SYSTEMS (PREPAIDS)</i>				\$1,912	
			<i>REPAIR & MAINTENANCE</i>				\$17,400	
176	54601	71200	REPAIR & MAINTENANCE - A/C	\$26,550	\$18,233	\$26,550	\$28,550	7.5%
			<i>AC REPAIRS / SERVICE CALLS</i>				\$28,550	
176	54606	71200	REPAIR & MAINTENANCE - IT CHGS	\$0	\$0	\$0	\$64,610	100.0%
			<i>CAMERA & DAC MAINTENANCE (111 CAMERAS/27 DAC)</i>				\$39,312	
			<i>CAMERA SERVER MAINTENANCE - PREPAID YEARLY</i>				\$7,915	
			<i>IT - CISCO NETWORK EQUIPMENT</i>				\$2,777	
			<i>IT - NETWORK DEVICE MGMT</i>				\$14,606	
176	54900	71200	OTHER CHARGES/OBLIGATIONS	\$0	\$0	\$0	\$0	100.0%
176	55200	71200	OPERATING SUPPLIES	\$4,182	\$1,694	\$4,182	\$4,182	0.0%
			<i>OPERATING SUPPLIES</i>				\$4,182	
176	55211	71200	FUEL	\$0	\$0	\$0	\$175	100.0%
			<i>DIESEL FUEL FOR GENERATOR (50 GALS @ \$3.50/GAL)</i>				\$175	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1031B COURT FACILITIES - FUND 176

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
176	55402	71200	SUBSCRIPTIONS	\$0	\$0	\$0	\$117	100.0%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$117	
176	59000	71200	OTHER USES	\$0	\$0	\$0	\$1,666	100.0%
			ESTIMATED MERIT @ 4.0% FOR 6 MONTHS				\$1,666	
Non Personal Expenditures				\$140,812	\$81,213	\$140,812	\$173,826	23.4%
Center: 1031B COURT FACILITIES - FUND 176				\$242,545	\$155,012	\$140,812	\$285,563	17.7%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5200 COMMUNITY PROGRAMS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	56000	REGULAR SALARIES & WAGES	\$76,771	\$66,590	\$0	\$88,925	15.8%
005	52100	56000	FICA TAXES	\$5,896	\$4,966	\$0	\$6,826	15.8%
005	52200	56000	RETIREMENT CONTRIBUTIONS	\$22,358	\$19,489	\$0	\$28,168	26.0%
005	52300	56000	LIFE & HEALTH INSURANCE	\$10,416	\$8,685	\$0	\$10,416	0.0%
005	52400	56000	WORKERS' COMPENSATION	\$100	\$87	\$0	\$152	52.0%
Personnel Expenditures				\$115,541	\$99,815	\$0	\$134,487	16.4%
005	54000	56000	TRAVEL AND PER DIEM	\$768	\$444	\$749	\$1,699	121.2%
			LODGING - FLORIDA COUNCIL FOR AFFORDABLE AND RURAL HOUSING (4 NIGHTS @ \$135/NIGHT)				\$540	
			LODGING- FLORIDA COALITION TO END HOMELESSNESS CONFERENCE (2NIGHTS @\$135/NIGHT)				\$270	
			MILEAGE (1,000 x .585)				\$585	
			PER DIEM - FLORIDA COALITION TO END HOMELESSNESS (3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - FLORIDA COUNCIL FOR AFFORDABLE AND RURAL HOUSING (5 DAYS @ 38/DAY)				\$190	
005	54100	56000	COMMUNICATIONS & FREIGHT	\$703	(\$1,730)	\$0	\$753	7.1%
							\$300	
			CISCO DEVICE/FEATURE (DEVICE - 3, DID - 2)				\$68	
			CISCO PHONE CONNECTION				\$102	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$283	
005	54500	56000	INSURANCE	\$235	\$155	\$235	\$235	0.0%
			EMPLOYEE LIABILITY (1)				\$235	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5200 COMMUNITY PROGRAMS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	56000	REPAIR & MAINTENANCE	\$141	\$67	\$141	\$435	208.5%
			CISCO INTERNET HARDWARE				\$134	
			EXECUTIME LICENSES (1)				\$14	
			IT - CLIENT DEVICE MGMT (1)				\$15	
			IT - REMOTE ACCESS (1) - LICENSE				\$171	
			IT - SECURITY INFO & EVENT MGMT (1)				\$18	
			IT - SERVICE MGMT (1)				\$83	
005	55100	56000	OFFICE SUPPLIES	\$0	\$28	\$28	\$0	100.0%
005	55200	56000	OPERATING SUPPLIES	\$0	\$57	\$57	\$0	100.0%
005	55402	56000	SUBSCRIPTIONS	\$876	\$729	\$876	\$1,055	20.4%
			ADOBE PRO LICENSE (1)				\$73	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$47	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				\$728	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$191	
			IT - SECURITY AWARENESS (1)				\$16	
005	55403	56000	EDUCATION & TRAINING	\$150	\$189	\$189	\$495	230.0%
			REGISTRATION - FLORIDA COALITION TO END HOMELESSNESS CONFERENCE				\$495	
Non Personal Expenditures				\$2,873	(\$60)	\$2,275	\$4,672	62.6%
Center: 5200 COMMUNITY PROGRAMS				\$118,414	\$99,755	\$2,275	\$139,159	17.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2991 VETERAN SERVICE OFFICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	55300	REGULAR SALARIES & WAGES	\$166,168	\$114,118	\$0	\$172,383	3.7%
005	51400	55300	OVERTIME	\$0	\$734	\$0	\$0	100.0%
005	52100	55300	FICA TAXES	\$12,714	\$8,933	\$0	\$13,187	3.7%
005	52200	55300	RETIREMENT CONTRIBUTIONS	\$17,980	\$13,182	\$0	\$20,530	14.2%
005	52300	55300	LIFE & HEALTH INSURANCE	\$31,473	\$14,242	\$0	\$31,473	0.0%
005	52400	55300	WORKERS' COMPENSATION	\$216	\$157	\$0	\$293	35.6%
Personnel Expenditures				\$228,551	\$151,366	\$0	\$237,866	4.1%
005	53400	55300	CONTRACTUAL SERVICES	\$200	\$0	\$150	\$150	(25.0%)
			CROWN SHREDDING				\$150	
005	54000	55300	TRAVEL AND PER DIEM	\$3,054	\$1,370	\$1,514	\$4,352	42.5%
			LODGING - CVSOA/ FDVA CONF - MAY (2 @ 4 NIGHTS @ \$120/NIGHT)				\$960	
			LODGING - CVSOA/FDVA CONF-OCT (2 @ 4 NIGHTS @ \$120/NIGHT)				\$960	
			LODGING - FDVA CERTIFICATION COURSE - NEW EMPLOYEE (1 @ 4 DAYS @ \$135/DAY)				\$540	
			MILEAGE - FDVA CERTIFICATION COURSE - NEW EMPLOYEE (108 x 2 MILES @ \$0.585) + TOLLS (1 @ \$5/EA)				\$132	
			MILEAGE - OUTSIDE MEETING/HOME VISITS/OUTREACH (1,710 MILES x \$0.585)				\$1,000	
			PER DIEM - FDVA CERTIFICATION COURSE-NEW EMPLOYEE (1 @ 5 DAYS)				\$152	
			PER DIEM - CVSOA/FDVA CONF - MAY (2 @ 4 DAYS @ \$38/DAY)				\$304	
			PER DIEM - CVSOA/FDVA CONF-OCT (2 @ 4 DAYS @ \$38/DAY)				\$304	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2991 VETERAN SERVICE OFFICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	55300	COMMUNICATIONS & FREIGHT	\$2,784	\$924	\$2,624	\$2,031	(27.0%)
			CISCO DEVICE/FEATURE (DEVICE - 9, DID - 4)				\$202	
			CISCO PHONE CONNECTION				\$280	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$849	
			LONG DISTANCE CHARGES				\$300	
			POSTAGE				\$400	
005	54400	55300	RENTALS AND LEASES	\$2,259	\$749	\$2,592	\$2,775	22.8%
			BATES-CENTRAL SECUIRITY PANIC BUTTONS (\$42.95 @12 MO)				\$516	
			COPIER LEASE (\$136.62/12 MO)				\$1,640	
			FLOOR MAT RENTAL (\$47.56 @ 13 cycles)				\$619	
005	54500	55300	INSURANCE	\$940	\$618	\$0	\$940	0.0%
			EMPLOYEE LIABILITY (4 @ \$235/EA)				\$940	
005	54600	55300	REPAIR & MAINTENANCE	\$4,775	\$1,627	\$4,775	\$6,872	43.9%
			CAMERA & DAC MAINTENANCE (6 CAMERAS/ 0 DAC))				\$1,621	
			CISCO INTERNET HARDWARE				\$400	
			EXECUTIME LICENSES (4)				\$56	
			IT - CISCO NETWORK EQUIPMENT				\$598	
			IT - CLIENT DEVICE MGMT (12)				\$170	
			IT - NETWORK DEVICE MGMT				\$2,922	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			IT - SECURITY INFO & EVENT MGMT (12)				\$209	
			IT - SERVICE MGMT (3)				\$249	
			MICROSOFT LICENSE NEW USER 1 @ \$306/EA)				\$306	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2991 VETERAN SERVICE OFFICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54700	55300	PRINTING AND BINDING	\$210	\$185	\$210	\$238	13.3%
			BUSINESS CARDS (5 @ 250 @ \$27.50)				\$138	
			SPECIALTY VSO RUBBER STAMPS (1 YEAR ONLY 2022-2023/NEW EMP)				\$100	
005	54960	55300	MILITARY SERVICE GRANT	\$825	\$0	\$1,350	\$675	(18.2%)
			MILITARY GRANT (\$75/MO UP TO 9 MO/MEMBER)				\$675	
005	55100	55300	OFFICE SUPPLIES	\$1,650	\$1,858	\$1,800	\$1,500	(9.1%)
			CLIENT FOLDERS AND CLIENT LABELS				\$250	
			COPY PAPER, FOLDERS & LABELS				\$400	
			ENVELOPES FOR CLIENT CORRESPONDENCE				\$200	
			NOTEBOOK DIVIDERS & CLIPBOARDS				\$150	
			PENS, PAPERCLIPS, PAPER PRODUCTS, STAPLES				\$350	
			PRESENTATION MATERIALS				\$150	
005	55200	55300	OPERATING SUPPLIES	\$3,648	\$656	\$2,600	\$2,584	(29.2%)
			ADOBE PRO LICENSE UPDATES (4 @ \$76)				\$304	
			TONER & INK - 1 PRINTER				\$200	
			UPS BACKUPS (1 @ \$80)				\$80	
			VETPRO CLAIMS PROCESSING PROGRAM				\$2,000	
005	55402	55300	SUBSCRIPTIONS	\$2,474	\$2,257	\$2,474	\$2,873	16.1%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				\$73	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$188	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				\$2,184	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$381	
			IT - SECURITY AWARENESS (3)				\$47	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2991 VETERAN SERVICE OFFICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55403	55300	EDUCATION & TRAINING	\$640	\$160	\$320	\$640	0.0%
			CVSOA REGISTRATION MAY (2 @ \$160/EA)				\$320	
			CVSOA REGISTRATION OCT (2 @ \$160/EA)				\$320	
005	55404	55300	DUES & MEMBERSHIPS	\$180	\$120	\$180	\$220	22.2%
			CVSO ASSOCIATION - STATE (4 @ \$40/EA)				\$160	
			INTERAGENCY (CVSO @ 1)				\$20	
			NACVSO ASSOCIATION - NATL (1 @ \$40/EA)				\$40	
Non Personal Expenditures				\$23,639	\$10,527	\$20,589	\$25,850	9.4%
Center: 2991 VETERAN SERVICE OFFICE				\$252,190	\$161,892	\$20,589	\$263,716	4.6%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3995 CHILDREN'S ADVOCACY CENTER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	52900	REGULAR SALARIES & WAGES	\$212,059	\$146,497	\$0	\$233,763	10.2%
005	51200Z	52900	PROJECT REGULAR SALARIES	\$0	\$21,622	\$0	\$0	100.0%
005	51400	52900	OVERTIME	\$299	\$99	\$0	\$0	(100.0%)
005	52100	52900	FICA TAXES	\$16,246	\$11,357	\$0	\$17,906	10.2%
005	52100Z	52900	PROJECT FICA TAXES	\$0	\$389	\$0	\$0	100.0%
005	52200	52900	RETIREMENT CONTRIBUTIONS	\$20,560	\$16,168	\$0	\$24,877	21.0%
005	52200Z	52900	PROJECT RETIREMENT CONT	\$0	\$262	\$0	\$0	100.0%
005	52300	52900	LIFE & HEALTH INSURANCE	\$52,080	\$39,128	\$0	\$52,080	0.0%
005	52300Z	52900	PROJECT LIFE & HEALTH INS	\$0	\$651	\$0	\$0	100.0%
005	52400	52900	WORKERS' COMPENSATION	\$276	\$211	\$0	\$398	44.2%
005	52400Z	52900	PROJECT WORKERS' COMP	\$0	\$5	\$0	\$0	100.0%
Personnel Expenditures				\$301,520	\$236,390	\$0	\$329,024	9.1%
005	53400Z	52900	PROJECT CONTRACTUAL SVC	\$0	\$8,831	\$0	\$0	100.0%
005	54000	52900	TRAVEL AND PER DIEM	\$3,004	\$0	\$2,383	\$1,225	(59.2%)
			LODGING - FL NETWORK OF CAC'S BOARD & MEMBERSHIP MTG (4 NIGHTS @ \$135/NIGHT)				\$540	
			MILEAGE - (4) MTGS FNCAC BOARD MEETINGS (120 MILES @ \$0.585)				\$281	
			PER DIEM - FL NETWORK OF CAC'S BOARD MTG (4 @ 2 DAYS @ \$38/OCCURRENCE)				\$304	
			VARIOUS TRAINING TOLL EXPENSES				\$100	

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 3995 CHILDREN'S ADVOCACY CENTER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54000Z	52900	PROJECT TRAVEL & PER DIEM	\$726	\$0	\$1,452	\$1,452	100.0%
			<i>ROLLOVER PROJECT 15064 CAC DONATIONS</i>				\$1,452	
005	54100	52900	COMMUNICATIONS & FREIGHT	\$14,118	\$3,967	\$14,118	\$13,391	(5.1%)
							\$300	
			<i>CISCO DEVICE/FEATURE (DEVICE - 31, DID - 28) - DCF</i>				\$694	
			<i>CISCO DEVICE/FEATURE (DEVICE - 34, DID - 24) - CAC</i>				\$761	
			<i>CISCO PHONE CONNECTION - CAC</i>				\$1,169	
			<i>CISCO PHONE CONNECTION - DCF</i>				\$1,142	
			<i>INTERNET CONNECTIVITY (BANDWIDTH) - CAC</i>				\$3,204	
			<i>INTERNET CONNECTIVITY (BANDWIDTH) - DCF</i>				\$2,921	
			<i>LONG DISTANCE CHARGES/DIRECTORY LISTING EMBARQ</i>				\$3,000	
			<i>POSTAGE</i>				\$100	
			<i>TEAMS CONFERENCE LINE</i>				\$100	
005	54300	52900	UTILITY SERVICES	\$18,712	\$16,477	\$19,300	\$19,300	3.1%
			<i>ELECTRIC SVC</i>				\$18,000	
			<i>WATER/SEWER/GARBAGE SVC</i>				\$1,300	
005	54400	52900	RENTALS AND LEASES	\$1,862	\$175	\$1,862	\$1,862	0.0%
			<i>COPIER LEASE C8170H (\$155.14/MO)</i>				\$1,862	
005	54500	52900	INSURANCE	\$1,175	\$773	\$1,175	\$1,175	0.0%
			<i>EMPLOYEE LIABILITY (5 @ \$235)</i>				\$1,175	
005	54600	52900	REPAIR & MAINTENANCE	\$13,816	\$3,682	\$13,816	\$19,339	40.0%
			<i>CAMERA & DAC MAINTENANCE (7 CAMERAS/9 DAC)</i>				\$5,511	

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 3995 CHILDREN'S ADVOCACY CENTER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	52900	REPAIR & MAINTENANCE	\$13,816	\$3,682	\$13,816	\$19,339	40.0%
			CISCO INTERNET HARDWARE - CAC				\$1,509	
			CISCO INTERNET HARDWARE - DCF				\$1,376	
			EXECUTIME LICENSES (5)				\$70	
			IT - CISCO NETWORK EQUIPMENT				\$1,613	
			IT - CLIENT DEVICE MGMT (10)				\$142	
			IT - NETWORK DEVICE MGMT (CAC 40%)				\$3,155	
			IT - NETWORK DEVICE MGMT (DCF 50%) (10% in 1026)				\$4,733	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			IT - SECURITY INFO & EVENT MGMT (10)				\$174	
			IT - SERVICE MGMT (5)				\$415	
			REPAIR OF EQUIPMENT				\$300	
005	54700	52900	PRINTING AND BINDING	\$0	\$0	\$590	\$250	100.0%
			PRINTING & BINDING (CLIENT HANDBOOKS & BROCHURES, D2L BROCHURES)				\$250	
005	54700Z	52900	PROJECT PRINTING & BIND	\$400	\$27	\$0	\$0	(100.0%)
005	54800Z	52900	PROJECT PROMOTIONAL ACT	\$300	\$0	\$0	\$0	(100.0%)
005	54900Z	52900	PROJECT OTHER CHG & OBLIG	\$0	\$793	\$0	\$0	100.0%
005	55100	52900	OFFICE SUPPLIES	\$1,180	\$0	\$1,680	\$680	(42.4%)
			CHILDREN'S SERVICES COUNCIL SUPPLIES				\$200	
			COPY PAPER (15 CASES @ \$32/EA)				\$480	
005	55100Z	52900	PROJECT OFFICE SUPPLIES	\$300	\$1,836	\$0	\$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3995 CHILDREN'S ADVOCACY CENTER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	52900	OPERATING SUPPLIES	\$1,179	\$1,473	\$1,258	\$1,258	6.7%
			<i>COPIER CHARGES - B & W (100,000 @ \$0.0046/COPY)</i>				\$460	
			<i>COPIER CHARGES - COLOR (5,000 @ \$0.0396/COPY)</i>				\$198	
			<i>EQUIPMENT REPLACEMENT</i>				\$500	
			<i>FIRST AID SUPPLIES</i>				\$100	
005	55200Z	52900	PROJECT OPERATING SUPP	\$6,325	\$5,367	\$0	\$6,325	0.0%
			<i>ROLLOVER PROJECT 16048 MASON G SMOAK FOUNDATION GRANT</i>				\$1,500	
			<i>ROLLOVER PROJECT 17020 FNCAC- CAC23</i>				\$4,825	
005	55402	52900	SUBSCRIPTIONS	\$7,176	\$4,376	\$6,971	\$6,497	(9.5%)
			<i>ADOBE ACROBAT PRO (5 @ \$72.86/EA)</i>				\$365	
			<i>CARENET</i>				\$1,800	
			<i>IT - COMMUNICATIONS & SUBSCRIPTIONS</i>				\$234	
			<i>IT - PRODUCTIVITY SOFTWARE M365 E5 (5)</i>				\$3,639	
			<i>IT - REMOTE ACCESS (2) - SUBSCRIPTION</i>				\$381	
			<i>IT - SECURITY AWARENESS (5)</i>				\$78	
005	55403	52900	EDUCATION & TRAINING	\$3,000	\$700	\$5,146	\$2,348	(21.7%)
			<i>REG NCAC CHILD ABUSE SUMMIT VIRTUAL (2 EMP @ \$499 EA)</i>				\$998	
			<i>REG. NATIONAL CHILDRENS ALLIANCE LEADERSHIP CONFERENCE</i>				\$700	
			<i>STRAND SQUARED- FAMILY ADVOCATE TRAINING REGISTRATION</i>				\$650	
005	55403Z	52900	PROJECT EDUC & TRAINING	\$9,161	\$7,623	\$9,031	\$9,031	(1.4%)
			<i>ROLLOVER PROJECT 15064 CAC DONATIONS</i>				\$9,031	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3995 CHILDREN'S ADVOCACY CENTER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55404	52900	DUES & MEMBERSHIPS	\$1,350	\$750	\$1,350	\$750	(44.4%)
			2023 FNCAC MEMBER DUES				\$750	
005	55404Z	52900	PROJECT DUES & MEMBERSHIP	\$0	\$3,684	\$0	\$0	100.0%
Non Personal Expenditures				\$83,784	\$60,534	\$80,132	\$84,883	1.3%
Center: 3995 CHILDREN'S ADVOCACY CENTER				\$385,304	\$296,924	\$80,132	\$413,907	7.4%

Highlands County
Budget Issues - Detail
3995 CHILDREN'S ADVOCACY CENTER

Issue	Project	Fund	Title
AUTO - 483		005	3995 CHILDREN'S ADVOCACY CENTER

UPGRADE ADMINISTRATIVE SECRETARY PG105 TO A CAC COORDINATOR PG109

1. DESCRIPTION: The "Administrative Secretary" title and job description is requested to be changed to "CAC Coordinator" with duties added to include case assignment, case monitoring, case review facilitation, and providing community trainings.

2. IMPACT: Caseloads have increased for the CAC staff by 20% in the last year and is on track to have a similar increase in the upcoming year. The CAC regularly facilitates 12 case reviews a year and is planning to double that number to better meet the needs of the families; this position would help facilitate those meetings and coordinate with partners. The CAC recently acquired a VOCA grant and has applied for two additional grants, increasing the grant reporting workload, which this position would have a more active involvement in under the supervision of the CAC Manager.

3. PERFORMANCE MEASURE(S): This position, transformed from the CAC administrative secretary position, will directly improve service provision to families. With an emphasis in case assignment and tracking, we will be able to reduce our maximum response time for referrals outside regular intake criteria from 7 days to 4 days and be able to provide same-day response time for referrals that do meet intake criteria. This position will also provide additional prevention efforts throughout the community. The current administrative secretary has taken advantage of two trauma-informed abuse prevention trainings and is certified to facilitate. Making this an exempt position will allow for more flexibility to provide prevention trainings. In 2021, we completed 10 trainings in the community; we would like to triple that number in 2022. The title and job description proposed for a "CAC Coordinator" will be eligible to be charged to one of the CAC grants; with the expectation to charge at least the difference between the current salary and new salary to the grant, an estimated \$10,000 Annually or \$4.80 per hour.

4. SPECIFICATION(S)/DETAIL(S): A person with at least a high school diploma with three years of human or social services experience, specifically working with children and families.

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$9,996
			\$9,996
52100	FICA TAXES		\$765
			\$765
52200	RETIREMENT CONTRIBUTIONS		\$1,191
			\$1,191
52300	LIFE & HEALTH INSURANCE		\$0
			\$3,385
	OFFSET 5% L&H CALC NOT NEEDED		(\$3,385)
52400	WORKERS' COMPENSATION		\$17
			\$17
Personnel Expenditures Total:			\$11,969
<i>Issue Total</i>			\$11,969

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5221 PUBLIC ASSISTANCE PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53108Z	56400	PROJECT OUTPATIENT	\$4,700	\$545	\$276	\$5,500	17.0%
			NEW FY FUNDS PROJECT 08067 COAST2COAST RX CARD				\$500	
			ROLLOVER PROJECT 08067 COAST2COAST PERSCRIPTION DRUG				\$5,000	
005	53400	56400	CONTRACTUAL SERVICES	\$65,489	\$59,056	\$35,401	\$78,076	19.2%
			BURIAL PLOTS - PINECREST CEMETERY (1 @ \$300/EA)				\$300	
			MANDATED INDIGENT BURIAL (1 @ \$1,588.71/EA)				\$1,589	
			MANDATED INDIGENT CREMATION (100 @ \$752.28/EA)				\$75,228	
			MEDICAL EXAMINER MILEAGE (15 @ \$63.90)				\$959	
Non Personal Expenditures				\$70,189	\$59,601	\$35,677	\$83,576	19.1%
Center: 5221 PUBLIC ASSISTANCE PROGRAM				\$70,189	\$59,601	\$35,677	\$83,576	19.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5229 HEALTHY FAMILIES HIGHLANDS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51000	56400	PERSONAL SERVICES	\$46,510	\$0	\$0	\$77,959	67.6%
005	51000Z	56400	PROJECT PERSONAL SERVICES	\$0	\$0	\$0	(\$77,959)	100.0%
005	51200	56400	REGULAR SALARIES & WAGES	\$0	(\$957)	\$0	\$0	100.0%
005	51200Z	56400	PROJECT REGULAR SALARIES	\$256,434	\$181,080	\$0	\$275,296	7.4%
005	52100Z	56400	PROJECT FICA TAXES	\$19,616	\$13,185	\$0	\$21,062	7.4%
005	52200Z	56400	PROJECT RETIREMENT CONT	\$27,747	\$19,878	\$0	\$32,789	18.2%
005	52300	56400	LIFE & HEALTH INSURANCE	\$0	(\$2,513)	\$0	\$0	100.0%
005	52300Z	56400	PROJECT LIFE & HEALTH INS	\$83,328	\$55,314	\$0	\$83,328	0.0%
005	52400Z	56400	PROJECT WORKERS' COMP	\$898	\$492	\$0	\$965	7.5%
Personnel Expenditures				\$434,533	\$266,480	\$0	\$413,440	(4.9%)
005	54000	56400	TRAVEL AND PER DIEM	\$16,038	\$9,528	\$13,592	\$19,768	23.3%
			LODGING - HEALTHY FAMILIES LEADERSHIP CONF (2 EMPLOYEES X 2 NIGHTS @ \$135/NIGHT)				\$540	
			MILEAGE- LOCAL HOME VISITS (32,478 MILES @ \$0.585)				\$19,000	
			PER DIEM - HEALTHY FAMILIES LEADERSHIP CONF (2 EMPLOYEES X 3 DAYS @ \$38/DAY)				\$228	
005	54100	56400	COMMUNICATIONS & FREIGHT	\$4,995	(\$16,097)	\$3,096	\$3,995	(20.0%)
			CELL PHONE SVC (5 @ \$42/MO)				\$2,520	
			CISCO DEVICE/FEATURE (DEVICE - 8, DID - 3)				\$179	
			CISCO PHONE CONNECTION				\$242	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$754	
			POSTAGE				\$300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5229 HEALTHY FAMILIES HIGHLANDS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54400	56400	RENTALS AND LEASES	\$1,862	\$165	\$0	\$1,862	0.0%
			<i>XEROX COPIER C8170H ANNUAL LEASE @155.14/MO</i>				\$1,862	
005	54500	56400	INSURANCE	\$1,880	\$1,237	\$1,880	\$1,880	0.0%
			<i>EMPLOYEE LIABILITY (8 @ \$235/EA)</i>				\$1,880	
005	54600	56400	REPAIR & MAINTENANCE	\$3,096	\$1,178	\$2,949	\$3,765	21.6%
			<i>CISCO INTERNET HARDWARE</i>				\$355	
			<i>EXECUTIME LICENSES (8)</i>				\$112	
			<i>IT - CLIENT DEVICE MGMT (10)</i>				\$142	
			<i>IT - NETWORK DEVICE MGMT</i>				\$1,461	
			<i>IT - REMOTE ACCESS (6) - LICENSE</i>				\$1,023	
			<i>IT - SECURITY INFO & EVENT MGMT (10)</i>				\$174	
			<i>IT - SERVICE MGMT (6)</i>				\$498	
005	54700	56400	PRINTING AND BINDING	\$250	\$8	\$250	\$250	0.0%
			<i>BROCHURES/BUSINESS CARDS, ETC.</i>				\$250	
005	54900	56400	OTHER CHARGES/OBLIGATIONS	\$0	\$90	\$0	\$0	100.0%
005	55100	56400	OFFICE SUPPLIES	\$1,680	\$1,504	\$1,680	\$1,750	4.2%
			<i>COPY PAPER (10 @\$39/CS)</i>				\$390	
			<i>OFFICE SUPPLIES</i>				\$1,360	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5229 HEALTHY FAMILIES HIGHLANDS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	56400	OPERATING SUPPLIES	\$3,576	\$2,313	\$1,321	\$3,575	0.0%
			CONSUMABLES				\$500	
			PARTICIPANT EDUCATION MATERIALS				\$1,000	
			PARTICIPANT INCENTIVES				\$1,500	
			XEROX COPIES B/W (108,700 copies @ \$0.0046/copy)				\$500	
			XEROX COPIES COLOR (1,900 copies @ \$0.0396/copy)				\$75	
005	55402	56400	SUBSCRIPTIONS	\$5,747	\$5,244	\$5,747	\$6,123	6.5%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (2 @ \$72.86/EA)				\$146	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$375	
			IT - REMOTE ACCESS (6) - SUBSCRIPTION				\$1,141	
			IT - SECURITY AWARENESS (6)				\$94	
			IT- PRODUCTIVITY SOFTWARE M365 E5 (6)				\$4,367	
005	55403	56400	EDUCATION & TRAINING	\$200	\$0	\$200	\$200	0.0%
			CONFERENCES/STAFF TRAINING				\$200	
005	55404	56400	DUES & MEMBERSHIPS	\$3,465	\$3,465	\$3,465	\$3,800	9.7%
			DUES AND MEMBERSHIPS				\$3,800	
Non Personal Expenditures				\$42,789	\$8,634	\$34,180	\$46,968	9.8%
Center: 5229 HEALTHY FAMILIES HIGHLANDS				\$477,322	\$275,114	\$34,180	\$460,408	(3.5%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5330 COMMUNITY PROGRAM SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	56400	REGULAR SALARIES & WAGES	\$39,019	\$20,628	\$0	\$27,130	(30.5%)
005	52100	56400	FICA TAXES	\$2,985	\$1,468	\$0	\$2,075	(30.5%)
005	52200	56400	RETIREMENT CONTRIBUTIONS	\$4,222	\$2,362	\$0	\$3,231	(23.5%)
005	52300	56400	LIFE & HEALTH INSURANCE	\$10,416	\$5,819	\$0	\$6,979	(33.0%)
005	52400	56400	WORKERS' COMPENSATION	\$51	\$28	\$0	\$46	(9.8%)
Personnel Expenditures				\$56,693	\$30,304	\$0	\$39,461	(30.4%)
005	54100	56400	COMMUNICATIONS & FREIGHT	\$480	\$265	\$368	\$992	106.7%
			CISCO PHONE CONNECTION				\$151	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$361	
			LONG DISTANCE				\$200	
			OTHER COMMUNICATIONS/FREIGHT				\$100	
			POSTAGE				\$180	
005	54300	56400	UTILITY SERVICES	\$50	\$0	\$50	\$0	(100.0%)
005	54500	56400	INSURANCE	\$235	\$155	\$235	\$235	0.0%
			EMPLOYEE LIABILITY (1 @ \$235/EA)				\$235	
005	54600	56400	REPAIR & MAINTENANCE	\$123	\$575	\$100	\$130	5.7%
			EXECUTIME LICENSES (1)				\$14	
			IT - CLIENT DEVICE MGMT (1)				\$15	
			IT - SECURITY INFO & EVENT MGMT (1)				\$18	
			IT - SERVICE MGMT (1)				\$83	

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 5330 COMMUNITY PROGRAM SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54700	56400	PRINTING AND BINDING	\$23	\$0	\$23	\$23	0.0%
			<i>BUSINESS CARDS (1 @ 250 @ \$22.50)</i>				\$23	
005	55100	56400	OFFICE SUPPLIES	\$150	\$0	\$150	\$150	0.0%
			<i>OFFICE SUPPLIES</i>				\$150	
005	55200	56400	OPERATING SUPPLIES	\$100	\$0	\$100	\$100	0.0%
			<i>SUPPLIES</i>				\$100	
005	55402	56400	SUBSCRIPTIONS	\$800	\$729	\$140	\$864	8.0%
			<i>IT - ADOBE ACROBAT PRO DC FOR TEAMS</i>				\$73	
			<i>IT - COMMUNICATIONS & SUBSCRIPTIONS</i>				\$47	
			<i>IT - PRODUCTIVITY SOFTWARE M365 E5 (1)</i>				\$728	
			<i>IT - SECURITY AWARENESS (1)</i>				\$16	
005	55404	56400	DUES & MEMBERSHIPS	\$100	\$0	\$100	\$100	0.0%
			<i>FACHSA DUES</i>				\$100	
Non Personal Expenditures				\$2,061	\$1,724	\$1,266	\$2,594	25.9%
Center: 5330 COMMUNITY PROGRAM SERVICES				\$58,754	\$32,028	\$1,266	\$42,055	(28.4%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6208 HEARTLAND LIBRARY COOP

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
123	51200	57100	REGULAR SALARIES & WAGES	\$85,940	\$67,833	\$75,768	\$89,277	3.9%
123	52100	57100	FICA TAXES	\$6,574	\$4,943	\$5,830	\$6,831	3.9%
123	52200	57100	RETIREMENT CONTRIBUTIONS	\$9,299	\$7,413	\$8,199	\$10,633	14.3%
123	52300	57100	LIFE & HEALTH INSURANCE	\$13,437	\$11,203	\$11,197	\$13,437	0.0%
123	52400	57100	WORKERS' COMPENSATION	\$112	\$88	\$99	\$151	34.8%
Personnel Expenditures				\$115,362	\$91,480	\$101,093	\$120,329	4.3%
123	54500	57100	INSURANCE	\$235	\$199	\$235	\$235	0.0%
			EMPLOYEE LIABILITY (1 @ \$235/EA)				\$235	
123	54600	57100	REPAIR & MAINTENANCE	\$14	\$0	\$12	\$185	1,221.4%
			EXECUTIME LICENSE (1)				\$14	
			IT - REMOTE ACCESS (1) - LICENSE				\$171	
123	55402	57100	SUBSCRIPTIONS	\$0	\$0	\$0	\$252	100.0%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$61	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$191	
123	59000	57100	OTHER USES	\$1,892	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$2,141	\$199	\$247	\$672	(68.6%)
Center: 6208 HEARTLAND LIBRARY COOP				\$117,503	\$91,679	\$101,340	\$121,001	3.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6209 LIBRARIES - AVON PARK

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	57100	REGULAR SALARIES & WAGES	\$96,047	\$67,815	\$85,680	\$98,953	3.0%
005	51300	57100	OTHER SALARIES & WAGES	\$0	\$6,920	\$0	\$10,722	100.0%
005	51400	57100	OVERTIME	\$0	\$12	\$9	\$0	100.0%
005	52100	57100	FICA TAXES	\$7,348	\$5,469	\$6,500	\$8,390	14.2%
005	52200	57100	RETIREMENT CONTRIBUTIONS	\$9,734	\$7,445	\$8,612	\$13,062	34.2%
005	52300	57100	LIFE & HEALTH INSURANCE	\$21,057	\$16,536	\$17,641	\$21,057	0.0%
005	52400	57100	WORKERS' COMPENSATION	\$112	\$98	\$97	\$169	50.9%
Personnel Expenditures				\$134,298	\$104,295	\$118,539	\$152,353	13.4%
005	54000	57100	TRAVEL AND PER DIEM	\$642	\$789	\$352	\$644	0.3%
			LODGING - FL LIBRARY ASSOCIATION CONF (3 NIGHTS @ \$135/NIGHT)				\$405	
			MILEAGE - FL LIBRARY ASSOCIATION CONF (215 @ \$0.585/MILE)				\$125	
			PER DIEM - FL LIBRARY ASSOCIATION CONF (3 DAYS @ \$38/DAY)				\$114	
005	54100	57100	COMMUNICATIONS & FREIGHT	\$1,420	\$997	\$1,330	\$1,467	3.3%
			LONG DISTANCE CHARGES				\$52	
			PHONE SVC				\$1,285	
			POSTAGE, SHIPPING, ILL SHIPPING				\$130	
005	54300	57100	UTILITY SERVICES	\$13,045	\$10,389	\$9,055	\$12,365	(5.2%)
			ELECTRIC SVC				\$10,600	
			WATER SVC				\$1,765	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6209 LIBRARIES - AVON PARK

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54400	57100	RENTALS AND LEASES	\$2,342	\$263	\$1,060	\$3,346	42.9%
			COPIER LEASE - OFFICE (\$165.49/MO)				\$1,985	
			COPIER LEASE - PUBLIC NETWORK PRINTER XEROX WC7830PT WITH VENDING STATION (\$113.38/mo.)				\$1,361	
005	54500	57100	INSURANCE	\$940	\$464	\$605	\$940	0.0%
			EMPLOYEE LIABILITY (4 @ \$235/EA)				\$940	
005	54600	57100	REPAIR & MAINTENANCE	\$1,536	\$464	\$350	\$1,378	(10.3%)
			EXECUTIME LICENSES (3)				\$42	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			SMALL IT REPAIR/MAINTENANCE				\$995	
005	55100	57100	OFFICE SUPPLIES	\$450	\$321	\$450	\$450	0.0%
			PAPER, PENCILS, CLIPS, STAPLES, FOLDERS				\$450	
005	55200	57100	OPERATING SUPPLIES	\$3,000	\$2,060	\$3,000	\$3,156	5.2%
			COPIER CHARGES - PUBLIC VENDING				\$350	
			COPIER CHARGES/OFFICE - B & W (17,000 @ \$0.0056/COPY)				\$96	
			COPIER CHARGES/OFFICE - COLOR (3500 @ \$0.0456/COPY)				\$160	
			LIBRARY CARTS				\$400	
			LIBRARY MATERIALS PROCESSING				\$500	
			LIBRARY MATERIALS REPAIR				\$400	
			LIBRARY SHELVING				\$400	
			PAPER ROLLS CIRCULATION PRINTERS				\$400	
			TONER CARTRIDGES				\$450	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6209 LIBRARIES - AVON PARK

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200Z	57100	PROJECT OPERATING SUPP	\$0	\$0	\$0	\$379	100.0%
			ROLLOVER PROJECT 07040 AVON PARK LIBRARY DONATIONS				\$379	
005	55402	57100	SUBSCRIPTIONS	\$0	\$0	\$0	\$522	100.0%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$141	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$381	
005	55403	57100	EDUCATION & TRAINING	\$315	\$239	\$310	\$350	11.1%
			FLORIDA LIBRARY ASSOCIATION CONF REGISTRATION				\$225	
			FLORIDA LIBRARY ASSOCIATION MEMBERSHIP				\$125	
Non Personal Expenditures				\$23,690	\$15,986	\$16,512	\$24,997	5.5%
005	56600	57100	BOOKS PUBLICATIONS	\$30,000	\$20,030	\$30,000	\$32,000	6.7%
			LIBRARY MATERIALS				\$32,000	
Capital Expenditures				\$30,000	\$20,030	\$30,000	\$32,000	6.7%
Center: 6209 LIBRARIES - AVON PARK				\$187,988	\$140,311	\$165,051	\$209,350	11.4%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6210 LIBRARIES - SEBRING

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	57100	REGULAR SALARIES & WAGES	\$220,053	\$173,498	\$193,503	\$236,245	7.4%
005	51300	57100	OTHER SALARIES & WAGES	\$0	\$0	\$0	\$10,722	100.0%
005	52100	57100	FICA TAXES	\$16,834	\$12,920	\$14,877	\$18,891	12.2%
005	52200	57100	RETIREMENT CONTRIBUTIONS	\$23,810	\$18,908	\$20,951	\$29,413	23.5%
005	52300	57100	LIFE & HEALTH INSURANCE	\$69,891	\$49,624	\$59,967	\$69,891	0.0%
005	52400	57100	WORKERS' COMPENSATION	\$273	\$226	\$239	\$403	47.6%
Personnel Expenditures				\$330,861	\$255,176	\$289,537	\$365,565	10.5%
005	54000	57100	TRAVEL AND PER DIEM	\$519	\$140	\$789	\$519	0.0%
			LODGING - FL LIBRARY ASSOCIATION CONF (3 NIGHTS @ \$135/NIGHT)				\$405	
			PER DIEM - FL LIBRARY ASSOCIATION CONF (3 DAYS @ \$38/DAY)				\$114	
005	54100	57100	COMMUNICATIONS & FREIGHT	\$7,731	\$10,358	\$3,580	\$7,267	(6.0%)
			CISCO DEVICE/FEATURE (DEVICE - 10, DID - 0)				\$224	
			CISCO PHONE CONNECTION				\$256	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$6,627	
			POSTAGE OVERDUES, PATRON VERIFICATION				\$160	
005	54300	57100	UTILITY SERVICES	\$22,625	\$18,391	\$19,745	\$20,740	(8.3%)
			ELECTRIC SVC				\$17,725	
			WATER SVC				\$3,015	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6210 LIBRARIES - SEBRING

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54400	57100	RENTALS AND LEASES	\$3,347	\$279	\$2,605	\$3,347	0.0%
			<i>COPIER LEASE - OFFICE (\$113.38/MO)</i>				\$1,361	
			<i>COPIER LEASE - PUBLIC VENDING (\$165.49/MO)</i>				\$1,986	
005	54500	57100	INSURANCE	\$1,880	\$1,037	\$1,400	\$1,880	0.0%
			<i>EMPLOYEE LIABILITY (8 @ \$235/EA)</i>				\$1,880	
005	54600	57100	REPAIR & MAINTENANCE	\$4,128	\$573	\$94	\$7,791	88.7%
			<i>CAMERA & DAC MAINTENANCE (1 CAMERA/0 DAC)</i>				\$214	
			<i>CISCO INTERNET HARDWARE</i>				\$444	
			<i>EXECUTIME LICENSES (6.71)</i>				\$94	
			<i>IT - CISCO NETWORK EQUIPMENT</i>				\$235	
			<i>IT - NETWORK DEVICE MGMT</i>				\$1,461	
			<i>IT - REMOTE ACCESS (7) - LICENSE</i>				\$1,193	
			<i>SMALL EQUIPMENT REPAIR/STACKS MAINT</i>				\$700	
			<i>SMALL IT REPAIR/MAINT</i>				\$700	
			<i>WINDOW TINTING (APPROX. 275 SQ FT @ \$10/SQFT)</i>				\$2,750	
005	54900	57100	OTHER CHARGES/OBLIGATIONS	\$76	\$0	\$38	\$0	(100.0%)
005	54900Z	57100	PROJECT OTHER CHG & OBLIG	\$0	\$0	\$0	\$784	100.0%
			<i>ROLLOVER PROJECT 08048 SEBRING LIBRARY DONATIONS PROJECT</i>				\$784	
005	55100	57100	OFFICE SUPPLIES	\$300	\$296	\$300	\$350	16.7%
			<i>PAPER, PENCILS, CLIPS, STAPLES, FOLDERS</i>				\$350	
005	55200	57100	OPERATING SUPPLIES	\$5,508	\$5,935	\$7,504	\$5,784	5.0%
			<i>CHILDREN'S SUMMER READING PROGRAM SUPPLIES</i>				\$750	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6210 LIBRARIES - SEBRING

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	57100	OPERATING SUPPLIES	\$5,508	\$5,935	\$7,504	\$5,784	5.0%
			COPIER CHARGES - PUBLIC VENDING				\$1,500	
			COPIER CHARGES/OFFICE - B & W (25,000 @ \$0.0056/COPY)				\$140	
			COPIER CHARGES/OFFICE - COLOR (7,000 @ \$0.0456/COPY)				\$319	
			LIBRARY MATERIALS PROCESSING				\$850	
			LIBRARY MATERIALS REPAIR				\$700	
			PAPER ROLLS FOR CIRCULATION PRINTERS				\$625	
			TONER CARTRIDGES - ADMINISTRATION (2 BLK & 2 COLOR)				\$900	
005	55200Z	57100	PROJECT OPERATING SUPP	\$0	\$0	\$0	\$12,045	100.0%
			ROLLOVER PROJECT 08048 SEBRING LIBRARY DONATIONS PROJECT				\$12,045	
005	55402	57100	SUBSCRIPTIONS	\$0	\$0	\$0	\$1,646	100.0%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$315	
			IT - REMOTE ACCESS (7) - SUBSCRIPTION				\$1,331	
005	55403	57100	EDUCATION & TRAINING	\$345	\$339	\$339	\$375	8.7%
			FLORIDA LIBRARY ASSOCIATION CONF REGISTRATION				\$225	
			FLORIDA LIBRARY ASSOCIATION MEMBERSHIP				\$150	
Non Personal Expenditures				\$46,459	\$37,347	\$36,394	\$62,528	34.6%
005	56600	57100	BOOKS PUBLICATIONS	\$62,000	\$45,928	\$62,000	\$66,154	6.7%
			LIBRARY MATERIALS				\$66,154	
Capital Expenditures				\$62,000	\$45,928	\$62,000	\$66,154	6.7%
Center: 6210 LIBRARIES - SEBRING				\$439,320	\$338,452	\$387,931	\$494,247	12.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6211 LIBRARIES - LAKE PLACID

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	57100	REGULAR SALARIES & WAGES	\$115,893	\$91,522	\$102,090	\$116,629	0.6%
005	51300	57100	OTHER SALARIES & WAGES	\$0	\$0	\$0	\$10,722	100.0%
005	51400	57100	OVERTIME	\$0	\$5	\$0	\$0	100.0%
005	52100	57100	FICA TAXES	\$8,866	\$6,679	\$7,842	\$9,743	9.9%
005	52200	57100	RETIREMENT CONTRIBUTIONS	\$12,540	\$10,105	\$11,013	\$15,168	21.0%
005	52300	57100	LIFE & HEALTH INSURANCE	\$31,248	\$26,027	\$26,043	\$31,248	0.0%
005	52400	57100	WORKERS' COMPENSATION	\$137	\$120	\$119	\$198	44.5%
Personnel Expenditures				\$168,684	\$134,458	\$147,107	\$183,708	8.9%
005	54000	57100	TRAVEL AND PER DIEM	\$618	\$507	\$507	\$519	(16.0%)
			LODGING - FL LIBRARY ASSOCIATION CONF (3 NIGHTS @ \$135/NIGHT)				\$405	
			PER DIEM - FL LIBRARY ASSOCIATION CONF (3 DAYS @ \$38/DAY)				\$114	
005	54100	57100	COMMUNICATIONS & FREIGHT	\$1,330	\$999	\$1,339	\$1,626	22.3%
			LONG DISTANCE CHARGES				\$40	
			PHONE SVC				\$1,386	
			POSTAGE, SHIPPING, ILL SHIPPING				\$200	
005	54300	57100	UTILITY SERVICES	\$17,812	\$12,091	\$10,529	\$12,101	(32.1%)
			ELECTRIC SVC				\$11,940	
			WATER SVC				\$161	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6211 LIBRARIES - LAKE PLACID

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54400	57100	RENTALS AND LEASES	\$2,341	\$263	\$2,408	\$3,347	43.0%
			<i>COPIER LEASE - OFFICE (\$113.38/MO)</i>				\$1,361	
			<i>COPIER LEASE - PUBLIC VENDING (\$165.49/MO)</i>				\$1,986	
005	54500	57100	INSURANCE	\$940	\$464	\$940	\$940	0.0%
			<i>EMPLOYEE LIABILITY (4 @ \$235/EA)</i>				\$940	
005	54600	57100	REPAIR & MAINTENANCE	\$1,747	\$428	\$96	\$1,908	9.2%
			<i>EXECUTIME LICENSES (3)</i>				\$42	
			<i>IT - REMOTE ACCESS (1) - LICENSE</i>				\$171	
			<i>SMALL EQUIPMENT REPAIR/STACKS MAINT</i>				\$700	
			<i>SMALL IT REPAIR / MAINTENANCE</i>				\$995	
005	54900	57100	OTHER CHARGES/OBLIGATIONS	\$190	\$0	\$190	\$190	0.0%
			<i>CRIMINAL BACKGROUND CHECKS - VOLS (5 @ \$38 EA)</i>				\$190	
005	55100	57100	OFFICE SUPPLIES	\$300	\$299	\$300	\$300	0.0%
			<i>PAPER, PENCILS, CLIPS, STAPLES, FOLDERS</i>				\$300	
005	55200	57100	OPERATING SUPPLIES	\$2,745	\$2,346	\$2,745	\$2,344	(14.6%)
			<i>COPIER CHARGES - PUBLIC VENDING</i>				\$350	
			<i>COPIER CHARGES/OFFICE - B & W (13,215 @ \$0.0056/COPY)</i>				\$74	
			<i>COPIER CHARGES/OFFICE - COLOR (2,635 @ \$0.0456/COPY)</i>				\$120	
			<i>LIBRARY MATERIALS PROCESSING</i>				\$800	
			<i>LIBRARY MATERIALS REPAIRS</i>				\$350	
			<i>PAPER ROLLS CIRCULATION PRINTERS</i>				\$250	
			<i>TONER CARTRIDGES</i>				\$400	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6211 LIBRARIES - LAKE PLACID

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200Z	57100	PROJECT OPERATING SUPP	\$0	\$0	\$0	\$4,315	100.0%
			ROLLOVER PROJECT 08049 LK PLACID MEMORIAL LIBRARY DONATIONS				\$4,315	
005	55402	57100	SUBSCRIPTIONS	\$800	\$729	\$660	\$332	(58.5%)
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$141	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$191	
005	55403	57100	EDUCATION & TRAINING	\$315	\$307	\$307	\$340	7.9%
			FLORIDA LIBRARY ASSOCIATION CONF REGISTRATION				\$225	
			FLORIDA LIBRARY ASSOCIATION MEMBERSHIP				\$115	
Non Personal Expenditures				\$29,138	\$18,433	\$20,021	\$28,262	(3.0%)
005	56600	57100	BOOKS PUBLICATIONS	\$30,000	\$24,870	\$30,000	\$32,000	6.7%
			LIBRARY MATERIALS				\$32,000	
Capital Expenditures				\$30,000	\$24,870	\$30,000	\$32,000	6.7%
Center: 6211 LIBRARIES - LAKE PLACID				\$227,822	\$177,761	\$197,128	\$243,970	7.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6212 LIBRARIES - COUNTYWIDE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	57100	REGULAR SALARIES & WAGES	\$54,029	\$42,438	\$47,498	\$50,411	(6.7%)
005	51300	57100	OTHER SALARIES & WAGES	\$0	\$0	\$0	\$10,722	100.0%
005	52100	57100	FICA TAXES	\$4,133	\$2,942	\$3,675	\$4,677	13.2%
005	52200	57100	RETIREMENT CONTRIBUTIONS	\$5,846	\$4,603	\$5,149	\$7,281	24.5%
005	52300	57100	LIFE & HEALTH INSURANCE	\$10,416	\$8,685	\$8,520	\$10,416	0.0%
005	52400	57100	WORKERS' COMPENSATION	\$68	\$64	\$59	\$110	61.8%
Personnel Expenditures				\$74,492	\$58,732	\$64,901	\$83,617	12.2%
005	54000	57100	TRAVEL AND PER DIEM	\$0	\$0	\$0	\$384	100.0%
			LODGING - LIB. CONFERENCE (2 NIGHTS @ \$135/NIGHT)				\$270	
			PER DIEM - LIB. CONFERENCE (3 DAYS @ \$38/DAY)				\$114	
005	54500	57100	INSURANCE	\$1,345	\$809	\$1,100	\$1,440	7.1%
			EMPLOYEE LIABILITY (3 @ \$235/EA)				\$705	
			SUV - 2020 NISSAN ROGUE (1 @ \$735)				\$735	
005	54600	57100	REPAIR & MAINTENANCE	\$8,778	\$7,527	\$7,600	\$9,474	7.9%
			2020 NISSAN ROGUE (COURIER) TIRES, BELTS, PARTS				\$1,500	
			ADVANCED WORKSTATION IN EDUCATION (AWE) (PREPAIDS)				\$7,500	
			EXECUTIME LICENSES (2)				\$28	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			MAINT/OIL 2020 NISSAN ROGUE (3 @ \$35/EA)				\$105	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6212 LIBRARIES - COUNTYWIDE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54900	57100	OTHER CHARGES/OBLIGATIONS	\$971	\$831	\$831	\$875	(9.9%)
			<i>PUBLIC PERFORMANCE MOVIE LICENSES</i>				\$875	
005	55100	57100	OFFICE SUPPLIES	\$325	\$193	\$325	\$325	0.0%
			<i>PAPER, PENCILS, PENS, FOLDERS, POST-IT NOTES, PAPER CLIPS, TAPE</i>				\$325	
005	55200	57100	OPERATING SUPPLIES	\$8,500	\$8,435	\$8,500	\$8,635	1.6%
			<i>LASER PRINTER TONER CARTRIDGES CENTRALIZED PROCESSING</i>				\$435	
			<i>MATERIALS PROCESSING SUPPLIES FOR CENTRALIZED PROCESSING</i>				\$8,200	
005	55211	57100	FUEL	\$1,000	\$527	\$800	\$1,225	22.5%
			<i>GAS -2020 NISSAN ROGUE (350 GAL @ \$3.50/GAL)</i>				\$1,225	
005	55402	57100	SUBSCRIPTIONS	\$0	\$0	\$0	\$4,475	100.0%
			<i>IT - COMMUNICATIONS & SUBSCRIPTIONS</i>				\$94	
			<i>IT - REMOTE ACCESS (2) - SUBSCRIPTION</i>				\$381	
			<i>MOMETRIX (LIBRARY E-SERVICE - ANNUAL - 05/21/2022 TO 05/20/2023)</i>				\$4,000	
Non Personal Expenditures				\$20,919	\$18,323	\$19,156	\$26,833	28.3%
005	56600	57100	BOOKS PUBLICATIONS	\$60,500	\$47,418	\$60,500	\$60,000	(0.8%)
			<i>LIBRARY MATERIALS</i>				\$60,000	
Capital Expenditures				\$60,500	\$47,418	\$60,500	\$60,000	(0.8%)
Center: 6212 LIBRARIES - COUNTYWIDE				\$155,911	\$124,474	\$144,557	\$170,450	9.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5366 STATE HOUSING INITIATIVES PARTNERSHIP
ADMINISTRATION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
166	51200Z	55400	PROJECT REGULAR SALARIES	\$43,450	\$44,270	\$0	\$57,793	33.0%
166	51300Z	55400	PROJECT OTHER SALARIES	\$0	\$4,253	\$0	\$0	100.0%
166	52100Z	55400	PROJECT FICA TAXES	\$3,324	\$3,210	\$0	\$4,421	33.0%
166	52200Z	55400	PROJECT RETIREMENT CONT	\$4,702	\$4,890	\$0	\$6,883	46.4%
166	52300Z	55400	PROJECT LIFE & HEALTH INS	\$10,416	\$11,551	\$0	\$13,853	33.0%
166	52400Z	55400	PROJECT WORKERS' COMP	\$74	\$64	\$0	\$99	33.8%
Personnel Expenditures				\$61,966	\$68,238	\$0	\$83,049	34.0%
166	54000Z	55400	PROJECT TRAVEL & PER DIEM	\$384	\$0	\$600	\$1,152	200.0%
			LODGING - SHIP CONFERENCE (3 @ 2 NIGHTS @ \$135/NIGHT)				\$810	
			PER DIEM - SHIP CONF (3 @ 3 DAYS @ \$38/DAY)				\$342	
166	54100Z	55400	PROJECT COMMUNICATIONS	\$1,013	\$152	\$500	\$661	(34.7%)
			CISCO DEVICE/FEATURE (DEVICE - 2, DID -2)				\$45	
			CISCO PHONE CONNECTION				\$77	
			FREIGHT				\$100	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$189	
			POSTAGE				\$250	
166	54400Z	55400	RENTAL & LEASES - PROJECT	\$344	\$33	\$350	\$397	15.4%
			COPIER LEASE XEROX C405DN (\$28.66/MO)				\$397	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5366 STATE HOUSING INITIATIVES PARTNERSHIP
ADMINISTRATION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
166	54500Z	55400	INSURANCE	\$875	\$637	\$300	\$875	0.0%
			CAE 156 (1 @ \$640)				\$640	
			EMPLOYEE LIABILITY (1 @ \$235/EA)				\$235	
166	54600Z	55400	PROJECT REPAIR & MAINT	\$598	\$518	\$400	\$796	33.1%
			BUSINESS CARDS (2@ \$22.50/BOX)				\$45	
			CISCO INTERNET HARDWARE				\$89	
			EXECUTIME LICENSES (1)				\$14	
			IT - CLIENT DEVICE MGMT (2)				\$29	
			IT - REMOTE ACCESS (1) - LICENSE				\$171	
			IT - SECURITY INFO & EVENT MGMT. (2)				\$35	
			IT - SERVICE MGMT (1)				\$83	
			MAINT/OIL - 2007 FORD EXPLORER (2 @ \$40/EA)				\$80	
			MINOR VEHICLE REPAIR				\$250	
166	54900Z	55400	PROJECT OTHER CHG & OBLIG	\$100	\$12,694	\$200	\$500	400.0%
			ADVERTISE - LEGAL ADS				\$400	
			RECORDS DISPOSITION				\$100	
166	55100Z	55400	PROJECT OFFICE SUPPLIES	\$500	\$502	\$300	\$500	0.0%
			CLIENT FOLDERS, DIVIDERS, ETC.				\$180	
			COPY PAPER (10 CASES @ \$32/CS)				\$320	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5366 STATE HOUSING INITIATIVES PARTNERSHIP
ADMINISTRATION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
166	55200Z	55400	PROJECT OPERATING SUPP	\$914	\$216	\$150	\$8,123	788.7%
			ADOBE ACROBAT PRO LICENSE FOR ADA COMPLIANCE				\$321	
			NEIGHBORLY SOFTWARE ANNUAL FEE				\$7,200	
			XEROX COPIES - B & W (4,800 @ \$0.0140/COPY)				\$68	
			XEROX COPIES - COLOR (6,000 @ \$0.0890/COPY)				\$534	
166	55211Z	55400	PROJECT FUEL	\$138	\$38	\$40	\$350	153.6%
			GAS - SUV (100 GALS @ \$3.50/GAL)				\$350	
166	55402Z	55400	PROJECT SUBSCRIPTIONS	\$798	\$5,227	\$125	\$3,758	370.9%
			BENEVATE (PREPAIDS)				\$2,703	
			IT - ADOBE PRO				\$73	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$47	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				\$728	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$191	
			IT - SECURITY AWARENESS (1)				\$16	
166	55403Z	55400	PROJECT EDUC & TRAINING	\$500	\$425	\$500	\$1,000	100.0%
			CONFERENCE				\$1,000	
166	55404Z	55400	PROJECT DUES & MEMBERSHIP	\$500	\$200	\$200	\$250	(50.0%)
			DUES & MEMBERSHIPS - SHIP				\$250	
166	59000	55400	OTHER USES	\$967	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$7,631	\$20,642	\$3,665	\$18,362	140.6%
Center: 5366 STATE HOUSING INITIATIVES PARTNERSHIP ADMINISTRATION				\$69,597	\$88,879	\$3,665	\$101,411	45.7%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5367 STATE HOUSING INITIATIVES PARTNERSHIP PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
166	54909Z	55400	PROJECT DOWN PMT ASST <i>20366 - STATE APPROPRIATION 7-1-21</i>	\$105,000	\$289,988	\$180,000	\$40,000 \$40,000	(61.9%)
166	54910Z	55400	PROJ REHABILITATION <i>19366 - STATE APPROPRIATION 7-1-20 REHAB</i> <i>20366 - STATE APPROPRIATION 7-1-21 REHAB</i>	\$149,760	\$72,404	\$75,000	\$93,000 \$8,000 \$85,000	(37.9%)
166	54935Z	55400	PROJ EMER HOME REPAIRS <i>20366 - STATE APPROPRIATION 7-1-21</i>	\$22,000	\$0	\$6,000	\$5,000 \$5,000	(77.3%)
166	54937Z	55400	PROJ FORECLOSE INTERVENT <i>20366 - STATE APPROPRIATION 7-1-21</i>	\$11,000	\$13,574	\$3,000	\$4,500 \$4,500	(59.1%)
166	54942Z	55400	EMERGENCY HOUSING ASST	\$0	\$4,457	\$0	\$0	100.0%
166	54948Z	55400	PROJ DISASTER ASSISTANCE	\$10,000	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$297,760	\$380,424	\$264,000	\$142,500	(52.1%)
Center: 5367 STATE HOUSING INITIATIVES PARTNERSHIP PROGRAM				\$297,760	\$380,424	\$264,000	\$142,500	(52.1%)

COMMUNITY PROGRAMS OTHER

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1155 HOSPITAL DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
155	53400Z	56900	PROJECT CONTRACTUAL SVC	\$0	\$6,667	\$0	\$0	100.0%
155	58100	56900	AID TO GOVERNMENT AGENCY	\$103,000	\$65,000	\$0	\$88,000	(14.6%)
			HC FL DEPT OF HEALTH				\$50,000	
			RUTH E. HANDLEY CHILDREN'S ADVOCACY CENTER				\$38,000	
155	58200	56900	PRIVATE ORGANIZATIONS	\$169,734	\$157,056	\$0	\$172,000	1.3%
			CENTRAL FL HEALTH CARE, INC				\$10,000	
			CHAMPION FOR CHILDREN FOUNDATION				\$22,000	
			CHANGE OF PACE, INC				\$10,000	
			PEACE RIVER CENTER				\$25,000	
			RIDGE AREA ARC				\$20,000	
			SAMARITANS TOUCH CARE CENTER, INC				\$80,000	
			SFSC FOUNDATION, INC				\$5,000	
Non Personal Expenditures				\$272,734	\$228,723	\$0	\$260,000	(4.7%)
Center: 1155 HOSPITAL DISTRICT				\$272,734	\$228,723	\$0	\$260,000	(4.7%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5103 MENTAL HEALTH

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53410	56300	TRI COUNTY <i>TRI CO OUTPATIENT SUBSTANCE ABUSE</i>	\$243,040	\$182,280	\$0	\$243,040 \$243,040	0.0%
005	53411	56300	OUT PATIENTS MENTAL HLTH <i>PEACE RIVER CENTER OUTPATIENT THERAPY</i> <i>TRI COUNTY OUTPATIENT MENTAL HEALTH</i>	\$167,425	\$116,819	\$0	\$167,425 \$35,000 \$132,425	0.0%
005	53412	56300	IN PATIENTS MENTAL HLTH <i>PEACE RIVER CRISIS AND RESTORATION SERVICES</i>	\$120,400	\$80,264	\$0	\$120,400 \$120,400	0.0%
Non Personal Expenditures				\$530,865	\$379,363	\$0	\$530,865	0.0%
Center: 5103 MENTAL HEALTH				\$530,865	\$379,363	\$0	\$530,865	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5108 HEALTH CARE RESPONSIBILITY ACT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53400	56100	CONTRACTUAL SERVICES	\$100,000	\$32,569	\$0	\$100,000	0.0%
			HCRA MANDATE POPULATION PER CAPITA (102,042 @ \$4)				\$100,000	
Non Personal Expenditures				\$100,000	\$32,569	\$0	\$100,000	0.0%
Center: 5108 HEALTH CARE RESPONSIBILITY ACT				\$100,000	\$32,569	\$0	\$100,000	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5222 STATE-COUNTY ASSISTANCE PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53400	56400	CONTRACTUAL SERVICES <i>MEDICAID (12 @ \$137,667.08/MO)</i>	\$1,652,005	\$1,239,004	\$0	\$1,637,572 \$1,637,572	(0.9%)
Non Personal Expenditures				\$1,652,005	\$1,239,004	\$0	\$1,637,572	(0.9%)
Center: 5222 STATE-COUNTY ASSISTANCE PROGRAM				\$1,652,005	\$1,239,004	\$0	\$1,637,572	(0.9%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5224 NU HOPE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53439	56900	PROJECT HOPE	\$46,886	\$23,451	\$0	\$46,886	0.0%
			NU-HOPE ELDER CARE SERVICES				\$46,886	
Non Personal Expenditures				\$46,886	\$23,451	\$0	\$46,886	0.0%
Center: 5224 NU HOPE				\$46,886	\$23,451	\$0	\$46,886	0.0%

Highlands County **Expenditures By Cost Center - Detail 1 Year**

Center: 5225 NON-PROFIT COMMUNITY AGENCIES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53400	56900	CONTRACTUAL SERVICES	\$30,000	\$20,000	\$0	\$30,000	0.0%
			<i>PEACE RIVER'S SAFE HOUSE</i>				\$30,000	
Non Personal Expenditures				\$30,000	\$20,000	\$0	\$30,000	0.0%
Center: 5225 NON-PROFIT COMMUNITY AGENCIES				\$30,000	\$20,000	\$0	\$30,000	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5226 TRANSPORTATION FOR DISADVANTAGED PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53400	56900	CONTRACTUAL SERVICES	\$178,517	\$104,678	\$0	\$193,480	8.4%
			ADJUST TD GRANT LOCAL MATCH PER FY21/22 CONTRACT				\$49,480	
			CFRPC TD PROG PLANNING ASSESSMENT				\$15,000	
			URBAN TRANSIT OPERATIONS				\$129,000	
Non Personal Expenditures				\$178,517	\$104,678	\$0	\$193,480	8.4%
005	56400	56900	MACHINERY & EQUIPMENT	\$4,913	\$0	\$0	\$4,950	0.8%
			WHEELCHAIR EQUIPPED VANS(2) - 10% MATCH				\$4,950	
Capital Expenditures				\$4,913	\$0	\$0	\$4,950	0.8%
Center: 5226 TRANSPORTATION FOR DISADVANTAGED PROGRAM				\$183,430	\$104,678	\$0	\$198,430	8.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5228 DRIVER EDUCATION SAFETY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
149	53400	56900	CONTRACTUAL SERVICES	\$27,250	\$0	\$0	\$27,500	0.9%
			INTERLOCAL AGREEMENT W/SCHOOL BOARD				\$27,500	
Non Personal Expenditures				\$27,250	\$0	\$0	\$27,500	0.9%
Center: 5228 DRIVER EDUCATION SAFETY				\$27,250	\$0	\$0	\$27,500	0.9%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5345 HOME INVESTMENT PARTNERSHIP

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
163	54900Z	55400	PROJECT OTHER CHG & OBLIG	\$553	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$553	\$0	\$0	\$0	(100.0%)
Center: 5345 HOME INVESTMENT PARTNERSHIP				\$553	\$0	\$0	\$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4100 COUNTY ENGINEER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	\$118,986	\$89,522	\$118,986	\$93,062	(21.8%)
110	52100	54100	FICA TAXES	\$9,126	\$7,172	\$9,126	\$7,137	(21.8%)
110	52200	54100	RETIREMENT CONTRIBUTIONS	\$34,605	\$28,831	\$34,605	\$29,451	(14.9%)
110	52300	54100	LIFE & HEALTH INSURANCE	\$10,416	\$8,685	\$10,416	\$7,812	(25.0%)
110	52400	54100	WORKERS' COMPENSATION	\$2,445	\$2,034	\$2,445	\$2,584	5.7%
Personnel Expenditures				\$175,578	\$136,245	\$175,578	\$140,046	(20.2%)
110	54000	54100	TRAVEL AND PER DIEM	\$1,737	\$537	\$1,650	\$2,011	15.8%
			LODGING - FAC ANNUAL CONFERENCE (1 CE @ 4 NIGHTS @ \$135/NIGHT)				\$540	
			LODGING - FAC LEGISLATIVE CONFERENCE (1 CE @ 4 NIGHTS @ \$135/NIGHT)				\$540	
			LODGING - FL GREENBOOK (1 CE @ 1 NIGHT @ \$135/NIGHT)				\$135	
			LODGING - ONE STOP PDH LAWS & RULES FOR PE LICENSE RENEWAL (CE @ 2 NIGHTS @ \$135/NIGHT)				\$270	
			PER DIEM - FAC ANNUAL LEGISLATIVE CONF (1 CE @ 4 DAYS @ \$38/DAY)				\$152	
			PER DIEM - FAC LEGISLATIVE CONF (1 CE @ 4 DAYS @ \$38/DAY)				\$152	
			PER DIEM - FL GREENBOOK (1 CE @ 1 DAY @ \$38/DAY)				\$38	
			PER DIEM - ONE STOP PDH LAWS & RULES FOR PE LICENSE RENEWAL (CE @ 2 DAYS @ \$38/DAY)				\$76	
			TOLLS & PARKING - FAC ANNUAL LEGISLATIVE CONF (1 CE @ 3 DAYS)				\$20	
			TOLLS & PARKING - FAC LEGISLATIVE CONF (1 CE @ 4 DAYS)				\$38	
			TOLLS & PARKING - FL GREENBOOK (1 CE @ 2 DAYS)				\$20	
			TOLLS/PARKING - ONE STOP PDH LAWS & RULES FOR PE LICENSE RENEWAL (CE @ 2 DAYS)				\$30	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4100 COUNTY ENGINEER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54100	54100	COMMUNICATIONS & FREIGHT	\$1,634	(\$5,360)	\$1,552	\$1,600	(2.1%)
							\$225	
			AIR CARD (1 @ \$40/MO)				\$480	
			ALLOC CENTRY LINK FY 22-23				\$69	
			CISCO DEVICE/FEATURE (DEVICE - 3, DID -1)				\$68	
			CISCO PHONE CONNECTION				\$90	
			CLERK TELEPHONY CHARGES				\$66	
			COMCAST INTRANET & CONNECTIVITY				\$5	
			EMBARQ LOCAL CHARGES				\$38	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$283	
			IT MICROSOFT PROJECT - CO ENG				\$276	
110	54500	54100	INSURANCE	\$875	\$655	\$875	\$970	10.9%
			EMPLOYEE LIABILITY (1 @ \$235/EA)				\$235	
			LIGHT TRUCK - CE 2053 (1 @ \$735/EA)				\$735	
110	54600	54100	REPAIR & MAINTENANCE	\$3,045	\$1,429	\$2,893	\$2,722	(10.6%)
			CISCO INTERNET HARDWARE				\$134	
			CIVIL 3D SUBSCRIPTION (1 LICENSE CE)				\$939	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 1)				\$572	
			EXECUTIME LICENSES (1)				\$14	
			IT - SERVICE MGMT (1)				\$83	
			IT - CLIENT DEVICE MGMT (4)				\$57	
			IT - REMOTE ACCESS (1) - LICENSE				\$11	
			IT - SECURITY INFO & EVENT MGMT (4)				\$70	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4100 COUNTY ENGINEER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	\$3,045	\$1,429	\$2,893	\$2,722	(10.6%)
			MINOR REPAIRS - CE 2053 LT TRK (1 @ \$300/EA)				\$300	
			OIL CHANGES - CE 2053 LT TRK (4 @ \$40/EA)				\$160	
			TIME CONTROL SUPPORT & MAINT (1 @ \$32/EA)				\$32	
			TIRES - CE 2053 LT TRK (1 @ \$150/EA)				\$150	
			VEHICLE MAINTENANCE				\$200	
110	54700	54100	PRINTING AND BINDING	\$45	\$0	\$45	\$45	0.0%
			BUSINESS CARDS (2 @ 250 @ \$22.50/EA)				\$45	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	\$0	\$82	\$0	\$0	100.0%
110	55100	54100	OFFICE SUPPLIES	\$100	\$40	\$100	\$100	0.0%
			COPY PAPER				\$32	
			LEGAL PADS				\$25	
			METAL BINDER CLIPS, STAPLES				\$25	
			PENS, PENCILS				\$18	
110	55200	54100	OPERATING SUPPLIES	\$300	\$797	\$415	\$300	0.0%
			COPIER CHARGES				\$100	
			PRINTER SUPPLIES & SERVICES				\$100	
			PURCHASE SOFTWARE				\$100	
110	55211	54100	FUEL	\$1,500	\$1,385	\$1,425	\$1,750	16.7%
			GAS - CE 2053 (500 GALS @ \$3.50/GAL)				\$1,750	
110	55401	54100	BOOKS	\$100	\$0	\$100	\$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4100 COUNTY ENGINEER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55402	54100	SUBSCRIPTIONS	\$800	\$729	\$760	\$860	7.5%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$47	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				\$728	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$69	
			IT - SECURITY AWARENESS (1)				\$16	
110	55403	54100	EDUCATION & TRAINING	\$1,095	\$550	\$1,040	\$1,250	14.2%
			CONTINUING EDUCATION CE				\$100	
			FAC ANNUAL CONFERENCE REGISTRATION (CE)				\$300	
			FAC LEGISLATIVE CONFERENCE REGISTRATION (CE)				\$450	
			REGISTRATION - ONE STOP PDH LAWS & RULES FOR PE LICENSE RENEWAL (CE)				\$400	
110	55404	54100	DUES & MEMBERSHIPS	\$1,235	\$130	\$1,173	\$1,350	9.3%
			AMERICAN PUBLIC WORKS ASSOCIATION (1)				\$180	
			AMERICAN SOCIETY OF CIVIL ENGINEERS (1)				\$290	
			FAA LICENSE (CE) 3 YR LICENSE				\$15	
			FACERS (1)				\$130	
			FL ENGINEERING SOCIETY (1)				\$325	
			INSTITUTE OF TRANSPORTATION ENGINEERS (CE)				\$310	
			PE ENGINEERING LICENSE RENEWAL (CE)				\$100	
Non Personal Expenditures				\$12,466	\$975	\$12,028	\$12,958	3.9%
Center: 4100 COUNTY ENGINEER				\$188,044	\$137,219	\$187,606	\$153,004	(18.6%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	\$1,021,302	\$756,512	\$1,021,302	\$1,063,135	4.1%
110	51400	54100	OVERTIME	\$13,620	\$9,755	\$13,620	\$13,861	1.8%
110	52100	54100	FICA TAXES	\$79,216	\$56,044	\$79,216	\$82,415	4.0%
110	52200	54100	RETIREMENT CONTRIBUTIONS	\$115,434	\$89,653	\$115,434	\$128,306	11.2%
110	52300	54100	LIFE & HEALTH INSURANCE	\$190,837	\$134,240	\$190,837	\$205,507	7.7%
110	52400	54100	WORKERS' COMPENSATION	\$6,021	\$4,256	\$6,021	\$8,347	38.6%
Personnel Expenditures				\$1,426,430	\$1,050,459	\$1,426,430	\$1,501,571	5.3%
110	53100	54100	PROFESSIONAL SERVICES	\$40,000	\$11,909	\$38,000	\$30,000	(25.0%)
			PROFESSIONAL SERVICES				\$30,000	
110	53400	54100	CONTRACTUAL SERVICES	\$26,000	\$9,831	\$24,700	\$17,000	(34.6%)
			CONTRACTED TRAFFIC COUNTS (100) FY 22-23				\$5,500	
			CONTRACTUAL SERVICES				\$1,500	
			MUNICODE REVISIONS				\$10,000	

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54000	54100	TRAVEL AND PER DIEM	\$4,099	\$0	\$3,894	\$2,187	(46.6%)
			LODGING - AUTOCAD CIVIL 3D FL LOCAL USERS GROUP (2 CADD TECHS @ 3 NIGHTS @ \$135/NIGHT)				\$810	
			LODGING - FDOT DESIGN TRAINING EXPO (1 EMP @ 3 NIGHTS @ \$135/NIGHT)				\$405	
			LODGING - TRAFFIC ENGINEERING DESIGN (1 EMP @ 3 DAYS/2 NIGHTS @ \$135/DNIGHT)				\$270	
			PER DIEM - ADA ACCESSIBILITY FOR HIGHWAY DESIGN & PEDESTRIAN FACILITIES (3 EMP @ \$18/DAY)				\$54	
			PER DIEM - AUTOCAD CIVIL 3D FL LOCAL USERS GROUP (2 CADD TECHS @ 3 DAYS @ \$38/DAY)				\$228	
			PER DIEM - FDOT DESIGN TRAINING EXPO (1 EMP @ 3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - IMOT (1 EMP @ \$12)				\$12	
			PER DIEM - TRAFFIC DESIGN (1 EMP @ 3 DAYS @ \$38/DAY)				\$114	
			TOLLS/PARKING - AUTOCAD CIVIL 3D FL LOCAL USERS GROUP (2 CADD TECHS @ 3 DAYS,)				\$60	
			TOLLS/PARKING - FDOT DESIGN TRAINING EXPO (1 EMP, 3 DAYS)				\$90	
			TOLLS/PARKING - TRAFFIC DESIGN TRAINING				\$30	
110	54100	54100	COMMUNICATIONS & FREIGHT	\$11,334	\$6,489	\$10,767	\$10,146	(10.5%)
							\$300	
			AIR CARD (3 @ \$40/MO)				\$1,440	
			CELL PHONE SVC (5 @ \$26/MO)				\$1,560	
			CISCO DEVICE/FEATURE (DEVICE - 32, DID - 8)				\$716	
			CISCO PHONE CONNECTION				\$918	
			CONFERENCE CALL SERVICE - STATE OF FL				\$200	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$3,016	
			IT ITEMS (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$46	
			LONG DISTANCE CHARGES				\$250	
			POSTAGE				\$1,000	
			SHIPPING FED EX				\$500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54100	54100	COMMUNICATIONS & FREIGHT SUNCOM - LOCAL CHARGES	\$11,334	\$6,489	\$10,767	\$10,146 \$200	(10.5%)
110	54300	54100	UTILITY SERVICES 5% UTILITY INCREASE ELECTRIC SVC SPLIT WITH GIS LANDFILL CHARGES - RECORDS DESTRUCTION	\$11,870	\$11,453	\$11,277	\$13,068 \$618 \$12,350 \$100	10.1%
110	54400	54100	RENTALS AND LEASES COPIER LEASE (\$23.20/MO) FRONT HALL COPIER LEASE (\$168.36/MO) COPY ROOM UNIFORM RENTAL (4 EMP @ \$3/WK X 52)	\$2,924	\$139	\$2,778	\$2,924 \$279 \$2,021 \$624	0.0%
110	54500	54100	INSURANCE EMP LIABILITY (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A) EMPLOYEE LIABILITY (18 @ \$235/EA) EMPLOYEE LIABILITY (ID3848) (1 @ .33 @ \$235/EA) EMPLOYEE LIABILITY (ID5326) (1 @ .90 @ \$235/EA) LIGHT TRK (1 @ \$735/EA) (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A) LIGHT TRKS (10 @ \$735/EA)	\$10,296	\$7,484	\$9,781	\$12,354 \$118 \$4,230 \$76 \$212 \$368 \$7,350	20.0%
110	54600	54100	REPAIR & MAINTENANCE AERIAL VEHICLE SOFTWARE MAINTENANCE CARTEGRAPH MAINTENANCE CISCO INTERNET HARDWARE CIVIL 3D SUBSCRIPTION (8 LICENSES/1 VEHICLE TRACK) DLT SOLUTIONS LLC (PREPAIDS)	\$65,734	\$40,933	\$62,447	\$65,890 \$750 \$9,401 \$1,420 \$7,510 \$8,448	0.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	\$65,734	\$40,933	\$62,447	\$65,890	0.2%
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 18)				\$10,292	
			EXECUTIME LICENSES (19.33)				\$271	
			HCS & SUPPORT-SOFTWARE (UF MCTRANS)				\$500	
			ICPR SOFTWARE (1) STREAMLINE TECHNOLOGIES				\$3,600	
			IT - CISCO NETWORK EQUIPMENT				\$2,238	
			IT - CLIENT DEVICE MGMT (39)				\$553	
			IT - NETWORK DEVICE MGMT				\$4,674	
			IT - ONBASE - CONCURRENT CLIENT (2 @ \$225.69/EA)				\$452	
			IT - ONBASE - DESKTOP DOCUMENT IMAGING (2 @ \$100.76/EA)				\$202	
			IT - ONBASE - WORKFLOW CONCURRENT CLIENT				\$355	
			IT - ONBASE AE OCR DDS ETC				\$1,525	
			IT - REMOTE ACCESS (10) - LICENSE				\$1,704	
			IT - SECURITY INFO & EVENT MGMT (39)				\$677	
			IT - SERVICE MGMT (20)				\$1,658	
			IT ITEMS (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$330	
			MAINTENANCE AGREEMENT CE 2037 HP PLOTTER HP XL400 MFP SPLIT W/GIS (60/40)				\$1,080	
			MAJOR REPAIRS - 1 LT TRK (1 @ \$1,300/EA)				\$1,300	
			MINOR REPAIRS - 5 LT TRKS (2 @ \$300/EA)				\$600	
			OFFICE/FIELD EQUIPMENT MAINT/REPAIR-SURVEYOR				\$1,500	
			OIL CHANGES - 9 LT TRKS (9 @ 4/YR @ \$40/EA)				\$1,440	
			STANDARD SSL - GIS.HIGHLANDSFL.GOV				\$80	
			TIME CONTROL SUPPORT & MAINT (40 @ \$32/EA)				\$1,280	
			TIRES - 5 LT TRKS (2 TIRES/EA @ \$100/EA)				\$1,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	\$65,734	\$40,933	\$62,447	\$65,890	0.2%
			TRIP GEN SOFTWARE				\$200	
			UNIFORM REPAIRS				\$50	
			VEHICLE MAINTENANCE				\$800	
110	54700	54100	PRINTING AND BINDING	\$200	\$203	\$190	\$200	0.0%
			LETTERHEAD & ENVELOPE PRINTING				\$100	
			MAILING ADDRESS LABELS				\$25	
			RIGHT OF WAY USE PERMITS				\$25	
			UTILITY PERMIT PRINTING				\$25	
			WORK ORDER PADS				\$25	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	\$2,450	\$1,531	\$2,328	\$9,000	267.3%
			LEGAL ADS				\$6,000	
			PERMITTING FEES				\$700	
			REPLACEMENT COMMUNICATION EQUIP.				\$300	
			TITLE SEARCHES, ETC				\$2,000	
110	54917	54100	ADMIN EXP	\$92,531	\$0	\$92,531	\$92,531	0.0%
			COST ALLOCATION REIMBURSEMENT TO GEN FUND				\$92,531	
110	55100	54100	OFFICE SUPPLIES	\$5,225	\$4,589	\$4,964	\$5,225	0.0%
			BOUNDARY MARKERS FOR SURVEY				\$100	
			CD'S				\$150	
			COPY PAPER				\$2,725	
			ENVELOPES				\$350	
			LABELS				\$200	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55100	54100	OFFICE SUPPLIES	\$5,225	\$4,589	\$4,964	\$5,225	0.0%
			LEGAL PADS				\$100	
			METAL BINDER CLIPS, STAPLES				\$200	
			OFFICE SUPPLIES				\$250	
			PENS, PENCILS				\$200	
			PROJECT RING BINDERS				\$200	
			STORAGE BOXES FOR FILES, MAPS & PLANS				\$550	
			TABS, INSERTS, DIVIDERS				\$200	
110	55200	54100	OPERATING SUPPLIES	\$16,463	\$13,660	\$15,640	\$17,751	7.8%
			CLEANING SUPPLIES				\$250	
			COMPUTERS, MONITORS, ETC.				\$3,000	
			COPIER CHARGES - B/W (10,000 @ 0.0090) FRONT HALL				\$90	
			COPIER CHARGES - B/W (84,130 X 0.0046) COPY ROOM				\$387	
			COPIER CHARGES - COLOR (80,000 X 0.0396) COPY ROOM				\$3,168	
			INK CARTRIDGES FOR PRINTER				\$3,135	
			OFFICE: COMPUTER (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$500	
			OFFICE: DESK & CHAIR (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$250	
			OFFICE: DESK PHONE (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$38	
			PLOTTER PAPER				\$2,000	
			PRINTER SUPPLIES & SERVICES				\$2,200	
			PURCHASE SOFTWARE				\$1,000	
			SURVEY SUPPLIES				\$1,733	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55204	54100	SAFETY SUPPLIES	\$300	\$177	\$285	\$300	0.0%
			FIRST AID SUPPLIES				\$60	
			FLAGS				\$60	
			HARD-HATS, ETC				\$60	
			INSECT REPELLANT				\$60	
			SAFETY VESTS				\$60	
110	55208	54100	TOOLS	\$700	\$307	\$665	\$700	0.0%
			DISTANCE METERS, TAPE MEASURES, ETC				\$700	
110	55211	54100	FUEL	\$12,500	\$12,497	\$11,875	\$16,625	33.0%
			GAS - (1) LIGHT DUTY VEHICLE (500 GALS @ \$3.50/GAL) (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$875	
			GAS - (10) LIGHT DUTY VEHICLES (4,500 GALS @ \$3.50/GAL)				\$15,750	
110	55401	54100	BOOKS	\$1,200	\$0	\$1,140	\$1,200	0.0%
			FDOT, FHWA MANUALS & STANDARDS				\$400	
			REFERENCE BOOKS				\$800	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55402	54100	SUBSCRIPTIONS	\$15,937	\$14,652	\$15,140	\$19,668	23.4%
			ENR SUBSCRIPTION				\$90	
			IT - 42GEARS (J JACKSON)				\$72	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (21 @ \$72.86/EA)				\$1,531	
			IT - ANNUAL SUBSCRIPTION RENEWAL - (SAAS) SUREMDM ENTERPRISE				\$72	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$905	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (20)				\$14,556	
			IT - REMOTE ACCESS (10) - SUBSCRIPTION				\$1,901	
			IT - SECURITY AWARENESS (20)				\$311	
			SUBSCRIPTIONS				\$230	
110	55403	54100	EDUCATION & TRAINING	\$3,757	\$1,200	\$3,569	\$5,002	33.1%
			REGISTRATION - ADA ACCESSIBILITY FOR HIGHWAY DESIGN & PEDESTRIAN FACILITIES (3 EMP @ \$44/EA)				\$132	
			REGISTRATION - AUTOCAD CIVIL 3D FL LOCAL USERS GROUP (2 CADD TECHS, 3 DAYS @ \$600/EA)				\$1,200	
			REGISTRATION - CERTIFIED FLOOD MANAGER EXAM (1 COUNTY SURVEYOR @ \$470)				\$470	
			REGISTRATION - COUNTY SURVEYOR LICENSE RENEWAL ONLINE COURSE (4 @ \$125/COURSE)				\$125	
			REGISTRATION - ENVIRONMENTAL ENG WRKSHIP (1 PROJ MGR, 4 DAYS @ \$650/EA)				\$650	
			REGISTRATION - IMOT (3 EMP @ \$175/EA)				\$525	
			REGISTRATION - ONE STOP PDH LAWS & RULES FOR PE LICENSE RENEWAL (1 ASST CE & PROJECT MGR)				\$800	
			REGISTRATION - PROFESSIONAL ENGINEER'S LICENSE RENEWAL (ASST CE & PROJ MGR 2 @ \$150)				\$300	
			REGISTRATION - RENEWAL SURVEYOR LICENSE (COUNTY SURVEYOR)				\$200	
			REGISTRATION - TRAFFIC ENGINEERING DESIGN TRAINING				\$600	
110	55404	54100	DUES & MEMBERSHIPS	\$2,950	\$2,199	\$2,803	\$2,950	0.0%
			AMERICAN PLANNING ASSOC MEMBERSHIP (PROJ MANAGER)				\$410	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4101 ENGINEERING SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55404	54100	DUES & MEMBERSHIPS	\$2,950	\$2,199	\$2,803	\$2,950	0.0%
			AMERICAN SOCIETY OF CIVIL ENGINEERS (3 @ \$270/EA) (ASST CE, PROJ MGR & ASSISTANT TO THE CE/SW)				\$810	
			FACERS (2) (ASST CE & PROJ MGR)				\$300	
			FL ENGINEERING SOCIETY (1) (ASST CE)				\$325	
			FL SURVEYING/MAPPING SOCIETY (1) (COUNTY SURVEYOR)				\$325	
			INSTITUTE OF TRANSPORATION ENGINEERS (ASST CE)				\$350	
			NACE COUNTY MEMBERSHIP (ASST CE)				\$350	
			NATIONAL ASSOCIATION OF COUNTY SURVEYORS (COUNTY SURVEYOR)				\$80	
Non Personal Expenditures				\$326,470	\$139,252	\$314,774	\$324,721	(0.5%)
110	56400	54100	MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$15,000	100.0%
			FORD RANGER PU TRUCK (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$15,000	
110	56400Z	54100	PROJECT EQUIPMENT	\$0	\$28,564	\$0	\$0	100.0%
Capital Expenditures				\$0	\$28,564	\$0	\$15,000	100.0%
Center: 4101 ENGINEERING SERVICES				\$1,752,900	\$1,218,275	\$1,741,204	\$1,841,292	5.0%

Highlands County
Budget Issues - Detail
4101 ENGINEERING SERVICES

Issue	Project	Fund	Title
AUTO - 484		110	4101 ENGINEERING SERVICES

NEW JR DRIVEWAY/UTILITY INSPECTOR

1. DESCRIPTION: A new Junior Driveway & Utility Inspector position is requested to provide Utility Inspections as well as Driveway Inspections related to the Engineering Department's needs. To be split 50/50 between the Transportation Trust Fund (Eng Svcs-4101) and the Building Fund (Bldg Dept-3440A).

2. IMPACT: Workload levels have dramatically increased in recent years due to the continuous building boom that is currently going on in Highlands County. Driveway Inspections have gone from 511 inspections in FY 16/17 to 1,646 inspections in FY 20/21 which is a 222.11% increase in 5 years. To date, 903 driveway inspections were performed for FY 21/22. In 1 year, inspections went from 1,189 in FY 19/20 to 1,646 in FY 20/21 which is a 38.44 % increase. The County currently has only 1 Driveway Inspector and 1 Utility Inspector for the entire County. Utility Inspections have also increased significantly as work within the Right of Ways is continually increasing. To date, 60 plus utility inspections were performed for FY 21/22.

3. PERFORMANCE MEASURE(S): This new position will aid the current Driveway Inspector and the Utility Inspector in performing both Driveway Inspections and Utility Inspections throughout the County. This position will allow the Engineering Department to distribute the increased workload of the additional Driveway and Utility Inspections to reduce the workload per inspector. This action will enable the inspectors to effectively perform each inspection assigned to them and ensure the inspections are completed within a timely manner in accordance with the Land Development Regulations.

4. SPECIFICATION(S)/DETAIL(S): A person with a minimum of three (3) years of experience with utility construction procedures of which two (2) years include inspection techniques. To be split 50/50 between the Transportation Trust Fund (Eng Svcs-4101) and the Building Fund (Bldg Dept-3440A).

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$17,472
			\$17,472
52100	FICA TAXES		\$1,336
			\$1,336
52200	RETIREMENT CONTRIBUTIONS		\$2,081
			\$2,081
52300	LIFE & HEALTH INSURANCE		\$5,208
			\$5,208
52400	WORKERS' COMPENSATION		\$484
			\$484

Personnel Expenditures Total: \$26,581

Non Personal Expenditures			FY 22 - 23
54100	COMMUNICATIONS & FREIGHT		\$46
	IT ITEMS (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)		\$46
54500	INSURANCE		\$486
	EMP LIABILITY (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)		\$118

Highlands County

Budget Issues - Detail

		<i>LIGHT TRK (1 @ \$735/EA) (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$368
54600	REPAIR & MAINTENANCE		\$330
		<i>IT ITEMS (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$330
55200	OPERATING SUPPLIES		\$788
		<i>OFFICE: COMPUTER (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$500
		<i>OFFICE: DESK & CHAIR (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$250
		<i>OFFICE: DESK PHONE (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$38
55211	FUEL		\$875
		<i>GAS - (1) LIGHT DUTY VEHICLE (500 GALS @ \$3.50/GAL) (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$875

Non Personal Expenditures Total:	\$2,525

Capital Expenditures

FY 22 - 23

56400	MACHINERY & EQUIPMENT	\$15,000
	<i>FORD RANGER PU TRUCK (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$15,000

Capital Expenditures Total:	\$15,000

<i>Issue Total</i>	\$44,106

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	\$520,142	\$322,928	\$520,142	\$550,887	5.9%
110	51205	54100	CALLBACK/STANDBY PAY	\$11,151	\$9,066	\$11,151	\$12,330	10.6%
110	51400	54100	OVERTIME	\$31,815	\$15,909	\$31,815	\$35,884	12.8%
110	52100	54100	FICA TAXES	\$43,386	\$25,248	\$43,386	\$46,127	6.3%
110	52200	54100	RETIREMENT CONTRIBUTIONS	\$61,352	\$38,843	\$61,352	\$71,814	17.1%
110	52300	54100	LIFE & HEALTH INSURANCE	\$145,824	\$84,896	\$145,824	\$145,824	0.0%
110	52400	54100	WORKERS' COMPENSATION	\$41,966	\$25,657	\$41,966	\$54,696	30.3%
110	52500	54100	UNEMPLOYMENT COMPENSATION	\$0	\$2,025	\$0	\$0	100.0%
Personnel Expenditures				\$855,636	\$524,572	\$855,636	\$917,562	7.2%
110	53400	54100	CONTRACTUAL SERVICES	\$300	\$0	\$285	\$300	0.0%
			DEPUTY RENTAL FOR TRAFFIC CONTROL				\$300	
110	53407	54100	STRIPING	\$15,000	\$991	\$14,250	\$15,000	0.0%
			CONTRACTUAL PAVEMENT MARKINGS				\$15,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54000	54100	TRAVEL AND PER DIEM	\$3,248	\$1,976	\$3,086	\$2,286	(29.6%)
			<i>LODGING - IMSA SIGNS/MARKINGS LEVEL I - TECH I (1 EMP, 2 NIGHTS @ \$135/NIGHT)</i>				\$270	
			<i>LODGING - IMSA SIGNS/MARKINGS LEVEL III - TO MGR (2 NIGHTS @ \$135/NIGHT)</i>				\$270	
			<i>LODGING - IMSA TECH SESSIONS - TO MGR (4 NIGHTS @ \$135/NIGHT)</i>				\$540	
			<i>LODGING - IMSA TRAFFIC SIGNAL I - TECH I (2 NIGHTS @ \$135/NIGHT)</i>				\$270	
			<i>LODGING - IMSA TRAFFIC SIGNAL LEVEL II - LEAD TECH (3 NIGHTS @ \$135/NIGHT)</i>				\$405	
			<i>PER DIEM - IMSA SIGNS/MARKINGS LEVEL I - TECH 1 (1 EMP @ 1 DAY @ \$38/DAY)</i>				\$76	
			<i>PER DIEM - IMSA SIGNS/MARKINGS LEVEL III - TO MGR (2 DAYS @ \$38/DAY)</i>				\$76	
			<i>PER DIEM - IMSA TECH SESSIONS - TECH III (1 DAY @ \$38/DAY)</i>				\$38	
			<i>PER DIEM - IMSA TECH SESSIONS - TO MGR (3 DAYS @ \$38/DAY)</i>				\$114	
			<i>PER DIEM - IMSA TRAFFIC SIGNAL I - TECH I (2 DAYS @ \$38/DAY)</i>				\$76	
			<i>PER DIEM - IMSA TRAFFIC SIGNAL LEVEL II - LEAD TECH (2 DAYS @ \$38/DAY)</i>				\$76	
			<i>TOLLS & PARKING - IMOT TRAINING</i>				\$75	
110	54100	54100	COMMUNICATIONS & FREIGHT	\$15,442	\$11,224	\$14,670	\$15,973	3.4%
							\$3,900	
			<i>CELLULAR MODEMS MAINTENANCE AGREEMENT (RTC MANUFACTURING, INC-PREPAID) - YR 5 OF 6 (SCHOOL ZONES)</i>				\$7,800	
			<i>CISCO DEVICE/FEATURE (DEVICE - 8, DID - 2)</i>				\$179	
			<i>CISCO PHONE CONNECTION</i>				\$230	
			<i>INTERNET CONNECTIVITY (BANDWIDTH)</i>				\$754	
			<i>LONG DISTANCE CHARGES</i>				\$60	
			<i>MOTO VISION DATA PLAN 2 SIGNALS @ \$500</i>				\$1,000	
			<i>OTHER COMMUNICATIONS/FREIGHT</i>				\$700	
			<i>VERIZON MI-FI CARDS FOR CARTEGRAPH USE</i>				\$1,350	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54300	54100	UTILITY SERVICES	\$119,710	\$101,270	\$113,725	\$115,648	(3.4%)
			<i>ELECTRIC SVC - DUKE TRAFFIC SIGNALS</i>				\$11,578	
			<i>ELECTRIC SVC - DUKE PRE-WARNS & CURVES</i>				\$2,000	
			<i>ELECTRIC SVC - DUKE SCHOOL ZONE FLASHERS</i>				\$4,170	
			<i>ELECTRIC SVC - DUKE SIGN SHOP</i>				\$5,670	
			<i>ELECTRIC SVC - DUKE STREET LIGHT/LOAD CENTER</i>				\$63,770	
			<i>ELECTRIC SVC - FLORIDA POWER STREET LIGHT</i>				\$210	
			<i>ELECTRIC SVC - GLADES PRE-WARNS & CURVES</i>				\$5,087	
			<i>ELECTRIC SVC - GLADES STREET LIGHT/LOAD CENTER</i>				\$15,580	
			<i>ELECTRIC SVC - GLADES TRAFFIC SIGNALS</i>				\$2,673	
			<i>GARBAGE SVC - DUMPSTER RENTAL (\$242.50/MO)</i>				\$2,910	
			<i>LIGHTING IMPROVEMENTS</i>				\$2,000	
110	54400	54100	RENTALS AND LEASES	\$36,426	\$24,735	\$34,605	\$38,749	6.4%
			<i>COPIER LEASE (\$104.43/MO)</i>				\$1,254	
			<i>CYLINDER RENTAL (12 @ \$21/MO)</i>				\$252	
			<i>EQUIPMENT RENTAL CRANE/OTHER</i>				\$3,400	
			<i>POLE RENTAL - SEBRING PARKWAY PH IIB (\$258.48 @ 12/MOS)</i>				\$3,102	
			<i>POLE RENTAL - SEBRING PARKWAY PH III (\$1,295.02 @ 12/MOS)</i>				\$15,540	
			<i>STORAGE CONTAINER RENTAL (5 @ \$603.87/MO)</i>				\$7,247	
			<i>STREET LIGHT/LOAD CENTER DUKE POLE RENTAL</i>				\$3,600	
			<i>STREET LIGHT/LOAD CENTER GLADES POLE RENTAL</i>				\$1,150	
			<i>TOOL RENTAL (REPAIR SIGNS)</i>				\$500	
			<i>UNIFORM RENTAL (13 EMP @ \$4/WK)</i>				\$2,704	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54500	54100	INSURANCE	\$11,980	\$8,954	\$11,980	\$14,009	16.9%
			EMPLOYEE LIABILITY (14 @ \$235/EA)				\$3,290	
			HEAVY DUTY TRUCKS (3 @ \$1210/EA)				\$3,630	
			LIGHT DUTY TRUCKS (4 @ \$735/EA)				\$2,940	
			MED DUTY TRUCKS (5 @ \$735/EA)				\$3,675	
			TRAILERS (3 @ \$158/EA)				\$474	
110	54600	54100	REPAIR & MAINTENANCE	\$36,649	\$30,363	\$34,817	\$40,052	9.3%
			CARTEGRAPH MAINTENANCE				\$9,401	
			CE 2008 - 2007 LIGHT TOWER - PARTS & LABOR				\$140	
			CISCO INTERNET HARDWARE				\$355	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 14)				\$8,005	
			EXECUTIME LICENSES (14)				\$196	
			FLEXI 12 SIGN COMPUTER SOFTWARE MAINT				\$1,390	
			GENERATOR CE 2016 - 2015 150KW (TRAFFIC OPS BLDG)				\$1,500	
			IT - CISCO NETWORK EQUIPMENT				\$354	
			IT - CLIENT DEVICE MGMT (15)				\$213	
			IT - NETWORK DEVICE MGMT				\$1,461	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			IT - SECURITY INFO & EVENT MGMT (15)				\$261	
			IT - SERVICE MGMT (9)				\$746	
			MAJOR REPAIRS - 3 MED TRKS (3 @ \$1,300/EA)				\$3,900	
			MAJOR TRUCK REPAIRS - 2 LT TRKS (2 @ \$1,300/EA)				\$2,600	
			MINOR REPAIRS - 1 LT TRK (1 @ \$300/EA)				\$300	
			MINOR REPAIRS - 3 MED TRKS (3 @ \$300/EA)				\$900	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	\$36,649	\$30,363	\$34,817	\$40,052	9.3%
			OIL CHANGES - 3 HEAVY TRKS (3 @ 4/YR @ \$50/EA)				\$600	
			OIL CHANGES - 3 LT TRKS (3 @ 4/YR @ \$35/EA)				\$420	
			OIL CHANGES - 5 MED TRKS (5 @ 4/YR @ \$40/EA)				\$800	
			SMALL EQUIPMENT MAINTENANCE				\$540	
			TIRES - 3 MED TRKS (3 x 4 @ \$225/EA)				\$2,700	
			TIRES - 1 LT TRK (4 @ \$100/EA)				\$400	
			TIRES - 3 TRAILERS (3 @ 2 TIRES/EA @ \$100/TIRE)				\$600	
			YEARLY MAINTENANCE ON AVERY DENNISON SIGN PRINTER (CE2072)				\$1,929	
110	54602	54100	BARNS	\$500	\$110	\$475	\$200	(60.0%)
			SHOP & OFFICE REPAIRS				\$200	
110	54605	54100	SIGNALS	\$53,000	\$23,586	\$50,350	\$60,100	13.4%
			SIGNAL MAINTENANCE				\$5,000	
			SOLAR UPS BATTERY REPLACEMENTS				\$10,000	
			TRAFFIC CONTROL DEVICES MAINT				\$42,000	
			TRAFFIC COUNTERS MAINT				\$3,100	
110	54609	54100	HIGHWAY LIGHTING MAINTENANCE	\$35,000	\$49,210	\$33,250	\$35,000	0.0%
			HIGHWAY LIGHTING LED UPGRADES				\$10,000	
			HIGHWAY LIGHTING MAINTENANCE				\$25,000	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	\$1,860	\$1,417	\$1,767	\$1,884	1.3%
			RECYCLING TRANSPORTATION COSTS				\$600	
			SUNSHINE STATE ONE CALL-LOCATES (\$107 X 12)				\$1,284	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54917	54100	ADMIN EXP	\$54,338	\$0	\$54,338	\$54,338	0.0%
			<i>COST ALLOCATION REIMBURSEMENT - GEN FUND</i>				\$54,338	
110	55100	54100	OFFICE SUPPLIES	\$400	\$755	\$400	\$400	0.0%
			<i>FILE FOLDERS, LABELS</i>				\$100	
			<i>NOTEBOOKS/PADS</i>				\$100	
			<i>OFFICE SUPPLIES</i>				\$100	
			<i>PAPER, PENS, PENCILS, PAPER CLIPS</i>				\$100	
110	55200	54100	OPERATING SUPPLIES	\$13,435	\$12,116	\$12,763	\$11,435	(14.9%)
			<i>BUG/WASP SPRAY</i>				\$150	
			<i>CONTROLLER SOFTWARE</i>				\$300	
			<i>COPIER CHARGES - B/W (1,600 X 0.0056)</i>				\$9	
			<i>COPIER CHARGES - COLOR (775 X 0.0456)</i>				\$36	
			<i>HARDWARE SUPPLIES</i>				\$150	
			<i>INK CARTRIDGES FOR FAX/PRINTERS</i>				\$440	
			<i>INVISICONNECT SOFTWARE UPGRADES</i>				\$300	
			<i>MARKING PAINT</i>				\$750	
			<i>PAPER PRODUCTS</i>				\$300	
			<i>RAKES, BROOMS, FLOOR DRY</i>				\$400	
			<i>SOLAR BARRICADE LIGHTS</i>				\$800	
			<i>TRAFFIC COUNTER EQ CLAMPS, HOSES</i>				\$800	
			<i>TWO (2) 4G MODEMS FOR COUNTY OWNED TRAFFIC SIGNALS (2 @ \$3,500/EA)</i>				\$7,000	
110	55204	54100	SAFETY SUPPLIES	\$1,700	\$1,663	\$1,615	\$1,700	0.0%
			<i>CONSTRUCTION SIGNS/TRAFFIC CONES</i>				\$500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55204	54100	SAFETY SUPPLIES	\$1,700	\$1,663	\$1,615	\$1,700	0.0%
			GLOVES, BACK BRACES, RAIN GEAR, ETC				\$600	
			HARDHATS, SAFETY VESTS & EAR PROTECTION				\$200	
			LOCK OUT TAG OUT UNITS				\$400	
110	55208	54100	TOOLS	\$1,000	\$769	\$950	\$1,000	0.0%
			HAND TOOLS				\$500	
			POST HOLE DIGGERS, SHOVELS, ETC				\$250	
			RATCHETS, WRENCHES, SOCKETS, ETC				\$250	
110	55209	54100	TRAFFIC CONTROL DEVICES	\$121,000	\$107,061	\$114,950	\$123,000	1.7%
			SIGN FACES, BLANKS & POSTS				\$118,000	
			WORK ZONE SIGNS				\$5,000	
110	55210	54100	PAVEMENT MARKING MATERIAL	\$86,000	\$120,277	\$81,700	\$107,000	24.4%
			PAINT & BEADS FOR STRIPING TRUCK				\$96,000	
			PAINT MATERIAL & PREFORMED TAPE				\$3,000	
			PLASTIC PAINT MATERIALS/RPMS				\$8,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55211	54100	FUEL	\$28,666	\$30,378	\$27,233	\$36,224	26.4%
			DIESEL - (3) HEAVY DUTY VEHICLES (1,200 GALS @ \$3.50/GAL)				\$4,200	
			DIESEL - (5) MEDIUM DUTY VEHICLES (5,800 GALS @ \$3.50/GAL)				\$20,300	
			DIESEL - MINI EXCAVATOR - CE1943 (30 GALS @ \$3.50/GAL)				\$105	
			GAS (4) LIGHT DUTY VEHICLES (3,012 GALS @ \$3.50/GAL)				\$10,542	
			GAS - COMPRESSORS/GENERATORS/OTHER SMALL EQUIP (36 GALS @ \$3.50/GAL)				\$126	
			PROPANE - CE 2007 - MELTING POT TRAILER				\$227	
			PROPANE - CE1844 - FORKLIFT				\$129	
			PROPANE GENERATOR TO BLDG				\$595	
110	55221	54100	SIGNS-OUTSIDE ENTITIES	\$0	\$1,996	\$0	\$0	100.0%
110	55230	54100	ATTRACTIVE PROPERTY INVENTORY	\$0	\$2,207	\$0	\$0	100.0%
110	55402	54100	SUBSCRIPTIONS	\$7,876	\$7,187	\$7,482	\$8,384	6.4%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (9 @ \$72.86/EA)				\$656	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$656	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (9)				\$6,551	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$381	
			IT - SECURITY AWARENESS (9)				\$140	
110	55403	54100	EDUCATION & TRAINING	\$4,978	\$6,670	\$4,729	\$14,130	183.8%
			CDL LICENSE TRAINING/CERTIFICATION				\$4,400	
			FOLLOW UP TRAINING STRIPING TRUCK NEW EMPLOYEES				\$6,000	
			IMOT REFRESHER (2 EMP @ \$120/EA)				\$240	
			INTERMEDIATE WORK ZONE - TECH I (2 EMP)				\$900	
			SIGN & MARKINGS LEVEL II/III - TO MGR				\$510	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4105 TRAFFIC OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55403	54100	EDUCATION & TRAINING	\$4,978	\$6,670	\$4,729	\$14,130	183.8%
			TRAFFIC SIGNAL LEVEL I (2 EMP @ \$510/EA)				\$1,020	
			TRAFFIC SIGNAL LEVEL II				\$510	
			TRAFFIC SIGNAL LEVEL II - TO MGR				\$550	
110	55404	54100	DUES & MEMBERSHIPS	\$1,200	\$800	\$1,140	\$1,300	8.3%
			IMSA MEMBERSHIP (13 @ \$100/EA)				\$1,300	
Non Personal Expenditures				\$649,708	\$545,716	\$620,560	\$698,112	7.5%
110	56400	54100	MACHINERY & EQUIPMENT	\$0	\$6,517	\$0	\$0	100.0%
110	56400Z	54100	PROJECT EQUIPMENT	\$0	\$17,700	\$0	\$0	100.0%
Capital Expenditures				\$0	\$24,217	\$0	\$0	100.0%
Center: 4105 TRAFFIC OPERATIONS				\$1,505,344	\$1,094,504	\$1,476,196	\$1,615,674	7.3%

Highlands County
Budget Issues - Detail
4105 TRAFFIC OPERATIONS

Issue	Project	Fund	Title
AUTO - 440		110	4105 TRAFFIC OPERATIONS

TWO (2) 4G MODEMS FOR COUNTY OWNED TRAFFIC SIGNALS

1. DESCRIPTION: Purchase upgraded cellular modems for all traffic signals owned and maintained by Traffic Operations Department and one year of data service.

2. IMPACT: The current cellular modem inventory we have is operated by data service that is on the old and outdated 3G cellular network. This network is being abandoned by all cellular networks and will be discontinued at any time without notice. That will have an adverse effect on our current level of service that can increase the safety of the motoring public.

3. PERFORMANCE MEASURE(S): We currently have cellular modems in all 44 (forty-four) traffic signals we maintain and one (1) at a server that sends text messages to designated personnel when traffic signals are off line and in trouble flash, running on backup power UPS (uninterruptable power supply), traffic signals cabinet door opening and closing. The modems communicate to another modem at a server within the IT department. These modems function on cellular company's 3-G network that is outdated and being discontinued. The shutdown of this system will be discontinued at anytime as all cellular networks are dropping this service. The proposed new system will continue the current level of service and add more features that will benefit and increase our level of service and lower our exposure to lawsuits while keeping the safety of the motoring public as our highest priority. The new system will eliminate the need for a modem and the server at the Counties IT department, saving maintenance of the server and data cost for that modem.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$7,000.00 (2 @ \$3,500/ea) but in the initial year Communications costs would reduce by \$8,928.00 for a net decrease of \$1,928.00 for the Transportation Trust Fund.

Non Personal Expenditures			FY 22 - 23
55200	OPERATING SUPPLIES		\$7,000
	TWO (2) 4G MODEMS FOR COUNTY OWNED TRAFFIC SIGNALS (2 @ \$3,500/EA)		\$7,000
Non Personal Expenditures Total:			\$7,000
<i>Issue Total</i>			\$7,000

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 4998 GEOGRAPHIC INFORMATION SYSTEMS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	51200	54900	REGULAR SALARIES & WAGES	\$98,908	\$80,670	\$98,908	\$108,962	10.2%
110	51400	54900	OVERTIME	\$2,276	\$101	\$500	\$2,493	9.5%
110	52100	54900	FICA TAXES	\$7,741	\$5,416	\$7,741	\$8,527	10.2%
110	52200	54900	RETIREMENT CONTRIBUTIONS	\$10,948	\$9,070	\$10,948	\$13,275	21.3%
110	52300	54900	LIFE & HEALTH INSURANCE	\$20,832	\$17,369	\$20,832	\$20,832	0.0%
110	52400	54900	WORKERS' COMPENSATION	\$132	\$108	\$132	\$189	43.2%
Personnel Expenditures				\$140,837	\$112,735	\$139,061	\$154,278	9.5%
110	53400	54900	CONTRACTUAL SERVICES	\$5,000	\$4,300	\$4,750	\$5,000	0.0%
			CONTRACTUAL SERVICES FOR IMPROVEMENTS				\$5,000	
110	54000	54900	TRAVEL AND PER DIEM	\$633	\$694	\$601	\$3,092	388.5%
			AIRFARE - URISA GIS LEADERSHIP ACADEMY (1 GIS MANAGER \$500 AIRFARE)				\$500	
			CAR RENTAL - URISA GIS LEADERSHIP ACADEMY (1 GIS MANAGER \$500 RENTAL)				\$500	
			LODGING - URISA GIS LEADERSHIP ACADEMY (1 GIS MANAGER @ 6 NIGHTS @ 200/NIGHT)				\$1,200	
			LODGING -SOUTH FLORIDA GIS EXPO (1 GIS MANAGER @ 2 NIGHTS @ \$200/NIGHT)				\$400	
			PER DIEM - SOUTH FLORIDA GIS EXPO (1 GIS MANAGER @ 2 DAYS @ \$38/DAY &1 NIGHT @ \$20/DINNER)				\$96	
			PER DIEM - URISA GIS LEADERSHIP ACADEMY (1 GIS MANAGER @6 DAYS @ \$38/DAY)				\$228	
			TOLLS & PARKING - SOUTH FLORIDA GIS EXPO (1 GIS MANAGER, 2 DAYS @ \$24/DAY)				\$48	
			TOLLS & PARKING - URISA GIS LEADERSHIP ACADEMY (1 GIS MANAGER 6 DAYS @ \$20/DAY)				\$120	

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 4998 GEOGRAPHIC INFORMATION SYSTEMS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54100	54900	COMMUNICATIONS & FREIGHT	\$3,873	(\$5,760)	\$3,679	\$3,427	(11.5%)
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1)				\$23	
			CISCO PHONE CONNECTION				\$39	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$95	
			PHONE SVC				\$170	
			POSTAGE				\$3,100	
110	54300	54900	UTILITY SERVICES	\$1,061	\$902	\$1,008	\$1,024	(3.5%)
			5% UTILITY INCREASE				\$49	
			ELECTRIC SVC SPLIT W/ ENGINEERING				\$975	
110	54400	54900	RENTALS AND LEASES	\$1,269	\$0	\$1,206	\$2,162	70.4%
			XEROX COPIER C8055H (\$180.12 @ 12/MO)				\$2,162	
110	54500	54900	INSURANCE	\$705	\$309	\$670	\$470	(33.3%)
			EMPLOYEE LIABILITY (2 @ \$235/EA)				\$470	
110	54600	54900	REPAIR & MAINTENANCE	\$22,575	\$19,118	\$22,575	\$20,151	(10.7%)
			CISCO INTERNET HARDWARE				\$45	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 29)				\$16,582	
			EXECUTIME LICENSES (2)				\$28	
			IT - CLIENT DEVICE MGMT (2)				\$29	
			IT - ONBASE - AE OCR DDS ETC				\$495	
			IT - ONBASE - CONCURRENT CLIENT				\$226	
			IT - ONBASE - DESKTOP DOCUMENT IMAGING				\$101	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			IT - SECURITY INFO & EVENT MGMT (2)				\$35	

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 4998 GEOGRAPHIC INFORMATION SYSTEMS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54900	REPAIR & MAINTENANCE	\$22,575	\$19,118	\$22,575	\$20,151	(10.7%)
			<i>IT - SERVICE MGMT (1)</i>				\$83	
			<i>MAINTENANCE ON SMARTNET SWITCHES</i>				\$1,340	
			<i>MONDAY.COM 2 LICENSES @ \$22.80</i>				\$46	
			<i>PLOTTER MAINTENANCE SPLIT WITH ENGINEERING</i>				\$720	
			<i>SSL CERTIFICATES-GIS.HIGHLANDSFL.GOV</i>				\$80	
110	54700	54900	PRINTING AND BINDING	\$243	\$0	\$231	\$220	(9.5%)
			<i>BUSINESS CARDS (2 @ 250 @ \$22.50)</i>				\$45	
			<i>ENVELOPES</i>				\$175	
110	55100	54900	OFFICE SUPPLIES	\$400	\$0	\$400	\$400	0.0%
			<i>OFFICE SUPPLIES</i>				\$100	
			<i>PAPER, NOTEPADS, POST-IT NOTES</i>				\$100	
			<i>PENCILS, PENS, PAPER CLIPS</i>				\$100	
			<i>PRINTER & PLOTTER PAPER</i>				\$100	
110	55200	54900	OPERATING SUPPLIES	\$2,175	\$0	\$2,066	\$1,500	(31.0%)
			<i>ADMIN REDUCTION</i>				(\$675)	
			<i>COPIER CHARGES - B/W (8,000 X 0.0046)</i>				\$37	
			<i>COPIER CHARGES - COLOR (30,000 X 0.0396)</i>				\$1,188	
			<i>INK CARTRIDGES</i>				\$850	
			<i>PRINTER, PLOTTER, CLEANER SUPPLIES</i>				\$100	
110	55401	54900	BOOKS	\$0	\$200	\$200	\$100	100.0%
			<i>GENERAL GIS BOOKS</i>				\$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4998 GEOGRAPHIC INFORMATION SYSTEMS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55402	54900	SUBSCRIPTIONS	\$2,550	\$2,327	\$2,423	\$1,365	(46.5%)
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (2 @ \$72.86/EA)				\$146	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$94	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				\$728	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$381	
			IT - SECURITY AWARENESS (2)				\$16	
110	55403	54900	EDUCATION & TRAINING	\$4,500	\$1,075	\$4,275	\$3,860	(14.2%)
			COURSE - CREATING PYTHON SCRIPTS FOR ARCGIS (1 GIS MANAGER)				\$2,460	
			REGISTRATION - URISA GIS LEADERSHIP ACADEMY (1 GIS MANAGER @\$1,400)				\$1,400	
110	55404	54900	DUES & MEMBERSHIPS	\$477	\$186	\$453	\$260	(45.5%)
			FLORIDA SOCIETY OF GEOGRAPHERS				\$25	
			URBAN REGIONAL INFORMATION SYSTEMS ASSOCIATION (URISA) MEMBERSHIP (1 GIS MANAGER)				\$195	
			WOMEN IN GIS (1 GIS MANAGER)				\$40	
Non Personal Expenditures				\$45,461	\$23,351	\$44,537	\$43,031	(5.3%)
Center: 4998 GEOGRAPHIC INFORMATION SYSTEMS				\$186,298	\$136,087	\$183,598	\$197,309	5.9%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3998C GEOGRAPHIC INFORMATION SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51000	52500	PERSONAL SERVICES	\$82,000	\$0	\$0	\$52,755	(35.7%)
Personnel Expenditures				\$82,000	\$0	\$0	\$52,755	(35.7%)
005	54600	52500	REPAIR & MAINTENANCE	\$0	\$0	\$0	\$1	100.0%
			ESRI LICENSES				\$1	
005	55200	52500	OPERATING SUPPLIES	\$18,694	\$0	\$0	\$19,580	4.7%
			GIS ESRI ENTERPRISE LICENSE - BOCC				\$12,580	
			NON PERSONAL EXPENSES				\$1,500	
			REIMBURSEMENT FOR ENGINEERING				\$5,500	
Non Personal Expenditures				\$18,694	\$0	\$0	\$19,581	4.7%
Center: 3998C GEOGRAPHIC INFORMATION SYSTEM				\$100,694	\$0	\$0	\$72,336	(28.2%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4110 SEBRING PARKWAY MAINTENANCE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
175	53407	54100	STRIPING	\$7,012	\$0	\$0	\$7,012	0.0%
			CAP ESCROW - STRIPING/PAVEMENT MARKINGS				\$7,012	
175	54100	54100	COMMUNICATIONS & FREIGHT	\$0	\$0	\$0	\$5,000	100.0%
			MOTO VISION DATA PLAN (2 SIGNALS @ \$500/EA)				\$5,000	
175	54300	54100	UTILITY SERVICES	\$0	\$4,282	\$5,000	\$6,390	100.0%
			ELECTRIC SVC - PARKWAY/SCENIC HWY 90 CURVE (19198-89170)				\$700	
			ELECTRIC SVC - SIGNAL - PARKWAY/CENTER AVE (02899-27322)				\$500	
			ELECTRIC SVC - SIGNAL - PARKWAY/COMMERCE AVE (58544-63278)				\$500	
			ELECTRIC SVC - SIGNAL - PARKWAY/HOME (50334-29216)				\$300	
			ELECTRIC SVC - SIGNAL - PARKWAY/KENILWORTH BLVD (65928-15155)				\$600	
			ELECTRIC SVC - SIGNAL - PARKWAY/LEMON (55388-31476)				\$550	
			ELECTRIC SVC - SIGNAL - PARKWAY/RIDGEWOOD (51934-99085)				\$400	
			ELECTRIC SVC - SIGNAL - PARKWAY/SHONTEE (91188-94188)				\$425	
			ELECTRIC SVC - SIGNAL - PARKWAY/YOUTHCARE LN (76830-24461)				\$415	
			SEB PKWY MAINT - IRRIGATION				\$2,000	
175	54600	54100	REPAIR & MAINTENANCE	\$120,444	\$51,588	\$0	\$134,458	11.6%
			SEB PKWY MAINT - FENCE/ SIDEWALK/ GUARDRAILS/ BATTERIES				\$10,790	
			SEB PKWY MAINT - MOWING OF ROW'S				\$114,014	
			SEB PKWY MAINT - SODDING OF ROW'S				\$9,654	
175	54605	54100	SIGNALS	\$9,620	\$2,725	\$0	\$9,620	0.0%
			CAP ESCROW - TRAF COUNT STATION EQUIP REPLACEMENT				\$2,838	
			CAP ESCROW - TRAF SIG/LIGHTING EQUIP REPLACEMENT				\$6,782	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4110 SEBRING PARKWAY MAINTENANCE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
175	55200	54100	OPERATING SUPPLIES	\$0	\$35,000	\$35,000	\$0	100.0%
175	55209	54100	TRAFFIC CONTROL DEVICES	\$7,204	\$0	\$0	\$7,204	0.0%
			SEB PKWY MAINT - ROADSIDE SIGN REPLACEMENT				\$7,204	
175	55303	54100	RESURFACE ASPHALT	\$64,842	\$0	\$0	\$64,842	0.0%
			CAP ESCROW - ASPHALT OVERLAY				\$64,842	
Non Personal Expenditures				\$209,122	\$93,595	\$40,000	\$234,526	12.1%
175	56400	54100	MACHINERY & EQUIPMENT	\$35,000	\$0	\$0	\$0	(100.0%)
Capital Expenditures				\$35,000	\$0	\$0	\$0	(100.0%)
Center: 4110 SEBRING PARKWAY MAINTENANCE				\$244,122	\$93,595	\$40,000	\$234,526	(3.9%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4120 MULTI USE PATHS / SIDEWALKS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	53100	54100	PROFESSIONAL SERVICES	\$5,000	\$0	\$0	\$5,000	0.0%
			<i>PROFESSIONAL SVCS FOR SURVEYS & DESIGN</i>				\$5,000	
Non Personal Expenditures				\$5,000	\$0	\$0	\$5,000	0.0%
110	56301Z	54100	PROJ CAPITAL INFRASTRUCTU	\$80,683	\$0	\$0	\$0	(100.0%)
110	56310	54100	NOT CAP INFRASTRUCTURE	\$0	\$0	\$0	\$41,366	100.0%
			<i>SPC REV ROLL - MULTI-USE PATHS/SIDEWALKS</i>				\$41,366	
Capital Expenditures				\$80,683	\$0	\$0	\$41,366	(48.7%)
Center: 4120 MULTI USE PATHS / SIDEWALKS				\$85,683	\$0	\$0	\$46,366	(45.9%)

ENGINEERING SERVICES OTHER

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	51001Z	53400	PROJECT PERSONAL SERVICES	\$90,909	\$0	\$0	\$0	(100.0%)
401	51200	53400	REGULAR SALARIES & WAGES	\$908,938	\$440,498	\$908,938	\$1,002,956	10.3%
401	51400	53400	OVERTIME	\$82,368	\$73,864	\$82,368	\$88,089	6.9%
401	52100	53400	FICA TAXES	\$75,847	\$38,605	\$75,847	\$83,504	10.1%
401	52200	53400	RETIREMENT CONTRIBUTIONS	\$111,101	\$57,048	\$111,101	\$136,110	22.5%
401	52300	53400	LIFE & HEALTH INSURANCE	\$255,955	\$102,274	\$255,955	\$247,814	(3.2%)
401	52400	53400	WORKERS' COMPENSATION	\$32,962	\$18,545	\$32,962	\$43,517	32.0%
401	52500	53400	UNEMPLOYMENT COMPENSATION	\$0	\$72	\$0	\$0	100.0%
Personnel Expenditures				\$1,558,080	\$730,907	\$1,467,171	\$1,601,990	2.8%
401	53100	53400	PROFESSIONAL SERVICES	\$1,045,000	\$200,926	\$992,750	\$432,200	(58.6%)
			CONS SERVICES GWM ANALYSIS/REPORTING				\$37,000	
			LEACHATE FLARE OPERATIONS SERVICE (32,100 @ 12 MOS)				\$385,200	
			PROFESSIONAL ENGINEERING SERVICES				\$10,000	
401	53100Z	53400	PROJECT PROFESSIONAL SVC	\$50,000	\$69,766	\$47,500	\$50,000	0.0%
			ROLLOVER PROJECT 17043 CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION				\$50,000	
401	53116	53400	MONITORING WELLS	\$24,000	\$1,001	\$22,800	\$24,000	0.0%
			ANNUAL BID - WATER SAMP ANALYSIS				\$23,000	
			OTHER TESTING AS REQUIRED				\$1,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	53117	53400	HAZARDOUS WASTE	\$43,060	\$36,328	\$40,907	\$43,060	0.0%
			<i>RECYCLING - ELECTRONIC WASTE DISPOSAL</i>				\$3,060	
			<i>RECYCLING - FALL HOUSEHOLD HAZ WASTE COLLECTION</i>				\$20,000	
			<i>RECYCLING - SPRING HOUSEHOLD HAZ WASTE COLLECTION</i>				\$20,000	
401	53400	53400	CONTRACTUAL SERVICES	\$575,450	\$9,989	\$546,678	\$575,650	0.0%
			<i>ANNUAL LANDFILL EMISSIONS TESTING</i>				\$2,000	
			<i>ARMORED CAR PICKUP</i>				\$10,000	
			<i>CLOSURE LIABILITY FY 22/23</i>				\$562,050	
			<i>SECURITY MONITORING LANDFILL</i>				\$1,600	
401	53434	53400	HAULING	\$57,000	\$101,214	\$54,150	\$64,980	14.0%
			<i>SHELL ROAD MAINT (5,700 TONS @ \$11.40/TN)</i>				\$64,980	
401	53437	53400	OTHER CONTRACTUAL SERVICE	\$153,020	\$58,863	\$145,369	\$245,430	60.4%
			<i>RECY CONCRETE GRIND (1,000 TONS @ \$5/TN)</i>				\$5,000	
			<i>TIRES PROCESSED (1,400 TONS @ \$110/TN)</i>				\$154,000	
			<i>USED SHARPS DISPOSAL PROGRAM</i>				\$7,000	
			<i>YARDWASTE PROCESSED (6,500 TONS @ \$12.22 TN)</i>				\$79,430	
401	54000	53400	TRAVEL AND PER DIEM	\$6,407	\$771	\$6,087	\$8,584	34.0%
			<i>LODGING - EQUIP OPER. (4 EMP @ 3 NIGHTS @ \$135/NIGHT)</i>				\$1,620	
			<i>LODGING - HHW TREEO (2 EMP @ 2 NIGHTS @ \$135/NIGHT)</i>				\$540	
			<i>LODGING - PIO CERTIFICATION (4 NIGHTS @ \$135) 25%</i>				\$135	
			<i>LODGING - RFT ANNUAL CONF (3 EMP @ 3 NIGHTS @ \$135/NIGHT)</i>				\$1,215	
			<i>LODGING - RFT ISSUES FORUM (4 EMP @ 2 NIGHTS @ \$135/NIGHT)</i>				\$1,080	
			<i>LODGING SWANA FLORIDA WINTER CONFERENCE (2 EMP @ 2 NIGHTS @ \$135/NIGHT)</i>				\$540	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	54000	53400	TRAVEL AND PER DIEM	\$6,407	\$771	\$6,087	\$8,584	34.0%
			PER DIEM - EQUIP OPER. (4 EMP @ 4 DAYS @ \$38/DAY)				\$608	
			PER DIEM - HHW TREEO (2 EMP @ 3 DAYS @ \$38/DAY)				\$228	
			PER DIEM - PIO CERTIFICATION (4 DAYS @ \$38/DAY) 25%				\$38	
			PER DIEM - RFT ANNUAL CONF (3 EMP @ 4 DAYS @ \$38/DAY)				\$456	
			PER DIEM - RFT ISSUES FORUM (4 EMP @ 3 DAYS @ \$38/DAY)				\$456	
			PER DIEM SWANA FLORIDA WINTER CONFERENCE (2 EMP @ 3 DAYS @ \$38/DAY)				\$228	
			TOLLS & PARKING - EQUIP OPER. (4 EMP @ 3 DAYS @ \$30/DAY)				\$360	
			TOLLS & PARKING - HHW TREEO (2 EMP @ 3 DAYS @ \$30 DAY)				\$180	
			TOLLS & PARKING - RFT ANNUAL CONF (3 EMP @ 4 DAYS @ \$30 DAY)				\$360	
			TOLLS & PARKING - RFT ISSUES FORUM (4 EMP @ 3 DAYS @ \$30 DAY)				\$360	
			TOLLS & PARKING SWANA FLORIDA WINTER CONFERENCE (2 EMP @ 3 DAYS @ \$30/DAY)				\$180	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	54100	53400	COMMUNICATIONS & FREIGHT	\$16,115	\$12,611	\$15,309	\$16,378	1.6%
							\$450	
			AIR CARD (2 @ \$40/MO)				\$960	
			BUSINESS 911 LINE (\$55.35/MO)				\$665	
			CELL PHONE SVC (2 @ \$40.36/MO)				\$969	
			CISCO DEVICE/FEATURE (DEVICE - 12, DID - 5)				\$269	
			CISCO PHONE CONNECTION				\$370	
			ILLEGAL DUMP MONITORING VERIZON				\$750	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$6,003	
			LONG DISTANCE CHARGES LANDFILL				\$263	
			PHONE SVC AUTO DIALERS LIFT STATIONS (\$82.53/MO)				\$991	
			POSTAGE				\$1,400	
			TELCO T- 1 POINT-TO-POINT (\$274/MO)				\$3,288	
401	54300	53400	UTILITY SERVICES	\$43,350	\$28,820	\$41,183	\$43,900	1.3%
			ELECTRIC SVC - (GLADES FOR LF) WITH 5% INCREASE				\$38,000	
			ELECTRIC SVC (DUKE FOR RC) WITH 5% INCREASE				\$5,850	
			LANDFILL CHARGES - RECORDS DESTRUCTION				\$50	
401	54400	53400	RENTALS AND LEASES	\$25,204	\$9,430	\$23,944	\$25,587	1.5%
			COPIER LEASE OFFICE (\$137.30/MO)				\$1,648	
			COPIER LEASE SCALEHOUSE (\$23.20/MO)				\$279	
			EQUIPMENT RENTAL (GENERIC)				\$9,000	
			FLOOR MATS, SANITIZERS, SOAP DISPENSERS				\$2,408	
			PORTABLE TOILET (\$140/MO) WITH 3.5%				\$1,740	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	54400	53400	RENTALS AND LEASES	\$25,204	\$9,430	\$23,944	\$25,587	1.5%
			<i>RENTAL STORAGE BIN (1 @ \$230.28/MO)</i>				\$2,764	
			<i>RENTAL STORAGE BIN (2 @ \$130.25/MO)</i>				\$3,126	
			<i>UNIFORM RENTAL (1 EMP @ \$2.00/WK) (W. M.) SHIRT W/LOGO</i>				\$104	
			<i>UNIFORM RENTAL (15 EMP @ \$4.73/WK) SHIRTS AND PANTS</i>				\$3,690	
			<i>UNIFORM RENTAL (3 EMP @ \$2.97/WK) SHIRTS ONLY</i>				\$464	
			<i>UNIFORM RENTAL (SHIRTS FOR NEW MGR @ \$7.00/WK)</i>				\$364	
401	54500	53400	INSURANCE	\$22,907	\$17,113	\$22,907	\$24,819	8.3%
			<i>EMPLOYEE LIABILITY (25 @ \$235/EA)</i>				\$5,875	
			<i>EMPLOYEE LIABILITY (ID #3848) (1 @ .67 @ \$235/EA)</i>				\$158	
			<i>EMPLOYEE LIABILITY (ID #5326) (1 @ .10 @ \$235/EA)</i>				\$24	
			<i>EMPLOYEE LIABILITY (PIO ASST. 1 @ .25 @ \$235/EA)</i>				\$59	
			<i>HVY DUTY TRKS (5 @ \$1,210/EA)</i>				\$6,050	
			<i>LIGHT/MEDIUM TRUCKS/VAN (17 @ \$735/EA)</i>				\$12,495	
			<i>TRAILERS (1 @ \$158/EA)</i>				\$158	
401	54600	53400	REPAIR & MAINTENANCE	\$500,000	\$579,922	\$475,000	\$551,567	10.3%
			<i>AERIAL VEHICLE SOFTWARE PROPELLAR</i>				\$6,000	
			<i>ALTA ENTERPRISES, LLC (PREPAID-PREMIER WARRANTY LF316 EC160E EXCAVATOR) YR 3 OF 5, EXP 9/27/25</i>				\$1,950	
			<i>BACKUP GENERATORS MAINT/LOAD TEST</i>				\$16,000	
			<i>BI-ANNUAL FIRE SUPPRESSION INSPECTION AND REPAIRS (2) BOMAG (1) TANA</i>				\$5,400	
			<i>CAMERA & DAC MAINTENANCE (9 CAMERAS/0 DAC)</i>				\$2,940	
			<i>CISCO INTERNET HARDWARE</i>				\$533	
			<i>DJD EQUIP. HOLDINGS (DOBBS) (PREPAID-PREMIER EXTENDED WARRANTY JOHN DEERE 1050K DOZER WTT&M INC.) YR 3 OF 5</i>				\$9,371	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	54600	53400	REPAIR & MAINTENANCE	\$500,000	\$579,922	\$475,000	\$551,567	10.3%
			DJD EQUIP. HOLDINGS (DOBBS) (PREPAID-PREMIER EXTENDED WARRANTY JOHN DEERE 850L DOZER WTT&M INC.) YR 3 OF 5				\$9,971	
			DJD EQUIPMENT HOLDINGS, LLC (PREPAID-PREMIER WARRANTY LF295 COMPACTOR) YR 5 OF 5, EXP 5/3/23				\$4,760	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 2)				\$1,144	
			EXECUTIME LICENSES (25.92) PIA				\$363	
			FLAGLER CONST. EQUIP., LLC (PREPAID-PREMIER WARRANTY LF304 EC300E EXCAVATOR) YR 3 OF 5, EXP 10/29/24				\$3,447	
			IT - CISCO NETWORK EQUIPMENT				\$681	
			IT - CLIENT DEVICE MGMT (13)				\$185	
			IT - NETWORK DEVICE MGMT				\$4,236	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			IT - SECURITY INFO & EVENT MGMT (13)				\$226	
			IT - SERVICE MGMT (11)				\$912	
			LANDFILL MAIN. & ELECTRICAL REPAIRS				\$5,000	
			LINDER INDUSTRIAL MACHINERY CO (PREPAIDS)				\$2,149	
			MAINT - RC - HAZ/E WASTE STORAGE SITES/BULDS				\$4,750	
			MAJOR REPAIRS - MED/LIGHT DUTY TRKS/VANS (17 @ \$1,300/EA)				\$22,100	
			MAJOR REPAIRS - HEAVY DUTY TRKS (5 TRKS @ \$1,475/EA)				\$7,375	
			MAJOR REPAIRS - HEAVY EQUIPMENT (26)				\$305,000	
			MAJOR REPAIRS - SMALL EQUIPMENT (34)				\$5,000	
			MINOR REPAIRS - MED/LIGHT DUTY TRKS/VANS (17 REPAIRS @ \$300/EA)				\$5,100	
			MINOR REPAIRS - HEAVY DUTY TRKS (5 TRKS @ \$375/EA)				\$1,875	
			MINOR REPAIRS - SMALL EQUIPMENT (34)				\$2,500	
			MINOR REPAIRS- HEAVY EQUIPMENT (26)				\$54,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	54600	53400	REPAIR & MAINTENANCE	\$500,000	\$579,922	\$475,000	\$551,567	10.3%
			MISC TOOLS				\$500	
			OIL CHANGES - HEAVY DUTY TRKS (5 @ 4/YEAR @ \$50/EA)				\$1,000	
			OIL CHANGES - MED/LIGHT DUTY TRKS/VANS (17 @ 4/YR @ \$40/EA)				\$2,720	
			RECYCLING BIN REPAIRS				\$2,500	
			REPAIRS BLDGS & PUMPS				\$10,000	
			RINGPOWER (PREPAID-PREMIER EXTENDED WARRANTY CAT950M WHEEL LOADER W/TT& M INC.) YR 2 OF 5				\$3,838	
			SCALE MAINTENANCE				\$13,000	
			SCALE SOFTWARE MAINTENANCE				\$8,500	
			SOD/EROSION CONTROL (50,000 SF @ \$0.24/SF)				\$12,000	
			TIRES - LT/MT DUTY TRKS/VANS (17 @ 2 TIRES/YR @ \$150/TIRE)				\$5,100	
			TIRES - HEAVY DUTY TRK LF 218 (1 @ 6 TIRES/YR @ \$350/TIRE)				\$2,100	
			TIRES - HEAVY DUTY TRKS (4 @ 5 TIRES/TRK/YR @ \$350/TIRE)				\$7,000	
401	54600Z	53400	PROJECT REPAIR & MAINT	\$0	\$393	\$0	\$0	100.0%
401	54608	53400	REPAIR&MAINT LEACHATE/GAS	\$59,800	\$14,159	\$56,810	\$49,822	(16.7%)
			MAINT COLLECTION & TREATMENT				\$10,000	
			MAINT CONTRACT GAS FLARE SYSTEM				\$3,800	
			MAINT FLOATING AERATORS & BASINS				\$9,000	
			MAINTENANCE GAS BLOWERS & EQUIP				\$8,000	
			REPAIRS GAS FLARE SYSTEM				\$5,000	
			SAND FILTERS (285 TONS @ \$49.20)				\$14,022	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	54700	53400	PRINTING AND BINDING	\$1,198	\$167	\$1,138	\$1,051	(12.3%)
			BUSINESS CARDS (2 BXS OF 250 @ \$22.50/BX)				\$45	
			BUSINESS CARDS PIO (1 @ 250 @ \$22.50/BX) 25%				\$6	
			ENVELOPES				\$500	
			SCALEHOUSE FORMS				\$500	
401	54800	53400	PROMOTIONAL ACTIVITIES	\$16,000	\$7,777	\$15,200	\$16,750	4.7%
			ADVERTISING FOR HHW SPRING COLLECTION				\$3,375	
			ADVERTISING FOR HHW FALL COLLECTION				\$3,375	
			ADVERTISING FOR ILLEGAL DUMPING/SOLID WASTE COLLECTIONS				\$10,000	
401	54900	53400	OTHER CHARGES/OBLIGATIONS	\$53,250	\$56,043	\$50,588	\$60,750	14.1%
			ANNUAL FIRE EXT RECERTIFICATION				\$1,200	
			CALIBRATE DIESEL PUMPS ON TRUCKS (QTRLY)				\$2,000	
			FDEP CERTIFIED RECYCLER FEE - DUE APRIL 1				\$50	
			FDEP TANK REGISTRATION (2 @ \$25/EA)				\$50	
			LANDFILL LEGAL/PUBLIC NOTICES				\$150	
			OTHER REIMBURSEMENTS				\$7,500	
			PERMIT FEE, REGISTRATION, ETC.				\$1,000	
			REIMBURSE ENGINEERING/TRAFFIC OPS				\$2,000	
			REIMBURSE R&B - PICK UP ILLEGAL DUMPING				\$5,000	
			REIMBURSE R&B MOWING LANDFILL				\$17,500	
			REIMBURSE R&B SIDE ARM MOWING				\$1,500	
			SHELL MAT RD STABILIZ (5,700 TNS @ \$4.00/TN) (SHELL ONLY)				\$22,800	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	54917	53400	ADMIN EXP	\$426,031	\$0	\$426,031	\$426,031	0.0%
			LANDFILL - COST ALLOCATION REIMBURSEMENT - GEN FUND				\$324,340	
			RECYCLING - COST ALLOCATION REIMBURSEMENT - GEN FUND				\$101,691	
401	55100	53400	OFFICE SUPPLIES	\$4,400	\$3,026	\$4,180	\$3,600	(18.2%)
			OFFICE EQUIPMENT				\$1,700	
			PAPER PRODUCTS				\$700	
			PENS, PAPER CLIPS, STAPLES				\$600	
			PRINTING SUPPLIES				\$600	
401	55200	53400	OPERATING SUPPLIES	\$86,253	\$20,190	\$81,940	\$94,247	9.3%
			ADOBE ENTERPRISE LICENSING NEW (DC PRO, SW OP MGR)				\$413	
			BOTTLE DEPOSITS (10 @ \$6.00/EA)				\$60	
			BOTTLED WATER				\$828	
			CHEMICALS & MATERIALS/LTP				\$1,500	
			CISCO PHONES (2 NEW EMP @ \$75/EA)				\$150	
			CLEANING SUPPLIES				\$500	
			COPIER CHARGES - B/W (C405DN) SCALEHOUSE				\$627	
			COPIER CHARGES - B/W (C8055H)				\$627	
			COPIER CHARGES - COLOR (C8055H)				\$792	
			DAILY TEMPORARY SPRAY COVER MATERIAL(STATE REQUIREMENT)				\$65,000	
			DEF ADDITIVE FOR HE				\$8,000	
			HHWE-WASTE, REC PROGRAM SUPP				\$750	
			LABELS FOR RECYCLING BINS (GLASS)				\$500	
			OP SUPP-LITTER GRAB, BAGS				\$1,500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	55200	53400	OPERATING SUPPLIES	\$86,253	\$20,190	\$81,940	\$94,247	9.3%
			<i>PIPING, CULVERT & LITTER FENCE</i>				\$4,000	
			<i>UNIFORM REPLACEMENT</i>				\$500	
			<i>USED SHARPS CONTAINERS FOR DISPOSAL</i>				\$8,500	
401	55204	53400	SAFETY SUPPLIES	\$5,500	\$577	\$5,225	\$5,000	(9.1%)
			<i>SAFETY VESTS, GLOVES, PROT. FT WEAR, ETC</i>				\$5,000	
401	55211	53400	FUEL	\$131,850	\$172,957	\$125,258	\$221,435	67.9%
			<i>GAS - HEAVY EQUIPMENT (50,000 GALS @ \$3.50 /GAL)</i>				\$175,000	
			<i>GAS - HEAVY TRUCKS (5) (500 GALS @ \$3.50 /GAL)</i>				\$1,750	
			<i>GAS - LIGHT/MEDIUM TRUCKS (17) (9,000 GALS @ \$3.50 /GAL)</i>				\$31,500	
			<i>GAS - SMALL EQUIPMENT (3000 GALS @ \$3.50/GAL)</i>				\$10,500	
			<i>PROPANE FOR FLARE IGNITER/BACKUP GENERATORS</i>				\$2,685	
401	55230	53400	ATTRACTIVE PROPERTY INVENTORY	\$0	\$1,062	\$0	\$0	100.0%
401	55402	53400	SUBSCRIPTIONS	\$9,280	\$9,228	\$8,816	\$10,281	10.8%
			<i>IT - 42GEARS (B MARKHAM)</i>				\$72	
			<i>IT - ADOBE ACROBAT PRO DC FOR TEAMS (5 @ \$72.86/EA)</i>				\$365	
			<i>IT - ANNUAL SUBSCRIPTION RENEWAL - (SAAS) SUREMDM ENTERPRISE</i>				\$72	
			<i>IT - COMMUNICATIONS & SUBSCRIPTIONS</i>				\$1,214	
			<i>IT - PRODUCTIVITY SOFTWARE M365 E5 (11)</i>				\$8,006	
			<i>IT - REMOTE ACCESS (2) - SUBSCRIPTION</i>				\$381	
			<i>IT - SECURITY AWARENESS (11)</i>				\$171	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	55403	53400	EDUCATION & TRAINING	\$7,380	\$1,967	\$7,011	\$9,445	28.0%
			<i>INITIAL OPERATOR TRAINING (4 @ \$855/EA)</i>				\$3,420	
			<i>INITIAL SPOTTER TRAINING (5 @ \$300/EA)</i>				\$1,500	
			<i>PIO CERTIFICATION PIA (1 @ \$1,000/EA) 25%</i>				\$250	
			<i>RFT ANNUAL CONFERENCE (3 @ \$525/EA)</i>				\$1,575	
			<i>RFT ISSUES FORUM (4 @ \$350/EA)</i>				\$1,400	
			<i>SWANA FLORIDA WINTER CONFERENCE (2 EMP @ \$350/EA)</i>				\$700	
			<i>TREEO TRAINING (HHW) (2 @ \$300/EA)</i>				\$600	
401	55404	53400	DUES & MEMBERSHIPS	\$1,890	\$839	\$1,796	\$1,732	(8.4%)
			<i>FL ASSOCIATION OF PIO's (1 @ \$127/EA) 25%</i>				\$32	
			<i>FLORIDA RURAL WATER ASSOCIATION DUES (1 @ \$130)</i>				\$130	
			<i>NATL ASSOC OF INF OFFICERS (NAIO) (1 @ \$80) 25%</i>				\$20	
			<i>NOTARY PUBLIC REGISTRATION AND RENEWALS (3 @ \$150/EA)</i>				\$450	
			<i>RFT DUES (4 @ \$150/EA)</i>				\$600	
			<i>SWANA DUES (2 @ \$250/EA)</i>				\$500	
401	55500	53400	BAD DEBT EXPENSE	\$1,117	\$40	\$1,061	\$1,117	0.0%
			<i>BAD DEBT EXPENSE</i>				\$1,117	
401	55900	53400	DEPRECIATION EXPENSE	\$903,190	\$0	\$903,190	\$903,190	0.0%
			<i>LANDFILL - ESTIMATED DEPRECIATION EXPENSE</i>				\$900,000	
			<i>RECYCLING - ESTIMATED DEPRECIATION EXPENSE</i>				\$3,190	
401	59010	53400	TRANSFERS OUT	\$143,012	\$0	\$143,012	\$114,396	(20.0%)
			<i>ENVIRONMENTAL CONTROL LAW ENFORCEMENT SVCS</i>				\$114,396	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4210 REFUSE DISPOSAL SYSTEM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
Non Personal Expenditures				\$4,411,664	\$1,415,178	\$4,265,838	\$4,025,002	(8.8%)
401	56200	53400	BUILDINGS	\$495,000	\$0	\$470,250	\$0	(100.0%)
401	56200Z	53400	PROJECT BUILDINGS	\$0	\$0	\$0	\$495,000	100.0%
			ROLLOVER PROJECT 21079 LANDFILL OPERATIONS BLDG				\$495,000	
401	56300	53400	IMPROVEMENTS OTHER THAN	\$4,000,000	\$0	\$3,800,000	\$0	(100.0%)
401	56300Z	53400	PROJECT IMPROVEMENTS	\$250,000	\$83,254	\$237,500	\$6,250,000	2,400.0%
			PROJECT 21078 LANDFILL CELL NO. 5 FY22-23 ADITONAL FUNDS				\$6,000,000	
			ROLLOVER PROJECT 17043 CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION				\$250,000	
401	56400	53400	MACHINERY & EQUIPMENT	\$198,000	\$1,132,534	\$188,100	\$411,000	107.6%
			FORD EXPLORER 4X4				\$36,000	
			JD 750L LGP TYPE DOZER				\$375,000	
401	56400Z	53400	PROJECT EQUIPMENT	\$64,533	\$339	\$61,306	\$158,283	145.3%
			PROJECT 22007 - SMALL COUNTY SOLID WASTE GRANT				\$93,750	
			ROLLOVER PROJECT 15030 AUTOMATED FUELING STATION				\$64,533	
Capital Expenditures				\$5,007,533	\$1,216,128	\$4,757,156	\$7,314,283	46.1%
Center: 4210 REFUSE DISPOSAL SYSTEM				\$10,977,277	\$3,362,212	\$10,490,165	\$12,941,275	17.9%

Highlands County
Budget Issues - Detail
4210 REFUSE DISPOSAL SYSTEM

Issue	Project	Fund	Title
AUTO - 502	21078 - LANDFILL CELL NO 5	401	4210 REFUSE DISPOSAL SYSTEM

PROJECT 21078 LANDFILL CELL NO. 5 FY22-23 ADITONAL FUNDS

1. DESCRIPTION: FY 22-23 CFS Construction of the next 18 acres cell expansion into Cell No. 5 of the Class I Landfill at the Highlands County Solid Waste Management Center.
2. IMPACT: The existing Class I Landfill consist of cells 1A , 1B, 3A, 3B & 3C. The total disposal volume of cells 1 and 3 is 4,943,300 cubic yards but the permitted Volume is 3,178,791 cubic yards. As of the FY 19/20 report to the Florida Department of Environmental Protection (FDEP) the County has consumed 2,629,518 cubic yards or 82% of the total permitted volume. Since March, 2020 and the Covid-19 shutdowns the County has seen a larger than usual volume of garbage deposited into the the landfill that corresponds with more people working from home and doing cleaning and home improvements.
3. PERFORMANCE MEASURE(S): Construction of the next landfill Cell should provide enough landfill volume to meet the needs for the next 10-15 years.
4. SPECIFICATION(S)/DETAIL(S): The preliminary estimated cost for this request is \$11,000,000.00 which is based on limited earthwork, standard cell construction and does not include any provisions for gas collection, leachate treatment or rehabilitating existing leachate infrastructure. To be funded by the Solid Waste Enterprise Fund.

Capital Expenditures			FY 22 - 23
56300Z	PROJECT IMPROVEMENTS		\$6,000,000
	PROJECT 21078 LANDFILL CELL NO. 5 FY22-23 ADITONAL FUNDS		\$6,000,000
Capital Expenditures Total:			\$6,000,000
<i>Issue Total</i>			\$6,000,000

Highlands County
Budget Issues - Detail
4210 REFUSE DISPOSAL SYSTEM

Issue	Project	Fund	Title
AUTO - 503		401	4210 REFUSE DISPOSAL SYSTEM

JD 750L LGP TYPE DOZER

1. DESCRIPTION: Purchase one (1) new John Deere 750L LGP type crawler dozer.
2. IMPACT: The landfill has two (2) smaller size dozers, LFMIS4 - John Deere 750 JLGP dozer purchased in 2007 with 20,997 hours that can perform both light and heavy grading work and performs most of the day-to-day dozer operations involving the pushing of garbage and the Komatsu D61PZ-24 dozer purchased in 2018 used for lighter day-to-day operations with 5907 hours. The landfill also has a medium size John Deere 850L crawler dozer that was purchased in 2021 with 423 hours that is geared more towards heavier operations pushing construction and demolition debris at the C & D landfill. The existing JD 750 JLGP dozer has been requiring more repairs over the last several years and is still useful but has been becoming less reliable. The 750 dozer is used throughout the landfill for site slope work, finish grading, moving of dirt and spreading material to cover the waste. Another 750 type dozer is needed to take over performing the day-to-day garbage pushing operations while the existing LFMIS4 John Deere 750 JLGP dozer will move into a backup roll.
3. PERFORMANCE MEASURE(S): Purchase one (1) John Deere 750L LGP type D6 size landfill crawler dozer for landfill operations to ensure compliance and operation of the landfill in accordance with FL Dept of Environmental Protection Permit conditions.
4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$375,000.00 with the extended warranty to be funded by the Solid Waste Fund.

Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$375,000
	JD 750L LGP TYPE DOZER		\$375,000
Capital Expenditures Total:			\$375,000
<i>Issue Total</i>			\$375,000

Highlands County
Budget Issues - Detail
4210 REFUSE DISPOSAL SYSTEM

Issue	Project	Fund	Title
AUTO - 504		401	4210 REFUSE DISPOSAL SYSTEM

FORD EXPLORER 4X4

1. DESCRIPTION: Purchase one (1) new 2023 Ford Explorer 4x4 SUV to replace aging equipment.
2. IMPACT: The replacement of the higher mileage vehicle that is experiencing frequent repairs would impact the repair & maintenance costs and down time when the vehicle is in the shop.
3. PERFORMANCE MEASURE(S): The purchase of one (1) 2023 Ford Explorer 4x4 SUV for the landfill pool vehicle to replace aging Solid Waste Department vehicle CE220 (2005 Jeep Laredo 4x4 SUV with 100,255 miles) will continue a level of maintenance for the Solid Waste vehicles and equipment and reduce ongoing maintenance costs.
4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$36,000.00.

Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$36,000
	FORD EXPLORER 4X4		\$36,000
Capital Expenditures Total:			\$36,000
<i>Issue Total</i>			\$36,000

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4214 WASTE TIRE PROCESSING GRANT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	55900	53400	DEPRECIATION EXPENSE	\$1,179	\$0	\$1,179	\$1,179	0.0%
			<i>ESTIMATED DEPRECIATION EXPENSE</i>				\$1,179	
Non Personal Expenditures				\$1,179	\$0	\$1,179	\$1,179	0.0%
Center: 4214 WASTE TIRE PROCESSING GRANT				\$1,179	\$0	\$1,179	\$1,179	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4215 LANDFILL CLOSURE PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	53100	53400	PROFESSIONAL SERVICES	\$7,250	\$26,067	\$6,888	\$7,250	0.0%
			CONS SERVICES GWM ANALYSIS/REPORTING				\$7,250	
401	53116	53400	MONITORING WELLS	\$10,000	\$3,157	\$9,500	\$10,000	0.0%
			MONITORING LEACHATE/GROUNDWATER DCLF				\$9,000	
			OTHER TESTING AS REQUIRED				\$1,000	
401	53434	53400	HAULING	\$950	\$0	\$903	\$1,140	20.0%
			SHELL ROAD MAINT. (100 TONS \$11.40/TN)				\$1,140	
401	54300	53400	UTILITY SERVICES	\$150	\$199	\$143	\$195	30.0%
			ELECTRIC SVC - PUMPING STA. DCLF				\$195	
401	54400	53400	RENTALS AND LEASES	\$600	\$0	\$570	\$600	0.0%
			EQUIPMENT RENTAL (REPAIRS)				\$600	
401	54600	53400	REPAIR & MAINTENANCE	\$3,500	\$221	\$3,325	\$3,500	0.0%
			EROSION CONTROL MAINTENANCE				\$750	
			REP/MAINT SMALL EQUIP, BLDG & PUMPS DCLF				\$750	
			REPAIR DCLF LEACHATE PUMP SYSTEM				\$1,000	
			ROAD MAINTENANCE LF				\$1,000	
401	54900	53400	OTHER CHARGES/OBLIGATIONS	\$7,495	\$2,018	\$7,120	\$8,145	8.7%
			LEGAL ADS AS REQUIRED BY FDEP				\$150	
			REIMB R&B & OTHER WORK				\$350	
			REIMBURSE LANDFILL FOR LABOR & EQUIP				\$2,000	
			REIMBURSE R&B SIDEARM MOWING				\$750	
			REIMBURSEMENT R&B FOR MOWING CLOSED AVON PARK LANDFILL				\$780	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4215 LANDFILL CLOSURE PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	54900	53400	OTHER CHARGES/OBLIGATIONS	\$7,495	\$2,018	\$7,120	\$8,145	8.7%
			REIMBURSEMENT R&B FOR MOWING CLOSED DESOTO CITY LANDFILL				\$3,400	
			REIMBURSEMENT R&B FOR MOWING CLOSED SEBRING LANDFILL				\$315	
			SHELL MAT ROAD STABILIZ (100 TONS @ \$4.00/TN)(SHELL ONLY)				\$400	
401	54917	53400	ADMIN EXP	\$3,882	\$0	\$3,882	\$3,882	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				\$3,882	
401	55200	53400	OPERATING SUPPLIES	\$500	\$0	\$475	\$500	0.0%
			GAS VALVES/PVC GLUE, FENCING MATERIAL				\$500	
401	55900	53400	DEPRECIATION EXPENSE	\$8,450	\$0	\$8,450	\$8,450	0.0%
			ESTIMATED DEPRECIATION EXPENSE				\$8,450	
Non Personal Expenditures				\$42,777	\$31,661	\$41,255	\$43,662	2.1%
Center: 4215 LANDFILL CLOSURE PROGRAM				\$42,777	\$31,661	\$41,255	\$43,662	2.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4217 RECYCLING GRANT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	54917	53400	ADMIN EXP	\$13,749	\$0	\$13,749	\$13,749	0.0%
			<i>COST ALLOCATION REIMBURSEMENT - GEN FUND</i>				\$13,749	
401	55900	53400	DEPRECIATION EXPENSE	\$5,500	\$0	\$5,500	\$24,999	354.5%
			<i>ESTIMATED DEPRECIATION EXPENSE</i>				\$24,999	
Non Personal Expenditures				\$19,249	\$0	\$19,249	\$38,748	101.3%
Center: 4217 RECYCLING GRANT				\$19,249	\$0	\$19,249	\$38,748	101.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4218 REFUSE COLLECTION PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	53433	53400	WASTE FRANCHISE	\$4,575,224	\$3,543,401	\$4,346,463	\$4,892,911	6.9%
			<i>FY 22/23 COMM WASTE FRANCHISE HAULER (\$29.429 X 12 X 100) AVG OF FY 20/21 AT 95 + 5 ADDTL</i>				\$35,315	
			<i>FY 22/23 RES. WASTE FRANCHISE HAULER (\$10.502 X 12 X 38,545) AVG. FY 20/21 38,195 + 350 ADDTL</i>				\$4,857,596	
401	54900	53400	OTHER CHARGES/OBLIGATIONS	\$193,000	\$234,997	\$183,350	\$193,000	0.0%
			<i>3% FEE - TAX COLLECTOR-NAV ASSESSMENT</i>				\$193,000	
401	54917	53400	ADMIN EXP	\$65,892	\$0	\$65,892	\$65,892	0.0%
			<i>COST ALLOCATION REIMBURSEMENT - GEN FUND</i>				\$65,892	
Non Personal Expenditures				\$4,834,116	\$3,778,398	\$4,595,705	\$5,151,803	6.6%
Center: 4218 REFUSE COLLECTION PROGRAM				\$4,834,116	\$3,778,398	\$4,595,705	\$5,151,803	6.6%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4200 ROAD AND BRIDGE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	\$80,854	\$69,391	\$88,586	\$65,072	(19.5%)
110	52100	54100	FICA TAXES	\$6,185	\$5,371	\$6,842	\$4,978	(19.5%)
110	52200	54100	RETIREMENT CONTRIBUTIONS	\$23,456	\$20,426	\$25,803	\$20,544	(12.4%)
110	52300	54100	LIFE & HEALTH INSURANCE	\$10,416	\$8,685	\$10,422	\$7,292	(30.0%)
110	52400	54100	WORKERS' COMPENSATION	\$1,658	\$1,440	\$1,837	\$1,803	8.7%
Personnel Expenditures				\$122,569	\$105,313	\$133,490	\$99,689	(18.7%)
110	54000	54100	TRAVEL AND PER DIEM	\$579	\$0	\$1,200	\$1,809	212.4%
			FLIGHTS - APWA (1 EMP @ \$500)				\$500	
			LODGING - AMERICAN PUBLIC WORKS ASSOC (1 EMP 4 NIGHTS @ \$135/NIGHT)				\$540	
			LODGING - FAC ANNUAL CONFERENCE (1 EMP @ 3 NIGHTS @ \$135/NIGHT)				\$405	
			PER DIEM - AMERICAN PUBLIC WORKS (1 EMP 5 DAYS @ \$38/DAY)				\$190	
			PER DIEM - FAC ANNUAL CONFERENCE (1 EMP @ 3 DAYS @ \$38/DAY)				\$114	
			TOLLS & PARKING - FAC ANNUAL CONFERENCE (1 EMP @ 3 DAYS)				\$60	
110	54100	54100	COMMUNICATIONS & FREIGHT	\$587	\$1,435	\$587	\$587	0.0%
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1)				\$68	
			CISCO PHONE CONNECTION				\$39	
			VERIZON DATA CARD (\$40/MO)				\$480	
110	54400	54100	RENTALS AND LEASES	\$190	\$92	\$190	\$190	0.0%
			UNIFORM RENTAL (1 @ \$3.64/WK)				\$190	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4200 ROAD AND BRIDGE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54500	54100	INSURANCE	\$875	\$655	\$875	\$970	10.9%
			EMPLOYEE LIABILITY (1 @ \$235/EA)				\$235	
			LIGHT TRUCK (1 @ \$735/EA)				\$735	
110	54600	54100	REPAIR & MAINTENANCE	\$1,208	\$331	\$1,208	\$950	(21.4%)
			CISCO INTERNET HARDWARE				\$34	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 1)				\$572	
			EXECUTIME LICENSES (1)				\$14	
			IT - CLIENT DEVICE MGMT (1)				\$19	
			IT - REMOTE ACCESS (1) - LICENSE				\$171	
			IT - SECURITY INFO & EVENT MGMT (1)				\$20	
			OIL CHANGES (3 @ \$40/EA)				\$120	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	\$0	\$118	\$0	\$0	100.0%
110	55100	54100	OFFICE SUPPLIES	\$100	\$126	\$100	\$100	0.0%
			PAPER, PENS, STAPLER, POST IT'S, PAPER CLIPS				\$100	
110	55200	54100	OPERATING SUPPLIES	\$150	\$306	\$150	\$1,149	666.0%
			COMPUTER REPLACEMENT (1 @ \$999)				\$999	
			UNIFORM REPLACEMENT				\$150	
110	55211	54100	FUEL	\$2,125	\$1,604	\$2,125	\$2,625	23.5%
			GAS - (1) LIGHT DUTY TRUCK (750 GALS @ \$3.50/GAL)				\$2,625	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4200 ROAD AND BRIDGE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55402	54100	SUBSCRIPTIONS	\$800	\$729	\$800	\$966	20.8%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$47	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				\$728	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$191	
110	55403	54100	EDUCATION & TRAINING	\$930	\$115	\$930	\$1,100	18.3%
			APWS CONFERENCE (1 EMP @ \$500.00)				\$500	
			FAC ANNUAL CONFERENCE REGISTRATION				\$300	
			SUPERVISORY TRAINING / EDUCATION TUITION REIMBURSE				\$300	
110	55404	54100	DUES & MEMBERSHIPS	\$345	\$100	\$345	\$345	0.0%
			AMERICAN PUBLIC WORKS ASSOCIATION (1)				\$215	
			FACERS ANNUAL MEMBERSHIP (1)				\$130	
Non Personal Expenditures				\$7,889	\$5,610	\$8,510	\$10,791	36.8%
Center: 4200 ROAD AND BRIDGE				\$130,458	\$110,923	\$142,000	\$110,480	(15.3%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	\$2,314,414	\$1,698,537	\$2,157,022	\$2,476,358	7.0%
110	51400	54100	OVERTIME	\$51,547	\$49,426	\$51,547	\$52,455	1.8%
110	52100	54100	FICA TAXES	\$181,039	\$126,522	\$165,076	\$193,494	6.9%
110	52200	54100	RETIREMENT CONTRIBUTIONS	\$269,912	\$200,277	\$252,867	\$306,924	13.7%
110	52300	54100	LIFE & HEALTH INSURANCE	\$610,828	\$444,993	\$548,114	\$625,860	2.5%
110	52400	54100	WORKERS' COMPENSATION	\$102,493	\$76,906	\$97,642	\$124,929	21.9%
110	52500	54100	UNEMPLOYMENT COMPENSATION	\$0	\$1,548	\$0	\$0	100.0%
Personnel Expenditures				\$3,530,233	\$2,598,209	\$3,272,268	\$3,780,020	7.1%
110	53100	54100	PROFESSIONAL SERVICES	\$200	\$0	\$0	\$0	(100.0%)
110	53400	54100	CONTRACTUAL SERVICES	\$81,500	\$36,457	\$81,500	\$81,500	0.0%
			<i>FDOT/HIGHWAY 27 MAINTENANCE AGREEMENT (HIGHWAY PARK)</i>				\$33,000	
			<i>HAZARDOUS WASTE</i>				\$2,000	
			<i>PANTHER PARKWAY PHASE III MAINTENANCE</i>				\$36,500	
			<i>TREE TRIMMING AND CHIPPING</i>				\$10,000	
110	53402	54100	HAULING	\$226,200	\$143,558	\$226,200	\$267,000	18.0%
			<i>SHELL HAULINGS (30,000 TONS @ \$8.60/TON) PROJECTED RE-BID</i>				\$258,000	
			<i>VARIOUS LOCAL HAULING (1,000 TONS)</i>				\$9,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54000	54100	TRAVEL AND PER DIEM	\$768	\$1,062	\$2,150	\$3,760	389.6%
			<i>FLIGHTS - CARTECON (CARTGERAPH) (2 EMP @ \$450/FLIGHT, ESTIMATE)</i>				\$900	
			<i>LODGING - CARTECON (CARTEGRAPH) (2 EMP, 3 NIGHTS @ \$273/NIGHT)</i>				\$1,638	
			<i>LODGING-FDOT CTQP COURSES (2 EMP, 2 NIGHTS @135/NIGHT)</i>				\$540	
			<i>PER DIEM - CARTECON (CARTEGRAPH) (2 EMP, 4 DAYS @ \$38/DAY)</i>				\$304	
			<i>PER DIEM -FDOT CTQP COURSES (2 EMP @ 3 DAYS @ \$38/DAY)</i>				\$228	
			<i>TRANSPORTATION SHUTTLE - CARTECON (CARTEGRAPH)</i>				\$150	
110	54100	54100	COMMUNICATIONS & FREIGHT	\$30,936	\$12,335	\$31,000	\$30,158	(2.5%)
							\$600	
			<i>AIR CARD (4 @ \$40/MO)</i>				\$1,920	
			<i>CELL PHONE SVC (10 @ \$50/MO)</i>				\$6,000	
			<i>CISCO DEVICE/FEATURE (DEVICE - 2, DID - 2) - RBO</i>				\$45	
			<i>CISCO DEVICE/FEATURE (DEVICE - 27, DID - 16) - RB</i>				\$604	
			<i>CISCO PHONE CONNECTION - RB</i>				\$890	
			<i>CISCO PHONE CONNECTION - RBO</i>				\$77	
			<i>DSL- AP, LP & SECURITY CAMERAS</i>				\$5,080	
			<i>FREIGHT</i>				\$500	
			<i>INTERNET CONNECTIVITY (BANDWIDTH) - RB</i>				\$13,913	
			<i>INTERNET CONNECTIVITY (BANDWIDTH) - RBO</i>				\$189	
			<i>LONG DISTANCE CHARGES</i>				\$240	
			<i>POSTAGE</i>				\$100	
110	54300	54100	UTILITY SERVICES	\$43,999	\$35,049	\$43,999	\$46,930	6.7%
			<i>DUMPSTER SVC - AVON PARK</i>				\$1,409	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54300	54100	UTILITY SERVICES	\$43,999	\$35,049	\$43,999	\$46,930	6.7%
			DUMPSTER SVC - LAKE PLACID				\$2,373	
			DUMPSTER SVC - SEBRING				\$2,373	
			DUMPSTER SVC - SEBRING FUEL SITE - 50% OF TOTAL				\$705	
			DUMPSTER SVC - WAREHOUSE				\$1,742	
			ELECTRIC SVC				\$28,768	
			LANDFILL CHARGES - MAINTENANCE DEBRIS REMOVAL				\$2,000	
			WATER SVC				\$7,560	
110	54400	54100	RENTALS AND LEASES	\$45,848	\$7,157	\$25,000	\$20,030	(56.3%)
			3-COPIER LEASES (\$407.16/MO)				\$4,886	
			ELECTRIC FIXTURE RENTAL				\$1,072	
			EQUIPMENT RENTAL - HEAVY				\$5,222	
			UNIFORM RENTAL (59 EMP)				\$8,850	
110	54500	54100	INSURANCE	\$73,140	\$55,100	\$73,140	\$81,575	11.5%
			EMPLOYEE LIABILITY (65 @ \$235/EA)				\$15,275	
			HVY DUTY TRUCKS (39 @ \$1,210/EA)				\$47,190	
			LIGHT DUTY TRUCKS (21 @ \$735/EA)				\$15,435	
			MED DUTY TRUCKS (5 @ \$735/EA)				\$3,675	
110	54600	54100	REPAIR & MAINTENANCE	\$799,166	\$612,668	\$840,718	\$778,298	(2.6%)
			(6304) AQUATIC REIMBURSEMENT FOR ROW SPRAYING AND MAINTENANCE				\$30,000	
			AIR CONDITIONING				\$4,000	
			CAMERA & DAC MAINTENANCE - RB MAIN (10 CAMERAS/ 10 DAC)				\$7,182	
			CAMERA & DAC MAINTENANCE - RB UNIT 1 AP (6 CAMERAS/3 DAC)				\$3,186	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	\$799,166	\$612,668	\$840,718	\$778,298	(2.6%)
			CAMERA & DAC MAINTENANCE - RB UNIT 2 SEBRING (4 CAMERAS/3 DAC)				\$2,250	
			CAMERA & DAC MAINTENANCE - RB UNIT 3 LP (6 CAMERAS/4 DAC)				\$3,368	
			CARTEGRAPH SOFTWARE ANNUAL MAINTENANCE				\$19,420	
			CHAINSAW REPAIRS				\$2,000	
			CISCO 2801 ROUTER - AP & LP (\$297.63/EA LOCATION)				\$596	
			CISCO INTERNET HARDWARE - RB				\$1,199	
			CISCO INTERNET HARDWARE - RBO				\$89	
			DRONE PROPELLOR MAPPING SOFTWARE				\$1,000	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 14)				\$8,005	
			EXECUTIME LICENSES (62.20)				\$871	
			FIRE EXTINGUISHER REPAIR AND MAINTENANCE				\$3,000	
			FUEL SITE ANNUAL MAINTENANCE - 42% OF TOTAL				\$8,000	
			FUEL SITE REPAIRS - 42% OF TOTAL				\$20,000	
			ICE MACHINE ANNUAL MAINTENANCE				\$3,600	
			IT - ACHIC018-WO-BREAKEVEN REPORT				\$1,281	
			IT - CISCO NETWORK EQUIPMENT				\$3,613	
			IT - NETWORK DEVICE MGMT (RB U1)				\$1,461	
			IT - NETWORK DEVICE MGMT (RB U2)				\$1,461	
			IT - NETWORK DEVICE MGMT (RB U3)				\$2,922	
			IT - NETWORK DEVICE MGMT (RB)				\$5,843	
			IT - REMOTE ACCESS (5) - LICENSE				\$852	
			IT - SECURITY INFO & EVENT MGMT (32)				\$556	
			IT - SERVICE MGMT (20)				\$1,658	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	\$799,166	\$612,668	\$840,718	\$778,298	(2.6%)
			IT - STANDARD SSL - CARTEGRAPH.HCBCC.ORG				\$80	
			IT - TOUCHSCREEN 10: PROXIMITY READER MAINTENANCE				\$1,687	
			MAINTENANCE (1) BUCKET TRUCK				\$3,500	
			MAINTENANCE (1) FUEL TRUCK				\$5,000	
			MAINTENANCE (1) PEANUT ROLLER				\$3,000	
			MAINTENANCE (9) GRADERS				\$62,200	
			MAINTENANCE OF (1) SCRAPER/PAN				\$10,000	
			MAINTENANCE OF (1) TAC WAGON				\$11,000	
			MAINTENANCE OF (13) MINI WHEELERS				\$180,000	
			MAINTENANCE OF (2) TRACK HOES				\$25,000	
			MAINTENANCE OF (2) 6 WHEEL DUMP TRUCKS				\$12,000	
			MAINTENANCE OF (2) BULLDOZERS				\$10,000	
			MAINTENANCE OF (2) RUBBER TIRE ROLLERS				\$5,000	
			MAINTENANCE OF (2) SKID STEERS				\$10,000	
			MAINTENANCE OF (2) STEEL WHEEL ROLLERS				\$10,000	
			MAINTENANCE OF (2) TRANSPORT SEMIS				\$6,000	
			MAINTENANCE OF (4) WATER TRUCKS				\$8,000	
			MAINTENANCE OF (5) FRONT END LOADERS				\$30,000	
			MAINTENANCE OF (7) 10 WHEEL DUMP TRUCKS				\$40,600	
			MAINTENANCE OF COMBINATION EQUIPMENT				\$5,000	
			MAINTENANCE OF FLAT BED TRAILERS				\$4,000	
			MAINTENANCE OF GENERATORS				\$7,000	
			MAINTENANCE OF GRADALLS				\$70,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	\$799,166	\$612,668	\$840,718	\$778,298	(2.6%)
			MAINTENANCE OF PERMITTED DRAINAGE SITES				\$1,200	
			MAINTENANCE OF SAND SPREADER TRUCK				\$5,000	
			MAINTENANCE OF SEEDER ATTACHMENTS				\$2,500	
			MAINTENANCE OF TILLER ATTACHMENT				\$2,500	
			MAJOR REPAIRS - LIGHT DUTY TRKS (21 @ \$1,300/EA)				\$27,300	
			MAJOR REPAIRS - MEDIUM DUTY TRKS (5 @ \$1,300/EA)				\$6,500	
			OIL CHANGES - LIGHT DUTY TRKS (21 @ 3/YR @ \$40/EA)				\$2,520	
			OIL CHANGES - MEDIUM DUTY TRKS (5 @ 2/YR @ \$65/EA)				\$650	
			REPAIR OF (2) SOIL STABILIZERS				\$20,000	
			REPAIR OF COUNTY WATER STRUCTURES				\$5,000	
			REPAIR OF DOUBLE DRUM ROLLER				\$10,000	
			REPAIR OF OFFICE ELECTRONICS				\$1,619	
			REPAIR TO OTHER EQUIPMENT OR PROPERTY				\$7,500	
			REPAIRS TO RENTED HEAVY EQUIP				\$7,500	
			STORAGE/WATER TRAILER MAINTENANCE				\$3,000	
			SYN-TECH SYSTEMS INC (PREPAIDS)				\$1,029	
			VEHICLE MAINTENANCE - (1) ENGINE OVERHAULS FOR EQUIPMENT				\$18,000	
110	54602	54100	BARNS	\$10,700	\$3,634	\$10,700	\$3,600	(66.4%)
			AIR CONDITION SERVICE CALLS				\$500	
			FLUORESCENT LIGHTING				\$100	
			MAINTENANCE OF ROLL UP DOORS				\$1,000	
			OFFICE REPAIRS				\$1,000	
			PLUMBING				\$1,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54605	54100	SIGNALS	\$62,590	\$45,034	\$62,590	\$50,000	(20.1%)
			CSX CONTRACT FOR RAILROAD MAINTENANCE				\$30,000	
			RAILWAY AUDITING & MNGMNT SERVICES, INC. (RAMS)				\$20,000	
110	54700	54100	PRINTING AND BINDING	\$600	\$1,262	\$0	\$200	(66.7%)
			COUNTY VEHICLE EMBLEMS (3 SIZES)				\$100	
			WRECKER INSPECTION STICKERS				\$100	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	\$13,954	\$6,676	\$13,954	\$12,954	(7.2%)
			ANNUAL DOT BOND RENEWAL, OVERLOAD/OVERWEIGHT BOND				\$100	
			GPS TRACKING (10 TRUCKS @ \$114/EA)				\$1,140	
			LEASE AGREEMENT-LAKE PLACID-PHYERS				\$4,000	
			REIMBURSEMENT FOR R&B DAMAGES				\$5,000	
			WASTE DISPOSAL				\$2,014	
			WASTEWATER TRANSPORTATION				\$700	
110	54917	54100	ADMIN EXP	\$302,150	\$0	\$302,150	\$302,150	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				\$302,150	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55100	54100	OFFICE SUPPLIES	\$6,000	\$5,071	\$6,000	\$5,217	(13.1%)
			<i>CALCULATOR TAPE AND RIBBONS</i>				\$250	
			<i>CALENDAR REFILLS, DESK PADS</i>				\$308	
			<i>LAMINATING SUPPLIES</i>				\$150	
			<i>OFFICE SUPPLIES FOR OUTER UNITS</i>				\$2,300	
			<i>PLAIN PAPER, LEGAL PADS, STENO PADS</i>				\$672	
			<i>POST IT NOTES, CLIPS, DRYLINE</i>				\$208	
			<i>PROJECT FOLDERS, STORAGE BOXES, TRACKING SUPPLIES</i>				\$1,000	
			<i>STAPLES, PAPER CLIPS, WHITE OUT</i>				\$329	
110	55200	54100	OPERATING SUPPLIES	\$36,290	\$56,761	\$36,290	\$38,288	5.5%
			<i>3-COPIER CHARGES - B/W</i>				\$700	
			<i>3-COPIER CHARGES - COLOR</i>				\$1,500	
			<i>CHAINSAW BLADES AND CHAINS</i>				\$1,235	
			<i>CLEANING SUPPLIES, BUCKETS, BROOM, MOPS</i>				\$2,680	
			<i>COMPUTER REPLACEMENT (5 @ \$999/EA)</i>				\$4,995	
			<i>CONCRETE SAW BLADES</i>				\$1,535	
			<i>CUT AND BREAK SAW</i>				\$2,200	
			<i>FENCING REPAIR MATERIALS</i>				\$2,340	
			<i>HARDWARE SUPPLIES</i>				\$6,000	
			<i>INK CARTRIDGES, OUTER UNITS</i>				\$2,000	
			<i>JUMPING JACK</i>				\$2,500	
			<i>PAPER TOWELS, WYPALLS, TOILET TISSUE, SOAP</i>				\$1,852	
			<i>PROPANE FOR TAC TRUCK</i>				\$500	
			<i>ROPES AND CHAINS</i>				\$1,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55200	54100	OPERATING SUPPLIES	\$36,290	\$56,761	\$36,290	\$38,288	5.5%
			SCREWS, NAILS, WASHERS, BOLTS				\$1,704	
			SPRAYERS AND HERBICIDES				\$500	
			TAPE MEASURES, CHALK LINE, SMART LEVEL				\$500	
			THORITE FOR PIPES				\$1,204	
			UNIFORM REPLACEMENT (59 EMP)				\$2,900	
			WELDING SUPPLIES				\$443	
110	55203	54100	CHEMICALS	\$20,000	\$28,300	\$20,000	\$20,000	0.0%
			COUNTY ROW SPRAYING FOR AQUATIC WEED CREW DURING OFF-TIMES				\$20,000	
110	55204	54100	SAFETY SUPPLIES	\$8,430	\$7,102	\$8,430	\$4,430	(47.4%)
			EYE/EAR PROTECTION, DUSK MASK				\$500	
			FIRE EXTINGUISHER REPLACEMENT				\$600	
			PPE/PROPER FOOT CARE (7 EMPLOYEES @ \$100/EA)				\$700	
			RUBBER GLOVES, WORK GLOVES, RAIN GEAR				\$650	
			SAFETY BELTS, BRACES, HATS, VESTS				\$530	
			SAFETY CONES, BARRICADES, FLAGS				\$500	
			SUPPLIES FOR FIRST AID KITS				\$200	
			WORK ZONE SIGNS AND STANDS				\$750	
110	55208	54100	TOOLS	\$2,700	\$3,308	\$2,700	\$2,700	0.0%
			SMART LEVELS (3)				\$1,100	
			TOOL KIT FOR PATCH TRUCKS				\$500	
			WRENCHES, SOCKETS, MEASURING WHEELS, ETC				\$1,100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55211	54100	FUEL	\$487,500	\$560,200	\$600,000	\$696,500	42.9%
			<i>DIESEL - (10) MEDIUM DUTY TRUCKS (8,500 GALS @ \$3.50/GAL)</i>				\$29,750	
			<i>DIESEL - (33) HEAVY DUTY TRUCKS (107,014 GALS @ \$3.50/GAL)</i>				\$374,549	
			<i>DIESEL - HEAVY EQUIPMENT (63,832 GALS @ \$3.50/GAL)</i>				\$223,412	
			<i>DIESEL - PUMPS, SMALL EQUIP & OTHER (4,500 GALS @ \$3.50/GAL)</i>				\$15,750	
			<i>GAS - (20) LIGHT DUTY VEHICLES (15,154 GALS @ \$3.50/GAL)</i>				\$53,039	
110	55230	54100	ATTRACTIVE PROPERTY INVENTORY	\$0	\$0	\$4,995	\$0	100.0%
110	55300	54100	ROAD MATERIALS & SUPPLIES	\$153,930	\$23,869	\$153,930	\$56,000	(63.6%)
			<i>ASSORTED DRAINAGE MATERIALS</i>				\$1,500	
			<i>ASSORTED PLUMBING SUPPLIES</i>				\$1,000	
			<i>BANDS AND GASKETS</i>				\$500	
			<i>BLUE MARKING PAINT</i>				\$350	
			<i>CEMENT BRICK</i>				\$1,000	
			<i>COLD PATCH FOR ROADS</i>				\$7,000	
			<i>FERTILIZER FOR RIGHT OF WAYS</i>				\$300	
			<i>FORM BOARDS, PLYWOOD AND WOOD</i>				\$3,000	
			<i>GRASS SEED</i>				\$1,000	
			<i>GRATES AND TRAFFIC LIDS</i>				\$2,650	
			<i>GRAVEL</i>				\$500	
			<i>MARKING PAINT AND TAPE</i>				\$1,000	
			<i>METAL POSTS</i>				\$1,000	
			<i>MIRAFIA CLOTH, ORANGE CONSTRUCTION FENCE, SILT FENCE</i>				\$5,000	
			<i>PAINT AND SUPPLIES</i>				\$1,500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55300	54100	ROAD MATERIALS & SUPPLIES	\$153,930	\$23,869	\$153,930	\$56,000	(63.6%)
			PIPE LINING SOAP AND SOCK				\$6,500	
			PRE-FAB CATCH BASINS				\$5,000	
			REBAR				\$500	
			SNAP TIES, LOOP BAR TIES, ZIP TIES				\$600	
			SOD FOR RIGHT OF WAYS, BAHIA				\$10,000	
			SOD FOR RIGHT OF WAYS, FLORATAM				\$5,000	
			STAKES				\$200	
			STAPLES, METAL TIES				\$200	
			STRAPS FOR PIPE				\$200	
			STREET BROOMS				\$300	
			WEED EATER STRING, EDGER BLADES, ETC				\$200	
110	55305	54100	ASPHALT PATCH	\$140,000	\$53,483	\$140,000	\$112,500	(19.6%)
			ROAD PATCHING COUNTYWIDE (1,500 TONS @ \$75/TON)				\$112,500	
110	55307	54100	CULVERTS	\$50,000	\$45,518	\$50,000	\$50,000	0.0%
			MAINTENANCE CULVERT REPLACEMENT				\$50,000	
110	55309	54100	LIQUID ASPHALT	\$6,600	\$6,470	\$6,600	\$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102 ROAD AND BRIDGE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55402	54100	SUBSCRIPTIONS	\$13,012	\$11,809	\$13,012	\$18,947	45.6%
			IT - 42GEARS (JT PRIDGEON)				\$72	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (11 @ \$72.86/EA)				\$802	
			IT - ANNUAL SUBSCRIPTION RENEWAL - (SAAS) SUREMDM ENTERPRISE				\$72	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$2,911	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (19)				\$13,828	
			IT - REMOTE ACCESS (5) - SUBSCRIPTION				\$951	
			IT - SECURITY AWARENESS (20)				\$311	
110	55403	54100	EDUCATION & TRAINING	\$9,850	\$14,977	\$7,500	\$24,540	149.1%
			CARTECON (CARTEGRPAH CONFERENCE) (2 EMP @ \$1,095/EA)				\$2,190	
			CDL REIMBURSEMENTS (4 EMP @ \$3,500/EA)				\$14,000	
			DRONE LICENSE & TRAINING (ONLINE TRAINING 1 EMP @ \$500)				\$500	
			FDOT CTQP COURSES (4 @ \$900/EA)				\$3,600	
			FLORIDA STORM WATER ASSOCIATION				\$1,250	
			SUPERVISORY TRAINING				\$3,000	
Non Personal Expenditures				\$2,626,063	\$1,776,858	\$2,762,558	\$2,707,277	3.1%
110	56200Z	54100	PROJECT BUILDINGS	\$71,000	\$13,899	\$0	\$4,976	(93.0%)
			ROLLOVER PROJECT 20050 - UNIT 3 RESTROOMS & ROOF REPLACEMENT				\$4,976	
Capital Expenditures				\$71,000	\$13,899	\$0	\$4,976	(93.0%)
Center: 4102 ROAD AND BRIDGE SERVICES				\$6,227,296	\$4,388,966	\$6,034,826	\$6,492,273	4.3%

Highlands County
Budget Issues - Detail
4102 ROAD AND BRIDGE SERVICES

Issue	Project	Fund	Title
AUTO - 475		110	4102 ROAD AND BRIDGE SERVICES

UPGRADE CARTEGRAPH TECHNICIAN (PG 109) TO CARTEGRAPH ANALYST (PG 111)

1. DESCRIPTION: The active Cartegraph Technician position is a highly skilled technical position responsible for complex data entry from various source documents into Cartegraph Operations Management System (OMS) for storage, processing, and data management purposes.
2. IMPACT: The evolution of the Cartegraph OMS functions within the Road & Bridge Department has effectively incorporated all transportation projects. All tracking relative to resources, materials, personnel, and equipment are now implemented for each project. Additional duties designated to the position include: project asset creation, R&B monthly reporting, FDOT data inputting and monthly reporting to the Engineering Department, and daily tracking of all project costs. Reviews and processes are required to be validated and aligned with each activity/task, especially pertaining to FDOT data retention. Great coordination with the designated Engineering Project Manager is required to validate all maintenance activities and accuracy of FDOT reporting.
3. PERFORMANCE MEASURE(S): The position has already implemented many of the provided job functions since the inception of the Parkway Phase III FDOT project. Currently, the Heron Project is being implemented in the same fashion as increased reporting and justification for maintenance activities become the requirement for all FDOT projects. It is beneficial for all Road & Bridge projects to be implemented within OMS and record retention of such projects be properly uploaded, tracked, and exported from OMS. The job duties of this position will continue to grow and increase with the progression of the Department. Remediation of project inaccuracies, further development of OMS tracking of projects, and project manager coordination is being supported by this position presently, and more with future advancements.
4. SPECIFICATION(S)/DETAIL(S): The position will receive a title change to "Cartegraph Analyst" with a pay-grade increase from PG-109 to a PG-111. The cost for this upgrade will be a fiscal impact of approximately \$2,507.00 to Cost Center 4102. Any additional education and training will be sufficiently funded through current budgetary provisions.

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$2,113
			\$2,113
52100	FICA TAXES		\$162
			\$162
52200	RETIREMENT CONTRIBUTIONS		\$229
			\$229
52300	LIFE & HEALTH INSURANCE		\$0
			\$521
	OFFSET 5% L&H CALC NOT NEEDED		(\$521)
52400	WORKERS' COMPENSATION		\$3
			\$3
Personnel Expenditures Total:			\$2,507
<i>Issue Total</i>			\$2,507

Highlands County
Budget Issues - Detail
4102 ROAD AND BRIDGE SERVICES

Issue	Project	Fund	Title
AUTO - 476		110	4102 ROAD AND BRIDGE SERVICES

UPGRADE ADMINISTRATIVE COORDINATOR (PG 111) TO R&B ADMINISTRATOR (PG 113)

1. DESCRIPTION: The active Administrator Coordinator position is a paraprofessional position responsible for performing administrative and advanced secretarial functions for the Road & Bridge Department, including considerable public contact.

2. IMPACT: Workload levels for this position have dramatically increased in recent years due to the addition of the Natural Resources and Invasive Plant Management Divisions. This position became responsible for all coordinating functions relative to 9 additional employees and 2 division management supervisors, as well as all oversight of division records, documentation, contracting, and services provided. This position also became tasked as the liaison between her staff responsible for maintenance records requirements and the Cartegraph subdivision managing all software-based records retention.

3. PERFORMANCE MEASURE(S): The Administrative Coordinator, with the evolution of the required job functions and increased demand of departmental administration, must maintain a greater level of knowledge and skills to effectively manage all variety of activities that entail a diversity of management requirements. At present, this increased level of production is being performed and leads to greater departmental cohesiveness, as well as enhanced support to the Road & Bridge Director and Operations Supervisor. This necessary upgrade is aligned with the advanced direction of the Department and will be beneficial to any future fulfillment of the position.

4. SPECIFICATION(S)/DETAIL(S): The position will receive a title change to "Road & Bridge Administrator" with a pay-grade increase from PG-111 to a PG-113. This will be synonymous with other Department Coordinators with relative functions and requirements. The cost for this upgrade will be a fiscal impact of approximately \$3,020.00 to Cost Center 4102. Any additional education and training will be sufficiently funded through current budgetary provisions.

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$2,546
			\$2,546
52100	FICA TAXES		\$195
			\$195
52200	RETIREMENT CONTRIBUTIONS		\$276
			\$276
52300	LIFE & HEALTH INSURANCE		\$0
			\$521
	OFFSET 5% L&H CALC NOT NEEDED		(\$521)
52400	WORKERS' COMPENSATION		\$3
			\$3
Personnel Expenditures Total:			\$3,020
<i>Issue Total</i>			\$3,020

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4103 BRIDGE & CONCRETE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	\$218,731	\$125,687	\$166,058	\$232,161	6.1%
110	51400	54100	OVERTIME	\$1,535	\$661	\$1,535	\$1,493	(2.7%)
110	52100	54100	FICA TAXES	\$16,875	\$8,821	\$12,594	\$17,874	5.9%
110	52200	54100	RETIREMENT CONTRIBUTIONS	\$23,864	\$13,917	\$19,748	\$27,828	16.6%
110	52300	54100	LIFE & HEALTH INSURANCE	\$62,496	\$35,639	\$50,372	\$62,496	0.0%
110	52400	54100	WORKERS' COMPENSATION	\$8,308	\$6,854	\$9,027	\$12,643	52.2%
Personnel Expenditures				\$331,809	\$191,580	\$259,334	\$354,495	6.8%
110	54100	54100	COMMUNICATIONS & FREIGHT	\$1,740	(\$254)	\$0	\$1,394	(19.9%)
			CELL PHONE SVC (2 @ \$50/MO)				\$1,200	
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 0)				\$23	
			CISCO PHONE CONNECTION				\$26	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$95	
			POSTAGE				\$50	
110	54400	54100	RENTALS AND LEASES	\$1,214	\$729	\$1,214	\$900	(25.9%)
			UNIFORM RENTAL (6 EMP)				\$900	
110	54500	54100	INSURANCE	\$6,942	\$5,250	\$6,942	\$6,295	(9.3%)
			EMPLOYEE LIABILITY (6 @ \$235/EA)				\$1,410	
			HVY DUTY TRUCK (1 @ \$1,210/EA)				\$1,210	
			LIGHT TRUCKS (3 @ \$735/EA)				\$2,205	
			MEDIUM TRUCKS (2 @ \$735/EA)				\$1,470	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4103 BRIDGE & CONCRETE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	\$11,778	\$10,035	\$11,778	\$14,490	23.0%
			AC REPAIR/MAINT				\$100	
			BACKHOE MAINTENANCE				\$500	
			CAMERA & DAC MAINTENANCE - RB CONCRETE (1 CAMERAS/ 4 DAC)				\$1,622	
			CHAINSAW REPAIRS				\$600	
			CISCO INTERNET HARDWARE				\$45	
			CONCRETE SAW BLADES				\$100	
			CONCRETE SAW REPAIRS				\$500	
			EXECUTIME LICENSES (6)				\$84	
			FIRE EXTINGUISHER REPAIRS/MAINTENANCE				\$200	
			IT - CLIENT DEVICE MGMT (2)				\$29	
			IT - NETWORK DEVICE MGMT (RB CONCRETE)				\$1,461	
			IT - REMOTE ACCESS (1) - LICENSE				\$11	
			IT - SECURITY INFO & EVENT MGMT (2)				\$35	
			IT - SERVICE MGMT (1)				\$83	
			MAINTENANCE OF (2) ZTR MOWERS (2 @ \$500/EA)				\$1,000	
			MAJOR REPAIRS - HEAVY DUTY TRUCK (1 @ \$1,475/EA)				\$1,475	
			MAJOR REPAIRS - LIGHT DUTY TRKS (2 @ \$1,300/EA)				\$2,600	
			MAJOR REPAIRS - MED DUTY TRK (DEISEL) (1 @ \$1,500)				\$1,500	
			MINOR REPAIRS - LIGHT/MED DUTY TRKS (4 @ \$300/EA)				\$1,200	
			OIL CHANGES - HEAVY DUTY TRK (1 @ 4/YR @ \$50/EA)				\$200	
			OIL CHANGES - LIGHT DUTY TRKS (3 @ 2/YR @ \$40/EA)				\$240	
			OIL CHANGES - MED DUTY TRK (DEISEL) (1 @ 2/YR @ \$65/EA)				\$130	
			TRAILER MAINTENANCE				\$775	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4103 BRIDGE & CONCRETE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54900	54100	OTHER CHARGES/OBLIGATIONS	\$400	\$0	\$300	\$400	0.0%
			REIMBURSEMENT FOR DAMAGES DURING CONSTRUCTION				\$300	
			WASTE DISPOSAL				\$100	
110	54917	54100	ADMIN EXP	\$20,985	\$0	\$20,985	\$20,985	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				\$20,985	
110	55200	54100	OPERATING SUPPLIES	\$1,340	\$1,667	\$1,340	\$1,140	(14.9%)
			CHAINSAW BARS AND CHAINS				\$50	
			FLOOR DRY				\$80	
			HUSTLER MOWER BLADES (2)				\$50	
			PAPER PRODUCTS				\$50	
			PLYWOOD				\$75	
			PROPANE				\$75	
			ROPES AND CHAINS				\$25	
			SAW BLADES FOR HAND SAWS				\$50	
			SCAG MOWER BLADES (2)				\$100	
			SHOVELS, RAKES, BROOMS				\$75	
			TAPE MEASURES, LINE LEVEL, CHALK LINE				\$25	
			THORITE				\$50	
			UNIFORM REPLACEMENT (6 EMP)				\$50	
			WEEDEATER STRING AND EDGING BLADES				\$50	
			WELDING SUPPLIES, AIR GUNS, CONCRETE NAILS, SPRAYERS, KEROSENE, BUCKETS, MOPS, FILTERS, PAINT AND CLEANING SUPPLIES				\$335	
110	55204	54100	SAFETY SUPPLIES	\$710	\$732	\$710	\$710	0.0%
			BACK BRACES				\$50	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4103 BRIDGE & CONCRETE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55204	54100	SAFETY SUPPLIES	\$710	\$732	\$710	\$710	0.0%
			<i>FIRE EXTINGUISHER REPAIRS/MAINTENANCE</i>				\$260	
			<i>FIRST AID KIT AND SUPPLIES</i>				\$200	
			<i>SAFETY GLASSES, KNEE PADS, HARD HATS, WORK GLOVES</i>				\$100	
			<i>SAFETY VESTS</i>				\$100	
110	55208	54100	TOOLS	\$1,000	\$1,169	\$1,020	\$1,000	0.0%
			<i>BULL FLOATS & CONCRETE TOOLS</i>				\$271	
			<i>CIRCULAR SAW</i>				\$100	
			<i>ELECTRIC SHEARS</i>				\$100	
			<i>HAMMERS, PRY BARS, AND OTHER SMALL TOOLS</i>				\$179	
			<i>PRESSURE WASHER HOSE REEL</i>				\$100	
			<i>RECHARGEABLE BATTERIES</i>				\$100	
			<i>WELDING HOSE REEL</i>				\$150	
110	55211	54100	FUEL	\$17,750	\$15,955	\$20,000	\$24,500	38.0%
			<i>DIESEL - (2,400 GALS @ \$3.50/GAL)</i>				\$8,400	
			<i>GAS - (1,400 GALS @ \$3.50/GAL)</i>				\$4,900	
			<i>GAS - (3) ZTR MOWERS (3,200 GALS @ \$3.50/GAL)</i>				\$11,200	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4103 BRIDGE & CONCRETE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55402	54100	SUBSCRIPTIONS	\$800	\$729	\$800	\$1,094	36.8%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$281	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				\$728	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$69	
			IT - SECURITY AWARENESS (1)				\$16	
110	55403	54100	EDUCATION & TRAINING	\$0	\$88	\$0	\$0	100.0%
Non Personal Expenditures				\$64,659	\$36,101	\$65,089	\$72,908	12.8%
Center: 4103 BRIDGE & CONCRETE				\$396,468	\$227,680	\$324,423	\$427,403	7.8%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4104 MAINTENANCE SHOP AND WAREHOUSE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	\$494,698	\$417,508	\$493,512	\$465,778	(5.8%)
110	51400	54100	OVERTIME	\$3,055	\$2,762	\$0	\$3,155	3.3%
110	52100	54100	FICA TAXES	\$38,097	\$30,765	\$37,199	\$35,875	(5.8%)
110	52200	54100	RETIREMENT CONTRIBUTIONS	\$60,795	\$49,025	\$62,047	\$58,147	(4.4%)
110	52300	54100	LIFE & HEALTH INSURANCE	\$119,447	\$89,378	\$110,073	\$114,576	(4.1%)
110	52400	54100	WORKERS' COMPENSATION	\$11,012	\$11,176	\$12,471	\$10,474	(4.9%)
Personnel Expenditures				\$727,104	\$600,614	\$715,302	\$688,005	(5.4%)
110	54000	54100	TRAVEL AND PER DIEM	\$1,460	\$0	\$0	\$1,460	0.0%
			<i>LODGING - VEHICLE REPAIR/EVT TRAINING (2 EMP @ 4 NIGHTS @ \$135/NIGHT)</i>				\$1,080	
			<i>PER DIEM - VEHICLE REPAIR/EVT TRAINING (2 EMP @ 5 DAYS @ \$38/DAY)</i>				\$380	
110	54100	54100	COMMUNICATIONS & FREIGHT	\$2,510	\$842	\$2,500	\$2,070	(17.5%)
							\$240	
			<i>CISCO DEVICE/FEATURE (DEVICE - 8, DID - 5)</i>				\$179	
			<i>CISCO PHONE CONNECTION</i>				\$267	
			<i>INTERNET CONNECTIVITY (BANDWIDTH)</i>				\$754	
			<i>SHIPPING</i>				\$150	
			<i>VERIZON AIR CARD (\$40/MO)</i>				\$480	
110	54300	54100	UTILITY SERVICES	\$10,404	\$7,622	\$10,404	\$11,520	10.7%
			<i>DUMPSTER SVC (4YD & 6YD)</i>				\$5,278	
			<i>ELECTRIC SVC</i>				\$6,242	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4104 MAINTENANCE SHOP AND WAREHOUSE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54400	54100	RENTALS AND LEASES	\$12,190	\$5,521	\$12,190	\$10,690	(12.3%)
			EQUIPMENT RENTAL - SMALL TOOL				\$316	
			MAT, SOAP & MECHANIC TOWEL RENTAL				\$3,328	
			OXYGEN/ACETYLENE & WIRE WELDER GAS TANK RENTAL				\$2,350	
			PARTS CLEANER RENTAL				\$1,000	
			UNIFORM RENTAL (11 EMP)				\$1,963	
			UTILITY RENTAL & SECURITY LIGHTS				\$1,733	
110	54500	54100	INSURANCE	\$9,173	\$6,825	\$9,173	\$8,465	(7.7%)
			EMPLOYEE LIABILITY (11 @ \$235/EA)				\$2,585	
			LIGHT TRUCKS (2 @ \$735/EA)				\$1,470	
			MED DUTY TRUCKS (6 @ \$735/EA)				\$4,410	
110	54600	54100	REPAIR & MAINTENANCE	\$56,939	\$54,493	\$56,939	\$57,809	1.5%
			CISCO INTERNET HARDWARE				\$355	
			EXECUTIME LICENSES (14)				\$196	
			FABRICATION/MAINTENANCE OF SHOP EQUIPMENT				\$11,440	
			FIRE EXTINGUISHER REPAIR/MAINTENANCE				\$1,300	
			IT - ACHIC035-WO-ASSET ID ON WO RESULTS INFO				\$679	
			IT - ACHIC038-QUICK ENTRY PARTS PROCESSING				\$1,697	
			IT - ACHIC046-WO-ADD MILEAGE TO VEHICLE FUEL INTER				\$961	
			IT - CLIENT DEVICE MGMT (2)				\$29	
			IT - CPLUS WORK ORDERS				\$5,429	
			IT - NETWORK DEVICE MGMT				\$731	
			IT - REMOTE ACCESS (3) - LICENSE				\$31	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4104 MAINTENANCE SHOP AND WAREHOUSE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	\$56,939	\$54,493	\$56,939	\$57,809	1.5%
			IT - SECURITY INFO & EVENT MGMT (2)				\$35	
			IT - SERVICE MGMT (2)				\$166	
			MAINTENANCE TO INGROUND LIFTS				\$7,000	
			MAINTENANCE TO OVERHEAD CRANES				\$7,000	
			MAJOR REPAIRS - LIGHT DUTY TRKS (2 @ \$1,300/EA)				\$2,600	
			MAJOR REPAIRS - MEDIUM DUTY TRUCKS (6 @ \$1,300/EA)				\$7,800	
			MINOR REPAIRS - LIGHT DUTY TRKS (2 @ \$300/EA)				\$600	
			MINOR REPAIRS - MEDIUM DUTY TRUCKS (6 @ \$300/EA)				\$1,800	
			OIL CHANGES - LIGHT DUTY TRKS (2 @ 4/YR @ \$40/EA)				\$320	
			OIL CHANGES - MED DUTY TRK (6 @ 4/YR @ \$40/EA)				\$960	
			TIRES - LIGHT DUTY TRKS (2 @ 4 TIRES/EA \$160/EA)				\$1,280	
			TIRES - MED DUTY TRK (6 @ 4 @ \$225/EA)				\$5,400	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	\$600	\$1,010	\$600	\$600	0.0%
			BRAKE WASHER SERVICE				\$102	
			HAZARDOUS WASTE DISPOSAL				\$95	
			OIL FILTER DISPOSAL				\$200	
			USED OIL DRY DISPOSAL				\$101	
			WASTE ANTIFREEZE DISPOSAL				\$102	
110	54917	54100	ADMIN EXP	\$41,970	\$0	\$41,970	\$41,970	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				\$41,970	

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 4104 MAINTENANCE SHOP AND WAREHOUSE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55100	54100	OFFICE SUPPLIES	\$550	\$610	\$550	\$550	0.0%
			<i>CALCULATOR PAPER, RIBBONS, CLIPS</i>				\$300	
			<i>FOLDERS, DESK PADS, BINDERS</i>				\$150	
			<i>PENS, PENCILS, DRYLINE, COPY PAPER</i>				\$100	
110	55200	54100	OPERATING SUPPLIES	\$6,518	\$14,813	\$6,518	\$9,517	46.0%
			<i>BRAKLEEN, WYPALLS, THRUST FLUID</i>				\$400	
			<i>COMPUTER REPLACEMENT (1 @ \$999)</i>				\$999	
			<i>FLOOR DRY, BROOMS, SHOVELS</i>				\$645	
			<i>FUSES, LIGHT BULBS, FLUIDS, CRANE PARTS & PARTS NOT AVAILABLE IN WAREHOUSE</i>				\$2,140	
			<i>GRINDING/BUFFER WHEELS, CLAMPS, NUTS, BOLTS, METAL</i>				\$1,939	
			<i>PAPER PRODUCTS</i>				\$100	
			<i>SHOP CLEANING PRODUCTS</i>				\$851	
			<i>UNIFORM REPLACEMENT</i>				\$300	
			<i>WIRE, WELDING RODS & TIPS</i>				\$2,143	
110	55204	54100	SAFETY SUPPLIES	\$550	\$723	\$550	\$550	0.0%
			<i>FIRE EXTINGUISHER REPLACEMENT</i>				\$400	
			<i>FIRST AID KIT SUPPLIES</i>				\$50	
			<i>SAFETY GLASSES & BACK BRACES</i>				\$50	
			<i>WELDING GOGGLES, FACE PLATES, HELMETS, GLOVES & SLEEVES</i>				\$50	
110	55208	54100	TOOLS	\$2,000	\$2,522	\$2,000	\$3,000	50.0%
			<i>HAND TOOLS</i>				\$3,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4104 MAINTENANCE SHOP AND WAREHOUSE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55211	54100	FUEL	\$15,450	\$17,722	\$20,000	\$24,500	58.6%
			DIESEL - (6) MED DUTY TRK (5,180 GALS @ \$3.50/GAL)				\$18,130	
			GAS - (2) LIGHT DUTY TRUCKS (1,820 GALS @ \$3.50/GAL)				\$6,370	
110	55402	54100	SUBSCRIPTIONS	\$2,398	\$2,928	\$2,398	\$3,065	27.8%
			CATEPILLAR SIS SUBSCRIPTION				\$715	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$656	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (2)				\$1,456	
			IT - REMOTE ACCESS (3) - SUBSCRIPTION				\$207	
			IT - SECURITY AWARENESS (2)				\$31	
110	55403	54100	EDUCATION & TRAINING	\$1,600	\$610	\$0	\$1,600	0.0%
			VEHICLE REPAIR/MAINT TRAINING (2)				\$1,600	
Non Personal Expenditures				\$164,312	\$116,242	\$165,792	\$177,366	7.9%
Center: 4104 MAINTENANCE SHOP AND WAREHOUSE				\$891,416	\$716,856	\$881,094	\$865,371	(2.9%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4106 RIGHT OF WAY MAINTENANCE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	\$305,032	\$216,758	\$268,611	\$309,881	1.6%
110	51400	54100	OVERTIME	\$2,062	\$3,712	\$2,062	\$2,107	2.2%
110	52100	54100	FICA TAXES	\$23,490	\$16,192	\$20,667	\$23,872	1.6%
110	52200	54100	RETIREMENT CONTRIBUTIONS	\$33,227	\$24,105	\$29,861	\$37,158	11.8%
110	52300	54100	LIFE & HEALTH INSURANCE	\$104,160	\$79,899	\$97,269	\$104,160	0.0%
110	52400	54100	WORKERS' COMPENSATION	\$23,956	\$17,276	\$21,586	\$29,890	24.8%
110	52500	54100	UNEMPLOYMENT COMPENSATION	\$0	\$2,250	\$0	\$0	100.0%
Personnel Expenditures				\$491,927	\$360,192	\$440,056	\$507,068	3.1%
110	54400	54100	RENTALS AND LEASES	\$1,500	\$443	\$1,500	\$1,500	0.0%
			UNIFORM RENTAL (10 EMP)				\$1,500	
110	54500	54100	INSURANCE	\$4,270	\$3,046	\$4,270	\$4,555	6.7%
			EMPLOYEE LIABILITY (10 @ \$235/EA)				\$2,350	
			MED DUTY TRUCKS (3 @ \$735/EA)				\$2,205	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4106 RIGHT OF WAY MAINTENANCE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54600	54100	REPAIR & MAINTENANCE	\$56,317	\$45,096	\$56,317	\$55,968	(0.6%)
			BATWING MOWERS (10) MAINTENANCE				\$16,000	
			BUSH HOG MOWERS (4) MAINTENANCE				\$2,000	
			EXECUTIME LICENSES (10)				\$140	
			FIRE EXTINGUISHER REPAIR/MAINTENANCE				\$140	
			MAJOR REPAIRS - TRKS (2 @ \$1,300/EA)				\$2,600	
			MINOR REPAIRS - MED DUTY TRKS (2 @ \$300/EA)				\$600	
			MOWING TRACTORS (13) MAINTENANCE				\$24,208	
			OIL CHANGES - MED DUTY TRUCKS (3 @ 4/YR @ \$40/EA)				\$480	
			SIDE ARM MOWERS (3) MAINTENANCE				\$9,800	
110	54900	54100	OTHER CHARGES/OBLIGATIONS	\$5,126	\$4,353	\$5,126	\$4,353	(15.1%)
			SPRING LAKE RIGHT OF WAY MOWING				\$4,353	
110	54917	54100	ADMIN EXP	\$33,565	\$0	\$33,565	\$33,565	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				\$33,565	
110	55200	54100	OPERATING SUPPLIES	\$1,066	\$351	\$1,066	\$1,066	0.0%
			HARDWARE SUPPLIES				\$266	
			HARDWARE, RAKES, SHOVELS (FOR ALL 3 UNITS)				\$100	
			MOWING SUPPLIES				\$100	
			PAPER PRODUCTS & SOAP (FOR ALL 3 UNITS)				\$200	
			UNIFORM REPLACEMENT				\$400	
110	55204	54100	SAFETY SUPPLIES	\$259	\$284	\$259	\$259	0.0%
			EAR PROTECTION / DUST CONTROL MASKS				\$109	
			FIRE EXTINGUISHER REPLACEMENT				\$150	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4106 RIGHT OF WAY MAINTENANCE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55211	54100	FUEL	\$47,683	\$53,681	\$75,000	\$77,256	62.0%
			<i>DIESEL - (10) MOWING TRACTORS (17,500 GALS @ \$3.50/GAL)</i>				\$61,250	
			<i>DIESEL - (3) MED DUTY TRKS/CREW CABS (1,573 GALS @ \$3.50/GAL)</i>				\$5,506	
			<i>DIESEL - (3) SIDEARM TRACTORS (3,000 GALS @ \$3.50/GAL)</i>				\$10,500	
110	55300	54100	ROAD MATERIALS & SUPPLIES	\$515	\$0	\$0	\$0	(100.0%)
110	55402	54100	SUBSCRIPTIONS	\$0	\$0	\$0	\$468	100.0%
			<i>IT - COMMUNICATIONS & SUBSCRIPTIONS</i>				\$468	
110	55403	54100	EDUCATION & TRAINING	\$480	\$0	\$0	\$3,500	629.2%
			<i>COMM DRIVERS LICENSE REIMBURSEMENT (1 @ \$3,500/EA)</i>				\$3,500	
Non Personal Expenditures				\$150,781	\$107,254	\$177,103	\$182,490	21.0%
Center: 4106 RIGHT OF WAY MAINTENANCE				\$642,708	\$467,446	\$617,159	\$689,558	7.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4108 COUNTY SHELL PIT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	51200	54100	REGULAR SALARIES & WAGES	\$87,146	\$70,343	\$90,170	\$96,790	11.1%
110	51400	54100	OVERTIME	\$1,023	\$662	\$1,023	\$1,089	6.5%
110	52100	54100	FICA TAXES	\$6,745	\$5,096	\$6,825	\$7,487	11.0%
110	52200	54100	RETIREMENT CONTRIBUTIONS	\$9,540	\$7,875	\$9,958	\$11,657	22.2%
110	52300	54100	LIFE & HEALTH INSURANCE	\$20,832	\$15,657	\$19,129	\$20,832	0.0%
110	52400	54100	WORKERS' COMPENSATION	\$4,215	\$3,453	\$4,404	\$5,266	24.9%
Personnel Expenditures				\$129,501	\$103,085	\$131,509	\$143,121	10.5%
110	53400	54100	CONTRACTUAL SERVICES	\$1,360	\$0	\$1,000	\$250	(81.6%)
			MITIGATION MAINTENANCE				\$250	
110	54100	54100	COMMUNICATIONS & FREIGHT	\$1,900	\$1,726	\$1,900	\$1,900	0.0%
			PHONE SVC				\$1,900	
110	54300	54100	UTILITY SERVICES	\$7,828	\$6,741	\$6,000	\$6,652	(15.0%)
			DUMPSTER SVC				\$852	
			ELECTRIC SVC				\$5,800	
110	54400	54100	RENTALS AND LEASES	\$10,470	\$2,084	\$10,470	\$2,470	(76.4%)
			UNIFORM RENTAL (2 EMP)				\$300	
			WATER SERVICE - MOBILE HOME				\$1,920	
			WATER SERVICE CULLIGAN				\$250	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4108 COUNTY SHELL PIT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54500	54100	INSURANCE	\$1,522	\$1,131	\$1,522	\$4,360	186.5%
			EMPLOYEE LIABILITY (2 @ \$235/EA)				\$470	
			HVY DUTY TRUCK (2 @ \$1,210/EA)				\$2,420	
			LIGHT DUTY TRUCK (2 @ \$735/EA)				\$1,470	
110	54600	54100	REPAIR & MAINTENANCE	\$54,787	\$35,666	\$54,787	\$59,453	8.5%
			EXECUTIME LICENSES (2)				\$28	
			FIRE EXTINGUISHER REPAIRS/MAINTENANCE				\$200	
			MAINT - (1) MOTOR GRADER				\$3,000	
			MAINTENANCE TO RENTED EQUIPMENT				\$2,500	
			MAJOR REPAIRS - LIGHT DUTY (1 @ \$1,300/EA)				\$1,300	
			MAJOR REPAIRS (OFF ROAD) - HEAVY DUTY TRK (2 @ \$1,475/EA)				\$2,950	
			MINOR REPAIRS - HEAVY DUTY TRK (1 @ \$375/EA)				\$375	
			MINOR REPAIRS - LIGHT DUTY (1 @ 300/EA)				\$300	
			OIL CHANGES - HEAVY DUTY TRUCK (2 @ 4/YR @ \$50/EA)				\$400	
			OIL CHANGES - LIGHT DUTY (2 @ 3/YR \$40/EA)				\$240	
			REPAIR OF PUMP FOR MOBILE HOME				\$1,500	
			REPAIRS TO DRAGLINE				\$28,500	
			REPAIRS TO SHELL PIT LOADER				\$12,660	
			REPAIRS TO STACKER/SCREENER				\$3,000	
			REPAIRS/MAINTENANCE TO PUMPS				\$2,500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4108 COUNTY SHELL PIT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	54900	54100	OTHER CHARGES/OBLIGATIONS	\$2,950	\$3,132	\$2,950	\$1,950	(33.9%)
			ANNUAL ELECTRICAL INSPECTION				\$500	
			CHARLOTTE COUNTY ANNUAL PERMIT				\$1,250	
			FL DEPT OF AGRICULTURE - NEMATODE TESTING				\$200	
110	54917	54100	ADMIN EXP	\$20,985	\$0	\$20,985	\$20,985	0.0%
			COST ALLOCATION REIMBURSEMENT - GEN FUND				\$20,985	
110	55100	54100	OFFICE SUPPLIES	\$250	\$290	\$250	\$250	0.0%
			OFFICE SUPPLIES				\$250	
110	55200	54100	OPERATING SUPPLIES	\$1,200	\$1,743	\$1,200	\$7,980	565.0%
			EQUIPMENT WASHING SOAP				\$100	
			HARDWARE SUPPLIES				\$200	
			INK CATRIDGES				\$200	
			IT INFRASTRUCTURE NETWORK UPGRADES				\$5,200	
			NEW SCANNER				\$500	
			OFFICE PHONE				\$500	
			OXYGEN / ACETYLENE				\$150	
			PAPER PRODUCTS				\$200	
			PRINTER				\$380	
			SHOVELS, RAKES, MOPS, CLEANING SUPPLIES				\$150	
			UNIFORM REPLACEMENT				\$200	
			WYPALLS, HAND WIPES, GREASE REMOVER				\$200	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4108 COUNTY SHELL PIT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	55204	54100	SAFETY SUPPLIES	\$175	\$216	\$175	\$175	0.0%
			<i>FIRE EXTINGUISHER REPLACEMENT</i>				\$50	
			<i>FIRST AID KIT SUPPLIES</i>				\$50	
			<i>HARD HATS, SAFETY VESTS, GLOVES, RAIN GEAR</i>				\$75	
110	55211	54100	FUEL	\$24,002	\$31,775	\$24,002	\$36,053	50.2%
			<i>DIESEL - (2) PUMPS (1,300 GALS @ \$3.50/GAL)</i>				\$4,550	
			<i>DIESEL - DRAGLINE (2,818 GALS @ \$3.50/GAL)</i>				\$9,863	
			<i>DIESEL - LOADER (2,885 GALS @ \$3.50/GAL)</i>				\$10,097	
			<i>DIESEL - MOTOR GRADER (150 GALS @ \$3.50/GAL)</i>				\$525	
			<i>DIESEL - OFF ROAD TRUCK (1,430 GALS @ 3.50/GAL)</i>				\$5,005	
			<i>DIESEL - SCREENER (400 GAL @ \$3.50/GAL)</i>				\$1,400	
			<i>GAS - HVY DUTY (300 GALS @ \$3.50/GAL)</i>				\$1,050	
			<i>GAS - LIGHT DUTY TRUCKS (2) (1,000 GALS @ \$3.50/GAL)</i>				\$3,500	
			<i>GAS/OIL FOR MISCELLANEOUS HAND TOOLS/EQUIPMENT (18 GALS @ \$3.50/GAL)</i>				\$63	
110	55402	54100	SUBSCRIPTIONS	\$0	\$0	\$0	\$94	100.0%
			<i>IT - COMMUNICATIONS & SUBSCRIPTIONS</i>				\$94	
Non Personal Expenditures				\$127,429	\$84,504	\$125,241	\$142,572	11.9%
Center: 4108 COUNTY SHELL PIT				\$256,930	\$187,589	\$256,750	\$285,693	11.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4230 ASPHALT PLANT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
420	51200	53900	REGULAR SALARIES & WAGES	\$35,360	\$18,656	\$25,586	\$32,760	(7.4%)
420	51400	53900	OVERTIME	\$0	\$455	\$29	\$0	100.0%
420	52100	53900	FICA TAXES	\$2,705	\$1,148	\$1,736	\$2,506	(7.4%)
420	52200	53900	RETIREMENT CONTRIBUTIONS	\$3,826	\$2,096	\$2,780	\$3,902	2.0%
420	52300	53900	LIFE & HEALTH INSURANCE	\$10,416	\$5,211	\$6,948	\$10,416	0.0%
420	52400	53900	WORKERS' COMPENSATION	\$1,690	\$396	\$541	\$816	(51.7%)
Personnel Expenditures				\$53,997	\$27,961	\$37,620	\$50,400	(6.7%)
420	53100	53900	PROFESSIONAL SERVICES	\$2,000	\$0	\$2,000	\$2,000	0.0%
			<i>FDOT CERTIFIED MIX DESIGN</i>				\$2,000	
420	53400	53900	CONTRACTUAL SERVICES	\$6,700	\$7,977	\$6,700	\$6,700	0.0%
			<i>AIR QUALITY EMISSIONS TEST</i>				\$5,000	
			<i>ANNUAL OPERATING REPORT</i>				\$1,700	
420	53434	53900	HAULING	\$35,900	\$0	\$29,500	\$29,500	(17.8%)
			<i>REIMBURSEMENT FOR SHUTTLING MATERIAL (7,000 TONS @ \$1.00/TN)</i>				\$7,000	
			<i>REIMBURSEMENT TO R&B FOR SAND HAULING (3,750 TONS @ \$6.00/TON)</i>				\$22,500	
420	54000	53900	TRAVEL AND PER DIEM	\$13,980	\$0	\$945	\$945	(93.2%)
			<i>LODGING - TRAINING (1 EMP @ 5 NIGHTS @ \$135/NIGHT)</i>				\$675	
			<i>MILEAGE/TOLLS/PARKING (5 DAYS)</i>				\$80	
			<i>PER DIEM - TRAINING (1 EMP @ 5 DAYS @ \$38/DAY)</i>				\$190	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4230 ASPHALT PLANT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
420	54100	53900	COMMUNICATIONS & FREIGHT	\$2,438	\$1,395	\$2,438	\$2,777	13.9%
			AIR CARD (1 @ \$40/MO)				\$480	
			CISCO DEVICE/FEATURE (DEVICE - 2, DID - 0)				\$45	
			CISCO PHONE CONNECTION				\$64	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$1,001	
			LONG DISTANCE CHARGES				\$187	
			SHIPPING				\$1,000	
420	54300	53900	UTILITY SERVICES	\$21,000	\$13,406	\$14,500	\$14,500	(31.0%)
			ELECTRIC SVC				\$14,500	
420	54400	53900	RENTALS AND LEASES	\$73,854	\$73	\$66,018	\$66,018	(10.6%)
			EQUIPMENT RENTAL				\$65,880	
			PROPANE TANK RENTAL COKER FUEL				\$24	
			WATER COOLER RENTAL CULLIGAN				\$114	
420	54500	53900	INSURANCE	\$235	\$155	\$235	\$235	0.0%
			EMPLOYEE LIABILITY (1 @ \$235/EA)				\$235	
420	54600	53900	REPAIR & MAINTENANCE	\$86,546	\$103,175	\$68,945	\$72,577	(16.1%)
			1 HR LOAD TEST ON 1,000KW GEN SET				\$500	
			ANTI-SIEZE/RELEASE AGENT				\$6,400	
			BANDWIDTH (ONE-TIME INSTALL)				\$32	
			CAMERA & DAC MAINTENANCE (1 CAMERA/0 DAC))				\$225	
			CERTIFY/MAINTENANCE ON SCALE AT PLANT				\$1,000	
			CISCO INTERNET HARDWARE				\$89	
			FIRE EXTINGUISHER REPAIR AND MAINTENANCE				\$300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4230 ASPHALT PLANT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
420	54600	53900	REPAIR & MAINTENANCE	\$86,546	\$103,175	\$68,945	\$72,577	(16.1%)
			<i>IT - CISCO NETWORK EQUIPMENT</i>				\$24	
			<i>IT - NETWORK DEVICE MGMT</i>				\$1,607	
			<i>MAINTENANCE OF GENERATORS</i>				\$4,000	
			<i>OIL FOR PLANT</i>				\$1,000	
			<i>PARADIGM MAINTENANCE FOR SCALE SYSTEM (UP GRADE TO SYSTEM)</i>				\$5,400	
			<i>PLANT REPAIRS</i>				\$50,000	
			<i>THERMAL HEATING FLUID (2 @ \$1,000/DRUM)</i>				\$2,000	
420	54600Z	53900	PROJECT REPAIR & MAINT	\$1,143,608	\$4,855	\$1,234,433	\$1,220,250	6.7%
			<i>R&M SET ASIDE (\$4.00 X 23,920 TONS)</i>				\$95,680	
			<i>ROLLOVER PROJECT 14014 ASPHALT R&M SET-A-SIDE FEES</i>				\$1,124,570	
420	54900	53900	OTHER CHARGES/OBLIGATIONS	\$89,839	\$2,025	\$129,100	\$129,100	43.7%
			<i>ADMINISTRATIVE CLERICAL</i>				\$9,500	
			<i>LABOR REIMB FOR 2 R&B EMPLOYEES</i>				\$119,600	
420	55100	53900	OFFICE SUPPLIES	\$804	\$757	\$804	\$804	0.0%
			<i>COPY PAPER (2 BOXES @ \$50/EA)</i>				\$100	
			<i>OFFICE SUPPLIES</i>				\$344	
			<i>TICKET PRINTER PAPER (4 @ \$90/EA)</i>				\$360	
420	55200	53900	OPERATING SUPPLIES	\$0	(\$257,597)	\$1,000	\$1,000	100.0%
			<i>OPERATING SUPPLIES</i>				\$1,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4230 ASPHALT PLANT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
420	55204	53900	SAFETY SUPPLIES	\$300	\$299	\$300	\$300	0.0%
			<i>FIRE EXTINGUISHER REPLACEMENT</i>				\$200	
			<i>SAFETY GOGGLES, EAR PLUGS, HARD HATS</i>				\$100	
420	55211	53900	FUEL	\$172,702	\$51,655	\$140,823	\$140,823	(18.5%)
			<i>DIESEL - GENERATOR (4,305 GALS @ \$3.50/GAL)</i>				\$15,068	
			<i>DIESEL - SUPPLEMENT FUEL (35,880 GALS @ \$3.50/GAL)</i>				\$125,580	
			<i>GAS - HANDTOOLS (50 GALS @ \$3.50/GAL)</i>				\$175	
420	55300	53900	ROAD MATERIALS & SUPPLIES	\$2,204,075	\$1,734,483	\$1,327,060	\$1,327,060	(39.8%)
			<i>ASPHALT BINDER (956 TONS @ \$625/TN)</i>				\$597,500	
			<i>GRANITE ROCK (5,980 TONS @ \$50.00/TN)</i>				\$299,000	
			<i>GRANITE SCREENINGS (8,372 TONS @ \$48.00/TN)</i>				\$401,856	
			<i>PROCESSED RECY ASPHALT PAVEMENT (5,980 TONS @ \$3/TN)</i>				\$17,940	
			<i>SAND (3,588 TONS @ \$3.00 TN)</i>				\$10,764	
420	55403	53900	EDUCATION & TRAINING	\$2,200	\$1,020	\$1,100	\$1,100	(50.0%)
			<i>FDOT CERTIFICATIONS (1 EMP @ \$1,100/EA)</i>				\$1,100	
420	55900	53900	DEPRECIATION EXPENSE	\$122,930	\$0	\$122,930	\$122,930	0.0%
			<i>ESTIMATED DEPRECIATION EXPENSE</i>				\$122,930	
420	59700	53900	INVENTORY ADJ ACCT EXP	\$0	\$0	\$0	\$0	100.0%
Non Personal Expenditures				\$3,979,111	\$1,663,679	\$3,148,831	\$3,138,619	(21.1%)
Center: 4230 ASPHALT PLANT				\$4,033,108	\$1,691,640	\$3,186,451	\$3,189,019	(20.9%)

ROAD & BRIDGE OTHER

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6303 NATURAL RESOURCES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	53700	REGULAR SALARIES & WAGES	\$202,906	\$140,329	\$183,446	\$231,978	14.3%
005	51400	53700	OVERTIME	\$507	\$378	\$507	\$550	8.5%
005	52100	53700	FICA TAXES	\$15,607	\$9,902	\$13,633	\$17,836	14.3%
005	52200	53700	RETIREMENT CONTRIBUTIONS	\$22,074	\$15,401	\$20,014	\$30,507	38.2%
005	52300	53700	LIFE & HEALTH INSURANCE	\$28,011	\$28,660	\$31,265	\$33,035	17.9%
005	52400	53700	WORKERS' COMPENSATION	\$4,181	\$3,186	\$4,176	\$6,457	54.4%
Personnel Expenditures				\$273,286	\$197,856	\$253,041	\$320,363	17.2%
005	53100Z	53700	PROJECT PROFESSIONAL SVC	\$0	\$0	\$0	\$58,750	100.0%
			<i>FY22-23 ADDITIONAL FUNDING PROJECT 19041 SEBRING WMP</i>				\$15,000	
			<i>ROLLOVER PROJECT 19041 SEBRING WMP</i>				\$43,750	
005	53400	53700	CONTRACTUAL SERVICES	\$300	\$60	\$0	\$200	(33.3%)
			<i>WATER SAMPLING SHORT ENVIRONMENTAL</i>				\$200	
005	53400Z	53700	PROJECT CONTRACTUAL SVC	\$73,630	(\$5,832)	\$0	\$41,259	(44.0%)
			<i>ROLLOVER PROJECT 17023 JACK CREEK WATERSHED MNGMNT PLAN</i>				\$41,259	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6303 NATURAL RESOURCES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54000	53700	TRAVEL AND PER DIEM	\$1,730	\$0	\$0	\$2,207	27.6%
			<i>LODGING - FISC CONFERENCE (2 EMP @ 3 NIGHTS @ \$135/NIGHT)</i>				\$810	
			<i>LODGING - FLMS CONFERENCE (1 EMP @ 4 NIGHTS @ \$135/NIGHT)</i>				\$540	
			<i>LODGING - TORTOISE TRAINING (1 EMP @ 1 NIGHTS @ \$135/NIGHT)</i>				\$135	
			<i>PER DIEM - FISC CONFERENCE (2 EMP @ 3 DAYS @ \$38/DAY)</i>				\$228	
			<i>PER DIEM - FLMS CONFERENCE (1 EMP @ 4 DAYS @ \$38/DAY)</i>				\$152	
			<i>PER DIEM - NATURAL RESOURCES PROFESSIONAL COURSE (1 EMP @ 8 NIGHTS @ \$38/DAY)</i>				\$304	
			<i>PER DIEM - TORTOISE TRAINING (1 DAYS @ \$38/DAY)</i>				\$38	
005	54100	53700	COMMUNICATIONS & FREIGHT	\$1,868	\$1,110	\$0	\$1,282	(31.4%)
							\$600	
			<i>CISCO DEVICE/FEATURE (DEVICE - 4, DID - 1)</i>				\$90	
			<i>CISCO PHONE CONNECTION</i>				\$115	
			<i>INTERNET CONNECTIVITY (BANDWIDTH)</i>				\$377	
			<i>POSTAGE (UPS)</i>				\$100	
005	54400	53700	RENTALS AND LEASES	\$770	\$255	\$0	\$370	(51.9%)
			<i>UNIFORM RENTAL (2 EMP)</i>				\$370	
005	54500	53700	INSURANCE	\$2,358	\$1,726	\$0	\$3,145	33.4%
			<i>EMPLOYEE LIABILITY (4 @ \$235/EA)</i>				\$940	
			<i>LIGHT TRUCKS (3 @ \$735/EA)</i>				\$2,205	
005	54600	53700	REPAIR & MAINTENANCE	\$10,099	\$7,328	\$0	\$12,788	26.6%
			<i>BOAT INSTRUMENTATION - SMIS MULTI-FUNCTION GAGE (NR-16)</i>				\$400	
			<i>CAMERA & DAC MAINTENANCE - RB NATURAL RESOURCES (1 CAMERAS/ 2 DAC)</i>				\$918	
			<i>CISCO INTERNET HARDWARE</i>				\$178	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6303 NATURAL RESOURCES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	53700	REPAIR & MAINTENANCE	\$10,099	\$7,328	\$0	\$12,788	26.6%
			CISCO MAINTENANCE				\$60	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 3)				\$1,715	
			EXECUTIME LICENSES (4)				\$56	
			IT - CLIENT DEVICE MGMT (6)				\$85	
			IT - NETWORK DEVICE MGMT				\$731	
			IT - REMOTE ACCESS (1) - LICENSE				\$171	
			IT - SECURITY INFO & EVENT MGMT (6)				\$105	
			IT - SERVICE MGMT (3)				\$249	
			MAINT - NR-15 & NR-16 BOAT & TRAILOR				\$500	
			MAINT/OIL - 2004 KUBOTA TRACTOR (PR-100) (2 @ \$40/EA)				\$80	
			MAJOR REPAIRS (NR-20, PR-100 & NR-23) (3 @ \$1,300/EA)				\$3,900	
			MINOR REPAIRS (NR-9, NR-14, NR-24, PR-100, & PR-101) (5 @ \$300/EA)				\$1,500	
			OIL CHANGES - LIGHT DUTY TRKS (3 @ 3/YR @ \$40/EA)				\$360	
			TIRES - 2016 BOAT TRAILER (4 @ \$45/EA)				\$180	
			TIRES - NR-20 F150 PICK UP & NR-24 CHEVY (2 @ \$800)				\$1,600	
005	54800Z	53700	PROJECT PROMOTIONAL ACT	\$7,574	\$0	\$0	\$0	(100.0%)
005	54900	53700	OTHER CHARGES/OBLIGATIONS	\$0	\$146	\$0	\$0	100.0%
005	54954Z	53700	PROJECT GARBAGE CARTS	\$25,711	\$6,990	\$0	\$0	(100.0%)
005	55100	53700	OFFICE SUPPLIES	\$370	\$379	\$0	\$397	7.3%
			COPY PAPER (8 CASES @ \$32/EA)				\$256	
			PENS, NOTEPADS, POST-IT NOTES				\$60	
			PLANNER REFILLS (3)				\$81	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6303 NATURAL RESOURCES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	53700	OPERATING SUPPLIES	\$2,146	\$1,399	\$0	\$1,830	(14.7%)
			ADMIN REDUCTION PER DEPT				(\$150)	
			CHEMICALS				\$500	
			COPIER CHARGES - B & W , COLOR-REIMBURSE ROAD AND BRIDGE				\$180	
			COPIER REIMBURSEMENT TO ROAD AND BRIDGE				\$400	
			TOOLS				\$800	
			UNIFORM REPLACEMENT				\$100	
005	55204	53700	SAFETY SUPPLIES	\$445	\$460	\$0	\$395	(11.2%)
			FIRST AID KITS				\$120	
			HEARING PROTECTION				\$55	
			LIFE JACKETS (1 @ \$125)				\$125	
			SAFETY GLASSES				\$50	
			WORK GLOVES				\$45	
005	55211	53700	FUEL	\$3,183	\$5,531	\$0	\$6,311	98.3%
			DIESEL - PR-100 (207 GALS @ \$3.50/GAL)				\$725	
			GAS - LIGHT DUTY TRKS (3) (1,166 GALS @ \$3.50/GAL)				\$4,081	
			GAS - NR-15 WORKBOAT (400 GALS @ \$3.50/GAL)				\$1,400	
			GAS NR-23 MOWER (30 GALS @ \$3.50/GAL)				\$105	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6303 NATURAL RESOURCES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55402	53700	SUBSCRIPTIONS	\$2,814	\$2,257	\$0	\$2,756	(2.1%)
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (2)				\$146	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$188	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (3)				\$2,184	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$191	
			IT - SECURITY AWARENESS (3)				\$47	
005	55403	53700	EDUCATION & TRAINING	\$3,150	\$0	\$0	\$3,800	20.6%
			NATURAL RESOURCES PROFESSIONAL COURSE				\$2,000	
			REGISTRATION - FISC (2 @ \$450/EA)				\$900	
			REGISTRATION - LAKE MANAGEMENT SOCIETY CONFERENCE (FLMS) (1 @ \$450/EA)				\$450	
			REGISTRATION - TORTOISE TRAINING (1 @ \$450/EA)				\$450	
Non Personal Expenditures				\$136,148	\$21,810	\$0	\$135,490	(0.5%)
005	56300Z	53700	PROJECT IMPROVEMENTS	\$0	\$0	\$0	\$260,000	100.0%
			FY22-23 ADDITIONAL FUNDING PROJECT 21062 LK JUNE IN THE WINTER CATFISH CREEK BMP'S				\$31,250	
			ROLLOVER PROJECT 21062 LK JUNE IN THE WINTER CATFISH CREEK BMP'S				\$228,750	
Capital Expenditures				\$0	\$0	\$0	\$260,000	100.0%
Center: 6303 NATURAL RESOURCES				\$409,434	\$219,665	\$253,041	\$715,853	74.8%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	53700	REGULAR SALARIES & WAGES	\$120,806	\$96,889	\$120,806	\$144,064	19.3%
005	51200Z	53700	PROJECT REGULAR SALARIES	\$147,063	\$106,722	\$138,738	\$160,741	9.3%
005	51400	53700	OVERTIME	\$405	\$0	\$0	\$206	(49.1%)
005	52100	53700	FICA TAXES	\$9,296	\$6,384	\$9,127	\$11,066	19.0%
005	52100Z	53700	PROJECT FICA TAXES	\$11,297	\$7,502	\$9,209	\$12,333	9.2%
005	52200	53700	RETIREMENT CONTRIBUTIONS	\$13,146	\$10,823	\$13,146	\$19,974	51.9%
005	52200Z	53700	PROJECT RETIREMENT CONT	\$15,978	\$11,765	\$14,610	\$19,205	20.2%
005	52300	53700	LIFE & HEALTH INSURANCE	\$31,248	\$25,280	\$31,248	\$32,810	5.0%
005	52300Z	53700	PROJECT LIFE & HEALTH INS	\$41,664	\$30,916	\$38,543	\$41,664	0.0%
005	52400	53700	WORKERS' COMPENSATION	\$4,011	\$3,333	\$4,011	\$5,393	34.5%
005	52400Z	53700	PROJECT WORKERS' COMP	\$5,983	\$3,537	\$4,491	\$6,485	8.4%
Personnel Expenditures				\$400,897	\$303,151	\$383,929	\$453,941	13.2%
005	53005Z	53700	PROJ DEP CONTRCT OPERATIN COVERALLS	\$101,847	\$37,870	\$56,680	\$106,527	4.6%
			MISC. HERBICIDES-STATE CONTRACT				\$4,680	
							\$101,847	
005	54000	53700	TRAVEL AND PER DIEM	\$3,633	\$1,597	\$3,633	\$3,633	0.0%
			LODGING - FAPMS (7 EMP @ 3 NIGHTS @ \$135/NIGHT)				\$2,835	
			PER DIEM - FAPMS (7 EMP @ 3 DAYS @ \$38/DAY)				\$798	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	53700	COMMUNICATIONS & FREIGHT	\$1,292	\$797	\$1,292	\$1,292	0.0%
							\$901	
			CISCO DEVICE/FEATURE (DEVICE - 2, DID - 1)				\$135	
			CISCO PHONE CONNECTION				\$65	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$191	
005	54300	53700	UTILITY SERVICES	\$1,925	\$2,567	\$1,925	\$2,138	11.1%
			ELECTRIC SVC - OFFICE				\$2,138	
005	54400	53700	RENTALS AND LEASES	\$1,048	\$486	\$1,048	\$1,048	0.0%
			UNIFORM RENTAL (7 EMP)				\$1,048	
005	54500	53700	INSURANCE	\$6,125	\$4,583	\$6,125	\$7,740	26.4%
			EMPLOYEE LIABILITY (7 @ \$235/EA)				\$1,645	
			HVY TRUCK (2 @ \$1,210/EA)				\$2,420	
			LIGHT/MED TRUCKS (5 @ \$735/EA)				\$3,675	
005	54600	53700	REPAIR & MAINTENANCE	\$22,057	\$10,622	\$22,057	\$17,481	(20.7%)
			A/C REPAIR/MAINT				\$300	
			ADMIN REDUCTION PER DEPARTMENT				(\$5,000)	
			ATV MAINTENANCE - WC79				\$1,700	
			CAMERA & DAC MAINTENANCE - RB WEED (1 CAMERAS/ 1 DAC)				\$566	
			CISCO INTERNET HARDWARE				\$67	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 1)				\$572	
			EXECUTIME LICENSES (7)				\$98	
			HYDRO PUMP KITS (12 @ \$73/EA)				\$876	
			IT - CLIENT DEVICE MGMT (1)				\$15	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	53700	REPAIR & MAINTENANCE	\$22,057	\$10,622	\$22,057	\$17,481	(20.7%)
			<i>IT - NETWORK DEVICE MGMT</i>				\$1,461	
			<i>IT - REMOTE ACCESS (1) - LICENSE</i>				\$11	
			<i>IT - SECURITY INFO & EVENT MGMT (1)</i>				\$18	
			<i>IT - SERVICE MGMT (1)</i>				\$83	
			<i>MAINTENANCE - AIRBOATS (6 @ 3/EA @ \$50/EA)</i>				\$900	
			<i>MAINTENANCE - JON BOAT</i>				\$2,100	
			<i>OIL CHANGES - AIRBOATS (6 @ 10 OIL CHANGES @ \$50/EA)</i>				\$3,000	
			<i>OIL CHANGES - HVY DUTY TRKS (2 @ 3/YR @ \$50/EA)</i>				\$300	
			<i>OIL CHANGES - LIGHT/MED DUTY TRKS (5 @ 3/YR @ \$40/EA)</i>				\$600	
			<i>TIRES - BOAT TRAILER (6 @ \$325/EA)</i>				\$1,950	
			<i>TIRES - LIGHT/MED DUTY TRKS (4 @ 4/EA @ \$179/EA)</i>				\$2,864	
			<i>VEHICLE MAINTENANCE - 350 CHEVY BLOCK</i>				\$5,000	
005	54900	53700	OTHER CHARGES/OBLIGATIONS	\$120	\$4	\$120	\$120	0.0%
			<i>LICENSE PLATE RENEWALS</i>				\$120	
005	55100	53700	OFFICE SUPPLIES	\$184	\$174	\$184	\$184	0.0%
			<i>COPY PAPER (STATE INVOICING)</i>				\$64	
			<i>PENS, NOTEPADS</i>				\$50	
			<i>PLANNERS</i>				\$70	
005	55200	53700	OPERATING SUPPLIES	\$5,525	\$4,723	\$5,525	\$4,525	(18.1%)
			<i>ADMIN REDUCTION PER DEPARTMENT</i>				(\$1,000)	
			<i>BROOMS, RAKES, SHOVELS</i>				\$100	
			<i>CHAINSAW BAR 14"</i>				\$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	53700	OPERATING SUPPLIES	\$5,525	\$4,723	\$5,525	\$4,525	(18.1%)
			<i>CHAINSAW CHAIN 20"/25"</i>				\$200	
			<i>CHAINSAW CHAINS 14"</i>				\$75	
			<i>COPIER CHARGES-REIMBURSE ROAD AND BRIDGE</i>				\$100	
			<i>DUST MASKS</i>				\$375	
			<i>FLOOR DRY</i>				\$100	
			<i>GPS TRACKERS FOR BOATS FOR STATE PROGRAM (4 @ \$150/EA)</i>				\$600	
			<i>HAND SOAPS AND CLEANERS</i>				\$300	
			<i>HAND TOOLS</i>				\$350	
			<i>HYDRILLA RAKES AND SPEARS</i>				\$280	
			<i>INDUSTRIAL CLEANING FLUIDS</i>				\$400	
			<i>PAPER PRODUCTS</i>				\$200	
			<i>POLE SAW 12" CHAIN REPLACEMENT</i>				\$200	
			<i>ROPE</i>				\$100	
			<i>SPRAY GUNS/ NOZZLES</i>				\$1,000	
			<i>SPRAY HOSES</i>				\$500	
			<i>UNIFORM REPLACEMENT (7 EMPLOYEES)</i>				\$320	
			<i>WELDING SUPPLIES</i>				\$200	
			<i>WIND READING GAUGES</i>				\$25	
005	55203	53700	CHEMICALS	\$18,000	\$19,561	\$18,000	\$18,000	0.0%
			<i>COUNTY INVASIVE PLANT PROGRAM</i>				\$18,000	
005	55204	53700	SAFETY SUPPLIES	\$1,260	\$1,255	\$1,260	\$1,060	(15.9%)
			<i>ADMIN REDUCTION PER DEPARTMENT</i>				(\$200)	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55204	53700	SAFETY SUPPLIES	\$1,260	\$1,255	\$1,260	\$1,060	(15.9%)
			BUG REPELLENT				\$60	
			DISPOSABLE GLOVES				\$140	
			FIRST AID SUPPLIES				\$580	
			HEARING PROTECTION				\$140	
			LIFE VESTS				\$280	
			SAFETY GLASSES				\$60	
005	55211	53700	FUEL	\$20,324	\$22,766	\$20,324	\$28,641	40.9%
			DIESEL - (4) MED/HVY P/U'S (2,750 GALS @ \$3.50/GAL)				\$9,625	
			DIESEL - WC-78 BRUSH CHIPPER (160 GALS @ \$3.50/GAL)				\$560	
			GAS - (3) LIGHT/MED DUTY (2,000 GALS @ \$3.50/GAL)				\$7,000	
			GAS - (6) AIRBOATS (2,933 GALS @ \$3.50)				\$10,266	
			GAS - MISC CHAINSAWS & PUMPS (90 GALS @ \$3.50/GAL)				\$315	
			GAS - WC-79 UTV (160 GALS @ \$3.50/GAL)				\$560	
			GAS - WC-80 JON BOAT (90 GALS @ \$3.50/GAL)				\$315	
005	55402	53700	SUBSCRIPTIONS	\$800	\$729	\$800	\$1,141	42.6%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$328	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				\$728	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$69	
			IT - SECURITY AWARENESS (1)				\$16	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55403	53700	EDUCATION & TRAINING	\$1,750	\$0	\$1,750	\$1,120	(36.0%)
			<i>FAPMS CONFERENCE & MEMBERSHIP FOR CEU'S (7 @ \$160/EA)</i>				\$1,120	
005	55404	53700	DUES & MEMBERSHIPS	\$0	\$0	\$35	\$35	100.0%
			<i>FAPMS MEMBERSHIP</i>				\$35	
Non Personal Expenditures				\$185,890	\$107,735	\$140,758	\$194,685	4.7%
Center: 6304 COOPERATIVE AQUATIC PLANT PROGRAM				\$586,787	\$410,886	\$524,687	\$648,626	10.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6307 CONSERVATION TRUST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
129	53400	53700	CONTRACTUAL SERVICES FENCING QUOTE	\$0	\$0	\$4,945	\$4,945 \$4,945	100.0%
129	54600Z	53700	PROJECT REPAIR & MAINT ATV REPAIRS MINOR REPAIRS - TRACTOR AND SPRAYER REIMBURSEMENT TO R&B (4102) FOR MAINTENANCE	\$15,566	\$10,429	\$6,000	\$7,015 \$2,000 \$1,015 \$4,000	(54.9%)
129	55200	53700	OPERATING SUPPLIES LAKE GRASSY SCRUB	\$0	\$487	\$481	\$481 \$481	100.0%
129	55211Z	53700	PROJECT FUEL GAS - ATV (105 GALS @ \$3.50/GAL) GAS - SPRAYER (30 GALS @ \$3.50/GAL)	\$338	\$356	\$400	\$473 \$368 \$105	39.9%
Non Personal Expenditures				\$15,904	\$11,272	\$11,826	\$12,914	(18.8%)
129	56300Z	53700	PROJECT IMPROVEMENTS ROLLOVER MAINT OF THE PRESERVE SNL UNALLOCATED BALANCE	\$42,434	\$3,082	\$43,826	\$36,790 \$36,790	(13.3%)
Capital Expenditures				\$42,434	\$3,082	\$43,826	\$36,790	(13.3%)
Center: 6307 CONSERVATION TRUST				\$58,338	\$14,355	\$55,652	\$49,704	(14.8%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3200 PUBLIC SAFETY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	52000	REGULAR SALARIES & WAGES	\$67,957	\$46,751	\$0	\$56,840	(16.4%)
005	52100	52000	FICA TAXES	\$5,200	\$3,509	\$0	\$4,362	(16.1%)
005	52200	52000	RETIREMENT CONTRIBUTIONS	\$0	\$13,545	\$0	\$0	100.0%
005	52300	52000	LIFE & HEALTH INSURANCE	\$126	\$4,372	\$0	\$0	(100.0%)
005	52400	52000	WORKERS' COMPENSATION	\$2,827	\$2,100	\$0	\$3,135	10.9%
Personnel Expenditures				\$76,110	\$70,277	\$0	\$64,337	(15.5%)
005	54000	52000	TRAVEL AND PER DIEM	\$0	\$384	\$0	\$0	100.0%
005	54100	52000	COMMUNICATIONS & FREIGHT	\$1,410	\$1,027	\$800	\$312	(77.9%)
							\$168	
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 0)				\$23	
			CISCO PHONE CONNECTION				\$26	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$95	
005	54500	52000	INSURANCE	\$721	\$389	\$721	\$798	10.7%
			EMPLOYEE LIABILITY (1 @ \$235/EA) (44% IN 3217)				\$132	
			FIRE TRUCK VFD \$1,110 (40% IN 3217)				\$666	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3200 PUBLIC SAFETY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	52000	REPAIR & MAINTENANCE	\$897	\$1,086	\$1,000	\$1,005	12.0%
			CISCO INTERNET HARDWARE				\$45	
			CRADLE POINT ANNUAL MAINTENANCE				\$150	
			EXECUTIME LICENSE (0.56)				\$8	
			IT - SERVICE MGMT (1)				\$83	
			MAINT/OIL CHVY TAHOE VFD 598 - (4 @ \$100/EA) \$400 (40% IN 3217)				\$240	
			VEHICLE REPAIRS \$799 (SPLIT 40% IN 3217)				\$479	
005	55100	52000	OFFICE SUPPLIES	\$30	\$0	\$15	\$0	(100.0%)
005	55200	52000	OPERATING SUPPLIES	\$677	\$55	\$500	\$3,227	376.7%
			CAD LICENSE (1@\$998/EA)(40% IN 3217)				\$599	
			CRADLE POINT & ANTENNA				\$2,550	
			OTHER SUPPLIES \$50 (40% IN 3217)				\$30	
			UPS BACKUPS (1 @ \$80/EA) (40% IN 3217)				\$48	
005	55211	52000	FUEL	\$1,875	\$2,419	\$2,750	\$2,625	40.0%
			GAS - VFD 598 (1,250 GALS @ \$3.50/GAL) (40% IN 3217)				\$2,625	
005	55402	52000	SUBSCRIPTIONS	\$1,600	\$1,459	\$1,600	\$771	(51.8%)
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$27	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				\$728	
			IT - SECURITY AWARENESS (1)				\$16	
005	55404	52000	DUES & MEMBERSHIPS	\$75	\$300	\$75	\$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3200 PUBLIC SAFETY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
Non Personal Expenditures				\$7,285	\$7,119	\$7,461	\$8,738	19.9%
Center: 3200 PUBLIC SAFETY				\$83,395	\$77,396	\$7,461	\$73,075	(12.4%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3215 FIRE SAFETY INSPECTIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
174	51200	52200	REGULAR SALARIES & WAGES	\$19,247	\$8,195	\$0	\$12,466	(35.2%)
174	52100	52200	FICA TAXES	\$1,473	\$639	\$0	\$954	(35.2%)
174	52200	52200	RETIREMENT CONTRIBUTIONS	\$2,083	\$957	\$0	\$1,485	(28.7%)
174	52300	52200	LIFE & HEALTH INSURANCE	\$4,166	\$1,390	\$0	\$2,083	(50.0%)
174	52400	52200	WORKERS' COMPENSATION	\$394	\$368	\$0	\$345	(12.4%)
Personnel Expenditures				\$27,363	\$11,548	\$0	\$17,333	(36.7%)
174	54100	52200	COMMUNICATIONS & FREIGHT	\$1,084	\$688	\$0	\$1,084	0.0%
			CELL PHONE SVC (1 @ \$42/MO)				\$504	
			POSTAGE				\$100	
			VERIZON MOBILE DATA SVC (1 @ \$40/MO)				\$480	
174	54500	52200	INSURANCE	\$2,028	\$1,542	\$2,028	\$2,267	11.8%
			EMPLOYEE LIABILITY (1 @ \$235/EA SPLIT 80% IN 3217)				\$47	
			FIRE TRUCK - EMS 549				\$1,110	
			FIRE TRUCK - VFD 568				\$1,110	
174	54600	52200	REPAIR & MAINTENANCE	\$1,431	\$410	\$800	\$1,431	0.0%
			MAINT/OIL - 2007 FORD (EMS 549) (3 @ \$40)				\$120	
			MAINT/OIL - 2008 FORD (VFD 568) (3 @ \$40)				\$120	
			MAJOR VEHICLE REPAIRS				\$1,191	
174	55100	52200	OFFICE SUPPLIES	\$300	\$0	\$150	\$300	0.0%
			PENS, PAPER, ETC.				\$300	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3215 FIRE SAFETY INSPECTIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
174	55200	52200	OPERATING SUPPLIES	\$7,800	\$664	\$3,000	\$0	(100.0%)
174	55211	52200	FUEL	\$2,000	\$3,066	\$3,750	\$3,500	75.0%
			GAS - EMS 549 (600 GALS @ \$3.50/GAL)				\$2,100	
			GAS - VFD 568 (400 GALS @ \$3.50/GAL)				\$1,400	
174	55401	52200	BOOKS	\$0	\$0	\$1,495	\$0	100.0%
174	55402	52200	SUBSCRIPTIONS	\$0	\$1,495	\$0	\$0	100.0%
174	55404	52200	DUES & MEMBERSHIPS	\$65	\$0	\$65	\$65	0.0%
			FLORIDA FIRE MARSHALS ASSOC (1 @ \$65/EA)				\$65	
Non Personal Expenditures				\$14,708	\$7,866	\$11,288	\$8,647	(41.2%)
174	56400	52200	MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$32,000	100.0%
			BULLSEYE DIGITAL FIRE EXTINGUISH TRAINING SYSTEM				\$32,000	
Capital Expenditures				\$0	\$0	\$0	\$32,000	100.0%
Center: 3215 FIRE SAFETY INSPECTIONS				\$42,071	\$19,414	\$11,288	\$57,980	37.8%

Highlands County
Budget Issues - Detail
3215 FIRE SAFETY INSPECTIONS

Issue	Project	Fund	Title
AUTO - 445		174	3215 FIRE SAFETY INSPECTIONS
BULLSEYE DIGITAL FIRE EXTINGUISH TRAINING SYSTEM			
1. DESCRIPTION: LION Bullseye Digital Fire Extinguish Training System			
2. IMPACT: The LION Bullseye Digital Fire Extinguisher Training System uses advanced laser technology to simulate the discharge of extinguishers for a clean, safe, and cost-effective training experience. It senses how user aims / sweeps a laser training extinguisher and adjusts the LED driven digital flames in response to the trainee's technique. Training the public can take place completely indoors, allowing for training anywhere and anytime. The BullsEye extinguisher uses a conical laser to replicate discharge rather than depending on actual extinguishers making cleanup simple and easy and eliminating the cost of recharging the fire extinguisher after every class.			
3. PERFORMANCE MEASURE(S): The BullsEye Fire Extinguish Training System will allow trainees to learn how to effectively use a fire extinguisher in places where emergencies may really occur like schools, workplaces, or the home.			
4. SPECIFICATION(S)/DETAIL(S): Fire Extinguish Training System must be of current technology and meet safety standards.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$32,000
	BULLSEYE DIGITAL FIRE EXTINGUISH TRAINING SYSTEM		\$32,000
Capital Expenditures Total:			\$32,000
<i>Issue Total</i>			\$32,000

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	51200	52200	REGULAR SALARIES & WAGES	\$1,789,757	\$1,503,809	\$1,823,222	\$2,337,804	30.6%
181	51205	52200	CALLBACK/STANDBY PAY	\$0	\$19	\$19	\$0	100.0%
181	51300	52200	OTHER SALARIES & WAGES	\$5,000	\$0	\$0	\$0	(100.0%)
181	51400	52200	OVERTIME	\$275,000	\$412,127	\$515,707	\$274,991	0.0%
181	51500	52200	SPECIAL PAY - HOLIDAYS EMS	\$45,000	\$46,640	\$49,860	\$50,000	11.1%
181	51600	52200	SPECIAL PAY - INCENTIVE	\$6,000	\$4,333	\$5,233	\$5,252	(12.5%)
181	51700	52200	COMPENSATED ABSENCES	\$88,000	\$0	\$0	\$0	(100.0%)
181	52100	52200	FICA TAXES	\$167,006	\$148,134	\$180,200	\$204,140	22.2%
181	52200	52200	RETIREMENT CONTRIBUTIONS	\$519,087	\$503,911	\$605,327	\$694,491	33.8%
181	52300	52200	LIFE & HEALTH INSURANCE	\$304,754	\$278,782	\$304,590	\$404,680	32.8%
181	52400	52200	WORKERS' COMPENSATION	\$82,935	\$75,806	\$91,985	\$139,585	68.3%
Personnel Expenditures				\$3,282,539	\$2,973,560	\$3,576,143	\$4,110,943	25.2%
181	53100	52200	PROFESSIONAL SERVICES	\$58,550	\$27,346	\$58,550	\$141,300	141.3%
			<i>FIREFIGHTER PHYSICALS (200 @ \$350/EA)</i>				\$70,000	
			<i>HM - HAZMAT TEAM PHYSICAL EXAMS (25 @ \$450/EA)</i>				\$11,250	
			<i>PFM CONSULTING SVCS - ARBITRAGE STUDY ON LOAN</i>				\$1,500	
			<i>REIMBURSEMENT FOR IT HR WAGES (FY22-23)</i>				\$58,550	
181	53400	52200	CONTRACTUAL SERVICES	\$225,472	\$165,555	\$205,500	\$195,458	(13.3%)
			<i>AC SVC (5 STATIONS) \$6,142 (SPLIT 60% IN 5105)</i>				\$2,456	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	53400	52200	CONTRACTUAL SERVICES	\$225,472	\$165,555	\$205,500	\$195,458	(13.3%)
			AC SERVICE ST51 \$942 (SPLIT 50% IN 5105)				\$471	
			AC SVC				\$3,429	
			AERIAL INSPECTION				\$1,300	
			COMPRESSOR MAINTENANCE (5 STATIONS)				\$6,311	
			FIRE ALARM INSPECTIONS				\$1,660	
			FIRE ALARM INSPECTIONS \$920 (3 STATIONS) (SPLIT 60% IN 5105)				\$368	
			FIRE ALARM MONITORING				\$5,175	
			FIRE ALARM MONITORING (2 STATIONS) \$840 (SPLIT 60% IN 5105)				\$336	
			FIRE EXTINGUISHER & HOOD INSPECTION				\$5,881	
			FIRE EXTINGUISHER & HOOD INSPECTION (5 STATIONS)				\$2,788	
			FIRE EXTINGUISHER & HOOD INSPECTION (5 STATIONS) \$2,839 (SPLIT 60% IN 5105)				\$1,136	
			FIRE EXTINGUISHER INSPECTION (5 STATIONS)				\$1,428	
			FUEL STIPENED				\$12,000	
			GENERATOR TESTING & SVC (10 STATIONS)				\$13,500	
			GENERATOR TESTING & SVC (5 STATIONS) \$7,375 (SPLIT 60% IN 5105)				\$2,950	
			GENERATOR TESTING & SVC (HEADQUARTERS) \$750 (SPLIT 50% IN 5105)				\$375	
			HOSE & LADDER TESTING				\$16,200	
			ICE MACHINE SVC (5 STATIONS) \$2,800 (SPLIT 60% IN 5105)				\$1,120	
			INFECTIOUS DISEASE PROGRAM				\$2,500	
			LAWN SVC (3 STATIONS) \$6,060 (SPLIT 60% IN 5105)				\$2,424	
			LAWN SVC (7 STATIONS)				\$7,330	
			LOSAP				\$72,000	
			MOTOR VEHICLE CHECK (140 @ \$4/EA)				\$560	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	53400	52200	CONTRACTUAL SERVICES	\$225,472	\$165,555	\$205,500	\$195,458	(13.3%)
			MOTOR VEHICLE CHECKS \$300 (75 @ \$4/EA SPLIT 60% IN 5105)				\$120	
			OVERHEAD DOOR SVC				\$3,275	
			OVERHEAD DOOR SVC (23 DOORS) \$2,500 (SPLIT 60% IN 5105)				\$1,000	
			PRE-APPROVAL DRUG TEST (50 @ \$50/EA)				\$2,500	
			RESCUE TOOL TESTING & SVC				\$11,075	
			SCBA REGULATOR FLOW TESTING (160 @ \$80/EA)				\$12,800	
			SECURITY ALARM MONITORING (2 STATIONS)				\$390	
			WATER TREATMENT (STATION 41) \$1,500 (SPLIT 60% IN 5105)				\$600	
181	53422	52200	CITY OF AVON PARK	\$6,000	\$2,890	\$6,000	\$0	(100.0%)
181	53424	52200	CITY OF SEBRING	\$6,000	\$0	\$6,000	\$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	54000	52200	TRAVEL AND PER DIEM	\$7,971	\$7,089	\$7,971	\$11,674	46.5%
			<i>FIREFIGHTER ADVANCEMENT CLASSES</i>				\$2,500	
			<i>HM - DAYTRIPS RDSTF FUNDING ALLOCATION, RADIATION, LEPC, REGION 6</i>				\$500	
			<i>HM - LODGING - HAZMAT SYMPOSIUM (4 NIGHTS @ \$135, 4 MEMBERS)</i>				\$2,160	
			<i>HM - OVERNIGHT TRIP HAZMAT SYMPOSIUM (4 NIGHTS @ \$129/EA)</i>				\$516	
			<i>HM - PER DIEM - HAZMAT SYMPOSIUM (4 DAYS @ \$38/DAY, 4 MEMBERS)</i>				\$608	
			<i>LODGING - COMMAND SCHOOL - \$3,000 (3 NIGHTS @ \$200/NIGHT, 5 EA)(SPLIT 60% IN 5105)</i>				\$1,200	
			<i>LODGING - FIRE RESCUE EAST - \$4,950 (3 NIGHTS @ \$165/NIGHT, 10 EA)(SPLIT 60% IN 5105)</i>				\$1,980	
			<i>LODGING - FL FIRE CHIEF'S EMERGENCY SVC LEADERSHIP INST. - \$1080 (2 NIGHTS @ \$135, 4 MEMBERS)(SPLIT 60% IN 5105)</i>				\$432	
			<i>LODGING - HIGH RISE TACTICS SCHOOL - \$3,000 (3 NIGHTS @ \$200/NIGHT, 5 EA)(SPLIT 60% IN 5105)</i>				\$1,200	
			<i>PER DIEM - FIRE RESCUE EAST - \$1,140 (3 DAYS @ \$38/DAY, 10 EA)(SPLIT 60% IN 5105)</i>				\$456	
			<i>PER DIEM - FL FIRE CHIEF'S EMERGENCY SVC LEADERSHIP INST. - \$304 (2 DAY @ \$38/DAY, 4 EA)(SPLIT 60% IN 5105)</i>				\$122	
181	54100	52200	COMMUNICATIONS & FREIGHT	\$94,504	\$63,969	\$80,500	\$71,839	(24.0%)
							\$267	
			<i>CELL PHONE SVC \$3,528 (7 @ \$42/MO) (SPLIT 60% IN 5105)</i>				\$1,412	
			<i>CELL PHONE SVC VERIZON \$3,024 (6 @ \$42/MO) (SPLIT 60% IN 5105)</i>				\$1,209	
			<i>CENTREX PHONE SVC</i>				\$1,175	
			<i>CISCO DEVICE/FEATURE (DEVICE - 23, DID - 22)</i>				\$537	
			<i>CISCO PHONE CONNECTION</i>				\$901	
			<i>COMCAST TV SVC</i>				\$960	
			<i>CRADLE POINT MONTHLY SERVICE (20 @ \$40/MO)</i>				\$9,600	
			<i>INTERNET CONNECTIVITY (BANDWIDTH)</i>				\$40,753	
			<i>INTERNET ST51 \$4,344 (SPLIT 50/50% IN 5105)</i>				\$2,172	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	54100	52200	COMMUNICATIONS & FREIGHT	\$94,504	\$63,969	\$80,500	\$71,839	(24.0%)
			IT - FIRSTNET - BATTALION CHIEFS \$1,629 (3 EMP @ \$542.88/EA) (SPLIT @ 50% IN 5105)				\$815	
			LTE & FEATURES CELL SERVICE (14 RADIOS @ \$381/EA)				\$5,334	
			MIFI AIR CARDS COMMAND STAFF \$3,840 (8 @ \$40/MO) (SPLIT 60% IN 5105)				\$1,536	
			PHONE SVC - ST 24				\$300	
			PHONE SVC - ST 29 & 30				\$806	
			POSTAGE				\$500	
			STATE OF FL CENTREX (2 STATIONS) \$6,005 (SPLIT 60% IN 5105)				\$2,402	
			STATE OF FLORIDA CENTREX PHONE SVC - ST 1 & 2				\$1,160	
181	54300	52200	UTILITY SERVICES	\$63,275	\$48,618	\$56,500	\$63,275	0.0%
			ELECTRIC SVC				\$51,746	
			GARBAGE SVC				\$6,953	
			GAS SVC				\$300	
			WATER SVC				\$4,276	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	54400	52200	RENTALS AND LEASES	\$21,508	\$1,093	\$17,500	\$27,723	28.9%
			BUNKER GEAR/MISC RENTAL				\$20,000	
			COPIER LEASE - (4 STATIONS) \$1,376 (\$28.66/MO)(SPLIT 60% IN 5105)				\$551	
			COPIER LEASE - (7 STATIONS)(\$28.66/MO)				\$2,408	
			COPIER LEASE - LOGISTIC WHSE \$344 (\$28.66/MO)(SPLIT 50% IN 5105)				\$172	
			COPIER LEASE - ST10 \$1,872 (\$156/MO)(SPLIT 60% IN 5105)				\$749	
			COPIER LEASE - ST51 \$2,164 (\$180.27/MO)(SPLIT 50% IN 5105)				\$1,082	
			HEADQUARTERS RENTALS				\$50	
			SECURITY LIGHT RENTAL				\$2,351	
			WATER FILTER SYSTEM - ST 33 (\$30/MO)				\$360	
181	54500	52200	INSURANCE	\$70,772	\$61,939	\$70,772	\$76,040	7.4%
			COMMAND STAFF TRUCKS \$4,440 (4 @ \$1,110/EA) (SPLIT 60% IN 5105)				\$1,776	
			EMPLOYEE LIABILITY \$13,630 (58 @ \$235/EA) (SPLIT 56% IN 5105)				\$5,997	
			EMPLOYEE LIABILITY \$2,350 (10 @ \$235/EA) (SPLIT 25% IN 5105)				\$1,763	
			EMPLOYEE LIABILITY (1 @ \$235/EA) (SPLIT 20% IN 3215)				\$188	
			EMPLOYEE LIABILITY (1 @ \$235/EA) (SPLIT 25% EA IN 2109, 3440A, 4210)				\$59	
			EMPLOYEE LIABILITY (1 @ \$235/EA) (SPLIT 40% IN 5105)				\$141	
			EMPLOYEE LIABILITY (1 @ \$235/EA) (SPLIT 56% IN 3200)				\$103	
			EMPLOYEE LIABILITY (1 @ \$235/EA) (SPLIT 80% IN 2109)				\$47	
			EMPLOYEE LIABILITY (2 @ \$235/EA)				\$470	
			EMPOYEE LIABILITY \$705 (3 @ \$235/EA) (SPLIT 50% IN 5105)				\$353	
			FIRE TRUCKS (51 @ \$1,110/EA)				\$56,610	
			FIRETRUCK PUB SAFETY DIRECTOR \$1,110 (SPLIT 60% IN 3200)				\$444	
			HEAVY TRUCK (1 @ \$1210)				\$1,210	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	54500	52200	INSURANCE	\$70,772	\$61,939	\$70,772	\$76,040	7.4%
			<i>LIGHT/MEDIUM TRUCKS (8 @ \$735/EA)</i>				\$5,880	
			<i>LOGISTICS VAN \$735 (SPLIT 50% IN 5105)</i>				\$367	
			<i>TRAILERS (4 @ \$158/EA)</i>				\$632	
181	54600	52200	REPAIR & MAINTENANCE	\$285,483	\$225,500	\$280,500	\$375,522	31.5%
			<i>ADOBE LICENSE - UPGRADE</i>				\$109	
			<i>AED / COMPUTER REPAIR/MAINTENANCE</i>				\$1,500	
			<i>APPARATUS & EQUIPMENT REPAIR/MAINTENANCE</i>				\$50,000	
			<i>APPLIANCE REPAIR/REPLACEMENT</i>				\$20,000	
			<i>BUNKER GEAR REPAIR & MAINTENANCE</i>				\$5,000	
			<i>CAD LICENSE SUBSCRIPTION & ANNUAL MAINTENANCE (28 @ \$419/EA)</i>				\$11,732	
			<i>CAMERA & DAC MAINTENANCE - (22 CAMERAS/ 6 DAC) (SPLIT 60% IN 5105)</i>				\$2,586	
			<i>CAMERA & DAC MAINTENANCE - (5 CAMERAS/ 15 DAC) (SPLIT 50% IN 5105)</i>				\$3,174	
			<i>CAMERA & DAC MAINTENANCE - (7 CAMERAS/ 0 DAC)</i>				\$1,495	
			<i>CISCO INTERNET HARDWARE</i>				\$1,065	
			<i>CRADLE POINT ANNUAL MAINTENANCE (20 @ \$150/EA)</i>				\$3,000	
			<i>CTS AMERICA SMARTCOP (PREPAIDS)</i>				\$1,455	
			<i>CUSTODIAL SERVICES - HQ \$18,740 (SPLIT 50% IN 5105)</i>				\$9,370	
			<i>ESO SOLUTIONS INC (PREPAIDS)</i>				\$3,182	
			<i>EXECUTIME LICENSES (39.25) ST 51 - HDQRTS</i>				\$550	
			<i>FIRE EXTINGUISHER REPLACEMENT (5 @ \$70/EA)</i>				\$350	
			<i>FIRE REPORTING SOFTWARE SUBSCRIPTION & ANNUAL MAINTENANCE</i>				\$15,142	
			<i>HM - HAZMAT EQUIPMENT REPAIR/MAINTENANCE</i>				\$1,500	
			<i>HM - HAZMAT METERS</i>				\$3,500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	54600	52200	REPAIR & MAINTENANCE	\$285,483	\$225,500	\$280,500	\$375,522	31.5%
			HM - TRT EQUIPMENT REPAIR/MAINTENANCE				\$1,500	
			HVAC REPAIR/REPLACEMENT				\$20,000	
			IT - CISCO NETWORK EQUIPMENT \$7,361 (SPLIT 50% IN 5105)				\$3,681	
			IT - CLIENT DEVICE MGMT (106)				\$1,502	
			IT - NETWORK DEVICE MGMT (SPLIT 60% IN 5105)				\$13,437	
			IT - REMOTE ACCESS (3) ST 51 HQ - LICENSE				\$512	
			IT - SECURITY INFO & EVENT MGMT (106)				\$1,840	
			IT - SERVICE MGMT (43)				\$3,564	
			IT - VFD MICROSOFT EXCHG ONIN P1/ATP (132 @ \$55.95/EA)				\$7,386	
			IT - VFD NETWORK ACCESS				\$88,566	
			MAINT/OIL (85 @ \$50/EA)				\$4,250	
			MAINT/OIL CHVY TAHOE VFD 598 - 4 @ \$100/EA) (60% IN 3200)				\$160	
			MAJOR REPAIR AC (2 @ \$1,475/EA)				\$2,950	
			MAJOR REPAIRS TRANS (2 @ \$1,475/EA)				\$2,950	
			MINOR REPAIRS (5 @ \$375/EA)				\$1,875	
			OPERATIVE IQ FLEET MANAGEMENT (70 @ \$72)				\$5,040	
			PUB SAFETY DIR. VEHICLE REPAIR/MAINTENANCE \$799 (SPLIT 60% IN 3200)				\$320	
			RADIO & PAGER REPAIRS				\$5,000	
			ST 41 - WATER SODIUM MAINT \$102 (SPLIT 60% IN 5105)				\$41	
			STATION REPAIR/MAINTENANCE				\$35,887	
			TARGET SOLUTIONS CHECK IT (PREPAIDS)				\$301	
			TIRES (50 @ \$700/EA)				\$35,000	
			VECTOR SOLUTIONS SCHEDULING SOFTWARE \$9,100 (SPLIT 50% IN 5105)				\$4,550	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	54600	52200	REPAIR & MAINTENANCE	\$285,483	\$225,500	\$280,500	\$375,522	31.5%
			VEHICLE NUMBERING AND BRANDING				\$500	
181	54700	52200	PRINTING AND BINDING	\$713	\$809	\$500	\$1,688	136.7%
			ACCOUNTABILITY EQUIPMENT				\$975	
			BUSINESS CARDS (15 @ \$27.50)				\$413	
			PUBLIC INFORMATION FOR PREVENTION				\$300	
181	54900	52200	OTHER CHARGES/OBLIGATIONS	\$7,448	\$728	\$6,000	\$6,801	(8.7%)
			PEST CONTROL				\$1,163	
			FDLE BACKGROUND CHECKS \$1,875 (75 @ \$25/EA)(SPLIT 60% IN 5105)				\$750	
			FDLE BACKGROUND CHECKS (140 @ \$26/EA)				\$3,640	
			LAWN/PEST CONTROL \$3,120 (2 STATIONS) (SPLIT 60% IN 5105)				\$1,248	
181	54917	52200	ADMIN EXP	\$570,000	\$187,615	\$570,000	\$630,000	10.5%
			ADMINISTRATIVE EXPENSE - 10% OF REVENUES				\$630,000	
181	55100	52200	OFFICE SUPPLIES	\$1,026	\$912	\$1,500	\$2,144	109.0%
			COPY PAPER (16 CASES @ \$39/EA)				\$624	
			OFFICE SUPPLIES				\$1,500	
			PUB SAFETY DIRECTOR OFFICE SUPPLIES \$50 (SPLIT 60% IN 3200)				\$20	
181	55200	52200	OPERATING SUPPLIES	\$450,004	\$374,348	\$450,000	\$560,520	24.6%
			AED BATTERIES (5 @ \$395/EA)				\$1,975	
			AED REPLACEMENTS (10 @ \$2,400/EA)				\$24,000	
			APPLIANCE REPLACEMENT (10 STATIONS)				\$2,800	
			APPLIANCE REPLACEMENT (5 STATIONS @ \$2,000 EA) (SPLIT 60% IN 5105)				\$4,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	55200	52200	OPERATING SUPPLIES	\$450,004	\$374,348	\$450,000	\$560,520	24.6%
			BUNKER GEAR (5 SETS @ \$3,500 EA) (SPLIT 56% IN 5105)				\$7,700	
			BUNKER GEAR/PROTECTIVE CLOTHING (46 @ \$3,500/EA)				\$161,000	
			CAD LICENSE (1 @ \$998/EA) (SPLIT 60% IN 3200)				\$399	
			CAD LICENSE (10 @ \$998/EA)				\$9,980	
			CLEANING SUPPLIES				\$8,000	
			COMPUTER REPLACEMENT (5 @ \$997/EA)				\$4,985	
			COPIER CHARGES - LOGISTICS - B & W \$73 (5,200 @ \$0.014/COPY) (SPLIT 50% IN 5105)				\$37	
			COPIER CHARGES - LOGISTICS - COLOR \$267 (3,000 @ \$0.089/COPY) (SPLIT 50% IN 5105)				\$134	
			COPIER CHARGES - ST 10 - B & W \$156(26,000 @ \$0.006/COPY) (SPLIT 60% IN 5105)				\$63	
			COPIER CHARGES - ST 10 - COLOR \$171(3,700 @ \$0.046/COPY) (SPLIT 60% IN 5105)				\$69	
			COPIER CHARGES - ST 19 - COLOR \$338 (3,800 @ \$0.089/COPY) (SPLIT 60% IN 5105)				\$136	
			COPIER CHARGES - ST 19 B & W \$182 (13,000 @ \$0.014/COPY) (SPLIT 60% IN 5105)				\$73	
			COPIER CHARGES - ST 36 - B & W \$137 (9,800 @ \$0.014/COPY) (SPLIT 60% IN 5105)				\$55	
			COPIER CHARGES - ST 36 - COLOR \$329 (3,700 @ \$0.089/COPY) (SPLIT 60% IN 5105)				\$132	
			COPIER CHARGES - ST 41 - B & W \$140 (10,000 @ \$0.014/COPY) (SPLIT 60% IN 5105)				\$56	
			COPIER CHARGES - ST 41 - COLOR \$329 (3,700 @ \$0.089/COPY) SPLIT 60% IN 5105)				\$132	
			COPIER CHARGES - ST 51 - B & W \$500 (100,000 @ \$0.005/COPY) (SPLIT 50% IN 5105)				\$250	
			COPIER CHARGES - ST 51 - COLOR \$1,600 (40,000 @ \$0.040/COPY) (SPLIT 50% IN 5105)				\$800	
			COPIER CHARGES - ST 7 - COLOR \$552 (6,200 @ \$0.089/COPY) (SPLIT 60% IN 5105)				\$221	
			COPIER CHARGES (7 STATIONS) - B & W (70,000 @ \$0.014/COPY)				\$980	
			COPIER CHARGES (7 STATIONS) - COLOR (40,000 @ \$0.089/COPY)				\$3,560	
			COPIER CHARGES- ST 7 - B & W \$364 (26,000 @ \$0.014/COPY) (SPLIT 60% IN 5105)				\$146	
			CRADLE POINT & ANTENNA (20 @ \$2,550/EA)				\$51,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	55200	52200	OPERATING SUPPLIES	\$450,004	\$374,348	\$450,000	\$560,520	24.6%
			FOAM				\$8,000	
			FURNITURE REPLACEMENT				\$26,000	
			HIGH RISE PACK STRAPS (20 @ \$149/EA)				\$2,980	
			HM - BIOCHECK TEST KITS (12 @ \$107/EA) (ANNUALLY)				\$1,284	
			HM - CALIBRATION GAS REPLACEMENT (CALIBRATES 20 MONITOR/MO)				\$3,000	
			HM - CHLORINE A&B KIT GASKETS				\$1,625	
			HM - DRAEGER INDIVIDUAL TEST SETS (ANNUALLY)				\$700	
			HM - HAZMAT ABSORBENT PADS (2 @ \$125/EA)				\$250	
			HM - HAZMAT BOOMS (8 BAGS @ \$120/BAG)				\$960	
			HM - HAZMAT DECON SOLUTIONS				\$600	
			HM - HAZMAT RESPONSE REPLACEMENT SUPPLIES (TAPE, PLUG KITS, GLOVES)				\$1,500	
			HM - LEVEL A HAZMAT SUITS (2 @ \$940/EA)				\$1,880	
			HM - LUMBER FOR TRT TRAINING				\$600	
			HM - OIL DRI 20-40LB BAGS				\$200	
			HM - SAWZALL BLADES/DRILL BITS				\$200	
			HM - TOOLS				\$250	
			HM - TRUFUEL				\$900	
			OIL DRY				\$2,000	
			OTHER SUPPLIES				\$120	
			OTHER SUPPLIES \$50 (60% IN 3200)				\$20	
			PAGERS (12 @ \$400/EA)				\$4,800	
			SAFETY EQUIPMENT				\$900	
			SELF CONTAINED BREATHING APPARATUS - CYLINDERS (15 @ \$1,400/EA)				\$21,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	55200	52200	OPERATING SUPPLIES	\$450,004	\$374,348	\$450,000	\$560,520	24.6%
			<i>SMART COPS ESRI MAP SOFTWARE LICENSE (20 @ \$250/EA)</i>				\$5,000	
			<i>TOOLS, LADDERS, EQUIPMENT</i>				\$25,000	
			<i>UNIFORMS VOLUNTEER & CAREER (200 PERSONNEL)</i>				\$167,796	
			<i>UPS BACKUP (1 @ \$80) (60% IN 3200)</i>				\$32	
			<i>UPS BACKUPS (3 @ \$80/EA)</i>				\$240	
181	55200Z	52200	PROJECT OPERATING SUPP	\$7,041	\$1,970	\$7,041	\$0	(100.0%)
181	55211	52200	FUEL	\$46,653	\$101,842	\$85,000	\$74,875	60.5%
			<i>DIESEL - HEADQUARTERS GENERATOR \$1,750 (500 GALS @ \$3.50/GAL) (SPLIT 50% IN 5105)</i>				\$875	
			<i>DIESEL (11,000 GALS @ \$3.50/GAL)</i>				\$38,500	
			<i>GAS - COUNTYWIDE - (7,600 GALS @ \$3.50/GAL)</i>				\$26,600	
			<i>GAS - LOGISTICS \$2,800 (800 GALS @ \$3.50/GAL) (SPLIT 50% IN 5105)</i>				\$1,400	
			<i>GAS - VFD 598 PUB SAFETY DIRECTOR \$4,375 (1,250 GALS @ \$3.50/GAL) (60% IN 3200)</i>				\$1,750	
			<i>GAS & OIL - STAND BY GENERATOR</i>				\$750	
			<i>PROPANE (10 STATIONS)</i>				\$5,000	
181	55230	52200	ATTRACTIVE PROPERTY INVENTORY	\$18,230	\$32,716	\$15,000	\$8,820	(51.6%)
			<i>ICE MACHINES \$9,800 (2 @ \$4,900/EA) (SPLIT 60% IN 5105)</i>				\$3,920	
			<i>ICE MACHINES (100% FIRE) (1 @ \$4,900/EA)</i>				\$4,900	
181	55303	52200	RESURFACE ASPHALT	\$0	\$0	\$0	\$34,775	100.0%
			<i>ST1 ASPHALT DRIVEWAY</i>				\$34,775	
181	55400	52200	PUBLICATIONS/SUBSCRIPTION	\$50	\$0	\$50	\$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	55401	52200	BOOKS	\$5,000	\$2,686	\$4,000	\$9,075	81.5%
			EMERGENCY VEHICLE COURSE MANUALS (50 @ \$10/EA)				\$500	
			FIREFIGHTER ADVANCEMENT CLASS MANUALS (25 @ \$115/EA)				\$2,875	
			FIREFIGHTER I/II COURSE MANUALS (25 @ \$100/EA)				\$2,500	
			HM - HAZMAT REFERENCE MATERIALS				\$250	
			RESOURCE MATERIALS				\$2,500	
			TRAINING MANUALS (PUMP OPS, SAFETY)				\$450	
181	55402	52200	SUBSCRIPTIONS	\$36,576	\$35,061	\$35,000	\$42,873	17.2%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (150-107) ST 51 - HQ				\$31,295	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (8 @ \$72.86/EA)				\$583	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$1,837	
			IT - REMOTE ACCESS (3) ST51 HQ - SUBSCRIPTION				\$571	
			IT - SECURITY AWARENESS (43)				\$667	
			OPERATIVE IQ INVENTORY & ASSET MANAGEMENT \$15,840 (SPLIT 50% IN 5105)				\$7,920	
181	55403	52200	EDUCATION & TRAINING	\$101,856	\$40,989	\$95,000	\$100,980	(0.9%)
			APPARATUS OPS (AERIAL, PUMP, HYDRAULICS)				\$2,500	
			COMMAND SCHOOL \$2,750 (5 @ \$550/EA) (SPLIT 60% IN 5105)				\$1,100	
			CPR/AED TRAINING (250 @ \$4/EA)				\$1,000	
			FIRE CHIEF'S EMERGENCY SERVICE LEADERSHIP INST. \$1,000 (4 @ \$250/EA) (SPLIT 60% IN 5105)				\$400	
			FIRE RESCUE EAST \$4,450 (10 @ \$445/EA) (SPLIT 60% IN 5105)				\$1,780	
			FIREFIGHTER ADVANCEMENT (TACTICS, OFFICER, ETC)				\$2,500	
			FIREFIGHTER I/II COURSE (20 @ \$2,250/EA)				\$45,000	
			FL FIRE CHIEF'S EMERGENCY SVC LEADERSHIP INST. - \$940 (4 @ \$235/EA) (SPLIT 60% IN 5105)				\$376	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181	55403	52200	EDUCATION & TRAINING	\$101,856	\$40,989	\$95,000	\$100,980	(0.9%)
			<i>HIGH RISE TACTICS SCHOOL \$2,750 (5 @ \$550/EA) (60% SPLIT IN 5105)</i>				\$1,100	
			<i>HM - HAZARDOUS MATERIALS TEAM TRAINING</i>				\$10,000	
			<i>HM - HAZMAT SYMPOSIUM/FIRE RESCUE REGISTRATION (5 @ \$200/EA)</i>				\$1,000	
			<i>HM - REGISTRATION - HAZMAT SYMPOSIUM/FIRE RESCUE EAST</i>				\$250	
			<i>OFFICER DEVELOPMENT/LEADERSHIP \$7,500 (30 @ \$250/EA) (SPLIT 60% IN 5105)</i>				\$3,000	
			<i>SAFETY IMPROVEMENT (RIT, SAFETY OFFICER)</i>				\$1,750	
			<i>TARGET SOLUTIONS USER LICENSES \$6,348 (69 @ \$92/EA) (SPLIT 60% IN 5105)</i>				\$2,540	
			<i>TARGET SOLUTIONS USER LICENSES (127 @ 92/EA)</i>				\$11,684	
			<i>TRT TRAINING</i>				\$15,000	
181	55404	52200	DUES & MEMBERSHIPS	\$1,750	\$1,780	\$875	\$1,750	0.0%
			<i>FIREFIGHTERS CHIEFS ASSOCIATION (17 @ \$100/EA)</i>				\$1,700	
			<i>FL FIRE CHIEF'S ASSOCIATION \$100 (60% IN 3200)</i>				\$40	
			<i>FL FIREFIGHTERS ASSOCIATION \$25 (60% IN 3200)</i>				\$10	
181	57100	52200	PRINCIPAL PAYMENTS	\$350,000	\$350,000	\$350,000	\$355,000	1.4%
			<i>DEBT SERVICE</i>				\$355,000	
181	57200	52200	INTEREST PAYMENTS	\$107,224	\$107,164	\$107,224	\$99,944	(6.8%)
			<i>DEBT SERVICE</i>				\$99,944	
181	59000	52200	OTHER USES	\$0	\$0	\$0	\$13,833	100.0%
			<i>ESTIMATED MERIT (NON-UNION) @ 4.0% FOR 6 MONTHS</i>				\$13,833	
181	59900	52200	RESERVE FOR CONTINGENCY	\$79,792	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$2,622,898	\$1,842,620	\$2,516,983	\$2,905,909	10.8%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3217 FIRE ASSESSMENTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
181		52200	Automatically Generated	\$0	\$12,515	\$15,755	\$0	100.0%
ncategorized Expenses				\$0	\$12,515	\$15,755	\$0	100.0%
181	56400	52200	MACHINERY & EQUIPMENT	\$161,080	\$101,992	\$150,000	\$282,900	75.6%
			<i>FIRE COM (3 @ \$6,500/EA)</i>				\$19,500	
			<i>FORCIBLE ENTRY DOOR (2 @ \$8,300/EA)</i>				\$16,600	
			<i>I AM RESPONDING SYSTEM</i>				\$6,000	
			<i>REPLACEMENT RADIO (2 @ \$5,400/EA)</i>				\$10,800	
			<i>RIT BAGS (20 @ \$6,000/EA)</i>				\$120,000	
			<i>SELF CONTAINED BREATHING APPARATUS (10 @ \$6,500/EA)</i>				\$65,000	
			<i>STAND BY GENERATOR</i>				\$15,000	
			<i>THREE PIECE FIRE SLED TRAINING SYSTEM</i>				\$30,000	
Capital Expenditures				\$161,080	\$101,992	\$150,000	\$282,900	75.6%
Center: 3217 FIRE ASSESSMENTS				\$6,066,517	\$4,930,687	\$6,258,881	\$7,299,752	20.3%

Highlands County
Budget Issues - Detail
3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 446		181	3217 FIRE ASSESSMENTS
SELF CONTAINED BREATHING APPARATUS			
1. DESCRIPTION: Fire Rescue is requesting new Self Contained Breathing Apparatuses that meet current safety compliance regulations. 2. IMPACT: NFPA and Division of State Fire Marshal require at least four (4) self contained breathing apparatuses (SCBAs) per first out fire apparatus and for each firefighter that is required to do an interior fire attack or duty that involves a hazardous atmosphere. Standard requires these SCBAs to be the positive pressure type. Provides firefighters with the required protective equipment for areas of hazardous atmosphere. 3. PERFORMANCE MEASURE(S): Safety to firefighters and compliance with regulations. Will allow firefighters to safely enter areas of a hazardous atmosphere to perform fire suppression and life saving measures. Purchase will provide SCBA's that meet 10-year compliance and standardization County wide. 4. SPECIFICATION(S)/DETAIL(S): New Self Contained Breathing Apparatuses must be NFPA compliant. To be located at Fire Rescue stations.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$65,000
	SELF CONTAINED BREATHING APPARATUS (10 @ \$6,500/EA)		\$65,000
Capital Expenditures Total:			\$65,000
<i>Issue Total</i>			\$65,000

Highlands County
Budget Issues - Detail
3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 449		181	3217 FIRE ASSESSMENTS
RIT BAGS (20)			
1. DESCRIPTION: Fire Rescue is requesting Rescue Intervention Team (RIT) Bags.			
2. IMPACT: RIT Bags are a portable air supply system, used to supplement the air supply for an injured, lost, or trapped firefighter. RIT Bags will be on each first out Engine for quick access at emergency scenes when we must rescue a lost or trapped firefighter.			
3. PERFORMANCE MEASURE(S): Safety to firefighters and compliance with NFPA Standards. Will allow firefighters to safely remove injured or trapped firefighter from emergency scenes with hazardous atmospheres.			
4. SPECIFICATION(S)/DETAIL(S): RIT Bags are to be compatible with current Self-Contained Breathing Apparatus and of latest technology and NFPA compliant.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$120,000
	RIT BAGS (20 @ \$6,000/EA)		\$120,000
Capital Expenditures Total:			\$120,000
<i>Issue Total</i>			\$120,000

Highlands County
Budget Issues - Detail
3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 451		181	3217 FIRE ASSESSMENTS

REPLACEMENT RADIOS

1. DESCRIPTION: Fire Rescue is requesting the purchase of mobile radios.
2. IMPACT: At this time Fire Rescue has sufficient radios for current personnel. As new volunteer or paid personnel are added or if a radio is lost or becomes unrepairable, a new radio must be purchased and due to the cost, which will be over \$5000, it must be an approved Capital purchase.
3. PERFORMANCE MEASURE(S): Having funds for the purchase of radios in contingency will alleviate the down time while waiting for approval to purchase a radio. Even if the purchase is reimbursable from insurance, the purchase is usually made before the insurance proceeds are received. Radio communications are vital to emergency response and operations and replacing a radio needs to be done as soon as possible.
4. SPECIFICATION(S)/DETAIL(S): Radios will meet or exceed current standard and specifications for radio communications as per the 800 mhz system county-wide.

Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$10,800
	REPLACEMENT RADIO (2 @ \$5,400/EA)		\$10,800
Capital Expenditures Total:			\$10,800
<i>Issue Total</i>			\$10,800

Highlands County
Budget Issues - Detail
3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 452		181	3217 FIRE ASSESSMENTS
STAND BY GENERATOR			
1. DESCRIPTION: Fire Rescue is requesting to install an emergency standby generator at Station 1. The fuel tank will be of sufficient size to allow for minimum three to five day run time.			
2. IMPACT: Highlands County relies on fire stations during emergency events such as hurricanes. They need to have power to ensure response, staging of equipment, and manpower, along with radio communications to facilitate emergency activities during an emergency incident. This facility is considered a Critical facility.			
3. PERFORMANCE MEASURE(S): Meets goal of providing fire and emergency response, staging of equipment, and usable safe location for firefighters. Generator will allow the fire station to be kept in-service during an emergency event with no loss of level of service.			
4. SPECIFICATION(S)/DETAIL(S): Qualified vendor will provide and install emergency standby generator per specifications provided and will be of rugged design and dependability. Overall costs to be determined through bid process.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$15,000
	STAND BY GENERATOR		\$15,000
Capital Expenditures Total:			\$15,000
<i>Issue Total</i>			\$15,000

Highlands County
Budget Issues - Detail
3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 453		181	3217 FIRE ASSESSMENTS
FORCIBLE ENTRY DOOR			
1. DESCRIPTION: Fire Rescue is requesting to purchase two (2) forcible entry doors to facilitate forcible entry training for career and volunteer Firefighters in the County.			
2. IMPACT: Two (2) forcible entry doors would allow for the training division to deploy these training aids at stations throughout the County on a rotating basis. The forcible entry door training aids allow for training on both inward and outward swinging doors, with both metal and wood frames, as well as cutting burglar bars and locks as means of entry in emergency situations.			
3. PERFORMANCE MEASURE(S): The forcible entry door would improve forcible entry proficiency by both career and volunteer firefighters.			
4. SPECIFICATION(S)/DETAIL(S): Ability to train on inward and outward swinging doors and metal and wooden frame doors. The prop should also include the ability to do cutting training also.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$16,600
	FORCIBLE ENTRY DOOR (2 @ \$8,300/EA)		\$16,600
Capital Expenditures Total:			\$16,600
<i>Issue Total</i>			\$16,600

Highlands County
Budget Issues - Detail
3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 454		181	3217 FIRE ASSESSMENTS
FIRE COM (3)			
1. DESCRIPTION: Fire Rescue Department is requesting to purchase Fire Com communication systems for our fleet of Engines, Tankers, and Rescue Units. The total number of units is Thirty-nine (39). We will be installing three (3) systems per year for eight (8) years until each unit in the fleet is outfitted either through this program or through vehicle replacement (new vehicles will come with these systems already installed) 2. IMPACT: These communication systems will affect our performance by reducing the decibels below the 85db's which is required by NFPA and OSHA and are integrated with current radio system, enabling communication while responding to emergency scenes. This system will enhance on-board communications optimizing transmissions from Command to onboard personnel. 3. PERFORMANCE MEASURE(S): These communication systems will reduce hearing related injuries to Fire Rescue personnel. 4. SPECIFICATION(S)/DETAIL(S): Fire Com Communication Systems must be of current technology and meet NFPA and OSHA regulations.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$19,500
	FIRE COM (3 @ \$6,500/EA)		\$19,500
Capital Expenditures Total:			\$19,500
<i>Issue Total</i>			\$19,500

Highlands County
Budget Issues - Detail
3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 455		181	3217 FIRE ASSESSMENTS
THREE PIECE FIRE SLED TRAINING SYSTEM			
1. DESCRIPTION: Fire Rescue is requesting to purchase a Fire Sled system, this system consists of three (3) pieces of equipment; The Punisher, Fire Sled and Ladder Mill. 2. IMPACT: These devices allow for realistic evolutions to be performed under close supervision by a fire instructor. Some of the evolutions are victim drag, pulling ceilings to expose hidden fires, advancing hose lines, pushing and relocating heavy objects, safely mounting and dismounting apparatus, carrying and climbing ladders, forcing doors of different weights. In addition, this system will assist us in meeting our physical fitness/wellness goals, will be available for our off-duty personnel to prepare for the NFPA 1582 physical and will be utilized for our annual physical ability testing. 3. PERFORMANCE MEASURE(S): The Fire Sled System will provide individual measurable goals and progress reports for each individual member. The system will increase physical fitness and wellness of personnel and in turn lower insurance premiums. 4. SPECIFICATION(S)/DETAIL(S): The Fire Sled Systems need to be of current technology and meet safety standards.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$30,000
	THREE PIECE FIRE SLED TRAINING SYSTEM		\$30,000
Capital Expenditures Total:			\$30,000
<i>Issue Total</i>			\$30,000

Highlands County
Budget Issues - Detail
3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 457		181	3217 FIRE ASSESSMENTS

I AM RESPONDING SYSTEM

1. DESCRIPTION: Fire Rescue is requesting to purchase an I am Responding System.
2. IMPACT: This system will allow our members a secondary method of receiving calls for service that is more reliable than the current pager system (it will not replace the pagers system, only support it). Currently as with most pager dependent systems there is limitation to the reach and audibility. Pagers alert all volunteers in the outlying areas of the County; however, audibility is only static. The I am Responding System will provide all information to members phones and as an added feature, allows members to reply to the station with notification that they are responding. With this alert, volunteers can quickly notify the Station of their imminent arrival and allows first personnel at the station to anticipate crew that will man the truck, increasing the number of crew members responding to emergency calls.
3. PERFORMANCE MEASURE(S): There will be a data set provided by this company that will help us analyze the reaction time data to see where they respond from and in some cases allow us to re-align volunteers to possibly a closer station.
4. SPECIFICATION(S)/DETAIL(S): I am Responding System needs to be of latest technology and integrate with our current County technology infrastructure.

Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$6,000
	I AM RESPONDING SYSTEM		\$6,000
Capital Expenditures Total:			\$6,000
<i>Issue Total</i>			\$6,000

Highlands County
Budget Issues - Detail
3217 FIRE ASSESSMENTS

Issue	Project	Fund	Title
AUTO - 495		181	3217 FIRE ASSESSMENTS
ST1 ASPHALT DRIVEWAY			
1. DESCRIPTION: This project will consist of removing and replacing existing driveway ramp with new asphalt at Fire Station 1 located at 2840 N Highlands Ave. 2. IMPACT: The driveway ramp at Station 1 is around 40 years old and has deteriorated over time, causing patches and cracks. Replacing the driveway would address the safety hazard as well as resolve water pooling issues which cause more cracks. 3. PERFORMANCE MEASURE(S): The new driveway will provide a smooth surface where training evolutions can be safely performed, remove tripping hazards for personnel, and reduce wear and tear on hose and equipment resulting in lower repair and maintenance costs. 4. SPECIFICATION(S)/DETAIL(S): New driveway will be constructed by a qualified vendor and must support a minimum Fire Truck weight of 60,000 pounds. Overall costs to be determined through the bid process.			
Non Personal Expenditures			FY 22 - 23
55303	RESURFACE ASPHALT		\$34,775
	ST1 ASPHALT DRIVEWAY		\$34,775
Non Personal Expenditures Total:			\$34,775
<i>Issue Total</i>			\$34,775

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	52500	REGULAR SALARIES & WAGES	\$204,597	\$84,578	\$0	\$206,658	1.0%
005	51200Z	52500	PROJECT REGULAR SALARIES	\$0	\$72,914	\$0	\$0	100.0%
005	51400	52500	OVERTIME	\$2,000	\$0	\$0	\$0	(100.0%)
005	52100	52500	FICA TAXES	\$15,805	\$7,621	\$0	\$15,810	0.0%
005	52100Z	52500	PROJECT FICA TAXES	\$0	\$3,334	\$0	\$0	100.0%
005	52200	52500	RETIREMENT CONTRIBUTIONS	\$31,385	\$19,753	\$0	\$34,419	9.7%
005	52200Z	52500	PROJECT RETIREMENT CONT	\$0	\$5,208	\$0	\$0	100.0%
005	52300	52500	LIFE & HEALTH INSURANCE	\$41,664	\$26,326	\$0	\$41,664	0.0%
005	52300Z	52500	PROJECT LIFE & HEALTH INS	\$0	\$5,792	\$0	\$0	100.0%
005	52400	52500	WORKERS' COMPENSATION	\$3,454	\$2,346	\$0	\$4,842	40.2%
005	52400Z	52500	PROJECT WORKERS' COMP	\$0	\$585	\$0	\$0	100.0%
005	52500	52500	UNEMPLOYMENT COMPENSATION	\$0	\$0	\$0	\$0	100.0%
Personnel Expenditures				\$298,905	\$228,458	\$0	\$303,393	1.5%
005	53400	52500	CONTRACTUAL SERVICES	\$1,514	\$0	\$1,104	\$5,904	290.0%
			ALARM MONITORING/EOC (\$127.50/Q)				\$510	
			GENERATOR TESTING & SVC \$7,375 (5 STATIONS) (SPLIT 40% IN 3217) MOVED FM 5105				\$4,425	
			GENERATOR TESTING ST51 \$750 (SPLIT 50% IN 3217) MOVED FM 5105				\$375	
			SAT PHONE PLAN - FIXED BASE UNIT @ EOC/GOV CENTER				\$594	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54000	52500	TRAVEL AND PER DIEM	\$15,718	\$4,344	\$8,500	\$15,642	(0.5%)
			LODGING - DEM CURRENT ISSUES WRKSHR/TALLAHASSEE (2 EMP @ 4 NIGHTS @ \$135/NIGHT)				\$1,080	
			LODGING - EM LEADERS CONFERENCE (1 EMP @ 5 NIGHTS @ \$135/NIGHT)				\$675	
			LODGING - FEPA CONF (2 EMP @ 3 NIGHTS @ \$135/NIGHT)				\$810	
			LODGING - FEPA MID YEAR (2 EMP @ 3 NIGHTS @ \$135/NIGHT)				\$810	
			LODGING - GOVERNOR HURRICANE CONF (4 EMP @ 5 NIGHTS @ \$135/NIGHT)				\$2,700	
			LODGING - HAZMAT SYMPOSIUM (2 EMP @ 4 NIGHTS @ \$135)				\$1,080	
			LODGING - INTERNATIONAL ASSOC. OF EMERGENCY MANAGERS (2 EMP @ 5 NIGHTS @ \$135/NIGHT)				\$1,350	
			LODGING - NATIONAL HURRICANE CONFERENCE (1 EMP @ 4 NIGHTS @ \$135/NIGHT)				\$540	
			LODGING - SART CONFERENCE (1 EMP @ 5 NIGHT @ \$135/NIGHT)				\$675	
			LODGING - TRAIN THE TRAINER CLASS L449 (2 EMP @ 5 NIGHTS @ \$135/NIGHT)				\$1,350	
			LODGING - WEBEOC (2 EMP @ 3 NIGHTS @ \$135/NIGHT)				\$810	
			PER DIEM - DEM CURRENT ISSUES WRKSHR/TALLAHASSEE (2 EMP @ 5 DAYS @ \$38/DAY)				\$380	
			PER DIEM - EM LEADERS CONFERENCE (1 EMP @ 5 DAYS @ \$38/DAY)				\$190	
			PER DIEM - FEPA CONF (2 EMP @ 3 DAYS @ \$38/DAY)				\$228	
			PER DIEM - FEPA MID-YEAR (2 EMP @ 4 DAYS @ \$38/DAY)				\$304	
			PER DIEM - GOVERNOR HURRICANE CONF (4 EMP @ 6 DAYS @ \$38/DAY)				\$912	
			PER DIEM - HAZMAT SYMPOSIUM (2 EMP @ 4 DAYS @ \$38/DAY)				\$304	
			PER DIEM - INTERNATIONAL ASSOC. OF EMERGENCY MANAGERS (2 EMP @ 6 DAYS @ \$38/DAY)				\$456	
			PER DIEM - NATIONAL HURRICANE CONFERENCE (1 EMP @ 5 DAYS @ \$38/DAY)				\$190	
			PER DIEM - SART CONFERENCE (1 EMP @ 5 DAYS @ \$38/DAY)				\$190	
			PER DIEM - TRAIN THE TRAINER L449 (2 EMP @ 5 DAYS @ \$38/DAY)				\$380	
			PER DIEM - WEBEOC (2 EMP @ 3 DAYS @ \$38/DAY)				\$228	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	52500	COMMUNICATIONS & FREIGHT	\$31,795	\$82,840	\$31,000	\$54,574	71.6%
			AIR CARD (3 @ \$40/MO) (MGR, COORD, PLANNER)				\$1,440	
			AIR CARD (WEATHER BUGS) (3 @ \$40/MO)				\$1,440	
			CELL PHONE SVC - SMART PHONE (3 @ \$54/MO)				\$1,944	
			CISCO DEVICE/FEATURE (DEVICE - 20, DID - 8) - EM				\$448	
			CISCO DEVICE/FEATURE (DEVICE - 45, DID - 6) - EOC				\$1,007	
			CISCO PHONE CONNECTION - EM				\$611	
			CISCO PHONE CONNECTION - EOC				\$1,225	
			INTERNET CONNECTIVITY (BANDWIDTH) - EM				\$18,937	
			INTERNET CONNECTIVITY (BANDWIDTH) - EOC				\$4,241	
			IT - FIRSTNET - EM MANAGER				\$543	
			IT - SAT PHONE PLAN				\$1,190	
			MICROSOFT - CONF. CALLING FOR TEAMS (5 @ \$29.61/EA)				\$148	
			POSTAGE MAILOUTS (PSN / GRANTS)				\$1,000	
			SATELLITE PHONE SERVICE MOBILE (10 UNITS @ \$1,200/YR)				\$12,000	
			SATELLITE PHONE SVC MOBILE (6 UNITS - \$250/MO)				\$6,924	
			SMART COP CAD LICENSE - MGR/ COORD/ LOGS				\$1,476	
005	54100Z	52500	PROJECT COMMUNICATIONS	\$0	\$243	\$243	\$0	100.0%
005	54300	52500	UTILITY SERVICES	\$44,920	\$16,241	\$34,504	\$43,280	(3.7%)
			ELECTRIC SVC				\$42,550	
			WATER SVC				\$730	
005	54300Z	52500	UTILITY SERVICES PROJECT	\$0	\$13,740	\$7,225	\$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54400	52500	RENTALS AND LEASES	\$2,346	\$217	\$800	\$2,609	11.2%
			COPIER LEASE - OFFICE (\$172.23/MO)				\$2,269	
			COPIER LEASE - WAR ROOM (\$23.20/MO)				\$340	
005	54500	52500	INSURANCE	\$4,028	\$3,050	\$4,028	\$4,670	15.9%
			CD1053 (1 @ \$735)				\$735	
			CD1157 (1 @ \$735)				\$735	
			CD1158 (1 @ \$735)				\$735	
			CD1160 (1 @ \$735)				\$735	
			EMPLOYEE LIABILITY (4 @ \$235/EA)				\$940	
			ENCLOSED TRAILERS (3 @ 158/EA) CD1164, CD1165, CD1166				\$474	
			TRAILERS FOR PORTABLE GENERATORS (2 @ \$158/EA)				\$316	
005	54600	52500	REPAIR & MAINTENANCE	\$60,261	\$29,754	\$60,000	\$80,904	34.3%
			ADMIN REDUCTION				(\$5,000)	
			ARES/SHELTER RADIOS SERVICE				\$500	
			CAMERA & DAC MAINTENANCE (16 CAMERAS/0 DAC)				\$4,774	
			CISCO INTERNET HARDWARE - EM				\$888	
			CISCO INTERNET HARDWARE - EOC				\$1,997	
			CTS AMERICA SMARTCOP (PREPAIDS)				\$286	
			CULLIGAN H2O FILTERS/MAINT				\$350	
			EARTH NETWORK/WEATHERBUG SOFTWARE SUPPORT				\$1,925	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 5)				\$2,859	
			EXECUTIME LICENSES (4)				\$56	
			GENERATOR CD1132 - L/P SHELTER (PM/LOADTEST/SEMI-ANNUAL INSPECTION)				\$2,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	52500	REPAIR & MAINTENANCE	\$60,261	\$29,754	\$60,000	\$80,904	34.3%
			GENERATOR CD1133 - AP/REC CENTER (PM/LOADTEST/SEMI-ANNUAL INSPECTION)				\$2,000	
			GENERATOR CD1134 - AG CENTER (PM/LOADTEST/SEMI-ANNUAL INSPECTION)				\$2,000	
			GENERATOR CD1135 - EOC (PM/LOADTEST/SEMI-ANNUAL INSPECTION)				\$2,000	
			GENERATOR CD1136 - FIREMANS FIELD (PM/LOADTEST/SEMI-ANNUAL INSPECTION)				\$2,000	
			GENERATOR REPAIR / MAINTENANCE MOVED FM 3217				\$8,585	
			GENERATOR REPAIR / MAINTENANCE MOVED FM 5105				\$13,590	
			IT - CAMTASIA (2 @ \$43.00)				\$86	
			IT - CISCO NETWORK EQUIPMENT				\$12,835	
			IT - CLIENT DEVICE MGMT (71)				\$1,006	
			IT - NETWORK DEVICE MGMT				\$12,172	
			IT - REMOTE ACCESS (1) - LICENSE				\$171	
			IT - SECURITY INFO & EVENT MGMT (71)				\$1,233	
			IT - SERVICE MGMT (7)				\$581	
			IT - SSL - WEBEOC.HCBCC.ORG				\$95	
			OIL CHANGE - CD1053 - EM PLANNING COORD. (2 @ \$50/EA)				\$100	
			OIL CHANGE - CD1157 EM MGR VEHICLE - (4 @ \$40/EA)				\$160	
			OIL CHANGE - CD1158 - EM POOL VEHICLE (4 @ \$35/EA)				\$140	
			OIL CHANGE - CD1160 - COORD VEHICLE (4 @ \$50/EA)				\$200	
			PORTABLE GENERATORS (PM/LOADTEST/ SEMI-ANNUAL INSPECTIONS) (6 @ \$1,000/EA)				\$6,000	
			SSL CERTIFICATE WEBEOC.HIGHLANDSFL.GOV				\$140	
			WEBEOC SOFTWARE SUPPORT				\$5,175	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54700	52500	PRINTING AND BINDING	\$10,930	\$5,328	\$7,000	\$867	(92.1%)
			ADMIN REDUCTION				(\$5,000)	
			BROCHURES, ALL HAZARD GUIDES				\$5,000	
			BUSINESS CARDS (8 BOXES @ \$22.50/BX)				\$180	
			PRINT & BIND 30 COPIES OF THE CEMP				\$687	
005	54800	52500	PROMOTIONAL ACTIVITIES	\$0	\$0	\$0	\$2,500	100.0%
			EMERGENCY PREPAREDNESS/ AWARENESS				\$2,500	
005	54900	52500	OTHER CHARGES/OBLIGATIONS	\$0	\$50	\$0	\$0	100.0%
005	55100	52500	OFFICE SUPPLIES	\$3,256	\$155	\$2,500	\$1,812	(44.3%)
			ADMIN REDUCTION				(\$1,500)	
			COPY PAPER (8 CASES @ \$39/CS)				\$312	
			PENS, PADS AND DEPARTMENT OFFICE SUPPLIES				\$2,500	
			PLOTTER PAPER				\$500	
005	55200	52500	OPERATING SUPPLIES	\$11,690	\$14,643	\$16,000	\$13,582	16.2%
			ACTIVATION SUPPLIES				\$1,000	
			ARES/STEM WEATHER STATIONS				\$2,500	
			COOP KIT - UPDATE SUPPLIES				\$2,500	
			COPIER CHARGES/OFFICE - B & W (50,000 @ \$0.0056/COPY)				\$280	
			COPIER CHARGES/OFFICE - COLOR (7,000 @ \$0.0456/COPY)				\$320	
			COPIER CHARGES/WAR ROOM - B & W (3,500 @ \$0.0090/COPY)				\$32	
			INK CARTRIDGES				\$500	
			PLOTTER INK (4 @ \$250/EA)				\$1,000	
			TRUFUEL (PORTABLE GENERATORS)				\$750	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	52500	OPERATING SUPPLIES	\$11,690	\$14,643	\$16,000	\$13,582	16.2%
			UNIFORMS - SHIRTS/ EM STAFF				\$2,500	
			UPS - APC 550 (4 @ \$75/EA)				\$300	
			UPS - APC SMART 1500 (1 @ \$900/EA)				\$900	
			WAR ROOM EQUIPMENT (MAPS, POINTERS, OVERHEAD BULBS)				\$1,000	
005	55208	52500	TOOLS	\$0	\$0	\$0	\$200	100.0%
			EOC TOOLS				\$200	
005	55211	52500	FUEL	\$6,550	\$3,337	\$4,000	\$7,420	13.3%
			ADMIN REDUCTION (500 GALS @ \$3.50/GAL)				(\$1,750)	
			GAS - CD1134 GEN @ AG-CIVIC (150 GALS @ \$3.50/GAL)				\$525	
			GAS - CD1134 GEN @ AP REC CENTER (100 GALS @ \$3.50/GAL)				\$350	
			GAS - CD1135 GEN @ EOC (220 GALS @ \$3.50/GAL)				\$770	
			GAS - CD1136 GEN @ LPHS (100 GALS @ \$3.50/GAL)				\$350	
			GAS - CD1157 EM MGR VEHICLE (800 GALS @ \$3.50/GAL)				\$2,800	
			GAS - CD1158 EM POOL VEHICLE (250 GALS @ \$3.50/GAL)				\$875	
			GAS - CD1160 EM COORD VEHICLE (800 GALS @ \$3.50/GAL)				\$2,800	
			GAS - GEN MOBILE (LARGE) (200 GALS @ \$3.50/GAL)				\$700	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55402	52500	SUBSCRIPTIONS	\$5,671	\$7,100	\$5,671	\$10,875	91.8%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (4 @ \$72.86)				\$292	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$188	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (7)				\$5,095	
			IT - REMOTE ACCESS (1) - SUBSCRIPTION				\$191	
			IT - SECURITY AWARENESS (7)				\$109	
			MONDAY.COM FOR TASK MGMT AND COLLABORATION				\$5,000	
005	55403	52500	EDUCATION & TRAINING	\$13,900	\$11,400	\$19,910	\$17,265	24.2%
			EM LEADERS CONFERENCE (1 @ \$575)				\$575	
			FEPA CONFERENCE (2 @ \$475/EA)				\$950	
			FEPA MID-YEAR WORKSHOP (2 @ \$175/EA)				\$350	
			HURRICANE CONFERENCE (4 @ \$400/EA)				\$1,600	
			INT'L ASSOC. OF EMERGENCY MGRS CONFERENCE (2 @ \$750/EA)				\$1,500	
			NATIONAL HURRICANE CONFERENCE (1 @ \$500)				\$500	
			ONSITE TRAINING OF FEMA INCIDENT COMMAND COURSES				\$9,890	
			OTHER - INTERNATIONAL ASSOC. OF EMERGENCY MANAGERS				\$800	
			OTHER - NATIONAL HURRICANE CONFERENCE				\$400	
			WEBEOC (2 @ \$350/EA)				\$700	
005	55404	52500	DUES & MEMBERSHIPS	\$770	\$1,295	\$1,195	\$770	0.0%
			FEPA (4 @ \$100/EA)				\$400	
			INT'L ASSOC. OF EMERGENCY MANAGERS (IAEM) (2 @ \$185/EA)				\$370	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
Non Personal Expenditures				\$213,349	\$193,737	\$203,680	\$262,874	23.2%
Center: 3991 LOCAL EMERGENCY MANAGEMENT AGENCY				\$512,254	\$422,196	\$203,680	\$566,267	10.5%

Highlands County
Budget Issues - Detail
3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Issue	Project	Fund	Title
AUTO - 470		005	3991 LOCAL EMERGENCY MANAGEMENT AGENCY

SATELLITE PHONE SERVICE MOBILE

1. DESCRIPTION: Emergency Management is requesting Satellite Phone Service.

2. IMPACT: Highlands County relies on two-way communication for response and recovery when threatened with an event such as a hurricane, tornado or other natural disaster. History has proven that land lines, traditional cell phone service and two-way radio service is not always reliable after the impacts of a natural disaster. Hurricane Michael left Bay County EOC without any form of communication for the first 3-4 days after impact because they relied solely on landline and cellular service.

3. PERFORMANCE MEASURE(S): Satellite Phones will meet the goal of providing communication for immediate response and information exchange between County Departments in the field during a local disaster at a time when other modes of communication may be down. Satellite phones will ensure the needs of the public are met through immediate communication facilitating the logistics of staging equipment and supplies throughout the community, with no loss of service.

4. SPECIFICATION(S)/DETAIL(S): Qualified vendor will provide phones and service.

Non Personal Expenditures			FY 22 - 23
54100	COMMUNICATIONS & FREIGHT		\$12,000
	SATELLITE PHONE SERVICE MOBILE (10 UNITS @ \$1,200/YR)		\$12,000
Non Personal Expenditures Total:			\$12,000
<i>Issue Total</i>			\$12,000

Highlands County
Budget Issues - Detail
3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Issue	Project	Fund	Title
AUTO - 472		005	3991 LOCAL EMERGENCY MANAGEMENT AGENCY
G300 & G400 FEMA TRAINING			
1. DESCRIPTION: Emergency Management is requesting to continue its mission of preparing essential County staff through onsite training of the G300 & G400 FEMA Incident Command courses.			
2. IMPACT: G300 & G400 Incident Command training, which must include the content and objectives stated in the NIMS National Standard Curriculum Training Development Guidance dated March 2017, is required for all County employees serving as command staff, section chiefs, strike team leaders, task force leaders, unit leaders, division/group supervisors, branch directors, and multi-agency coordination system emergency operations center staff. This includes all mid-level management.			
3. PERFORMANCE MEASURE(S): The G300 & G400 training will bring County personnel into compliance with FEMA requirements. This requirement bears weight on the County when seeking FEMA assistance with grant funding.			
4. SPECIFICATION(S)/DETAIL(S): A FEMA certified Consultant will do in-person training.			
Non Personal Expenditures			FY 22 - 23
55403	EDUCATION & TRAINING		\$9,890
	ONSITE TRAINING OF FEMA INCIDENT COMMAND COURSES		\$9,890
Non Personal Expenditures Total:			\$9,890
<i>Issue Total</i>			\$9,890

Highlands County
Budget Issues - Detail
3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Issue	Project	Fund	Title
AUTO - 473		005	3991 LOCAL EMERGENCY MANAGEMENT AGENCY
COMPREHENSIVE EMERGENCY MGMT PLAN (CEMP)			
1. DESCRIPTION: Emergency Management is requesting to print Comprehensive Emergency Management Plans (CEMP).			
2. IMPACT: The Florida Division of Emergency Management per 27P-6.0023 requires the CEMP be provided to all ALF's, County offices, Stakeholders/County Commissioners every four (4) years. Digital versions of the CEMP, while more cost effective, are not an allowable substitute to the printed version.			
3. PERFORMANCE MEASURE(S): Printing of the CEMP will keep the County in compliance with Florida Division of Emergency 27P-6.0023.			
4. SPECIFICATION(S)/DETAIL(S): The CEMP is approximately 700 pages and will be printed and bound for distribution.			
Non Personal Expenditures			FY 22 - 23
	54700	PRINTING AND BINDING	\$687
		PRINT & BIND 30 COPIES OF THE CEMP	\$687
Non Personal Expenditures Total:			\$687
<i>Issue Total</i>			\$687

Highlands County
Budget Issues - Detail
3991 LOCAL EMERGENCY MANAGEMENT AGENCY

Issue	Project	Fund	Title
AUTO - 474		005	3991 LOCAL EMERGENCY MANAGEMENT AGENCY
MONDAY.COM			
1. DESCRIPTION: Emergency Management is requesting to continue to use Monday.com.			
2. IMPACT: Emergency Management currently uses Monday.com for task management and collaboration. Renewing the subscription to Monday.com will allow for continued smooth operation of the department. This platform is used by multiple Board department and the cost will be divided by user cost centers.			
3. PERFORMANCE MEASURE(S): Monday.com is a System that simplifies and expedites projects and workflows. It adjusts to shifting needs, collaboration, and reduces manual work. Monday.com is what the Emergency Management Team currently uses to monitor, manage and track workflows.			
4. SPECIFICATION(S)/DETAIL(S): Monday.com is provided through the Highlands County Clerk I.T.			
Non Personal Expenditures			FY 22 - 23
55402	SUBSCRIPTIONS		\$5,000
	MONDAY.COM FOR TASK MGMT AND COLLABORATION		\$5,000
Non Personal Expenditures Total:			\$5,000
<i>Issue Total</i>			\$5,000

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	52600	REGULAR SALARIES & WAGES	\$2,739,065	\$2,238,853	\$2,739,065	\$3,567,150	30.2%
005	51205	52600	CALLBACK/STANDBY PAY	\$0	\$24	(\$24)	\$0	100.0%
005	51300	52600	OTHER SALARIES & WAGES	\$0	\$1,152	(\$929)	\$0	100.0%
005	51400	52600	OVERTIME	\$956,202	\$961,875	\$1,573,868	\$750,135	(21.6%)
005	51400Z	52600	PROJECT OVERTIME	\$22,769	\$0	\$0	\$0	(100.0%)
005	51500	52600	SPECIAL PAY - HOLIDAYS EMS	\$84,008	\$84,145	\$121,478	\$92,001	9.5%
005	51600	52600	SPECIAL PAY - INCENTIVE	\$4,335	\$3,579	\$3,812	\$4,339	0.1%
005	51700	52600	COMPENSATED ABSENCES	\$112,000	\$0	\$0	\$0	(100.0%)
005	52100	52600	FICA TAXES	\$295,491	\$243,547	\$245,054	\$337,664	14.3%
005	52200	52600	RETIREMENT CONTRIBUTIONS	\$959,052	\$833,238	\$823,144	\$1,183,959	23.5%
005	52300	52600	LIFE & HEALTH INSURANCE	\$596,189	\$496,894	\$539,908	\$609,626	2.3%
005	52400	52600	WORKERS' COMPENSATION	\$136,281	\$116,633	\$116,492	\$212,858	56.2%
Personnel Expenditures				\$5,905,392	\$4,979,940	\$6,161,868	\$6,757,732	14.4%
005	53100	52600	PROFESSIONAL SERVICES	\$60,000	\$30,850	\$60,000	\$67,700	12.8%
			DR MONSDEOCA, EMS PHYSICALS (22 @ \$350.00 EA)				\$7,700	
			MEDICAL DIRECTOR (CONTRACTED UP TO \$60,000/YR)				\$60,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53400	52600	CONTRACTUAL SERVICES	\$283,022	\$387,565	\$307,680	\$185,273	(34.5%)
			AC SERVICE (2 STATIONS)				\$2,080	
			AC SERVICE ST51 \$942 (SPLIT 50% IN 3217)				\$471	
			AC SVC (5 STATIONS) \$6,142 (SPLIT 40% IN 3217)				\$3,686	
			BILLING/COLLECTION SVCS				\$130,000	
			BIOHAZARD WASTE (3 STATIONS)				\$2,000	
			ESO				\$31,000	
			FIRE ALARM INSPECTIONS \$920 (3 STATIONS) (SPLIT 40% IN 3217)				\$552	
			FIRE ALARM INSPECTIONS (2 STATIONS)				\$1,228	
			FIRE ALARM MONITORING \$840 (2 STATIONS) (SPLIT 40% IN 3217)				\$504	
			FIRE ALARM MONITORING (2 STATIONS)				\$800	
			FIRE EXTINGUISHER & HOOD INSPECTION \$2,839 (5 STATIONS) (SPLIT 40% IN 3217)				\$1,704	
			FIRE EXTINGUISHER & HOOD INSPECTION (2 STATIONS)				\$300	
			FIRE EXTINGUISHER INSPECTION				\$1,200	
			ICE MACHINE SVC \$2,800 (5 STATIONS) (SPLIT 40% IN 3217)				\$1,680	
			ICE MACHINE SVC (2 STATIONS)				\$1,152	
			LAWN SVC \$6,060 (3 STATIONS) (SPLIT 40% IN 3217)				\$3,636	
			MOTOR VEHICLE CHECKS ST51 \$300 (75 @ \$4/EA) (SPLIT 40% IN 3217)				\$180	
			OVERHEAD DOOR SVC				\$700	
			OVERHEAD DOOR SVC (23 DOORS) \$2,500 (SPLIT 40% IN 3217)				\$1,500	
			ST 41 WATER TREATMENT \$1,500 (SPLIT 40% IN 3217)				\$900	
005	53441	52600	CONTRACTUAL SVCS MED DATA	\$31,000	\$17,410	\$27,600	\$32,000	3.2%
			BAD DEBT COLLECTION				\$32,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54000	52600	TRAVEL AND PER DIEM	\$1,730	\$156	\$1,350	\$14,339	728.8%
			LODGING - CAP/CAC/CACO (2 NIGHTS @ \$185/NIGHT, 2 EA)				\$740	
			LODGING - CLINCON (6 @ \$135/NIGHT)				\$810	
			LODGING - COMMAND SCHOOL - \$3,000 (3 NIGHTS @\$200/NIGHT, 5 EA) (SPLIT 40% IN 3217)				\$1,800	
			LODGING - EVT CERTIFICATION HOTEL (1 EMP - 5 NIGHTS @ \$135/NIGHT)				\$675	
			LODGING - FIRE RESCUE EAST \$4,950 (3 NIGHTS@ \$165/NIGHT, 10EA) (SPLIT 40% IN 3217)				\$2,970	
			LODGING - FL FIRE CHIEF'S EMERG. SVC LEADERSHIP INST. - \$1080 (2 NIGHTS @ \$135, 4 MEMBERS) (SPLIT 40% IN 3217)				\$648	
			LODGING - HIGH RISE TACTICS SCHOOL - \$3,000 (3 NIGHTS @ \$200/NIGHT, 5 EA) (SPLIT 40% IN 3217)				\$1,800	
			LODGING - NATL EMS/JEMS CONFERENCE (4 EMP - 5 NIGHTS @ \$135/NIGHT)				\$2,700	
			PER DIEM - CLINCON (1 DAY @ \$38/DAY, 6 EA)				\$228	
			PER DIEM - EVT CERTIFICATION (1 EMP - 5 DAYS @ \$38/DAY)				\$190	
			PER DIEM - FL FIRE CHIEF'S EMERG. SVC LEADERSHIP INST. - \$304 (2 DAY @38/DAY, 4 EA) (SPLIT 40% IN 3217)				\$182	
			PER DIEM - NATL EMS/JEMS CONF (4 EMP - 5 DAYS @ \$38/DAY)				\$760	
			PER DIEM (2 DAYS @ \$38/DAY, 2 EA)				\$152	
			PER DIEM FIRE RESCUE EAST - \$1,140 (3 DAYS @ \$38/DAY, 10 EA)(SPLIT 40% IN 3217)				\$684	
005	54100	52600	COMMUNICATIONS & FREIGHT	\$72,266	(\$1,307)	\$74,250	\$86,706	20.0%
			CELL PHONE SERVICE (17 @ \$40/MO)				\$8,160	
			CELL PHONE SVC \$3,528 (7 @ \$42/MO) (SPLIT 40% IN 3217)				\$2,116	
			CELL PHONE SVC VERIZON \$3,024 (6 @ \$42/MO) (SPLIT 40% IN 3217)				\$1,815	
			CISCO DEVICE/FEATURE (DEVICE - 25, DID - 12)				\$560	
			CISCO PHONE CONNECTION				\$789	
			COMCAST INTERNET				\$2,900	
			COMCAST TV SVC				\$500	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	52600	COMMUNICATIONS & FREIGHT	\$72,266	(\$1,307)	\$74,250	\$86,706	20.0%
			<i>CRADLE POINT SERVICE (19 @ \$40/MO)</i>				\$9,120	
			<i>FREIGHT (AVG \$110/MO)</i>				\$1,320	
			<i>INTERNET CONNECTIVITY (BANDWIDTH)</i>				\$46,096	
			<i>INTERNET ST51 \$4,344 (SPLIT 50/50% IN 3217)</i>				\$2,172	
			<i>IT - FIRSTNET - BATTALION/DEPUTY CHIEFS \$1,629 (3 EMP @ \$542.88/EA) (SPLIT @ 50% IN 5105)</i>				\$815	
			<i>LTE SERVICE AND FEATURES- RADIOS (12 @ \$400 EA)</i>				\$4,800	
			<i>MIFI (CAD CONNECIVITY) (17 @ \$40/MTH)</i>				\$680	
			<i>POSTAGE CLERK (\$100/MO)</i>				\$1,200	
			<i>STATE OF FL CENTREX 2 STATIONS \$6,005 (SPLIT 40% IN 3217)</i>				\$3,603	
			<i>STATE OF FL SUNCOM (\$5/MO)</i>				\$60	
005	54300	52600	UTILITY SERVICES	\$38,942	\$35,621	\$37,127	\$40,000	2.7%
			<i>ADMIN REDUCTION</i>				(\$25,073)	
			<i>ELECTRIC SVC</i>				\$37,072	
			<i>ELECTRIC SVC \$30,374 (5 STATIONS) (SPLIT 40% IN 3217)</i>				\$18,224	
			<i>GARBAGE SVC</i>				\$5,443	
			<i>GAS SVC</i>				\$734	
			<i>WATER SVC</i>				\$3,600	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54400	52600	RENTALS AND LEASES	\$11,311	\$7,649	\$3,900	\$11,991	6.0%
			COPIER LEASE - 2 STATIONS @ \$344 EA				\$688	
			COPIER LEASE - 4 STATIONS \$1,376 (SPLIT 40% IN 3217)				\$826	
			COPIER LEASE - LOGISTICS WAREHOUSE \$344 (SPLIT 50% IN 3217)				\$172	
			COPIER LEASE - ST10 \$1,872 (\$156/MO) (SPLIT 40% IN 3217)				\$1,123	
			COPIER LEASE - ST51 \$2,164 (\$180.27/MO) (SPLIT 50% IN 3217)				\$1,082	
			OXYGEN CYLINDER RENTAL				\$7,300	
			SECURITY LIGHT RENTAL				\$800	
005	54500	52600	INSURANCE	\$40,249	\$30,453	\$40,249	\$44,600	10.8%
			AMBULANCE VEHICLES (15 @ \$1,765 YR)				\$26,475	
			COMMAND STAFF TRUCKS \$4,440 (4 @ \$1110/EA) (SPLIT 40% IN 3217)				\$2,664	
			EMPLOYEE LIABILITY \$13,630 (58 @ \$235/EA) (SPLIT 44% IN 3217)				\$7,633	
			EMPLOYEE LIABILITY \$2,350 (10 @ \$235/EA) (SPLIT 75% IN 3217)				\$588	
			EMPLOYEE LIABILITY \$705 (3 @ \$235/EA) (SPLIT 50% IN 3217)				\$352	
			EMPLOYEE LIABILITY (1 @ \$235/EA) (SPLIT 60% IN 3217)				\$94	
			EMPLOYEE LIABILITY EMS (26 @ \$235/EA)				\$6,110	
			LOGISTICS VAN \$735 (SPLIT 50% IN 3217)				\$368	
			TRAILERS (2 @ \$158/YR)				\$316	
005	54600	52600	REPAIR & MAINTENANCE	\$219,600	\$168,382	\$221,974	\$195,036	(11.2%)
			ADMIN REDUCTION				(\$15,000)	
			APPLIANCE REPAIR / REPLACEMENT				\$12,000	
			CAD LICENSE (20 @ \$188.00/YR)				\$3,760	
			CAMERA & DAC MAINTENANCE - (12 CAMERAS/ 5 DAC)				\$4,235	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	52600	REPAIR & MAINTENANCE	\$219,600	\$168,382	\$221,974	\$195,036	(11.2%)
			CAMERA & DAC MAINTENANCE - (22 CAMERAS/ 6 DAC) (SPLIT 40% IN 3217)				\$3,879	
			CAMERA & DAC MAINTENANCE - (5 CAMERAS/ 15 DAC) (SPLIT 50% IN 3217)				\$3,174	
			CISCO INTERNET HARDWARE				\$1,110	
			CRADLE POINT ANNUAL MAINT. (19 @ \$150/YR EA)				\$2,850	
			CTS AMERICA SMARTCOP (PREPAIDS)				\$421	
			CUSTODIAL SERVICES - HQ \$18,740 (SPLIT 50% IN 3217)				\$9,370	
			ESRI MAP MAINTENANCE (10 @ \$50/EA)				\$500	
			ESRI MAP MAINTENANCE (4 @ \$50/EA) (SPLIT 40% IN 3217)				\$120	
			EXECUTIME LICENSES (63.44)				\$888	
			EXECUTIME P/R MODUAL ANNUAL MAINTENANCE				\$4,000	
			FIRE EXTINGUISHER REPLACEMENT (3 @ \$70)				\$210	
			HOLMATRO EXTRICATION TOOL MAINTENANCE				\$2,000	
			HVAC REPAIR				\$10,000	
			IT - CISCO NETWORK EQUIPMENT \$7,361 (SPLIT 50% IN 3217)				\$3,681	
			IT - CLIENT DEVICE MGMT (44)				\$624	
			IT - DESKTOP MGMT. (54)				\$516	
			IT - NETWORK DEVICE MGMT (SPLIT 40% IN 3217)				\$20,156	
			IT - REMOTE ACCESS (3) - LICENSE				\$512	
			IT - SECURITY INFO & EVENT MGMT (44)				\$764	
			IT - SERVICE MGMT (63)				\$5,221	
			IT - TYLER TECH ADV SCHEDULING				\$4,567	
			MAJOR REPAIRS (14 AMBULANCES @ \$1,300/EA)				\$18,200	
			MAJOR REPAIRS (3 HVY TRUCKS @ \$1,475/EA)				\$4,425	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	52600	REPAIR & MAINTENANCE	\$219,600	\$168,382	\$221,974	\$195,036	(11.2%)
			MICROSOFT LICENSES (2 @ \$306/EA)				\$612	
			MINOR REPAIRS (14 AMBULANCES @ \$300/EA - AVG 4 REPAIRS/EA UNIT)				\$16,800	
			MINOR REPAIRS (3 HVY TRUCKS @ \$375/EA - AVG 2 REPAIRS/EA)				\$2,250	
			OIL CHANGE (14 AMBULANCES @ \$90/EA - 12 SERVICES/YR)				\$15,120	
			OIL CHANGE (3 HVY TRUCKS @ \$90/EA - 8 SERVICES/YR)				\$2,160	
			OPERATIVE IQ FLEET MAINTENANCE (12 STATIONS)				\$720	
			RADIO - 800 MHZ XTS W/T BATTERIES (12 @ \$150)				\$1,800	
			RADIO/PAGER REPAIRS (\$75/MO)				\$900	
			SMARTCOP ANNUAL RENEWAL				\$3,000	
			ST 41 - WATER MAINT SODIUM \$102 (SPLIT 40% IN 3217)				\$62	
			STRYKER SALES CORP - LUCAS CHEST COMPRESSION SYSTEM (PREPAIDS)				\$1,653	
			STRYKER STRETCHER/LUCAS REPAIR PARTS & REPAIR				\$40,000	
			TARGET SOLUTIONS CHECK IT (PREPAIDS)				\$451	
			VECTOR SOLUTIONS SCHEDULING SOFTWARE \$9,100 (SPLIT 50/50 IN 3217)				\$4,550	
			WARRANTY PHARMACEUTICAL VENDING MACHINES (MINIMUM 3 YR REQUIRED, 3 @ \$925/YR)				\$2,775	
005	54600Z	52600	PROJECT REPAIR & MAINT	\$26,698	\$22,491	\$30,000	\$26,698	0.0%
			PROJECT 20025 STRYKER PROCARE FY22/23 MAINTENANCE				\$4,207	
			ROLLOVER PROJECT 18018 MONITOR DEFIBRILLATORS - LIFEPAK 15 SVC (YR 4 OUT OF 4)				\$22,491	
005	54700	52600	PRINTING AND BINDING	\$3,320	\$1,638	\$2,872	\$3,320	0.0%
			ARR FORMS (REQUIRED)				\$3,000	
			BUSINESS CARDS (4 @ \$27.50)				\$110	
			HCEMS ENVELOPES (6 BOXES @ \$35/BOX)				\$210	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54900	52600	OTHER CHARGES/OBLIGATIONS	\$6,567	\$1,588	\$952	\$7,717	17.5%
			FDLE BACKGROUND CHECKS \$1,875 (75 @ \$25/EA) (SPLIT 40% IN 3217)				\$1,125	
			LAWN/PEST CONTROL \$3,120 (2 STATIONS) (SPLIT 40% IN 3217)				\$1,872	
			LEGAL ADS - NEWSPAPERS				\$500	
			PEST CONTROL (5 @ \$100/QTR)				\$2,000	
			RESPONSE REIMBURSEMENTS - OTHER SVCS				\$400	
			STATE EMS PROVIDER LICENSURE RENEWAL (6/2022)				\$1,400	
			STATE VEHICLE PERMITS (14 @ \$30/EA)				\$420	
005	55100	52600	OFFICE SUPPLIES	\$1,006	\$869	\$1,200	\$2,124	111.1%
			COPY PAPER (16 CASES @ \$39/CASE)				\$624	
			OFFICE SUPPLIES				\$1,500	
005	55200	52600	OPERATING SUPPLIES	\$377,483	\$254,961	\$234,334	\$398,006	5.4%
			APPLIANCE REPLACEMENT				\$4,000	
			APPLIANCE REPLACEMENT (5 STATIONS @ \$2,000 EA) (SPLIT 40% IN 3217)				\$6,000	
			BATTERIES/NON-RECHARGEABLE 9V/ AA/ AAA/ C-CELL/ XTS 200HT				\$700	
			BUNKER GEAR (5 SETS @ \$3,500 EA) (SPLIT 44% IN 3217)				\$9,800	
			CAD INTERFACE GPS PUCKS (3 @ \$30/EA)				\$90	
			CLEANING SUPPLIES				\$8,000	
			COMPUTER REPLACEMENT STATIONS/OFC (10 @ \$997/EA)				\$9,970	
			COPIER CHARGES LOGISTICS - B & W \$73 (5,200 @ \$0.014/COPY) (SPLIT 50% IN 3217)				\$37	
			COPIER CHARGES LOGISTICS - COLOR \$267 (3,000 @ \$0.089/COPY) (SPLIT 50% IN 3217)				\$134	
			COPIER CHARGES ST 7 B & W \$364 (26,000 @ \$0.014) (SPLIT 40% IN 3217)				\$218	
			COPIER CHARGES ST 7 COLOR \$552 (6,200 @ \$0.089) (SPLIT 40% IN 3217)				\$331	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	52600	OPERATING SUPPLIES	\$377,483	\$254,961	\$234,334	\$398,006	5.4%
			COPIER CHARGES ST10 B & W \$156 (26,000 @ \$0.006) (SPLIT 40% IN 3217)				\$94	
			COPIER CHARGES ST10 COLOR \$171 (3,700 @ \$0.046) (SPLIT 40% IN 3217)				\$103	
			COPIER CHARGES ST19 - B & W \$182 (13,000 @ \$0.014/COPY) (SPLIT 40% IN 3217)				\$109	
			COPIER CHARGES ST19 COLOR \$338 (3,800 @ \$0.089) (SPLIT 40% IN 3217)				\$203	
			COPIER CHARGES ST36 B&W \$137 (9,800 @ \$0.014) (SPLIT 40% IN 3217)				\$83	
			COPIER CHARGES ST36 COLOR \$329 (3,700 @ \$0.089) (SPLIT 40% IN 3217)				\$198	
			COPIER CHARGES ST41 - B & W \$140 (10,000 @ \$0.014/COPY) (SPLIT 40% IN 3217)				\$84	
			COPIER CHARGES ST41 - COLOR \$329 (3,700 @ \$0.089/COPY) (SPLIT 40% IN 3217)				\$198	
			COPIER CHARGES ST51 - B & W \$500 (100,000 @ \$0.005/COPY) (SPLIT 50% IN 3217)				\$250	
			COPIER CHARGES ST51 - COLOR \$1,600 (40,000 @ \$0.040/COPY) (SPLIT 50% IN 3217)				\$800	
			CRADLE POINT & ANTENNA (19 @ \$2,550 EA)				\$48,450	
			EMS MEDICAL SUPPLIES				\$200,000	
			EXTRICATION GEAR				\$14,400	
			FURNITURE REPLACEMENT				\$12,000	
			MINITOR PAGER 6, BATTERY (25 @ \$12.70/EA)				\$318	
			PAGERS (8 @ \$443/EA)				\$3,544	
			SOFTWARE & INTEGRATION SOFTWARE - PHARMACEUTICAL VENDING MACHINES (3)				\$7,200	
			UNIFORMS (22 @ \$881.41 EA)				\$19,391	
			UNIFORMS 64 (SPLIT 40% IN 3217)				\$51,301	
005	55200Z	52600	PROJECT OPERATING SUPP	\$6,305	\$12,305	\$0	\$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55211	52600	FUEL	\$103,700	\$119,854	\$102,837	\$155,120	49.6%
			<i>DIESEL - EMS (39,000 GAL @ \$3.50/GAL)</i>				\$136,500	
			<i>DIESEL ST51 GENERATOR \$1,750 (500 GALS @ \$3.50/GAL) (SPLIT 50% IN 3217)</i>				\$875	
			<i>GAS - EMS (4,670 GAL @ \$3.50/GAL)</i>				\$16,345	
			<i>GAS - LOGISTICS \$2,800 (800 GAL @ \$3.50/GAL) (SPLIT 50% IN 3217)</i>				\$1,400	
005	55230	52600	ATTRACTIVE PROPERTY INVENTORY	\$4,800	\$2,676	\$5,252	\$5,880	22.5%
			<i>ICE MACHINES \$9,800 (2 @ \$4,900/EA) (SPLIT 40% IN 3217)</i>				\$5,880	
005	55401	52600	BOOKS	\$0	\$440	\$0	\$0	100.0%
005	55402	52600	SUBSCRIPTIONS	\$70,485	\$58,776	\$61,259	\$58,434	(17.1%)
			<i>ADOBE PRO MAINTENANCE (2 @ \$72.86/EA)</i>				\$146	
			<i>IT - COMMUNICATIONS & SUBSCRIPTIONS</i>				\$2,969	
			<i>IT - PRODUCTIVITY SOFTWARE M365 E5 (63)</i>				\$45,851	
			<i>IT - REMOTE ACCESS (3) - SUBSCRIPTION</i>				\$571	
			<i>IT - SECURITY AWARENESS (63)</i>				\$977	
			<i>OPERATIVE IQ INVENTORY & ASSET MGMT \$15,840 (SPLIT 50% IN 3217)</i>				\$7,920	
005	55403	52600	EDUCATION & TRAINING	\$39,036	\$21,142	\$32,796	\$57,113	46.3%
			<i>CLINCON (6 @ \$500/EA)</i>				\$3,000	
			<i>COMMAND SCHOOL \$2,750 (5 @ \$550/EA) (SPLIT 40% IN 3217)</i>				\$1,650	
			<i>CONTINUING EDUCATION TRAINING (AIRWAY, IV, CARDIAC, TRAUMA)</i>				\$10,000	
			<i>EMERGENCY MEDICAL TECHNICIAN COURSE (10 @ \$1,550)</i>				\$15,500	
			<i>EMS BILLING, CAC CERTIFICATION</i>				\$1,380	
			<i>EMS BILLING, CACO CERTIFICATION</i>				\$1,380	
			<i>EMS BILLING, CAPO CERTIFICATION (2 @ \$1,050 EA)</i>				\$2,100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55403	52600	EDUCATION & TRAINING	\$39,036	\$21,142	\$32,796	\$57,113	46.3%
			EMT COURSE MANUALS (10 @ \$105 EACH)				\$1,050	
			FIRE CHIEF'S EMERGENCY SERVICE LEADERSHIP INST. \$1,000 (4 @ \$250/EA) (SPLIT 40% IN 3217)				\$600	
			FIRE RESCUE EAST \$4,450 (10 @ \$445/EA) (SPLIT 40% IN 3217)				\$2,670	
			FL FIRE CHIEF'S EMERGENCY SVC LEADERSHIP INST. - \$940 (4 @ \$235/EA) (SPLIT 40% IN 3217)				\$564	
			HIGH RISE TACTICS SCHOOL \$2,750 (5 @ \$550/EA) (SPLIT 40% IN 3217)				\$1,650	
			NATL EMS/JEMS CONFERENCE (4 @ \$500/EA)				\$2,000	
			OFFICER DEVELOPMENT/LEADERSHIP \$7,500 (30 @ \$250/EA) (SPLIT 40% IN 3217)				\$4,500	
			PARAMEDIC COURSE MANUALS (10 @ \$250 EA)				\$2,500	
			TARGET SOLUTIONS \$6,348 (69 @ \$92/EA) (SPLIT 40% IN 3217)				\$3,809	
			TARGET SOLUTIONS EMS (30 @ \$92/EA)				\$2,760	
005	55404	52600	DUES & MEMBERSHIPS	\$1,925	\$650	\$1,625	\$1,925	0.0%
			FL ASSOC OF COUNTY EMS				\$125	
			FL ASSOC OF EMS MEDICAL DIRECTORS				\$300	
			FL ASSOC OF RURAL EMS PROVIDERS				\$750	
			NAEMT MEMBERSHIP				\$400	
			NATIONAL EMS MGMT ASSOC				\$350	
Non Personal Expenditures				\$1,399,445	\$1,174,171	\$1,247,257	\$1,393,982	(0.4%)
005		52600	Automatically Generated	\$0	\$13,705	\$0	\$0	100.0%
ncategorized Expenses				\$0	\$13,705	\$0	\$0	100.0%

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 5105 EMERGENCY MEDICAL SERVICE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	56400	52600	MACHINERY & EQUIPMENT	\$81,256	\$57,174	\$81,256	\$233,219	187.0%
			EXTRICATION EQUIPMENT (1 @ \$35,000)				\$35,000	
			HIGH PRESSURE LIFT BAG SET (2 @ \$11,500.00)				\$23,000	
			LIKEPAK 15 MONITOR/DEFIBRILLATORS (3 @ \$31,394)				\$94,182	
			MOBILE RADIOS (2 @ \$5,900 EA)				\$11,800	
			PHARMACEUTICAL VENDING MACHINES (3 @ \$11,000 EA)				\$33,000	
			TWO (2) EMS LUCAS CPR DEVICES @ \$18,118.79/EA)				\$36,237	
005	56400Z	52600	PROJECT EQUIPMENT	\$22,586	\$0	\$0	\$0	(100.0%)
Capital Expenditures				\$103,842	\$57,174	\$81,256	\$233,219	124.6%
Center: 5105 EMERGENCY MEDICAL SERVICE				\$7,408,679	\$6,224,989	\$7,490,381	\$8,384,933	13.2%

Highlands County
Budget Issues - Detail
5105 EMERGENCY MEDICAL SERVICE

Issue	Project	Fund	Title
AUTO - 441		005	5105 EMERGENCY MEDICAL SERVICE
LIFEPAK 15 MONITOR/DEFIBRILLATORS (3)			
1. DESCRIPTION: Fire Rescue is requesting the purchase of 3 LifePak 15 Monitor/Defib.			
2. IMPACT: The Purchase of 3 LifePak Monitor/Defib in FY22/23 will be able to save the lives of sudden cardiac arrest patients and avoid neurological damage. Our current inventory is quickly aging, and this will enable the department to maintain inventory.			
3. PERFORMANCE MEASURE(S): The Highlands County Fire Rescue currently utilizes the LifePak Devices on all its ambulances. The device allows for conversion of abnormal ventricular rhythms resulting in life saving events.			
4. SPECIFICATION(S)/DETAIL(S): The total cost of equipment will be funded from the General Fund in the amount of \$94,181.58 (3 LifePak Devices @ \$31,393.86/ea.) in FY 22/23. Trade in allowance will also be considered at time of purchase which will reduce some cost to the overall purchase.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$94,182
	LIKEPAK 15 MONITOR/DEFIBRILLATORS (3 @ \$31,394)		\$94,182
Capital Expenditures Total:			\$94,182
<i>Issue Total</i>			\$94,182

Highlands County
Budget Issues - Detail
5105 EMERGENCY MEDICAL SERVICE

Issue	Project	Fund	Title
AUTO - 458		005	5105 EMERGENCY MEDICAL SERVICE
THREE (3) PHARMACEUTICAL VENDING MACHINES			
1. DESCRIPTION: EMS department is requesting to purchase three (3) pharmaceutical vending machines to supply stations with needed medications. Pharmaceutical vending machines provide a controlled supply dispensing solution for EMS and rescue stations. 2. IMPACT: EMS is in constant need of availability of pharmaceuticals both while on call and after normal business hours. This allows for 24/hour dispensing when needed during higher volume of calls. Cost reduction in supplies from tracking in real time and eliminating waste and hoarding. 3. PERFORMANCE MEASURE(S): The vending machines will allow inventory to be tracked in real time reducing shrink, hoarding and eliminating waste due to expired products and pharmaceuticals. Allowing full accountability and compliance with FDA and DEA regulations. 4. SPECIFICATION(S)/DETAIL(S): Vendor will do onsite hardware, software training at time of installation of equipment. Software is used for integration with our current Operative IQ inventory program to allow tracking and ordering with more accuracy. (BoundTree Medical being the optimal vendor due to the software integration with Operative IQ). The three (3) year Warranty for three (3 @ \$925/EA) \$2,775.00 would be budgeted annually.			
Non Personal Expenditures			FY 22 - 23
54600	REPAIR & MAINTENANCE		\$2,775
	WARRANTY PHARMACEUTICAL VENDING MACHINES (MINIMUM 3 YR REQUIRED, 3 @ \$925/YR)		\$2,775
55200	OPERATING SUPPLIES		\$7,200
	SOFTWARE & INTEGRATION SOFTWARE - PHARMACEUTICAL VENDING MACHINES (3)		\$7,200
Non Personal Expenditures Total:			\$9,975
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$33,000
	PHARMACEUTICAL VENDING MACHINES (3 @ \$11,000 EA)		\$33,000
Capital Expenditures Total:			\$33,000
<i>Issue Total</i>			\$42,975

Highlands County
Budget Issues - Detail
5105 EMERGENCY MEDICAL SERVICE

Issue	Project	Fund	Title
AUTO - 460		005	5105 EMERGENCY MEDICAL SERVICE
EXTRICATION EQUIPMENT (2)			
1. DESCRIPTION: Fire Rescue is requesting to purchase extrication equipment that include power unit, jaws, cutters, and spreaders for patient extrication.			
2. IMPACT: Extrication / rescue equipment will aid in patient treatment by removing the patient from the vehicle by cutting or crushing vehicle parts, and creating an opening large enough to remove the patient without further injury. Current equipment needs to be upgraded or replaced to meet current safety measures and reduce repair and maintenance costs.			
3. PERFORMANCE MEASURE(S): Enhance goal of providing expedient extrication of patients to enhance life saving measures. Extrication / rescue of patients will allow E.M.S. to do patient care faster and more effectively.			
4. SPECIFICATION(S)/DETAIL(S): Current extrication equipment needs to be replaced to be of the latest technology as well as designed for rugged use and dependability.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$35,000
	EXTRICATION EQUIPMENT (1 @ \$35,000)		\$35,000
Capital Expenditures Total:			\$35,000
<i>Issue Total</i>			\$35,000

Highlands County
Budget Issues - Detail
5105 EMERGENCY MEDICAL SERVICE

Issue	Project	Fund	Title
AUTO - 461		005	5105 EMERGENCY MEDICAL SERVICE
HIGH PRESSURE MEDIUM BAG SET (3)			
1. DESCRIPTION: Fire Rescue is requesting to purchase two (2) sets of high-pressure lift bags to assist in various types of rescue situations, primarily vehicle accidents.			
2. IMPACT: Fire Rescue responds to various types of incidents annually. These high-pressure lift bags are not carried on all apparatus and would be placed on a "light rescue" vehicle for fast deployment around the county. This piece of equipment would supplement the standard rescue equipment carried.			
3. PERFORMANCE MEASURE(S): While a few vehicles carry these high pressure bags, these sets would be available to be used in areas where the primary units do not have them and can be used in addition to what is carried by other apparatus for large incidents, and can be deployed easily in the field.			
4. SPECIFICATION(S)/DETAIL(S): The high-pressure lift bag sets must meet current NFPA standards and must be rugged and durable to operate in extreme conditions.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$23,000
	HIGH PRESSURE LIFT BAG SET (2 @ \$11,500.00)		\$23,000
Capital Expenditures Total:			\$23,000
<i>Issue Total</i>			\$23,000

Highlands County
Budget Issues - Detail
5105 EMERGENCY MEDICAL SERVICE

Issue	Project	Fund	Title
AUTO - 463		005	5105 EMERGENCY MEDICAL SERVICE
TWO (2) EMS LUCAS CPR DEVICES			
1. DESCRIPTION: Purchasing of 2 Lucas Cardio-Pulmonary Resuscitation devices to equip and maintain the current version available.			
2. IMPACT: The Purchase of two (2) Lucas devices in FY22/23 will be able to save the lives of sudden cardiac arrest patients and avoid neurological damage, as a steady supply of oxygen to the heart and brain is necessitated. Life-sustaining circulation can be created through effective and uninterrupted chest compressions. Performing manual chest compressions of high quality is both difficult and tiring, and impossible in certain situations. The quality varies depending on who provides CPR and deteriorates quickly after only one to two minutes. The trade in of older existing devices will assist in lowering overall costs.			
3. PERFORMANCE MEASURE(S): The Highlands County Fire Rescue currently utilizes the Lucas CPR Devices on all its ambulances. The Lucas device allows HCFR to operate a Cardiac Arrest with one provider and not requiring us to place one or two ambulances out of service to assist with the Cardiac Arrest.			
4. SPECIFICATION(S)/DETAIL(S): The total cost of equipment will be funded from the General Fund in the amount of \$36,237.58 (2 EMS LUCAS CPR Devices @ \$18,118.79/ea) in FY 22/23.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$36,237
	TWO (2) EMS LUCAS CPR DEVICES @ \$18,118.79/EA)		\$36,237
Capital Expenditures Total:			\$36,237
<i>Issue Total</i>			\$36,237

PUBLIC SAFETY OTHER

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1055 CRIME PREVENTION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
178	51001	52900	PERSONAL SERVICES ELEC OF	\$56,075	\$56,075	\$0	\$55,012	(1.9%)
Personnel Expenditures				\$56,075	\$56,075	\$0	\$55,012	(1.9%)
178	53001	52900	OPERATING EXPENSE - ELECT	\$6,278	\$6,278	\$0	\$6,278	0.0%
							\$6,278	
Non Personal Expenditures				\$6,278	\$6,278	\$0	\$6,278	0.0%
Center: 1055 CRIME PREVENTION				\$62,353	\$62,353	\$0	\$61,290	(1.7%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3101A SHERIFF EDUCATION AND TRAINING

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
140	54000	52100	TRAVEL AND PER DIEM	\$12,950	\$0	\$0	\$0	(100.0%)
140	55403	52100	EDUCATION & TRAINING	\$12,000	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$24,950	\$0	\$0	\$0	(100.0%)
Center: 3101A SHERIFF EDUCATION AND TRAINING				\$24,950	\$0	\$0	\$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3101C DOMESTIC VIOLENCE TRAINING

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
171	54000	52100	TRAVEL AND PER DIEM	\$4,000	\$0	\$0	\$0	(100.0%)
171	55403	52100	EDUCATION & TRAINING	\$4,750	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$8,750	\$0	\$0	\$0	(100.0%)
Center: 3101C DOMESTIC VIOLENCE TRAINING				\$8,750	\$0	\$0	\$0	(100.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3214 DIVISION OF FORESTRY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53419	52200	DIVISION OF FORESTRY	\$35,180	\$35,179	\$0	\$34,579	(1.7%)
			<i>DIV. OF FORESTRY (493,987 ACRES @ \$0.07)</i>				\$34,579	
Non Personal Expenditures				\$35,180	\$35,179	\$0	\$34,579	(1.7%)
Center: 3214 DIVISION OF FORESTRY				\$35,180	\$35,179	\$0	\$34,579	(1.7%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3322 COUNTY JAIL MAINTENANCE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	52300	COMMUNICATIONS & FREIGHT	\$48,900	\$0	\$0	\$743,766	1,421.0%
			DATA LINES SERVICES (CENTURY LINK)				\$743,766	
005	54300	52300	UTILITY SERVICES	\$420,000	\$0	\$0	\$0	(100.0%)
005	54600	52300	REPAIR & MAINTENANCE	\$134,954	\$0	\$0	\$0	(100.0%)
005	55200	52300	OPERATING SUPPLIES	\$115,000	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$718,854	\$0	\$0	\$743,766	3.5%
Center: 3322 COUNTY JAIL MAINTENANCE				\$718,854	\$0	\$0	\$743,766	3.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3324 DETENTION AND CORRECTION - MEDICAL

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53100	52300	PROFESSIONAL SERVICES	\$964,200	\$0	\$0	\$997,460	3.4%
			PHARMACY SERVICES				\$997,460	
005	54900	52300	OTHER CHARGES/OBLIGATIONS	\$260	\$0	\$0	\$0	(100.0%)
005	55200	52300	OPERATING SUPPLIES	\$30,000	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$994,460	\$0	\$0	\$997,460	0.3%
Center: 3324 DETENTION AND CORRECTION - MEDICAL				\$994,460	\$0	\$0	\$997,460	0.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3325 LAW ENFORCEMENT MAINTENANCE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53400	52100	CONTRACTUAL SERVICES	\$2,490	\$0	\$0	\$285,841	11,379.6%
			<i>FIRE ALARM MONITORING (LE BLDG)</i>				\$285,841	
005	54100	52100	COMMUNICATIONS & FREIGHT	\$54,900	\$0	\$0	\$0	(100.0%)
005	54300	52100	UTILITY SERVICES	\$147,000	\$0	\$0	\$0	(100.0%)
005	54600	52100	REPAIR & MAINTENANCE	\$66,451	\$0	\$0	\$0	(100.0%)
005	55200	52100	OPERATING SUPPLIES	\$15,000	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$285,841	\$0	\$0	\$285,841	0.0%
Center: 3325 LAW ENFORCEMENT MAINTENANCE				\$285,841	\$0	\$0	\$285,841	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3326 DETENTION & CORRECTIONS OTHER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53400Z	52300	PROJECT CONTRACTUAL SVC	\$51,266	\$0	\$0	\$0	(100.0%)
005	54900Z	52300	PROJECT OTHER CHG & OBLIG	\$130,000	\$0	\$0	\$130,000	0.0%
			DOJ STATE CRIMINAL ALIEN ASSISTANCE PROGRAM (SCAAP)				\$20,000	
			RESIDENTIAL SUBSTANCE ABUSE TREATMENT (RSAT)				\$82,500	
			RESIDENTIAL SUBSTANCE ABUSE TREATMENT (RSAT) - COUNTY MATCH				\$27,500	
Non Personal Expenditures				\$181,266	\$0	\$0	\$130,000	(28.3%)
Center: 3326 DETENTION & CORRECTIONS OTHER				\$181,266	\$0	\$0	\$130,000	(28.3%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3327 LAW ENFORCEMENT OTHER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51001Z	52100	PROJECT PERSONAL SERVICES	\$0	\$0	\$0	\$945,000	100.0%
Personnel Expenditures				\$0	\$0	\$0	\$945,000	100.0%
005	54900Z	52100	PROJECT OTHER CHG & OBLIG	\$3,450,982	\$0	\$0	\$4,001,702	16.0%
			2020 COPS HIRING PROGRAM				\$71,301	
			2020 COPS HIRING PROGRAM - COUNTY MATCH				\$58,734	
			AVON PARK LAW ENFORCEMENT SERVICES				\$2,510,610	
			COLLEGE RESOURCE DEPUTY PROGRAM				\$56,162	
			DOJ EDWARD BYRNE MEMORIAL (JAG DIRECT)				\$19,000	
			DOJ EDWARD BYRNE MEMORIAL JAG-COUNTY WIDE				\$60,000	
			ENVIRONMENTAL LAW ENFORCEMENT PROGRAM				\$114,396	
			SCHOOL RESOURCE OFFICER/SAFE SCHOOLS PROGRAM				\$962,014	
			VOCA				\$119,067	
			VOCA - COUNTY MATCH				\$30,418	
Non Personal Expenditures				\$3,450,982	\$0	\$0	\$4,001,702	16.0%
Center: 3327 LAW ENFORCEMENT OTHER				\$3,450,982	\$0	\$0	\$4,946,702	43.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3994 INTERGOVT RADIO COMMUNICATION PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
131	53400	52900	CONTRACTUAL SERVICES	\$394,645	\$394,645	\$0	\$399,736	1.3%
			MOTOROLA SERVICE CONTRACT				\$351,136	
			MOTOROLA SERVICES - POLK COUNTY				\$48,600	
Non Personal Expenditures				\$394,645	\$394,645	\$0	\$399,736	1.3%
Center: 3994 INTERGOVT RADIO COMMUNICATION PROGRAM				\$394,645	\$394,645	\$0	\$399,736	1.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3998 E911 PROGRAM - LAND

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
122	51001	52500	PERSONAL SERVICES ELEC OF	\$854,975	\$854,975	\$0	\$948,006	10.9%
Personnel Expenditures				\$854,975	\$854,975	\$0	\$948,006	10.9%
122	53001	52500	OPERATING EXPENSE - ELECT	\$354,984	\$354,984	\$0	\$364,858	2.8%
<i>OPERATING EXPENSES REQUEST FROM SHERIFF</i>							\$364,858	
Non Personal Expenditures				\$354,984	\$354,984	\$0	\$364,858	2.8%
Center: 3998 E911 PROGRAM - LAND				\$1,209,959	\$1,209,959	\$0	\$1,312,864	8.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3998B COMMUNICATIONS PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53400	52500	CONTRACTUAL SERVICES	\$2,550	\$2,583	\$2,550	\$2,550	0.0%
			<i>CENTRAL SECURITY ALARM MONITORING SVC - TOWERS</i>				\$2,550	
005	54100	52500	COMMUNICATIONS & FREIGHT	\$29,375	\$14,130	\$21,000	\$27,675	(5.8%)
			<i>ADMIN REDUCTION</i>				(\$14,000)	
			<i>CENTREX PHONE SVC</i>				\$275	
			<i>FIBER SVC. AVON PARK TOWER</i>				\$4,500	
			<i>FIBER SVC. LAKE PLACID</i>				\$7,200	
			<i>FIBER SVC. SHERIFF'S TOWER</i>				\$7,200	
			<i>PHONE SVC AVON PARK TOWER</i>				\$4,500	
			<i>PHONE SVC BRIGHTON TOWER</i>				\$4,500	
			<i>PHONE SVC LAKE PLACID TOWER</i>				\$4,500	
			<i>PHONE SVC S.O. TOWER</i>				\$4,500	
			<i>PHONE SVC VENUS TOWER</i>				\$4,500	
005	54300	52500	UTILITY SERVICES	\$26,532	\$21,643	\$26,000	\$28,137	6.0%
			<i>ELECTRIC SVC - APYA TOWER</i>				\$460	
			<i>ELECTRIC SVC - AVON PARK TOWER</i>				\$4,787	
			<i>ELECTRIC SVC - BRIGHTON TOWER</i>				\$5,372	
			<i>ELECTRIC SVC - LAKE PLACID TOWER</i>				\$4,663	
			<i>ELECTRIC SVC - SO TOWER</i>				\$5,822	
			<i>ELECTRIC SVC - VENUS TOWER</i>				\$7,033	
005	54600	52500	REPAIR & MAINTENANCE	\$29,050	\$7,164	\$25,000	\$28,992	(0.2%)
			<i>A/C REPAIR (2 @ \$1,000/EA)</i>				\$2,000	
			<i>CAMERA & DAC MAINTENANCE - GLENADA TOWER AP (1 CAMERAS/ 0 DAC)</i>				\$214	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3998B COMMUNICATIONS PROGRAM

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	52500	REPAIR & MAINTENANCE	\$29,050	\$7,164	\$25,000	\$28,992	(0.2%)
			CAMERA & DAC MAINTENANCE - SHERIFF'S TOWER (1 CAMERAS/ 0 DAC)				\$214	
			CAMERA & DAC MAINTENANCE - TOWER ROYAL PALM LP (1 CAMERAS/ 0 DAC)				\$214	
			GENERATOR REPAIRS				\$5,000	
			LIGHTING REPAIRS				\$2,500	
			REPAIRS TO TOWERS				\$10,000	
			SHELTER REPAIRS				\$2,500	
			TOWER MAINT. GENERATORS (2 @ \$250/EA)				\$500	
			TOWER MAINT. GENERATORS (9 @ \$650/EA)				\$5,850	
005	55200	52500	OPERATING SUPPLIES	\$3,000	\$142	\$600	\$1,500	(50.0%)
			ADMIN REDUCTION				(\$1,500)	
			COMMUNICATIONS SUPPLIES AND EQUIPMENT				\$2,000	
			TOWER SITE SUPPLIES				\$1,000	
005	55211	52500	FUEL	\$1,431	\$0	\$1,431	\$1,654	15.6%
			DIESEL - GENERATOR (220 GALS @ \$3.50/GAL)				\$770	
			GAS - GENERATOR (52.5 GALS @ \$3.50/GAL)				\$184	
			GAS - GENERATOR LP (200 GALS @ \$3.50/GAL)				\$700	
Non Personal Expenditures				\$91,938	\$45,662	\$76,581	\$90,508	(1.6%)
Center: 3998B COMMUNICATIONS PROGRAM				\$91,938	\$45,662	\$76,581	\$90,508	(1.6%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3400 DEVELOPMENT SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51500	REGULAR SALARIES & WAGES	\$89,107	\$73,915	\$0	\$108,696	22.0%
005	52100	51500	FICA TAXES	\$6,839	\$5,213	\$0	\$8,338	21.9%
005	52200	51500	RETIREMENT CONTRIBUTIONS	\$25,937	\$21,711	\$0	\$31,310	20.7%
005	52300	51500	LIFE & HEALTH INSURANCE	\$10,416	\$9,553	\$0	\$15,624	50.0%
005	52400	51500	WORKERS' COMPENSATION	\$116	\$96	\$0	\$185	59.5%
Personnel Expenditures				\$132,415	\$110,488	\$0	\$164,153	24.0%
005	53100	51500	PROFESSIONAL SERVICES	\$30,000	\$0	\$30,000	\$30,000	0.0%
			STRATEGIC PLANNING				\$30,000	
005	53400	51500	CONTRACTUAL SERVICES	\$300	\$0	\$300	\$0	(100.0%)
005	54000	51500	TRAVEL AND PER DIEM	\$872	\$0	\$872	\$872	0.0%
			LODGING - PLANNING/ECONOMIC DEVELOPMENT/MISC CONFERENCES (3 NIGHTS @ \$135/NIGHT)				\$405	
			PER DIEM - FEDC CONFERENCE (3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - PLANNING/ECONOMIC DEVELOPMENT/MISC CONF (6 DAYS @ \$38/DAY)				\$228	
			TOLLS & PARKING - PLANNING/ECONOMIC DEVELOPMENT/MISC CONF				\$125	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3400 DEVELOPMENT SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	51500	COMMUNICATIONS & FREIGHT	\$1,569	\$299	\$1,200	\$1,760	12.2%
							\$300	
			CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1)				\$23	
			CISCO PHONE CONNECTION				\$39	
			COMMUNICATIONS & FREIGHT (NEW ADMIN ASSIT @ 50%)				\$166	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$95	
			LONG DISTANCE CHARGES CENTURY LINK				\$96	
			MONDAY.COM				\$1,000	
			SOFTWARE CALL ACCOUNTING PHONE AGREEMENT				\$11	
			TEAMS AUDIO CONFERENCING LICENSE				\$30	
005	54500	51500	INSURANCE	\$235	\$155	\$235	\$353	50.2%
			EMPLOYEE LIABILITY (1 @ \$235/EA)				\$235	
			EMPLOYEE LIABILITY (NEW ADMIN ASSIT @ 50%)				\$118	
005	54600	51500	REPAIR & MAINTENANCE	\$157	\$118	\$150	\$205	30.6%
			CISCO INTERNET HARDWARE				\$45	
			EXECUTIME LICENSES (1)				\$14	
			IT - CLIENT DEVICE MGMT (1)				\$15	
			IT - SECURITY INFO & EVENT MGMT (1)				\$18	
			IT - SERVICE MGMT (1)				\$83	
			REPAIR & MAINTENANCE (NEW ADMIN ASSIT @ 50%)				\$30	
005	54700	51500	PRINTING AND BINDING	\$0	\$0	\$0	\$25	100.0%
			BUSINESS CARDS (NEW ADMIN ASSIT @ 50%)				\$25	

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 3400 DEVELOPMENT SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	51500	OPERATING SUPPLIES	\$408	\$0	\$0	\$75	(81.6%)
			UPS BACKUPS/COMPUTER SUPPLIES				\$75	
005	55402	51500	SUBSCRIPTIONS	\$800	\$729	\$660	\$1,643	105.4%
			IT - ADOBE ACROBAT PRO DC				\$73	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$47	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)				\$728	
			IT - SECURITY AWARENESS (1)				\$16	
			IT CHARGES (NEW ADMIN ASSIT @ 50%)				\$779	
005	55403	51500	EDUCATION & TRAINING	\$800	\$0	\$800	\$100	(87.5%)
			EDUCATION & TRAINING (NEW ADMIN ASSIT @ 50%)				\$100	
005	55404	51500	DUES & MEMBERSHIPS	\$0	\$0	\$0	\$601	100.0%
			APA FLORIDA CHAPTER				\$345	
			APA NATIONAL				\$156	
			LEADERSHIP ASSOCIATION DUES				\$100	
Non Personal Expenditures				\$35,141	\$1,301	\$34,217	\$35,634	1.4%
Center: 3400 DEVELOPMENT SERVICES				\$167,556	\$111,789	\$34,217	\$199,787	19.2%

Highlands County
Budget Issues - Detail
3400 DEVELOPMENT SERVICES

Issue	Project	Fund	Title
AUTO - 482		005	3400 DEVELOPMENT SERVICES

NEW ADMINISTRATIVE ASSISTANT

1. DESCRIPTION: Highly responsible administrative positions PG 108 assisting the Development Services Director and development floor; responsible for performing complex administrative task and coordination functions, including considerable interaction with the public.

2. IMPACT: Development Services is the only department without administrative personnel to support the day-to-day administrative functions of the office. Workloads have steadily increased in recent times due to the growth and development Highlands County. Having a person dedicated to the administrative tasks of the department will ensure the administrative details are covered, which will increase the department's efficiency and effectiveness, and contribute to productivity at all levels of the department. This position will provide the additional time needed for leadership to work with the public to a greater degree. For example, the time needed to meet with developers about future projects and hold forums with local stakeholders on topics such as impact fees.

3. PERFORMANCE MEASURE(S): This new position will tie directly to the goal of maintaining current efficient, professional, and satisfactory service provided to the public. As this person will be hired at a third of the director's salary, this position will increase the capacity and service to the community by 33%, and will optimize the needed time for department leadership to tend to the mission and vision goals of the commission, administration, department, and overall community.

4. SPECIFICATION(S)/DETAIL(S): A person with an associate's degree from an accredited college or university in Business Administration, or a related field of study and a minimum of 1 year of related professional experience or a High School Diploma and a minimum of 3 years of related professional experience. To be split 50/50 between 3400 and 3440A.

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$15,771
			\$15,771
52100	FICA TAXES		\$1,207
			\$1,207
52200	RETIREMENT CONTRIBUTIONS		\$1,878
			\$1,878
52300	LIFE & HEALTH INSURANCE		\$5,208
			\$5,208
52400	WORKERS' COMPENSATION		\$27
			\$27

Personnel Expenditures Total:	\$24,091

Non Personal Expenditures			FY 22 - 23
54100	COMMUNICATIONS & FREIGHT		\$166
	COMMUNICATIONS & FREIGHT (NEW ADMIN ASSIT @ 50%)		\$166
54500	INSURANCE		\$118
	EMPLOYEE LIABILITY (NEW ADMIN ASSIT @ 50%)		\$118

Highlands County

Budget Issues - Detail

54600	REPAIR & MAINTENANCE	\$30
	REPAIR & MAINTENANCE (NEW ADMIN ASSIT @ 50%)	\$30
54700	PRINTING AND BINDING	\$25
	BUSINESS CARDS (NEW ADMIN ASSIT @ 50%)	\$25
55402	SUBSCRIPTIONS	\$779
	IT CHARGES (NEW ADMIN ASSIT @ 50%)	\$779
55403	EDUCATION & TRAINING	\$100
	EDUCATION & TRAINING (NEW ADMIN ASSIT @ 50%)	\$100

Non Personal Expenditures Total:**\$1,218**

*Issue Total***\$25,309**

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2700 COUNTY PLANNING AND ZONING DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	51500	REGULAR SALARIES & WAGES	\$382,641	\$218,394	\$302,683	\$339,322	(11.3%)
005	51400	51500	OVERTIME	\$0	\$40	\$12	\$0	100.0%
005	52100	51500	FICA TAXES	\$29,295	\$16,519	\$22,982	\$25,981	(11.3%)
005	52200	51500	RETIREMENT CONTRIBUTIONS	\$41,434	\$23,962	\$32,807	\$40,449	(2.4%)
005	52300	51500	LIFE & HEALTH INSURANCE	\$93,744	\$41,657	\$65,149	\$78,120	(16.7%)
005	52400	51500	WORKERS' COMPENSATION	\$498	\$285	\$395	\$577	15.9%
005	52500	51500	UNEMPLOYMENT COMPENSATION	\$0	\$3,074	\$0	\$0	100.0%
Personnel Expenditures				\$547,612	\$303,931	\$424,028	\$484,449	(11.5%)
005	53100	51500	PROFESSIONAL SERVICES	\$52,500	\$22,180	\$50,000	\$52,500	0.0%
			SCANNING PERMANENT RECORDS				\$2,500	
			SPECIAL PLANNING PROJECTS (I.E. CONTRACTING DEV REVIEWS, FLUM & ZONING CHANGES, COMP PLAN & LDR AMENDMENT UPDATES)				\$50,000	
005	53413	51500	CFRP COUNCIL	\$0	\$7,500	\$7,500	\$0	100.0%
005	54000	51500	TRAVEL AND PER DIEM	\$2,712	\$174	\$2,256	\$1,674	(38.3%)
			LODGING - FAPA CONFERENCE (2 EMP @ 3 NIGHTS @ \$135/NIGHT)				\$810	
			LODGING - TRAINING/OTHER (2 EMP @ 1 NIGHT EACH @ \$135/NIGHT)				\$270	
			PER DIEM - FAPA CONF (2 EMP @ 3 DAYS EACH @ \$38/DAY)				\$228	
			PER DIEM - TRAINING/OTHER (2 EMP @ 2 DAYS & 3 EMP @ 1 DAY @ \$38/DAY)				\$266	
			TOLLS & PARKING				\$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2700 COUNTY PLANNING AND ZONING DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	51500	COMMUNICATIONS & FREIGHT	\$4,827	\$1,037	\$2,343	\$4,582	(5.1%)
							\$300	
			CISCO DEVICE/FEATURE (DEVICE - 7, DID - 6)				\$157	
			CISCO PHONE CONNECTION				\$254	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$660	
			LONG DISTANCE CHARGES				\$500	
			SHIPPING				\$2,700	
			SOFTWARE CALL ACCOUNTING PHONE AGREEMENT				\$11	
005	54300	51500	UTILITY SERVICES	\$0	\$10	\$0	\$0	100.0%
005	54400	51500	RENTALS AND LEASES	\$3,490	\$0	\$1,745	\$3,490	0.0%
			COPIER C8170H LEASE (12 @ \$168.36/MO)				\$2,021	
			COPIER LEASE (12 @ \$122.40/MO)				\$1,469	
005	54500	51500	INSURANCE	\$2,115	\$1,737	\$2,115	\$1,880	(11.1%)
			EMPLOYEE LIABILITY (8 @ \$235/EA)				\$1,880	
005	54600	51500	REPAIR & MAINTENANCE	\$8,897	\$4,422	\$8,710	\$11,112	24.9%
			CISCO INTERNET HARDWARE				\$311	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 9)				\$5,146	
			EXECUTIME LICENSES (9)				\$126	
			IT - CLIENT DEVICE MGMT (16)				\$227	
			IT - NETWORK DEVICE MGMT				\$1,697	
			IT - ONBASE - AE OCR DDS ETC				\$1,293	
			IT - ONBASE - CONCURRENT CLIENT				\$452	
			IT - REMOTE ACCESS (3) - LICENSE				\$512	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2700 COUNTY PLANNING AND ZONING DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	51500	REPAIR & MAINTENANCE	\$8,897	\$4,422	\$8,710	\$11,112	24.9%
			IT - SECURITY INFO & EVENT MGMT (16)				\$278	
			IT - SERVICE MGMT (6)				\$498	
			IT- ONBASE - DESKTOP DOCUMENT IMAGING				\$403	
			LABOR (1 HR @ \$43.23/HR)				\$44	
			MINOR REPAIRS - CAR - BD207 SPLIT W/ 3440A (1 @ \$250)				\$125	
005	54700	51500	PRINTING AND BINDING	\$261	\$41	\$150	\$190	(27.2%)
			BUSINESS CARDS (4 @ 250 @ \$22.50)				\$90	
			PRINTING ZONING ENVELOPES				\$100	
005	55100	51500	OFFICE SUPPLIES	\$3,085	\$1,849	\$2,200	\$3,085	0.0%
			COPY PAPER (40 CASES @ \$32/EA)				\$1,280	
			PENS, PAPER, STAPLES, TAPE, LABELS				\$1,335	
			REPLACE AGING OFFICE FURNITURE				\$250	
			ROLLS OF PAPER FOR GRAPHIC MAPS				\$220	
005	55200	51500	OPERATING SUPPLIES	\$8,340	\$5,183	\$6,000	\$6,730	(19.3%)
			COPIER CHARGES - B/W (160,000 X 0.0046)				\$736	
			COPIER CHARGES - COLOR (60,000 X 0.0396)				\$2,376	
			DOCKING STATION				\$220	
			INK CARTRIDGES - COLOR (PLOTTER)				\$1,100	
			REPLACE PCS DUE TO AGE (2 @ 999)				\$1,998	
			UPS BACKUPS/COMPUTER SUPPLIES (4 @ \$75)				\$300	
005	55401	51500	BOOKS	\$0	\$80	\$0	\$0	100.0%

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 2700 COUNTY PLANNING AND ZONING DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55402	51500	SUBSCRIPTIONS	\$7,860	\$7,102	\$7,860	\$6,329	(19.5%)
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (12 @ 72.86/EA)				\$875	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$422	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (6)				\$4,367	
			IT - REMOTE ACCESS (3) - SUBSCRIPTION				\$571	
			IT - SECURITY AWARENESS (6)				\$94	
005	55403	51500	EDUCATION & TRAINING	\$3,580	\$544	\$2,000	\$5,155	44.0%
			APA HEART OF FLORIDA ANNUAL MEETING (5 PLNRS @ \$30/EA)				\$150	
			CLASSES OF OPPORTUNITY/GIS				\$880	
			CPM LEVELS FOR ASST DEV SERVICES DIR (5 @ \$495/EA)				\$2,475	
			FAPA ANNUAL CONFERENCE (1 PLNRS & 1 ZONING SUP @ \$450/EA)				\$900	
			MISC. TRAINING (3 EMP @ 1 DAY @ \$250/DAY)				\$750	
005	55404	51500	DUES & MEMBERSHIPS	\$33,615	\$31,547	\$32,500	\$39,475	17.4%
			APA INCLUDING FAPA (3 @ \$320/EA)				\$960	
			APA, AICP & FAPA PLANNERS (1 @ \$550/EA)				\$550	
			CFRPC PER AGREEMENT (102,065 @ \$0.37/CAPITA)				\$37,765	
			NEW NOTARY (1 @ \$105/EA)				\$105	
			NOTARY RENEWAL (1 @ \$95/EA)				\$95	
Non Personal Expenditures				\$131,282	\$83,406	\$125,379	\$136,202	3.7%
Center: 2700 COUNTY PLANNING AND ZONING DEPARTMENT				\$678,894	\$387,337	\$549,407	\$620,651	(8.6%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6213 HISTORIC PRESERVATION COMMISSION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54000	57900	TRAVEL AND PER DIEM	\$780	\$0	\$730	\$780	0.0%
			<i>HISTORIC PRESERVATION TOLLS & PARKING</i>				\$50	
			<i>LODGING - HISTORIC PRESERVATION CONFERENCE (1 EMP @ 4 NIGHTS @ 135/NIGHT)</i>				\$540	
			<i>PER DIEM - HISTORIC PRESERVATION CONFERENCE 1 EMP @ 5 DAYS @ \$38/EA)</i>				\$190	
005	54900	57900	OTHER CHARGES/OBLIGATIONS	\$3,000	\$1	\$1,000	\$2,500	(16.7%)
			<i>HISTORIC MARKERS & OTHER PROJECTS</i>				\$2,500	
005	55403	57900	EDUCATION & TRAINING	\$350	\$0	\$350	\$0	(100.0%)
005	55404	57900	DUES & MEMBERSHIPS	\$600	\$60	\$480	\$600	0.0%
			<i>FL. TRUST - HISTORIC PRESERVATION</i>				\$400	
			<i>NAT'L TRUST - HISTORIC PRESERVATION</i>				\$200	
Non Personal Expenditures				\$4,730	\$61	\$2,560	\$3,880	(18.0%)
Center: 6213 HISTORIC PRESERVATION COMMISSION				\$4,730	\$61	\$2,560	\$3,880	(18.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3439 CODE ENFORCEMENT DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	52400	REGULAR SALARIES & WAGES	\$225,123	\$147,230	\$0	\$230,429	2.4%
005	51300	52400	OTHER SALARIES & WAGES	\$0	\$12,533	\$0	\$0	100.0%
005	51400	52400	OVERTIME	\$0	\$928	\$0	\$0	100.0%
005	52100	52400	FICA TAXES	\$17,220	\$11,363	\$0	\$17,629	2.4%
005	52200	52400	RETIREMENT CONTRIBUTIONS	\$24,357	\$16,420	\$0	\$27,444	12.7%
005	52300	52400	LIFE & HEALTH INSURANCE	\$62,496	\$43,258	\$0	\$59,892	(4.2%)
005	52400	52400	WORKERS' COMPENSATION	\$3,359	\$2,032	\$0	\$4,597	36.9%
005	52500	52400	UNEMPLOYMENT COMPENSATION	\$0	\$3,722	\$0	\$0	100.0%
Personnel Expenditures				\$332,555	\$237,486	\$0	\$339,991	2.2%
005	54000	52400	TRAVEL AND PER DIEM	\$6,404	\$1,336	\$0	\$4,923	(23.1%)
			LODGING - FACE ANNUAL CONF. (3 EMP @ 3 NIGHTS @ \$135/NIGHT)				\$1,215	
			LODGING - LEVEL 1 CERT. FOR CODE OFFICER (1 EMP @ 6 NIGHTS @ \$135/NIGHT)				\$810	
			LODGING - LEVEL 2 CERT. FOR CODE OFFICER (2 EMP @ 6 NIGHTS @ \$135/NIGHT)				\$1,620	
			PER DIEM - FACE ANNUAL CONF. (3 EMP @ 4 DAYS @ \$38/DAY)				\$456	
			PER DIEM - LEVEL 1 CERT. FOR CODE OFFICER (1 EMP @ 6 DAYS @ \$38/DAY)				\$228	
			PER DIEM - LEVEL 2 CERT. FOR CODE OFFICER (2 EMP @ 6 NIGHTS @ \$38/DAY)				\$456	
			PER DIEM FOR MISCELLANEOUS TRAINING (1 EMP @ 1 DAY @ \$38.00/DAY)				\$38	
			TOLLS & PARKING				\$100	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3439 CODE ENFORCEMENT DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	52400	COMMUNICATIONS & FREIGHT	\$14,286	\$8,267	\$0	\$13,126	(8.1%)
			CELL PHONE SVC (5 @ \$42/MON)				\$2,520	
			CISCO DEVICE/FEATURE (DEVICES -17, DID - 11)				\$381	
			CISCO PHONE CONNECTION				\$572	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$1,602	
			LONG DISTANCE CHARGES CENTURY LINK				\$825	
			MIFI (5 @ \$37/MO)				\$2,220	
			POSTAGE				\$5,000	
			SOFTWARE CALL ACCOUNTING PHONE AGREEMENT				\$6	
005	54300	52400	UTILITY SERVICES	\$20	\$0	\$0	\$20	0.0%
			LANDFILL CHARGES - RECORDS RETENTION				\$20	
005	54500	52400	INSURANCE	\$4,610	\$3,582	\$0	\$4,610	0.0%
			EMPLOYEE LIABILITY (6 @ \$235/EA)				\$1,410	
			LIGHT TRUCKS AND SUV (5 @ \$640/EA)				\$3,200	
005	54600	52400	REPAIR & MAINTENANCE	\$29,331	\$18,748	\$0	\$24,268	(17.3%)
			ANN. FIRE EXTINGUISHER INSPECTION/REPAIR				\$200	
			CISCO INTERNET HARDWARE				\$755	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 1)				\$572	
			EXECUTIME LICENSES (7)				\$98	
			IT - CLIENT DEVICE MGMT (7)				\$100	
			IT - CPLUS CODE ENFORCEMENT				\$2,878	
			IT - EGOV CODE ENFORCEMENT				\$800	
			IT - NETWORK DEVICE MGMT				\$1,320	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3439 CODE ENFORCEMENT DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	52400	REPAIR & MAINTENANCE	\$29,331	\$18,748	\$0	\$24,268	(17.3%)
			IT - ONBASE - AE OCR DDS ETC				\$2,123	
			IT - ONBASE - CONCURRENT CLIENT (4 @ \$225.69)				\$903	
			IT - ONBASE - DESKTOP DOCUMENT IMAGING (4 @ \$100.76)				\$404	
			IT - ONBASE - FULL TEXT INDEXING CONCURRENT CLIENT (2 @ \$48.36)				\$97	
			IT - REMOTE ACCESS (4) - LICENSE				\$682	
			IT - SECURITY INFO & EVENT MGMT (7)				\$122	
			IT - SERVICE MGMT (6)				\$498	
			IT SOFTWARE COSTS- COMMUNITY PLUS, ACCURINT, OTHER MISCELLANOUS				\$2,000	
			LEXISNEXIS CODE ENF LIC INTERNET RESEARCH (4 @ \$110.64/MO)				\$5,311	
			MAJOR REPAIRS - LT DUTY TRK (1 @ \$1,300/EA)				\$1,300	
			MINOR REPAIRS - LT DUTY TRKS (3 @ \$300/EA)				\$900	
			MINOR REPAIRS - SUVS (1 @ \$250/EA)				\$250	
			OIL CHANGE - SUV (1 @ 2/YR @ \$43.54/EA				\$88	
			OIL CHANGES - LIGHT DUTY TRKS (4 @ 2/YR @ \$43.54/EA)				\$349	
			REPAIR & CALIBRATE SOUND METERS (2 @ \$859/EA)				\$1,718	
			TIRES - LIGHT DUTY TRKS - (2 @ 4 TIRES/EA @ \$100/TIRE)				\$800	
005	54700	52400	PRINTING AND BINDING	\$1,252	\$397	\$0	\$1,252	0.0%
			BUSINESS CARDS (2 @ 250/\$16, 5 @ 500/\$20)				\$132	
			PRINTING CAR VIOLATION STICKERS				\$350	
			PRINTING ENVELOPES				\$500	
			PRINTING MISC. VIOLATION DOOR HANGERS				\$270	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3439 CODE ENFORCEMENT DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55100	52400	OFFICE SUPPLIES	\$1,850	\$1,678	\$0	\$1,850	0.0%
			FILES/MAILING LABELS, TABS, ENVELOPES				\$900	
			OFFICE SUPPLIES				\$600	
			OFFICE SUPPLIES - FILE & EQUIPMENT HOLDERS FOR VEHICLE				\$350	
005	55200	52400	OPERATING SUPPLIES	\$9,150	\$6,312	\$0	\$10,050	9.8%
			EQUIP. SUCH AS SHOVELS, SURVEY STAKES, ETC.				\$1,400	
			INK CARTRIDGES FOR CE VEHICLES				\$2,000	
			SCANNERS, DESK, AND SHELF				\$5,000	
			UNIFORMS - CODE OFFICERS (5 EMP)				\$1,400	
			UPS BACKUPS/COMPUTER SUPPLIES				\$250	
005	55211	52400	FUEL	\$7,438	\$6,192	\$0	\$8,750	17.6%
			GAS - LIGHT DUTY TRK - ZD120 (850 GALS @ \$3.50/GAL)				\$2,975	
			GAS - LIGHT DUTY TRK - ZD125 (550 GALS @ \$3.50/GAL)				\$1,925	
			GAS - SUV - ZD129 (550 GALLONS @ \$3.50/GAL)				\$1,925	
			GAS - TBD - (550 GALS @ \$3.50/GAL)				\$1,925	
005	55401	52400	BOOKS	\$400	\$391	\$0	\$0	(100.0%)
005	55402	52400	SUBSCRIPTIONS	\$5,479	\$4,999	\$0	\$5,988	9.3%
			IT - REMOTE ACCESS (4) - SUBSCRIPTION				\$761	
			IT - SECURITY AWARENESS (6)				\$94	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (6 @ \$72.86/EA)				\$438	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$328	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (6)				\$4,367	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3439 CODE ENFORCEMENT DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55403	52400	EDUCATION & TRAINING	\$4,825	\$2,455	\$0	\$4,925	2.1%
			FACE ANNUAL CONF. (MAINTAIN CERT.) (3 @ \$525/EA)				\$1,575	
			LEVEL 1 CERT. EXAM FOR CODE OFFICER (1)				\$100	
			LEVEL 1 CERT. TRAINING FOR CODE OFFICER (1)				\$550	
			LEVEL 2 CERT. EXAM FOR CODE OFFICER (2)				\$200	
			LEVEL 2 CERT. TRAINING FOR CODE OFFICER (2)				\$1,100	
			TRAIN. CERT. SOUND METERS INSIDE (1 DAY)				\$900	
			TRAINING CLASSES				\$500	
005	55404	52400	DUES & MEMBERSHIPS	\$335	\$0	\$0	\$460	37.3%
			CODE ENFORCEMENT - FACE (5 @ \$75/EA)				\$375	
			NOTARY COMMISSION (1 RENEWAL @ \$85)				\$85	
Non Personal Expenditures				\$85,380	\$54,358	\$0	\$80,222	(6.0%)
Center: 3439 CODE ENFORCEMENT DEPARTMENT				\$417,935	\$291,844	\$0	\$420,213	0.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6306 NUISANCE ABATEMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53100	53900	PROFESSIONAL SERVICES <i>MAGISTRATE & ALTERNATE FEES</i>	\$9,500	\$10,758	\$0	\$12,000 \$12,000	26.3%
005	53400	53900	CONTRACTUAL SERVICES <i>MOWING, DEBRIS REMOVAL, AND NUISANCE ABATEMENT</i>	\$42,300	\$38,805	\$0	\$43,000 \$43,000	1.7%
005	54900	53900	OTHER CHARGES/OBLIGATIONS <i>ASBESTOS SURVEYS</i>	\$3,500	\$0	\$0	\$2,000 \$2,000	(42.9%)
Non Personal Expenditures				\$55,300	\$49,563	\$0	\$57,000	3.1%
Center: 6306 NUISANCE ABATEMENT				\$55,300	\$49,563	\$0	\$57,000	3.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	55200	REGULAR SALARIES & WAGES	\$141,606	\$114,043	\$0	\$148,105	4.6%
005	52100	55200	FICA TAXES	\$10,855	\$8,302	\$0	\$11,330	4.4%
005	52200	55200	RETIREMENT CONTRIBUTIONS	\$15,354	\$12,495	\$0	\$17,640	14.9%
005	52300	55200	LIFE & HEALTH INSURANCE	\$20,832	\$17,369	\$0	\$26,040	25.0%
005	52400	55200	WORKERS' COMPENSATION	\$185	\$148	\$0	\$252	36.2%
Personnel Expenditures				\$188,832	\$152,358	\$0	\$203,367	7.7%
005	53100	55200	PROFESSIONAL SERVICES	\$131,600	\$53,908	\$125,000	\$101,600	(22.8%)
			DOMAIN FEES				\$100	
			ENGINEERING/PLANNING SERVICES				\$45,000	
			MARKETING/ADVERTISING				\$50,000	
			WEBSITE				\$5,000	
			WEBSITE HOSTING				\$1,500	
005	53400	55200	CONTRACTUAL SERVICES	\$11,330	\$6,177	\$11,330	\$11,843	4.5%
			CONTRACTUAL SERVICES - SMALL BUSINESS DEVELOPMENT CENTER CONTRACT				\$11,330	
			IT - ARCHIVE SOCIAL				\$513	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54000	55200	TRAVEL AND PER DIEM	\$5,166	\$2,836	\$4,000	\$5,934	14.9%
			AIRFARE (4 @ 300/EA)				\$1,200	
			AIRPORT PARKING (4 @ \$40/EA)				\$160	
			LODGING - FEDC CONFERENCE (2 @ 2 NIGHTS @ \$135/NIGHT)				\$540	
			LODGING - INDUSTRY TRAININGS/MEETINGS (1 @ 14 NIGHTS @ \$135/NIGHT)				\$1,890	
			LODGING - RURAL ECONOMIC DEVELOPMENT SUMMIT (2 @ 2 NIGHTS @ \$135/DAY)				\$540	
			PER DIEM - FEDC CONF (2 @ 3 DAYS @ \$38/DAY)				\$228	
			PER DIEM - INDUSTRY TRAININGS/MEETING (1 @ 14 DAYS @ \$38/DAY)				\$532	
			PER DIEM - RURAL ECONOMIC DEVELOPMENT SUMMIT (2 @ 2 DAYS @ \$38/DAY)				\$152	
			TRAVEL & PER DIEM				\$692	
005	54100	55200	COMMUNICATIONS & FREIGHT	\$1,518	\$758	\$1,518	\$1,893	24.7%
			CELL PHONE				\$960	
			CISCO DEVICE/FEATURE (DEVICE - 3, DID - 3)				\$68	
			CISCO PHONE CONNECTION				\$115	
			COMMUNICATIONS & FREIGHT				\$332	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$283	
			POSTAGE				\$75	
			TEAMS AUDIO CONFERENCING LICENSE				\$60	
005	54500	55200	INSURANCE	\$470	\$309	\$470	\$705	50.0%
			EMPLOYEE INSURANCE				\$235	
			EMPLOYEE LIABILITY (2 @ \$235/EA)				\$470	
005	54600	55200	REPAIR & MAINTENANCE	\$2,042	\$1,371	\$2,042	\$2,780	36.1%
			EXECUTIME LICENSES (2)				\$28	

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	55200	REPAIR & MAINTENANCE	\$2,042	\$1,371	\$2,042	\$2,780	36.1%
			CISCO INTERNET HARDWARE				\$134	
			ESRI-GIS SUPPORT MAINT LICENSES AGREEMENT (LICENSES - 2)				\$1,144	
			IT - .COM DOMAIN - HIGHLANDSBUSINESS.COM				\$21	
			IT - .COM DOMAIN - HIGHLANDSEDC.COM				\$19	
			IT - .NET DOMAIN - HIGHLANDSBUSINESS.NET				\$21	
			IT - .ORG DOMAIN - HIGHLANDSBUSINESS.ORG				\$22	
			IT - CLIENT DEVICE MGMT (4)				\$57	
			IT - NETWORK DEVICE MGMT				\$377	
			IT - REMOTE ACCESS (2) - LICENSE				\$341	
			IT - SECURITY INFO & EVENT MGMT (4)				\$70	
			IT - SERVICE MGMT (2)				\$166	
			MINOR REPAIRS CAR/SUV - BD207 (1 @ \$250/EA)				\$250	
			OIL CHANGE/GEN MAINT. CAR/SUV - BD207 (2 @ \$35/EA)				\$70	
			REPAIR & MAINTENANCE				\$60	
005	54700	55200	PRINTING AND BINDING	\$2,000	\$52	\$0	\$350	(82.5%)
			BUSINESS CARDS				\$50	
			BUSINESS CARDS (6 @ 250 @ \$50)				\$300	
005	54800	55200	PROMOTIONAL ACTIVITIES	\$4,000	\$740	\$2,000	\$2,000	(50.0%)
			PROMOTIONAL MATERIAL				\$2,000	
005	55100	55200	OFFICE SUPPLIES	\$570	\$101	\$500	\$515	(9.6%)
			COPY PAPER (10 CASES @ \$39/CASE)				\$390	
			OFFICE SUPPLIES				\$125	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55200	55200	OPERATING SUPPLIES	\$20,697	\$422	\$17,000	\$3,080	(85.1%)
			ANALYTICAL TOOLS				\$1,000	
			CARAHSOFT				\$2,000	
			UPS BACKUP (1 @ \$80)				\$80	
005	55230	55200	ATTRACTIVE PROPERTY INVENTORY	\$0	\$1,565	\$1,565	\$0	100.0%
005	55400	55200	PUBLICATIONS/SUBSCRIPTION	\$0	\$40	\$40	\$40	100.0%
			FLORIDA TREND				\$40	
005	55402	55200	SUBSCRIPTIONS	\$2,358	\$20,114	\$2,358	\$20,451	767.3%
			CHMURA ECONOMIC & ANALTI SOFTWARE				\$7,868	
			GIS WEBTEC INC SOFTWARE				\$5,250	
			IT - ADOBE ACROBAT PRO DC				\$73	
			IT - ADOBE CREATIVE CLOUD FOR TEAMS				\$741	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$94	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$381	
			IT - SECURITY AWARENESS (2)				\$31	
			IT CHARGES				\$1,557	
			IT- PRODUCTIVITY SOFTWARE M365 E5 (2)				\$1,456	
			RESIMPLIFI - BUILDING DATABASE SOFTWARE				\$3,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55403	55200	EDUCATION & TRAINING	\$5,405	\$2,409	\$2,500	\$6,505	20.4%
			EDUCATION & TRAINING				\$675	
			FEDC ANNUAL CONFERENCE (3 @ \$425/EA)				\$1,275	
			GIS TRAININGS				\$880	
			INDUSTRY TRAININGS/MEETINGS				\$3,000	
			RURAL ECONOMIC DEVELOPMENT SUMMIT (3 @ \$225/EA)				\$675	
005	55404	55200	DUES & MEMBERSHIPS	\$2,060	\$1,813	\$2,060	\$2,060	0.0%
			AVON PARK CHAMBER				\$175	
			CITRUS GROWERS ASSOC				\$100	
			DEO SPECIAL DISTRICT FEE FOR IDA				\$175	
			FEDC MEMBERSHIP				\$600	
			HEARTLAND REALTORS ASSOC				\$125	
			IEDC MEMBERSHIP (1)				\$660	
			LAKE PLACID CHAMBER				\$75	
			SEBRING CHAMBER				\$150	
Non Personal Expenditures				\$189,216	\$92,616	\$172,383	\$159,756	(15.6%)
Center: 2810 OFFICE OF ECONOMIC DEVELOPMENT				\$378,048	\$244,974	\$172,383	\$363,123	(3.9%)

Highlands County
Budget Issues - Detail
2810 OFFICE OF ECONOMIC DEVELOPMENT

Issue	Project	Fund	Title
AUTO - 501		005	2810 OFFICE OF ECONOMIC DEVELOPMENT

NEW ECONOMIC DEV COORDINATOR POSITION

1. DESCRIPTION: A new Economic Dev Coordinator position pay grade 111 is requested to provide additional assistance and add capacity to the Economic Development Division. The position will (this description is not exhaustive) assist in day to day office and administrative duties, coordinate and set up board and committee meetings and events according to Florida Sunshine Laws, take meeting minutes, assist in economic and business development relations, facilitate and maintain social media outlets and website, pull data reports, work with workforce partners to bridge the gap between economic development and workforce and education partners, other duties as assigned, etc.

2. IMPACT: On top of standard economic development office day to day operations, levels have dramatically increased in recent time due to special projects including but not limited to: recruitment and facilitation of multi-family workforce housing opportunities, commissioners' priorities such as the countywide utilities expansion project, ARPA funded countywide broadband expansion project, other projects related to the pandemic (ESF 18 duties, CARES applications review), facilitated process improvement strategy project, retail study project, grant identification and applications – including assistance to municipal partners, grant compliance, marketing efforts and more.

3. PERFORMANCE MEASURE(S): The new position will tie directly to the recommended goal to adequately utilize the Highlands County Economic Development Strategic Plan completed in 2019. As a mid-term goal, the plan recommended adding a third staff member to the Economic Development Division for additional capacity as projects, developments, and activity increase. This position will add capacity to better support initiatives of the Economic Development Division and provide more bandwidth to address the ebb and flow of incoming project leads, site preparedness, and more.

4. SPECIFICATION(S)/DETAIL(S): A person with an Associate's degree from an accredited college or university in Business Administration, Public Administration, Marketing or a related field of study and a minimum of (x) years of related professional experience or a High School Diploma and a minimum of (x) years of related professional experience.

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$20,000
			\$20,000
52100	FICA TAXES		\$1,530
			\$1,530
52200	RETIREMENT CONTRIBUTIONS		\$2,382
			\$2,382
52300	LIFE & HEALTH INSURANCE		\$5,208
			\$5,208
52400	WORKERS' COMPENSATION		\$34
			\$34

Personnel Expenditures Total: \$29,154

Non Personal Expenditures			FY 22 - 23
54000	TRAVEL AND PER DIEM		\$692
	TRAVEL & PER DIEM		\$692

Highlands County

Budget Issues - Detail

54100	COMMUNICATIONS & FREIGHT	\$332
	<i>COMMUNICATIONS & FREIGHT</i>	\$332
54500	INSURANCE	\$235
	<i>EMPLOYEE INSURANCE</i>	\$235
54600	REPAIR & MAINTENANCE	\$60
	<i>REPAIR & MAINTENANCE</i>	\$60
54700	PRINTING AND BINDING	\$50
	<i>BUSINESS CARDS</i>	\$50
55402	SUBSCRIPTIONS	\$1,557
	<i>IT CHARGES</i>	\$1,557
55403	EDUCATION & TRAINING	\$675
	<i>EDUCATION & TRAINING</i>	\$675

Non Personal Expenditures Total:	\$3,601

<i>Issue Total</i>	\$32,755

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	51200	52400	REGULAR SALARIES & WAGES	\$518,317	\$417,236	\$457,462	\$711,926	37.4%
180	51300	52400	OTHER SALARIES & WAGES	\$0	\$8,520	\$0	\$0	100.0%
180	51400	52400	OVERTIME	\$5,114	\$1,459	\$1,500	\$0	(100.0%)
180	52100	52400	FICA TAXES	\$40,051	\$30,082	\$31,243	\$54,470	36.0%
180	52200	52400	RETIREMENT CONTRIBUTIONS	\$61,580	\$50,456	\$52,912	\$89,377	45.1%
180	52300	52400	LIFE & HEALTH INSURANCE	\$118,013	\$97,170	\$104,449	\$171,864	45.6%
180	52400	52400	WORKERS' COMPENSATION	\$6,666	\$5,770	\$5,966	\$12,974	94.6%
180	52500	52400	UNEMPLOYMENT COMPENSATION	\$0	\$789	\$0	\$0	100.0%
Personnel Expenditures				\$749,741	\$611,482	\$653,532	\$1,040,611	38.8%
180	53400	52400	CONTRACTUAL SERVICES	\$85,219	\$1,587	\$70,019	\$80,218	(5.9%)
			DEMOLITION/DEBRIS REMOVAL FROM NUISANCE ABATEMENT				\$65,000	
			STORE MICROFILM W/THE STATE (21 ROLLS @ .85/ROLL)				\$18	
			TEMPORARY STAFFING TO COVER BO & INSP (50 DAYS @ 8HRS/DAY @ \$38.00/HR)				\$15,200	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	54000	52400	TRAVEL AND PER DIEM	\$6,395	\$477	\$400	\$6,114	(4.4%)
			ADMIN REDUCTION				(\$1,914)	
			LODGING - BOAF CONF (BLDG OFFICIAL, 4 NIGHTS @ \$135/NIGHT)				\$540	
			LODGING - CEU (BLDG OFFICIAL, 2 NIGHTS @ \$135/NIGHT)				\$270	
			LODGING - CEU CLASS (INSPECTORS, 5 @ 1 NIGHT @ \$135/NIGHT)				\$675	
			LODGING - INTERNSHIP/CROSS TRAINING PROGRAM (5 INSP FOR 5 NIGHTS @ \$135/NIGHT)				\$3,375	
			LODGING - PIA CERTIFICATION (4 NIGHTS @ \$135) 33%				\$179	
			PER DIEM - BOAF ANNUAL CONF (BLDG OFFICIAL) (4 DAYS @ \$38/DAY)				\$152	
			PER DIEM - CEU (BLDG OFFICIAL) (3 DAYS @ \$38/DAY)				\$114	
			PER DIEM - CEU CLASS (5 INSPECTORS FOR 2 DAYS @ \$38/DAY)				\$380	
			PER DIEM - CHIEF PERMIT CLERK - TECHNOLOGY (2 DAYS @ \$38/DAY)				\$76	
			PER DIEM - DEVELOPMENT SPECIALIST - TECHNOLOGY (2 EMP FOR 2 DAYS @ \$38/DAY)				\$152	
			PER DIEM - INTERNSHIP/CROSS TRAINING PROGRAM (5 INSPECTORS FOR 5 DAYS @ \$38/DAY)				\$950	
			PER DIEM - PIA CERTIFICATION (4 DAYS @ \$38/DAY) 33%				\$51	
			TRAVEL & PER DIEM				\$1,114	
180	54100	52400	COMMUNICATIONS & FREIGHT	\$11,395	\$6,245	\$9,000	\$12,809	12.4%
							\$75	
			AIR CARD				\$960	
			CELL PHONE SVC (6 @ \$42/MO)				\$3,024	
			CELL SERVICE				\$1,008	
			CENTURY LINK PHONE SVC (12 MONTHS @ \$40/MO)				\$480	
			CISCO DEVICE/FEATURE (DEVICE - 14, DID - 8)				\$314	
			CISCO PHONE CONNECTION				\$458	
			COMMUNICATIONS & FREIGHT (NEW ADMIN ASSIT @ 50%)				\$166	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	54100	52400	COMMUNICATIONS & FREIGHT	\$11,395	\$6,245	\$9,000	\$12,809	12.4%
			INTERNET CONNECTIVITY (BANDWIDTH)				\$1,320	
			IT ITEMS (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$46	
			MIFI SVC (7 @ \$37/MO)				\$3,108	
			PHONE SVC EMBARQ (\$45/MO)				\$540	
			POSTAGE - CONTRACTOR & HANDYPERSON RENEWAL				\$125	
			POSTAGE DAILY OPERATIONS (12 @ \$50/EA)				\$600	
			POSTAGE - EXPIRED PERMIT MAILINGS (\$30/MO)				\$360	
			POSTAGE CERTIFIED MAIL NSF CHECKS/COMPLAINTS				\$75	
			SHIPPING MERCHANDISE				\$150	
180	54300	52400	UTILITY SERVICES	\$120	\$0	\$0	\$120	0.0%
			LANDFILL CHARGES - RECORD DESTRUCTION				\$100	
			MICROFILM STORAGE WITH STATE OF FLORIDA				\$20	
180	54400	52400	RENTALS AND LEASES	\$1,588	\$0	\$1,640	\$1,640	3.3%
			COPIER LEASE XEROX C8155H (\$136.62/MO)				\$1,640	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	54500	52400	INSURANCE	\$7,783	\$5,752	\$7,783	\$10,848	39.4%
			EMP LIABILITY (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$118	
			EMPLOYEE INSURANCE				\$470	
			EMPLOYEE LIABILITY (12 @ \$235/EA)				\$2,820	
			EMPLOYEE LIABILITY (NEW ADMIN ASSIT @ 50%)				\$118	
			F150 TRUCKS (7 @ \$735/EA)				\$5,145	
			INSURANCE				\$470	
			LIGHT TRK (1 @ \$735/EA) (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$368	
			PIA EMPLOYEE LIABILITY 25%				\$59	
			VEHICLE INSURANCE				\$1,280	
180	54600	52400	REPAIR & MAINTENANCE	\$46,974	\$32,133	\$32,000	\$56,340	19.9%
			BD194 HP DESIGNJET 4500 LARGE FORMAT SCANNER (1) SCANNING BULB REPLACEMENT				\$600	
			CELL PHONE REPAIRS				\$225	
			CISCO INTERNET HARDWARE				\$622	
			DESKTOP COMPUTER REPAIRS				\$525	
			EXECUTIME LICENSES (11.25) PIA				\$158	
			FUJITSU DESKTOP SCANNER REPAIRS				\$315	
			HIC FCPPM 2011-5526 PERMIT PROC TO POSTPONE CERT FEE				\$1,179	
			IT - ACHIC002 - CPLUS PERMIT TYPE SECURITY				\$2,993	
			IT - ACHIC027 - CPLUS INSPECTION DETAIL PRINT MODIFICATIONS				\$408	
			IT - ACHIC039-PM-CPLUS IMPACT FEE CALCULATOR				\$7,682	
			IT - CISCO NETWORK EQUIPMENT				\$1,224	
			IT - CLIENT DEVICE MGMT (22)				\$312	
			IT - CPLUS PERMITTING				\$6,617	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	54600	52400	REPAIR & MAINTENANCE	\$46,974	\$32,133	\$32,000	\$56,340	19.9%
			<i>IT - CPLUS WORKFLOW CENTER</i>				\$960	
			<i>IT - EGOV INSPECTIONS</i>				\$800	
			<i>IT - EGOV ONLINE</i>				\$2,558	
			<i>IT - EGOV PERMITTING</i>				\$800	
			<i>IT - HICFCPPM 2011-5526: CPLUS PERMIT PROC POSTPONE CERT FEE</i>				\$1,300	
			<i>IT - NETWORK DEVICE MGMT</i>				\$2,560	
			<i>IT - ONBASE - AE OCR DDS ETC</i>				\$3,202	
			<i>IT - ONBASE - CONCURRENT CLIENT (4 @ \$225.69/EA)</i>				\$903	
			<i>IT - ONBASE - DESKTOP DOC IMAGING (5 @ \$100.76/EA)</i>				\$504	
			<i>IT - ONBASE - FULL TEXT INDEXING CONCURRENT CLIENT (5 @ \$48.36/EA)</i>				\$242	
			<i>IT - ONBASE - NAMED USER CLIENT</i>				\$113	
			<i>IT - ONBASE - WORKFLOW CONCURRENT CLIENT</i>				\$355	
			<i>IT - REMOTE ACCESS (2) PIA - LICENSE</i>				\$341	
			<i>IT - SECURITY INFO & EVENT MGMT (22)</i>				\$382	
			<i>IT - SERVICE MGMT (11)</i>				\$912	
			<i>IT ITEMS (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>				\$330	
			<i>LABOR REIMBURSE (115 HRS \$44/HR)</i>				\$5,060	
			<i>LAPTOP REPAIRS</i>				\$263	
			<i>MAJOR REPAIRS - BD207, BD213 (2 SUV'S @ \$1,250/EA)</i>				\$2,500	
			<i>MINOR REPAIRS - BD207 SPLIT W/ 2770 (1 @ \$250/EA)</i>				\$125	
			<i>MINOR REPAIRS BD201, BD207, BD211, BD212, BD213, BD214, BD215, BD216 (8 @ \$250/EA)</i>				\$2,000	
			<i>OIL CHANGE - BD207 SPLIT W/ 2770 (1 @ \$40/EA)</i>				\$40	
			<i>OIL CHANGES - BD201, 207, 211, 212, 213, 214, 215, 216, (8 @ 4/YR @ \$40/EA)</i>				\$1,280	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	54600	52400	REPAIR & MAINTENANCE	\$46,974	\$32,133	\$32,000	\$56,340	19.9%
			<i>PIO IT CHARGES 33%</i>				\$500	
			<i>REPAIR & MAINTENANCE</i>				\$920	
			<i>REPAIR & MAINTENANCE (NEW ADMIN ASSIT @ 50%)</i>				\$30	
			<i>TIRES - BD201, BD206, BD212, BD213 (4 SUV'S @ 1 TIRE @ \$225/TIRE)</i>				\$900	
			<i>TIRES - BD211, BD214, BD215, BD216 (4 TRUCKS @ 4 TIRES @ \$225/TIRE)</i>				\$3,600	
180	54700	52400	PRINTING AND BINDING	\$2,681	\$1,537	\$7,047	\$2,706	0.9%
			<i>#10 REG LOGO - (2 @ \$135 QTY 500/EA)</i>				\$270	
			<i>#9 WINDOW ENVELOPES LOGO REG. RENEWAL (\$219 QTY/1,500)</i>				\$219	
			<i>ADMIN REDUCTION</i>				(\$701)	
			<i>BUSINESS CARDS (NEW ADMIN ASSIT @ 50%)</i>				\$25	
			<i>BUSINESS CARDS INSPECTORS (11 @ \$25 QTY 250/EA)</i>				\$275	
			<i>BUSINESS CARDS PIA (1 @250 @ \$22.50) 33%</i>				\$9	
			<i>CONTRACTOR CARDS - FS 489 (1 @ \$107 QTY/1,000)</i>				\$107	
			<i>ELECTRICAL STICKERS (3 @ \$110 QTY 500/EA)</i>				\$330	
			<i>PERMIT INSPECTION CARDS (2 @ \$751 QTY 5,000/EA)</i>				\$1,502	
			<i>RED TAGS (2 @ \$160 QTY/1000)</i>				\$320	
			<i>REGISTRATION CARDS - HANDYPERSON (1 @ \$30 QTY/300)</i>				\$30	
			<i>YELLOW TAGS (2 @ \$160 QTY/1000/EA)</i>				\$320	
180	54900	52400	OTHER CHARGES/OBLIGATIONS	\$390	\$377	\$743	\$900	130.8%
			<i>VEHICLE TAG & REGISTRATION</i>				\$900	
180	54917	52400	ADMIN EXP	\$120,000	\$0	\$120,000	\$120,000	0.0%
			<i>COST ALLOCATION REIMBURSEMENT TO GEN FUND</i>				\$120,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	55100	52400	OFFICE SUPPLIES	\$3,531	\$1,048	\$3,000	\$5,157	46.0%
			BATTERIES				\$185	
			COMPOSITION PADS				\$50	
			COPY PAPER LEGAL (3 CASES @ \$130/CASE)				\$390	
			DESK PADS, CALENDARS, PLANNERS				\$137	
			OFFICE SUPPLIES				\$1,200	
			OFFICE SUPPLIES/PENS/STAPLES/POST-ITS (10 EMPLOYEES)				\$2,600	
			PAPER TOWELS (12 CASES @ \$35/EA)				\$420	
			SD CARD LICENSE BOARD				\$25	
			VEHICLE DC ADAPTER FOR LAPTOPS				\$150	
180	55200	52400	OPERATING SUPPLIES	\$17,920	\$10,729	\$17,000	\$25,748	43.7%
			ADOBE PRO LICENSE				\$826	
			APC BACK-UPS (2 @ \$190/EA)				\$380	
			CHAIR				\$500	
			CLEANING SUPPLIES				\$100	
			CO. LOGO W/DEPT ON SHIRTS FIELD EMPS (8 SHIRTS/EMP @ 6 EMP @ \$20/SHIRT)				\$960	
			COMPUTER				\$1,998	
			COPIER CHARGES (DEVELOPMENT SVCS/BW - 40,000 X \$0.0046)				\$184	
			COPIER OVERAGES - B/W (133,950 @ \$0.0046/EA)				\$617	
			COPIER OVERAGES - COLOR (23,744 @ \$0.0396/EA)				\$941	
			DESIGN JET INK CARTRIDGES BLACK, CYAN, GREY, YELLOW (2 SETS @ \$170/EA)				\$340	
			DESK				\$4,998	
			DESK PHONE				\$150	
			HORNET SPRAY - 1 CASE OF 12				\$84	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	55200	52400	OPERATING SUPPLIES	\$17,920	\$10,729	\$17,000	\$25,748	43.7%
			INSPECTION TOOLS				\$1,500	
			LADDER				\$600	
			LARGE FORMAT SCANNER/PRINTER - PAPER AND INK				\$840	
			LARGE SCANNER				\$4,492	
			OFFICE: COMPUTER (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$500	
			OFFICE: DESK & CHAIR (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$250	
			OFFICE: DESK PHONE (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$38	
			OPERATING SUPPLIES				\$450	
			PHONE				\$500	
			SHIRTS FOR FIELD PERSONNEL (8 SHIRTS/EMP @ 6 EMP @ \$60/SHIRT)				\$2,880	
			SHIRTS W/ LOGO - NEW EMP (8 @ \$75/EA)				\$1,200	
			XSTAMPER REPLACEMENTS				\$420	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	55211	52400	FUEL	\$16,204	\$20,715	\$18,432	\$40,276	148.6%
			GAS				\$7,250	
			GAS - BD201 (190 GALS @ \$3.50/GAL)				\$665	
			GAS - BD216 (1000 GALS @ \$3.50/GAL)				\$3,500	
			GAS - (1) LIGHT DUTY VEHICLE (500 GALS @ \$3.50/GAL) (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$875	
			GAS - BD206 (1,200 GALS @ \$3.50/GAL)				\$4,200	
			GAS - BD207/ POOL VEHICLE (250 GALS @ \$3.50/GAL)				\$875	
			GAS - BD211 (696 GALS @ \$3.50/GAL) STANDARD HOUSING INSPECTOR				\$2,436	
			GAS - BD212 (1,200 GALS @ \$3.50/GAL)				\$4,200	
			GAS - BD214 (1,200 GALS @ \$3.50/GAL)				\$4,200	
			GAS - BD215 (1200 GALS @ \$3.50/GAL)				\$4,200	
			GAS - BD217 (1,000 GALS @ \$3.50/GAL)				\$3,500	
			GAS - ZD124 (1250 GALS @ \$3.50/GAL)				\$4,375	
180	55230	52400	ATTRACTIVE PROPERTY INVENTORY	\$0	\$2,242	\$0	\$2,336	100.0%
			DOCKING STATION				\$338	
			LAPTOP				\$1,998	
180	55401	52400	BOOKS	\$2,100	\$1,390	\$1,700	\$5,266	150.8%
			2023 FLORIDCA BUILDING CODE BOOK SUPPLEMENTS (6 SETS @ \$200/EA)				\$1,200	
			ELECTRONIC VERSION OF 2023 FLORIDA BUILDING CODE W/SUPPLEMENT				\$1,500	
			ICC & FBC SET				\$1,108	
			ICC & FBC SET				\$1,108	
			ICC CODE BOOKS FOR CROSS TRAINING				\$350	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	55402	52400	SUBSCRIPTIONS	\$8,713	\$7,811	\$8,713	\$10,156	16.6%
			EDUCATION & TRAINING (NEW ADMIN ASSIT @ 50%)				\$779	
			IT - ADOBE ACROBAT PRO DC FOR TEAMS (4 @ \$72.86/EA)				\$292	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$527	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (11.33)				\$8,006	
			IT - REMOTE ACCESS (2) SUBSCRIPTION				\$381	
			IT - SECURITY AWARENESS (11)				\$171	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	55403	52400	EDUCATION & TRAINING	\$9,285	\$1,448	\$4,045	\$8,483	(8.6%)
			ADMIN REDUCTION				(\$2,000)	
			BOAF ANNUAL EDUCATIONAL CONFERENCE, BLDG OFFICIAL				\$500	
			BOAF FHBA DBPR JOINT TRAINING (BO & 5 INSP @ \$378/EA)				\$2,268	
			CHIEF PERMIT CLERK TECHNOLOGY TRAINING				\$150	
			CROSS TRAINING APPLICATION (4 @ \$495/EA)				\$1,980	
			DBPR LICENSE - CD (2 @ \$5/EA)				\$10	
			DBPR LICENSE - JB (3 @ \$5/EA)				\$15	
			DBPR LICENSE - RH (3 @ \$5/EA)				\$15	
			DBPR LICENSE - SDA (4 @ \$5/EA)				\$20	
			DBPR LICENSE BUILDING OFFICIAL (5 @ \$5/EA)				\$25	
			DBPR PROVISIONAL & EXAM 1 & 2 FAMILY (2 @ \$10/EA)				\$20	
			DBPR PROVISIONAL & EXAM PLANS EXAMINER (2 @ \$10/EA)				\$20	
			DBPR PROVISIONAL & EXAM SDA E,P,M (3 @ \$10/EA)				\$30	
			DEVELOPMENT SPECIALIST - EDUCATION COURSE (2 @ \$165/EA)				\$330	
			EDUCATION & TRAINING				\$2,000	
			EDUCATION & TRAINING (NEW ADMIN ASSIT @ 50%)				\$100	
			INTERNSHIP OR CROSS TRAINING PROG 40 HRS PER CATEGORY (4 INSPECTORS @ \$750/EA)				\$3,000	
180	55404	52400	DUES & MEMBERSHIPS	\$2,034	\$845	\$2,034	\$2,455	20.7%
			BOAF STATE ACTIVE INSPECTORS (6 @ \$105/EA)				\$630	
			BOAF STATE, PEACE RIVER, ICC, BLDG OFF (1)				\$115	
			CLOAF MEMBERSHIP - BUILDING OFFICIAL				\$160	
			FL ASSOCIATION OF PUBLIC INFORMATION OFFICERS - PIA 33%				\$135	
			FRSA MEMBERSHIP - DEPARTMENTAL				\$180	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3440A BUILDING DEPARTMENT - 180

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
180	55404	52400	DUES & MEMBERSHIPS	\$2,034	\$845	\$2,034	\$2,455	20.7%
			IAEI MEMBERSHIP - DEPARTMENTAL				\$130	
			ICC MEMBERSHIP - DEPARTMENTAL				\$300	
			NATIONAL INFORMATION OFFICER ASSOCIATION - PIA 33%				\$100	
			NFPA MEMBERSHIP - DEPARTMENTAL				\$185	
			NOTARY				\$260	
			NOTARY RENEWAL (2 EMP @ \$130/EA)				\$260	
Non Personal Expenditures				\$342,332	\$94,336	\$303,556	\$391,572	14.4%
180	56200	52400	BUILDINGS	\$100,000	\$0	\$0	\$0	(100.0%)
180	56400	52400	MACHINERY & EQUIPMENT	\$108,166	\$66,410	\$183,415	\$429,014	296.6%
			DEVELOPMENT SOFTWARE				\$331,000	
			FORD F150 4X4 TRUCK W/OPTIONS				\$9,776	
			FORD RANGER PU TRUCK (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)				\$15,000	
			VEHICLE, ROLL N LOCK COVER, POWER WINDOWS, LOCKS, WEATHER TECH MATS				\$36,619	
			VEHICLE, ROLL N' LOCK COVER, POWER WINDOWS, LOCKS, WEATHER TECH MATS				\$36,619	
Capital Expenditures				\$208,166	\$66,410	\$183,415	\$429,014	106.1%
Center: 3440A BUILDING DEPARTMENT - 180				\$1,300,239	\$772,228	\$1,140,503	\$1,861,197	43.1%

Highlands County
Budget Issues - Detail
3440A BUILDING DEPARTMENT - 180

Issue	Project	Fund	Title
AUTO - 477		180	3440A BUILDING DEPARTMENT - 180

NEW DEVELOPMENT SPECIALIST

1. DESCRIPTION: A new Development Specialist PG 105 is requested to provide permitting, inspection scheduling, contractor licensing and scanning duties and assist in answering phone calls to maintain a functional operation without loss of quality. This position will be funded by Fund 180 - Building

2. IMPACT: With the increased workload and the current staffing levels another Development Specialist is needed. Current staff is consistently assisting the public which is creating a backlog of records needed to be scanned and increased wait time for the public. The objective of the department is to provide efficient and satisfactory service to current and prospective residents of Highlands County. The Development Specialist role is to explain the processes and explain the role of each county agency and state agency involved in construction related activities. When operating with low staffing levels and high volumes of activity the margin for error increases which has a negative impact on the Development Services Department.

3. PERFORMANCE MEASURE(S): This new position will tie directly to the goal to maintain current levels of service to the contractors and public of Highlands County by providing efficient, professional, and satisfactory service. Developers, real estate agents, insurance companies, contractors, and people who have inherited property all have questions and they expect efficient service and staffs undivided attention. This is difficult with the phone calls coming in non-stop creating distraction from the customer being assisted.

4. SPECIFICATION(S)/DETAIL(S): A person with a customer service background, excellent communication, and computer skills. Breakdown is per position.

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$13,260
			<i>\$13,260</i>
52100	FICA TAXES		\$1,014
			<i>\$1,014</i>
52200	RETIREMENT CONTRIBUTIONS		\$1,435
			<i>\$1,435</i>
52300	LIFE & HEALTH INSURANCE		\$5,208
			<i>\$5,208</i>
52400	WORKERS' COMPENSATION		\$17
			<i>\$17</i>
Personnel Expenditures Total:			\$20,934

Non Personal Expenditures			FY 22 - 23
54500	INSURANCE		\$235
	<i>INSURANCE</i>		<i>\$235</i>
55100	OFFICE SUPPLIES		\$300
	<i>OFFICE SUPPLIES</i>		<i>\$300</i>

Highlands County

Budget Issues - Detail

55200	OPERATING SUPPLIES	\$4,732
	ADOBE PRO LICENSE	\$413
	COMPUTER	\$999
	DESK	\$999
	DESK PHONE	\$75
	LARGE SCANNER	\$2,246
55404	DUES & MEMBERSHIPS	\$130
	NOTARY	\$130

Non Personal Expenditures Total:	\$5,397

<i>Issue Total</i>	\$26,331

Highlands County
Budget Issues - Detail
3440A BUILDING DEPARTMENT - 180

Issue	Project	Fund	Title
AUTO - 478		180	3440A BUILDING DEPARTMENT - 180

NEW DEVELOPMENT SPECIALIST

1. DESCRIPTION: A new Development Specialist PG 105 is requested to provide permitting, inspection scheduling, contractor licensing and scanning duties and assist in answering phone calls to maintain a functional operation without loss of quality. This position will be funded by Fund 180 - Building

2. IMPACT: With the increased workload and the current staffing levels another Development Specialist is needed. Current staff is consistently assisting the public which is creating a backlog of records needed to be scanned and increased wait time for the public. The objective of the department is to provide efficient and satisfactory service to current and prospective residents of Highlands County. The Development Specialist role is to explain the processes and explain the role of each county agency and state agency involved in construction related activities. When operating with low staffing levels and high volumes of activity the margin for error increases which has a negative impact on the Development Services Department.

3. PERFORMANCE MEASURE(S): This new position will tie directly to the goal to maintain current levels of service to the contractors and public of Highlands County by providing efficient, professional, and satisfactory service. Developers, real estate agents, insurance companies, contractors, and people who have inherited property all have questions and they expect efficient service and staffs undivided attention. This is difficult with the phone calls coming in non-stop creating distraction from the customer being assisted.

4. SPECIFICATION(S)/DETAIL(S): A person with a customer service background, excellent communication, and computer skills. Breakdown is per position.

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$26,520
			\$26,520
52100	FICA TAXES		\$2,029
			\$2,029
52200	RETIREMENT CONTRIBUTIONS		\$2,869
			\$2,869
52300	LIFE & HEALTH INSURANCE		\$10,416
			\$10,416
52400	WORKERS' COMPENSATION		\$34
			\$34
Personnel Expenditures Total:			\$41,868

Non Personal Expenditures			FY 22 - 23
54500	INSURANCE		\$235
	INSURANCE		\$235
55100	OFFICE SUPPLIES		\$300
	OFFICE SUPPLIES		\$300

Highlands County

Budget Issues - Detail

55200	OPERATING SUPPLIES	\$4,732
	ADOBE PRO LICENSE	\$413
	COMPUTER	\$999
	DESK	\$999
	DESK PHONE	\$75
	LARGE SCANNER	\$2,246
55404	DUES & MEMBERSHIPS	\$130
	NOTARY	\$130

Non Personal Expenditures Total:	\$5,397

<i>Issue Total</i>	\$47,265

Highlands County
Budget Issues - Detail
3440A BUILDING DEPARTMENT - 180

Issue	Project	Fund	Title
AUTO - 479		180	3440A BUILDING DEPARTMENT - 180

VACANT BLDG INSP II OPERATING ITEMS

1. DESCRIPTION: Vacant/Approved Building Inspector II position had no Operating budget approved. These positions will be funded by Fund 180 - Building

2. IMPACT: Workload levels have dramatically increased in recent time due to the growth and development Highlands County has been experiencing. Permitted construction activity needs to be inspected for compliance with the Florida Building Code and with the number of inspections being conducted it is hard to continue next day service with the number of inspection staff. With an additional inspector it will free up the Building Official from daily inspections and allow for better training and cross training of existing staff. 1 & 2 Family permits have increased 62.5% annually since 2016; all permits combined have increased 11.22% and inspections 17.78% since 2016 to the end of 2020.

3. PERFORMANCE MEASURE(S): These new positions will tie directly to the goal to maintain current inspection services to the contractors and public of Highlands County by providing efficient, professional and satisfactory service.

4. SPECIFICATIONS/DETAIL(S): A person with a standard inspector license or four years' experience as a licensed contractor to be funded from the Building Fund.

Non Personal Expenditures			FY 22 - 23
54000	TRAVEL AND PER DIEM		\$557
	TRAVEL & PER DIEM		\$557
54100	COMMUNICATIONS & FREIGHT		\$984
	AIR CARD		\$480
	CELL SERVICE		\$504
54500	INSURANCE		\$875
	EMPLOYEE INSURANCE		\$235
	VEHICLE INSURANCE		\$640
54600	REPAIR & MAINTENANCE		\$460
	REPAIR & MAINTENANCE		\$460
54900	OTHER CHARGES/OBLIGATIONS		\$450
	VEHICLE TAG & REGISTRATION		\$450
55100	OFFICE SUPPLIES		\$300
	OFFICE SUPPLIES		\$300
55200	OPERATING SUPPLIES		\$3,125
	CHAIR		\$250
	DESK		\$1,500
	LADDER		\$300
	OPERATING SUPPLIES		\$225
	PHONE		\$250

Highlands County

Budget Issues - Detail

		<i>SHIRTS W/ LOGO - NEW EMP (8 @ \$75/EA)</i>	<i>\$600</i>
55211	FUEL		\$3,625
	GAS		\$3,625
55230	ATTRACTIVE PROPERTY INVENTORY		\$1,168
	DOCKING STATION		\$169
	LAPTOP		\$999
55401	BOOKS		\$1,108
	ICC & FBC SET		\$1,108
55403	EDUCATION & TRAINING		\$1,000
	EDUCATION & TRAINING		\$1,000
Non Personal Expenditures Total:			\$13,652
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$36,619
	VEHICLE, ROLL N' LOCK COVER, POWER WINDOWS, LOCKS, WEATHER TECH MATS		\$36,619
Capital Expenditures Total:			\$36,619
<i>Issue Total</i>			\$50,271

Highlands County
Budget Issues - Detail
3440A BUILDING DEPARTMENT - 180

Issue	Project	Fund	Title
AUTO - 480		180	3440A BUILDING DEPARTMENT - 180

NEW BUILDING INSPECTOR II

1. DESCRIPTION: One (1) New Building Inspector II position is requested to provide inspection and plan review services to the residents and contractors of Highlands County. These positions will be funded by Fund 180 - Building.

2. IMPACT: Workload levels have dramatically increased in recent time due to the growth and development Highlands County has been experiencing. Permitted construction activity needs to be inspected for compliance with the Florida Building Code and with the number of inspections being conducted it is hard to continue next day service with the number of inspection staff. With an additional inspector it will free up the Building Official from daily inspections and allow for better training and cross training of existing staff. 1 & 2 Family permits have increased 62.5% annually since 2016; all permits combined have increased 11.22% and inspections 17.78% since 2016 to the end of 2020.

3. PERFORMANCE MEASURE(S): These new positions will tie directly to the goal to maintain current inspection services to the contractors and public of Highlands County by providing efficient, professional and satisfactory service.

4. SPECIFICATIONS/DETAIL(S): A person with a standard inspector license or four years' experience as a licensed contractor to be funded from the Building Fund.

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$40,000
			<i>\$40,000</i>
52100	FICA TAXES		\$3,060
			<i>\$3,060</i>
52200	RETIREMENT CONTRIBUTIONS		\$4,764
			<i>\$4,764</i>
52300	LIFE & HEALTH INSURANCE		\$10,416
			<i>\$10,416</i>
52400	WORKERS' COMPENSATION		\$1,108
			<i>\$1,108</i>
Personnel Expenditures Total:			\$59,348

Non Personal Expenditures			FY 22 - 23
54000	TRAVEL AND PER DIEM		\$557
	<i>TRAVEL & PER DIEM</i>		<i>\$557</i>
54100	COMMUNICATIONS & FREIGHT		\$984
	<i>AIR CARD</i>		<i>\$480</i>
	<i>CELL SERVICE</i>		<i>\$504</i>
54500	INSURANCE		\$875
	<i>EMPLOYEE INSURANCE</i>		<i>\$235</i>

Highlands County

Budget Issues - Detail

	VEHICLE INSURANCE	\$640
54600	REPAIR & MAINTENANCE	\$460
	REPAIR & MAINTENANCE	\$460
54900	OTHER CHARGES/OBLIGATIONS	\$450
	VEHICLE TAG & REGISTRATION	\$450
55100	OFFICE SUPPLIES	\$300
	OFFICE SUPPLIES	\$300
55200	OPERATING SUPPLIES	\$3,125
	CHAIR	\$250
	DESK	\$1,500
	LADDER	\$300
	OPERATING SUPPLIES	\$225
	PHONE	\$250
	SHIRTS W/ LOGO - NEW EMP (8 @ \$75/EA)	\$600
55211	FUEL	\$3,625
	GAS	\$3,625
55230	ATTRACTIVE PROPERTY INVENTORY	\$1,168
	DOCKING STATION	\$169
	LAPTOP	\$999
55401	BOOKS	\$1,108
	ICC & FBC SET	\$1,108
55403	EDUCATION & TRAINING	\$1,000
	EDUCATION & TRAINING	\$1,000

Non Personal Expenditures Total:	\$13,652

Capital Expenditures	FY 22 - 23

56400	MACHINERY & EQUIPMENT	\$36,619
	VEHICLE, ROLL N LOCK COVER, POWER WINDOWS, LOCKS, WEATHER TECH MATS	\$36,619

Capital Expenditures Total:	\$36,619

<i>Issue Total</i>	\$109,619

Highlands County
Budget Issues - Detail
3440A BUILDING DEPARTMENT - 180

Issue	Project	Fund	Title
AUTO - 482		180	3440A BUILDING DEPARTMENT - 180

NEW ADMINISTRATIVE ASSISTANT

1. DESCRIPTION: Highly responsible administrative positions PG 108 assisting the Development Services Director and development floor; responsible for performing complex administrative task and coordination functions, including considerable interaction with the public.

2. IMPACT: Development Services is the only department without administrative personnel to support the day-to-day administrative functions of the office. Workloads have steadily increased in recent times due to the growth and development Highlands County. Having a person dedicated to the administrative tasks of the department will ensure the administrative details are covered, which will increase the department's efficiency and effectiveness, and contribute to productivity at all levels of the department. This position will provide the additional time needed for leadership to work with the public to a greater degree. For example, the time needed to meet with developers about future projects and hold forums with local stakeholders on topics such as impact fees.

3. PERFORMANCE MEASURE(S): This new position will tie directly to the goal of maintaining current efficient, professional, and satisfactory service provided to the public. As this person will be hired at a third of the director's salary, this position will increase the capacity and service to the community by 33%, and will optimize the needed time for department leadership to tend to the mission and vision goals of the commission, administration, department, and overall community.

4. SPECIFICATION(S)/DETAIL(S): A person with an associate's degree from an accredited college or university in Business Administration, or a related field of study and a minimum of 1 year of related professional experience or a High School Diploma and a minimum of 3 years of related professional experience. To be split 50/50 between 3400 and 3440A.

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$15,771
			<i>\$15,771</i>
52100	FICA TAXES		\$1,207
			<i>\$1,207</i>
52200	RETIREMENT CONTRIBUTIONS		\$1,878
			<i>\$1,878</i>
52300	LIFE & HEALTH INSURANCE		\$5,208
			<i>\$5,208</i>
52400	WORKERS' COMPENSATION		\$27
			<i>\$27</i>

<i>Personnel Expenditures Total:</i>	\$24,091

Non Personal Expenditures			FY 22 - 23
54100	COMMUNICATIONS & FREIGHT		\$166
	<i>COMMUNICATIONS & FREIGHT (NEW ADMIN ASSIT @ 50%)</i>		<i>\$166</i>
54500	INSURANCE		\$118
	<i>EMPLOYEE LIABILITY (NEW ADMIN ASSIT @ 50%)</i>		<i>\$118</i>

Highlands County

Budget Issues - Detail

54600	REPAIR & MAINTENANCE	\$30
	REPAIR & MAINTENANCE (NEW ADMIN ASSIT @ 50%)	\$30
54700	PRINTING AND BINDING	\$25
	BUSINESS CARDS (NEW ADMIN ASSIT @ 50%)	\$25
55402	SUBSCRIPTIONS	\$779
	EDUCATION & TRAINING (NEW ADMIN ASSIT @ 50%)	\$779
55403	EDUCATION & TRAINING	\$100
	EDUCATION & TRAINING (NEW ADMIN ASSIT @ 50%)	\$100

Non Personal Expenditures Total:**\$1,218**

*Issue Total***\$25,309**

Highlands County
Budget Issues - Detail
3440A BUILDING DEPARTMENT - 180

Issue	Project	Fund	Title
AUTO - 484		180	3440A BUILDING DEPARTMENT - 180

NEW JR DRIVEWAY/UTILITY INSPECTOR

1. DESCRIPTION: A new Junior Driveway & Utility Inspector position is requested to provide Utility Inspections as well as Driveway Inspections related to the Engineering Department's needs. To be split 50/50 between the Transportation Trust Fund (Eng Svcs-4101) and the Building Fund (Bldg Dept-3440A).

2. IMPACT: Workload levels have dramatically increased in recent years due to the continuous building boom that is currently going on in Highlands County. Driveway Inspections have gone from 511 inspections in FY 16/17 to 1,646 inspections in FY 20/21 which is a 222.11% increase in 5 years. To date, 903 driveway inspections were performed for FY 21/22. In 1 year, inspections went from 1,189 in FY 19/20 to 1,646 in FY 20/21 which is a 38.44 % increase. The County currently has only 1 Driveway Inspector and 1 Utility Inspector for the entire County. Utility Inspections have also increased significantly as work within the Right of Ways is continually increasing. To date, 60 plus utility inspections were performed for FY 21/22.

3. PERFORMANCE MEASURE(S): This new position will aid the current Driveway Inspector and the Utility Inspector in performing both Driveway Inspections and Utility Inspections throughout the County. This position will allow the Engineering Department to distribute the increased workload of the additional Driveway and Utility Inspections to reduce the workload per inspector. This action will enable the inspectors to effectively perform each inspection assigned to them and ensure the inspections are completed within a timely manner in accordance with the Land Development Regulations.

4. SPECIFICATION(S)/DETAIL(S): A person with a minimum of three (3) years of experience with utility construction procedures of which two (2) years include inspection techniques. To be split 50/50 between the Transportation Trust Fund (Eng Svcs-4101) and the Building Fund (Bldg Dept-3440A).

Personnel Expenditures			FY 22 - 23
51200	REGULAR SALARIES & WAGES		\$17,472
			\$17,472
52100	FICA TAXES		\$1,336
			\$1,336
52200	RETIREMENT CONTRIBUTIONS		\$2,081
			\$2,081
52300	LIFE & HEALTH INSURANCE		\$5,208
			\$5,208
52400	WORKERS' COMPENSATION		\$484
			\$484

Personnel Expenditures Total: \$26,581

Non Personal Expenditures			FY 22 - 23
54100	COMMUNICATIONS & FREIGHT		\$46
	IT ITEMS (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)		\$46
54500	INSURANCE		\$486
	EMP LIABILITY (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)		\$118

Highlands County

Budget Issues - Detail

		<i>LIGHT TRK (1 @ \$735/EA) (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$368
54600	REPAIR & MAINTENANCE		\$330
		<i>IT ITEMS (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$330
55200	OPERATING SUPPLIES		\$788
		<i>OFFICE: COMPUTER (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$500
		<i>OFFICE: DESK & CHAIR (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$250
		<i>OFFICE: DESK PHONE (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$38
55211	FUEL		\$875
		<i>GAS - (1) LIGHT DUTY VEHICLE (500 GALS @ \$3.50/GAL) (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$875

Non Personal Expenditures Total:	\$2,525

Capital Expenditures

FY 22 - 23

56400	MACHINERY & EQUIPMENT	\$15,000
	<i>FORD RANGER PU TRUCK (NEW JR DRIVEWAY/UTILITY INSPECTOR 50/50 - 4101/3440A)</i>	\$15,000

Capital Expenditures Total:	\$15,000

<i>Issue Total</i>	\$44,106

Highlands County
Budget Issues - Detail
3440A BUILDING DEPARTMENT - 180

Issue	Project	Fund	Title
AUTO - 486		180	3440A BUILDING DEPARTMENT - 180
CODE ENFORCEMENT 4X4 VEHICLE			
1. DESCRIPTION: A new 4X4 drive pick-up truck with options is needed for a new Code Enforcement Official to conduct daily inspections, which at times, require off road, multi-terrain travel. 2. IMPACT: The new vehicle will allow the Code Enforcement Official to have a safer and more reliable vehicle to complete their daily inspections. 3. PERFORMANCE MEASURE(S): The new vehicle will allow the officer to dedicate the same amount of field time responding/completing inspections. This will allow the code officer to complete daily duties in a timelier manner. 4. SPECIFICATION(S)/DETAIL(S): One 4X4 drive pick-up truck through the County state contract at an estimated cost of \$36,000.00. This would be a 25%/75% split between the Building Fund and the Infrastructure Surtax Fund.			
Capital Expenditures			FY 22 - 23
	56400	MACHINERY & EQUIPMENT	\$9,776
		FORD F150 4X4 TRUCK W/OPTIONS	\$9,776
Capital Expenditures Total:			\$9,776
<i>Issue Total</i>			\$9,776

Highlands County
Budget Issues - Detail
3440A BUILDING DEPARTMENT - 180

Issue	Project	Fund	Title
AUTO - 487		180	3440A BUILDING DEPARTMENT - 180
DEVELOPMENT SOFTWARE			
1. DESCRIPTION: Software would be used to allow electronic submittal of building plans, planning and zoning request, and make payments electronically.			
2. IMPACT: Modern/updated software will reduce the in-person contact and increase efficiency within the department. Additionally, the software being proposed has a customer interface component that allows the public to track their development projects which will increase transparency and customer friendliness.			
3. PERFORMANCE MEASURE(S): Will provide an electric workflow that all division involved in the development process will be able to interact with. This software will eliminate the need for much of the current paper process of the department.			
4. SPECIFICATION(S)/DETAIL(S): Tyler Technologies SaaS.			
Capital Expenditures			FY 22 - 23
56400	MACHINERY & EQUIPMENT		\$331,000
	DEVELOPMENT SOFTWARE		\$331,000
Capital Expenditures Total:			\$331,000
<i>Issue Total</i>			\$331,000

DEVELOPMENT SERVICES OTHER

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 5301 TOURIST DEVELOPMENT - OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
152	51200	55200	REGULAR SALARIES & WAGES	\$34,852	\$20,743	\$27,585	\$35,335	1.4%
152	51400	55200	OVERTIME	\$0	\$69	\$0	\$0	100.0%
152	52100	55200	FICA TAXES	\$2,666	\$1,443	\$1,814	\$2,703	1.4%
152	52200	55200	RETIREMENT CONTRIBUTIONS	\$3,771	\$2,295	\$2,788	\$4,208	11.6%
152	52300	55200	LIFE & HEALTH INSURANCE	\$10,416	\$6,948	\$9,328	\$10,416	0.0%
152	52400	55200	WORKERS' COMPENSATION	\$45	\$27	\$34	\$60	33.3%
Personnel Expenditures				\$51,750	\$31,525	\$41,549	\$52,722	1.9%
152	53400	55200	CONTRACTUAL SERVICES	\$78,300	\$81,025	\$96,000	\$98,880	26.3%
			<i>LEAD CONSULTANT TDC</i>				\$98,880	
152	54100	55200	COMMUNICATIONS & FREIGHT	\$2,609	(\$5,760)	\$2,609	\$2,466	(5.5%)
			<i>CISCO DEVICE/FEATURE (DEVICE - 1, DID - 1) - LA</i>				\$23	
			<i>CISCO DEVICE/FEATURE (DEVICE - 3, DID - 3) - TD</i>				\$68	
			<i>CISCO PHONE CONNECTION - LA</i>				\$39	
			<i>CISCO PHONE CONNECTION - TD</i>				\$115	
			<i>INTERNET CONNECTIVITY (BANDWIDTH) - LA</i>				\$95	
			<i>INTERNET CONNECTIVITY (BANDWIDTH) - TD</i>				\$283	
			<i>INTERNET SVC & WI-FI DEVICE</i>				\$93	
			<i>LONG DISTANCE * 1 800 #</i>				\$500	
			<i>POSTAGE</i>				\$1,000	
			<i>UNITED PARCEL SERVICE</i>				\$250	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5301 TOURIST DEVELOPMENT - OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
152	54400	55200	RENTALS AND LEASES	\$1,350	\$0	\$675	\$1,350	0.0%
			<i>XEROX CORPORATION C8130T (112.47/MONTH)</i>				\$1,350	
152	54500	55200	INSURANCE	\$235	\$155	\$235	\$235	0.0%
			<i>EMPLOYEE LIABILITY (1 @ \$235/EA)</i>				\$235	
152	54600	55200	REPAIR & MAINTENANCE	\$894	\$121	\$894	\$1,225	37.0%
			<i>CISCO INTERNET HARDWARE TD</i>				\$134	
			<i>CISCOT INTERNET HARDWARE - LA</i>				\$45	
			<i>EXECUTIME LICENSE (1)</i>				\$14	
			<i>IT - CATALYST4500E 7 SLOT CHASSIS FOR 48GBPS/SLOT REFURBISHED</i>				\$157	
			<i>IT - CLIENT DEVICE MGMT (3)</i>				\$43	
			<i>IT - DESKTOP MGMT. (2)</i>				\$20	
			<i>IT - NETWORK DEVICE MGMT</i>				\$377	
			<i>IT - REMOTE ACCESS (2) - LICENSE</i>				\$21	
			<i>IT - SECURITY INFO & EVENT MGMT (3)</i>				\$53	
			<i>IT - SERVICE MGMT (2)</i>				\$166	
			<i>NETWORK SOLUTION</i>				\$60	
			<i>OFFICE PRINTER MAINTENANCE</i>				\$135	
152	54700	55200	PRINTING AND BINDING	\$555	\$0	\$100	\$555	0.0%
			<i>ADDITIONAL PRINTING FOR BROCHURES</i>				\$500	
			<i>BUSINESS CARDS (2 @ 250 @ \$27.50)</i>				\$55	
152	54800	55200	PROMOTIONAL ACTIVITIES	\$0	\$1,000	\$0	\$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5301 TOURIST DEVELOPMENT - OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
152	54900	55200	OTHER CHARGES/OBLIGATIONS	\$4,227	\$251	\$4,000	\$3,808	(9.9%)
			UNANTICIPATED EXPENDITURES				\$3,808	
152	55100	55200	OFFICE SUPPLIES	\$1,099	\$305	\$1,000	\$1,099	0.0%
			COPY PAPER				\$500	
			PENS, PENCILS, MARKERS, BINDERS, FOLDERS				\$399	
			SHIPPING SUPPLIES				\$200	
152	55200	55200	OPERATING SUPPLIES	\$527	\$0	\$500	\$527	0.0%
			COPIER CHARGES - B/W (6,000 @ \$0.0056/copy)				\$34	
			COPIER CHARGES - COLOR (10,800 @ \$0.0456/copy)				\$493	
152	55402	55200	SUBSCRIPTIONS	\$1,676	\$1,671	\$1,676	\$1,745	4.1%
			IT - ADOBE ACROBAT PRO DC FOR TEAMS				\$73	
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$47	
			IT - PRODUCTIVITY SOFTWARE M365 E5 (2)				\$1,456	
			IT - REMOTE ACCESS (2) - SUBSCRIPTION				\$138	
			IT - SECURITY AWARENESS (2)				\$31	
152	55403	55200	EDUCATION & TRAINING	\$0	\$875	\$0	\$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5301 TOURIST DEVELOPMENT - OPERATIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
152	55404	55200	DUES & MEMBERSHIPS	\$4,030	\$3,958	\$4,030	\$4,030	0.0%
			AVON PARK CHAMBER OF COMMERCE				\$75	
			FL ASSOC OF DESTINATIONS AND MRKTG ORG. (FADMO)				\$810	
			FL FESTIVALS & EVENTS ASSOCIATION				\$450	
			FLORIDA SPORTS FOUNDATION				\$2,000	
			LAKE PLACID CHAMBER OF COMMERCE				\$150	
			SEBRING CHAMBER OF COMMERCE				\$150	
			VISIT FLORIDA				\$395	
Non Personal Expenditures				\$95,502	\$83,601	\$111,719	\$115,920	21.4%
Center: 5301 TOURIST DEVELOPMENT - OPERATIONS				\$147,252	\$115,125	\$153,268	\$168,642	14.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5305 TOURIST DEVELOPMENT - MARKETING & PROMOTION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
152	53400	55200	CONTRACTUAL SERVICES	\$180,000	\$222,679	\$250,000	\$181,025	0.6%
			GRANTS				\$150,000	
			IT - ARCHIVE SOCIAL				\$1,025	
			WEB SITE ADDITIONS & ENHANCEMENTS				\$30,000	
152	54000	55200	TRAVEL AND PER DIEM	\$270	\$0	\$0	\$270	0.0%
			HOTEL - 2 NIGHTS @ \$135/NIGHT				\$270	
152	54100	55200	COMMUNICATIONS & FREIGHT	\$2,000	\$2,984	\$1,500	\$2,000	0.0%
			POSTAGE TOURIST RELATED LEADS				\$2,000	
152	54600	55200	REPAIR & MAINTENANCE	\$225	\$0	\$225	\$320	42.2%
			IT - .COM DOMAIN - CITRUSGOLFTRAIL.COM				\$19	
			IT - .COM DOMAIN - SEBRINGCITRUSGOLFTRAIL.COM				\$19	
			IT - .COM DOMAIN - SEBRINGGOLF.COM				\$19	
			IT - .COM DOMAIN - VISITSEBRING.COM				\$19	
			IT - VISITSEBRING.COM (SSL)				\$95	
			MISC. REPAIRS/MAINTENANCE				\$149	
152	54700	55200	PRINTING AND BINDING	\$5,000	\$0	\$4,750	\$5,000	0.0%
			PRINTING - MARKETING/PROMOTION				\$5,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5305 TOURIST DEVELOPMENT - MARKETING & PROMOTION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
152	54800	55200	PROMOTIONAL ACTIVITIES	\$334,618	\$222,333	\$325,000	\$334,618	0.0%
			<i>ADVERTISING / PROMOTIONS</i>				\$210,000	
			<i>CROWDRIFT INC. (PREPAIDS)</i>				\$2,618	
			<i>PROMOTIONS/PR</i>				\$40,000	
			<i>SEO & SEM</i>				\$72,000	
			<i>VISITOR SERVICES</i>				\$10,000	
152	54900	55200	OTHER CHARGES/OBLIGATIONS	\$7,422	\$238	\$7,050	\$7,422	0.0%
			<i>MISCELLANEOUS/UNANTICIPATED EXPENDITURES</i>				\$7,422	
152	55200	55200	OPERATING SUPPLIES	\$0	\$0	\$0	\$0	100.0%
152	55400	55200	PUBLICATIONS/SUBSCRIPTION	\$0	\$790	\$0	\$0	100.0%
152	55402	55200	SUBSCRIPTIONS	\$0	\$2,159	\$0	\$1,011	100.0%
			<i>HUDDLE UP (PREPAIDS)</i>				\$1,011	
152	55403	55200	EDUCATION & TRAINING	\$540	\$399	\$515	\$540	0.0%
			<i>FADMO DESTINATIONS MKTG IND. SUMMIT - REGISTRATION</i>				\$540	
152	59900	55200	RESERVE FOR CONTINGENCY	\$152,673	\$0	\$0	\$349,152	128.7%
			<i>OFFSET TO BALANCE COST CENTER</i>				\$349,152	
Non Personal Expenditures				\$682,748	\$451,582	\$589,040	\$881,358	29.1%
Center: 5305 TOURIST DEVELOPMENT - MARKETING & PROMOTION				\$682,748	\$451,582	\$589,040	\$881,358	29.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5306 TOURIST DEVELOPMENT - LAKES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
152	53100Z	53700	PROJECT PROFESSIONAL SVC	\$0	\$3,000	\$0	\$0	100.0%
Non Personal Expenditures				\$0	\$3,000	\$0	\$0	100.0%
152	56300Z	53700	PROJECT IMPROVEMENTS	\$0	\$885	\$0	\$267,902	100.0%
			ROLLOVER PROJECT 19044 FISHING TOURNAMENT FACILITY IMPROVEMENTS				\$267,902	
Capital Expenditures				\$0	\$885	\$0	\$267,902	100.0%
Center: 5306 TOURIST DEVELOPMENT - LAKES				\$0	\$3,885	\$0	\$267,902	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5309 TOURIST DEV - ASSET
DEVELOPMENT/ENHANCEMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
152	56100	55200	LAND	\$100,000	\$0	\$0	\$150,000	50.0%
			LAND PURCHASE				\$150,000	
152	56200	55200	BUILDINGS	\$175,000	\$0	\$0	\$200,000	14.3%
			BUILDINGS				\$200,000	
Capital Expenditures				\$275,000	\$0	\$0	\$350,000	27.3%
Center: 5309 TOURIST DEV - ASSET DEVELOPMENT/ENHANCEMENT				\$275,000	\$0	\$0	\$350,000	27.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6302 COUNTY EXTENSION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51200	53700	REGULAR SALARIES & WAGES	\$196,472	\$140,537	\$174,888	\$0	(100.0%)
005	51400	53700	OVERTIME	\$0	\$306	\$6	\$0	100.0%
005	52100	53700	FICA TAXES	\$15,030	\$10,740	\$13,369	\$0	(100.0%)
005	52200	53700	RETIREMENT CONTRIBUTIONS	\$21,258	\$14,750	\$19,547	\$0	(100.0%)
005	52300	53700	LIFE & HEALTH INSURANCE	\$28,236	\$20,230	\$26,970	\$0	(100.0%)
005	52400	53700	WORKERS' COMPENSATION	\$489	\$399	\$428	\$0	(100.0%)
Personnel Expenditures				\$261,485	\$186,962	\$235,208	\$0	(100.0%)
005	53400	53700	CONTRACTUAL SERVICES	\$0	\$0	\$0	\$313,575	100.0%
			EXTENSION STAFF CONTRACT THRU STATE				\$313,575	
005	54000	53700	TRAVEL AND PER DIEM	\$1,772	\$330	\$1,772	\$1,772	0.0%
			LODGING - 4-H AGENT - (3 NIGHTS @ \$135/NIGHT)				\$405	
			LODGING - AG & NAT RES AGENT - (3 NIGHTS @ \$135/NIGHT)				\$405	
			LODGING - HORT AGENT (3 NIGHTS @ \$135/NIGHT)				\$405	
			LODGING - LIVESTOCK AGENT (3 NIGHTS @ \$135/NIGHT)				\$405	
			PER DIEM - 4-H AGENT - CONF/IN SVC (1 DAY @ \$38/DAY)				\$38	
			PER DIEM - AG & NAT RES AGENT - CONF/IN SVC (1 DAY @ \$38/DAY)				\$38	
			PER DIEM - HORT AGENT - CONF/IN SVC (1 DAY @ \$38/DAY)				\$38	
			PER DIEM - LIVESTOCK AGENT CONF/IN SVC (1 DAY @ \$38/DAY)				\$38	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6302 COUNTY EXTENSION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	53700	COMMUNICATIONS & FREIGHT	\$5,706	\$3,192	\$5,706	\$5,075	(11.1%)
			CELL PHONE DEPT DIRECTOR (1 @ \$35/MO)				\$420	
			CISCO DEVICE/FEATURE (DEVICE - 10, DID - 7)				\$224	
			CISCO PHONE CONNECTION				\$343	
			COMCAST INTERNET SVC - PER UF (\$262.03/MO)				\$3,145	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$943	
005	54400	53700	RENTALS AND LEASES	\$1,944	\$0	\$1,943	\$1,944	0.0%
			COPIER LEASE (12 @ \$161.94/MO)				\$1,944	
005	54500	53700	INSURANCE	\$3,240	\$2,428	\$0	\$2,205	(31.9%)
			LIGHT TRUCKS (3 @ \$735/EA)				\$2,205	
005	54600	53700	REPAIR & MAINTENANCE	\$3,940	\$509	\$900	\$7,279	84.7%
			ADD'L REPAIR/MAINTENANCE				\$665	
			CISCO INTERNET HARDWARE				\$444	
			EXECUTIME LICENSES (6)				\$84	
			IT - SERVICE MGMT (5)				\$415	
			IT - CISCO NETWORK EQUIPMENT				\$598	
			IT - CLIENT DEVICE MGMT (2)				\$29	
			IT - NETWORK DEVICE MGMT				\$2,922	
			IT - REMOTE ACCESS (2) - LICENSE				\$21	
			IT - SECURITY INFO & EVENT MGMT (2)				\$35	
			MAINT/OIL - 2006 FORD AG248 (5 @ \$40)				\$200	
			MAINT/OIL - 2018 NISSAN ROGUE AG249 (3 @ \$35)				\$105	
			MAINT/OIL 2008 FORD AG244 (5 @ \$40)				\$200	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6302 COUNTY EXTENSION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54600	53700	REPAIR & MAINTENANCE	\$3,940	\$509	\$900	\$7,279	84.7%
			MINOR REPAIRS - VEHICLES				\$500	
			MULTIMEDIA SOFTWARE UPDATES				\$200	
			TIRES - 2006 FORD - AG248 (2 @ \$169.50/EA)				\$339	
			TIRES 2008 FORD AG244 (2 @ \$159.50/EA)				\$319	
			WEB AUTHORIZING SOFTWARE UPDATES				\$203	
005	54600Z	53700	PROJECT REPAIR & MAINT	\$4,384	\$0	\$4,000	\$4,384	0.0%
			ROLLOVER PROJECT 00059 HORSE ARENA REPAIR				\$4,384	
005	54800	53700	PROMOTIONAL ACTIVITIES	\$400	\$0	\$400	\$400	0.0%
			PROMOTIONAL DISPLAYS - HIGHLANDS COUNTY				\$400	
005	55100	53700	OFFICE SUPPLIES	\$1,282	\$1,195	\$1,282	\$1,294	0.9%
			BATTERIES (10 PACKS @ \$22/EA)				\$220	
			COPY PAPER (16 CASES @ \$39/EA)				\$624	
			ENVELOPES & STATIONARY (3 BOXES)				\$90	
			FILE FOLDERS, ADDRESS LABELS, CARDSTOCK				\$50	
			NOTEBOOKS (20 @ \$5.50/EA)				\$110	
			PENS (5 BOXES @ \$10/EA)				\$50	
			POST IT NOTES, NOTEPADS, TAPE, STAPLES				\$50	
			THUMB DRIVES (10 @ \$10/EA)				\$100	
005	55200	53700	OPERATING SUPPLIES	\$1,978	\$981	\$1,978	\$1,978	0.0%
			COPIER CHARGES - B & W (120,000 @ \$0.0046/COPY)				\$552	
			COPIER CHARGES - COLOR (36,000 @ \$0.0396/COPY)				\$1,426	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6302 COUNTY EXTENSION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	55211	53700	FUEL	\$1,625	\$1,653	\$1,500	\$2,275	40.0%
			GAS - AG248, AG249, AG244 (650 GALS @ \$3.50/GAL)				\$2,275	
005	55402	53700	SUBSCRIPTIONS	\$1,600	\$1,459	\$1,321	\$0	(100.0%)
005	55403	53700	EDUCATION & TRAINING	\$600	\$1,024	\$600	\$750	25.0%
			4-H AGENT CONF/INSERVICE (1)				\$150	
			AG & NAT RES AGENT CONF/INSERVICE (1)				\$150	
			CED LEADERSHIP CONF/INSERVICE (1)				\$150	
			HORT AGENT CONF/INSERVICE (1)				\$150	
			LIVESTOCK AGENT CONF/INSERVICE (1)				\$150	
005	55404	53700	DUES & MEMBERSHIPS	\$1,075	\$253	\$1,075	\$1,026	(4.6%)
			ESP (1 @ 75/EA)				\$75	
			FACAA (4 @ \$107.72/EA)				\$431	
			FAE4HYDP (1 @ \$145 / EA)				\$145	
			HORT AGENT FNGLA (1)				\$95	
			HORT SOCIETY (2 AGENT @ \$65 EA)				\$130	
			LIVESTOCK AGENT FL CATTLEMEN ASSOC (1)				\$150	
Non Personal Expenditures				\$29,546	\$13,024	\$22,477	\$343,957	1,064.1%
Center: 6302 COUNTY EXTENSION				\$291,031	\$199,985	\$257,685	\$343,957	18.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9101D INTERFUND TRANSFERS - 005

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	59100	58000	NON OPERATING TRANSFERS	\$1,335,704	\$666,349	\$0	\$1,497,098	12.1%
			TRANSFER TO COURT TECHNOLOGIES (FND 179)				\$271,512	
			TRANSFER TO E911 OPS (FND 122)				\$894,364	
			TRANSFER TO INTERGOVT RADIO (FND 131)				\$297,236	
			TRANSFER TO LEGAL AID (FND 177B)				\$33,986	
Non Personal Expenditures				\$1,335,704	\$666,349	\$0	\$1,497,098	12.1%
Center: 9101D INTERFUND TRANSFERS - 005				\$1,335,704	\$666,349	\$0	\$1,497,098	12.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9101E INTERFUND TRANSFERS - 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	59100	58000	NON OPERATING TRANSFERS	\$81,474	\$40,737	\$0	\$81,474	0.0%
			TRAN TO FND 175 FOR SEB PKWY CAPITAL ESCROW				\$81,474	
Non Personal Expenditures				\$81,474	\$40,737	\$0	\$81,474	0.0%
Center: 9101E INTERFUND TRANSFERS - 151				\$81,474	\$40,737	\$0	\$81,474	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9101I INTERFUND TRANSFERS - 110

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	59100	58100	NON OPERATING TRANSFERS	\$81,324	\$40,662	\$0	\$76,526	(5.9%)
			TRANSFER TO FUND 175 FOR - BCC 50% OF MAINT FOR SEB PKWY				\$76,526	
Non Personal Expenditures				\$81,324	\$40,662	\$0	\$76,526	(5.9%)
Center: 9101I INTERFUND TRANSFERS - 110				\$81,324	\$40,662	\$0	\$76,526	(5.9%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9990 BUDGETARY EXPENDITURE ACCOUNTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	59700	58000	INVENTORY ADJ ACCT EXP	\$0	(\$8,200)	\$0	\$0	100.0%
005	59710	58000	FREIGHT CHARGES INVENTORY	\$0	\$699	\$0	\$0	100.0%
005	59900	58000	RESERVE FOR CONTINGENCY <i>RESERVE FOR BCC</i>	\$450,000	\$0	\$0	\$450,000 \$450,000	0.0%
005	59930	58000	CONTINGENCY ELECTIONS <i>RESERVE FOR SUPV OF ELECTIONS</i>	\$6,500	\$0	\$0	\$6,500 \$6,500	0.0%
005	59940	58000	CONTINGENCY SHERIFF <i>RESERVE FOR SO LAW ENFORCEMENT</i>	\$15,000	\$0	\$0	\$15,000 \$15,000	0.0%
005	59950	58000	CONTINGENCY CORRECTIONS <i>RESERVE FOR SO CORRECTIONS</i>	\$10,000	\$0	\$0	\$10,000 \$10,000	0.0%
Non Personal Expenditures				\$481,500	(\$7,500)	\$0	\$481,500	0.0%
Center: 9990 BUDGETARY EXPENDITURE ACCOUNTS				\$481,500	(\$7,500)	\$0	\$481,500	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9990A BUDGETARY EXPENDITURE ACCOUNTS 110

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
110	59900	58000	RESERVE FOR CONTINGENCY <i>OPERATIONAL RESERVE</i>	\$200,000	\$0	\$0	\$200,000 \$200,000	0.0%
Non Personal Expenditures				\$200,000	\$0	\$0	\$200,000	0.0%
Center: 9990A BUDGETARY EXPENDITURE ACCOUNTS 110				\$200,000	\$0	\$0	\$200,000	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9990B BUDGETARY EXPENDITURE ACCOUNTS 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	59900	58000	RESERVE FOR CONTINGENCY	\$175,000	\$0	\$0	\$210,000	20.0%
			<i>CFS FUND 151 RESERVE ALLOCATION</i>				\$160,000	
			<i>RESERVE FOR GRANT APPLICATIONS</i>				\$50,000	
Non Personal Expenditures				\$175,000	\$0	\$0	\$210,000	20.0%
Center: 9990B BUDGETARY EXPENDITURE ACCOUNTS 151				\$175,000	\$0	\$0	\$210,000	20.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 9990F BUDGETARY EXPENDITURE ACCOUNTS 401

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
401	59900	58000	RESERVE FOR CONTINGENCY	\$250,000	\$0	\$0	\$250,000	0.0%
			RESERVE FOR CONTINGENCIES				\$250,000	
Non Personal Expenditures				\$250,000	\$0	\$0	\$250,000	0.0%
Center: 9990F BUDGETARY EXPENDITURE ACCOUNTS 401				\$250,000	\$0	\$0	\$250,000	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1000 CIRCUIT COURT ADMINISTRATION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54000	60100	TRAVEL AND PER DIEM	\$0	\$93	\$0	\$0	100.0%
005	54100	60100	COMMUNICATIONS & FREIGHT	\$9,511	\$4,371	\$0	\$7,600	(20.1%)
			CISCO DEVICE/FEATURE (DEVICE - 51, DID - 28)				\$1,141	
			CISCO PHONE CONNECTION				\$1,653	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$4,806	
005	54400	60100	RENTALS AND LEASES	\$0	\$1,681	\$0	\$2,402	100.0%
			COPIER LEASE #2 (12 @ \$119.27/MO)				\$1,432	
			COPIER LEASE (12 @ \$80.81/MO)				\$970	
005	54600	60100	REPAIR & MAINTENANCE	\$1,733	\$0	\$0	\$2,264	30.6%
			CISCO INTERNET HARDWARE				\$2,264	
005	55200	60100	OPERATING SUPPLIES	\$0	\$201	\$0	\$300	100.0%
			COPIER CHARGES - C258 B/W (9,000 @ \$0.0059/EA)				\$55	
			COPIER CHARGES - C258 COLOR (1,500 @ \$0.050)				\$75	
			COPIER CHARGES - C368 B/W (15,000 @ \$0.0055/EA)				\$84	
			COPIER CHARGES - C368 COLOR (1,750 @ \$0.049/EA)				\$86	
Non Personal Expenditures				\$11,244	\$6,346	\$0	\$12,566	11.8%
Center: 1000 CIRCUIT COURT ADMINISTRATION				\$11,244	\$6,346	\$0	\$12,566	11.8%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1000B JUDICIAL TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
179	51000	71300	PERSONAL SERVICES	(\$28,000)	\$0	\$0	(\$41,000)	46.4%
179	51200	71300	REGULAR SALARIES & WAGES	\$116,458	\$91,109	\$0	\$119,274	2.4%
179	52100	71300	FICA TAXES	\$8,910	\$6,763	\$0	\$9,125	2.4%
179	52200	71300	RETIREMENT CONTRIBUTIONS	\$12,601	\$10,528	\$0	\$14,206	12.7%
179	52300	71300	LIFE & HEALTH INSURANCE	\$20,832	\$16,501	\$0	\$20,832	0.0%
179	52400	71300	WORKERS' COMPENSATION	\$151	\$125	\$0	\$202	33.8%
Personnel Expenditures				\$130,952	\$125,026	\$0	\$122,639	(6.3%)
179	53100	71300	PROFESSIONAL SERVICES PROFESSIONAL SERVICES	\$2,000	\$0	\$0	\$2,000 \$2,000	0.0%
179	54000	71300	TRAVEL AND PER DIEM ADJUST FOR TRANSFER TO 1051 FUND 177 TRAVEL & PER DIEM	\$4,000	\$1,653	\$0	\$4,500 (\$500) \$5,000	12.5%
179	54100	71300	COMMUNICATIONS & FREIGHT COMMUNICATIONS & FREIGHT	\$7,000	\$3,554	\$0	\$17,640 \$17,640	152.0%
179	54400	71300	RENTALS AND LEASES COPIER LEASE CT STAFF	\$1,632	\$0	\$0	\$2,700 \$2,700	65.4%
179	54500	71300	INSURANCE EMPLOYEE LIABILITY (2 @ \$235/EA)	\$470	\$309	\$0	\$470 \$470	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1000B JUDICIAL TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
179	54600	71300	REPAIR & MAINTENANCE	\$4,167	\$486	\$0	\$3,751	(10.0%)
			ADJUST FOR TRANSFER TO 1051 FUND 177				(\$500)	
			EXECUTIME LICENSES (2)				\$28	
			IT - CISCO NETWORK EQUIPMENT				\$717	
			IT - NETWORK DEVICE MGMT				\$3,506	
179	55100	71300	OFFICE SUPPLIES	\$1,000	\$0	\$0	\$1,000	0.0%
			OFFICE SUPPLIES				\$1,000	
179	55200	71300	OPERATING SUPPLIES	\$41,000	\$19,121	\$0	\$33,500	(18.3%)
			ADJUST FOR TRANSFER TO 1051 FUND 177				(\$7,500)	
			OPERATING SUPPLIES				\$41,000	
179	55402	71300	SUBSCRIPTIONS	\$0	\$0	\$0	\$94	100.0%
			IT - COMMUNICATIONS & SUBSCRIPTIONS				\$94	
179	55403	71300	EDUCATION & TRAINING	\$4,500	\$5,950	\$0	\$5,100	13.3%
			ADJUST FOR TRANSFER TO 1051 FUND 177				(\$900)	
			EDUCATION & TRAINING - CT STAFF				\$6,000	
Non Personal Expenditures				\$65,769	\$31,073	\$0	\$70,755	7.6%
179	56400	71300	MACHINERY & EQUIPMENT	\$9,600	\$0	\$0	\$30,000	212.5%
			MACHINERY & EQUIPMENT				\$30,000	
Capital Expenditures				\$9,600	\$0	\$0	\$30,000	212.5%
Center: 1000B JUDICIAL TECHNOLOGY (179)				\$206,321	\$156,099	\$0	\$223,394	8.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1002 STATE ATTORNEY

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	60200	COMMUNICATIONS & FREIGHT	\$18,396	\$10,550	\$0	\$18,086	(1.7%)
			CELLULAR INTERNET & CONNECTIVITY (27)				\$224	
			CISCO DEVICE/FEATURE (DEVICE - 25, DID - 13)				\$560	
			CISCO PHONE CONNECTION				\$802	
			COMCAST BUSINESS 150				\$10,750	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$2,356	
			OTHER COMMUNICATION SERVICES				\$3,394	
005	54600	60200	REPAIR & MAINTENANCE	\$800	\$0	\$0	\$1,110	38.8%
			CISCO INTERNET HARDWARE				\$1,110	
005	55211	60200	FUEL	\$0	\$91	\$0	\$0	100.0%
Non Personal Expenditures				\$19,196	\$10,642	\$0	\$19,196	0.0%
Center: 1002 STATE ATTORNEY				\$19,196	\$10,642	\$0	\$19,196	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1002B STATE ATTORNEY TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
179	51200	71300	REGULAR SALARIES & WAGES	\$49,500	\$34,188	\$0	\$65,000	31.3%
179	52100	71300	FICA TAXES	\$3,787	\$2,615	\$0	\$4,973	31.3%
179	52200	71300	RETIREMENT CONTRIBUTIONS	\$5,356	\$3,742	\$0	\$7,742	44.5%
179	52300	71300	LIFE & HEALTH INSURANCE	\$10,416	\$7,670	\$0	\$10,416	0.0%
179	52400	71300	WORKERS' COMPENSATION	\$64	\$0	\$0	\$111	73.4%
Personnel Expenditures				\$69,123	\$48,216	\$0	\$88,242	27.7%
179	53400	71300	CONTRACTUAL SERVICES <i>HR OUTSOURCING</i>	\$220	\$234	\$0	\$234	6.4%
179	54400	71300	RENTALS AND LEASES <i>COPIERS (2 @ \$187.37/MO)</i>	\$2,213	\$1,203	\$0	\$2,250	1.7%
179	54500	71300	INSURANCE <i>EMPLOYEE LIABILITY (1 @ \$235/EA)</i>	\$235	\$155	\$0	\$235	0.0%
179	54600	71300	REPAIR & MAINTENANCE <i>HARDWARE/SOFTWARE MAINT. & TECH ASSISTANCE</i> <i>IT - CISCO NETWORK EQUIPMENT</i> <i>IT - NETWORK DEVICE MGMT</i>	\$73,845	\$30,902	\$0	\$50,250	(32.0%)
179	55100	71300	OFFICE SUPPLIES <i>OFFICE SUPPLIES</i>	\$5,000	\$2,479	\$0	\$5,000	0.0%
179	55200	71300	OPERATING SUPPLIES <i>OPERATING / COMPUTER SUPPLIES</i>	\$55,695	\$23,707	\$0	\$68,665	23.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1002B STATE ATTORNEY TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
179	55230	71300	ATTRACTIVE PROPERTY INVENTORY	\$0	\$0	\$0	\$10,000	100.0%
			ATTRACTIVE PROPERTY				\$10,000	
Non Personal Expenditures				\$137,208	\$58,680	\$0	\$136,634	(0.4%)
179	56400	71300	MACHINERY & EQUIPMENT	\$28,000	\$0	\$0	\$28,000	0.0%
			NETWORK SERVERS/EQUIPMENT UPGRADE & EXPANSION				\$28,000	
Capital Expenditures				\$28,000	\$0	\$0	\$28,000	0.0%
Center: 1002B STATE ATTORNEY TECHNOLOGY (179)				\$234,331	\$106,895	\$0	\$252,876	7.9%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1003 PUBLIC DEFENDER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	60300	COMMUNICATIONS & FREIGHT	\$4,997	\$1,552	\$0	\$5,223	4.5%
			CELL PHONE SVC VERIZON (2)				\$2,032	
			CISCO DEVICE/FEATURE (DEVICE - 22, DID - 5)				\$493	
			CISCO PHONE CONNECTION				\$625	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$2,073	
005	54600	60300	REPAIR & MAINTENANCE	\$733	\$0	\$0	\$977	33.3%
			CISCO INTERNET HARDWARE				\$977	
005	54900	60300	OTHER CHARGES/OBLIGATIONS	\$515	\$1,074	\$0	\$2,500	385.4%
			OTHER CHARGES/OBLIGATIONS				\$2,500	
Non Personal Expenditures				\$6,245	\$2,626	\$0	\$8,700	39.3%
Center: 1003 PUBLIC DEFENDER				\$6,245	\$2,626	\$0	\$8,700	39.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1003B PUBLIC DEFENDER TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
179	51200	71300	REGULAR SALARIES & WAGES	\$0	\$0	\$0	\$44,750	100.0%
179	52100	71300	FICA TAXES	\$0	\$0	\$0	\$3,424	100.0%
179	52200	71300	RETIREMENT CONTRIBUTIONS	\$0	\$0	\$0	\$5,330	100.0%
179	52300	71300	LIFE & HEALTH INSURANCE	\$0	\$0	\$0	\$10,416	100.0%
179	52400	71300	WORKERS' COMPENSATION	\$0	\$0	\$0	\$76	100.0%
Personnel Expenditures				\$0	\$0	\$0	\$63,996	100.0%
179	54100	71300	COMMUNICATIONS & FREIGHT VERIZON WIRELESS	\$1,854	\$908	\$0	\$3,048 \$3,048	64.4%
179	54600	71300	REPAIR & MAINTENANCE IT - CISCO NETWORK EQUIPMENT IT - NETWORK DEVICE MGMT SOFTWARE MAINTENANCE	\$73,746	\$14,901	\$0	\$73,746 \$389 \$2,922 \$70,435	0.0%
179	55100	71300	OFFICE SUPPLIES OFFICE SUPPLIES	\$5,893	\$0	\$0	\$6,330 \$6,330	7.4%
179	55200	71300	OPERATING SUPPLIES OPERATING SUPPLIES	\$5,047	\$676	\$0	\$5,144 \$5,144	1.9%
Non Personal Expenditures				\$86,540	\$16,486	\$0	\$88,268	2.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1003B PUBLIC DEFENDER TECHNOLOGY (179)

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
179	56400	71300	MACHINERY & EQUIPMENT	\$12,978	\$0	\$0	\$12,978	0.0%
			<i>MACHINERY & EQUIPMENT</i>				\$12,978	
Capital Expenditures				\$12,978	\$0	\$0	\$12,978	0.0%
Center: 1003B PUBLIC DEFENDER TECHNOLOGY (179)				\$99,518	\$16,486	\$0	\$165,242	66.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1026 GUARDIAN AD LITEM CIRCUIT JUVENILE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54100	68500	COMMUNICATIONS & FREIGHT	\$1,155	\$335	\$0	\$917	(20.6%)
			CISCO DEVICE/FEATURE (DEVICE - 6, DID - 5)				\$135	
			CISCO PHONE CONNECTION				\$216	
			INTERNET CONNECTIVITY (BANDWIDTH)				\$566	
005	54600	68500	REPAIR & MAINTENANCE	\$1,085	\$141	\$0	\$1,648	51.9%
			CISCO INTERNET HARDWARE				\$267	
			IT - CISCO NETWORK EQUIPMENT				\$180	
			IT - CLIENT DEVICE MGMT (5)				\$71	
			IT - NETWORK DEVICE MGMT				\$877	
			IT - SECURITY INFO & EVENT MGMT (5)				\$87	
			IT - SERVICE MGMT (2)				\$166	
005	55402	68500	SUBSCRIPTIONS	\$800	\$729	\$0	\$1,487	85.9%
			IT - PRODUCTIVITY SOFTWARE M365 E5 (2)				\$1,456	
			IT - SECURITY AWARENESS (2)				\$31	
Non Personal Expenditures				\$3,040	\$1,205	\$0	\$4,052	33.3%
Center: 1026 GUARDIAN AD LITEM CIRCUIT JUVENILE				\$3,040	\$1,205	\$0	\$4,052	33.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1033A LAW LIBRARY - 177A

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
177A	59100	71400	NON OPERATING TRANSFERS	\$25,400	\$18,099	\$0	\$24,900	(2.0%)
			TRANSFER TO FUND 005				\$24,900	
Non Personal Expenditures				\$25,400	\$18,099	\$0	\$24,900	(2.0%)
Center: 1033A LAW LIBRARY - 177A				\$25,400	\$18,099	\$0	\$24,900	(2.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1033B LAW LIBRARY - FUND 176

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
176	59100	71400	NON OPERATING TRANSFERS	\$15,000	\$13,164	\$0	\$15,000	0.0%
			TRANSFER TO FUND 005				\$15,000	
Non Personal Expenditures				\$15,000	\$13,164	\$0	\$15,000	0.0%
Center: 1033B LAW LIBRARY - FUND 176				\$15,000	\$13,164	\$0	\$15,000	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1046B LEGAL AID - 177B

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
177B	53100	56400	PROFESSIONAL SERVICES	\$52,235	\$40,679	\$0	\$58,786	12.5%
			LEGAL AID SERVICES				\$58,786	
177B	54100	56400	COMMUNICATIONS & FREIGHT	\$100	\$155	\$0	\$100	0.0%
			EMBARQ PHONE CHARGES				\$100	
Non Personal Expenditures				\$52,335	\$40,834	\$0	\$58,886	12.5%
Center: 1046B LEGAL AID - 177B				\$52,335	\$40,834	\$0	\$58,886	12.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1048A TEEN COURT - 177C

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
177C	59100	71900	NON OPERATING TRANSFERS	\$25,400	\$0	\$0	\$24,900	(2.0%)
			TRANSFER TO FUND 177				\$24,900	
Non Personal Expenditures				\$25,400	\$0	\$0	\$24,900	(2.0%)
Center: 1048A TEEN COURT - 177C				\$25,400	\$0	\$0	\$24,900	(2.0%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1051 INNOVATIONS & SUPPORT (177)

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
177	51200	71900	REGULAR SALARIES & WAGES	\$28,000	\$0	\$0	\$30,000	7.1%
177	52100	71900	FICA TAXES	\$0	\$0	\$0	\$2,300	100.0%
177	52200	71900	RETIREMENT CONTRIBUTIONS	\$0	\$0	\$0	\$3,650	100.0%
177	52300	71900	LIFE & HEALTH INSURANCE	\$0	\$0	\$0	\$5,000	100.0%
177	52400	71900	WORKERS' COMPENSATION	\$0	\$0	\$0	\$50	100.0%
Personnel Expenditures				\$28,000	\$0	\$0	\$41,000	46.4%
177	54000	71900	TRAVEL AND PER DIEM	\$1,000	\$0	\$0	\$500	(50.0%)
			TRANSFER FROM 1000B FUND 179				\$500	
177	54600	71900	REPAIR & MAINTENANCE	\$500	\$0	\$0	\$500	0.0%
			TRANSFER FROM 1000B FUND 179				\$500	
177	55200	71900	OPERATING SUPPLIES	\$0	\$0	\$0	\$7,500	100.0%
			TRANSFER FROM 1000b FUND 179				\$7,500	
177	55403	71900	EDUCATION & TRAINING	\$1,500	\$0	\$0	\$900	(40.0%)
			TRANSFER FROM 1000B FUND 179				\$900	
Non Personal Expenditures				\$3,000	\$0	\$0	\$9,400	213.3%
177	56400	71900	MACHINERY & EQUIPMENT	\$20,400	\$0	\$0	\$0	(100.0%)
Capital Expenditures				\$20,400	\$0	\$0	\$0	(100.0%)
Center: 1051 INNOVATIONS & SUPPORT (177)				\$51,400	\$0	\$0	\$50,400	(1.9%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2102 CLERK TO BOARD

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51001	51300	PERSONAL SERVICES ELEC OF	\$2,668,333	\$2,668,333	\$0	\$3,050,024	14.3%
Personnel Expenditures				\$2,668,333	\$2,668,333	\$0	\$3,050,024	14.3%
005	53001	51300	OPERATING EXPENSE - ELECT <i>FY 22-23 REQUEST FROM CLERK</i>	\$617,296	\$617,296	\$0	\$948,185 \$948,185	53.6%
005	54600	51300	REPAIR & MAINTENANCE	\$0	\$0	\$0	\$0	100.0%
005	55211	51300	FUEL	\$0	\$906	\$0	\$0	100.0%
Non Personal Expenditures				\$617,296	\$618,202	\$0	\$948,185	53.6%
Center: 2102 CLERK TO BOARD				\$3,285,629	\$3,286,535	\$0	\$3,998,209	21.7%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2110 CLERK TO BOARD OTHER SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51001	51900	PERSONAL SERVICES ELEC OF	\$646,507	\$646,507	\$0	\$209,710	(67.6%)
Personnel Expenditures				\$646,507	\$646,507	\$0	\$209,710	(67.6%)
005	53001	51900	OPERATING EXPENSE - ELECT	\$210,686	\$210,686	\$0	\$87,408	(58.5%)
<i>FY 22-23 REQUEST FROM CLERK</i>							\$87,408	
Non Personal Expenditures				\$210,686	\$210,686	\$0	\$87,408	(58.5%)
Center: 2110 CLERK TO BOARD OTHER SERVICES				\$857,193	\$857,193	\$0	\$297,118	(65.3%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1014 PRE-TRIAL RELEASE CIRCUIT CRIMINAL

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51001	62300	PERSONAL SERVICES ELEC OF	\$130,266	\$130,266	\$0	\$145,724	11.9%
Personnel Expenditures				\$130,266	\$130,266	\$0	\$145,724	11.9%
005	53001	62300	OPERATING EXPENSE - ELECT	\$1,680	\$1,680	\$0	\$1,628	(3.1%)
			<i>FY22-23 REQUEST FROM CLERK</i>				\$1,628	
Non Personal Expenditures				\$1,680	\$1,680	\$0	\$1,628	(3.1%)
Center: 1014 PRE-TRIAL RELEASE CIRCUIT CRIMINAL				\$131,946	\$131,946	\$0	\$147,352	11.7%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1018 CIR CT FAMILY PRO SE SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51001	66300	PERSONAL SERVICES ELEC OF	\$33,111	\$33,111	\$0	\$36,587	10.5%
Personnel Expenditures				\$33,111	\$33,111	\$0	\$36,587	10.5%
005	53001	66300	OPERATING EXPENSE - ELECT	\$2,980	\$2,980	\$0	\$2,181	(26.8%)
			<i>FY 22-23 REQUEST FROM CLERK</i>				\$2,181	
Non Personal Expenditures				\$2,980	\$2,980	\$0	\$2,181	(26.8%)
Center: 1018 CIR CT FAMILY PRO SE SERVICES				\$36,091	\$36,091	\$0	\$38,768	7.4%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1033C LAW LIBRARY CCC - 005

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51001	71400	PERSONAL SERVICES ELEC OF	\$53,533	\$53,533	\$0	\$49,122	(8.2%)
Personnel Expenditures				\$53,533	\$53,533	\$0	\$49,122	(8.2%)
005	53001	71400	OPERATING EXPENSE - ELECT	\$5,725	\$5,725	\$0	\$4,706	(17.8%)
<i>FY 22-23 REQUEST FROM CLERK</i>							\$4,706	
Non Personal Expenditures				\$5,725	\$5,725	\$0	\$4,706	(17.8%)
005	56001	71400	CAPITAL OUTLAY ELEC	\$62,860	\$62,860	\$0	\$57,815	(8.0%)
<i>FY 22-23 REQUEST FROM CLERK</i>							\$57,815	
Capital Expenditures				\$62,860	\$62,860	\$0	\$57,815	(8.0%)
Center: 1033C LAW LIBRARY CCC - 005				\$122,118	\$122,118	\$0	\$111,643	(8.6%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 1030 COURTHOUSE SECURITY SHERIFF

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51001	71100	PERSONAL SERVICES ELEC OF	\$1,265,539	\$1,265,539	\$0	\$1,365,072	7.9%
Personnel Expenditures				\$1,265,539	\$1,265,539	\$0	\$1,365,072	7.9%
005	53001	71100	OPERATING EXPENSE - ELECT	\$9,749	\$9,749	\$0	\$10,799	10.8%
<i>FY 22-23 REQUEST FROM SHERIFF</i>							\$10,799	
Non Personal Expenditures				\$9,749	\$9,749	\$0	\$10,799	10.8%
Center: 1030 COURTHOUSE SECURITY SHERIFF				\$1,275,288	\$1,275,288	\$0	\$1,375,871	7.9%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3101 SHERIFF

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51001	52100	PERSONAL SERVICES ELEC OF	\$17,588,846	\$17,436,381	\$0	\$17,858,813	1.5%
005	51001Z	52100	PROJECT PERSONAL SERVICES	\$0	\$153,421	\$0	\$0	100.0%
Personnel Expenditures				\$17,588,846	\$17,589,802	\$0	\$17,858,813	1.5%
005	53001	52100	OPERATING EXPENSE - ELECT <i>FY 22-23 REQUEST FROM SHERIFF</i>	\$2,688,263	\$3,114,138	\$0	\$3,025,535 \$3,025,535	12.5%
005	53001Z	52100	PROJECT OPERATING EXPENSE	\$0	\$0	\$0	\$0	100.0%
005	54600	52100	REPAIR & MAINTENANCE	\$0	\$2,338	\$0	\$0	100.0%
005	55200	52100	OPERATING SUPPLIES	\$0	\$150	\$0	\$0	100.0%
005	55211	52100	FUEL	\$0	\$63,202	\$0	\$0	100.0%
Non Personal Expenditures				\$2,688,263	\$3,179,828	\$0	\$3,025,535	12.5%
005	56001	52100	CAPITAL OUTLAY ELEC <i>FY 22-23 REQUEST FROM SHERIFF</i>	\$25,000	\$177,465	\$0	\$25,080 \$25,080	0.3%
005	56001Z	52100	PROJECT CAPITAL OUTLAY	\$0	\$0	\$0	\$0	100.0%
Capital Expenditures				\$25,000	\$177,465	\$0	\$25,080	0.3%
Center: 3101 SHERIFF				\$20,302,109	\$20,947,095	\$0	\$20,909,428	3.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3323 DETENTION AND CORRECTION

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51001	52300	PERSONAL SERVICES ELEC OF	\$9,975,114	\$9,972,164	\$0	\$10,974,120	10.0%
005	51001Z	52300	PROJECT PERSONAL SERVICES	\$0	\$134,730	\$0	\$0	100.0%
Personnel Expenditures				\$9,975,114	\$10,106,894	\$0	\$10,974,120	10.0%
005	53001	52300	OPERATING EXPENSE - ELECT <i>FY 22-23 REQUEST FROM SHERIFF</i>	\$686,005	\$2,399,319	\$0	\$792,630 \$792,630	15.5%
005	55211	52300	FUEL	\$0	\$2,893	\$0	\$0	100.0%
Non Personal Expenditures				\$686,005	\$2,402,212	\$0	\$792,630	15.5%
005	56001	52300	CAPITAL OUTLAY ELEC <i>FY 22-23 REQUEST FROM SHERIFF</i>	\$0	\$2,950	\$0	\$33,046 \$33,046	100.0%
Capital Expenditures				\$0	\$2,950	\$0	\$33,046	100.0%
Center: 3323 DETENTION AND CORRECTION				\$10,661,119	\$12,512,056	\$0	\$11,799,796	10.7%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2211 PROPERTY APPRAISER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54900	51300	OTHER CHARGES/OBLIGATIONS	\$3,317,018	\$3,383,171	\$0	\$3,564,578	7.5%
			<i>FY22-23 REQUEST FROM PROPERTY APPRAISER</i>				\$3,564,578	
005	55211	51300	FUEL	\$0	\$1,442	\$0	\$0	100.0%
Non Personal Expenditures				\$3,317,018	\$3,384,613	\$0	\$3,564,578	7.5%
Center: 2211 PROPERTY APPRAISER				\$3,317,018	\$3,384,613	\$0	\$3,564,578	7.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2212 TAX COLLECTOR

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	54900	51300	OTHER CHARGES/OBLIGATIONS	\$1,968,654	\$1,753,321	\$0	\$2,212,269	12.4%
			<i>FY22-23 REQUEST FROM TAX COLLECTOR</i>				\$2,212,269	
Non Personal Expenditures				\$1,968,654	\$1,753,321	\$0	\$2,212,269	12.4%
Center: 2212 TAX COLLECTOR				\$1,968,654	\$1,753,321	\$0	\$2,212,269	12.4%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2442 SUPERVISOR OF ELECTIONS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	51001	51300	PERSONAL SERVICES ELEC OF	\$851,381	\$793,332	\$0	\$934,860	9.8%
Personnel Expenditures				\$851,381	\$793,332	\$0	\$934,860	9.8%
005	53001	51300	OPERATING EXPENSE - ELECT	\$372,095	\$346,725	\$0	\$461,396	24.0%
			<i>FY22-23 REQUEST FROM SUPERVISOR OF ELECTIONS</i>				\$461,396	
005	54600	51300	REPAIR & MAINTENANCE	\$0	\$0	\$0	\$0	100.0%
005	55211	51300	FUEL	\$0	\$75	\$0	\$0	100.0%
Non Personal Expenditures				\$372,095	\$346,800	\$0	\$461,396	24.0%
Center: 2442 SUPERVISOR OF ELECTIONS				\$1,223,476	\$1,140,132	\$0	\$1,396,256	14.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3990 MEDICAL EXAMINER

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53100	52700	PROFESSIONAL SERVICES	\$432,345	\$360,288	\$0	\$440,530	1.9%
			ANSWERING SVC (12 @ \$107/MO)				\$1,284	
			AUTOPSIES (147 @ \$1,521/EA)				\$223,587	
			CLERICAL, SECRETARIAL, TRANSCRIPTION				\$52,370	
			CONSULTANTS - M.D. AND/OR PH.D				\$1,284	
			PROFESSIONAL LIABILITY INSURANCE (EST)				\$30,000	
			TOXICOLOGY & HISTOLOGY (195 @ \$297/EA)				\$57,915	
			TRANSPORTATION (195 @ \$332/EA)				\$64,740	
			VIEWS/EXTERNAL EXAMINATIONS (55 @ \$170/EA)				\$9,350	
005	53400	52700	CONTRACTUAL SERVICES	\$31,000	\$7,095	\$0	\$33,000	6.5%
			POLK CO BILL/OPER COST - DIST 10 ME FAC				\$33,000	
Non Personal Expenditures				\$463,345	\$367,383	\$0	\$473,530	2.2%
Center: 3990 MEDICAL EXAMINER				\$463,345	\$367,383	\$0	\$473,530	2.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5101 HEALTH DEPARTMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53400	56200	CONTRACTUAL SERVICES	\$256,535	\$256,535	\$0	\$256,535	0.0%
			<i>PROVIDE PRIMARY CARE SVCS IN COUNTY</i>				\$256,535	
005	54100	56200	COMMUNICATIONS & FREIGHT	\$0	\$29	\$0	\$0	100.0%
005	54600	56200	REPAIR & MAINTENANCE	\$0	\$326	\$0	\$0	100.0%
005	55200	56200	OPERATING SUPPLIES	\$0	\$0	\$0	\$0	100.0%
005	55211	56200	FUEL	\$0	\$1,742	\$0	\$0	100.0%
Non Personal Expenditures				\$256,535	\$258,632	\$0	\$256,535	0.0%
Center: 5101 HEALTH DEPARTMENT				\$256,535	\$258,632	\$0	\$256,535	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5346 COMMUNITY REDEVELOPMENT AGENCY-
SEBRING

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY	\$549,037	\$549,037	\$0	\$656,869	19.6%
			SEBRING CRA - EXPANDED				\$217,324	
			SEBRING CRA - ORIGINAL				\$439,545	
Non Personal Expenditures				\$549,037	\$549,037	\$0	\$656,869	19.6%
Center: 5346 COMMUNITY REDEVELOPMENT AGENCY-SEBRING				\$549,037	\$549,037	\$0	\$656,869	19.6%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5347 COMMUNITY REDEVELOPMENT AGENCY-AVON PARK

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY	\$250,431	\$250,431	\$0	\$354,360	41.5%
			AVON PARK CRA - EXPANDED				\$162,614	
			AVON PARK CRA - MAIN				\$191,746	
Non Personal Expenditures				\$250,431	\$250,431	\$0	\$354,360	41.5%
Center: 5347 COMMUNITY REDEVELOPMENT AGENCY-AVON PARK				\$250,431	\$250,431	\$0	\$354,360	41.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5348 SEBRING REGIONAL AIRPORT/IND PARK CRA

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY <i>SEBRING AIRPORT</i>	\$390,155	\$390,155	\$0	\$424,016 \$424,016	8.7%
Non Personal Expenditures				\$390,155	\$390,155	\$0	\$424,016	8.7%
Center: 5348 SEBRING REGIONAL AIRPORT/IND PARK CRA				\$390,155	\$390,155	\$0	\$424,016	8.7%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5349 AVON PARK AIRPORT CRA

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY AVON PARK AIRPORT	\$20,304	\$20,304	\$0	\$21,445 \$21,445	5.6%
Non Personal Expenditures				\$20,304	\$20,304	\$0	\$21,445	5.6%
Center: 5349 AVON PARK AIRPORT CRA				\$20,304	\$20,304	\$0	\$21,445	5.6%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5350 AVON PARK SOUTHSIDE CRA

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY	\$98,113	\$98,113	\$0	\$136,840	39.5%
			AVON PARK SOUTHSIDE - EXPANDED				\$51,404	
			AVON PARK SOUTHSIDE - MAIN				\$85,436	
Non Personal Expenditures				\$98,113	\$98,113	\$0	\$136,840	39.5%
Center: 5350 AVON PARK SOUTHSIDE CRA				\$98,113	\$98,113	\$0	\$136,840	39.5%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5351 LAKE PLACID CRA

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
005	53409	55200	REDEVELOPMENT AGENCY	\$48,398	\$48,398	\$0	\$105,966	118.9%
			LAKE PLACID - MAIN				\$105,966	
Non Personal Expenditures				\$48,398	\$48,398	\$0	\$105,966	118.9%
Center: 5351 LAKE PLACID CRA				\$48,398	\$48,398	\$0	\$105,966	118.9%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 8110 LONG TERM NOTES 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	57100	52300	PRINCIPAL PAYMENTS <i>LOAN - RETIRED BONDS</i>	\$2,815,611	\$2,873,597	\$0	\$2,832,000 \$2,832,000	0.6%
151	57200	52300	INTEREST PAYMENTS <i>LOAN - RETIRED BONDS</i>	\$318,979	\$301,698	\$0	\$307,010 \$307,010	(3.8%)
Non Personal Expenditures				\$3,134,590	\$3,175,295	\$0	\$3,139,010	0.1%
Center: 8110 LONG TERM NOTES 151				\$3,134,590	\$3,175,295	\$0	\$3,139,010	0.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2111A CENTRAL SERVICES - FUND 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	56200Z	51300	PROJECT BUILDINGS	\$21,800	\$8,407	\$0	\$92,575	324.7%
			CLERK REMODEL PH 5 ADDL' CFS FY22-23 FUNDING ALLOCATION				\$82,500	
			ROLLOVER PROJECT 14033 TECHNOLOGY INFRA. IMPROVEMENTS				\$10,075	
151	56400	51300	MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$29,328	100.0%
			FORD F150 4X4 TRUCK W/OPTIONS				\$29,328	
151	56400Z	51300	PROJECT EQUIPMENT	\$1,296,787	\$168,108	\$0	\$1,851,632	42.8%
			CAPITAL OUTLAY (UNDER \$25,000) (2% OF SALES TAX) (SETASIDE) UNALLOCATED CFS FY22-23				\$200,000	
			CLERK TECHNOLOGY INFRASTRUCTURE FY22-23 CFS ALLOCATION				\$700,000	
			ROLLOVER PROJECT 14033 TECHNOLOGY INFRA. IMPROVEMENTS				\$391,132	
			ROLLOVER PROJECT 21047 TECHNOLOGY INFRA. IMPROVEMENTS				\$560,500	
Capital Expenditures				\$1,318,587	\$176,515	\$0	\$1,973,535	49.7%
Center: 2111A CENTRAL SERVICES - FUND 151				\$1,318,587	\$176,515	\$0	\$1,973,535	49.7%

Highlands County
Budget Issues - Detail
2111A CENTRAL SERVICES - FUND 151

Issue	Project	Fund	Title
AUTO - 486		151	2111A CENTRAL SERVICES - FUND 151
CODE ENFORCEMENT 4X4 VEHICLE			
1. DESCRIPTION: A new 4X4 drive pick-up truck with options is needed for a new Code Enforcement Official to conduct daily inspections, which at times, require off road, multi-terrain travel. 2. IMPACT: The new vehicle will allow the Code Enforcement Official to have a safer and more reliable vehicle to complete their daily inspections. 3. PERFORMANCE MEASURE(S): The new vehicle will allow the officer to dedicate the same amount of field time responding/completing inspections. This will allow the code officer to complete daily duties in a timelier manner. 4. SPECIFICATION(S)/DETAIL(S): One 4X4 drive pick-up truck through the County state contract at an estimated cost of \$36,000.00. This would be a 25%/75% split between the Building Fund and the Infrastructure Surtax Fund.			
Capital Expenditures			FY 22 - 23
	56400	MACHINERY & EQUIPMENT	\$29,328
		FORD F150 4X4 TRUCK W/OPTIONS	\$29,328
Capital Expenditures Total:			\$29,328
<i>Issue Total</i>			\$29,328

Highlands County
Budget Issues - Detail
2111A CENTRAL SERVICES - FUND 151

Issue	Project	Fund	Title
AUTO - 498	21049 - CLERK OFFICE REMODEL PH 5	151	2111A CENTRAL SERVICES - FUND 151

CLERK REMODEL PH 5

The proposed improvement projects will improve physical facilities and their utility efficiency.

Based on the proposed configuration, this investment will more than satisfy the five-year usefulness condition for use of Infrastructure Surtax funds. This project will improve security, workflow, and provide for anticipated growth.

Capital Expenditures			FY 22 - 23
56200Z	PROJECT BUILDINGS		\$82,500
	CLERK REMODEL PH 5 ADDL' CFS FY22-23 FUNDING ALLOCATION		\$82,500
Capital Expenditures Total:			\$82,500
<i>Issue Total</i>			\$82,500

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2442A SUPERVISOR OF ELECTIONS - 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	56400	51300	MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$96,515	100.0%
			<i>EXPRESSVOTE BALLOT MARKING DEVICES (BMD'S) (28)</i>				\$96,515	
Capital Expenditures				\$0	\$0	\$0	\$96,515	100.0%
Center: 2442A SUPERVISOR OF ELECTIONS - 151				\$0	\$0	\$0	\$96,515	100.0%

Highlands County
Budget Issues - Detail
2442A SUPERVISOR OF ELECTIONS - 151

Issue	Project	Fund	Title
AUTO - 444		151	2442A SUPERVISOR OF ELECTIONS - 151
EXPRESSVOTE BALLOT MARKING DEVICES (BMD'S)			
1. DESCRIPTION: CFS Allocation for Supervisor of Elections to replace (36) Automarks system with 28 ExpressVote Ballot Marking Devices (BMD's) system. The SOE needs to purchase this ADA compliant equipment which is the only supported equipment in newer versions of Electionware Management System. Automarks are no longer being manufactured by this vendor. 2. IMPACT: Current equipment (Automarks), which are almost 12 years old, has gone beyond its life expectancy as well as being discontinued by the vendor. 3. PERFORMANCE MEASURE(S): Provide a higher level of service for the constituents of Highlands County with fair and honest election results with significantly lower maintenance costs - almost 1/2 of the current cost. 4. SPECIFICATION(S)/DETAIL(S): The FY 2022/2023 Supervisor of Elections equipment allocation is \$96,515 for 28 ExpressVote BMD's.			
Capital Expenditures			FY 22 - 23
	56400	MACHINERY & EQUIPMENT	\$96,515
		EXPRESSVOTE BALLOT MARKING DEVICES (BMD'S) (28)	\$96,515
Capital Expenditures Total:			\$96,515
<i>Issue Total</i>			\$96,515

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672A BLDG OPERATIONS/MAINT 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	54900Z	51900	PROJECT OTHER CHG & OBLIG	\$600	\$0	\$0	\$0	(100.0%)
Non Personal Expenditures				\$600	\$0	\$0	\$0	(100.0%)
151	56100Z	51900	PROJECT LAND	\$0	\$47,988	\$0	\$210,000	100.0%
			PROPERTY ACQUISITION (SET-A-SIDE) FY22-23 CFS ALLOCATION				\$210,000	
151	56200Z	51900	PROJECT BUILDINGS	\$951,777	\$108,964	\$0	\$2,431,665	155.5%
			ADA TRANSITION PLAN FY22-23 CFS ALLOCATION (INTERIOR)				\$34,500	
			AP TAX COLLECTOR OFFICE EXPANSION ADDL' CFS FY22/23 ALLOCATION				\$137,000	
			COUNTY ROOF REPLACEMENT(S) (SETASIDE) UNALLOCATED CFS FY22-23				\$200,000	
			HAYWOOD TAYLOR PROPERTY PH 1				\$53,500	
			LP TAX COLLECTOR OFFICE EXPANSION				\$30,000	
			METAL STORAGE BUILDING (FACILITIES DEPT)				\$149,000	
			ROLLOVER PROJECT 17035 SEBRING TAX COLLECTOR'S OFFICE REMODELING				\$499,989	
			ROLLOVER PROJECT 17041 CAC FACILITY IMPROVEMENTS				\$113,815	
			ROLLOVER PROJECT 17058 ADA TRANSITION PLAN (INTERIOR BLDGS)				\$210,203	
			ROLLOVER PROJECT 18025 AP TAX COLLECTORS OFFICE REMODEL				\$113,000	
			ROLLOVER PROJECT 20038 SEBRING LIBRARY ROOF REPLACEMENT				\$91,190	
			ROLLOVER PROJECT 21027 TWO METAL STORAGE BLDGS				\$70,000	
			ROLLOVER PROJECT 21053 SEBRING HEALTH DEPT/HEALTHY FAMILIES ROOF REPLACEMENT				\$74,468	
			SEBRING HEALTH DEPT/HEALTHY FAMILIES ROOF REPLACEMENT FY22-23 CFS ALLOCATION				\$655,000	
151	56300Z	51900	PROJECT IMPROVEMENTS	\$200,000	\$0	\$0	\$693,000	246.5%
			COUNTY FACILITIES IMPROVEMENT(S) (SETASIDE) UNALLOCATED CFS FY22-23				\$693,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2672A BLDG OPERATIONS/MAINT 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	56400Z	51900	PROJECT EQUIPMENT	\$123,798	\$79,404	\$0	\$344,889	178.6%
			GENERATOR REPLACEMENT (SETASIDE) ALLOCATED CFS FY22-23				\$125,000	
			GENERATOR REPLACEMENT(S) (SETASIDE) UNALLOCATED CFS FY22-23				\$60,813	
			HVAC UNIT REPLACEMENT(S) (SETASIDE) UNALLOCATED CFS FY22-23				\$50,000	
			ROLLOVER PROJECT 20043 HVAC UNITS FY20-21				\$9,076	
			ROLLOVER PROJECT 21074 GOVT CENTER GENERATOR REPLACEMENT				\$100,000	
Capital Expenditures				\$1,275,575	\$236,356	\$0	\$3,679,554	188.5%
Center: 2672A BLDG OPERATIONS/MAINT 151				\$1,276,175	\$236,356	\$0	\$3,679,554	188.3%

Highlands County
Budget Issues - Detail
2672A BLDG OPERATIONS/MAINT 151

Issue	Project	Fund	Title
AUTO - 488		151	2672A BLDG OPERATIONS/MAINT 151
HAYWOOD TAYLOR PROPERTY PH 1			
1. DESCRIPTION: This project is for evaluation of the existing conditions, future conditions, and recommendations for phasing the developments of the Haywood Taylor property. There are several limiting factors including retention areas, power station and power lines that need to be taken into consideration when planning future improvements. 2. IMPACT: To create a master plan of the vacant land so it accommodates the Sheriff's training facility, Animal Services needs and Fire Rescue. 3. PERFORMANCE MEASURE(S): To identify an infrastructure plan that allows for future development needs. 4. SPECIFICATION(S)/DETAIL(S): A planning study of Haywood Taylor property to identify limitations to fully develop the property and accommodate services in the future.			
Capital Expenditures			FY 22 - 23
	56200Z	PROJECT BUILDINGS	\$53,500
		HAYWOOD TAYLOR PROPERTY PH 1	\$53,500
Capital Expenditures Total:			\$53,500
<i>Issue Total</i>			\$53,500

Highlands County
Budget Issues - Detail
2672A BLDG OPERATIONS/MAINT 151

Issue	Project	Fund	Title
AUTO - 492	21027 - TWO METAL STORAGE BLDGS	151	2672A BLDG OPERATIONS/MAINT 151
METAL STORAGE BUILDING (FACILITIES DEPT)			
1. DESCRIPTION: Expanding the storage Building next to the Facilities warehouse is needed for storage of supplies and to move additional personnel and equipment to this location.			
2. IMPACT: To erect metal building with concrete floor and roll up door to accommodate staff, equipment, PPE and cleaning supplies.			
3. PERFORMANCE MEASURE(S): It will allow room for facilities staff and equipment currently located at Agri Civic center to move to Facilities main office reducing the locations where staff and equipment are housed.			
4. SPECIFICATION(S)/DETAIL(S): 40' x 80' Garage/ Workshop including foundation design, roof insulation, (2) 12' x 14' wind rated roll up doors and (2) steel walk thru door.			
Capital Expenditures			FY 22 - 23
	56200Z	PROJECT BUILDINGS	\$149,000
		METAL STORAGE BUILDING (FACILITIES DEPT)	\$149,000
Capital Expenditures Total:			\$149,000
<i>Issue Total</i>			\$149,000

Highlands County
Budget Issues - Detail
2672A BLDG OPERATIONS/MAINT 151

Issue	Project	Fund	Title
AUTO - 499		151	2672A BLDG OPERATIONS/MAINT 151
LAKE PLACID TAX COLLECTOR OFFICE EXPANSION			
1. DESCRIPTION: Remodel of current Lake Placid office space to include additional storage space for the Tax Collector's office at 11 N. Pine Street. Lake Placid, FL.			
2. IMPACT: To provide adequate space for office supplies.			
3. PERFORMANCE MEASURE(S): Remodel of existing storage space will improve the service provided to our residents.			
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at \$30,000.00 to be funded from Infrastructure Surtax Fund.			
Capital Expenditures			FY 22 - 23
	56200Z	PROJECT BUILDINGS	\$30,000
		LP TAX COLLECTOR OFFICE EXPANSION	\$30,000
Capital Expenditures Total:			\$30,000
<i>Issue Total</i>			\$30,000

Highlands County
Budget Issues - Detail
2672A BLDG OPERATIONS/MAINT 151

Issue	Project	Fund	Title
AUTO - 500	18025 - AP TAX COLLECTOR'S OFFICE REMODELING	151	2672A BLDG OPERATIONS/MAINT 151
AVON PARK TAX COLLECTOR OFFICE EXPANSION			
1. DESCRIPTION: Remodel of current Avon Park office space to include adding the old Supervisor of Elections space as a reception/waiting area for the Tax Collector's office at 116 E. Main Street. Avon Park, FL.			
2. IMPACT: Remodel of office will address the expected growth in our County and in Florida as we continue to provide both County and State services.			
3. PERFORMANCE MEASURE(S): Remodel of building will allow us to serve the customer more efficiently and deal with the increasing wait times in all of our offices.			
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at \$250,000.00 to be funded from Infrastructure Surtax Fund.			
Capital Expenditures			FY 22 - 23
	56200Z	PROJECT BUILDINGS	\$137,000
		AP TAX COLLECTOR OFFICE EXPANSION ADDL' CFS FY22/23 ALLOCATION	\$137,000
Capital Expenditures Total:			\$137,000
<i>Issue Total</i>			\$137,000

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3101B SHERIFF 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	56200	52100	BUILDINGS	\$65,000	\$0	\$0	\$197,460	203.8%
			SO BUILDING FY22-23 CFS ALLOCATION				\$197,460	
151	56200Z	52100	PROJECT BUILDINGS	\$0	\$0	\$0	\$65,000	100.0%
			ROLLOVER PROJECT 21030 SO BUILDING				\$65,000	
151	56400	52100	MACHINERY & EQUIPMENT	\$440,000	\$106,855	\$0	\$494,800	12.5%
			LAW ENFORCEMENT VEHICLE REPLACEMENT FY22-23 CFS ALLOCATION				\$494,800	
Capital Expenditures				\$505,000	\$106,855	\$0	\$757,260	50.0%
Center: 3101B SHERIFF 151				\$505,000	\$106,855	\$0	\$757,260	50.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3322A COUNTY JAIL 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	56200Z	52300	PROJECT BUILDINGS	\$1,535,806	\$590	\$0	\$1,486,362	(3.2%)
			ROLLOVER PROJECT 16056 HCSO DETENTION RECONFIGURATION				\$1,486,362	
151	56400	52300	MACHINERY & EQUIPMENT	\$261,772	\$35,849	\$0	\$32,003	(87.8%)
			INMATE TRANSPORT VEHICLE FY22-23 CFS ALLOCATION				\$32,003	
Capital Expenditures				\$1,797,578	\$36,439	\$0	\$1,518,365	(15.5%)
Center: 3322A COUNTY JAIL 151				\$1,797,578	\$36,439	\$0	\$1,518,365	(15.5%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 3991A EMERGENCY OPERATIONS CENTER - 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	56200Z	52500	PROJECT BUILDINGS	\$957,000	\$0	\$0	\$0	(100.0%)
151	56400Z	52500	PROJECT EQUIPMENT	\$30,000	\$0	\$0	\$50,000	66.7%
			EM AC/GENERATOR REPLACEMENT(S) (SETASIDE) UNALLOCATED CFS FY22-23				\$50,000	
Capital Expenditures				\$987,000	\$0	\$0	\$50,000	(94.9%)
Center: 3991A EMERGENCY OPERATIONS CENTER - 151				\$987,000	\$0	\$0	\$50,000	(94.9%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102A TRANSPORTATION PROJECTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	53100Z	54100	PROJECT PROFESSIONAL SVC	\$14,570	\$0	\$0	\$0	(100.0%)
151	55303	54100	RESURFACE ASPHALT	\$2,700,000	\$1,457,324	\$0	\$1,900,000	(29.6%)
			RD RESURFACING FY22-23 CFS ALLOCATION				\$1,900,000	
Non Personal Expenditures				\$2,714,570	\$1,457,324	\$0	\$1,900,000	(30.0%)
151	56100Z	54100	PROJECT LAND	\$0	\$254,326	\$0	\$570,000	100.0%
			ROLLOVER PROJECT 21045 LAND PURCHASE ROW SEBRING BASIN				\$70,000	
			ROW LAND ACQUISITION HAMMOCK ROAD				\$500,000	
151	56200	54100	BUILDINGS	\$670,000	\$0	\$0	\$100,000	(85.1%)
			ROW LAND AQUISITION (SET-A-SIDE) FY22-23 CFS ALLOCATION				\$100,000	
151	56200Z	54100	PROJECT BUILDINGS	\$1,337,268	\$44,840	\$0	\$1,234,568	(7.7%)
			POST-FRAME BUILDING				\$187,000	
			R&B MAIN BLDG EXPANSION				\$385,000	
			ROLLOVER PROJECT 19007 NEW TRAFFIC OPERATIONS BUILDING				\$612,568	
			ROLLOVER PROJECT 19036 OLD TRAFFIC OPS BUILDING RENOVATIONS				\$50,000	
151	56300Z	54100	PROJECT IMPROVEMENTS	\$2,145,194	\$572,623	\$0	\$2,430,606	13.3%
			DRAINAGE IMPROVEMENT PROJECTS FY22-23 CFS ALLOCATION				\$300,000	
			RECONSRUCT/DIRT RD PAVING FY22-23 CFS ALLOCATION				\$1,500,000	
			ROLLOVER PROJECT 14015 WEBSTER TURN				\$283,598	
			ROLLOVER PROJECT 19037 THUNDERBIRD ROAD UNDERGROUND DRAINAGE IMPROVEMENTS				\$300,000	
			ROLLOVER PROJECT 20065 R&B SECURITY WORKSTATION FUNDS				\$47,008	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102A TRANSPORTATION PROJECTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	56301Z	54100	PROJ CAPITAL INFRASTRUCTU	\$7,188,109	\$6,700,860	\$0	\$4,174,905	(41.9%)
			ADA HAMMOCK RD MULTI-USE PATH				\$250,000	
			ADA TRANSITION PLAN FY22-23 CFS ALLOCATION				\$34,500	
			ROLLOVER PROJECT 12054 MEMORIAL DR PIPE REPLACEMENT				\$171,768	
			ROLLOVER PROJECT 16002 ARBUCKLE CREEK RD TURN LANES				\$123,494	
			ROLLOVER PROJECT 17034 MEMORIAL DR - POMPANO DR TO SEBRING PARKWAY				\$1,365,841	
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA				\$28,191	
			ROLLOVER PROJECT 17063 SEBRING PARKWAY PHIIB				\$125,000	
			ROLLOVER PROJECT 18007 HERON ST FROM HAMMOCK TO HOWEY RD				\$45,000	
			ROLLOVER PROJECT 18008 W STRYKER RD FROM N OLIVIA DR TO US 27				\$1,300,000	
			ROLLOVER PROJECT 18047 DAFFODIL EXTENSION				\$60,273	
			ROLLOVER PROJECT 19016 SNL BLVD SIDEWALK				\$203,287	
			ROLLOVER PROJECT 20002 ADA TRANSITION PLAN 20-21				\$26,036	
			ROLLOVER PROJECT 21002 ADA TRANSITION PLAN 21-22				\$34,500	
			ROLLOVER PROJECT 21046 SPRING LAKE DRAINAGE IMPROVEMENTS				\$222,515	
			SCHUMACHER RD MATCHING STARTUP FUNDS				\$100,000	
			TOSIP FY22-23 CFS ALLOCATION				\$84,500	
151	56400	54100	MACHINERY & EQUIPMENT	\$150,000	\$223,818	\$0	\$150,000	0.0%
			ENG/TOPS/GIS EQUIPMENT FY22-23 CFS ALLOCATION				\$150,000	
151	56400Z	54100	PROJECT EQUIPMENT	\$1,200,000	\$1,268,370	\$0	\$1,357,000	13.1%
			R&B EQUIPMENT FY22-23 CFS ALLOCATION				\$1,200,000	
			SEBRING FUEL STATION				\$157,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4102A TRANSPORTATION PROJECTS

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
Capital Expenditures				\$12,690,571	\$9,064,836	\$0	\$10,017,079	(21.1%)
Center: 4102A TRANSPORTATION PROJECTS				\$15,405,141	\$10,522,160	\$0	\$11,917,079	(22.6%)

Highlands County
Budget Issues - Detail
4102A TRANSPORTATION PROJECTS

Issue	Project	Fund	Title
AUTO - 489		151	4102A TRANSPORTATION PROJECTS
SEBRING FUEL STATION			
1. DESCRIPTION: This project is for the removal, remediation, testing, design and construction of the Sebring Fuel Station. The design will coincide at the same time as the Lake Placid Fuel Station.			
2. IMPACT: To upgrade aging equipment to avoid expensive emergency repairs and potential loss of use.			
3. PERFORMANCE MEASURE(S): Replacement of the fuel station will allow us to serve customers more efficiently.			
4. SPECIFICATION(S)/DETAIL(S): To replace the aging fuel station and to make improvements to accommodate the County's growing needs.			
Capital Expenditures			FY 22 - 23
	56400Z	PROJECT EQUIPMENT	\$157,000
		SEBRING FUEL STATION	\$157,000
Capital Expenditures Total:			\$157,000
<i>Issue Total</i>			\$157,000

Highlands County
Budget Issues - Detail
4102A TRANSPORTATION PROJECTS

Issue	Project	Fund	Title
AUTO - 493	22010 - ADA HAMMOCK RD MULTI-USE PATH	151	4102A TRANSPORTATION PROJECTS
ADA HAMMOCK RD MULTI-USE PATH			
1. DESCRIPTION: A Retrofit is needed for the entire Hammock Road Multi-Use Path to bring it into ADA compliance standards that have changed from over two (2) decade ago when it was originally built. It is currently 8' wide asphalt. 2. IMPACT: The retrofit to the Hammock Road Multi-Use Path is necessary to ensure that the pathway is ADA compliant. Failure to do so could lead to injuries that the County is found liable for. 3. PERFORMANCE MEASURE(S): Add leveling course, widen to 10' to be consistent with standards, and resurface. 4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$500,000 to be funded by the Infrastructure Surtax Fund to be split over a two (2) year period.			
Capital Expenditures			FY 22 - 23
	56301Z	PROJ CAPITAL INFRASTRUCTU	\$250,000
		ADA HAMMOCK RD MULTI-USE PATH	\$250,000
Capital Expenditures Total:			\$250,000
<i>Issue Total</i>			\$250,000

Highlands County
Budget Issues - Detail
4102A TRANSPORTATION PROJECTS

Issue	Project	Fund	Title
AUTO - 496		151	4102A TRANSPORTATION PROJECTS
POST-FRAME BUILDING			
1. DESCRIPTION: Post-Frame Building			
2. IMPACT: Many smaller/various pieces of equipment remain in the open without proper cover. Misc. items filling up space within the Unit 2 Facility could be relocated to a covered shelter.			
3. PERFORMANCE MEASURE(S): Reduce the deterioration of equipment from the weather elements. Increase usable space within the current Unit 2 building. Save costs on small repairs/replacements due to sun damage.			
4. SPECIFICATION(S)/DETAIL(S): The CFS Post-Frame Building Allocation is \$187,000.00 from the Infrastructure Surtax.			
Capital Expenditures			FY 22 - 23
	56200Z	PROJECT BUILDINGS	\$187,000
		POST-FRAME BUILDING	\$187,000
Capital Expenditures Total:			\$187,000
<i>Issue Total</i>			\$187,000

Highlands County
Budget Issues - Detail
4102A TRANSPORTATION PROJECTS

Issue	Project	Fund	Title
AUTO - 497		151	4102A TRANSPORTATION PROJECTS

R&B MAIN BLDG EXPANSION

1. DESCRIPTION: Funding for the purpose of an additional 4,000 sq ft of office space for Road & Bridge personnel, as well as minor remodeling of a small portion of the current building. The current office building has reached max capacity and increased spacing will be required for the future, with improvements also needed for the existing structure. The addition would incorporate a lobby, 12 offices, large conference room, central copy/filing room, and public restrooms. The outside perimeter of the existing building would be utilized and remain active with 2 offices, present bathrooms, small conference room, and break room. All upstairs spacing and remaining previous office space will be converted to storage for materials, parts, and surplus items.

2. IMPACT: The current building has continually experienced many issues (humidity, leaks, air compliance) the past 3 years that have been steadily remediated by Facilities. Being a warehouse building, it is optimal to utilize 50% of existing space for additional storage/retainage more conducive to the warehouse setting. The majority of office operations will be transferred to the expansion.

3. PERFORMANCE MEASURE(S): The ability to convert 50% of existing warehouse/building for the benefit of storage. Increased personnel spacing in an improved structure with 2,000 sq ft of existing office needs still relative to the prior building. Beneficial in adding additional offices for growth and allowing for current R&B office personnel to occupy the main building.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road & Bridge Main Building Expansion Allocation request is \$385,000 for FY 22/23 and funded through Infrastructure Surtax.

Capital Expenditures			FY 22 - 23
56200Z	PROJECT BUILDINGS		\$385,000
	R&B MAIN BLDG EXPANSION		\$385,000
Capital Expenditures Total:			\$385,000
<i>Issue Total</i>			\$385,000

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5105A EMERGENCY MEDICAL SERVICE 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	56400Z	52600	PROJECT EQUIPMENT	\$259,230	\$0	\$0	\$355,000	36.9%
			EMS FLEET REPLACEMENT - AMBULANCE FY22-23 CFS ALLOCATION				\$280,000	
			ST4 GEAR STORAGE UNIT				\$75,000	
Capital Expenditures				\$259,230	\$0	\$0	\$355,000	36.9%
Center: 5105A EMERGENCY MEDICAL SERVICE 151				\$259,230	\$0	\$0	\$355,000	36.9%

Highlands County
Budget Issues - Detail
5105A EMERGENCY MEDICAL SERVICE 151

Issue	Project	Fund	Title
AUTO - 494		151	5105A EMERGENCY MEDICAL SERVICE 151

ST4 GEAR STORAGE UNIT

1. DESCRIPTION: Mobile 30x15 storage unit located at Station 4 (51 Wilhite, Avon Park, FL) and to be utilized for gear storage, including electricity for air conditioning and ventilation for air exchange and temperature controls.
2. IMPACT: Currently the gear is being stored in the EMS medical supply room. This arrangement jeopardizes the controlled environment required for medical supplies as well as threatens the life of the structural firefighting ensemble due to possible degradation from exposure to contamination. A separate storage area will eliminate this issue. Mobile storage building is a cost-effective way to mitigate this dilemma.
3. PERFORMANCE MEASURE(S): Research, testing and evaluation of PPE tells us that there are several things that can have an adverse impact on the life cycle of firefighting PPE, particularly the integrity of the PPE fabric. Regular cleaning and complete drying, per the manufacturer's recommendations, is critical for extending the life of the protective coat and trousers. Clean and properly stored turnout gear presents less exposure to the firefighter from surface contaminants and toxins trapped in the fabric. Leading factors include retention of fire gases and toxic substances from soiled PPE that is not cleaned, dried, and stored properly. Storage unit will be arranged for quick access to enable a faster response time to emergency scenes.
4. SPECIFICATION(S)/DETAIL(S): Qualified vendor will provide and install storage unit which should be of sturdy construction including electricity for air conditioning and ventilation for air exchange and temperature controls.

Capital Expenditures			FY 22 - 23
56400Z	PROJECT EQUIPMENT		\$75,000
	ST4 GEAR STORAGE UNIT		\$75,000
Capital Expenditures Total:			\$75,000
<i>Issue Total</i>			\$75,000

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 5106A ANIMAL CONTROL 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	56200Z	56200	PROJECT BUILDINGS	\$606,323	\$4,235	\$0	\$855,662	41.1%
			PROJECT 16044 ANIMAL CONTROL BUILDING FY22-23 CFS ALLOCATION				\$250,000	
			ROLLOVER PROJECT 16044 ANIMAL CONTROL BUILDING				\$605,662	
151	56300Z	56200	PROJECT IMPROVEMENTS	\$150,000	\$0	\$0	\$150,000	0.0%
			ROLLOVER PROJECT 16044 ANIMAL CONTROL BUILDING				\$150,000	
151	56400	56200	MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$57,596	100.0%
			ANIMAL SVCS VEHICLE FY22-23 CFS ALLOCATION				\$57,596	
Capital Expenditures				\$756,323	\$4,235	\$0	\$1,063,258	40.6%
Center: 5106A ANIMAL CONTROL 151				\$756,323	\$4,235	\$0	\$1,063,258	40.6%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6101A RECREATION - 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	53100Z	57200	PROJECT PROFESSIONAL SVC	\$0	\$1,250	\$0	\$2,500	100.0%
			ROLLOVER PROJECT 20031 MEMORIAL TRAIL HEAD				\$2,500	
Non Personal Expenditures				\$0	\$1,250	\$0	\$2,500	100.0%
151	56200Z	57200	PROJECT BUILDINGS	\$0	\$0	\$0	\$48,375	100.0%
			ROLLOVER PROJECT 21056 CARVER PARK RESTROOMS				\$48,375	
151	56300	57200	IMPROVEMENTS OTHER THAN	\$300,000	\$0	\$0	\$410,000	36.7%
			RPAC COUNTY MATCH FY22-23 CFS ALLOCATION				\$50,000	
			RPAC FY22-23 CFS ALLOCATION				\$360,000	
151	56300Z	57200	PROJECT IMPROVEMENTS	\$0	\$60,160	\$0	\$142,030	100.0%
			ROLLOVER PROJECT 20031 MEMORIAL TRAIL HEAD				\$1,229	
			ROLLOVER PROJECT 20057 LK JUNE PARK PH II IMPROVEMENTS				\$140,801	
151	56400Z	57200	PROJECT EQUIPMENT	\$0	\$141,979	\$0	\$6,578	100.0%
			ROLLOVER PROJECT 21066 CARVER PARK PLAYGROUND SHADE				\$6,578	
Capital Expenditures				\$300,000	\$202,139	\$0	\$606,983	102.3%
Center: 6101A RECREATION - 151				\$300,000	\$203,389	\$0	\$609,483	103.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 6102A PARKS DEPARTMENT 151

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
151	56301Z	57200	PROJ CAPITAL INFRASTRUCTU <i>PANTHER TRAILHEAD PARK</i>	\$0	\$0	\$0	\$200,000 \$200,000	100.0%
151	56400	57200	MACHINERY & EQUIPMENT <i>PARKS & FACILITIES EQUIPMENT FY22-23 CFS ALLOCATION</i>	\$123,000	\$0	\$0	\$150,000 \$150,000	22.0%
151	56400Z	57200	PROJECT EQUIPMENT <i>PLAYGROUND EQUIPMENT</i>	\$0	\$0	\$0	\$100,000 \$100,000	100.0%
Capital Expenditures				\$123,000	\$0	\$0	\$450,000	265.9%
Center: 6102A PARKS DEPARTMENT 151				\$123,000	\$0	\$0	\$450,000	265.9%

Highlands County
Budget Issues - Detail
6102A PARKS DEPARTMENT 151

Issue	Project	Fund	Title
AUTO - 490		151	6102A PARKS DEPARTMENT 151
PANTHER TRAILHEAD PARK			
1. DESCRIPTION: To improve lands owned by Highlands County to create Panther Trailhead Park adjacent to Panther Parkway.			
2. IMPACT: Improve lands adjacent to Panther Parkway to provide parks services to users.			
3. PERFORMANCE MEASURE(S): Increase available recreation lands and amenities to users.			
4. SPECIFICATION(S)/DETAIL(S): The FY22/23 allocation is \$200,000.00 for parking lot, sidewalks, restrooms, pavilion, playground equipment, benches, tables, landscaping/irrigation and fenced dog exercise area to be 100% Grant Funded.			
Capital Expenditures			FY 22 - 23
	56301Z	PROJ CAPITAL INFRASTRUCTU	\$200,000
		PANTHER TRAILHEAD PARK	\$200,000
Capital Expenditures Total:			\$200,000
<i>Issue Total</i>			\$200,000

Highlands County
Budget Issues - Detail
6102A PARKS DEPARTMENT 151

Issue	Project	Fund	Title
AUTO - 491		151	6102A PARKS DEPARTMENT 151

PLAYGROUND EQUIPMENT

The parks within the unincorporated Highlands County have aging playground equipment. This funding is needed to continue to provide recreational facilities to County residents. Playgrounds place children in a position to exercise and participate in creative activities.

Capital Expenditures			FY 22 - 23
56400Z	PROJECT EQUIPMENT		\$100,000
	PLAYGROUND EQUIPMENT		\$100,000
Capital Expenditures Total:			\$100,000
<i>Issue Total</i>			\$100,000

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 2685 HCFPIRN LTD CAPITAL FUND

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
355	54900Z	52200	PROJECT OTHER CHG & OBLIG	\$200	\$0	\$0	\$200	0.0%
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36				\$200	
Non Personal Expenditures				\$200	\$0	\$0	\$200	0.0%
355	56200Z	52200	PROJECT BUILDINGS	\$2,773,750	\$50,048	\$0	\$2,306,506	(16.8%)
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36				\$2,306,506	
355	56400Z	52200	PROJECT EQUIPMENT	\$0	\$200,150	\$0	\$0	100.0%
Capital Expenditures				\$2,773,750	\$250,198	\$0	\$2,306,506	(16.8%)
Center: 2685 HCFPIRN LTD CAPITAL FUND				\$2,773,950	\$250,198	\$0	\$2,306,706	(16.8%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4401A IMPACT FEE FOR PARKS&REC -AVON PARK

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
191A	56300	57200	IMPROVEMENTS OTHER THAN COLLECTIONS CARRIED FWD FOR FUTURE PROJ	\$0	\$0	\$0	\$4,945 \$4,945	100.0%
Capital Expenditures				\$0	\$0	\$0	\$4,945	100.0%
Center: 4401A IMPACT FEE FOR PARKS&REC -AVON PARK				\$0	\$0	\$0	\$4,945	100.0%

Highlands County **Expenditures By Cost Center - Detail 1 Year**

Center: 4402 IMPACT FEE FOR CORRECTIONAL FACILITIES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
192	56400	52300	MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$4,876	100.0%
			<i>COLLECTIONS CARRIED FWD FOR FUTURE PROJ</i>				\$4,876	
Capital Expenditures				\$0	\$0	\$0	\$4,876	100.0%
Center: 4402 IMPACT FEE FOR CORRECTIONAL FACILITIES				\$0	\$0	\$0	\$4,876	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4403 IMPACT FEE FOR FIRE

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
193	56300	52200	IMPROVEMENTS OTHER THAN	\$0	\$0	\$0	\$5,164	100.0%
			COLLECTIONS CARRIED FWD FOR FUTURE PROJ				\$5,164	
Capital Expenditures				\$0	\$0	\$0	\$5,164	100.0%
Center: 4403 IMPACT FEE FOR FIRE				\$0	\$0	\$0	\$5,164	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4404 IMPACT FEE FOR LIBRARIES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
194	56300	57100	IMPROVEMENTS OTHER THAN <i>COLLECTIONS CARRIED FWD FOR FUTURE PROJ</i>	\$0	\$0	\$0	\$1,852 \$1,852	100.0%
Capital Expenditures				\$0	\$0	\$0	\$1,852	100.0%
Center: 4404 IMPACT FEE FOR LIBRARIES				\$0	\$0	\$0	\$1,852	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 4405 IMPACT FEE FOR LAW ENFORCEMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
195	56400	52100	MACHINERY & EQUIPMENT	\$0	\$0	\$0	\$1,432	100.0%
			COLLECTIONS CARRIED FWD FOR FUTURE PROJ				\$1,432	
Capital Expenditures				\$0	\$0	\$0	\$1,432	100.0%
Center: 4405 IMPACT FEE FOR LAW ENFORCEMENT				\$0	\$0	\$0	\$1,432	100.0%

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 4406 IMPACT FEE FOR EMERGENCY MEDICAL
SERVICES

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
196	56300	52600	IMPROVEMENTS OTHER THAN	\$0	\$0	\$0	\$1,109	100.0%
			<i>COLLECTIONS CARRIED FWD FOR FUTURE PROJ</i>				\$1,109	
Capital Expenditures				\$0	\$0	\$0	\$1,109	100.0%
Center: 4406 IMPACT FEE FOR EMERGENCY MEDICAL SERVICES				\$0	\$0	\$0	\$1,109	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7958 OAK MANOR AVE ROAD PAVING

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
121	54917	54100	ADMIN EXP ADMINISTRATION FEE	\$450	\$133	\$0	\$450 \$450	0.0%
121	57100	54100	PRINCIPAL PAYMENTS LOAN PAYMENT	\$3,136	\$0	\$0	\$3,230 \$3,230	3.0%
121	57200	54100	INTEREST PAYMENTS INTEREST	\$956	\$956	\$0	\$862 \$862	(9.8%)
Non Personal Expenditures				\$4,542	\$1,088	\$0	\$4,542	0.0%
Center: 7958 OAK MANOR AVE ROAD PAVING				\$4,542	\$1,088	\$0	\$4,542	0.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7959 THUNDERBIRD HILL WASTEWATER TREATMENT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
197	54917	53500	ADMIN EXP	\$1,720	\$505	\$0	\$1,720	0.0%
			ADMINISTRATIVE FEE				\$1,720	
197	57100	53500	PRINCIPAL PAYMENTS	\$13,917	\$0	\$0	\$14,195	2.0%
			PRINCIPAL REPAYMENT - BCC LOAN				\$14,195	
197	57200	53500	INTEREST PAYMENTS	\$1,148	\$1,147	\$0	\$869	(24.3%)
			INTEREST REPAYMENT - BCC LOAN				\$869	
197	59900	53500	RESERVE FOR CONTINGENCY	\$1,915	\$0	\$0	\$1,566	(18.2%)
			RESERVE FOR CONTINGENCY				\$1,566	
Non Personal Expenditures				\$18,700	\$1,652	\$0	\$18,350	(1.9%)
Center: 7959 THUNDERBIRD HILL WASTEWATER TREATMENT				\$18,700	\$1,652	\$0	\$18,350	(1.9%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7960 WEST SEBRING SPECIAL BENEFIT FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
133	54600Z	52200	PROJECT REPAIR & MAINT	\$0	\$3,900	\$0	\$0	100.0%
133	55200Z	52200	PROJECT OPERATING SUPP	\$0	\$17,482	\$0	\$0	100.0%
Non Personal Expenditures				\$0	\$21,382	\$0	\$0	100.0%
133	56300Z	52200	PROJECT IMPROVEMENTS	\$75,000	\$0	\$0	\$75,000	0.0%
			ROLLOVER PROJECT 18061 - ST 7 PARKING LOT				\$75,000	
133	56400Z	52200	PROJECT EQUIPMENT	\$23,400	\$76,045	\$0	\$0	(100.0%)
Capital Expenditures				\$98,400	\$76,045	\$0	\$75,000	(23.8%)
Center: 7960 WEST SEBRING SPECIAL BENEFIT FIRE DISTRICT				\$98,400	\$97,427	\$0	\$75,000	(23.8%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7962 SUN N LAKES 1-20 IMPROVEMENT TRUST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
172	53400	54100	CONTRACTUAL SERVICES	\$60,000	\$0	\$0	\$61,750	2.9%
			CONTRACTUAL SERVICES				\$61,750	
Non Personal Expenditures				\$60,000	\$0	\$0	\$61,750	2.9%
Center: 7962 SUN N LAKES 1-20 IMPROVEMENT TRUST				\$60,000	\$0	\$0	\$61,750	2.9%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7963 HIGHLANDS PARK ESTATES SPEC BENEFIT DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
148	53400	54100	CONTRACTUAL SERVICES	\$24,220	\$14,812	\$0	\$40,170	65.9%
			CLEANING SERVICES (CLUBHOUSE)				\$7,400	
			FIRE EXTINGUISHER (HANDHELD) INSPECT				\$20	
			LAKE WEED CONTROL SPRAYING				\$2,050	
			LAWN SERVICE/FLOWER BEDS				\$5,400	
			PRESSURE WASHING				\$2,500	
			TREE TRIMMING/ FENCE LINE CLEANING				\$15,000	
			UNANTICIPATED CONTRACTUAL SERVICES				\$7,000	
			WATER TESTING - LAKE & CLUBHOUSE				\$800	
148	54300	54100	UTILITY SERVICES	\$6,995	\$3,745	\$0	\$7,350	5.1%
			ELECTRIC SVC - CLUBHOUSE				\$1,890	
			ELECTRIC SVC - STREETLIGHTS				\$5,250	
			GARBAGE SVC				\$210	
148	54400	54100	RENTALS AND LEASES	\$720	\$0	\$0	\$792	10.0%
			WATER FILTER SERVICES				\$792	
148	54600	54100	REPAIR & MAINTENANCE	\$14,053	\$9,648	\$0	\$14,200	1.0%
			OTHER REPAIRS & MAINT				\$2,500	
			SPECIALIST REIMBURSEMENT (GROUNDS, BLDG & ACCESS CARD MANAGEMENT) 22.5%				\$11,700	
148	54900	54100	OTHER CHARGES/OBLIGATIONS	\$875	\$0	\$0	\$875	0.0%
			HEALTH DEPT PERMIT				\$175	
			PEST CONTROL				\$700	

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 7963 HIGHLANDS PARK ESTATES SPEC BENEFIT DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
148	54917	54100	ADMIN EXP	\$6,400	\$1,903	\$0	\$6,400	0.0%
			ADMINISTRATIVE FEE				\$6,400	
148	55200	54100	OPERATING SUPPLIES	\$1,800	\$825	\$0	\$1,000	(44.4%)
			MISC OPERATING SUPPLIES				\$700	
			PAPER & CLEANING PRODUCTS				\$300	
148	57100	54100	PRINCIPAL PAYMENTS	\$19,212	\$0	\$0	\$21,578	12.3%
			CLUBHOUSE LOAN - PRINCIPAL				\$21,578	
148	57200	54100	INTEREST PAYMENTS	\$3,217	\$1,671	\$0	\$852	(73.5%)
			CLUBHOUSE LOAN - INTEREST				\$852	
Non Personal Expenditures				\$77,492	\$32,603	\$0	\$93,217	20.3%
148	56300	54100	IMPROVEMENTS OTHER THAN	\$10,000	\$0	\$0	\$17,000	70.0%
			NEW ENTRANCE SIGN				\$17,000	
Capital Expenditures				\$10,000	\$0	\$0	\$17,000	70.0%
Center: 7963 HIGHLANDS PARK ESTATES SPEC BENEFIT DIST				\$87,492	\$32,603	\$0	\$110,217	26.0%

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 7965 HIGHWAY PARK LIGHTING DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
146	54300	54100	UTILITY SERVICES	\$3,448	\$1,938	\$0	\$2,950	(14.4%)
			<i>ELECTRIC SVC - STREET LIGHTS</i>				\$2,450	
			<i>NEW STREET LIGHT REQUESTS</i>				\$500	
146	54400	54100	RENTALS AND LEASES	\$5,000	\$3,179	\$0	\$5,000	0.0%
			<i>NEW POLE/LIGHT REQUESTS</i>				\$750	
			<i>STREET LIGHT & POLE RENTAL</i>				\$4,250	
146	54917	54100	ADMIN EXP	\$693	\$209	\$0	\$693	0.0%
			<i>ADMINISTRATIVE FEE</i>				\$693	
Non Personal Expenditures				\$9,141	\$5,326	\$0	\$8,643	(5.4%)
Center: 7965 HIGHWAY PARK LIGHTING DISTRICT				\$9,141	\$5,326	\$0	\$8,643	(5.4%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7966 LAKE PLACID SPECIAL BENEFIT FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
144	55200	52200	OPERATING SUPPLIES	\$0	\$48	\$0	\$0	100.0%
Non Personal Expenditures				\$0	\$48	\$0	\$0	100.0%
144	56200Z	52200	PROJECT BUILDINGS	\$410,000	\$0	\$0	\$406,868	(0.8%)
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36				\$406,868	
Capital Expenditures				\$410,000	\$0	\$0	\$406,868	(0.8%)
Center: 7966 LAKE PLACID SPECIAL BENEFIT FIRE DISTRICT				\$410,000	\$48	\$0	\$406,868	(0.8%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7968 LORIDA SPECIAL BENEFIT FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
138	55200	52200	OPERATING SUPPLIES	\$0	\$2,761	\$0	\$0	100.0%
Non Personal Expenditures				\$0	\$2,761	\$0	\$0	100.0%
Center: 7968 LORIDA SPECIAL BENEFIT FIRE DISTRICT				\$0	\$2,761	\$0	\$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7969 VENUS SPECIAL BENEFIT FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
137	56200Z	52200	PROJECT BUILDINGS	\$47,492	\$48,111	\$0	\$104,098	119.2%
			ROLLOVER PROJECT 18055 - FIRE RESCUE STATION 45				\$104,098	
Capital Expenditures				\$47,492	\$48,111	\$0	\$104,098	119.2%
Center: 7969 VENUS SPECIAL BENEFIT FIRE DISTRICT				\$47,492	\$48,111	\$0	\$104,098	119.2%

Highlands County Expenditures By Cost Center - Detail 1 Year

Center: 7970 LAKE HAVEN ESTATES SP BENEFIT DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
136	53400	54100	CONTRACTUAL SERVICES <i>CONTRACTUAL SERVICES</i>	\$1,000	\$0	\$0	\$500 \$500	(50.0%)
136	54300	54100	UTILITY SERVICES <i>ELECTRIC SVC - STREET LIGHTS (81)</i>	\$3,162	\$2,449	\$0	\$3,400 \$3,400	7.5%
136	54400	54100	RENTALS AND LEASES <i>NEW POLE/LIGHT REQUESTS</i> <i>STREET LIGHT & POLE RENTAL</i>	\$6,500	\$5,506	\$0	\$7,750 \$750 \$7,000	19.2%
136	54917	54100	ADMIN EXP <i>ADMINISTRATIVE FEE</i>	\$1,063	\$316	\$0	\$1,050 \$1,050	(1.2%)
Non Personal Expenditures				\$11,725	\$8,272	\$0	\$12,700	8.3%
Center: 7970 LAKE HAVEN ESTATES SP BENEFIT DISTRICT				\$11,725	\$8,272	\$0	\$12,700	8.3%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7971 ORANGE BLOSSOM EST UNIT 12 SP BENEFIT
DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
135	53400	54100	CONTRACTUAL SERVICES	\$8,400	\$0	\$0	\$8,500	1.2%
			CONTRACTUAL SERVICES				\$8,500	
Non Personal Expenditures				\$8,400	\$0	\$0	\$8,500	1.2%
Center: 7971 ORANGE BLOSSOM EST UNIT 12 SP BENEFIT DIST				\$8,400	\$0	\$0	\$8,500	1.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7972 SEBRING ACRES SPECIAL BENEFIT DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
134	53400	54100	CONTRACTUAL SERVICES	\$10,000	\$0	\$0	\$10,000	0.0%
			CONTRACTUAL SERVICES				\$10,000	
134	54300	54100	UTILITY SERVICES	\$4,560	\$1,930	\$0	\$3,750	(17.8%)
			ELECTRIC SVC - STREET LIGHTS				\$2,750	
			NEW STREET LIGHT REQUESTS				\$1,000	
134	54600	54100	REPAIR & MAINTENANCE	\$60,000	\$0	\$0	\$60,000	0.0%
			CLEARING PUBLIC ROW				\$10,000	
			CULVERT REPAIR				\$50,000	
134	54917	54100	ADMIN EXP	\$1,005	\$295	\$0	\$950	(5.5%)
			ADMINISTRATIVE FEE				\$950	
134	55200	54100	OPERATING SUPPLIES	\$200	\$0	\$0	\$200	0.0%
			OPERATING SUPPLIES				\$200	
Non Personal Expenditures				\$75,765	\$2,225	\$0	\$74,900	(1.1%)
Center: 7972 SEBRING ACRES SPECIAL BENEFIT DISTRICT				\$75,765	\$2,225	\$0	\$74,900	(1.1%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7974 SUN'N LAKES LP RECREATIONAL DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
128	53100	57200	PROFESSIONAL SERVICES	\$0	\$99	\$0	\$0	100.0%
128	53400	57200	CONTRACTUAL SERVICES	\$35,100	\$31,536	\$0	\$48,050	36.9%
			ALARM MONITORING				\$750	
			CLEANING SERVICES (CLUBHOUSE)				\$15,600	
			EXTINGUISHER SYSTEM CERT				\$200	
			FIRE EXTINGUISHER (HANDHELD) INSPECT				\$300	
			LAKE WEED CONTROL SPRAYING				\$1,800	
			LAWN SERVICE/FLOWER BEDS				\$21,600	
			UNANTICIPATED CONTRACTUAL SERVICES				\$5,000	
			WATER FILTER SERVICES				\$800	
			WATER TESTING - LAKE & CLUBHOUSE				\$2,000	
128	54100	57200	COMMUNICATIONS & FREIGHT	\$3,175	\$8,719	\$0	\$2,500	(21.3%)
			PHONE & INTERNET SERVICE (3 LINES)				\$2,500	
128	54300	57200	UTILITY SERVICES	\$11,390	\$4,727	\$0	\$11,420	0.3%
			ELECTRIC SVC - CLUBHOUSE AND GROUNDS				\$4,725	
			ELECTRIC SVC - STREET LIGHTS				\$5,775	
			GARBAGE SVC				\$420	
			GAS SVC - COOKING				\$500	
128	54400	57200	RENTALS AND LEASES	\$3,100	\$2,136	\$0	\$3,000	(3.2%)
			STREET LIGHT & POLE RENTAL				\$3,000	
128	54600	57200	REPAIR & MAINTENANCE	\$30,831	\$31,485	\$0	\$31,835	3.3%
			A/C REPAIR/MAINT				\$2,000	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7974 SUN'N LAKES LP RECREATIONAL DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
128	54600	57200	REPAIR & MAINTENANCE	\$30,831	\$31,485	\$0	\$31,835	3.3%
			BOAT RAMP				\$2,000	
			ELECTRONIC GATE - REPAIRS				\$1,000	
			IRRIGATION REPAIRS				\$1,000	
			PRESSURE WASHING				\$3,600	
			SEAWALL REPAIRS				\$3,000	
			SIGNAGE				\$750	
			SPECIALIST REIMBURSEMENT (GROUNDS, BLDG & ACCESS CARD MANAGEMENT) 33.75%				\$17,485	
			WATER CHLORINATING				\$1,000	
128	54900	57200	OTHER CHARGES/OBLIGATIONS	\$875	\$1,405	\$0	\$1,000	14.3%
			HEALTH DEPT (KITCHEN & WATER PERMIT)				\$300	
			PEST SERVICES				\$700	
128	54917	57200	ADMIN EXP	\$6,388	\$2,463	\$0	\$17,599	175.5%
			ADMINISTRATIVE FEE				\$17,599	
128	55200	57200	OPERATING SUPPLIES	\$2,450	\$5,632	\$0	\$2,500	2.0%
			GATE CARDS				\$500	
			HARDWARE SUPPLIES				\$1,500	
			PAPER PRODUCTS FOR CLUBHOUSE				\$500	
128	55203	57200	CHEMICALS	\$500	\$0	\$0	\$0	(100.0%)
128	55211	57200	FUEL	\$0	\$24	\$0	\$0	100.0%
128	55402	57200	SUBSCRIPTIONS	\$0	\$386	\$0	\$400	100.0%
			DOOR KING				\$400	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7974 SUN'N LAKES LP RECREATIONAL DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
128	59900	57200	RESERVE FOR CONTINGENCY	\$0	\$0	\$0	\$34,684	100.0%
			TO BALANCE FUND DUE TO EXCESS REVENUES				\$34,684	
Non Personal Expenditures				\$93,809	\$88,612	\$0	\$152,988	63.1%
128	56300	57200	IMPROVEMENTS OTHER THAN	\$0	\$0	\$0	\$28,000	100.0%
			ADA & PICKLEBALL IMPROVEMENTS/DOG PARK				\$20,000	
			DOCK EXPANSION				\$8,000	
Capital Expenditures				\$0	\$0	\$0	\$28,000	100.0%
Center: 7974 SUN'N LAKES LP RECREATIONAL DIST				\$93,809	\$88,612	\$0	\$180,988	92.9%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7975 ORANGE BLOSSOM EST SP BENEFIT DIST (1-19)

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
127	53400	54100	CONTRACTUAL SERVICES	\$23,150	\$0	\$0	\$23,200	0.2%
			CONTRACTUAL SERVICES				\$23,200	
127	54300	54100	UTILITY SERVICES	\$300	\$203	\$0	\$300	0.0%
			ELECTRIC SVC - STREETLIGHT ON 66 & ORANGE BLOSSOM				\$300	
Non Personal Expenditures				\$23,450	\$203	\$0	\$23,500	0.2%
Center: 7975 ORANGE BLOSSOM EST SP BENEFIT DIST (1-19)				\$23,450	\$203	\$0	\$23,500	0.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7977 RED HILL FARMS IMPROVEMENT DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
119	53400	54100	CONTRACTUAL SERVICES	\$6,088	\$0	\$0	\$8,180	34.4%
			CONTRACTUAL SERVICES				\$8,180	
119	54917	54100	ADMIN EXP	\$675	\$185	\$0	\$675	0.0%
			ADMINISTRATIVE FEE				\$675	
Non Personal Expenditures				\$6,763	\$185	\$0	\$8,855	30.9%
Center: 7977 RED HILL FARMS IMPROVEMENT DISTRICT				\$6,763	\$185	\$0	\$8,855	30.9%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7978 SEBRING HILLS LIGHTING SP BENEFIT DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
118	53400	54100	CONTRACTUAL SERVICES	\$972	\$0	\$0	\$500	(48.6%)
			MISC EXPENDITURES				\$500	
118	54300	54100	UTILITY SERVICES	\$8,350	\$4,305	\$0	\$6,120	(26.7%)
			ELECTRIC SVC - STREET LIGHTS				\$6,120	
118	54400	54100	RENTALS AND LEASES	\$14,000	\$11,545	\$0	\$16,500	17.9%
			STREET LIGHT & POLE RENTAL				\$16,500	
118	54917	54100	ADMIN EXP	\$2,725	\$605	\$0	\$2,000	(26.6%)
			ADMINISTRATIVE FEE				\$2,000	
Non Personal Expenditures				\$26,047	\$16,454	\$0	\$25,120	(3.6%)
Center: 7978 SEBRING HILLS LIGHTING SP BENEFIT DIST				\$26,047	\$16,454	\$0	\$25,120	(3.6%)

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7981 LAKE PLACID SUN'N LAKES FIRE DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
101	55200	52200	OPERATING SUPPLIES	\$0	\$1,325	\$0	\$0	100.0%
Non Personal Expenditures				\$0	\$1,325	\$0	\$0	100.0%
Center: 7981 LAKE PLACID SUN'N LAKES FIRE DIST				\$0	\$1,325	\$0	\$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7982 DESOTO CITY SPC FIRE DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
102	56200Z	52200	PROJECT BUILDINGS	\$0	\$0	\$0	\$37,901	100.0%
			ROLLOVER PROJECT 19010 - DESOTO CITY STATION 19				\$37,901	
Capital Expenditures				\$0	\$0	\$0	\$37,901	100.0%
Center: 7982 DESOTO CITY SPC FIRE DIST				\$0	\$0	\$0	\$37,901	100.0%

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 7984 ORANGE VILLA SPC BENEFIT DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
104	54300	54100	UTILITY SERVICES	\$700	\$545	\$0	\$650	(7.1%)
			<i>ELECTRIC SVC - STREET LIGHTS (13)</i>				\$650	
104	54400	54100	RENTALS AND LEASES	\$1,000	\$686	\$0	\$1,200	20.0%
			<i>STREET LIGHTS / POLE RENTALS</i>				\$1,200	
104	54917	54100	ADMIN EXP	\$200	\$61	\$0	\$180	(10.0%)
			<i>ADMINISTRATIVE FEE</i>				\$180	
Non Personal Expenditures				\$1,900	\$1,293	\$0	\$2,030	6.8%
Center: 7984 ORANGE VILLA SPC BENEFIT DIST				\$1,900	\$1,293	\$0	\$2,030	6.8%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7987 PLACID LAKES SPECIAL BENEFIT DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
107	53100	54100	PROFESSIONAL SERVICES	\$0	\$99	\$0	\$0	100.0%
107	53400	54100	CONTRACTUAL SERVICES	\$50,570	\$38,717	\$0	\$109,520	116.6%
			CLEANING SERVICE				\$6,800	
			EXTINGUISHER & FIRE SYSTEM INSPECTION				\$20	
			LANDSCAPING/ IRRIGATION				\$2,000	
			LAWN SERVICE/FLOWER BEDS				\$36,000	
			PRESSURE WASHING				\$3,500	
			TREE TRIMMING (EVEN YRS)				\$50,000	
			UNANTICIPATED CONTRACTUAL SERVICES				\$10,000	
			WATER TESTING - LAKE				\$1,200	
107	53406	54100	SECURITY	\$50,000	\$37,554	\$0	\$47,000	(6.0%)
			SECURITY SERVICES				\$47,000	
107	54100	54100	COMMUNICATIONS & FREIGHT	\$4,500	\$3,394	\$0	\$4,500	0.0%
			PHONE/INTERNET SERVICE				\$4,500	
107	54300	54100	UTILITY SERVICES	\$17,680	\$12,851	\$0	\$19,402	9.7%
			ELECTRIC SVC - CLUBHOUSE				\$2,142	
			ELECTRIC SVC - STREET LIGHTS				\$15,840	
			GARBAGE SVC - TOWNHALL & TOBLER PARK				\$420	
			WATER SVC				\$1,000	
107	54400	54100	RENTALS AND LEASES	\$22,000	\$17,764	\$0	\$24,160	9.8%
			COPIER LEASE				\$400	
			STREET LIGHT & POLE RENTAL				\$23,760	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7987 PLACID LAKES SPECIAL BENEFIT DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
107	54600	54100	REPAIR & MAINTENANCE	\$28,631	\$23,107	\$0	\$34,285	19.7%
			AC MAINTENANCE				\$500	
			IRRIGATION REPAIRS				\$1,500	
			MOWING CANAL EASEMENT				\$1,000	
			OTHER REPAIRS				\$5,000	
			SEPTIC/DRAINFIELD REPAIR - REPLACEMENT				\$8,000	
			SPECIALIST REIMBURSEMENT (GROUNDS, BLDG & ACCESS CARD MANAGEMENT) 33.75%				\$17,485	
			WEEDOO				\$800	
107	54900	54100	OTHER CHARGES/OBLIGATIONS	\$700	\$164	\$0	\$700	0.0%
			PEST CONTROL - TOBLER PARK & TOWN HALL				\$700	
107	54917	54100	ADMIN EXP	\$16,227	\$4,993	\$0	\$16,227	0.0%
			ADMINISTRATIVE FEE				\$16,227	
107	55200	54100	OPERATING SUPPLIES	\$3,500	\$1,047	\$0	\$3,500	0.0%
			SIGNS				\$1,500	
			GATE CARDS				\$500	
			HARDWARE SUPPLIES				\$1,000	
			JANITORIAL SUPPLIES				\$500	
107	55402	54100	SUBSCRIPTIONS	\$0	\$214	\$0	\$224	100.0%
			DOOR KING (1 @ \$224/EA)				\$224	
Non Personal Expenditures				\$193,808	\$139,904	\$0	\$259,518	33.9%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7987 PLACID LAKES SPECIAL BENEFIT DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
107	56300	54100	IMPROVEMENTS OTHER THAN	\$95,000	\$0	\$0	\$40,000	(57.9%)
			EXTERIOR REPAIRS AT COMMUNITY CENTER				\$10,000	
			MEDIAN IMPROVEMENTS				\$30,000	
Capital Expenditures				\$95,000	\$0	\$0	\$40,000	(57.9%)
Center: 7987 PLACID LAKES SPECIAL BENEFIT DIST				\$288,808	\$139,904	\$0	\$299,518	3.7%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7988 HIGHLANDS LAKES FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
113	55200	52200	OPERATING SUPPLIES	\$0	\$2,528	\$0	\$0	100.0%
Non Personal Expenditures				\$0	\$2,528	\$0	\$0	100.0%
Center: 7988 HIGHLANDS LAKES FIRE DISTRICT				\$0	\$2,528	\$0	\$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7989 ISTOKPOGA MARSH IMP DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
109	53100	53700	PROFESSIONAL SERVICES	\$10,000	\$26,500	\$0	\$10,000	0.0%
			LEGAL SERVICES				\$10,000	
109	53400	53700	CONTRACTUAL SERVICES	\$80,987	\$38,246	\$0	\$95,020	17.3%
			DITCH CLEANING				\$20,000	
			ENVIRONMENTAL WATER SAMPLING				\$5,760	
			FLOAT BOXES				\$10,000	
			HAND SPRAYING CANALS (4 TIMES/YR)				\$7,000	
			HELICOPTER SPRAYING (4 APPLICATIONS)				\$24,960	
			OTHER CONTRACTUAL SERVICES				\$12,300	
			PHASE I MAINTENANCE				\$15,000	
109	54100	53700	COMMUNICATIONS & FREIGHT	\$0	\$112	\$0	\$0	100.0%
109	54600	53700	REPAIR & MAINTENANCE	\$43,975	\$15,024	\$0	\$43,975	0.0%
			NR ENVIRONMENTAL SPECIALIST POSITION REIMBURSEMENT				\$28,975	
			UNANTICIPATED REPAIRS/MAINT.				\$15,000	
109	54600Z	53700	PROJECT REPAIR & MAINT	\$0	\$99	\$0	\$0	100.0%
109	54900	53700	OTHER CHARGES/OBLIGATIONS	\$1,800	\$383	\$0	\$1,800	0.0%
			DCA & OTHER FEES				\$1,800	
109	54917	53700	ADMIN EXP	\$14,363	\$4,375	\$0	\$14,363	0.0%
			ADMINISTRATIVE FEE				\$14,363	

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7989 ISTOKPOGA MARSH IMP DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
109	55203	53700	CHEMICALS	\$12,500	\$18,030	\$0	\$15,000	20.0%
			<i>AIR/HAND SPRAYING SUPPLIES</i>				\$15,000	
Non Personal Expenditures				\$163,625	\$102,769	\$0	\$180,158	10.1%
109	56100	53700	LAND	\$0	\$47,292	\$0	\$0	100.0%
109	56300	53700	IMPROVEMENTS OTHER THAN	\$0	\$0	\$0	\$330,000	100.0%
			<i>CULVERT REPLACEMENT/ REPAIRS</i>				\$330,000	
109	56300Z	53700	PROJECT IMPROVEMENTS	\$4,507,450	\$89	\$0	\$4,447,682	(1.3%)
			<i>ROLLOVER PROJECT 14041 IMWID PH II ABOVE GROUND</i>				\$4,447,682	
Capital Expenditures				\$4,507,450	\$47,381	\$0	\$4,777,682	6.0%
Center: 7989 ISTOKPOGA MARSH IMP DIST				\$4,671,075	\$150,151	\$0	\$4,957,840	6.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7990 AVON PARK ESTATES SPC BEN DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
111	53400	54100	CONTRACTUAL SERVICES	\$16,460	\$0	\$0	\$15,000	(8.9%)
			OTHER CONTRACTUAL SERVICES				\$15,000	
111	54300	54100	UTILITY SERVICES	\$2,800	\$2,389	\$0	\$3,250	16.1%
			ELECTRIC SVC - STREET LIGHTS (75)				\$3,250	
111	54400	54100	RENTALS AND LEASES	\$5,500	\$3,944	\$0	\$6,250	13.6%
			NEW POLE/ LIGHT REQUESTS				\$500	
			STREET LIGHT & POLE RENTAL				\$5,750	
111	54600	54100	REPAIR & MAINTENANCE	\$58,000	\$17,433	\$0	\$58,000	0.0%
			DITCH CLEANING				\$15,000	
			LAWN SERVICES				\$13,000	
			OTHER REPAIR & MAINT				\$20,000	
			ROAD GRADING				\$10,000	
111	54917	54100	ADMIN EXP	\$8,740	\$2,663	\$0	\$9,000	3.0%
			ADMINISTRATIVE FEE				\$9,000	
111	55200	54100	OPERATING SUPPLIES	\$1,000	\$0	\$0	\$1,000	0.0%
			STREET SIGNS				\$1,000	
111	55303	54100	RESURFACE ASPHALT	\$145,000	\$0	\$0	\$150,000	3.4%
			RD RESURFACING				\$150,000	
Non Personal Expenditures				\$237,500	\$26,430	\$0	\$242,500	2.1%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7990 AVON PARK ESTATES SPC BEN DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
111	56300	54100	IMPROVEMENTS OTHER THAN <i>RECONSTRUCT/DIRT RD PAVING</i>	\$38,000	\$0	\$0	\$50,000 \$50,000	31.6%
Capital Expenditures				\$38,000	\$0	\$0	\$50,000	31.6%
Center: 7990 AVON PARK ESTATES SPC BEN DIST				\$275,500	\$26,430	\$0	\$292,500	6.2%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7991 PLACID LAKES FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
120	55200	52200	OPERATING SUPPLIES	\$0	\$1,883	\$0	\$0	100.0%
Non Personal Expenditures				\$0	\$1,883	\$0	\$0	100.0%
Center: 7991 PLACID LAKES FIRE DISTRICT				\$0	\$1,883	\$0	\$0	100.0%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7994 LEISURE LAKES SPC FIRE DISTRICT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
114	54600Z	52200	PROJECT REPAIR & MAINT <i>ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS</i>	\$0	\$1,498	\$0	\$24,119 \$24,119	100.0%
114	55200Z	52200	PROJECT OPERATING SUPP <i>ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS</i>	\$0	\$1,746	\$0	\$94,069 \$94,069	100.0%
114	55230Z	52200	PROJ ATTRACTIVE PROP-INV <i>ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS</i>	\$0	\$2,386	\$0	\$2,614 \$2,614	100.0%
Non Personal Expenditures				\$0	\$5,631	\$0	\$120,802	100.0%
114	56400Z	52200	PROJECT EQUIPMENT <i>ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS</i>	\$117,338	\$0	\$0	\$7,612 \$7,612	(93.5%)
Capital Expenditures				\$117,338	\$0	\$0	\$7,612	(93.5%)
Center: 7994 LEISURE LAKES SPC FIRE DISTRICT				\$117,338	\$5,631	\$0	\$128,414	9.4%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7997 HIGHLANDS PARK ESTATES SPC TAX FIRE DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
116	55200	52200	OPERATING SUPPLIES	\$0	\$120	\$0	\$0	100.0%
Non Personal Expenditures				\$0	\$120	\$0	\$0	100.0%
116	56200Z	52200	PROJECT BUILDINGS	\$30,835	\$2,426	\$0	\$58,869	90.9%
			ROLLOVER PROJECT 18050 - FIRE RESCUE STATION 33				\$58,869	
Capital Expenditures				\$30,835	\$2,426	\$0	\$58,869	90.9%
Center: 7997 HIGHLANDS PARK ESTATES SPC TAX FIRE DIST				\$30,835	\$2,546	\$0	\$58,869	90.9%

Highlands County

Expenditures By Cost Center - Detail 1 Year

Center: 7998 SEBRING COUNTRY ESTATES SPECIAL DIST

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
108	53400	54100	CONTRACTUAL SERVICES	\$492	\$0	\$0	\$405	(17.7%)
			CONTRACTUAL SERVICES				\$405	
108	54300	54100	UTILITY SERVICES	\$7,700	\$6,209	\$0	\$8,820	14.5%
			ELECTRIC SVC - STREET LIGHTS				\$8,000	
			NEW STREET LIGHT REQUESTS				\$820	
108	54400	54100	RENTALS AND LEASES	\$12,760	\$10,262	\$0	\$14,100	10.5%
			NEW POLE/ LIGHT REQUESTS				\$300	
			STREET LIGHT & POLE RENTAL				\$13,800	
108	54917	54100	ADMIN EXP	\$2,048	\$614	\$0	\$1,975	(3.6%)
			ADMINISTRATIVE FEE				\$1,975	
Non Personal Expenditures				\$23,000	\$17,085	\$0	\$25,300	10.0%
Center: 7998 SEBRING COUNTRY ESTATES SPECIAL DIST				\$23,000	\$17,085	\$0	\$25,300	10.0%

Highlands County
Expenditures By Cost Center - Detail 1 Year

Center: 7999 HIGHLANDS PARK ESTATES IMP TRUST
ACCOUNT

Fund	Account	Proj/Acct	Title	2021 - 2022 Budget	2021 - 2022 Actuals	Current EOY Projection	2022 - 2023 Request	Variance
117	54600	54100	REPAIR & MAINTENANCE ROAD IMPROVEMENTS	\$10,450	\$0	\$0	\$10,500 \$10,500	0.5%
Non Personal Expenditures				\$10,450	\$0	\$0	\$10,500	0.5%
117	56300	54100	IMPROVEMENTS OTHER THAN MISC CONTRACTUAL SERVICES	\$50,000	\$0	\$0	\$52,500 \$52,500	5.0%
Capital Expenditures				\$50,000	\$0	\$0	\$52,500	5.0%
Center: 7999 HIGHLANDS PARK ESTATES IMP TRUST ACCOUNT				\$60,450	\$0	\$0	\$63,000	4.2%

Highlands County Expenditures By Project - Detail

00059 - 4-H HORSE

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	54600Z	00059 53700	PROJECT REPAIR & MAINT	\$4,384	\$0	\$4,384	\$0	\$4,384
			ROLLOVER PROJECT 00059 HORSE ARENA REPAIR			\$4,384	\$0	\$4,384
Non Personal Expenditures				\$4,384	\$0	\$4,384	\$0	\$4,384
00059 - 4-H HORSE				\$4,384	\$0	\$4,384	\$0	\$4,384

Highlands County Expenditures By Project - Detail

02058 - LIL LK JAX ALUM

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	53400Z	02058 53700	PROJECT CONTRACTUAL SVC	\$14,400	\$0	\$0	\$0	\$0
			ROLLOVER PROJECT 02058 LIL LK JAX ALUM SYSTEM (ONGOING OP & MAINT)			\$0	\$0	\$0
Non Personal Expenditures				\$14,400	\$0	\$0	\$0	\$0
02058 - LIL LK JAX ALUM				\$14,400	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

02084 - MAINT PRESERVE SUN 'N LK

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
129	54600Z	02084 53700	PROJECT REPAIR & MAINT	\$7,015	\$0	\$7,015	\$0	\$7,015
			ATV REPAIRS			\$2,000	\$0	\$2,000
			MINOR REPAIRS - TRACTOR AND SPRAYER			\$1,015	\$0	\$1,015
			REIMBURSEMENT TO R&B (4102) FOR MAINTENANCE			\$4,000	\$0	\$4,000
			TRACTOR REPAIRS/SPRAYER REPAIRS			\$0	\$0	\$0
129	55211Z	02084 53700	PROJECT FUEL	\$338	\$0	\$473	\$0	\$473
			FUEL FOR ATV (105 GALS @ \$2.50/GAL)			\$0	\$0	\$0
			FUEL FOR SPRAYER (30 GALS @ \$2.50/GAL)			\$0	\$0	\$0
			GAS - ATV (105 GALS @ \$3.50/GAL)			\$368	\$0	\$368
			GAS - SPRAYER (30 GALS @ \$3.50/GAL)			\$105	\$0	\$105
Non Personal Expenditures				\$7,353	\$0	\$7,488	\$0	\$7,488
129	56300Z	02084 53700	PROJECT IMPROVEMENTS	\$42,434	\$0	\$36,790	\$0	\$36,790
			ROLLOVER MAINT OF THE PRESERVE SNL UNALLOCATED BALANCE			\$36,790	\$0	\$36,790
Capital Expenditures				\$42,434	\$0	\$36,790	\$0	\$36,790
02084 - MAINT PRESERVE SUN 'N LK				\$49,787	\$0	\$44,278	\$0	\$44,278

Highlands County Expenditures By Project - Detail

07040 - AVON PARK LIBRARY DONATIONS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	55200Z	07040 57100	PROJECT OPERATING SUPP	\$0	\$0	\$379	\$0	\$379
			<i>ROLLOVER PROJECT 07040 AVON PARK LIBRARY DONATIONS</i>			\$379	\$0	\$379
Non Personal Expenditures				\$0	\$0	\$379	\$0	\$379
07040 - AVON PARK LIBRARY DONATIONS				\$0	\$0	\$379	\$0	\$379

Highlands County Expenditures By Project - Detail

08048 - SEBRING PUB LIBRARY DONATIONS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	54900Z	08048 57100	PROJECT OTHER CHG & OBLIG	\$0	\$0	\$784	\$0	\$784
			<i>ROLLOVER PROJECT 08048 SEBRING LIBRARY DONATIONS PROJECT</i>			\$784	\$0	\$784
005	55200Z	08048 57100	PROJECT OPERATING SUPP	\$0	\$0	\$12,045	\$0	\$12,045
			<i>ROLLOVER PROJECT 08048 SEBRING LIBRARY DONATIONS PROJECT</i>			\$12,045	\$0	\$12,045
Non Personal Expenditures				\$0	\$0	\$12,829	\$0	\$12,829
08048 - SEBRING PUB LIBRARY DONATIONS				\$0	\$0	\$12,829	\$0	\$12,829

Highlands County Expenditures By Project - Detail

08049 - LK PLACID MEM LIBRARY DON

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	55200Z	08049 57100	PROJECT OPERATING SUPP	\$0	\$0	\$4,315	\$0	\$4,315
			<i>ROLLOVER PROJECT 08049 LK PLACID MEMORIAL LIBRARY DONATIONS</i>			\$4,315	\$0	\$4,315
Non Personal Expenditures				\$0	\$0	\$4,315	\$0	\$4,315
08049 - LK PLACID MEM LIBRARY DON				\$0	\$0	\$4,315	\$0	\$4,315

Highlands County

Expenditures By Project - Detail

08067 - COAST2COAST RX CARD

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	53108Z	08067 56400	PROJECT OUTPATIENT	\$4,700	\$276	\$5,500	\$0	\$5,500
			NEW FY FUNDS PROJECT 08067 COAST2COAST RX CARD			\$500	\$0	\$500
			ROLLOVER PROJECT 08067 COAST 2 COAST PERSCRIPTION DRUG			\$0	\$0	\$0
			ROLLOVER PROJECT 08067 COAST2COAST PERSCRIPTION DRUG			\$5,000	\$0	\$5,000
Non Personal Expenditures				\$4,700	\$276	\$5,500	\$0	\$5,500
08067 - COAST2COAST RX CARD				\$4,700	\$276	\$5,500	\$0	\$5,500

Highlands County Expenditures By Project - Detail

10036 - HOME INVESTMENT PARTNERSH

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
163	54900Z	10036 55400	PROJECT OTHER CHG & OBLIG	\$553	\$0	\$0	\$0	\$0
			PAYMENTS FOR SATISFACTION OF MORTGAGES			\$0	\$0	\$0
Non Personal Expenditures				\$553	\$0	\$0	\$0	\$0
10036 - HOME INVESTMENT PARTNERSH				\$553	\$0	\$0	\$0	\$0

Highlands County

Expenditures By Project - Detail

12054 - MEMORIAL DRIVE PIPE REPLACMENT & EXTENSION

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	12054 54100	PROJ CAPITAL INFRASTRUCTU	\$174,300	\$0	\$171,768	\$0	\$171,768
			<i>ROLLOVER PROJECT 12054 MEMORIAL DR PIPE REPLACEMENT</i>			\$171,768	\$0	\$171,768
Capital Expenditures				\$174,300	\$0	\$171,768	\$0	\$171,768
12054 - MEMORIAL DRIVE PIPE REPLACMENT & EXTENSION				\$174,300	\$0	\$171,768	\$0	\$171,768

Highlands County Expenditures By Project - Detail

13026 - IMWID WATER QUALITY IMPROVEMENT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
109	56300Z	13026 53700	PROJECT IMPROVEMENTS	\$59,283	\$0	\$0	\$0	\$0
			ROLLOVER PROJECT 13026 IMWID WATER QUALITY IMPROVEMENT			\$0	\$0	\$0
Capital Expenditures				\$59,283	\$0	\$0	\$0	\$0
13026 - IMWID WATER QUALITY IMPROVEMENT				\$59,283	\$0	\$0	\$0	\$0

Highlands County

Expenditures By Project - Detail

14014 - ASPHALT R&M SET ASIDE FEES

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
420	54600Z	14014 53900	PROJECT REPAIR & MAINT	\$1,143,608	\$0	\$1,220,250	\$0	\$1,220,250
			R&M SET ASIDE (\$4.00 X 23,920 TONS)			\$95,680	\$0	\$95,680
			R&M SET ASIDE (\$4.00 X 41,087 TONS)			\$0	\$0	\$0
			ROLLOVER PROJECT 14014 ASPHALT R&M SET-A-SIDE FEES			\$1,124,570	\$0	\$1,124,570
Non Personal Expenditures				\$1,143,608	\$0	\$1,220,250	\$0	\$1,220,250
14014 - ASPHALT R&M SET ASIDE FEES				\$1,143,608	\$0	\$1,220,250	\$0	\$1,220,250

Highlands County Expenditures By Project - Detail

14015 - WEBSTER TURN

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56300Z	14015 54100	PROJECT IMPROVEMENTS	\$283,598	\$0	\$283,598	\$0	\$283,598
			ROLLOVER PROJECT 14015 WEBSTER TURN			\$283,598	\$0	\$283,598
Capital Expenditures				\$283,598	\$0	\$283,598	\$0	\$283,598
14015 - WEBSTER TURN				\$283,598	\$0	\$283,598	\$0	\$283,598

Highlands County Expenditures By Project - Detail

14033 - TECHNOLOGY INFRASTRUCTURE IMPROVEMENTS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	14033 51300	PROJECT BUILDINGS	\$21,800	\$0	\$10,075	\$0	\$10,075
			<i>ROLLOVER PROJECT 14033 TECHNOLOGY INFRA. IMPROVEMENTS</i>			\$10,075	\$0	\$10,075
151	56400Z	14033 51300	PROJECT EQUIPMENT	\$590,287	\$0	\$391,132	\$0	\$391,132
			<i>ROLLOVER PROJECT 14033 TECHNOLOGY INFRA. IMPROVEMENTS</i>			\$391,132	\$0	\$391,132
Capital Expenditures				\$612,087	\$0	\$401,207	\$0	\$401,207
14033 - TECHNOLOGY INFRASTRUCTURE IMPROVEMENTS				\$612,087	\$0	\$401,207	\$0	\$401,207

Highlands County Expenditures By Project - Detail

14041 - IMWID PH II ABOVE GROUND IMPOUNDMENT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
109	56300Z	14041 53700	PROJECT IMPROVEMENTS	\$4,448,167	\$0	\$4,447,682	\$0	\$4,447,682
			ROLLOVER PROJECT 14041 IMWID PH II ABOVE GROUND			\$4,447,682	\$0	\$4,447,682
Capital Expenditures				\$4,448,167	\$0	\$4,447,682	\$0	\$4,447,682
14041 - IMWID PH II ABOVE GROUND IMPOUNDMENT				\$4,448,167	\$0	\$4,447,682	\$0	\$4,447,682

Highlands County

Expenditures By Project - Detail

15030 - AUTOMATED FUELING STATION

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
401	56400Z	15030 53400	PROJECT EQUIPMENT	\$64,533	\$0	\$64,533	\$0	\$64,533
			<i>ROLLOVER PROJECT 15030 AUTOMATED FUELING STATION</i>			\$64,533	\$0	\$64,533
Capital Expenditures				\$64,533	\$0	\$64,533	\$0	\$64,533
15030 - AUTOMATED FUELING STATION				\$64,533	\$0	\$64,533	\$0	\$64,533

Highlands County Expenditures By Project - Detail

15064 - CAC DONATIONS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	54000Z	15064 52900	PROJECT TRAVEL & PER DIEM	\$726	\$1,452	\$1,452	\$0	\$1,452
			<i>ROLLOVER PROJECT 15064 CAC DONATIONS</i>			\$1,452	\$0	\$1,452
005	55403Z	15064 52900	PROJECT EDUC & TRAINING	\$9,031	\$9,031	\$9,031	\$0	\$9,031
			<i>ROLLOVER PROJECT 15064 CAC DONATIONS</i>			\$9,031	\$0	\$9,031
Non Personal Expenditures				\$9,757	\$10,483	\$10,483	\$0	\$10,483
15064 - CAC DONATIONS				\$9,757	\$10,483	\$10,483	\$0	\$10,483

Highlands County Expenditures By Project - Detail

16002 - ARBUCKLE CREEK RD TURN LANES

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	16002 54100	PROJ CAPITAL INFRASTRUCTU	\$847,996	\$0	\$123,494	\$0	\$123,494
			ROLLOVER PROJECT 16002 ARBUCKLE CREEK RD TURN LANES			\$123,494	\$0	\$123,494
Capital Expenditures				\$847,996	\$0	\$123,494	\$0	\$123,494
16002 - ARBUCKLE CREEK RD TURN LANES				\$847,996	\$0	\$123,494	\$0	\$123,494

Highlands County Expenditures By Project - Detail

16044 - ANIMAL CONTROL BUILDING

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	16044 56200	PROJECT BUILDINGS	\$606,323	\$0	\$855,662	\$0	\$855,662
			PROJECT 16044 ANIMAL CONTROL BUILDING FY21-22 CFS ALLOCATION			\$0	\$0	\$0
			PROJECT 16044 ANIMAL CONTROL BUILDING FY22-23 CFS ALLOCATION			\$250,000	\$0	\$250,000
			ROLLOVER PROJECT 16044 ANIMAL CONTROL BUILDING			\$605,662	\$0	\$605,662
151	56300Z	16044 56200	PROJECT IMPROVEMENTS	\$150,000	\$0	\$150,000	\$0	\$150,000
			ROLLOVER PROJECT 16044 ANIMAL CONTROL BUILDING			\$150,000	\$0	\$150,000
Capital Expenditures				\$756,323	\$0	\$1,005,662	\$0	\$1,005,662
16044 - ANIMAL CONTROL BUILDING				\$756,323	\$0	\$1,005,662	\$0	\$1,005,662

Highlands County Expenditures By Project - Detail

16048 - MASON G. SMOAK FOUNDATION GRANT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	55200Z	16048 52900	PROJECT OPERATING SUPP	\$1,500	\$0	\$1,500	\$0	\$1,500
			<i>ROLLOVER PROJECT 16048 MASON G SMOAK FOUNDATION GRANT</i>			\$1,500	\$0	\$1,500
Non Personal Expenditures				\$1,500	\$0	\$1,500	\$0	\$1,500
16048 - MASON G. SMOAK FOUNDATION GRANT				\$1,500	\$0	\$1,500	\$0	\$1,500

Highlands County Expenditures By Project - Detail

16056 - HCSO DETENTION RECONFIGURATION

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	53400Z	16056 52300	PROJECT CONTRACTUAL SVC	\$51,266	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 16056 HCSO DETENTION RECONFIGURATION</i>			\$0	\$0	\$0
Non Personal Expenditures				\$51,266	\$0	\$0	\$0	\$0
16056 - HCSO DETENTION RECONFIGURATION				\$51,266	\$0	\$0	\$0	\$0

16056 - HCSO DETENTION RECONFIGURATION

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	16056 52300	PROJECT BUILDINGS	\$1,535,806	\$0	\$1,486,362	\$0	\$1,486,362
			<i>ROLLOVER PROJECT 16056 HCSO DETENTION RECONFIGURATION</i>			\$1,486,362	\$0	\$1,486,362
Capital Expenditures				\$1,535,806	\$0	\$1,486,362	\$0	\$1,486,362
16056 - HCSO DETENTION RECONFIGURATION				\$1,535,806	\$0	\$1,486,362	\$0	\$1,486,362

Highlands County Expenditures By Project - Detail

17020 - FNCAC - CAC23

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	55200Z	17020 52900	PROJECT OPERATING SUPP	\$4,825	\$0	\$4,825	\$0	\$4,825
			ROLLOVER PROJECT 17020 FNCAC- CAC23			\$4,825	\$0	\$4,825
Non Personal Expenditures				\$4,825	\$0	\$4,825	\$0	\$4,825
17020 - FNCAC - CAC23				\$4,825	\$0	\$4,825	\$0	\$4,825

Highlands County Expenditures By Project - Detail

17023 - JACK CREEK WATERSHED MNGMNT PLAN

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	53400Z	17023 53700	PROJECT CONTRACTUAL SVC	\$59,230	\$0	\$41,259	\$0	\$41,259
			<i>ROLLOVER PROJECT 17023 JACK CREEK WATERSHED MNGMNT PLAN</i>			\$41,259	\$0	\$41,259
Non Personal Expenditures				\$59,230	\$0	\$41,259	\$0	\$41,259
17023 - JACK CREEK WATERSHED MNGMNT PLAN				\$59,230	\$0	\$41,259	\$0	\$41,259

Highlands County Expenditures By Project - Detail

17034 - MEMORIAL DR - POMPANO DR TO SEBRING PRKWY

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	17034 54100	PROJ CAPITAL INFRASTRUCTU	\$1,365,941	\$0	\$1,365,841	\$0	\$1,365,841
			PROJECT 17034 MEMORIAL DR - POMPANO DR TO SEBRING PARKWAY FY21-22 CFS ALLOCATION			\$0	\$0	\$0
			ROLLOVER PROJECT 17034 MEMORIAL DR - POMPANO DR TO SEBRING PARKWAY			\$1,365,841	\$0	\$1,365,841
Capital Expenditures				\$1,365,941	\$0	\$1,365,841	\$0	\$1,365,841
17034 - MEMORIAL DR - POMPANO DR TO SEBRING PRKWY				\$1,365,941	\$0	\$1,365,841	\$0	\$1,365,841

Highlands County Expenditures By Project - Detail

17035 - SEBRING TAX COLLECTOR'S OFFICE REMODELING

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	17035 51900	PROJECT BUILDINGS	\$100,000	\$0	\$499,989	\$0	\$499,989
			ROLLOVER PROJECT 17035 SEBRING TAX COLLECTOR'S OFFICE REMODELING			\$499,989	\$0	\$499,989
Capital Expenditures				\$100,000	\$0	\$499,989	\$0	\$499,989
17035 - SEBRING TAX COLLECTOR'S OFFICE REMODELING				\$100,000	\$0	\$499,989	\$0	\$499,989

Highlands County Expenditures By Project - Detail

17041 - CAC FACILITY IMPROVEMENTS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	17041 51900	PROJECT BUILDINGS	\$115,025	\$0	\$113,815	\$0	\$113,815
			<i>ROLLOVER PROJECT 17041 CAC FACILITY IMPROVEMENTS</i>			\$113,815	\$0	\$113,815
Capital Expenditures				\$115,025	\$0	\$113,815	\$0	\$113,815
17041 - CAC FACILITY IMPROVEMENTS				\$115,025	\$0	\$113,815	\$0	\$113,815

Highlands County Expenditures By Project - Detail

17043 - CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
401	53100Z	17043 53400	PROJECT PROFESSIONAL SVC	\$50,000	\$0	\$50,000	\$0	\$50,000
			<i>ROLLOVER PROJECT 17043 CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION</i>			\$50,000	\$0	\$50,000
Non Personal Expenditures				\$50,000	\$0	\$50,000	\$0	\$50,000
401	56300Z	17043 53400	PROJECT IMPROVEMENTS	\$250,000	\$0	\$250,000	\$0	\$250,000
			<i>ROLLOVER PROJECT 17043 CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION</i>			\$250,000	\$0	\$250,000
Capital Expenditures				\$250,000	\$0	\$250,000	\$0	\$250,000
17043 - CELL 1 & 3 LFG COLLECTION SYSTEM DESIGN & CONSTRUCTION				\$300,000	\$0	\$300,000	\$0	\$300,000

Highlands County Expenditures By Project - Detail

17044 - BEARPROOF GARBAGE CARTS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	54800Z	17044 53700	PROJECT PROMOTIONAL ACT	\$7,574	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 17044 BEARPROOF GARBAGE CARTS</i>			\$0	\$0	\$0
005	54954Z	17044 53700	PROJECT GARBAGE CARTS	\$25,711	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 17044 BEARPROOF GARBAGE CARTS</i>			\$0	\$0	\$0
Non Personal Expenditures				\$33,285	\$0	\$0	\$0	\$0
17044 - BEARPROOF GARBAGE CARTS				\$33,285	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

17058 - ADA TRANSITION PLAN (INTERIOR BLDGS)

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	54900Z	17058 51900	PROJECT OTHER CHG & OBLIG	\$400	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 17058 ADA TRANSITION PLAN (INTERIOR BLDGS)</i>			\$0	\$0	\$0
Non Personal Expenditures				\$400	\$0	\$0	\$0	\$0
151	56200Z	17058 51900	PROJECT BUILDINGS	\$240,802	\$0	\$244,703	\$0	\$244,703
			<i>ADA TRANSITION PLAN FY21-22 CFS ALLOCATION (INTERIOR)</i>			\$0	\$0	\$0
			<i>ADA TRANSITION PLAN FY22-23 CFS ALLOCATION (INTERIOR)</i>			\$34,500	\$0	\$34,500
			<i>ROLLOVER PROJECT 17058 ADA TRANSITION PLAN (INTERIOR BLDGS)</i>			\$210,203	\$0	\$210,203
Capital Expenditures				\$240,802	\$0	\$244,703	\$0	\$244,703
17058 - ADA TRANSITION PLAN (INTERIOR BLDGS)				\$241,202	\$0	\$244,703	\$0	\$244,703

Highlands County Expenditures By Project - Detail

17062 - SEBRING PARKWAY PHIIA

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
110	56301Z	17062 54100	PROJ CAPITAL INFRASTRUCTU	\$80,683	\$0	\$0	\$0	\$0
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA			\$0	\$0	\$0
Capital Expenditures				\$80,683	\$0	\$0	\$0	\$0
17062 - SEBRING PARKWAY PHIIA				\$80,683	\$0	\$0	\$0	\$0

17062 - SEBRING PARKWAY PHIIA

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	53100Z	17062 54100	PROJECT PROFESSIONAL SVC	\$12,374	\$0	\$0	\$0	\$0
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA			\$0	\$0	\$0
Non Personal Expenditures				\$12,374	\$0	\$0	\$0	\$0
151	56301Z	17062 54100	PROJ CAPITAL INFRASTRUCTU	\$0	\$0	\$28,191	\$0	\$28,191
			ROLLOVER PROJECT 17062 SEBRING PARKWAY PHIIA			\$28,191	\$0	\$28,191
Capital Expenditures				\$0	\$0	\$28,191	\$0	\$28,191
17062 - SEBRING PARKWAY PHIIA				\$12,374	\$0	\$28,191	\$0	\$28,191

Highlands County Expenditures By Project - Detail

17063 - SEBRING PARKWAY PHIIB

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	53100Z	17063 54100	PROJECT PROFESSIONAL SVC	\$2,196	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 17063 SEBRING PARKWAY PHIIB</i>			\$0	\$0	\$0
Non Personal Expenditures				\$2,196	\$0	\$0	\$0	\$0
151	56301Z	17063 54100	PROJ CAPITAL INFRASTRUCTU	\$257,330	\$0	\$125,000	\$0	\$125,000
			<i>ROLLOVER PROJECT 17063 SEBRING PARKWAY PHIIB</i>			\$125,000	\$0	\$125,000
Capital Expenditures				\$257,330	\$0	\$125,000	\$0	\$125,000
17063 - SEBRING PARKWAY PHIIB				\$259,526	\$0	\$125,000	\$0	\$125,000

Highlands County Expenditures By Project - Detail

18007 - HERON ST FROM HAMMOCK RD TO HOWEY RD

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	18007 54100	PROJ CAPITAL INFRASTRUCTU	\$970,967	\$0	\$45,000	\$0	\$45,000
			ROLLOVER PROJECT 18007 HERON ST FROM HAMMOCK TO HOWEY RD			\$45,000	\$0	\$45,000
Capital Expenditures				\$970,967	\$0	\$45,000	\$0	\$45,000
18007 - HERON ST FROM HAMMOCK RD TO HOWEY RD				\$970,967	\$0	\$45,000	\$0	\$45,000

Highlands County Expenditures By Project - Detail

18008 - W STRYKER RD FROM N OLIVIA TO US 27

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	18008 54100	PROJ CAPITAL INFRASTRUCTU	\$1,875,007	\$0	\$1,300,000	\$0	\$1,300,000
			ROLLOVER PROJECT 18008 W STRYKER RD FROM N OLIVIA DR TO US 27			\$1,300,000	\$0	\$1,300,000
Capital Expenditures				\$1,875,007	\$0	\$1,300,000	\$0	\$1,300,000
18008 - W STRYKER RD FROM N OLIVIA TO US 27				\$1,875,007	\$0	\$1,300,000	\$0	\$1,300,000

Highlands County Expenditures By Project - Detail

18009 - CR 623 (KENILWORTH) FROM HAYWOOD TAYLOR BLVD TO MINI RANCH RD

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	18009 54100	PROJ CAPITAL INFRASTRUCTU	\$1,255,762	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 18009 CR 623 HAYWOOD TAYLOR TO MINI RANCH</i>			\$0	\$0	\$0
Capital Expenditures				\$1,255,762	\$0	\$0	\$0	\$0
18009 - CR 623 (KENILWORTH) FROM HAYWOOD TAYLOR BLVD TO MINI RANCH RD				\$1,255,762	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

18018 - MONITOR DEFIBRILLATORS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	54600Z	18018 52600	PROJECT REPAIR & MAINT	\$22,491	\$0	\$22,491	\$0	\$22,491
			<i>ROLLOVER PROJECT 18018 MONITOR DEFIBRILLATORS - LIFEPAK 15 SERVICE - 4 YEAR (YEAR 3 OUT OF 4)</i>			\$0	\$0	\$0
			<i>ROLLOVER PROJECT 18018 MONITOR DEFIBRILLATORS - LIFEPAK 15 SVC (YR 4 OUT OF 4)</i>			\$22,491	\$0	\$22,491
Non Personal Expenditures				\$22,491	\$0	\$22,491	\$0	\$22,491
18018 - MONITOR DEFIBRILLATORS				\$22,491	\$0	\$22,491	\$0	\$22,491

Highlands County Expenditures By Project - Detail

18025 - AP TAX COLLECTOR'S OFFICE REMODELING

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	18025 51900	PROJECT BUILDINGS	\$113,000	\$0	\$113,000	\$137,000	\$250,000
			AP TAX COLLECTOR OFFICE EXPANSION ADDL' CFS FY22/23 ALLOCATION			\$0	\$137,000	\$137,000
			ROLLOVER PROJECT 18025 AP TAX COLLECTORS OFFICE REMODEL			\$113,000	\$0	\$113,000
Capital Expenditures				\$113,000	\$0	\$113,000	\$137,000	\$250,000
18025 - AP TAX COLLECTOR'S OFFICE REMODELING				\$113,000	\$0	\$113,000	\$137,000	\$250,000

Highlands County Expenditures By Project - Detail

18026 - FY18-19 BOAT DOCK IMPROVEMENTS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
143	56300Z	18026 57200	PROJECT IMPROVEMENTS	\$24,670	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 18026 FY18-19 BOAT DOCK IMPROVEMENTS</i>			\$0	\$0	\$0
Capital Expenditures				\$24,670	\$0	\$0	\$0	\$0
18026 - FY18-19 BOAT DOCK IMPROVEMENTS				\$24,670	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

18033 - FIRE RESCUE STATIONS 18

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
355	56200Z	18033 52200	PROJECT BUILDINGS	\$54,146	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 18033 - FIRE RESCUE STATION 18</i>			\$0	\$0	\$0
Capital Expenditures				\$54,146	\$0	\$0	\$0	\$0
18033 - FIRE RESCUE STATIONS 18				\$54,146	\$0	\$0	\$0	\$0

Highlands County

Expenditures By Project - Detail

18046 - UNIT 3 BARN REFURBISH

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	18046 54100	PROJECT BUILDINGS	\$10,499	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 18046 UNIT 3 BARN REFURBISHMENT</i>			\$0	\$0	\$0
Capital Expenditures				\$10,499	\$0	\$0	\$0	\$0
18046 - UNIT 3 BARN REFURBISH				\$10,499	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

18047 - DAFFODIL EXTENSION

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	18047 54100	PROJ CAPITAL INFRASTRUCTU	\$60,273	\$0	\$60,273	\$0	\$60,273
			<i>ROLLOVER PROJECT 18047 DAFFODIL EXTENSION</i>			\$60,273	\$0	\$60,273
Capital Expenditures				\$60,273	\$0	\$60,273	\$0	\$60,273
18047 - DAFFODIL EXTENSION				\$60,273	\$0	\$60,273	\$0	\$60,273

Highlands County Expenditures By Project - Detail

18050 - FIRE RESCUE STATION 33

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
116	56200Z	18050 52200	PROJECT BUILDINGS	\$30,835	\$0	\$58,869	\$0	\$58,869
			ROLLOVER PROJECT 18050 - FIRE RESCUE STATION 33			\$58,869	\$0	\$58,869
Capital Expenditures				\$30,835	\$0	\$58,869	\$0	\$58,869
18050 - FIRE RESCUE STATION 33				\$30,835	\$0	\$58,869	\$0	\$58,869

18050 - FIRE RESCUE STATION 33

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
355	56200Z	18050 52200	PROJECT BUILDINGS	\$2,234	\$0	\$0	\$0	\$0
			ROLLOVER PROJECT 18050 - FIRE RESCUE STATION 33			\$0	\$0	\$0
Capital Expenditures				\$2,234	\$0	\$0	\$0	\$0
18050 - FIRE RESCUE STATION 33				\$2,234	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

18051 - FIRE RESCUE STATION 36

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
144	56200Z	18051 52200	PROJECT BUILDINGS	\$410,000	\$0	\$406,868	\$0	\$406,868
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36			\$406,868	\$0	\$406,868
Capital Expenditures				\$410,000	\$0	\$406,868	\$0	\$406,868
18051 - FIRE RESCUE STATION 36				\$410,000	\$0	\$406,868	\$0	\$406,868

18051 - FIRE RESCUE STATION 36

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
355	54900Z	18051 52200	PROJECT OTHER CHG & OBLIG	\$200	\$0	\$200	\$0	\$200
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36			\$200	\$0	\$200
Non Personal Expenditures				\$200	\$0	\$200	\$0	\$200
355	56200Z	18051 52200	PROJECT BUILDINGS	\$2,537,021	\$0	\$2,306,506	\$0	\$2,306,506
			ROLLOVER PROJECT 18051 - FIRE RESCUE STATION 36			\$2,306,506	\$0	\$2,306,506
Capital Expenditures				\$2,537,021	\$0	\$2,306,506	\$0	\$2,306,506
18051 - FIRE RESCUE STATION 36				\$2,537,221	\$0	\$2,306,706	\$0	\$2,306,706

Highlands County Expenditures By Project - Detail

18054 - WEST SEBRING EQUIPMENT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
133	56400Z	18054 52200	PROJECT EQUIPMENT	\$23,400	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 18054 - WEST SEBRING EQUIPMENT</i>			\$0	\$0	\$0
Capital Expenditures				\$23,400	\$0	\$0	\$0	\$0
18054 - WEST SEBRING EQUIPMENT				\$23,400	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

18055 - FIRE RESCUE STATION 45

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
137	56200Z	18055 52200	PROJECT BUILDINGS	\$47,492	\$0	\$104,098	\$0	\$104,098
			ROLLOVER PROJECT 18055 - FIRE RESCUE STATION 45			\$104,098	\$0	\$104,098
Capital Expenditures				\$47,492	\$0	\$104,098	\$0	\$104,098
18055 - FIRE RESCUE STATION 45				\$47,492	\$0	\$104,098	\$0	\$104,098

Highlands County Expenditures By Project - Detail

18061 - ST 7 PARKING LOT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
133	56300Z	18061 52200	PROJECT IMPROVEMENTS	\$75,000	\$0	\$75,000	\$0	\$75,000
			<i>ROLLOVER PROJECT 18061 - ST 7 PARKING LOT</i>			\$75,000	\$0	\$75,000
Capital Expenditures				\$75,000	\$0	\$75,000	\$0	\$75,000
18061 - ST 7 PARKING LOT				\$75,000	\$0	\$75,000	\$0	\$75,000

Highlands County Expenditures By Project - Detail

18064 - LEISURE LAKES FUNDS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
114	54600Z	18064 52200	PROJECT REPAIR & MAINT	\$0	\$0	\$24,119	\$0	\$24,119
			ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS			\$24,119	\$0	\$24,119
114	55200Z	18064 52200	PROJECT OPERATING SUPP	\$0	\$0	\$94,069	\$0	\$94,069
			ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS			\$94,069	\$0	\$94,069
114	55230Z	18064 52200	PROJ ATTRACTIVE PROP-INV	\$0	\$0	\$2,614	\$0	\$2,614
			ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS			\$2,614	\$0	\$2,614
Non Personal Expenditures				\$0	\$0	\$120,802	\$0	\$120,802
114	56400Z	18064 52200	PROJECT EQUIPMENT	\$117,338	\$0	\$7,612	\$0	\$7,612
			ROLLOVER PROJECT 18064 - LEISURE LAKES FUNDS			\$7,612	\$0	\$7,612
Capital Expenditures				\$117,338	\$0	\$7,612	\$0	\$7,612
18064 - LEISURE LAKES FUNDS				\$117,338	\$0	\$128,414	\$0	\$128,414

Highlands County Expenditures By Project - Detail

18366 - SHIP PHASE 27

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
166	51200Z	18366 55400	PROJECT REGULAR SALARIES	\$21,725	\$0	\$0	\$0	\$0
166	52100Z	18366 55400	PROJECT FICA TAXES	\$1,662	\$0	\$0	\$0	\$0
166	52200Z	18366 55400	PROJECT RETIREMENT CONT	\$2,351	\$0	\$0	\$0	\$0
166	52300Z	18366 55400	PROJECT LIFE & HEALTH INS	\$5,208	\$0	\$0	\$0	\$0
166	52400Z	18366 55400	PROJECT WORKERS' COMP	\$37	\$0	\$0	\$0	\$0
Personnel Expenditures				\$30,983	\$0	\$0	\$0	\$0
166	54000Z	18366 55400	PROJECT TRAVEL & PER DIEM	\$384	\$0	\$0	\$0	\$0
			18366 - LODGING - SHIP CONFERENCE (1 @ 2 NIGHTS @ \$135/NIGHT)			\$0	\$0	\$0
			18366 - PER DIEM - SHIP CONF (1 @ 3 DAYS @ \$38/DAY)			\$0	\$0	\$0
166	54100Z	18366 55400	PROJECT COMMUNICATIONS	\$1,013	\$0	\$0	\$0	\$0
			18366 - ADVERTISE - LEGAL ADS			\$0	\$0	\$0
			18366 - CISCO DEVICE/FEATURE (DEVICE - 3, DID - 3)			\$0	\$0	\$0
			18366 - CISCO PHONE CONNECTION			\$0	\$0	\$0
			18366 - FREIGHT			\$0	\$0	\$0
			18366 - INTERNET CONNECTIVITY (BANDWIDTH)			\$0	\$0	\$0
			18366 - POSTAGE			\$0	\$0	\$0
166	54400Z	18366 55400	RENTAL & LEASES - PROJECT	\$344	\$0	\$0	\$0	\$0
			18366 - COPIER LEASE XEROX C405DN (\$28.66/MO)			\$0	\$0	\$0
166	54500Z	18366 55400	INSURANCE	\$875	\$0	\$0	\$0	\$0
			18366 - CAE 156 (1 @ \$640)			\$0	\$0	\$0
			18366 - EMPLOYEE LIABILITY (1 @ \$235/EA)			\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

18366 - SHIP PHASE 27

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
166	54600Z	18366 55400	PROJECT REPAIR & MAINT	\$475	\$0	\$0	\$0	\$0
			18366 - BUSINESS CARDS (2@ \$22.50/BOX)			\$0	\$0	\$0
			18366 - CISCO INTERNET HARDWARE			\$0	\$0	\$0
			18366 - MAINT/OIL - 2007 FORD EXPLORER (2 @ \$40/EA)			\$0	\$0	\$0
			18366 - MINOR VEHICLE REPAIR			\$0	\$0	\$0
166	54900Z	18366 55400	PROJECT OTHER CHG & OBLIG	\$100	\$0	\$0	\$0	\$0
			18366 - RECORDS DISPOSITION			\$0	\$0	\$0
166	54909Z	18366 55400	PROJECT DOWN PMT ASST	\$5,000	\$0	\$0	\$0	\$0
			18366 - STATE APPROPRIATION 7-1-18			\$0	\$0	\$0
166	54910Z	18366 55400	PROJ REHABILITATION	\$8,491	\$0	\$0	\$0	\$0
			18366 - STATE APPROPRIATION 7-1-18 REHAB			\$0	\$0	\$0
166	54935Z	18366 55400	PROJ EMER HOME REPAIRS	\$2,000	\$0	\$0	\$0	\$0
			18366 - STATE APPROPRIATION 7-1-18			\$0	\$0	\$0
166	54937Z	18366 55400	PROJ FORECLOSE INTERVENT	\$1,000	\$0	\$0	\$0	\$0
			18366 - STATE APPROPRIATION 7-1-18			\$0	\$0	\$0
166	55100Z	18366 55400	PROJECT OFFICE SUPPLIES	\$500	\$0	\$0	\$0	\$0
			18366 - CLIENT FOLDERS, DIVIDERS, ETC.			\$0	\$0	\$0
			18366 - COPY PAPER (10 CASES @ \$32/CS)			\$0	\$0	\$0
166	55200Z	18366 55400	PROJECT OPERATING SUPP	\$914	\$0	\$0	\$0	\$0
			18366 - ADOBE ACROBAT PRO LICENSE FOR ADA COMPLIANCE			\$0	\$0	\$0
			18366 - XEROX COPIES - B & W (4,800 @ \$0.0140/COPY)			\$0	\$0	\$0
			18366 - XEROX COPIES - COLOR (6,000 @ \$0.0890/COPY)			\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

18366 - SHIP PHASE 27

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
166	55211Z	18366 55400	PROJECT FUEL	\$138	\$0	\$0	\$0	\$0
			18366 - GAS - SUV (60 GALS @ \$2.50/GAL)			\$0	\$0	\$0
166	55403Z	18366 55400	PROJECT EDUC & TRAINING	\$500	\$0	\$0	\$0	\$0
			18366 - CONFERENCE			\$0	\$0	\$0
166	55404Z	18366 55400	PROJECT DUES & MEMBERSHIP	\$500	\$0	\$0	\$0	\$0
			18366 - SHIP DUES & MEMBERSHIPS			\$0	\$0	\$0
166	59000	18366 55400	OTHER USES	\$967	\$0	\$0	\$0	\$0
			18366 - ESTIMATED COLA @ 1%			\$0	\$0	\$0
			18366 - ESTIMATED MERIT @ 2.5% FOR 6 MONTHS			\$0	\$0	\$0
Non Personal Expenditures				\$23,201	\$0	\$0	\$0	\$0
18366 - SHIP PHASE 27				\$54,184	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

19002 - ADA TRANSITION PLAN FY 19-20

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	19002 54100	PROJ CAPITAL INFRASTRUCTU	\$16,855	\$0	\$0	\$0	\$0
			ROLLOVER PROJECT 19002 ADA TRANSITION PLAN (EXTERIOR)			\$0	\$0	\$0
Capital Expenditures				\$16,855	\$0	\$0	\$0	\$0
19002 - ADA TRANSITION PLAN FY 19-20				\$16,855	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

19007 - NEW TRAFFIC OPS BLDG

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	19007 54100	PROJECT BUILDINGS	\$1,276,769	\$0	\$612,568	\$0	\$612,568
			<i>PROJECT 19007 NEW TRAFFIC OPS BLDG FY21-22 CFS ALLOCATION</i>			\$0	\$0	\$0
			<i>ROLLOVER PROJECT 19007 NEW TRAFFIC OPERATIONS BUILDING</i>			\$612,568	\$0	\$612,568
Capital Expenditures				\$1,276,769	\$0	\$612,568	\$0	\$612,568
19007 - NEW TRAFFIC OPS BLDG				\$1,276,769	\$0	\$612,568	\$0	\$612,568

Highlands County Expenditures By Project - Detail

19010 - DESOTO CITY ST 19

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
102	56200Z	19010 52200	PROJECT BUILDINGS	\$0	\$0	\$37,901	\$0	\$37,901
			ROLLOVER PROJECT 19010 - DESOTO CITY STATION 19			\$37,901	\$0	\$37,901
Capital Expenditures				\$0	\$0	\$37,901	\$0	\$37,901
19010 - DESOTO CITY ST 19				\$0	\$0	\$37,901	\$0	\$37,901

19010 - DESOTO CITY ST 19

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
355	56200Z	19010 52200	PROJECT BUILDINGS	\$106,549	\$0	\$0	\$0	\$0
			ROLLOVER PROJECT 19010 - DESOTO CITY STATION 19			\$0	\$0	\$0
Capital Expenditures				\$106,549	\$0	\$0	\$0	\$0
19010 - DESOTO CITY ST 19				\$106,549	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

19016 - SNL BLVD SIDEWALK

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	19016 54100	PROJ CAPITAL INFRASTRUCTU	\$219,347	\$0	\$203,287	\$0	\$203,287
			ROLLOVER PROJECT 19016 SNL BLVD SIDEWALK			\$203,287	\$0	\$203,287
Capital Expenditures				\$219,347	\$0	\$203,287	\$0	\$203,287
19016 - SNL BLVD SIDEWALK				\$219,347	\$0	\$203,287	\$0	\$203,287

Highlands County Expenditures By Project - Detail

19020 - LUCAS CPR DEVICES

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	56400Z	19020 52600	PROJECT EQUIPMENT	\$8,951	\$0	\$0	\$0	\$0
			ROLLOVER PROJECT 19020 LUCAS CPR DEVICES			\$0	\$0	\$0
Capital Expenditures				\$8,951	\$0	\$0	\$0	\$0
19020 - LUCAS CPR DEVICES				\$8,951	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

19036 - OLD TOPS BLDG RENOVATION

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	19036 54100	PROJECT BUILDINGS	\$50,000	\$0	\$50,000	\$0	\$50,000
			<i>ROLLOVER PROJECT 19036 OLD TRAFFIC OPS BUILDING RENOVATIONS</i>			\$50,000	\$0	\$50,000
Capital Expenditures				\$50,000	\$0	\$50,000	\$0	\$50,000
19036 - OLD TOPS BLDG RENOVATION				\$50,000	\$0	\$50,000	\$0	\$50,000

Highlands County Expenditures By Project - Detail

19037 - THUNDERBIRD DRAINAGE IMPROVEMENT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56300Z	19037 54100	PROJECT IMPROVEMENTS	\$300,000	\$0	\$300,000	\$0	\$300,000
			<i>ROLLOVER PROJECT 19037 THUNDERBIRD ROAD UNDERGROUND DRAINAGE IMPROVEMENTS</i>			\$300,000	\$0	\$300,000
Capital Expenditures				\$300,000	\$0	\$300,000	\$0	\$300,000
19037 - THUNDERBIRD DRAINAGE IMPROVEMENT				\$300,000	\$0	\$300,000	\$0	\$300,000

Highlands County **Expenditures By Project - Detail**

19040 - EOC BLDG REMODEL

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	19040 52500	PROJECT BUILDINGS	\$957,000	\$0	\$0	\$0	\$0
			PROJECT 19040 EOC BLDG REMODEL FY21-22 CFS ALLOCATION			\$0	\$0	\$0
			ROLLOVER PROJECT 19040 EOC BLDG REMODEL			\$0	\$0	\$0
Capital Expenditures				\$957,000	\$0	\$0	\$0	\$0
19040 - EOC BLDG REMODEL				\$957,000	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

19041 - SEBRING WMP

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	53100Z	19041 53700	PROJECT PROFESSIONAL SVC	\$0	\$0	\$58,750	\$0	\$58,750
			<i>FY22-23 ADDITIONAL FUNDING PROJECT 19041 SEBRING WMP</i>			\$15,000	\$0	\$15,000
			<i>ROLLOVER PROJECT 19041 SEBRING WMP</i>			\$43,750	\$0	\$43,750
Non Personal Expenditures				\$0	\$0	\$58,750	\$0	\$58,750
19041 - SEBRING WMP				\$0	\$0	\$58,750	\$0	\$58,750

Highlands County Expenditures By Project - Detail

19044 - FISHING TOURNAMENT FACILITY IMP

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
152	56300Z	19044 53700	PROJECT IMPROVEMENTS	\$0	\$0	\$267,902	\$0	\$267,902
			<i>ROLLOVER PROJECT 19044 FISHING TOURNAMENT FACILITY IMPROVEMENTS</i>			\$267,902	\$0	\$267,902
Capital Expenditures				\$0	\$0	\$267,902	\$0	\$267,902
19044 - FISHING TOURNAMENT FACILITY IMP				\$0	\$0	\$267,902	\$0	\$267,902

Highlands County Expenditures By Project - Detail

19049 - CARES ACT PROVIDER RELIEF FUNDS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	51400Z	19049 52600	PROJECT OVERTIME	\$22,769	\$0	\$0	\$0	\$0
Personnel Expenditures				\$22,769	\$0	\$0	\$0	\$0
005	55200Z	19049 52600	PROJECT OPERATING SUPP	\$6,305	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 19049 CARES ACT PROVIDER RELIEF FUNDS</i>			\$0	\$0	\$0
Non Personal Expenditures				\$6,305	\$0	\$0	\$0	\$0
005	56400Z	19049 52600	PROJECT EQUIPMENT	\$13,635	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 19049 CARES ACT PROVIDER RELIEF FUNDS</i>			\$0	\$0	\$0
Capital Expenditures				\$13,635	\$0	\$0	\$0	\$0
19049 - CARES ACT PROVIDER RELIEF FUNDS				\$42,709	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

19366 - SHIP PH 28

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
166	51200Z	19366 55400	PROJECT REGULAR SALARIES	\$21,725	\$0	\$0	\$0	\$0
166	52100Z	19366 55400	PROJECT FICA TAXES	\$1,662	\$0	\$0	\$0	\$0
166	52200Z	19366 55400	PROJECT RETIREMENT CONT	\$2,351	\$0	\$0	\$0	\$0
166	52300Z	19366 55400	PROJECT LIFE & HEALTH INS	\$5,208	\$0	\$0	\$0	\$0
166	52400Z	19366 55400	PROJECT WORKERS' COMP	\$37	\$0	\$0	\$0	\$0
Personnel Expenditures				\$30,983	\$0	\$0	\$0	\$0
166	54600Z	19366 55400	PROJECT REPAIR & MAINT	\$123	\$0	\$0	\$0	\$0
			19366 - EXECUTIME LICENSES (1)			\$0	\$0	\$0
			19366 - IT - CLIENT DEVICE MGMT (2)			\$0	\$0	\$0
			19366 - IT - DESKTOP MGMT. (2)			\$0	\$0	\$0
			19366 - IT - SECURITY INFO & EVENT MGMT. (2)			\$0	\$0	\$0
			19366 -IT - REMOTE ACCESS (1) - LICENSE			\$0	\$0	\$0
166	54909Z	19366 55400	PROJECT DOWN PMT ASST	\$100,000	\$0	\$0	\$0	\$0
			19366 - STATE APPROPRIATION 7-1-19 - DOWN PAYMENT			\$0	\$0	\$0
166	54910Z	19366 55400	PROJ REHABILITATION	\$141,269	\$75,000	\$8,000	\$0	\$8,000
			19366 - STATE APPROPRIATION 7-1-19 REHAB			\$0	\$0	\$0
			19366 - STATE APPROPRIATION 7-1-20 REHAB			\$8,000	\$0	\$8,000
166	54935Z	19366 55400	PROJ EMER HOME REPAIRS	\$20,000	\$0	\$0	\$0	\$0
			19366 - STATE APPROPRIATION 7-1-19			\$0	\$0	\$0
166	54937Z	19366 55400	PROJ FORECLOSE INTERVENT	\$10,000	\$0	\$0	\$0	\$0
			19366 - STATE APPROPRIATION 7-1-19			\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

19366 - SHIP PH 28

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
166	54948Z	19366 55400	PROJ DISASTER ASSISTANCE	\$10,000	\$0	\$0	\$0	\$0
			19366 - STATE APPROPRIATION 7-1-19			\$0	\$0	\$0
166	55402Z	19366 55400	PROJECT SUBSCRIPTIONS	\$798	\$0	\$0	\$0	\$0
			19366 - IT - PRODUCTIVITY SOFTWARE M365 E5 (1)			\$0	\$0	\$0
			19366 - IT - REMOTE ACCESS (1) - SUBSCRIPTION			\$0	\$0	\$0
			19366- IT - SECURITY AWARENESS (1)			\$0	\$0	\$0
Non Personal Expenditures				\$282,190	\$75,000	\$8,000	\$0	\$8,000
19366 - SHIP PH 28				\$313,173	\$75,000	\$8,000	\$0	\$8,000

Highlands County Expenditures By Project - Detail

20002 - ADA TRANSITION PLAN FY 20-21

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	20002 54100	PROJ CAPITAL INFRASTRUCTU	\$25,331	\$0	\$26,036	\$0	\$26,036
			<i>ROLLOVER PROJECT 20002 ADA TRANSITION PLAN 20-21</i>			\$26,036	\$0	\$26,036
Capital Expenditures				\$25,331	\$0	\$26,036	\$0	\$26,036
20002 - ADA TRANSITION PLAN FY 20-21				\$25,331	\$0	\$26,036	\$0	\$26,036

Highlands County Expenditures By Project - Detail

20004 - HEALTHY FAMILIES FLORIDA

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	51200Z	20004 56400	PROJECT REGULAR SALARIES	\$192,327	\$0	\$0	\$0	\$0
005	52100Z	20004 56400	PROJECT FICA TAXES	\$14,711	\$0	\$0	\$0	\$0
005	52200Z	20004 56400	PROJECT RETIREMENT CONT	\$20,810	\$0	\$0	\$0	\$0
005	52300Z	20004 56400	PROJECT LIFE & HEALTH INS	\$62,496	\$0	\$0	\$0	\$0
005	52400Z	20004 56400	PROJECT WORKERS' COMP	\$673	\$0	\$0	\$0	\$0
Personnel Expenditures				\$291,017	\$0	\$0	\$0	\$0
20004 - HEALTHY FAMILIES FLORIDA				\$291,017	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

20005 - STATE AQUATIC PLANT PROGRAM

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	51200Z	20005 53700	PROJECT REGULAR SALARIES	\$110,295	\$0	\$0	\$0	\$0
005	51400	20005 53700	OVERTIME	\$166	\$0	\$0	\$0	\$0
005	52100Z	20005 53700	PROJECT FICA TAXES	\$8,472	\$0	\$0	\$0	\$0
005	52200Z	20005 53700	PROJECT RETIREMENT CONT	\$11,984	\$0	\$0	\$0	\$0
005	52300Z	20005 53700	PROJECT LIFE & HEALTH INS	\$31,248	\$0	\$0	\$0	\$0
005	52400Z	20005 53700	PROJECT WORKERS' COMP	\$4,488	\$0	\$0	\$0	\$0
Personnel Expenditures				\$166,653	\$0	\$0	\$0	\$0
005	53005Z	20005 53700	PROJ DEP CONTRCT OPERATIN	\$101,847	\$0	\$0	\$0	\$0
			MISC. HERBICIDES-STATE CONTRACT			\$0	\$0	\$0
005	54100	20005 53700	COMMUNICATIONS & FREIGHT	\$281	\$0	\$0	\$0	\$0
Non Personal Expenditures				\$102,128	\$0	\$0	\$0	\$0
20005 - STATE AQUATIC PLANT PROGRAM				\$268,781	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

20007 - SPRING LK AIRPORT ST 20

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
355	56200Z	20007 52200	PROJECT BUILDINGS	\$73,800	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 20007 - SPRING LAKE AIRPORT STATION 20</i>			\$0	\$0	\$0
Capital Expenditures				\$73,800	\$0	\$0	\$0	\$0
20007 - SPRING LK AIRPORT ST 20				\$73,800	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

20025 - EMS POWER LOADS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	54600Z	20025 52600	PROJECT REPAIR & MAINT	\$4,207	\$0	\$4,207	\$0	\$4,207
			PROJECT 20025 STRYKER PROCARE FY22/23 MAINTENANCE			\$4,207	\$0	\$4,207
			STRYKER PROCARE (YR 1 OF 7 YRS) MAINT AGREEMENT			\$0	\$0	\$0
Non Personal Expenditures				\$4,207	\$0	\$4,207	\$0	\$4,207
20025 - EMS POWER LOADS				\$4,207	\$0	\$4,207	\$0	\$4,207

Highlands County Expenditures By Project - Detail

20027 - SCALP 20-21

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	54700Z	20027 52900	PROJECT PRINTING & BIND	\$400	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT SCALP 20-21</i>			\$0	\$0	\$0
005	54800Z	20027 52900	PROJECT PROMOTIONAL ACT	\$300	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT SCALP 20-21</i>			\$0	\$0	\$0
005	55100Z	20027 52900	PROJECT OFFICE SUPPLIES	\$300	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT SCALP 20-21</i>			\$0	\$0	\$0
005	55403Z	20027 52900	PROJECT EDUC & TRAINING	\$130	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT SCALP 20-21</i>			\$0	\$0	\$0
Non Personal Expenditures				\$1,130	\$0	\$0	\$0	\$0
20027 - SCALP 20-21				\$1,130	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

20030 - FIREFIGHTERS - COVID 19 SUPPLEMENT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
181	55200Z	20030 52200	PROJECT OPERATING SUPP	\$7,041	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 20030 - COVID-19 SUPPLEMENT</i>			\$0	\$0	\$0
Non Personal Expenditures				\$7,041	\$0	\$0	\$0	\$0
20030 - FIREFIGHTERS - COVID 19 SUPPLEMENT				\$7,041	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

20031 - MEMORIAL TRAIL HEAD PH 1

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	53100Z	20031 57200	PROJECT PROFESSIONAL SVC	\$0	\$0	\$2,500	\$0	\$2,500
			<i>ROLLOVER PROJECT 20031 MEMORIAL TRAIL HEAD</i>			\$2,500	\$0	\$2,500
Non Personal Expenditures				\$0	\$0	\$2,500	\$0	\$2,500
151	56300Z	20031 57200	PROJECT IMPROVEMENTS	\$0	\$0	\$1,229	\$0	\$1,229
			<i>ROLLOVER PROJECT 20031 MEMORIAL TRAIL HEAD</i>			\$1,229	\$0	\$1,229
Capital Expenditures				\$0	\$0	\$1,229	\$0	\$1,229
20031 - MEMORIAL TRAIL HEAD PH 1				\$0	\$0	\$3,729	\$0	\$3,729

Highlands County Expenditures By Project - Detail

20032 - GOPHER TORTOISE HABITAT MGMNT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
129	54600Z	20032 53700	PROJECT REPAIR & MAINT	\$8,551	\$0	\$0	\$0	\$0
			ROLLOVER PROJECT 20032 GOPHER TORTOISE HABITAT MGMT			\$0	\$0	\$0
Non Personal Expenditures				\$8,551	\$0	\$0	\$0	\$0
20032 - GOPHER TORTOISE HABITAT MGMNT				\$8,551	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

20038 - SEBRING LIBRARY ROOF REPLACEMENT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	54900Z	20038 51900	PROJECT OTHER CHG & OBLIG	\$200	\$0	\$0	\$0	\$0
			<i>ROLLOVER PROJECT 20038 SEBRING LIBRARY ROOF REPLACEMENT</i>			\$0	\$0	\$0
Non Personal Expenditures				\$200	\$0	\$0	\$0	\$0
151	56200Z	20038 51900	PROJECT BUILDINGS	\$308,450	\$0	\$91,190	\$0	\$91,190
			<i>ROLLOVER PROJECT 20038 SEBRING LIBRARY ROOF REPLACEMENT</i>			\$91,190	\$0	\$91,190
Capital Expenditures				\$308,450	\$0	\$91,190	\$0	\$91,190
20038 - SEBRING LIBRARY ROOF REPLACEMENT				\$308,650	\$0	\$91,190	\$0	\$91,190

Highlands County Expenditures By Project - Detail

20043 - HVAC UNITS FY20-21

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56400Z	20043 51900	PROJECT EQUIPMENT	\$27,985	\$0	\$9,076	\$0	\$9,076
			<i>ROLLOVER PROJECT 20043 HVAC UNITS FY20-21</i>			\$9,076	\$0	\$9,076
Capital Expenditures				\$27,985	\$0	\$9,076	\$0	\$9,076
20043 - HVAC UNITS FY20-21				\$27,985	\$0	\$9,076	\$0	\$9,076

Highlands County Expenditures By Project - Detail

20044 - E AVON PINES ROAD

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56300Z	20044 54100	PROJECT IMPROVEMENTS	\$436,596	\$0	\$0	\$0	\$0
			ROLLOVER PROJECT 20044 E AVON PINES ROAD			\$0	\$0	\$0
Capital Expenditures				\$436,596	\$0	\$0	\$0	\$0
20044 - E AVON PINES ROAD				\$436,596	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

20050 - UNIT 3 RESTROOM & ROOF REPLACEMENT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
110	56200Z	20050 54100	PROJECT BUILDINGS	\$71,000	\$0	\$4,976	\$0	\$4,976
			ROLLOVER PROJECT 20050 - UNIT 3 RESTROOMS & ROOF REPLACEMENT			\$4,976	\$0	\$4,976
Capital Expenditures				\$71,000	\$0	\$4,976	\$0	\$4,976
20050 - UNIT 3 RESTROOM & ROOF REPLACEMENT				\$71,000	\$0	\$4,976	\$0	\$4,976

Highlands County Expenditures By Project - Detail

20057 - LK JUNE PARK PH II IMPROVEMENTS (RPAC)

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56300Z	20057 57200	PROJECT IMPROVEMENTS	\$0	\$0	\$140,801	\$0	\$140,801
			ROLLOVER PROJECT 20057 LK JUNE PARK PH II IMPROVEMENTS			\$140,801	\$0	\$140,801
Capital Expenditures				\$0	\$0	\$140,801	\$0	\$140,801
20057 - LK JUNE PARK PH II IMPROVEMENTS (RPAC)				\$0	\$0	\$140,801	\$0	\$140,801

Highlands County Expenditures By Project - Detail

20065 - R&B SECURITY WORKSTATION FUNDS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56300Z	20065 54100	PROJECT IMPROVEMENTS	\$0	\$0	\$47,008	\$0	\$47,008
			ROLLOVER PROJECT 20065 R&B SECURITY WORKSTATION FUNDS			\$47,008	\$0	\$47,008
Capital Expenditures				\$0	\$0	\$47,008	\$0	\$47,008
20065 - R&B SECURITY WORKSTATION FUNDS				\$0	\$0	\$47,008	\$0	\$47,008

Highlands County Expenditures By Project - Detail

20366 - SHIP PH 29

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
166	51200Z	20366 55400	PROJECT REGULAR SALARIES	\$0	\$0	\$57,793	\$0	\$57,793
166	52100Z	20366 55400	PROJECT FICA TAXES	\$0	\$0	\$4,421	\$0	\$4,421
166	52200Z	20366 55400	PROJECT RETIREMENT CONT	\$0	\$0	\$6,883	\$0	\$6,883
166	52300Z	20366 55400	PROJECT LIFE & HEALTH INS	\$0	\$0	\$13,853	\$0	\$13,853
166	52400Z	20366 55400	PROJECT WORKERS' COMP	\$0	\$0	\$99	\$0	\$99
Personnel Expenditures				\$0	\$0	\$83,049	\$0	\$83,049
166	54000Z	20366 55400	PROJECT TRAVEL & PER DIEM	\$0	\$0	\$1,152	\$0	\$1,152
			<i>LODGING - SHIP CONFERENCE (3 @ 2 NIGHTS @ \$135/NIGHT)</i>			\$810	\$0	\$810
			<i>PER DIEM - SHIP CONF (3 @ 3 DAYS @ \$38/DAY)</i>			\$342	\$0	\$342
166	54100Z	20366 55400	PROJECT COMMUNICATIONS	\$0	\$500	\$661	\$0	\$661
			<i>CISCO DEVICE/FEATURE (DEVICE - 2, DID -2)</i>			\$45	\$0	\$45
			<i>CISCO PHONE CONNECTION</i>			\$77	\$0	\$77
			<i>FREIGHT</i>			\$100	\$0	\$100
			<i>INTERNET CONNECTIVITY (BANDWIDTH)</i>			\$189	\$0	\$189
			<i>POSTAGE</i>			\$250	\$0	\$250
166	54400Z	20366 55400	RENTAL & LEASES - PROJECT	\$0	\$350	\$397	\$0	\$397
			<i>COPIER LEASE XEROX C405DN (\$28.66/MO)</i>			\$397	\$0	\$397
166	54500Z	20366 55400	INSURANCE	\$0	\$300	\$875	\$0	\$875
			<i>CAE 156 (1 @ \$640)</i>			\$640	\$0	\$640
			<i>EMPLOYEE LIABILITY (1 @ \$235/EA)</i>			\$235	\$0	\$235

Highlands County Expenditures By Project - Detail

20366 - SHIP PH 29

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
166	54600Z	20366 55400	PROJECT REPAIR & MAINT	\$0	\$400	\$796	\$0	\$796
			BUSINESS CARDS (2@ \$22.50/BOX)			\$45	\$0	\$45
			CISCO INTERNET HARDWARE			\$89	\$0	\$89
			EXECUTIME LICENSES (1)			\$14	\$0	\$14
			IT - CLIENT DEVICE MGMT (2)			\$29	\$0	\$29
			IT - REMOTE ACCESS (1) - LICENSE			\$171	\$0	\$171
			IT - SECURITY INFO & EVENT MGMT. (2)			\$35	\$0	\$35
			IT - SERVICE MGMT (1)			\$83	\$0	\$83
			MAINT/OIL - 2007 FORD EXPLORER (2 @ \$40/EA)			\$80	\$0	\$80
			MINOR VEHICLE REPAIR			\$250	\$0	\$250
166	54900Z	20366 55400	PROJECT OTHER CHG & OBLIG	\$0	\$0	\$500	\$0	\$500
			ADVERTISE - LEGAL ADS			\$400	\$0	\$400
			RECORDS DISPOSITION			\$100	\$0	\$100
166	54909Z	20366 55400	PROJECT DOWN PMT ASST	\$0	\$180,000	\$40,000	\$0	\$40,000
			20366 - STATE APPROPRIATION 7-1-21			\$40,000	\$0	\$40,000
166	54910Z	20366 55400	PROJ REHABILITATION	\$0	\$0	\$85,000	\$0	\$85,000
			20366 - STATE APPROPRIATION 7-1-21 REHAB			\$85,000	\$0	\$85,000
166	54935Z	20366 55400	PROJ EMER HOME REPAIRS	\$0	\$6,000	\$5,000	\$0	\$5,000
			20366 - STATE APPROPRIATION 7-1-21			\$5,000	\$0	\$5,000
166	54937Z	20366 55400	PROJ FORECLOSE INTERVENT	\$0	\$3,000	\$4,500	\$0	\$4,500
			20366 - STATE APPROPRIATION 7-1-21			\$4,500	\$0	\$4,500

Highlands County Expenditures By Project - Detail

20366 - SHIP PH 29

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
166	55100Z	20366 55400	PROJECT OFFICE SUPPLIES	\$0	\$300	\$500	\$0	\$500
			CLIENT FOLDERS, DIVIDERS, ETC.			\$180	\$0	\$180
			COPY PAPER (10 CASES @ \$32/CS)			\$320	\$0	\$320
166	55200Z	20366 55400	PROJECT OPERATING SUPP	\$0	\$0	\$8,123	\$0	\$8,123
			ADOBE ACROBAT PRO LICENSE FOR ADA COMPLIANCE			\$321	\$0	\$321
			NEIGHBORLY SOFTWARE ANNUAL FEE			\$7,200	\$0	\$7,200
			XEROX COPIES - B & W (4,800 @ \$0.0140/COPY)			\$68	\$0	\$68
			XEROX COPIES - COLOR (6,000 @ \$0.0890/COPY)			\$534	\$0	\$534
166	55211Z	20366 55400	PROJECT FUEL	\$0	\$40	\$350	\$0	\$350
			GAS - SUV (100 GALS @ \$3.50/GAL)			\$350	\$0	\$350
166	55402Z	20366 55400	PROJECT SUBSCRIPTIONS	\$0	\$125	\$3,758	\$0	\$3,758
			BENEVATE (PREPAIDS)			\$2,703	\$0	\$2,703
			IT - ADOBE PRO			\$73	\$0	\$73
			IT - COMMUNICATIONS & SUBSCRIPTIONS			\$47	\$0	\$47
			IT - PRODUCTIVITY SOFTWARE M365 E5 (1)			\$728	\$0	\$728
			IT - REMOTE ACCESS (1) - SUBSCRIPTION			\$191	\$0	\$191
			IT - SECURITY AWARENESS (1)			\$16	\$0	\$16
166	55403Z	20366 55400	PROJECT EDUC & TRAINING	\$0	\$0	\$1,000	\$0	\$1,000
			CONFERENCE			\$1,000	\$0	\$1,000
166	55404Z	20366 55400	PROJECT DUES & MEMBERSHIP	\$0	\$200	\$250	\$0	\$250
			DUES & MEMBERSHIPS - SHIP			\$250	\$0	\$250
Non Personal Expenditures				\$0	\$191,215	\$152,862	\$0	\$152,862
20366 - SHIP PH 29				\$0	\$191,215	\$235,911	\$0	\$235,911

Highlands County **Expenditures By Project - Detail**

21002 - ADA TRANSITION PLAN FY21-22

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	21002 54100	PROJ CAPITAL INFRASTRUCTU	\$34,500	\$0	\$34,500	\$0	\$34,500
			ADA TRANSITION PLAN FY21-22 CFS ALLOCATION (EXTERIOR)			\$0	\$0	\$0
			ROLLOVER PROJECT 21002 ADA TRANSITION PLAN 21-22			\$34,500	\$0	\$34,500
Capital Expenditures				\$34,500	\$0	\$34,500	\$0	\$34,500
21002 - ADA TRANSITION PLAN FY21-22				\$34,500	\$0	\$34,500	\$0	\$34,500

Highlands County **Expenditures By Project - Detail**

21003 - TOSIP 21-22

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	21003 54100	PROJ CAPITAL INFRASTRUCTU	\$84,500	\$0	\$0	\$0	\$0
			TOSIP FY21-22 CFS ALLOCATION			\$0	\$0	\$0
Capital Expenditures				\$84,500	\$0	\$0	\$0	\$0
21003 - TOSIP 21-22				\$84,500	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

21004 - HEALTHY FAMILIES FL

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	51000Z	21004 56400	PROJECT PERSONAL SERVICES	\$0	\$0	(\$58,469)	\$0	(\$58,469)
005	51200Z	21004 56400	PROJECT REGULAR SALARIES	\$64,107	\$0	\$207,176	\$0	\$207,176
005	52100Z	21004 56400	PROJECT FICA TAXES	\$4,905	\$0	\$15,848	\$0	\$15,848
005	52200Z	21004 56400	PROJECT RETIREMENT CONT	\$6,937	\$0	\$24,675	\$0	\$24,675
005	52300Z	21004 56400	PROJECT LIFE & HEALTH INS	\$20,832	\$0	\$62,496	\$0	\$62,496
005	52400Z	21004 56400	PROJECT WORKERS' COMP	\$225	\$0	\$727	\$0	\$727
Personnel Expenditures				\$97,006	\$0	\$252,453	\$0	\$252,453
21004 - HEALTHY FAMILIES FL				\$97,006	\$0	\$252,453	\$0	\$252,453

Highlands County Expenditures By Project - Detail

21005 - STATE AQUATIC PLANT PROGRAM

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	51200Z	21005 53700	PROJECT REGULAR SALARIES	\$36,768	\$0	\$121,061	\$0	\$121,061
005	51400	21005 53700	OVERTIME	\$57	\$0	\$85	\$0	\$85
005	52100Z	21005 53700	PROJECT FICA TAXES	\$2,825	\$9,209	\$9,289	\$0	\$9,289
005	52200Z	21005 53700	PROJECT RETIREMENT CONT	\$3,994	\$0	\$14,463	\$0	\$14,463
005	52300Z	21005 53700	PROJECT LIFE & HEALTH INS	\$10,416	\$0	\$31,248	\$0	\$31,248
005	52400Z	21005 53700	PROJECT WORKERS' COMP	\$1,495	\$4,491	\$4,884	\$0	\$4,884
Personnel Expenditures				\$55,555	\$13,700	\$181,030	\$0	\$181,030
005	53005Z	21005 53700	PROJ DEP CONTRCT OPERATIN	\$0	\$56,680	\$101,847	\$0	\$101,847
			MISC. HERBICIDES-STATE CONTRACT			\$101,847	\$0	\$101,847
005	54100	21005 53700	COMMUNICATIONS & FREIGHT	\$95	\$0	\$281	\$0	\$281
						\$281	\$0	\$281
Non Personal Expenditures				\$95	\$56,680	\$102,128	\$0	\$102,128
21005 - STATE AQUATIC PLANT PROGRAM				\$55,650	\$70,380	\$283,158	\$0	\$283,158

Highlands County Expenditures By Project - Detail

21006 - R&B EQUIPMENT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56400Z	21006 54100	PROJECT EQUIPMENT	\$1,200,000	\$0	\$0	\$0	\$0
			ROADS & BRIDGES EQUIPMENT FY21-22 CFS ALLOCATION			\$0	\$0	\$0
Capital Expenditures				\$1,200,000	\$0	\$0	\$0	\$0
21006 - R&B EQUIPMENT				\$1,200,000	\$0	\$0	\$0	\$0

Highlands County **Expenditures By Project - Detail**

21008 - SMALL CO SW GRANT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
401	51001Z	21008 53400	PROJECT PERSONAL SERVICES	\$90,909	\$0	\$0	\$0	\$0
Personnel Expenditures				\$90,909	\$0	\$0	\$0	\$0
21008 - SMALL CO SW GRANT				\$90,909	\$0	\$0	\$0	\$0

Highlands County Expenditures By Project - Detail

21027 - TWO METAL STORAGE BLDGS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	21027 51900	PROJECT BUILDINGS	\$0	\$0	\$70,000	\$149,000	\$219,000
			METAL STORAGE BUILDING (FACILITIES DEPT)			\$0	\$149,000	\$149,000
			ROLLOVER PROJECT 21027 TWO METAL STORAGE BLDGS			\$70,000	\$0	\$70,000
Capital Expenditures				\$0	\$0	\$70,000	\$149,000	\$219,000
21027 - TWO METAL STORAGE BLDGS				\$0	\$0	\$70,000	\$149,000	\$219,000

Highlands County Expenditures By Project - Detail

21030 - SO BUILDING

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200	21030 52100	BUILDINGS	\$0	\$0	\$197,460	\$0	\$197,460
			<i>SO BUILDING FY22-23 CFS ALLOCATION</i>			\$197,460	\$0	\$197,460
151	56200Z	21030 52100	PROJECT BUILDINGS	\$0	\$0	\$65,000	\$0	\$65,000
			<i>ROLLOVER PROJECT 21030 SO BUILDING</i>			\$65,000	\$0	\$65,000
Capital Expenditures				\$0	\$0	\$262,460	\$0	\$262,460
21030 - SO BUILDING				\$0	\$0	\$262,460	\$0	\$262,460

Highlands County Expenditures By Project - Detail

21032 - COUNTY FACILITY IMPROVEMENTS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56300Z	21032 51900	PROJECT IMPROVEMENTS	\$0	\$0	\$693,000	\$0	\$693,000
			COUNTY FACILITIES IMPROVEMENT(S) (SETASIDE)	UNALLOCATED CFS FY22-23		\$693,000	\$0	\$693,000
Capital Expenditures				\$0	\$0	\$693,000	\$0	\$693,000
21032 - COUNTY FACILITY IMPROVEMENTS				\$0	\$0	\$693,000	\$0	\$693,000

Highlands County Expenditures By Project - Detail

21033 - COUNTY FACILITY ROOF REPLACEMENTS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	21033 51900	PROJECT BUILDINGS	\$0	\$0	\$200,000	\$0	\$200,000
			COUNTY ROOF REPLACEMENT(S) (SETASIDE) UNALLOCATED CFS FY22-23			\$200,000	\$0	\$200,000
Capital Expenditures				\$0	\$0	\$200,000	\$0	\$200,000
21033 - COUNTY FACILITY ROOF REPLACEMENTS				\$0	\$0	\$200,000	\$0	\$200,000

Highlands County Expenditures By Project - Detail

21034 - GENERATOR REPLACEMENT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56400Z	21034 51900	PROJECT EQUIPMENT	\$0	\$0	\$60,813	\$0	\$60,813
			GENERATOR REPLACEMENT(S) (SETASIDE) UNALLOCATED CFS FY22-23			\$60,813	\$0	\$60,813
Capital Expenditures				\$0	\$0	\$60,813	\$0	\$60,813
21034 - GENERATOR REPLACEMENT				\$0	\$0	\$60,813	\$0	\$60,813

Highlands County Expenditures By Project - Detail

21035 - CAPITAL OUTLAY <\$25K

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56400Z	21035 51300	PROJECT EQUIPMENT	\$0	\$0	\$200,000	\$0	\$200,000
			CAPITAL OUTLAY (UNDER \$25,000) (2% OF SALES TAX) (SETASIDE) UNALLOCATED CFS FY22-23			\$200,000	\$0	\$200,000
Capital Expenditures				\$0	\$0	\$200,000	\$0	\$200,000
21035 - CAPITAL OUTLAY <\$25K				\$0	\$0	\$200,000	\$0	\$200,000

Highlands County Expenditures By Project - Detail

21036 - HVAC UNIT REPLACEMENTS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56400Z	21036 51900	PROJECT EQUIPMENT	\$0	\$0	\$50,000	\$0	\$50,000
			HVAC UNIT REPLACEMENT(S) (SETASIDE) UNALLOCATED CFS FY22-23			\$50,000	\$0	\$50,000
Capital Expenditures				\$0	\$0	\$50,000	\$0	\$50,000
21036 - HVAC UNIT REPLACEMENTS				\$0	\$0	\$50,000	\$0	\$50,000

Highlands County Expenditures By Project - Detail

21038 - PROPERTY ACQUISITION

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56100Z	21038 51900	PROJECT LAND	\$0	\$0	\$210,000	\$0	\$210,000
			PROPERTY ACQUISITION (SET-A-SIDE) FY22-23 CFS ALLOCATION			\$210,000	\$0	\$210,000
Capital Expenditures				\$0	\$0	\$210,000	\$0	\$210,000
21038 - PROPERTY ACQUISITION				\$0	\$0	\$210,000	\$0	\$210,000

Highlands County Expenditures By Project - Detail

21039 - ROW LAND ACQUISITION

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200	21039 54100	BUILDINGS	\$0	\$0	\$100,000	\$0	\$100,000
			<i>ROW LAND AQUISITION (SET-A-SIDE) FY22-23 CFS ALLOCATION</i>			\$100,000	\$0	\$100,000
Capital Expenditures				\$0	\$0	\$100,000	\$0	\$100,000
21039 - ROW LAND ACQUISITION				\$0	\$0	\$100,000	\$0	\$100,000

Highlands County Expenditures By Project - Detail

21040 - DRAINAGE IMPROVEMENTS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56300Z	21040 54100	PROJECT IMPROVEMENTS	\$0	\$0	\$300,000	\$0	\$300,000
			<i>DRAINAGE IMPROVEMENT PROJECTS FY22-23 CFS ALLOCATION</i>			\$300,000	\$0	\$300,000
Capital Expenditures				\$0	\$0	\$300,000	\$0	\$300,000
21040 - DRAINAGE IMPROVEMENTS				\$0	\$0	\$300,000	\$0	\$300,000

Highlands County Expenditures By Project - Detail

21045 - LAND PURCHASE ROW SEBRING BASIN

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56100Z	21045 54100	PROJECT LAND	\$0	\$0	\$70,000	\$0	\$70,000
			<i>ROLLOVER PROJECT 21045 LAND PURCHASE ROW SEBRING BASIN</i>			\$70,000	\$0	\$70,000
Capital Expenditures				\$0	\$0	\$70,000	\$0	\$70,000
21045 - LAND PURCHASE ROW SEBRING BASIN				\$0	\$0	\$70,000	\$0	\$70,000

Highlands County Expenditures By Project - Detail

21046 - SPRING LAKE DRAINAGE IMP

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	21046 54100	PROJ CAPITAL INFRASTRUCTU	\$0	\$0	\$222,515	\$0	\$222,515
			<i>ROLLOVER PROJECT 21046 SPRING LAKE DRAINAGE IMPROVEMENTS</i>			\$222,515	\$0	\$222,515
Capital Expenditures				\$0	\$0	\$222,515	\$0	\$222,515
21046 - SPRING LAKE DRAINAGE IMP				\$0	\$0	\$222,515	\$0	\$222,515

Highlands County Expenditures By Project - Detail

21047 - TECHNOLOGY INFRASTRUCTURE IMPROVEMENTS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56400Z	21047 51300	PROJECT EQUIPMENT	\$0	\$0	\$1,260,500	\$0	\$1,260,500
			CLERK TECHNOLOGY INFRASTRUCTURE FY22-23 CFS ALLOCATION			\$700,000	\$0	\$700,000
			ROLLOVER PROJECT 21047 TECHNOLOGY INFRA. IMPROVEMENTS			\$560,500	\$0	\$560,500
Capital Expenditures				\$0	\$0	\$1,260,500	\$0	\$1,260,500
21047 - TECHNOLOGY INFRASTRUCTURE IMPROVEMENTS				\$0	\$0	\$1,260,500	\$0	\$1,260,500

Highlands County Expenditures By Project - Detail

21049 - CLERK OFFICE REMODEL PH 5

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	21049 51300	PROJECT BUILDINGS	\$0	\$0	\$0	\$82,500	\$82,500
			CLERK REMODEL PH 5 ADDL' CFS FY22-23 FUNDING ALLOCATION			\$0	\$82,500	\$82,500
Capital Expenditures				\$0	\$0	\$0	\$82,500	\$82,500
21049 - CLERK OFFICE REMODEL PH 5				\$0	\$0	\$0	\$82,500	\$82,500

Highlands County Expenditures By Project - Detail

21053 - SEBRING HEALTH DEPT/HEALTHY FAMILIES ROOF RPLC

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	21053 51900	PROJECT BUILDINGS	\$0	\$0	\$729,468	\$0	\$729,468
			ROLLOVER PROJECT 21053 SEBRING HEALTH DEPT/HEALTHY FAMILIES ROOF REPLACEMENT			\$74,468	\$0	\$74,468
			SEBRING HEALTH DEPT/HEALTHY FAMILIES ROOF REPLACEMENT FY22-23 CFS ALLOCATION			\$655,000	\$0	\$655,000
Capital Expenditures				\$0	\$0	\$729,468	\$0	\$729,468
21053 - SEBRING HEALTH DEPT/HEALTHY FAMILIES ROOF RPLC				\$0	\$0	\$729,468	\$0	\$729,468

Highlands County Expenditures By Project - Detail

21056 - CARVER PARK RESTROOMS

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56200Z	21056 57200	PROJECT BUILDINGS	\$0	\$0	\$48,375	\$0	\$48,375
			<i>ROLLOVER PROJECT 21056 CARVER PARK RESTROOMS</i>			\$48,375	\$0	\$48,375
Capital Expenditures				\$0	\$0	\$48,375	\$0	\$48,375
21056 - CARVER PARK RESTROOMS				\$0	\$0	\$48,375	\$0	\$48,375

Highlands County Expenditures By Project - Detail

21062 - LAKE JUNE IN WINTER CATFISH CREEK BMP'S

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	56300Z	21062 53700	PROJECT IMPROVEMENTS	\$0	\$0	\$260,000	\$0	\$260,000
			<i>FY22-23 ADDITIONAL FUNDING PROJECT 21062 LK JUNE IN THE WINTER CATFISH CREEK BMP'S</i>			\$31,250	\$0	\$31,250
			<i>ROLLOVER PROJECT 21062 LK JUNE IN THE WINTER CATFISH CREEK BMP'S</i>			\$228,750	\$0	\$228,750
Capital Expenditures				\$0	\$0	\$260,000	\$0	\$260,000
21062 - LAKE JUNE IN WINTER CATFISH CREEK BMP'S				\$0	\$0	\$260,000	\$0	\$260,000

Highlands County Expenditures By Project - Detail

21066 - CARVER PARK PLAYGROUND SHADE

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56400Z	21066 57200	PROJECT EQUIPMENT	\$0	\$0	\$6,578	\$0	\$6,578
			<i>ROLLOVER PROJECT 21066 CARVER PARK PLAYGROUND SHADE</i>			\$6,578	\$0	\$6,578
Capital Expenditures				\$0	\$0	\$6,578	\$0	\$6,578
21066 - CARVER PARK PLAYGROUND SHADE				\$0	\$0	\$6,578	\$0	\$6,578

Highlands County Expenditures By Project - Detail

21074 - GOVT CTR GENERATOR REPLCMNT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56400Z	21074 51900	PROJECT EQUIPMENT	\$0	\$0	\$100,000	\$0	\$100,000
			<i>ROLLOVER PROJECT 21074 GOVT CENTER GENERATOR REPLACEMENT</i>			\$100,000	\$0	\$100,000
Capital Expenditures				\$0	\$0	\$100,000	\$0	\$100,000
21074 - GOVT CTR GENERATOR REPLCMNT				\$0	\$0	\$100,000	\$0	\$100,000

Highlands County Expenditures By Project - Detail

21078 - LANDFILL CELL NO 5

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
401	56300Z	21078 53400	PROJECT IMPROVEMENTS	\$0	\$237,500	\$0	\$6,000,000	\$6,000,000
			<i>PROJECT 21078 LANDFILL CELL NO. 5 FY22-23 ADITONAL FUNDS</i>			\$0	\$6,000,000	\$6,000,000
Capital Expenditures				\$0	\$237,500	\$0	\$6,000,000	\$6,000,000
21078 - LANDFILL CELL NO 5				\$0	\$237,500	\$0	\$6,000,000	\$6,000,000

Highlands County Expenditures By Project - Detail

21079 - LANDFILL OPERATIONS BLDG

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
401	56200Z	21079 53400	PROJECT BUILDINGS	\$0	\$0	\$495,000	\$0	\$495,000
			<i>ROLLOVER PROJECT 21079 LANDFILL OPERATIONS BLDG</i>			\$495,000	\$0	\$495,000
Capital Expenditures				\$0	\$0	\$495,000	\$0	\$495,000
21079 - LANDFILL OPERATIONS BLDG				\$0	\$0	\$495,000	\$0	\$495,000

Highlands County Expenditures By Project - Detail

22002 - ADA TRANSITION PLAN FY22-23

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	22002 54100	PROJ CAPITAL INFRASTRUCTU	\$0	\$0	\$34,500	\$0	\$34,500
			ADA TRANSITION PLAN FY22-23 CFS ALLOCATION			\$34,500	\$0	\$34,500
Capital Expenditures				\$0	\$0	\$34,500	\$0	\$34,500
22002 - ADA TRANSITION PLAN FY22-23				\$0	\$0	\$34,500	\$0	\$34,500

Highlands County Expenditures By Project - Detail

22003 - TOSIP 22-23

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	22003 54100	PROJ CAPITAL INFRASTRUCTU	\$0	\$0	\$84,500	\$0	\$84,500
			TOSIP FY22-23 CFS ALLOCATION			\$84,500	\$0	\$84,500
Capital Expenditures				\$0	\$0	\$84,500	\$0	\$84,500
22003 - TOSIP 22-23				\$0	\$0	\$84,500	\$0	\$84,500

Highlands County Expenditures By Project - Detail

22004 - HEALTHY FAMILIES FL FY22-23

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	51000Z	22004 56400	PROJECT PERSONAL SERVICES	\$0	\$0	(\$19,490)	\$0	(\$19,490)
005	51200Z	22004 56400	PROJECT REGULAR SALARIES	\$0	\$0	\$68,120	\$0	\$68,120
005	52100Z	22004 56400	PROJECT FICA TAXES	\$0	\$0	\$5,214	\$0	\$5,214
005	52200Z	22004 56400	PROJECT RETIREMENT CONT	\$0	\$0	\$8,114	\$0	\$8,114
005	52300Z	22004 56400	PROJECT LIFE & HEALTH INS	\$0	\$0	\$20,832	\$0	\$20,832
005	52400Z	22004 56400	PROJECT WORKERS' COMP	\$0	\$0	\$238	\$0	\$238
Personnel Expenditures				\$0	\$0	\$83,028	\$0	\$83,028
22004 - HEALTHY FAMILIES FL FY22-23				\$0	\$0	\$83,028	\$0	\$83,028

Highlands County Expenditures By Project - Detail

22005 - STATE AQUATIC PLANT PROGRAM FY22-23

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
005	51200Z	22005 53700	PROJECT REGULAR SALARIES	\$0	\$0	\$39,680	\$0	\$39,680
005	51400	22005 53700	OVERTIME	\$0	\$0	\$28	\$0	\$28
005	52100Z	22005 53700	PROJECT FICA TAXES	\$0	\$0	\$3,044	\$0	\$3,044
005	52200Z	22005 53700	PROJECT RETIREMENT CONT	\$0	\$14,610	\$4,742	\$0	\$4,742
005	52300Z	22005 53700	PROJECT LIFE & HEALTH INS	\$0	\$0	\$10,416	\$0	\$10,416
005	52400Z	22005 53700	PROJECT WORKERS' COMP	\$0	\$0	\$1,601	\$0	\$1,601
Personnel Expenditures				\$0	\$14,610	\$59,511	\$0	\$59,511
005	54100	22005 53700	COMMUNICATIONS & FREIGHT	\$0	\$1,292	\$95	\$0	\$95
Non Personal Expenditures				\$0	\$1,292	\$95	\$0	\$95
22005 - STATE AQUATIC PLANT PROGRAM FY22-23				\$0	\$15,902	\$59,606	\$0	\$59,606

Highlands County Expenditures By Project - Detail

22006 - R&B EQUIPMENT ALLOCATION 22-23

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56400Z	22006 54100	PROJECT EQUIPMENT	\$0	\$0	\$1,200,000	\$0	\$1,200,000
			<i>R&B EQUIPMENT FY22-23 CFS ALLOCATION</i>			\$1,200,000	\$0	\$1,200,000
Capital Expenditures				\$0	\$0	\$1,200,000	\$0	\$1,200,000
22006 - R&B EQUIPMENT ALLOCATION 22-23				\$0	\$0	\$1,200,000	\$0	\$1,200,000

Highlands County Expenditures By Project - Detail

22007 - SMALL CO SW GRANT

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
401	56400Z	22007 53400	PROJECT EQUIPMENT	\$0	\$0	\$93,750	\$0	\$93,750
			PROJECT 22007 - SMALL COUNTY SOLID WASTE GRANT			\$93,750	\$0	\$93,750
Capital Expenditures				\$0	\$0	\$93,750	\$0	\$93,750
22007 - SMALL CO SW GRANT				\$0	\$0	\$93,750	\$0	\$93,750

Highlands County Expenditures By Project - Detail

22008 - COURTHOUSE GENERATOR

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56400Z	22008 51900	PROJECT EQUIPMENT	\$0	\$0	\$125,000	\$0	\$125,000
			GENERATOR REPLACEMENT (SETASIDE) ALLOCATED CFS FY22-23			\$125,000	\$0	\$125,000
Capital Expenditures				\$0	\$0	\$125,000	\$0	\$125,000
22008 - COURTHOUSE GENERATOR				\$0	\$0	\$125,000	\$0	\$125,000

Highlands County Expenditures By Project - Detail

22009 - ROW LAND ACQUISITION HAMMOCK ROAD

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56100Z	22009 54100	PROJECT LAND	\$0	\$0	\$500,000	\$0	\$500,000
			ROW LAND ACQUISITION HAMMOCK ROAD			\$500,000	\$0	\$500,000
Capital Expenditures				\$0	\$0	\$500,000	\$0	\$500,000
22009 - ROW LAND ACQUISITION HAMMOCK ROAD				\$0	\$0	\$500,000	\$0	\$500,000

Highlands County Expenditures By Project - Detail

22010 - ADA HAMMOCK RD MULTI-USE PATH

Fund	Account	Proj/TFA	Title	2021 - 2022 Budget	Estimate	2022 - 2023 Request	Issues	Total Request
151	56301Z	22010 54100	PROJ CAPITAL INFRASTRUCTU	\$0	\$0	\$0	\$250,000	\$250,000
			ADA HAMMOCK RD MULTI-USE PATH			\$0	\$250,000	\$250,000
Capital Expenditures				\$0	\$0	\$0	\$250,000	\$250,000
22010 - ADA HAMMOCK RD MULTI-USE PATH				\$0	\$0	\$0	\$250,000	\$250,000

GLOSSARY

ACCRUAL BASIS – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

AD VALOREM – A tax levied by a local government against the assessed valuation of real or personal property. The amount of tax is determined by multiplying the taxable value of the property times the millage rate.

AGGREGATE MILLAGE RATE – A rate obtained by dividing the sum of all ad valorem taxes levied by the Board of County Commissioners by the taxable value of the county or municipality. Expresses an average tax rate.

ALS – Advanced Life Support

ANNUAL CAPITAL BUDGET – Represents the first year of a Capital Financial Strategy. It is the appropriation of capital spending legally adopted by the Board of County Commissioners. The annual capital budget is adopted in conjunction with Highlands County's annual operating budget and provides legal authority to proceed with specific projects.

APPROPRIATION – A legal authorization granted by the Board of County Commissioners to make expenditures and to incur obligations for specific purposes. Appropriations are usually made for fixed amounts and are typically granted for a one-year period in operating funds.

ASSESSED VALUATION – A valuation established for real estate or specific personal property by a government as a basis for levying taxes. Assessed valuation is required to approach 100% of market value in Florida. Real property is appraised as to assessed valuation at time of construction or major remodeling, and all property is reappraised as to assessed valuation every two years.

BCC – Board of County Commissioners

BALANCED BUDGET – Is when there is neither a budget deficit nor a budget surplus – when revenues equal expenditures ("the accounts *balance*") – particularly by a government.

BIENNIAL BUDGET PROCESS – Is one in which two (2) one-year budgets are prepared at the same time. The first year is adopted as part of the Truth In Millage (TRIM) requirements, with the second year being used as a planning tool, reviewed and updated, if necessary, midway thru the biennium.

BOND – A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

BUDGET – A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing those expenditures. The budget plan is identified as to the period for which it will be effective and if it is a proposed budget or has been approved and adopted by the Board of County Commissioners. The budget, once adopted is the legal authorization to expend county funds during the fiscal year identified. The budget may be amended during the fiscal year by the Board of County Commissioners and/or management but only within the limitations specified by state statutes and/or administrative rules and regulations.

BUDGET ISSUES REQUESTS – Includes personnel and non-personnel funding required for new programs or major enhancement of current programs.

BUDGET MESSAGE – A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

CAPITAL EXPENDITURES – Expenditures of a non-recurring nature related to the acquisitions, expansion or major rehabilitation of an element of the County's physical structure, sometimes referred to as the infrastructure.

Examples include: buildings, roads, bridges, parks, computers and communications networks. These capital expenditures fall into either of two categories: Capital Improvements, which are included in the ten-year CFS or Capital Outlay, which are included in the departmental operating budgets and includes such items as furniture and small equipment.

CAPTIAL ASSETS – A new or rehabilitated physical asset that is non-recurring in nature has a useful life of more than three to five years and costs at least \$5,000.

CAPITAL PROJECT – An undertaking to acquire a capital asset. Examples include the construction of public buildings and improvements to major roads. Highlands County's capital financial strategy is a multiyear program that identifies capital projects to be funded during a ten - year period. It specifies each capital project to be undertaken, the year it will begin, the anticipated expenses for each year and the method of financing. The Capital Financial Strategy is a resource that helps Highlands County government ensure that decisions on projects and funding are made wisely and in a well-planned manner.

CASH BASIS – A basis of accounting where transactions are recognized only when cash is increased or decreased.

CDBG – Community Development Block Grant

CAPITAL IMPROVEMENTS BUDGET – Includes budgets for the purchase of land or land improvements thereto; purchase or construction of buildings or major improvements thereto; purchase or construction of improvements to items other than buildings such as roads, bridges, sidewalks and fences, etc.

CAPITAL IMPROVEMENT PROGRAM – A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

COMPREHENSIVE PLAN – Growth Management Act approved by the State legislature that requires each local government entity to assure that all future development is consistent with its adopted Comprehensive Plan governing future land use, infrastructure, natural resource protection, affordable housing, transportation facilities, recreation, and intergovernmental coordination. The major planning functions associated with plan implementation are plan management, vesting, land use amendments, community studies, land development regulations, environmental clearance, growth monitoring, and information services.

CONSTITUTIONAL OFFICERS – Elected County government officials other than members of the Board of County Commissioners. The Clerk of Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector are Constitutional Officers, so called because their positions are authorized in the state Constitution.

CONTINUATION BUDGET REQUESTS – Includes personnel and non-personnel funding required to continue the existing level of service in the department/division. The non-personnel portion of the request is limited to 100% of the aggregate budget for those controllable accounts (i.e. office supplies, travel, etc.) in the previous year.

COMMERCIAL PAPER – A competitive short-term loan financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a simplified application process than other instruments to finance capital and other governmental projects.

COST CENTER – An individual set of expenditure accounts within a fund, separated for the purpose of identifying specific resources that will be applied toward a specific goal.

DEBT SERVICE – Payments of principal and interest to bondholders. Generally, annual debt service for a bond issue is comprised of two payments each year. One payment on the bond anniversary date will be equal to the annual principal payment and six months of accumulated interest and the other payment will be 180 days later and be equal to six months of accumulated interest.

DEPENDENT SPECIAL DISTRICT – A special district whose governing body and budget are established by the Board of County Commissioners.

DEPRECIATION – The decrease in value of assets (fair value depreciation), and the allocation of the cost of assets to periods in which the assets are used (depreciation with the matching principle).

DROP – Deferred Retirement Option Program provides you with an alternative method for payment of your retirement benefits for a specified and limited period if you are an eligible Florida Retirement System (FRS) Pension Plan member.

EMS – Emergency Medical Services

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service.

ENTERPRISES – Activities of government that are operated and accounted for as businesses. Enterprises rely principally on user fees earned by the business to fund operations.

EOC – Emergency Operations Center

FBIP – Florida Boating Improvement Program

FDEP – Florida Department of Environmental Protection

FDOT – Florida Department of Transportation

FLGIT – Florida Local Government Investment Trust

FEMA – Federal Emergency Management Agency

EXPENDITURES – Decreases in net financial resources. Expenditures include operating expenses, capital outlays and debt service payments that require current or future use of current assets.

FISCAL YEAR – A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. In Florida, the fiscal year for all local governments extends from October 1 to September 30.

FIXED ASSETS – Assets of a long-term character such as land, buildings, improvements other than buildings, machinery, equipment and furniture whose life expectancy is more than one year. Such assets are entered into a computer program that controls the location and value of each item until it loses its usefulness, and is traded on a replacement asset or is otherwise disposed of.

FUNCTIONS – Expenditure classification according to the principal purpose for which the expenditures were made. The Florida Uniform Accounting System specifies the functions to be identified such as: general government service, public safety, physical environment, etc.

FUNDAMENTAL SERVICE – A distinct programmatic service of Highlands County Government provided to the public or providing support to the operations and services of other County departments.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities of attaining certain objectives in accordance with special regulations, restrictions, or limitations of that fund.

FUND BALANCE – A term used to express the equity (assets minus liabilities) of governmental type funds and trust funds.

GAS TAX – The gas tax imposed for the benefit of Highlands County is 12 cents per gallon made up of the following:

County Taxes

Local Option Gas Tax (Chapter 336.025 F.S.) Tax enacted upon notification to State Department of Revenue	6 cents
Local Option Gas Tax (Chapter 336.025 F.S.) Imposed by extraordinary vote of the Board of County Commissioners (majority plus one)	5 cents

State Taxes

Ninth Cent Gas Tax (Chapter 336.021(6)) Board of County Commissioners has elected to impose this tax on motor fuel also by extraordinary vote	1 cent
County Gas Tax (Chapter 206.40 F.S.) Tax enacted upon approval of Florida Statute	1 cent
Constitutional Gas Tax (Chapters 206.41 & 206.47 F.S.) Tax enacted by Florida Statute	2 cents

All gas tax is collected by the State of Florida Department of Revenue, and the revenue from each is distributed, less a service fee, to the counties according to a specific formula.

GASB – Governmental Accounting Standards Board.

GENERAL OBLIGATION BONDS – Debt which is secured by the full faith and credit of government. Property taxes are the main revenue used to repay general obligation bonds, but if bondholders are not repaid, they have a legal claim against any revenue or asset of the government. G.O. debt, as these bonds are called, may only be incurred in Florida if approved by voters in a referendum.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – Uniform standards of and guidelines for financial accounting and reporting under which Highlands County budget is prepared and adopted. These standards govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices and procedures. GAAP provides a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments are National Committee on Governmental Accounting (NCGA) pronouncements. Every government should prepare and publish financial statements in conformity with GAAP. The objectives of government GAAP financial reports are different from, and much broader than, the objectives of business GAAP financial reports.

HIS – Health Insurance Subsidy

IMPACT FEES – Fees charged to land developers at the time of development for the cost of construction of facilities to serve the development site (roads, parks, etc.).

INFRASTRUCTURE SURTAX – A one-cent sales tax levied by Highlands County for the purpose of construction, reconstruction, or improvements of public facilities, pursuant to Chapter 212.055, Florida Statutes.

INTERGOVERNMENTAL REVENUE – Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

INTERNAL SERVICE FUND – A fund used to account for goods or services given to one department by another on a cost reimbursement basis.

LEGALLY ADOPTED BUDGET – The total of the budgets of each County fund including budgeted transactions between funds.

MAJOR FUND – Funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds. Any other fund may be reported as a major fund if the government's officials believe that fund is particularly important to financial statement users.

MERIT INCREASE – An upward incremental pay for employees within a given salary range in recognition of a period of satisfactory employment.

MILLAGE RATE – A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the dollars of tax per one thousand dollars of taxable values.

MODIFIED ACCRUAL BASIS – The basis of accounting adopted for governmental funds and used in measuring financial position and operating results. Revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred with a few exceptions. All governmental and expendable trust funds are accounted for using the modified accrual basis of accounting.

NET BUDGET – The legally adopted budget less all Interfund transactions. These amounts in the budget represent transfers and Interfund reimbursements which appear in both fund budgets and therefore inflate the budget total. By subtracting these amounts from the legally adopted budget, the net budget reflects the current position of the operating costs of the county.

OBJECTIVES – A broad, yet measurable, statement of the actual programmatic services a County department is striving to provide.

OMB – Office of Management and Budget

OPERATING CAPITAL BUDGETS – Includes budgets for purchase of machinery, equipment, furniture and vehicles that are to be used in the operations of the department/division. These items cost \$1,000 or more and have a useful life of one year or more.

OPERATING TRANSFERS – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended, transfers of tax revenues from a Special Revenue Fund to a Debt Service Fund, transfers from the General Fund to a Special Revenue or Capital Projects Fund, operating subsidy transfers from the General or a Special Revenue Fund to an Enterprise Fund, and transfers from an Enterprise Fund, other than payments in lieu of taxes, to finance General Fund expenditures.

PERFORMANCE MEASURES – A unit of measurement used in decision making that will ultimately improve service performance. The intended result is more effective and efficient services - services that are more responsive to the needs and desires of the community, and that return more to the community for each tax dollar.

PERSONNEL:

Authorized Positions – Number of positions authorized for a department/division. They may be full time or part time positions which are filled all year long rather than only seasonal or temporary positions.

Full-Time Equivalent (FTE) – A full time position requires 80 or more hours per pay period (14 days) and is considered 1.00 FTE or 100%. All positions requiring less than 80 hours per pay period are considered part time and are designated as a percentage of full time. Therefore, a position requiring only 40 hours per pay period is designated as 0.50 FTE or 50% of a full-time position. A total of all the percentages for all positions gives the total full time equivalent positions assigned to a department.

PGIT – Preferred Government Insurance Trust

PEORP – Public Employee Optional Retirement Program

RESERVE FOR CONTINGENCIES – An amount set aside, consistent with statutory authority that can subsequently be appropriated to meet unexpected needs.

REVENUE BONDS – Debt which is secured only by specific identified revenues. Revenue bonds are explicitly not secured by the full faith and credit of the government. If bondholders are not repaid, they have a legal claim only against the particular revenues used to secure the debt.

REVENUES – (1) Increases in governmental fund type net assets from other than expenditure refunds and residual equity transfers. Under National Committee on Governmental Accounting (NCGA) Statement 1: general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1: operating transfers-in are classified separately from revenues.

ROLLED-BACK RATE – The millage rate which would generate the same ad-valorem tax revenue as was generated the previous year excluding changes in taxable valuation resulting from new construction, annexation or de-annexation. If the proposed aggregate millage rate exceeds the aggregate rolled-back rate, then by law the advertisement for the public hearings to adopt the millage and budget must contain a prominent notice of the tax increase. The advertisement must state the percentage by which the rolled-back rate is exceeded as the percentage of the proposed tax increase. The rolled-back rate is used in the same manner for individual millage levies.

SALES TAX – Taxes imposed upon the sale of designated goods, rentals, leases and specific services as part of the sale (Section 212.054 F.S.). These taxes are collected and retained by the State with the exception of the Local Government Half-Cent Sales Tax Program (effective July 1, 1988) which returns to the cities and counties almost all the funds collected for that portion of the tax based on specific formulas. In Florida, local governments may use the half-cent sales tax for any lawful purpose. The Local Option Sales Tax program is a county levied tax which allows counties to levy, for a period up to 15 years, a one cent discretionary surcharge on all transactions subject to taxation under Florida Statutes, Section 212.054. However, the maximum amount to be taxed per transaction is limited to \$5,000. Highlands County adopted the additional one cent sales tax for a fifteen-year period which was passed by a majority vote of the residents on August 22, 1989. It became effective November 1, 1989. A subsequent referendum vote extended the local option sales tax for an additional fifteen years to 2019. The local option sales tax may be used only for capital improvements.

SHIP – State Housing Initiatives Partnership. Created by the Florida Legislature in the Sadowski Housing Act.

SPECIAL ASSESSMENTS – Collections resulting from compulsory levies against certain properties to defray all or part of the cost of specific improvements or services presumed to be of general benefit to the public and of special benefit to the assessed property.

SPECIAL REVENUE FUND – A fund that is legally restricted for a specific purpose only and are utilized to account for the proceeds for these funds. (Does not include expendable trusts or capital projects.)

STATE SHARED REVENUES – Revenues collected by the state and proportionately shared with counties and/or municipalities based on specific formulas. Such revenues include: Intangible Personal Property Taxes, Insurance Agents County Licenses, Mobile Home Licenses, Alcoholic Beverage Licenses and Local Government Half-Cent Sales Tax.

STATUTE – A written law enacted by a duly organized and constituted legislative body.

TAX RATE – The amount of tax stated in terms of a unit of the tax base; for example, five mills equals five dollars per thousand of taxable value.

TAXES – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TAXABLE VALUATION – The value used for computing the ad-valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the \$50,000 homestead exemption allowed if the owner uses the property as the principal residence. The first \$25,000 homestead exemption applies to all property taxes, including school district taxes. The additional homestead exemption, up to \$25,000, applies to the assessed value between \$50,000 - \$75,000 and only to non-school taxes. There are also exemptions for disability, government owned and non-profit owned property.

TRANSFERS IN/OUT – Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRIM – Truth in Millage

UNINCORPORATED AREA – That portion of the County which is not within the boundaries of any municipality.

USER FEES – A charge to a customer for a service that is provided.

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RESOLUTION NO. 21-22-196

WHEREAS, the Board of County Commissioners of Highlands County, Florida, was regularly assembled this 20th day of September 2022, at the Board of County Commissioner's Boardroom, 600 S. Commerce Ave., Room #B104, Sebring, Florida, and

WHEREAS, it was acknowledged by the Board that there are numerous municipal service units and districts, within the confines of Highlands County, and

WHEREAS, it is essential that these municipal service units and districts be funded, and

WHEREAS, a service assessment may be made for the operation and maintenance of the municipal service units and districts.

NOW, THEREFORE, BE IT RESOLVED, by the Board of County Commissioners of Highlands County, Florida, regularly assembled, that the Board does by these presents adopt a service assessment for all municipal service units and districts, after having individually considered and adopted a service assessment (with the exception of the ten (10) Special Benefit Fire Districts in existence prior to the 2019-2020 fiscal year, within which a service assessment will no longer be assessed) and budget for each unit and district, in the total sum of \$14,251,254 which included \$2,231,553 in fund balance brought forward from the previous fiscal year in the manner following:

FUND	DESCRIPTION	FY 2022-2023 ASSESSMENTS
104	ORANGE VILLA MH ESTATES SPEC BEN DIST	\$ 48.00 PER HOME SITE
107	PLACID LAKES SPECIAL BENEFIT DISTRICT	\$ 20.00 PER LOT OR FRACTION THEREOF
108	SEBRING COUNTRY ESTATES SPECIAL BENEFIT DISTRICT	\$ 6.00 PER UNIMPROVED LOT \$ 18.00 PER IMPROVED LOT
109	ISTOKPOGA MARSH WATERSHED IMP. DIST.	\$ 8.00 PER ACRE OR FRACTION THEREOF
111	AVON PARK ESTATES SPECIAL BENEFIT DISTRICT	\$ 40.00 PER LOT OR FRACTION THEREOF
118	SEBRING HILLS SPECIAL BENEFIT DISTRICT	\$ 3.00 PER VACANT LOT \$ 23.00 PER HOME OR BUSINESS
119	RED HILL FARMS IMPROVEMENT DISTRICT	\$ 15.00 PER LOT OR FRACTION THEREOF
121	OAK MANOR AVE RD PAVING	1.4631 PER FRONT FT OF COUNTY MAINTAINED RD FRONTAGE 6.448 PER FRONT FT OF NON-CNTY MAINTAINED RD FRONTAGE
128	SUN 'N LAKES-LP SPECIAL RECREATION DISTRICT	\$ 25.00 PER PARCEL
134	SEBRING ACRES SPECIAL BENEFIT DISTRICT	\$ 50.00 PER LOT OR FRACTION THEREOF
136	LAKE HAVEN ESTATES SPECIAL BENEFIT DISTRICT	\$ 20.00 PER IMPROVED LOT \$ 5.00 PER UNIMPROVED LOT OR FRACTION THEREOF
146	HIGHWAY PARK SPECIAL BENEFIT DISTRICT	\$ 20.00 PER IMPROVED LOT OR FRACTION THEREOF \$ 5.00 PER UNIMPROVED LOT OR FRACTION THEREOF
148	HIGHLANDS PARK ESTATES SPECIAL BENEFIT DISTRICT	\$ 10.00 PER LOT OR FRACTION THEREOF
181	HIGHLANDS COUNTY FIRE PROTECTION MUNICIPAL SERVICE BENEFIT UNIT	\$ 0.05243/S.F. PER DWELLING UNIT (RESIDENTIAL) \$ 0.07865/S.F. PER COMMERCIAL STRUCTURE \$ 0.06738/S.F. PER INDUSTRIAL/WAREHOUSE STRUCTURE \$ 0.07865/S.F. PER INSTITUTIONAL STRUCTURE \$ 25.95095/PARCEL
197	THUNDERBIRD ROAD WASTEWATER SPECIAL BENEFIT DISTRICT	\$ 20.00 PER UNIMPROVED LOT, TRACT OR FRACTION \$ 40.00 PER IMPROVED/RESIDENTIAL \$ 40.00 PER COMMERCIAL STRUCTURE \$ 40.00 PER RENTAL MOBILE HOME PARK SITE OR CAMPGROUND

BE IT FURTHER RESOLVED, that the service assessment and other revenues of \$14,251,254 be allocated and budgeted in the manner following:

FUND	DESCRIPTION	FY 2022-2023 BUDGET
104	ORANGE VILLA	2,030
107	PLACID LAKES	299,518
108	SEBRING COUNTRY ESTATES	25,300
109	ISTOKPOGA MARSH	4,957,840
111	AVON PARK ESTATES	292,500
114	LEISURE LAKES FIRE	128,414
116	HIGHLANDS PARK FIRE	58,869
117	HIGHLANDS PARK ESTATES IMP TRUST	63,000
118	SEBRING HILLS LIGHT	25,120
119	RED HILL FARMS IMP. DIST.	8,855
121	OAK MANOR AVE RD PAVING	4,542
127	ORANGE BLOSSOM ESTATES SPECIAL BENEFIT DISTRICT	23,500
128	SUN 'N LAKES-LP RECREATION	180,988
133	WEST SEBRING FIRE	75,000
134	SEBRING ACRES	74,900
135	ORANGE BLOSSOM #12	8,500
136	LAKE HAVEN ESTATES	12,700
137	VENUS FIRE	104,098
144	LAKE PLACID FIRE	406,868
146	HIGHWAY PARK SPECIAL BENEFIT DISTRICT	8,643
148	HIGHLANDS PARK ESTATES SPECIAL BENEFIT DISTRICT	110,217
172	SUN 'N LAKES 1-20 IMPROVEMENT DISTRICT	61,750
181	HIGHLANDS COUNTY FIRE PROTECTION MUNICIPAL SBU	7,299,752
197	THUNDERBIRD HILL WASTEWATER	18,350
	TOTAL	\$14,251,254

THIS RESOLUTION ADOPTED, this 20TH day of September 2022.

**BOARD OF COUNTY COMMISSIONERS
HIGHLANDS COUNTY, FLORIDA**

By: _____
Kathleen G. Rapp, Chairperson

(SEAL)

Attest: _____
Clerk

RESOLUTION NO. 21-22-197

A RESOLUTION OF THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS PERTAINING TO THE MASTER FEE SCHEDULES FOR THE COUNTY; PROVIDING FOR LEGISLATIVE FINDINGS AND INTENT; PROVIDING FOR THE REPEAL OF PRIOR FEE RESOLUTION; PROVIDING FOR THE ADOPTION OF MASTER FEE SCHEDULES; PROVIDING FOR THE IMPLEMENTATION OF ADMINISTRATIVE ACTIONS; PROVIDING A SAVINGS CLAUSE; PROVIDING FOR SCRIVENER'S ERRORS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, to the extent possible and reasonable, County services should be supported by fees and charges in order to provide maximum flexibility in the use of general County taxes to provide for a broader public benefit; and

WHEREAS, the Highlands County has enacted various codes and ordinances which provide for the creation and maintenance of a multitude of County programs and/or services, the nature of which require funding, at least in part, by user fees; and

WHEREAS, the County processes various land development, building and inspection permits, licenses, site plans, maps and administrative changes, the nature of which require funding, at least in part, by user fees; and

WHEREAS, it is fiscally prudent and appropriate for the County, from time-to-time, to establish the reasonable fees and charges for administering the various programs and services provided by the County; and

WHEREAS, the County has determined that all of the fees set forth hereinafter are equitable and necessary for the program, service or function supported by the same; and

WHEREAS, the County finds that all conditions precedent and notices required by Florida law, which are necessary to accomplish the actions taken herein have been appropriately implemented.

NOW, THEREFORE, BE IT RESOLVED BY THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS AS FOLLOWS:

SECTION 1. Legislative Findings and Intent. Highlands County has complied with all requirements and procedures of Florida law in processing this Resolution. The above recitals are hereby adopted.

SECTION 2. Repeal of Prior Fee Resolution. Highlands County Resolution No. 20-21-173 is hereby repealed in its entirety.

SECTION 3. Adoption of Master Fee Schedules. The schedule of all County collected fees, attached hereto as **Exhibit A**, is hereby approved and adopted for implementation.

SECTION 4. Implementation of Administrative Actions. The County Administrator is hereby authorized and directed to take such actions as deemed necessary and appropriate in order to implement the provisions of this Resolution. The County Administrator may, as deemed appropriate, necessary and convenient, delegate the powers of implementation as herein set forth to such County employees as deemed effectual and prudent.

SECTION 5. Savings Clause. All prior actions of Highlands County pertaining to the adoption of the Fee Schedules for fees collected by the County, which is the subject of this Resolution, as well as any and all matters relating thereto, are hereby ratified and affirmed consistent with the provisions of this Resolution.

SECTION 6. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Resolution, as determined by the County Administrator and County Attorney, may be corrected.

SECTION 7. Conflicts. All Resolutions or parts of Resolutions in conflict with any of the provisions of this Resolution are hereby repealed.

SECTION 8. Severability. If any Section or portion of a Section of this Resolution proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other Section or part of this Resolution.

SECTION 9. Effective Date. This Resolution shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED this 20th day of September, A.D., 2022.

**HIGHLANDS COUNTY BOARD OF
COUNTY COMMISSIONERS**

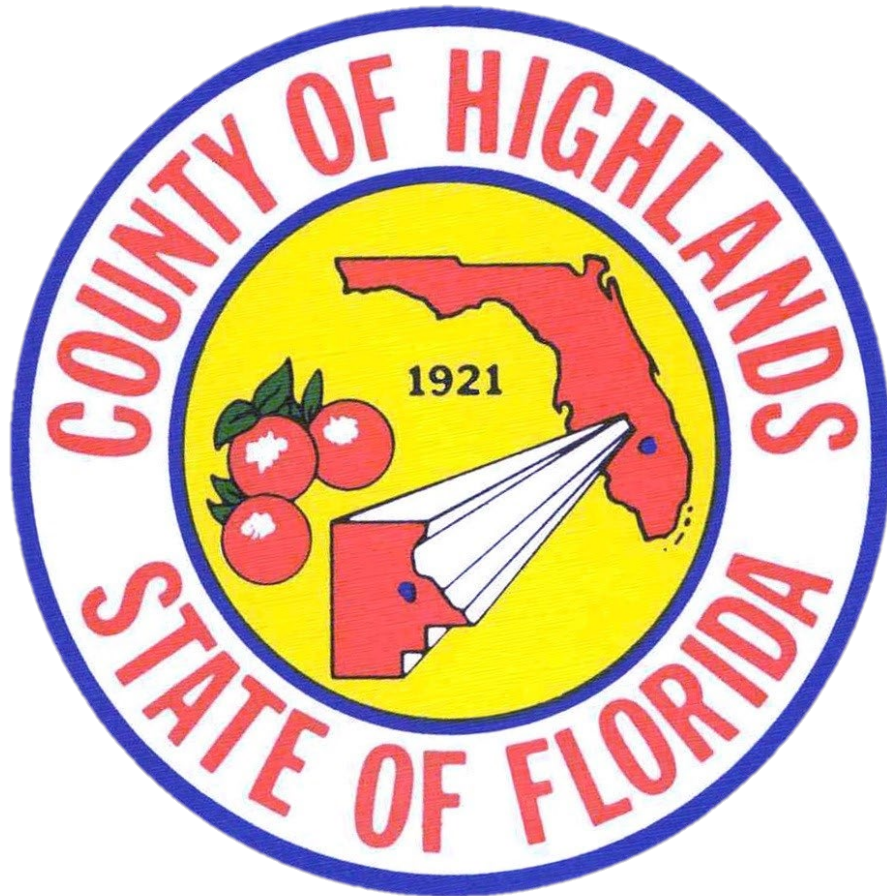
By: _____
Katheen G. Rapp, Chairperson

ATTEST:

Jerome Kaszubowski,
Highlands County Clerk of Court

Exhibit “A”
Fee Schedule

HIGHLANDS COUNTY SCHEDULE OF FEES



Effective October 01, 2022

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PUBLIC RECORD SERVICE FEE	1
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Highlands County Fee Schedule - Introduction

This document offers a compilation of the user fees which Highlands County charges to customers for funding of the services provided. The fees have been divided into the specific departments responsible for the services. However, the fees imposed for public records requests, dishonored checks, credit card payment, and notary services are uniform throughout the County. Specific questions regarding requirements for issuance of permits, inspections, etc., shall be directed to the appropriate department. In each department schedule we have included the address and telephone number, for additional information. Also provided is a list of facilities available for public rental.

Dishonored Check Service Fee

FY 22-23

Any item not exceeding \$50	\$25.00
Items exceeding \$50 but not exceeding \$300	\$30.00
Items that exceed \$300	\$40.00 or 5% of face value (whichever is greater)

- Per F.S. 832.08 & F.S. 125.0105

Credit Card Payment Service Fee

FY 22-23

A 3.5% Service Fee will be charged to all credit card payments.

Public Record Service Fee

FY 22-23

Computer Disc – CD-R	\$5.00
DVD	\$5.00
Copies – 1 sided	\$0.15
Certified Copies	\$1.00
Copies – 2 sided	\$0.20

Pre-payment is required before any copies are made. To avoid the spread of viruses no outside computer discs may be used. Citizens requesting a copy in electronic format must purchase a new, unused DVD or CD from the county. The public has the right to inspect copyrighted documents. However, copyrighted documents may NOT be copied by the public without permission from the copyright holder. This includes architectural plans, photographs and any written (copyrighted) information. All county publications must be sold at cost, not as a revenue making project. County departments will not fax responses to public records requests. Responses will be mailed with a return receipt to ensure that all responses are received at the appropriate address. Public record fees are revised during the annual budget cycle each fiscal year.

Highlands County Building Rental Use Rules

FY 22-23

1. **Responsibility:** The responsibilities of the renter are not limited to inside the facility but extend to the surrounding County property.
2. **Reservations:** Reservations for use of the Ag Center, Desoto Community Center, Lorida Community Center, Venus Community Center, and the H.L. Bishop Park Clubhouse are made with the Parks & Facilities Management Office.
 - a. Reservations for use of the Highlands Park Estates Clubhouse, Sun N Lakes of Lake Placid Clubhouse or Placid Lakes Community Center are made with the Non-Ad Valorem Department.
 - b. Reservations may be made during normal business hours, from 8:00 am to 4:30 pm, Monday through Friday. Reservations may be made up to (1) year in advance but should be made no later than ten (10) days prior to the event. Reservations not made ten (10) days prior to the event must be paid with cashier's check, money order or cash. Reservations are on a first come first serve basis and cannot be confirmed until payment is received. The responsible renter must be 21 years of age or older.
3. **Refunds:** Refunds will only be processed when reservations are canceled at least ten (10) days prior to the event. Exceptions to this policy require County Administrator approval. Key must be returned first business day after the event. There will be a \$10 per day charge for each day the key is turned in late.
4. **Usage Hours:** The hours for use, including set-up and clean-up, will be shown on the rental agreement. All private functions are limited to a total of 8 consecutive hours except by prior approval from the respective department. Government and non-profit seminars, classes, events, etc. will be exempt from this rule.
5. **Admission:** Except for approved non-profit organizations, County buildings shall not be used for events where admission is charged, or anything is sold for the personal gain of one or more persons or businesses. A Special Event permit may need to be filled out with the Highlands County Code Enforcement for use of food vendors or non-food vendors at the event, that will be set-up outdoors.
6. **Maintaining a Healthy Environment:** Renters are responsible for promoting healthy behaviors that reduce the spread of germs during their event(s). Follow the Center for Disease Control and Prevention's considerations for Events and Gatherings posted on their website. Items include but are not limited to promoting hand hygiene, staying home when sick, practicing social distancing and respiratory etiquette and frequent cleaning and sanitizing prior to and during event. Required personal protective equipment, cleaning supplies, garbage bags, etc. need to be part of your event plan.

7. **Alcohol:** Pursuant to Highlands County Ordinance 20-21-04, the consumption of alcoholic beverages is permitted at certain specified County facilities provided that the primary focus of the event is not children and the proper insurance, indemnification and other requested documentation is provided to the County 10 days prior to the event. Any person convicted of violation of any of the provisions of this section shall be punished by a fine not to exceed \$500.00 or by imprisonment in the county jail for a period not to exceed 60 days, or both such fine and imprisonment for each such offense. For the use of alcoholic beverages at any event, a Special Event permit must be filled out with the Highlands County Code Enforcement at 501 S. Commerce Ave in Sebring; Phone number 863-402-6638.
8. **Fireworks:** Fireworks and explosives are not permitted on County property.
9. **Smoking:** Smoking and/or the use of smokeless tobacco or snuff are not permitted on County property.
10. **Animals:** With the exception of certified service animals, no animals are permitted on County property.
11. **Decorations:**
 - a. **Ceilings** - Banners and bunting shall not be hung from the ceiling by any means, other than ceiling grid hangers (where ceilings have grids) specifically designed for this purpose. Tape, glue, pins, staples, nails, etc. may not be used. Any damage to the ceiling tiles or grids, regardless of hanging method, will be the responsibility of the renter.
 - b. **Walls** – Nothing shall be hung on the walls in any building by any method. At no time will any notices to the public be removed or covered obscuring them from attendees.
 - c. **Tables** – Table skirting may be fastened to tables by plastic clips or connectors specifically designed for this purpose. Tape, glue, pins, staples, nails, etc. must not be used.
 - d. **Confetti or glitter** – The use of confetti and glitter is not permitted on County property.
 - e. **Candles** – The use of candles or open flames is not permitted on County property.
12. **Tables & Chairs:** Tables and chairs are to be used inside the building only. Tables and chairs for use outside of the building must be privately procured by the renter. Some locations have tables and chairs available on roll carts; however, the renter is responsible for setting them up and placing them back on the cart at end of event. Absolutely NO sitting on tables. Set-up and tear-down is available at the O.S. "Sam" Polston Auditorium at the Bert J. Harris Agri Civic Center for an additional fee.
13. **Doors:** Doors are not to be propped open for any reason.
14. **Food:** If food is to be served and/or consumed inside the building, tablecloths must be used, and tables and chairs must be wiped down after use. If outdoor cooking

equipment is used, such as smokers or grills, they must be set-up a minimum of 50 feet from the edge of any building rooflines. Authorization must be obtained to sell food prior to any event at all locations.

15. **Overnight Parking:** Overnight parking or use of camping equipment is prohibited.
16. **Housekeeping:** Cleanup is the responsibility of the renter and all trash generated must be properly disposed of. **Renters must supply their own garbage bags and remove garbage from the building for proper disposal off premises or in County dumpsters where available.** Floors are to be left broom cleaned and no substances are to be placed on floors for any purpose, except at Placid Lakes Community Center, Sun N Lakes of Lake Placid Community Center and Highlands Park Estates Community Center. The community buildings are not cleaned by county staff, so facilities must be left clean for the next renter. The deposit will be refunded only if the building and grounds have been cleaned and left in good condition and all rules have been followed. Failure to comply with any of the cleaning and/or rules will result in forfeiture of all or a portion of the deposit.

Any renter who leaves a building or grounds in a manner requiring damage repair or an extraordinary amount of clean-up will be charged an additional fee, as specified in the fee schedule. This amount will be deducted from the refundable damage deposit and overages will be billed.

17. **Physical Security:** Physical security for rented buildings is the responsibility of the renter. All doors and windows must be checked to ensure they are secured prior to the renter leaving the building. The A/C and all switches must be in the off position or adjusted as instructed/posted at each location. All waterspouts must be in the off position. Lock all doors and gates. Check kitchen and restrooms to be sure sinks are turned off and flush toilets to be sure they are working and not clogged or running. Walk around the outside of the building and facilities to ensure all outside spigots are off, trash is picked up and there is no damage to the building or screens.
18. **Proof of Liability Insurance:** Proof of insurance is required for every event. Insurance may be obtained by contacting a local insurance agency or through George Norko, Highlands County Board of County Commissioners Risk Management Coordinator at 863-402-6792. The County does not receive a commission from policies obtained.

Highlands County Building Rental Fee Schedule

FY 22-23

Building	Hours Available for Rental	Capacity (approx.)	Damage Deposit Refundable	Private, Education, Civic, Religious, Non-Profit Rate (Per Day)	Additional Fees	Extraordinary Cleanup* (*held from deposit)
Ag Center Auditorium 4509 George Blvd. Sebring, FL 33875 863-402-6758	8 am to 12 am	346	\$250.00	\$250.00 plus tax*	Marquee- \$25 per day	\$20.00 per hour, plus tax*
Ag Center Conf. Room 1	8 am to 12 am	36	\$20.00	\$40.00 plus tax*	Marquee- \$25 per day	\$20.00 per hour, plus tax*
Ag Center Conf. Room 2	8 am to 12 am	54	\$20.00	\$40.00 plus tax*	Marquee- \$25 per day	\$20.00 per hour, plus tax*
Ag Center Conf. Room 3	8 am to 12 am	46	\$20.00	\$40.00 plus tax*	Marquee- \$25 per day	\$20.00 per hour, plus tax*
Desoto Community Center 6305 State Road 17A S Sebring, FL 33870 863-402-6758	8 am to 12 am	43	\$100.00	\$50.00 plus tax*	None	\$20.00 per hour, plus tax*

Building	Hours Available for Rental	Capacity (approx.)	Damage Deposit Refundable	Private, Education, Civic, Religious, Non-Profit Rate (Per Day)	Additional Fees	Extraordinary Cleanup* (*held from deposit)
Lorida Community Center 1909 Blessing Ave. Lorida, FL 33857 863-402-6758	8 am to 12 am	146	\$100.00	\$100.00 plus tax*	None	\$20.00 per hour, plus tax*
H.L. Bishop Park Clubhouse 10 Lake June Clubhouse Rd. Lake Placid, FL 33852 863-402-6758	8 am to 6 pm No Holidays	99	\$100.00	0-50 ppl \$100.00 plus tax* 51+ ppl \$130.00 plus tax*	After 6 pm an additional fee of \$20.00 per hour plus tax*	\$20.00 per hour, plus tax*
Venus Community Center 45 Clubhouse Road Venus, FL 33960	8 am to 12 am	98	\$100.00	\$100.00 plus tax*	None	\$20.00 per hour, plus tax*

*Florida sales tax will be waived with proof of tax exemption.

Note: Government entities are exempt from Rental Fees.

Additional Event Insurance required for all locations.

Highlands County Special Benefit Fee Schedule

FY 22-23

Building	Hours Available for Use	Capacity (approx.)	Damage Deposit Refundable	Special Benefit Property Owner (Per Day)	Non – Property Owner (Per Day)	Extraordinary Cleanup * (* held from deposit)
Placid Lakes Community Center 2010 Placid Lakes Blvd. Lake Placid, FL 33852 863-402-6520	8 am to 12 am	65	\$100.00	N/C	\$100	Vendor rate for cleaning*
Tobler Park Pavilion 1* Tobler Park Pavilion 2* 501 Catfish Creek Rd. Lake Placid, FL 33852 863-402-6520	Sunrise To Sunset	N/A	N/C	N/A	N/A	Vendor rate for cleaning*
Sun N Lakes of Lake Placid Community Center 440 S. Sun N Lakes Blvd. Lake Placid, FL 33852 863-402-6520	8 am to 12 am	200	\$150.00	N/C	N/A	Vendor rate for cleaning*
Sun N Lakes of Lake Placid Park* 440 S. Sun N Lakes Blvd. Lake Placid, FL 33852 863-402-6520	Sunrise To Sunset	N/A	N/C	N/A	N/A	Vendor rate for cleaning*

Building	Hours Available for Use	Capacity (approx.)	Damage Deposit Refundable	Special Benefit Property Owner (Per Day)	Non – Property Owner (Per Day)	Extraordinary Cleanup * (* held from deposit)
Highlands Park Estates Community Center 91 Deerglen Blvd. Lake Placid, Fl 33852 863-402-6520	8 am to 12 am	169	\$150.00	N/C	\$200	Vendor rate for cleaning*
Highlands Park Estates Park* 91 Deerglen Blvd. Lake Placid, Fl 33852 863-402-6843	Sunrise To Sunset	N/A	N/C	N/A	N/A	N/A

*Park and Pavilions are first come first serve and cannot be reserved.

Note: Additional event insurance required for all locations. Responsible party must obtain event insurance to have an organized event such as a baseball team practice, advertised event(s) such as a concert, use an inflatable bounce house/ slide or other similar activity.

Annual Associate Membership Fee

FY 22-23

Placid Lakes Special Benefit District	\$40.00 or Assessment rate as of October 1st

Membership and access cards are effective October 1st to September 30th each year. Cards will be deactivated upon nonrenewal of membership fees. New cards are not provided for membership renewal.

District Property Owner's Access Card Fee

FY 22-23

Placid Lakes Special Benefit District	\$20.00
Sun 'N Lakes of Lake Placid Recreational District	\$25.00
Replacement Card	\$20.00

Where access cards are utilized, District property owners are issued one card per property owned free of charge. Additional access card(s) are available by paying above fee for each additional card annually. If property taxes are not paid by April 1st, District Property Owner's card(s) will be deactivated immediately.

**Highlands County Sports Complex
216 Sheriff's Tower Rd
Sebring, Florida 33870**

FY 22-23

Deposit

Deposit	\$300.00

Cancellation Deposit Refund

Less than 10 business days' notice*	\$0
11 to 15 business days' notice	\$150.00
16 or more business days' notice	\$300.00
Administrative Fee (if cancelled 16 or more business days)	\$25.00

*Business Days are Monday-Friday and the first day after the cancellation is counted as the first business day.

Softball Tournaments

Field Rental	\$75.00*
Light Fee	\$20.00/Hour/Field
Field Elements	\$12.00/Bag/Turface
Maintenance Fee	\$25.00 per hour
Concession Rental	\$150.00 Daily**
Conference Room/Umpire Lounge	\$50.00 Daily or \$10.00 per hour
Propane Fee	\$25.00 per day
BBQ Grill Pad	\$25.00 per day

*Includes Use of lined softball field from 8:00 a.m. – 11:00 pm. Does not include officials, lights, or maintenance other than initial lining & dragging at beginning of tournament.

**Concession rental requires an additional \$50.00 damage & cleaning deposit refundable after inspection of facility. No frying oil is supplied with rental. Foods for sale are prohibited when concession building is rented. Weekly rental of softball concession is Monday thru Thursday to coincide with local league play.

Athletic & Event Program Fees

Softball/Flag Football (10 game)	\$385.00/Team***
Senior Softball (10 Weeks)	\$200.00/Team (no officials or lights)
Softball Field Rental	\$20.00 per hour /\$25 per hour with lights
Light Fee	\$20.00/Hour/Field
Portable Pitching Mound or Fencing	\$25.00 Day
Concession Rental*****	\$50.00 per day or \$125.00 Week*****
Vendor (Sundries)	\$50.00/ Vendor/ Day
Food Vendor	\$90.00/ Vendor/ Day
Announcer's Booth / Meeting Room	\$50.00 Day or \$10.00 per hour
Individual User Card	\$25.00 pp annual / \$15.00 pp partial year
Multi-Use Field A	\$20.00 practice 1-3 hrs. / \$100.00 daily game
Multi-Use Fields B, C, D	\$15.00/practice 1-3 hrs. / \$60.00 game day
Restroom Fee	1-4 Hours \$25.00 or 4 + Hours \$50.00
Daily Event Fee (Tournaments, Field Days, etc.)	Field A \$150.00 day / Fields B, C, D \$100.00 day, each field***

***Fee includes 10 games, sanctioning fee (annual fee) and a final tournament. All subsequent registration fees will be \$360.00.

****Lessee of Field A has first rights to rent Youth Concession Building.

All fees quoted do not include applicable taxes. Taxes will be added unless a tax exemption certificate is provided at the time of reservation of fields.

*****Concession rental requires an additional \$50.00 damage & cleaning deposit refundable after inspection of facility. No frying oil is supplied with rental. Foods for sale are prohibited when concession building is rented.

Note: Individual user cards are \$25.00 per person, per year (renewable January 1), and \$15.00 for a partial year. They are needed to use softball fields only, Monday thru Friday from 8:00 am to 4:30 pm. Green spaces are open to the public at no charge subject to availability, Monday thru Friday from 8:00 am to 4:30 pm.

All tournament organizers provide equipment, goals, balls, and other items as needed. Tournament organizers shall provide liability insurance coverage naming Highlands County Board of County Commissioners as additional insured prior to start of event.

**Highlands County Building Division
501 South Commerce Avenue
Sebring, FL 33870
(863) 402-6643**

FY 22-23

Right to collect fees per: FL Statute 125.56(2) & 553.80

Starting Work without a Permit

Work without a permit: If any work is commenced without permit, the penalty will be double the permit fee or \$100.00, whichever is greater, and this penalty will be in addition to the permit fee which will be assessed.

Refund Policy

Please be aware that refunds will not be granted on requests involving:

- Permit fees of \$100.00 or less
- Permits which have expired
- Permits under which work has commenced
- Permits having a change of contractor
- Request received three months after permit issuance

Refunds Where Permits Will Not Be Used:

A full refund less \$100.00 or 50% of the permit fee, whichever is greater rounded to the nearest dollar, shall be granted to the permit holder providing:

- The department receives a written request from the permit holder requesting cancellation and refund.
- The permit holder submits with the request the original validated receipt; if the original validated receipt is not available, a copy of the cancelled check along with an affidavit stating which job location
- No work has been performed under the permit
- The permit is still valid
- The permit has not been revoked
- The refund request is received within 90 days after permit issuance
- The cost of the permit exceeded \$100.00

Refunds of Overcharge

For refunds of an overcharge of permit fees, the following must be submitted:

- Letter from the permit holder requesting a refund explaining the overcharge
- Copy of the validated permit card
- The permit is still valid
- The permit has not been revoked

Full Refunds

Full refunds are granted only in cases where an error has occurred on the part of the department, such as in cases where the permit is issued for work outside the jurisdiction of the building department. Refunds are not given on duplicated permits submitted/issued by the contractor and/or owner.

Where to direct your refund request:

Highlands County Building Division
501 S. Commerce Ave.
Sebring, FL 33870

Cancellation Policy

Cancellations Where No Work Has Been Performed

In order to cancel a permit where the work will not be taking place, the following must be submitted:

- Letter from the contractor or permit holder requesting permit cancellation and stating no work has been performed.
The letter must include the permit number, job address, reasons for cancellation and a contact name and telephone number. If the contractor is no longer available or unwilling to submit the letter, **the request can be made by the property owner**. If the permit is valid at the time of request for cancellation and the permit holder is not submitting the request, then the property owner will be required to complete a hold harmless letter. Please note that in cases where a hold harmless letter is required, there will be a 10-working day waiting period prior to cancellation. Additionally, the department will notify all interested parties (original permit holders and all subsidiary permit holders) of the cancellation request.
- Original validated permit
- Job set of plans (if applicable)

Following the receipt of your letter, the department will verify that no work was performed.

- If the department determines no work was performed, the permit will be cancelled.
- If work has started but is not complete, you will be required to obtain a new permit and proceed with the mandatory inspections. Failure to do so may result in the issuance of a civil violation notice or ticket requiring payment of a fine and correction of the violation.

Cancellations Where Work Has Been Performed

A letter from the contractor requesting permit cancellation and stating all work that has been performed, to include the permit number, job address, reasons for cancellation and a contact name and telephone number. Upon receiving this information, the permit will be put on hold. An inspection will be performed to verify the work in place has received all the required inspections. Following the performance of the inspection, the permit will be cancelled.

If the contractor is no longer available or unwilling to submit the letter, the request can be made by the property owner. The owner of the property will need to submit a Hold Harmless Letter Form. The Hold Harmless Letter needs to be signed by the owner of the property and in cases where the change is for a subsidiary permit, then by the general contractor as well. The signatures must be notarized.

The Hold Harmless Letter and the application from the new contractor must be submitted to the Building Department. There will be a 10-working day waiting period for the change of contractor to become effective. Please refer to the Building Department Fee Schedule for applicable fees.

Where to Direct Your Request to Cancel a Permit:

Highlands County Building Division
501 S. Commerce Ave.
Sebring, FL 33870

Request to Surrender Permits Where the Contractor/Qualifier Is No Longer Going to Perform Work on the Project

A contractor who is no longer going to perform work on a project must send the department a letter advising of this fact and include a copy of the permit. The letter must include the permit number, job address and an explanation as to why the permit is being surrendered. In the case of the qualifying agent separating from the employ of the contractor, you must also provide a copy of the change of qualifying agent. A hold will be placed under the permit to prevent inspections until the owner has completed the hold harmless process to change the permit into the name of the new contractor.

Cancellations When the Owner Will Hire a New Contractor

The owner of the property will need to submit a Hold Harmless Letter Form. The Hold Harmless Letter needs to be signed by the owner of the property and in cases where the change is for a subsidiary permit, then by the general contractor as well. The signatures must be notarized.

The Hold Harmless Letter and the application from the new contractor must be submitted to the Building Department. There will be a 10-working day waiting period for the change of contractor to become effective. Please refer to the Building Department Fee Schedule for applicable fees.

Where to Direct Your Request to Surrender a Permit:

Highlands County Building Division
501 S. Commerce Ave.
Sebring, FL 33870

Highlands County Building Division
501 S. Commerce Ave.
Sebring, FL 33870
Hold Harmless Application

Date: _____

Property located at (address and legal description) _____

As legal owner of subject property, I request the cancellation of permit number (in full) _____, issued to (name of previous permit holder) _____

_____ (Mailing address) _____

_____ on (date) _____

for the following reason _____

Date of last inspection _____

I no longer authorize the previous permit holder to proceed with the work covered by the permit. I hereby apply as owner, builder or authorize (new Contractor)

_____ to apply for such permits to complete the construction on subject property.

I agree to hold Highlands County, its agents and authorized personnel harmless and relieve them from any responsibility or liability for any legal action or damage, cost or expense (including attorney's fee) resulting from the cancellation of the existing permit or the issuance of a new permit. I furthermore assume responsibility for the correction, if required, of work performed under the permit for which I am requesting cancellation.

Owner

State of Florida
County of _____

The person whose signature appears above, deposes that he/she is the legal owner of the above property.

Sworn to and subscribed before me
This _____ day of _____, 20____
By _____

Notary

Contractor

State of Florida
County of _____

The person whose signature appears above, deposes that he/she is the legal owner of the above property.

Sworn to and subscribed before me
This _____ day of _____, 20____
By _____

Notary

Plans Review

All applications for building plan approvals will be accompanied by the appropriate number of drawings and specifications and a non-refundable fee will be collected based upon the following fee schedule:

One & Two-Family Dwellings	\$0.10 per sq. ft
Garages, Additions, & Accessory Structures	\$0.10 per sq. ft.
Mobile homes, docks, seawalls, non-master filed hurricane shutters, and any structure that requires a plan review and does not fall in another category	\$15.00
No charge for roofs, fences, master filed hurricane shutters, prefabricated sheds, and companion electric, plumbing and mechanical.	N/C
Pool Cages & Screen Enclosures	\$30.00
Solar	\$40.00
Master File	\$0.10 per sq. ft.
Repetitious Submittal	\$100.00

All Other Building Occupancies

0-10,000	\$55.00
10,001-25,000	\$85.00
25,001-50,000	\$160.00
50,001-100,000	\$260.00
100,001-500,000	\$500.00
500,001-1,000,000	\$900.00

The fee shall be determined by the amount over one million applied to the chart and added to the fee.

NOTE: Six months after plans have been approved for permit issuance, or notification to applicant that plans require additional information or revisions, plans will be discarded, and applicant will be required to resubmit plans and pay another submittal fee. No extensions will be granted.

Construction Valuation Fees

Up to 1,000.00	\$75.00
1,001 thru 25,000	\$75.00 + \$3.00 per thousand or fraction thereof
25,001 thru 100,000	\$147.00 + \$2.00 per thousand or fraction thereof
100,000+	\$297.00 + \$1.50 per thousand or fraction thereof

Residential Applications are based on the construction cost of the residence being \$90.00 per square foot or confirmed contract price.

Commercial Applications are based on the construction cost of the commercial structure being \$150.00 per square foot or confirmed contract price.

Miscellaneous Fees

Minimum permit fees for signs, fences, walls, roofing, demolitions, etc.	\$75.00
Permit re-issuance fee for Commercial, 1&2 Family, Mobile Homes	\$175.00
Permit re-issuance fee for additions, alterations & accessory structures	\$75.00
BCIS/FBC Surcharge (Effective 7-1-17 Section 553.721 & Section 468.631)	Minimum \$2.00 or 1.5% of permit fee
DCA/DBPR Surcharge (Effective 7-1-17 Section 553.721 & Section 468.631)	Minimum \$2.00 or 1.5% of permit fee
Pre-move inspection fee (each occurrence)	\$50.00
Permit to move a building or structure (includes connection of utilities)	\$190.00
Power Company Reconnection Permit	\$60.00
Property Search Confirmation Response per property	\$4.00
Certificate of Occupancy	\$10.00
Certificate of Completion	\$10.00
Re-inspection fee (each occurrence)	\$50.00
Change in Contractor	\$175.00
Copies	\$0.15 ea
Computer Reports per page	\$0.55 ea
Copy of Construction Plans	\$4.00

Roofing Permits

Shingle price per square	\$115.00 or confirmed contract
Metal price per square	\$150.00 or confirmed contract

Roofing Permits (Continued)

Multiply number of squares by price per square for valuation then apply to fee schedule.

Up to 1,000.00	\$75.00
1,001 thru 25,000	\$75.00 plus \$3.00 per thousand or fraction thereof
25,001 thru 100,000	\$147.00 plus \$2.00 per thousand or fraction thereof
100,001 and up	\$297.00 plus \$1.50 per thousand or fraction thereof
Minimum permit	\$75.00
Certificate of completion	\$10.00

*NOC must be recorded and a certified copy on file for all work valued \$2,500.00 or greater.

**If the number of squares is misrepresented on the building permit application, the Building Inspector may issue a stop work/red tag. Prior to proceeding the contractor or owner will need to correct the permit application to reflect the correct number of squares, pay any additional fees and record a notice of commencement before work can recommence.

Mobile Home Fees

Parking Fee	\$100.00
Electrical	\$30.00
Plumbing	\$30.00
Mechanical	\$30.00
Certificate of Occupancy	\$10.00

Residential Plan Review Fees

All applications for building plan approvals will be accompanied by the appropriate number of copies of drawings and specifications and a non-refundable fee will be collected based upon the following fee schedule.

One & Two-Family Dwellings	\$0.10 per sq. foot
Mobile Homes, Vinyl Siding Windows, Doors, etc.	\$15.00
Repetitious Submittal	\$100.00

Mechanical Fees

Minimum permit fee	\$75.00
Fee for each thousand or fraction thereof	\$5.00

For Repair or replacement of an existing heating or air conditioning system in an amount less than \$7,500.00 a notice of commencement is not required.

Plumbing Fees

Minimum permit fee	\$75.00
All fixtures	\$4.00
Drain or tap	\$4.00
Sewer Pipe	\$4.00
Water heater or vent	\$4.00
Installation, alteration, repair	\$4.00

Irrigation Permit Fees

The same cost as building permits.

Swimming Pool Fees

The same cost as building permits.

Electrical Permit Fees

Electrical permit fees are based upon the total amperage of the service required to meet the need of all the fixtures.

1 Phase 120/240 Volt

0 to 100	\$75.00
101 to 150	\$80.00
151 to 200	\$85.00
201 to 400	\$105.00
401 to 600	\$155.00
601 to 800	\$205.00
801 to 1,000	\$255.00
Over 1,001	\$155.00*

3 Phase 208 or 240 Volt

0 to 100	\$92.00
101 to 150	\$100.00
151 to 200	\$118.00
201 to 400	\$152.00
401 to 600	\$238.00
601 to 800	\$325.00
801 to 1,000	\$412.00
Over 1,001	\$238.00*

3 Phase 480 Volt

0 to 100	\$144.00
101 to 150	\$160.00
151 to 200	\$196.00

3 Phase 480 Volt (Continued)

201 to 400	\$264.00
401 to 600	\$436.00
601 to 800	\$610.00
801 to 1,000	\$784.00
Over 1,001	\$610.00*

*Over 1,000 charge fee per each additional thousand amperes of fraction thereof: take amp $\div$ 100 then multiply by 83.54166. Change in service: The fee shall be determined by the difference between the new service amperage and the previous service amperage, which is then applied to the chart.

NOTE: Temporary Service or E-TUG.....\$35.00

Change in service: The fee shall be determined by the difference between the new service amperage and the previous service amperage which is then applied to the chart.

Contractor Registration Fees

General & Building Contractors	CR4	\$100.00
Residential Contractors	CR3	\$75.00
Contractors address under Chapter 489 F.S.	CR3	\$75.00
Sheet metal, Roofing Contractor, Air Condition Contractor	CR3	\$75.00
Mechanical Contractor, Commercial Pool Contractor, Residential Pool Contractor	CR3	\$75.00
Swimming Pool Service Contractor, Plumbing Contractor, Electrical Contractor	CR3	\$75.00
Specialty Contractor	CR2	\$50.00
Journeyman	CR05	\$25.00
Inactive (go from inactive to active the \$30 will be subtracted from the registration fee)	CR5 - 489 CR6 -Specialty CR7 – Gen/Bldg.	\$30.00
Handy Person Registration	0033	\$50.00
Unlicensed Activity Fee (to be assessed on all registration renewals and original licensure)	CAF	\$5.00

Late registration is double the original amount! A grace period of 90 days is given from September 30th.

Board Review.....\$25.00

Letter of Reciprocity.....\$25.00

**Electrical Permit on Additions Only or Equipment Replacement
Application
Highlands County, Florida
Phone (863)402-6643**

Permit No.

Owner:

Job Location:

Electrical Contractor:

Building Contractor:

Number		Price	Fee
	Outlets, Switches and Lights 120V, 15 & 20 A	\$0.50	
	Sub Feed panel each	\$5.00	
	Equipment circuit up to 30A	\$1.00	
	More than 30A up to 60A	\$2.00	
	Over 60A	\$5.00	
	Water Heaters	\$1.00	
	Dryer	\$1.00	
	Dishwasher	\$1.00	
	Disposal	\$1.00	
	Electric Range	\$1.00	
	Cook top	\$1.00	
	Oven	\$1.00	
	Exhaust Fan under ¼ HP	\$0.50	

	Exhaust Fan over ¼ HP	\$1.00	
	Generator up to 22 kw	\$5.00	
	More than 22 kw up 45 kw	\$10.00	
	Greater than 45 kw	\$15.00	
	Power Transformer up to 10 KVA	\$5.00	
	Each Additional 10 KVA or fraction thereof	\$1.00	
	Change in Service location without amperage	\$15.00	
	Installation of Equipment regardless of amperage. Type of equipment being installed: _____	\$15.00	
1	Writing Permit	\$75.00	\$75.00
	Certificate of Completion (If stand-alone permit)	\$10.00	
	Subtotal		
1	State Surcharge (2.5% of total fees or minimum \$4.00)		

I hereby certify that the above information is correct, and that said work will be in conformance with the National Electrical Code in force and all other applicable codes.

Date: _____ Contractor or Owner: _____ **Total Fee:** _____
Competency Card # _____ State Number: _____

Valuation Fee Schedule

Valuation	Fee	Valuation	Fee	Valuation	Fee	Valuation	Fee
1,000	\$75.00	26,000	\$149.00	51,000	\$199.00	76,000	\$249.00
2,000	\$78.00	27,000	\$151.00	52,000	\$201.00	77,000	\$251.00
3,000	\$81.00	28,000	\$153.00	53,000	\$203.00	78,000	\$253.00
4,000	\$84.00	29,000	\$155.00	54,000	\$205.00	79,000	\$255.00
5,000	\$87.00	30,000	\$157.00	55,000	\$207.00	80,000	\$257.00
6,000	\$90.00	31,000	\$159.00	56,000	\$209.00	81,000	\$259.00
7,000	\$93.00	32,000	\$161.00	57,000	\$211.00	82,000	\$261.00
8,000	\$96.00	33,000	\$163.00	58,000	\$213.00	83,000	\$263.00
9,000	\$99.00	34,000	\$165.00	59,000	\$215.00	84,000	\$265.00
10,000	\$102.00	35,000	\$167.00	60,000	\$217.00	85,000	\$267.00
11,000	\$105.00	36,000	\$169.00	61,000	\$219.00	86,000	\$269.00
12,000	\$108.00	37,000	\$171.00	62,000	\$221.00	87,000	\$271.00
13,000	\$111.00	38,000	\$173.00	63,000	\$223.00	88,000	\$273.00
14,000	\$114.00	39,000	\$175.00	64,000	\$225.00	89,000	\$275.00
15,000	\$117.00	40,000	\$177.00	65,000	\$227.00	90,000	\$277.00
16,000	\$120.00	41,000	\$179.00	66,000	\$229.00	91,000	\$279.00
17,000	\$123.00	42,000	\$181.00	67,000	\$231.00	92,000	\$281.00
18,000	\$126.00	43,000	\$183.00	68,000	\$233.00	93,000	\$283.00
19,000	\$129.00	44,000	\$185.00	69,000	\$235.00	94,000	\$285.00
20,000	\$132.00	45,000	\$187.00	70,000	\$237.00	95,000	\$287.00
21,000	\$135.00	46,000	\$189.00	71,000	\$239.00	96,000	\$289.00
22,000	\$138.00	47,000	\$191.00	72,000	\$241.00	97,000	\$291.00
23,000	\$141.00	48,000	\$193.00	73,000	\$243.00	98,000	\$293.00
24,000	\$144.00	49,000	\$195.00	74,000	\$245.00	99,000	\$295.00
25,000	\$147.00	50,000	\$197.00	75,000	\$247.00	100,000	\$297.00

Over 100,000, fee is \$297.00 plus \$1.50 per thousand thereafter or fraction thereof.

**Highlands County Fire Rescue
Emergency Medical Service (EMS)
4506 Kenilworth Blvd.
Sebring, FL 33872
(863) 402-6630**

FY 22-23

Service Type	Fee
BLS Base Rate (IV or less, including glucose check w/o ALS assessment or procedure/treatment)	\$600.00
ALS 1 Base Rate (ALS assessment; ALS procedure, excl. IV only)*	\$650.00
ALS 2 Base Rate*	\$750.00
SCT - Specialty Care Transport (requires a nurse to ride-a-long)	\$1200.00
Mileage (per loaded mile)	\$15.00
Treatment Only, No Transport	\$75.00
Refusal (for habitual abuse of the system, administrative discretion)	\$400.00
Stemi/Cath Lab ALS Standby Rescue / per hr. / min. 2 hrs. (Billed to Hospital)	\$200.00
ALS or BLS Detail Unit / per hr. / min. 2 hrs.	\$130.00
Detail Cart, SUV or Pickup (Vehicle Only) / per hour	\$66.00
Firefighter EMT or Paramedic / per hour. / min. 2 hours	\$32.00
Fire Watch / per hour / min. 2 hours	\$30.00
Fire Rescue Supervisor or Command / per hour	\$45.00

Treatment/Transport to Landing Zone will be charged appropriate base rate plus a minimum of one (1) mile

*ALS 2 Base Rate:

- I. At least three administrations of medications
 - a. Medications **must** be by IV push, bolus, or infusion.
 - b. Three administrations of the SAME medication qualify for the 3 medications rule.
 - c. The following medications DO NOT qualify for the 3-medication rule:
 - i. Crystalloid, Hypotonic or Hypertonic solutions
 - ii. D5W
 - iii. Normal Saline
 - iv. Ringer's Lactate
 - v. Oxygen
 - vi. Aspirin

OR

- II. One of the following procedures:
 - a. Manual defibrillation/cardioversion
 - b. Endotracheal Intubation
 - c. Central venous IV line
 - d. Cardiac pacing
 - e. Chest decompression
 - f. Surgical airway
 - g. Intraosseous line

All other emergency and non-emergency transports are billed to the patient at the usual rate.

**Highlands County Fire Rescue
Fire Prevention
4506 Kenilworth Blvd.
Sebring, FL 33875
(863) 402-6630**

FY 22-23

Pre-Inspection

Pre-Inspection	\$25.00

Routine Fire Inspections*

The first re-inspection is free. Each subsequent re-inspection will be billed at twice the inspection charge.

Number of Square Feet	Normal Fee	Re-Inspection Fee
Up to 5,000	\$25.00	\$50.00
5,001 – 10,000	\$30.00	\$60.00
10,001 – 15,000	\$35.00	\$70.00
15,001 – 20,000	\$40.00	\$80.00
20,001 – 25,000	\$45.00	\$90.00
25,001 – 30,000	\$50.00	\$100.00
30,001 – 35,000	\$55.00	\$110.00
35,5001 – 40,000	\$60.00	\$120.00
40,001 – 45,000	\$65.00	\$130.00
45,001 – 50,000	\$70.00	\$140.00
50,001 – 55,000	\$75.00	\$150.00
55,001 – 60,000	\$80.00	\$160.00
60,001 – 65,000	\$85.00	\$170.00
65,001 – 70,000	\$90.00	\$180.00
70,001 – 75,000	\$95.00	\$190.00
75,001 – 80,000	\$100.00	\$200.00
Above 80,001	\$105.00	\$210.00

Certificate of Occupancy Inspections

Number of Square Feet	Normal Fee	Re-Inspection Fee
Up to 5,000	\$25.00	\$50.00
5,001 – 10,000	\$30.00	\$60.00
10,001 – 15,000	\$35.00	\$70.00
15,001 – 20,000	\$40.00	\$80.00
20,001 – 25,000	\$45.00	\$90.00
25,001 – 30,000	\$50.00	\$100.00
Above 30,000	\$55.00	\$110.00

Miscellaneous Fees

Department of Children and Families Service*	\$25.00
For Certificate of Construction Plan	\$25.00-\$110.00
Sprinkler Systems, Standpipes and Smoke Alarms	\$25.00
Pre-Review of Construction Plan	\$20.00 per page
Construction Plan Review	\$20.00 per page
Revision of Construction Plans	\$20.00 per page
Sparkler Permit	\$30.00
Public Fireworks Display Permit	\$100.00
Tent Permit	\$30.00
Fire Safety Program Fee*	*\$5.00 per occupational License

***Effective: May 27, 2003 (Per Resolution 02-03-132) - Currently the fees for Routine Fire Inspections, Department of Children and Families Services Inspections, and the Fire Safety Program Fees, are not being collected.**

**Highlands County Fire Rescue
Fire Assessment
4506 Kenilworth Blvd.
Sebring, FL 33875
(863) 402-6630**

FY 22-23

Service Type	Fee
Fire Truck / per hr.	\$156.00
Aerial Ladder / per hr.	\$180.00
Brush Truck or Tender / per hr.	\$121.00
Supervisor / per hr.	\$45.32

**Highlands County Engineer
505 South Commerce Avenue
Sebring, FL 33870
(863) 402-6877**

FY 22-23

Starting Work without a Permit

Work without a permit: If any work is commenced without permit, the penalty will be a \$100.00 fee. This penalty will be in addition to the permit fee which will be assessed.

Refund Policy

Please be aware that refunds will not be granted on requests involving:

- Permit fees of \$70.00 or less
- Permits which have expired
- Permits under which inspections were made and/or work has commenced
- Permits having a change of contractor
- Request received after 48 hours for an Existing Driveway Permit, or three months after permit issuance for new construction

Refunds Where New Construction Permits Will Not Be Used:

A full refund less \$100.00 or 50% of the permit fee, whichever is greater rounded to the nearest dollar, shall be granted to the permit holder providing:

- The department receives a written request from the permit holder requesting cancellation and refund, must include the permit number and/or job location
- The permit holder submits with the request a copy of the original validated receipt; if the original validated receipt is not available, a copy of the cancelled check or financial statement will be accepted
- No work has been performed under the permit
- The permit is still valid
- The permit has not been revoked
- The refund request is received within 90 days after permit issuance
- The cost of the permit exceeded \$100.00

Refunds of Overcharge

For refunds of an overcharge of permit fees, the following must be submitted:

- Letter from the permit holder requesting a refund explaining the overcharge, which must include the permit # and/or job location
- Copy of the original validated receipt; if the original validated receipt is not available, a copy of the cancelled check or financial statement will be accepted
- The permit is still valid
- The permit has not been revoked

Full Refunds

Full refunds are granted only in cases where an error has occurred on the part of the department, such as in cases where the permit is issued for work outside the jurisdiction of the Engineering Department. Refunds are not given on duplicated permits submitted/issued by the contractor and/or owner.

Where to Direct Your Refund Request:

Highlands County Engineering Department
505 S. Commerce Ave.
Sebring, FL 33870
driveway@highlandsfl.gov

Comprehensive Plan Map Amendments

Small Scale Map Amendment

Pre-Application Conference (Optional)	\$150.00
Concurrency Traffic Analysis Review	\$80.00

Large Scale Map Amendment

Pre-Application Conference	\$200.00
Concurrency Traffic Analysis Review	\$120.00

Developments Within Adjacent Municipality

Concurrency Review of Municipality

Small Projects w/traffic analysis by County Engineer	Fee Waived
Minor Project w/ Minor Traffic Impact Analysis (TIA)	\$300.00
Major Project w/ Major Traffic Impact Analysis (TIA)	\$500.00
Pre-Application Conference - Major Traffic Impact Analysis (TIA) (Mandatory)	\$150.00
Off-Site Construction Plans Review – Minor (per sheet)	\$500.00
Off-Site Construction Plans Review – Major (per sheet)	\$500.00
Commercial Driveway – Roadway Construction (Small)	\$300.00
Commercial Driveway – Roadway Construction (Minor)	\$500.00
Commercial Driveway – Roadway Construction (Major)	\$500.00

Developments Within the Unincorporated Areas

Concurrency Review of Unincorporated

Small Project w/Analysis by County Engineer	\$300.00
Project w/ Minor Traffic Impact Analysis (TIA)	\$400.00
Project w/ Major Traffic Impact Analysis (TIA)	\$600.00
Pre-Application Conference- Major Traffic Impact Analysis (TIA) (Mandatory)	\$150.00

Development of Regional Impact

Base Fee	\$3,000.00
Additional Charge per Acre over 400 Acres	\$5.00
Substantial Deviation (DRI)	\$1,000.00
Annual Review Fee	\$300.00
Variance Requests to Land Development Regulations	\$350.00

Flood Hazard Development

Flood Hazard Development Permit	\$500.00

Improvement (Development) Plans Review

Improvement Plans Review (Per Sheet)	\$500.00
Revision of Previously Approved Improvement Plan (Per sheet)	\$350.00

Planned Development District Review

Base Fee	\$3,000.00
Additional Charge Per Acre Over 400 Acres	\$5.00

Post Approval Revisions Review/Text Amendments	\$1,000.00
Annual Review Fee	\$300.00

Commercial Development

Preliminary Site Plan Review (Per sheet)	\$500.00
Final Site Plan Review (Per sheet > 11x 17)	\$500.00
Final Site Plan Review (Per sheet on 11x17, 4 sheet minimum)	\$125.00
Commercial Driveway (Connection) Permit	\$800.00
Revision of Previously Approved Preliminary or Final Plan (Per sheet)	\$350.00
Site Plan Exemption	\$400.00

Master Park Plan

RV and Mobile Home Parks Review (Per sheet)	\$500.00

Preliminary Plat Review

(Some Commercial Development May Follow These Procedures)

Control Point Monuments	\$7.00
1-50 Property Corners, Permanent Control Points/Monuments	\$700.00
Each Additional 1-50 Corners, Permanent Control Points/Monuments	\$300.00

Final Plat Review and Field Locate All Corners

(Some Commercial Development May Follow These Procedures)

1-50 Property Corners, Permanent Control Points/Monuments	\$700.00
Each Additional 1-50 Corners, Permanent Control Points/Monuments	\$300.00

Mining Permits

Base Fee, Plan Review (Per sheet)	\$500.00
Per Mining Acre	\$10.00
Annual Review Fee	\$500.00

Residential Driveway Permit

(All with Grades Set)

New Driveway, One Access	\$250.00
Existing Driveway Inspection	\$80.00
Conversion, Existing Driveway to New Driveway, One Access	\$180.00
New Driveway, Two Access Points	\$280.00
Renewal of Expired Permit	\$70.00
Resetting of Grade Stakes	\$80.00
Re-Inspection of Finals	\$80.00
Pre-pour Re-Inspection	\$80.00
Ditch Closure/Modification (Includes Grades)	\$400.00
Road Damage (Per square yard)	\$90.00
Red Tag Fee	\$100.00
Repair or Replacement of Driveway	\$150.00

Right of Way Use Permits

Temporary Use	\$400.00
Temporary Road Closure (TTC Required)	\$150.00
Temporary Road Closure (No TTC Required)	\$50.00

Other Right-Of-Way Construction	\$400.00
General Utility Permit	\$400.00
House Moving Permit	\$400.00
Unauthorized work within the Right-Of-Way (plus restoration)	\$1,000.00
Visibility Triangle Review	\$25.00

Vacation of Right-of-Way or Easements

Vacation of Right-of-Way	\$800.00
Vacation of Right-of-Way Due to Existing Encroachments	\$1,000.00
Vacation of Easement	\$500.00
Vacation of Easement Due to Existing Encroachments	\$600.00
Vacation of Plat	\$800.00

GIS/Addressing

Addressing – New Construction (Non-County Initiated) Other than New Development	\$25.00
Address Verification (Non-County Initiated)	\$10.00
Renaming Roadway (Private and Public)	\$150.00
Readdressing of changed Site Plan/Plat	\$150.00
Addressing Fee – Commercial Platting- First 10 addresses (To be charged at the time addresses are initially assigned to the development)	\$15.00 per
Each additional address	\$5.00 per

Media Processing, Manuals & Standards Cost

Land Development Regulations (Hard Copy)	\$75.00
Technical Standards Manual (Hard Copy)	\$25.00
Aerial Map	\$5.00
Highlands County Road Map	\$1.50
Map of Roads Maintained by Highlands County	\$50.00

Copies/Prints (All)

Letter Size (F.S. 119.07)	\$0.15
Legal Size (F.S. 119.07)	\$0.15
11X17 Copies	\$0.25
Two Sided- Letter Size (F.S. 119.07)	\$0.20
Two Sided- Legal Size (F.S. 119.07)	\$0.20
Two Sided- 11 x 17	\$0.30

Plots, Including Color

Up to 42", Per Sheet	\$5.00
In excess of 42", Per Sheet, Up to 120" Long	\$10.00

Digital Analysis, Overlay and Associated Manual Work

Minimum Charge (One hour)	\$75.00
Additional Hours	\$30.00

Electronic Database and Digital Map Files

(Per Hour)

Minimum Charge (One hour)	\$25.00
Additional Hours	\$30.00
Computer Time (Per hour)	\$25.00
Staff Time (Per hour)	\$25.00

Highlands County Traffic Operations
4330 George Blvd.
Sebring, FL 33875
(863) 402-6536

FY 22-23

Traffic Cones

36" FDOT Traffic Cones with Reflective Collars	\$.25/day	\$1.75/week

Barricades

36" Type II Barricade	\$.35/day	\$2.45/week
36" Type II Barricade with Traffic Sign	\$.35/day	\$2.45/week
36" Type II Barricade with 24" x 30" Detour Sign Right	\$.35/day	\$2.45/week
36" Type II Barricade with 24" x 30" Detour Sign Left	\$.35/day	\$2.45/week
72" Type II Barricade with 18" x 48" Detour Sign Right	\$.35/day	\$2.45/week
72" Type II Barricade with 18" x 48" Detour Sign Left	\$.35/day	\$2.45/week
72" Type II Barricade with 38" x 48" Road Closed Sign	\$.35/day	\$2.45/week

Signs

48" Advanced Placed Road Closed Ahead Sign on Stand	\$.40/day	\$2.80/week
48" Advanced Placed Detour Ahead Sign on Stand	\$.40/day	\$2.80/week
48" Road Closed Ahead ½ mile Sign on Stand	\$.40/day	\$2.80/week
48" Road Closed Ahead 1-mile Sign on Stand	\$.40/day	\$2.80/week
48" Detour Ahead ½ mile Sign on Stand	\$.40/day	\$2.80/week
48" Detour Ahead 1-mile Sign on Stand	\$.40/day	\$2.80/week

48" Road Work Ahead Sign on Stand	\$.40/day	\$2.80/week
48" Left Lane Closed Legend Sign on Stand	\$.40/day	\$2.80/week
48" Left Lane Closed Symbol Sign on Stand	\$.40/day	\$2.80/week
48" Right Lane Closed Legend Sign on Stand	\$.40/day	\$2.80/week
48" Right Lane Closed Symbol Sign on Stand	\$.40/day	\$2.80/week

Arrow Boards

Arrow Board Trailer (Government Agency Only)	\$25.00/day	\$175.00/wk

Message Boards

PCMS Message Board (Installed & Removed by HCTO) Labor & Equipment Rates Apply in addition to rental fee	\$25.00/day	\$175.00/wk

Portable Light Station

Portable Light Station (Government Agency Only)	\$25.00/day	\$175.00/wk

Heartland Library Cooperative

FY 22-23

General Fees

Description	Cost
3 Month Non-Residential Library Card	\$10.00
6 Month Non-Residential Library Card	\$20.00
12 Month Non-Residential Library Card	\$30.00
Resident Library Card	FREE
Collection Agency Fee	\$10.00
Processing Fee/Replacements	\$5.00 each
Processing Fee/Damaged Material	Cost of replacement plus \$5.00 processing
Replacement Library Card	\$2.00
Copies, B&W 8 x 11	\$0.25 each
Copies, Color 8 x 11	\$1.00 each
Copies, legal sized	\$0.25 each
Guest Pass for Public Access Computers	\$2.00 per hour
Guest Pass for Wireless Access	FREE
Computer Printouts, B&W	\$0.25 each
Computer Printouts, Color	\$1.00 each

Late Fees

Description	Cost
Audio Cassette, Kits, Music CD	\$0.25 per day
Audio CD Sets	\$1.00 per day
Video Cassette	\$0.25 per day
DVD	\$1.00 per day
Video Game	\$1.00 per day
Books	\$0.25 per day
Periodicals	\$0.25 per day
Pink Cart Books	\$1.00 per day
Playaways	\$1.00 per day
Maximum Fine Per Item	\$50.00

Estimated Replacement Costs

Description	Default
Cassette Audiobook	\$50.00/set or \$9.00/per tape
CD Audiobook	\$60.00/set or \$9.00/per CD
Computer Software	\$25.00
DVD Set	\$60.00
DVD Single	\$18.00
Easy Board Book	\$ 8.00
Easy Book	\$17.00
Hardback Book	\$25.00
J Cassette Audiobook	\$50.00
J CD Audiobook	\$60.00
J DVD	\$18.00
J Hardback Book	\$17.00
J Mass Market PBK	\$5.00
J Music CD	\$20.00
J Trade PBK	\$10.00

Description	Default
J VHS	\$18.00
Magazine	\$5.00
Mass Market PBK	\$ 8.00
Music CD	\$20.00
Reference	\$60.00
Trade PBK	\$16.00
VHS	\$18.00
Video Game	\$48.00
YA Cassette Audiobook	\$50.00
YA CD Audiobook	\$60.00
YA DVD	\$18.00
YA Hardback Book	\$17.00
YA Mass Market PBK	\$5.00
YA Trade PBK	\$10.00
YA VHS	\$30.00

**Highlands County Road and Bridge
Department 4344 George Blvd.
Sebring, FL 33875
(863) 402-6529**

FY 22-23

Mechanic Shop Rate	\$43.54 per hr.

**Highlands County Development
Services Department
501 S. Commerce Ave
Sebring, FL 33870
Planning – (863) 402-6650
Zoning – (863) 402-6638**

FY 22-23

Rural Land Stewardship (RLS)	TBD (To Be Determined)
Development of Regional Impact (DRI)	\$21,800.00
Zoning Change	\$1,950.00
Large Scale Comprehensive Plan (LSCP) Amendment	\$2,025.00
Small Scale Comprehensive Plan (SSCP) Amendment	\$1,500.00
PD (Planned Development District) Amendment (minor amendment excluded)	\$1,950.00
Special Use Permit	\$2,925.00
FUD (Flexible Development District) Amendment (minor amendment excluded)	\$1,950.00
Revision of legal on resolution, ordinance, or ad when applicant provides revised legal	\$1,375.00
Concurrency Traffic Analysis Reviews for LSCP and SSCP Amendment	Contact Engineering Dept.
Special Exception Application	\$975.00
Special Exception Application for a Tower	\$1,300.00
Special Exception Application for Goats, Hogs, Sheep, and Chickens	\$0.00
Variance Application	\$650.00
Notice Requirements (zoning changes, LSCP, SSCP, variances, Special Use Permit, and special exceptions and the like)	Actual or pro-rated expense for public notice requirements depending on the application
Environmental Clearance Report Processing Fee (> 2 acres w/ impact)	\$425.00

Environmental Exemption Fee

This fee is collected with other building permit fees for projects that would otherwise have to go through Environmental Clearance even though preparation of the Environmental Clearance report would be unnecessary.

For each Residential Dwelling Unit*	\$130.00
For each Commercial/Industrial Building Permit*	\$325.00

*No Environmental Exemption Fee will be collected on building permits to replace existing mobile homes and residential dwellings on their original lot or for constructing accessory in unoccupied structures, or remodeling or adding to existing structures.

Development Review Fees

Developer Requested Conference**	\$400.00
Plat Review (Preliminary Plat and Final Plat, each)	\$275.00
Master Park Plan Review (Preliminary and Final, each)	\$275.00
Vacation of Plat	\$175.00
Vacation of Easement	\$130.00
Road (Vacation) Closures	\$130.00
Site Plan Review	\$425.00

Development Agreement Legal Review Fee: Actual cost incurred by the legal review and services rendered by the Board Attorney and/or other law firm or service for this purpose.

**In an effort to better serve the people, Highlands County Planning and Zoning Staff believe effective communication early in the planning process prevents expensive setbacks later in the process. To this regard, two coordination meetings are available to facilitate effective communication between developer and staff: a pre-application meeting and an application review meeting. It is most beneficial to meet with the Highlands County Planning and Zoning Staff to review a proposal for basic conformity with county land use regulations. The pre-application meeting does well to circumvent routine problems that would otherwise cause delay and added expense. Prior to submitting the application, an application review meeting is also highly recommended to ensure the package is complete and as detailed as possible. There are no fees for the pre-application meeting or the application review meeting. All meetings requested by the developer after the pre-application meeting (excluding the application review meeting) or after an application is submitted qualify as a developer requested conference.

Special Approval

Special Event Permit Simple	\$50.00
Special Event Permit General	\$100.00
Car Tent Sales Permit	\$500.00
Off-Premise Sales of Merchandise Permit	\$200.00
Beverage License Review	\$150.00
Temporary Beverage License (1 to 3 days permit) Review	\$25.00
Administrative Waiver	\$150.00

Amusements

Bingo	\$130.00
Bingo – nonprofit – no fee for a temporary permit (1 to 3 days)	\$ 0.00
Carnival and Exhibition	\$325.00
Rodeo	\$200.00
Palm Reading	\$325.00

Building Permit Review

Boat Dock/Boat House	\$40.00
Permit Review-New Structures	\$65.00
Shed, Carport, Driveway, Slab, Screen Room, Garage, Additions, Swimming Pools, and the like	\$40.00
Form Board, Fence and Seawall	\$20.00
CO (Certificate of Occupancy) Review	\$20.00

Exempt from Planning and Zoning review: re-roof, interior remodel with no change in use, window replacement size for size, hurricane shutters, siding, and garage door.

Nuisance Abatement Fees

Standard Abatement (\$25.00 per hour)	TBD (To Be Determined)
Noticing, Abatement involving asbestos (cost of the Asbestos Survey includes an additional fee)	Fees Vary
Open Code Violations and/or Lien Confirmation Letter per Property	\$35.00

Document or Map Purchases

Zoning/FLUM (Future Land Use Map) Confirmation Letter per property	\$20.00
Zoning Text	per County policy
Comprehensive Plan (text)	\$35.00
Evaluation & Appraisal Report Document	\$125.00
Color Maps (each FLUM or other map)	\$20.00
Blueprint Maps (each FLUM or other map "32 x 32")	\$10.00
Blueprint Maps (each FLUM or other map "24 x 36")	\$5.00
Copies or Xerox charges – one sided	per County policy
Copies or Xerox charges – two sided	per County policy
Computer Discs with information	per County policy
Cassette tape – 90 minutes	per County policy
Computer Disc without information	per County policy
Garage Sale/Yard Sale Permit *	\$5.00
Community Garage Sale/Yard Sale Permit*	\$25.00

*Garage/Yard Sale Permits to be obtained and paid for at the Tax Collector's Offices.

Vesting Order Applications

Single Lots of Record	\$175.00
Subdivisions (under 26 units)	\$425.00
Subdivisions (26 or more units)	\$850.00
Commercial & Industrial Property	\$850.00
Appeals (deposit on account)	\$1,625.00

**Highlands County Solid Waste Management Center
Arbuckle Landfill – 12700 Arbuckle Creek Rd.
Sebring, FL 33870
(863) 402-7786**

FY 22-23

Type of Material	Landfill Tipping Fee
Animal Carcasses	\$75.00 per ton
Asbestos (Need 48-hour notice)	\$150.00 per ton
Battery Assist Fee	\$25.00 each
Class I (bagged) maximum of 10 bags	\$1.00 per bag
Class I Waste (Residential & Commercial) MSW	\$45.00 per ton
Construction & Demolition (C & D) Waste/Debris	\$25.00 per ton
Contaminated Load Additional Fee	\$50.00 each
Contaminated Recycling (Contracted Hauler)	\$22.50 per ton
Contaminated Soil (Less than 25 tons)	\$45.00 per ton
Contaminated Soil (Over 25 tons)	\$100.00 per ton
Equipment Assist Fee	\$50.00 each
Fine Dust (Granite, Plastic, Other Materials)	\$10.00 per ton
Fined Load Fee (Enforcement of Tarp Ordinance)	\$50.00 per ton
Fluorescent Bulbs – Residential (Maximum 10/month)	FREE
Fluorescent Bulbs – Commercial – 4 feet	\$0.40 each
Fluorescent Bulbs – Commercial – 6 feet	\$0.60 each
Fluorescent Bulbs – Commercial – 8 feet	\$0.80 each

Fluorescent Bulbs – Commercial – 12 feet	\$1.20 each
Fluorescent Bulbs – Commercial – Compact	\$0.50 each
Fluorescent Bulbs – Commercial – U-Tube light	\$1.00 each
Gas Plastic (Ag Plastic)	\$45.00 per ton
Grass Clippings	FREE
Hazardous Waste	NOT ACCEPTED
Horticultural/Yard Waste (bagged)	\$0.50 per bag
Horticultural/Yard Waste (bulk)	\$25.00 per ton
Landfill Cover Material (Unless waived)	\$5.00 per ton
Minimum Fee – Class I, C & D and Horticultural Items	\$10.00 minimum
Mobile Home Trailer 40' or less	\$200.00 flat fee
Mobile Home Trailer over 40'	\$300.00 flat fee
Mobile Home Trailer w/drywall 40' or less	\$350.00 flat fee
Mobile Home Trailer w/drywall over 40'	\$450.00 flat fee
Paint Disposal - Commercial	\$3.00 per gallon
Prohibited Debris Separation Fee (ALL OTHERS)	\$150.00 each
Prohibited Debris Separation Fee (Mini Wheel)	\$75.00 each
Prohibited Debris Waste Separation Fee (Pick-Up)	\$50.00 each

Type of Material	Landfill Tipping Fee
Propane Tanks - 20 lb. or less	FREE
Propane Tanks – 21 lb. or more	\$10.00 each
Residential Illegal Dump Property Cleanup by Owner (With Documentation)	FREE
RF Tag Replacement	\$20.00 each
Road Base Material (concrete and asphalt paving and roofing)	FREE
Tires, Bulk Rate	\$110.00 per ton
Tires, Individual Vehicle (Residential) Tires, Max Size R20 (Proof of Residence required)	FREE
Tires, Individual Vehicle Tires (Commercial)	\$2.00 each
Tires, Individual Mobile Home Tires	\$5.00 each
Tires, Individual Truck Tires (Over R20 Size)	\$7.50 each
Tires, Large Truck Tires and OTR Tires	\$15.00 each
Vehicle & Trailer Weight Tickets	\$5.00 per ticket
White Goods (refrigerators, stoves, water heaters, etc.)	\$20.00 per ton

**Highlands County Health Department
7205 South George Blvd.
Sebring, FL 33875
863-386-6040**

Please contact the Health Department directly regarding fee questions. They can be reached at

(863) 386-6040 or <http://highlands.floridahealth.gov/>.

RESOLUTION NO. 21-22-198

A RESOLUTION OF THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS PERTAINING TO THE CAPITAL FINANCIAL STRATEGY; PROVIDING FOR LEGISLATIVE FINDINGS AND INTENT; PROVIDING FOR THE REPEAL OF PRIOR RESOLUTION; PROVIDING FOR THE ADOPTION OF CAPITAL FINANCIAL STRATEGY; PROVIDING FOR THE IMPLEMENTATION OF ADMINISTRATIVE ACTIONS; PROVIDING A SAVINGS CLAUSE; PROVIDING FOR SCRIVENER'S ERRORS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the County's Capital Financial Strategy is a ten-year plan which attempts to map out the future capital expenditures of the County with the understanding that the beginning year is based on the tentative budget for the upcoming fiscal year; and

WHEREAS, the County has prepared its Capital Financial Strategy for the period beginning with Fiscal Year 2022-23; and

WHEREAS, the County has determined that it is fiscally prudent and appropriate to adopt the Capital Financial Strategy as part of the budget process.

NOW, THEREFORE, BE IT RESOLVED BY THE HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS AS FOLLOWS:

SECTION 1. Legislative Findings and Intent. Highlands County has complied with all requirements and procedures of Florida law in processing this Resolution. The above recitals are hereby adopted.

SECTION 2. Repeal of Prior Resolution. Highlands County Resolution No. 20-21-174, is hereby repealed in its entirety.

SECTION 3. Adoption of Capital Financial Strategy. The Capital Financial Strategy, attached hereto as **Exhibit A**, is hereby approved and adopted for implementation.

SECTION 4. Implementation of Administrative Actions. The County Administrator is hereby authorized and directed to take such actions as deemed necessary and appropriate in order to implement the provisions of this Resolution. The County Administrator may, as deemed appropriate, necessary and convenient, delegate the powers of implementation as herein set forth to such County employees as deemed effectual and prudent.

SECTION 5. Savings Clause. All prior actions of Highlands County pertaining to the adoption of the Capital Financial Strategy, which is the subject of this Resolution, as well as any and all matters relating thereto, are hereby ratified and affirmed consistent with the provisions of this Resolution.

SECTION 6. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Resolution, as determined by the County Administrator and County Attorney, may be corrected.

SECTION 7. Conflicts. All Resolutions or parts of Resolutions in conflict with any of the provisions of this Resolution are hereby repealed.

SECTION 8. Severability. If any Section or portion of a Section of this Resolution proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other Section or part of this Resolution.

SECTION 9. Effective Date. This Resolution shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED this 20th day of September, A.D., 2022.

**HIGHLANDS COUNTY BOARD OF
COUNTY COMMISSIONERS**

By: _____
Kathleen G. Rapp, Chairperson

ATTEST:

Jerome Kaszubowski,
Highlands County Clerk of Court

Exhibit “A”
Capital Financial Strategy

HIGHLANDS COUNTY

CAPITAL FINANCIAL STRATEGY



FY 2022/2023
THROUGH 2031/2032

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2022/2023 thru 2031/2032

08/17/22

KEY:

REVISED SAME NEW REDUCED

CAPITAL BUDGET SUMMARY	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
AD VALOREM TAXES	22,491	68,741	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	518,741
NAV FIRE ASSESSMENT LOAN	0	34,775										34,775
FIRE INSPECTION												0
LOCAL OPTION SALES TAX	13,850,000	14,334,750	14,836,466	15,355,743	15,893,194	16,449,455	17,025,186	17,621,068	18,237,805	18,876,128	19,536,793	168,166,588
INTEREST EARNINGS	120,936	122,145	123,367	124,601	125,847	127,105	128,376	129,660	130,957	132,266	133,589	1,277,912
INTERLOCAL AGREEMENTS												0
GRANTS / OTHER FUNDING	1,444,781	3,576,526	288,871	291,263	83,703	385,377	387,085	88,826	90,603	92,415	94,263	5,378,932
SOLID WASTE TRUST FUND	5,693,000	6,434,000	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	0	0	13,020,870
IMPROVEMENT DISTRICT FUNDS												0
FUEL TAX	81,324	76,526	78,871	81,263	83,703	85,377	87,085	88,826	90,603	92,415	94,263	858,932
BUILDING DEPARTMENT		340,776										340,776
DEBT PROCEEDS												0
IMPACT FEES												0
ENERGY RECOVERY FUNDS												0
OTHER												0
FUND BALANCE (Unallocated)												0
TOTAL GENERATED REVENUES:	21,212,532	24,988,239	17,553,575	15,902,869	17,248,546	17,097,315	18,793,532	19,547,880	19,313,437	19,243,224	19,908,908	189,597,526
EXPENSES FOR GENERATED REVENUES:												
DEBT SERVICES												
Debt Service - Recreation												0
Debt Service - Monitor Defibrillators (4yr plan)	135,879											0
Debt Service - Radio System												0
Debt Service - Series 2015 Loan	2,999,190	3,139,010	3,131,690	3,134,739	3,135,089	1,333,549	1,333,324	1,332,826	1,333,046	1,331,985	1,332,636	20,537,892
Debt Service - Future						1,801,451	1,801,676	1,802,174	1,801,954	1,803,015	1,802,364	10,812,635
COMMUNITY SERVICES												
RPAC Improvements (Unallocated)	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	365,698	3,350,615
RPAC County Match		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Playground Systems/Equipment		100,000	110,000									210,000
Panther Trailhead Park (100% Grant)		200,000										200,000
Windy Point Park (100% Grant)			210,000									210,000
Adelaide Park (100% Grant)				210,000								210,000

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2022/2023 thru 2031/2032

08/17/22

KEY:

REVISED	SAME	NEW	REDUCED

CAPITAL BUDGET SUMMARY	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
GENERAL GOVERNMENT												
Natural Resources Project Funding (County Match) (005)	0	46,250	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	496,250
County Facility Improvements	300,000	693,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	3,677,916
County Facility Roof Replacements	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Generator Replacement (20 yr. Replacement)	85,813	185,813	189,529	193,320	197,186	201,130	205,153	209,256	213,441	217,710	222,064	2,034,601
Capital Outlay (Under \$25,000.00)	277,000	200,000	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	2,189,944
HVAC Unit Replacements	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
EM AC/Generator Replacements - Towers	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Parks/Facilities Equipment	150,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	179,264	1,642,458
Property Acquisition	200,000	210,000	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	300,000	2,550,000
CCC Technology Infrastructure Improvement	586,500	700,000	714,000	728,280	742,846	757,703	772,857	788,314	804,080	820,162	836,565	7,664,805
CCC Vehicles (2)	64,000											0
CCC Office Remodel (PH 5)	75,000	82,500										82,500
Code Enf Vehicle (25%-180 / 75%-151)		39,104										39,104
Sebring Health Dept/Healthy Fam Roof Rplcmnt (\$300k Hlth Dept)	74,500	655,000										655,000
PFM Metal Storage Bldgs (Sports Complex/Fac Main)	70,000	149,000	41,000									190,000
Tax Collector Sebring Office Expansion (17035)	400,000											0
Tax Collector AP Office Expansion (18025)		137,000										137,000
Tax Collector LP Office Expansion		30,000										30,000
SOE - Express Vote Ballot Marking Device		96,515										96,515
Animal Svcs Building Additions/Shelter (Sheriff)	250,000	250,000										250,000
Development Software (180)		331,000										331,000
Haywood Property PH 1		53,500										53,500
LP Fuel Station			157,000	1,000,000								1,157,000
Sebring Fuel Station		157,000	1,000,000									1,157,000
PUBLIC SAFETY												
EMS Fleet Replacement	259,230	280,000	288,400	297,052	305,964	315,142	324,597	334,335	344,365	354,696	365,336	3,209,886
Monitor Defibrillator (005/151)	22,491	22,491										22,491
Stryker Power Pro Stretchers					150,000	150,000						300,000
Station 4 Gear Storage Unit		75,000										75,000
Station 1 Asphalt Driveway (181)		34,775										
Spring Lake Airport Station 20		3,000,000										3,000,000
Animal Control Vehicle Replacement		57,596										57,596
Inmate Transport Van (Sheriff)	0	32,003	0	32,003	0	32,003	0	32,003	0	32,003	0	160,015
Inmate Worker Road Crew Vehicle (Sheriff)	29,608	0	29,608	0	29,608	0	29,608	0	29,608	0	29,608	148,040
HCSO Building (Sheriff)	65,000	197,460	210,000									407,460
Patrol Vehicle Replacement (Sheriff)	440,000	494,800	504,696	514,790	525,086	535,587	546,299	557,225	568,370	579,737	591,332	5,417,922

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2022/2023 thru 2031/2032

08/17/22

KEY:

REVISED SAME NEW REDUCED

CAPITAL BUDGET SUMMARY	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
PUBLIC WORKS												
Engineering/Traffic Ops Equipment	150,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	179,264	1,642,458
Road & Bridge Equipment	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	1,351,395	1,378,423	1,405,991	1,434,111	13,139,665
Aquatic Weed Control Equipment												0
SOLID WASTE												
Landfill JD 750L LGP Type Dozer		400,000										400,000
Caterpillar Type D8 LF Crawler Dozer			1,367,500					1,032,000				2,399,500
LF D6 Type Crawler Dozer			808,500									808,500
Bomags					1,012,100		1,115,800					2,127,900
Tracked Loader with Rotary Cutter	87,000											0
Excavators / Track Hoes								537,500	224,800			762,300
Off-Road Water Trucks									488,670			488,670
New Hydro Seeder	80,000											0
Construct New Landfill Operations Building	495,000											0
Construct New Landfill Cell No. 5	5,000,000	6,000,000										6,000,000
Ford Explorer 4x4	31,000	34,000										34,000
TRANSPORTATION												
Road & Bridge Resurfacing	2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567	2,981,018	3,040,639	3,101,451	3,163,480	3,226,750	28,764,247
Road & Bridge Reconstruction/Dirt Road Paving	700,000	1,500,000	714,000	728,280	742,846	757,703	772,857	788,314	804,080	820,162	836,565	8,464,805
Sebring Parkway Maintenance (Transfer for Fund 175)	244,122	234,526	239,216	244,000	248,880	253,858	258,936	264,114	269,398	274,787	280,283	2,567,998
ADA Transition Plan Improvements	69,000	69,000	70,380	71,788	73,224	74,690	76,184	77,708	79,262	80,848	82,466	755,550
TOSIP (Transportation Operational & Safety Improvements Program)	84,500	84,500	86,190	87,914	89,672	91,466	93,295	95,161	97,064	99,005	100,985	925,251
ROW Land Acquisition	670,000	600,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,500,000
New Traffic Operations Building	655,000											0
Old TOPS Building Renovations												0
Memorial Dr Sidewalk - Pompano to Sebring Parkway	1,363,457											0
Daffodil Extension Project (try for Grant)						300,000	300,000					600,000
Drainage Improvement Projects (match funding - large projects)	200,000	300,000	400,000	500,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	5,400,000
Spring Lake Drainage Improvements	225,000											0
ADA Hammock Rd. Multi-Use Path		250,000	250,000									500,000
R&B Main Building Expansion		385,000	1,088,500	1,075,000								2,548,500
R&B Post-Frame Building		187,000										187,000
Schumacher Road		100,000										100,000
RESERVE FOR CONTINGENCY - CAPITAL BUDGET												
Reserve/Matching Funds for Grant Awards	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Reserve	150,000	160,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,960,000
TOTAL EXPENSES FOR GENERATED REVENUES:	22,060,454	26,058,843	17,686,329	15,005,407	14,154,907	13,622,936	14,767,612	15,108,498	14,438,458	13,919,435	14,112,837	158,875,263
Difference:	(847,922)	(1,070,604)	(132,754)	897,462	3,093,639	3,474,378	4,025,919	4,439,382	4,874,980	5,323,789	5,796,070	30,722,263
Unreserved Fund Balance Brought Forward	1,665,962	595,358	462,605	1,360,066	4,453,705	7,928,084	11,954,003	16,393,385	21,268,365	26,592,154	32,388,224	

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2021/2022 thru 2030/2031

GRANTS / REIMBURSEMENTS SECTION

CATEGORY / PROJECT NAME	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:											
FDOT GRANT REVENUES											
Sebring Pkwy Phase II											0
Memorial Dr. Sidewalk - Pompino to Sebring Parkway											0
CR 623 (Kenilworth) from Haywood Taylor Blvd to Mini-Ranch Rd											0
Heron St. from Hammock Rd to Howey Rd											0
Daffodil Extension Project					300,000	300,000					600,000
Stryker Rd from Olivia Dr. to US 27											0
											0
OTHER GRANTS											
CAC Remodeling Grants - Federal											0
CAC Remodeling Grants - State											0
CAC Remodeling - Fund Raising/Donations											0
Spring Lake Airport Station 20	3,000,000										3,000,000
Panther Trailhead Park	200,000										200,000
Windy Point Park		210,000									210,000
Adelaide Park			210,000								210,000
Sebring Health Dept/Healthy Fam Roof Rplcmnt (\$300k Hlth Dept)	300,000										300,000
Aquatic Weed Control Grant (75/25)											0
Aquatic Weed Control Grant (75/25)											0
OTHER REVENUES											
Interlocal - City of Sebring Reimbursement - Prkwy Maintenance	76,526	78,871	81,263	83,703	85,377	87,085	88,826	90,603	92,415	94,263	858,932
TOTAL GENERATED REVENUES:	3,576,526	288,871	291,263	83,703	385,377	387,085	88,826	90,603	92,415	94,263	5,378,932
Difference:											

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2021/2022 thru 2030/2031

SOLID WASTE FUNDING SECTION

CATEGORY / PROJECT NAME	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:											
Solid Waste Enterprise Fund	6,434,000	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	0	0	13,020,870
State Grants	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERATED REVENUES:	6,434,000	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470		0	13,020,870
EXPENSES FOR GENERATED REVENUES:											
LANDFILL											
Construction & Closure:											
Landfill Equipment:											
Landfill JD 750L LGP Type Dozer	400,000										400,000
Caterpillar Type D8 LF Crawler Dozer		1,367,500					1,032,000				2,399,500
LF D6 Type Crawler Dozer		808,500									808,500
Compactors / Bombags				1,012,100		1,115,800					2,127,900
Tracked Loader with Rotary Cutter											0
Excavators / Track Hoes							537,500	224,800			762,300
Off-Road Water Trucks								488,670			488,670
New Skid Steer w/Bucket and Mower Attachment											0
New Hydro Seeder											0
Ford Explorer 4x4	34,000										34,000
Site Infrastructure:											
Cell 1 & 3 LFG Collection System Design											0
Construct New Landfill Operations Building											0
Construct New Landfill Cell No. 5	6,000,000										6,000,000
RECYCLING											
Recycling Equipment:											
											0
											0
Site Infrastructure:											
											0
TRANSFERS											
To Other Funds											0
TOTAL EXPENSES FOR GENERATED REVENUES:	6,434,000	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470		0	13,020,870

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	RPAC (6101A)	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Parks & Recreation
Project Manager:	Lance Marine	Project Location:	Varies
CFS Identification Number:		Programmed:	Yes
Project Type:	☒ On-going	☐ 1-Year	Project Priority:
	☐ New	☐ Revised	
	☐ Multi-Yr	☒ Existing	Projected Date of Completion: FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		300,000	306,000	312,120	318,362	324,730	331,224	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 300,000	\$ 306,000	\$ 312,120	\$ 318,362	\$ 324,730	\$ 331,224	\$ 1,892,436

Project Description:

An annual allocation for recreation improvement projects. The Recreation and Parks Advisory Committee solicits and recommends projects to be funded and then presented to the BCC for approval.



PLACE HERE

**Project Need / Justification / Benefits:**

This funding is needed to continue to provide needed recreational facilities for County residents.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		300,000	306,000	312,120	318,362	324,730	331,224	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	300,000	306,000	312,120	318,362	324,730	331,224	\$ 1,892,436

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	300,000	306,000	312,120	318,362	324,730	331,224	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 300,000	\$ 306,000	\$ 312,120	\$ 318,362	\$ 324,730	\$ 331,224	\$ 1,892,436

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Unincorporated County RPAC Cost Sharing		Category Criteria
Responsible Department:	PARKS & FACILITIES		Improvements
Project Manager:	Lance Marine		Project Category:
CFS Identification Number:			Project Location:
Project Type:	(X) On-going	() 1-Year	() Multi-Yr
	(X) New	() Revised	() Existing
			Programmed:
			Project Priority:
			Projected Date of Completion:
			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			50,000	50,000	50,000	50,000	50,000	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

Project Description:

An annual allocation for recreation improvement projects. The Parks and Facilities Department identifies improvements needing replaced as well as receiving requests from residents for improvements at various recreation locations within the unincorporated Highlands County. The funding will be used for cost sharing projects approved by the RPAC committee.



PLAY HERE

**Project Need / Justification / Benefits:**

This funding is needed to continue to provide needed recreational facilities for County residents.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			50,000	50,000	50,000	50,000	50,000	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	50,000	50,000	50,000	50,000	50,000	\$ 250,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	50,000	50,000	50,000	50,000	50,000	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Playground Equipment	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Parks & Recreation
Project Manager:	Lance Marine	Project Location:	Varies
CFS Identification Number:		Programmed:	No
Project Type:	(X) On-going	() 1-Year	Project Priority:
	(X) New	() Revised	
	() Multi-Yr		
	() Existing		
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			100,000	110,000				150,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 100,000	\$ 110,000	\$ -	\$ -	\$ -	\$ 360,000

Project Description:

The parks within the unincorporated Highlands County have aging playground equipment.

**Project Need / Justification / Benefits:**

This funding is needed to continue to provide recreational facilities to County residents. Playgrounds place children in a position to exercise and participate in creative activities.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			100,000	110,000				150,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	100,000	110,000	-	-	-	\$ 360,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	100,000	110,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 100,000	\$ 110,000	\$ -	\$ -	\$ -	\$ 210,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Panther Trailhead Park	Category Criteria	Quality of Life
Responsible Department:	PARKS & FACILITIES	Project Category:	Parks & Recreation
Project Manager:	Lance Marine	Project Location:	Panther Pkwy/Memorial Dr
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going ☒ 1-Year ☐ Multi-Yr ☒ New ☐ Revised ☐ Existing	Project Priority:	
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			200,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Project Description:

1. DESCRIPTION: To improve lands owned by Highlands County to create Panther Trailhead Park adjacent to Panther Parkway.



Project Need / Justification / Benefits:

2. IMPACT: Improve lands adjacent to Panther Parkway to provide parks services to users.

3. PERFORMANCE MEASURE(S): Increase available recreation lands and amenities to users.

4. SPECIFICATION(S)/DETAIL(S): The FY22/23 allocation is \$200,000.00 for parking lot, sidewalks, restrooms, pavilion, playground equipment, benches, tables, landscaping/irrigation and fenced dog exercise area.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax						-		
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	-	-	-	-	\$ -

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants (FRDAP)			200,000					
Other Grants								
Total Grant Funding:	-	-	200,000	-	-	-	-	\$ 200,000

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	-	-	-	-	-	
Grant Funding	-	-	200,000	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Windy Point Park	Category Criteria	Quality of Life
Responsible Department:	PARKS & FACILITIES	Project Category:	Parks & Recreation
Project Manager:	Lance Marine	Project Location:	2124 NW Shore Dr, AP
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going	☐ 1-Year	☒ Multi-Yr
	☒ New	☐ Revised	☐ Existing
Project Priority:			
Projected Date of Completion:			FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management				2,000				
Furniture / Fixtures / Equipment				200,000				
Contingency / Miscellaneous								
Other / Indirect				8,000				
Total Expenditures	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ 210,000

Project Description:	
1. DESCRIPTION: CFS Allocation to improve recreation lands owned or leased by Highlands County to create recreation amenities on Lake Istokpoga adjacent to the pavilion at 161 Windy Point Road, Lake Placid.	
Project Need / Justification / Benefits:	
2. IMPACT: Improve lands adjacent to Windy Point boatramp to expand recreational services to users in the area. 3. PERFORMANCE MEASURE(S): Increase available recreation lands and amenities to users. 4. SPECIFICATION(S)/DETAIL(S): To allocate \$210,000.00 to obtain improvements such as sidewalks, playground equipment, benches, tables and landscaping/irrigation.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
Public notice requirements, public hearing, site plan, survey, etc	8,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	-	-	-	-	\$ -

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants (FRDAP)				210,000				
Other Grants								
Total Grant Funding:	-	-	-	210,000	-	-	-	\$ 210,000

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	-	-	-	-	-	
Grant Funding	-	-	-	210,000	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ 210,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	Adelaide Park		Category Criteria	Quality of Life
Responsible Department:	PARKS & FACILITIES		Project Category:	Parks & Recreation
Project Manager:	Lance Marine		Project Location:	2124 NW Shore Dr, AP
CFS Identification Number:			Programmed:	No
Project Type:	☐ On-going	☐ 1-Year	☒ Multi-Yr	Project Priority:
	☒ New	☐ Revised	☐ Existing	
Projected Date of Completion:				FY 24/25

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management					2,000			
Furniture / Fixtures / Equipment					200,000			
Contingency / Miscellaneous								
Other / Indirect					8,000			
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ -	\$ 210,000

Project Description:

1. DESCRIPTION: CFS Allocation to improve recreation lands owned or leased by Highlands County to create recreation amenities on Lake Adelaide adjacent to the boat ramp at 2124 NW Shore Dr., Avon Park.

**Project Need / Justification / Benefits:**

2. IMPACT: Improve lands adjacent to Lake Adelaide boatramp to provide park services to users in the area.

3. PERFORMANCE MEASURE(S): Increase available recreation lands and amenities to users.

4. SPECIFICATION(S)/DETAIL(S): To allocate \$210,000.00 to obtain improvements such as parking, sidewalks, restrooms, pavilion, playground equipment, benches, tables and landscaping/irrigation.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Public notice requirements, public hearing, site plan, survey, etc	8,000	

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	-	-	-	-	\$ -

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants (FRDAP)					210,000			
Other Grants								
Total Grant Funding:	-	-	-	-	210,000	-	-	\$ 210,000

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	210,000	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ -	\$ 210,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	HVAC Replacements	Category Criteria	Cost Benefit/Savings
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	Various Buildings
CFS Identification Number:	21036	Programmed:	Yes
Project Type:	☒ On-going	☐ 1-Year	Project Priority:
	☐ New	☐ Revised	
	☐ Multi-Yr	☒ Existing	Projected Date of Completion: FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		50,000	50,000	50,000	50,000	50,000	50,000	250,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 550,000

Project Description:

1. DESCRIPTION: Replacement of HVAC Units are needed at various County facilities.



Project Need / Justification / Benefits:

2. IMPACT: Replacement of 5-ton units.

3. PERFORMANCE MEASURE(S): Currently units are beyond their useful life. Units are at the point of costing more in replacement parts and service calls to keep them in service.

4. SPECIFICATION(S)/DETAIL(S): All new units are commercial grade and have a full year parts and labor warranty with a 5-year compressor warranty.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		50,000	50,000	50,000	50,000	50,000	50,000	250,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	50,000	50,000	50,000	50,000	50,000	50,000	\$ 550,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 550,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-			\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Parks & Facilities Equipment	Category Criteria	Cost Benefit/Savings
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	636 S. Fernleaf Ave.
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going ☐ 1-Year ☒ Multi-Yr ☐ New ☒ Revised ☐ Existing	Project Priority:	
		Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		150,000	150,000	153,000	156,060	159,181	162,365	861,852
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 150,000	\$ 150,000	\$ 153,000	\$ 156,060	\$ 159,181	\$ 162,365	\$ 1,792,458

Project Description:

1. DESCRIPTION: CFS Allocation for Parks and Facilities Equipment to replace Fleet and Mowing Equipment. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

Project Need / Justification / Benefits:

2. IMPACT: Replace equipment that has expended its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

3. PERFORMANCE MEASURE(S): Continue a level of maintenance with less maintenance cost.

4. SPECIFICATION(S)/DETAIL(S): The FY22/23 Parks and Facilities Equipment Allocation is \$150,000.00 from the Infrastructure Surtax.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

(2) 2023 Ford F150 (replacement)	80,000	Sports Complex Shade	26,000.00
Venture Spreader/Sprayer	14,000		
Gooseneck Dump Trailer	15,000		
Scissor lift	15,000		
TOTAL:			150,000.00

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		150,000	150,000	153,000	156,060	159,181	162,365	861,852
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	150,000	150,000	153,000	156,060	159,181	162,365	\$ 1,792,458

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	150,000	150,000	153,000	156,060	159,181	162,365	861,852
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 150,000	\$ 150,000	\$ 153,000	\$ 156,060	\$ 159,181	\$ 162,365	\$ 1,792,458

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Technology Infrastructure	Category Criteria	Improvements
Responsible Department:	CONSTITUTIONALS	Project Category:	General Government
Project Manager:	Thomas S. Haralson, Jr.	Project Location:	Varies
CFS Identification Number:	21047	Programmed:	Yes
Project Type:	(X) On-going () 1-Year () Multi-Yr	Project Priority:	
	() New (X) Revised () Existing	Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		560,500	700,000	714,000	728,280	742,846	757,703	4,021,977
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 560,500	\$ 700,000	\$ 714,000	\$ 728,280	\$ 742,846	\$ 757,703	\$ 8,225,305

Project Description:

The proposed technology & infrastructure improvement projects will provide necessary equipment to protect against data loss, ensure compliance with Florida Administrative Code Chapter 1B-26, remediate acute security risks, improve physical facilities and their utility efficiency, reduce annual expenditures to local telco, and replace obsolete network equipment currently limiting our ability to manage internal and external network vulnerabilities.

All the above listed equipment, based on the currently proposed configuration, will more than satisfy the five-year usefulness condition for use of Infrastructure Surtax funds.

Project Need / Justification / Benefits:

Network Connectivity – This project increases site-to-site fiber optic network resilience and reduces dependency on third-party providers. Compute & Storage – In effort to keep up with growing business resource requirements, this investment increases server and data capacity and reduces recovery time and recovery point objectives in the event of hardware failure. Business Continuity – This critical upgrade reduces the amount of data lost in the event of malicious activity. Telecommunications – Call manager and voice gateway upgrades accomplished with this work are necessary to continue operating a supported, in-house phone system. Network Software Controller – This investment continues support for the secure operation of the county-wide data and voice network.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Network Connectivity	320,000	FY 24	714,000.00
Compute & Storage	180,000	FY 25	728,280.00
Business Continuity	130,000	FY 26	742,846.00
Telecommunications	150,000	FY 27	757,703.00
Network Software Controller	130,000	Beyond 5th	4,021,977.00
Total:	~~910,000~~	\$700,000	

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		560,500	700,000	714,000	728,280	742,846	757,703	4,021,977
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	560,500	700,000	714,000	728,280	742,846	757,703	\$ 8,225,305

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	560,500	700,000	714,000	728,280	742,846	757,703	4,021,977
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 560,500	\$ 700,000	\$ 714,000	\$ 728,280	\$ 742,846	\$ 757,703	\$ 8,225,305

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Clerk Office Remodel	Category Criteria	Improvements
Responsible Department:	CONSTITUTIONALS	Project Category:	General Government
Project Manager:	Jerome Kaszubowski	Project Location:	
CFS Identification Number:	21049	Programmed:	No
Project Type:	☐ On-going	☐ 1-Year	☒ Multi-Yr
	☐ New	☒ Revised	☒ Existing
		Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		75,000	75,000					
Contingency / Miscellaneous			7,500					
Other / Indirect								
Total Expenditures	\$ -	\$ 75,000	\$ 82,500	\$ -	\$ -	\$ -	\$ -	\$ 157,500

Project Description:

The proposed improvement projects will improve physical facilities and their utility efficiency.

Based on the proposed configuration, this investment will more than satisfy the five-year usefulness condition for use of Infrastructure Surtax funds.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

Clerk Remodel Project (Phase 5): This project will improve security, workflow, and provide for anticipated growth.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Clerk Office Remodel (Phase 5)	82,500		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		75,000	82,500					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	75,000	82,500	-	-	-	-	\$ 157,500

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	75,000	82,500	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 75,000	\$ 82,500	\$ -	\$ -	\$ -	\$ -	\$ 157,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Code Enforcement Equipment	Category Criteria	Cost Benefit/Savings
Responsible Department:	Code Enforcement	Project Category:	General Government
Project Manager:	Beverly Singley	Project Location:	
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going	☒ 1-Year	☐ Multi-Yr
	☒ New	☐ Revised	☐ Existing
		Project Priority:	
		Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			39,104					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 39,104	\$ -	\$ -	\$ -	\$ -	\$ 39,104

Project Description:

1. DESCRIPTION: A new 4X4 drive pick-up truck with options is needed for a new Code Enforcement Official to conduct daily inspections, which at times, require off road, multi-terrain travel.

2. IMPACT: The new vehicle will allow the Code Enforcement Official to have a safer and more reliable vehicle to complete their daily inspections.

Project Need / Justification / Benefits:

3. PERFORMANCE MEASURE(S): The new vehicle will allow the officer to dedicate the same amount of field time responding/completing inspections. This will allow the code officer to complete daily duties in a timelier manner.

4. SPECIFICATION(S)/DETAIL(S): One 4X4 drive pick-up truck through the County state contract at an estimated cost of \$36,000.00. This would be a 25/75% split between the Building Fund and the Infrastructure Surtax Fund.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Ford 150 4x4 truck with options			39,104.00
		BUILDING FUND	9,776.00
		INFRASTRUCTURE FUND	29,328.00

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			29,328					
Gas Tax								
Communications Tax								
Other (BLDG FND)			9,776					
Total Funding:	-	-	39,104	-	-	-	-	\$ 39,104

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	39,104	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 39,104	\$ -	\$ -	\$ -	\$ -	\$ 39,104

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Sebring Health Department/Healthy Families Roof R	Category Criteria	Critical Repairs
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Sarah Albritton	Project Location:	7201 S. George Blvd
CFS Identification Number:	21053	Programmed:	Yes
Project Type:	☐ On-going	☐ 1-Year	Project Priority:
	☐ New	☐ Revised	
	☒ Multi-Yr		
	☐ Existing		
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)		5,000						
Design / Plans / Engineering		65,000						
Land Acquisition								
Permits		2,500						
Construction			600,000					
Inspection / Testing								
Project Management		2,000	5,000					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous			50,000					
Other / Indirect								
Total Expenditures	\$ -	\$ 74,500	\$ 655,000	\$ -	\$ -	\$ -	\$ -	\$ 729,500

Project Description:

1. DESCRIPTION: This project is for the replacement of the roof membrane on the Sebring Health Department building. The building is a single story building with pre-engineered steel joist and insulated concrete decking and is approximately 24,000 sq ft. This project will also address resloping of some identified low sloping areas which currently retain water.



Project Need / Justification / Benefits:

2. IMPACT: During 2016 a comprehensive assessment of several roof systems in the county identified that the Sebring Health Department roof membrane needed to be replaced as it is showing significant wear and tear.

3. PERFORMANCE MEASURE(S): Regular maintenance to ensure the structure integrity of the building.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is \$729,500 from the infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		74,500	355,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	74,500	355,000	-	-	-	-	\$ 429,500

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Other (Health Dept)			300,000					
Total Other Outside Funding:	-	-	300,000	-	-	-	-	\$ 300,000

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	74,500	355,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	300,000	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 74,500	\$ 655,000	\$ -	\$ -	\$ -	\$ -	\$ 729,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		
						\$	-

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)

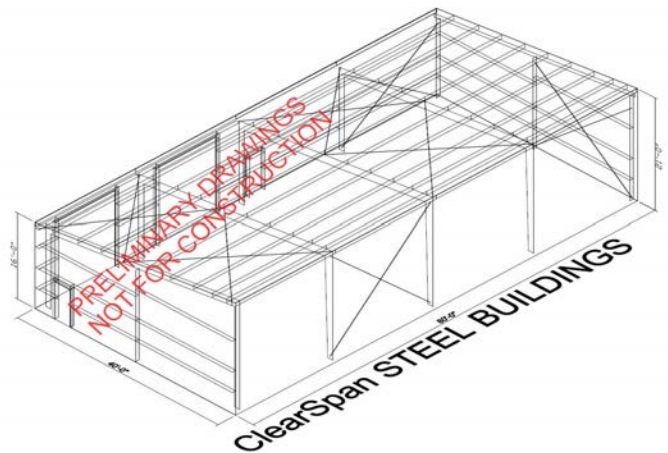


(Page 1 of 2)			
Project Title:	Metal Storage Building (Facilities Dept)	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	636 S. Fernleaf Ave.
CFS Identification Number:	21027	Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	() New	(X) Revised	() Existing
Project Priority:			
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		36,000	149,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 36,000	\$ 149,000	\$ -	\$ -	\$ -	\$ -	\$ 185,000

Project Description:

1. DESCRIPTION: Expanding the storage Building next to the Facilities warehouse is needed for storage of supplies and to move additional personnel and equipment to this location.



Project Need / Justification / Benefits:

2. IMPACT: To erect metal building with concrete floor and roll up door to accommodate staff, equipment, PPE and cleaning supplies.

3. PERFORMANCE MEASURE(S): It will allow room for facilities staff and equipment currently located at Agri Civic center to move to Facilities main office reducing the locations where staff and equipment are housed.

4. SPECIFICATION(S)/DETAIL(S): 40' x 80' Garage/ Workshop including foundation design, roof insulation, (2) 12' x 14' wind rated roll up doors and (2) steel walk thru door.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Slab	20,000		
Building	165,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		36,000	149,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	36,000	149,000	-	-	-	-	\$ 185,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	36,000	149,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 36,000	\$ 149,000	\$ -	\$ -	\$ -	\$ -	\$ 185,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		
						\$	-

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Metal Storage Building (Sports Complex)	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Community Services
Project Manager:	Lance Marine	Project Location:	216 Sheriff's Tower Road
CFS Identification Number:	21027	Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	() New	(X) Revised	() Existing
Project Priority:			
Projected Date of Completion:			FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		34,000		41,000				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 34,000	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ 75,000

Project Description:

1. DESCRIPTION: Storage Building is needed at the Sports Complex to provide storage options to renters. Some tournaments are multiday events and most travel from other counties. Having storage on site will make the Sports Complex more attractive to potential renters.

Project Need / Justification / Benefits:

2. IMPACT: To erect metal building with concrete floor and roll up door to offer storage solution to leagues interested in utilizing the Sports Complex. This is an amenity that is requested by potential renters.

3. PERFORMANCE MEASURE(S): Installing storage onsite at the complex offers a venue that is more attractive to potential renters. This enhancement potentially increases sports tourism at this facility.

4. SPECIFICATION(S)/DETAIL(S): 30' x 40' x 16' Garage/ Workshop with concrete floor and 26 gauge roof. 12' x 12' heavy duty lockable roll up door and heavy duty walk thru door.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		34,000		41,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	34,000	-	41,000	-	-	-	\$ 75,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	34,000	-	41,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 34,000	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ 75,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Rapiscan Equipment	Category Criteria	Quality of Life
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	430 S. Commerce Ave.
CFS Identification Number:		Programmed:	No
Project Type:	() On-going	() 1-Year	Project Priority:
	(X) New	() Revised	
	(X) Multi-Yr	() Existing	Projected Date of Completion: FY 24/25

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment					35,000			40,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 75,000

Project Description:

1. DESCRIPTION: Replace 2016 Rapiscan 620XR scanner in basement of courthouse with newer model.



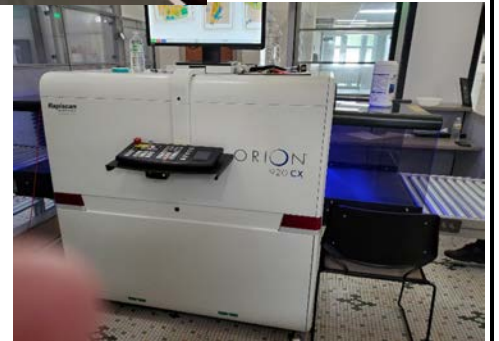
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Project Need / Justification / Benefits:

2. IMPACT: To upgrade equipment to avoid expensive emergency repairs and potential loss of use.

3. PERFORMANCE MEASURE(S): The newer model has tunnel covers, better imaging and a few other newer features.

4. SPECIFICATION(S)/DETAIL(S): Orion 920CX model or newer available at time of purchase.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax					35,000			40,000
Gas Tax								
Communications Tax								
Total Funding:	-	-	-	-	35,000	-	-	\$ 75,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	-	-	35,000	-	-	40,000
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 75,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Tax Collector AP Office Expansion		Category Criteria
Responsible Department:	CONSTITUTIONALS		Improvements
Project Manager:	Eric Zwayer		Project Category:
CFS Identification Number:	18025		Project Location:
Project Type:	() On-going	() 1-Year	Programmed:
	() New	() Revised	Project Priority:
	(X) Multi-Yr	(X) Existing	Projected Date of Completion:
			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			42,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			95,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 113,000	\$ 137,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Project Description:

1. DESCRIPTION: Remodel of current Avon Park office space to include adding the old Supervisor of Elections space as a reception/waiting area for the Tax Collector's office at 116 E. Main Street. Avon Park, FL.

Project Need / Justification / Benefits:

2. IMPACT: Remodel of office will address the expected growth in our County and in Florida as we continue to provide both County and State services.

3. PERFORMANCE MEASURE(S): Remodel of building will allow us to serve the customer more efficiently and deal with the increasing wait times in all of our offices.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at \$250,000.00 to be funded from Infrastructure Surtax Fund.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		113,000	137,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	113,000	137,000	-	-	-	-	\$ 250,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	113,000	137,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 113,000	\$ 137,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Tax Collector LP Office Improvements	Category Criteria	Improvements
Responsible Department:	CONSTITUTIONALS	Project Category:	General Government
Project Manager:	Eric Zwayer	Project Location:	Lake Placid Office
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going	☒ 1-Year	☐ Multi-Yr
	☐ New	☐ Revised	☒ Existing
Project Priority:			
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits			1,000					
Construction			25,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			4,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -		\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Project Description:	
1. DESCRIPTION: Remodel of current Lake Placid office space to include additional storage space for the Tax Collector's office at 11 N. Pine Street. Lake Placid, FL.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
2. IMPACT: To provide adequate space for office supplies. 3. PERFORMANCE MEASURE(S): Remodel of existing storage space will improve the service provided to our residents. 4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at \$30,000.00 to be funded from Infrastructure Surtax Fund.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			30,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	30,000	-	-	-	-	\$ 30,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	30,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

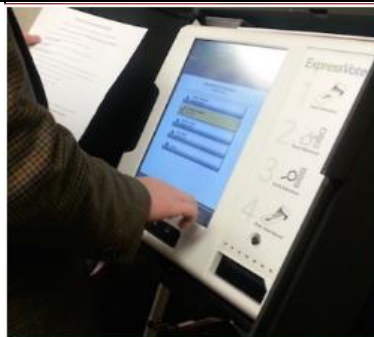
Project Title:	ExpressVote Ballot Marking Device (BMD)	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	General Government
Project Manager:	Lisa C. Branca	Project Location:	Government Center
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going ☒ 1-Year ☐ Multi-Yr ☒ New ☐ Revised ☐ Existing	Project Priority:	1
		Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			96,515					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 96,515	\$ -	\$ -	\$ -	\$ -	\$ 96,515

Project Description:

1. **DESCRIPTION:** CFS Allocation for Supervisor of Elections to replace (36) Automarks system with 28 ExpressVote Ballot Marking Devices (BMD's) system. The SOE needs to purchase this ADA compliant equipment which is the only supported equipment in newer versions of Electionware Management System. Automarks are no longer being manufactured by this vendor.



Project Need / Justification / Benefits:

2. **IMPACT:** Current equipment (Automarks), which are almost 12 years old, has gone beyond its life expectancy as well as being discontinued by the vendor.

3. **PERFORMANCE MEASURE(S):** Provide a higher level of service for the constituents of Highlands County with fair and honest election results with significantly lower maintenance costs - almost 1/2 of the current cost.

4. **SPECIFICATION(S)/DETAIL(S):** The FY 2022/2023 Supervisor of Elections equipment allocation is \$96,515 for 28 ExpressVote BMD's.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

28 ExpressVote Ballot Marking Devices (BMD's)	96,515		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			96,515					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	96,515	-	-	-	-	\$ 96,515

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	96,515	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 96,515	\$ -	\$ -	\$ -	\$ -	\$ 96,515

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Animal Services Building Addition	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Public Safety
Project Manager:	Sarah Albritton	Project Location:	Animal Services
CFS Identification Number:	16044	Programmed:	Yes
Project Type:	☐ On-going	☐ 1-Year	Project Priority:
	☐ New	☐ Revised	
	☒ Multi-Yr	☒ Existing	Projected Date of Completion: FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			250,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ 51,067	\$ 798,933	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Project Description:

1. DESCRIPTION: This project will consist of an approximately 2,500 to 3,000 square feet addition to the Sheriff's Office operations building for the Animal Services unit, which will include but not limited to replacement of 600 +/- SF dog pens building, sitework, paved parking, sewage disposal, and stormwater management. The present Operations Building, which was built in 1970, is approximately 967 square feet and does not provide adequate work space for the employees or the necessary spaces to serve the public. Today, the dog pens are separated by chain link fence. A single diseased dog in a pen raises the likelihood of spreading infection to surrounding pens. Separating pens by concrete walls, would decrease the likelihood of spreading infection. Also, the concrete foundation is saturated with urine, which causes an unfriendly smell to potential dog owner. The above improvements and additions are needed to provide the Sheriff's Office and the public a satisfying infrastructure.



Project Need / Justification / Benefits:

2. IMPACT: The remodel and updates to the Animal Services Building will upgrade the facility for staff as well as update the necessary spaces to serve the public and will aid in the adoption of animals.

3. PERFORMANCE MEASURE(S): Upgrade the existing Animal Services Building; update the dog pens with a new covered open-air dog pens building; upgrade the existing parking area and add a total of 20 parking spaces for staff.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this project is estimated at \$1,100,000.00 to be funded by the Infrastructure Surtax Fund.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	51,067	798,933	250,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	51,067	798,933	250,000	-	-	-	-	\$ 1,100,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	51,067	798,933	250,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ 51,067	\$ 798,933	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Software Purchase - Development	Category Criteria	Improvements
Responsible Department:	BUILDING	Project Category:	General Government
Project Manager:	Leah Sauls	Project Location:	Annex - 1st Floor
CFS Identification Number:	20081	Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	(X) New	() Revised	() Existing
		Project Priority:	8
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect		150,000	331,000					
Total Expenditures	\$ -	\$ 150,000	\$ 331,000	\$ -	\$ -	\$ -	\$ -	\$ 481,000

Project Description:	
1. DESCRIPTION: Software would be used to allow electronic submittal of building plans, planning and zoning request, and make payments electronically. 2. IMPACT: Modern/updated software will reduce the in-person contact and increase efficiency within the department. Additionally, the software being proposed has a customer interface component that allows the public to track their development projects which will increase transparency and customer friendliness.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
3. PERFORMANCE MEASURE(S): Will provide an electronic workflow that all divisions involved in the development process will be able to interact with. This software will eliminate the need for much of the current paper process of the department. 4. SPECIFICATION(S)/DETAIL(S): Tyler Technologies SaaS.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other (BLDG FND)			331,000					
Total Funding:	-	-	331,000	-	-	-	-	\$ 331,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants		150,000						
State Grants								
Other Grants								
Total Grant Funding:	-	150,000	-	-	-	-	-	\$ 150,000

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	331,000	-	-	-	-	
Grant Funding	-	150,000	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 150,000	\$ 331,000	\$ -	\$ -	\$ -	\$ -	\$ 481,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)

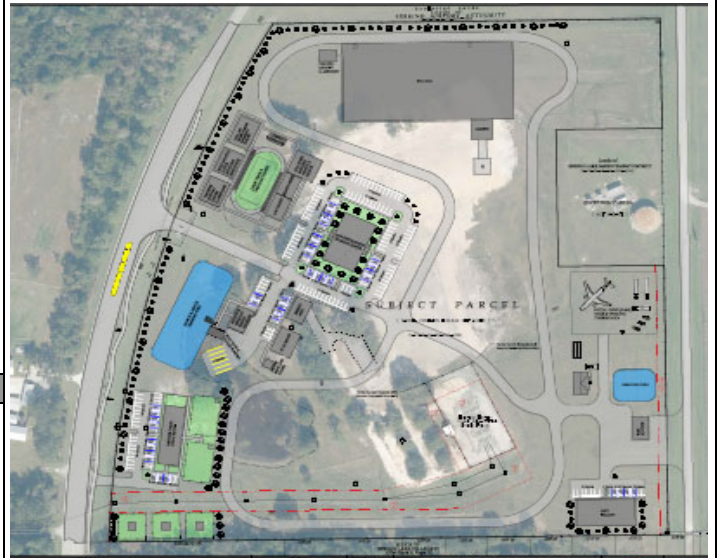


(Page 1 of 2)			
Project Title:	Haywood Taylor Property PH 1	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	7301 Haywood Taylor Blvd
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going	☒ 1-Year	☐ Multi-Yr
	☒ New	☐ Revised	☐ Existing
Project Priority:			
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management			3,500					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect			50,000					
Total Expenditures	\$ -	\$ -	\$ 53,500	\$ -	\$ -	\$ -	\$ -	\$ 53,500

Project Description:

1. DESCRIPTION: This project is for evaluation of the existing conditions, future conditions, and recommendations for phasing the developments of the Haywood Taylor property. There are several limiting factors including retention areas, power station and power lines that need to be taken into consideration when planning future improvements.



Project Need / Justification / Benefits:

2. IMPACT: To create a master plan of the vacant land so it accommodates the Sheriff's training facility, Animal Services needs and Fire Rescue.

3. PERFORMANCE MEASURE(S): To identify an infrastructure plan that allows for future development needs.

4. SPECIFICATION(S)/DETAIL(S): A planning study of Haywood Taylor property to identify limitations to fully develop the property and accommodate services in the future.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			53,500					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	53,500	-	-	-	-	\$ 53,500

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	53,500	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 53,500	\$ -	\$ -	\$ -	\$ -	\$ 53,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		
						\$	-

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Lake Placid Fuel Station	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Public Works
Project Manager:	Lance Marine	Project Location:	1815 CR 621 E
CFS Identification Number:		Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	(X) New	(X) Revised	() Existing
Project Priority:			
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering				100,000				
Land Acquisition								
Permits								
Construction					1,000,000			
Inspection / Testing				50,000				
Project Management				7,000				
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ 1,157,000

Project Description:

1. DESCRIPTION: This project is for the removal, remediation, testing, design and construction of the Lake Placid Fuel Station. The design will coincide at the same time as the Sebring Fuel Station.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

2. IMPACT: To upgrade aging equipment to avoid expensive emergency repairs and potential loss of use.

3. PERFORMANCE MEASURE(S): Replacement of the fuel station will allow us to serve customers more efficiently.

4. SPECIFICATION(S)/DETAIL(S): To replace the aging fuel station and to make improvements to accommodate the County's growing needs.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax				157,000	1,000,000			
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	157,000	1,000,000	-	-	\$ 1,157,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	-	157,000	1,000,000	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ 1,157,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Sebring Fuel Station	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Public Works
Project Manager:	Lance Marine	Project Location:	6445 W. George Blvd
CFS Identification Number:		Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	(X) New	() Revised	() Existing
		Project Priority:	
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering			100,000					
Land Acquisition								
Permits								
Construction				1,000,000				
Inspection / Testing			50,000					
Project Management			7,000					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,157,000

Project Description:

1. DESCRIPTION: This project is for the testing, design and construction of the Sebring Fuel Station. This project will also address any remediation and removal of the old station. The design will coincide at the same time as the Lake Placid Fuel Station.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

2. IMPACT: To upgrade aging equipment to avoid expensive emergency repairs and potential loss of use.

3. PERFORMANCE MEASURE(S): Replacement of the fuel station will allow us to serve customers more efficiently.

4. SPECIFICATION(S)/DETAIL(S): To replace the aging fuel station and to make improvements to accommodate the County's growing needs.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			157,000	1,000,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	157,000	1,000,000	-	-	-	\$ 1,157,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	157,000	1,000,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,157,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	New Ambulance	Category Criteria	Improvements
Responsible Department:	EMERGENCY MEDICAL SERVICES	Project Category:	Public Safety
Project Manager:	L. Stearns	Project Location:	EMS 5105
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going	☐ 1-Year	☒ Multi-Yr
	☐ New	☒ Revised	☐ Existing
		Project Priority:	1
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		550,000	280,000	288,400	297,052	305,964	315,142	1,723,328
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 550,000	\$ 280,000	\$ 288,400	\$ 297,052	\$ 305,964	\$ 315,142	\$ 3,759,886

Project Description:

1. DESCRIPTION: This is a yearly request to provide one (1) new Type I (truck chassis) ambulance to preserve the EMS Ambulance inventory. A trade-in of two (2) older existing van-type ambulances will be considered to assist in lowering overall cost.

Project Need / Justification / Benefits:

2. IMPACT: The need is to provide a vehicle for Emergency Responses that has a strong structurally extruded body and has been tested for crash safety and rollover.

3. PERFORMANCE MEASURE(S): Injuries and fatalities from the patient compartment occur due to unrestrained rescuers in the back being thrown around. A patient compartment will be required.

4. SPECIFICATION(S)/DETAIL(S): This type of ambulance is the minimum type needed for 911 response, care and transportation that Highlands County EMS provides.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

New Ambulance			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		550,000	280,000	288,400	297,052	305,964	315,142	1,723,328
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	550,000	280,000	288,400	297,052	305,964	315,142	\$ 3,759,886

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	550,000	280,000	288,400	297,052	305,964	315,142	1,723,328
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 550,000	\$ 280,000	\$ 288,400	\$ 297,052	\$ 305,964	\$ 315,142	\$ 3,759,886

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	ST4 Gear Storage Unit	Category Criteria	Improvements
Responsible Department:	EMERGENCY MEDICAL SERVICES	Project Category:	Public Safety
Project Manager:	L. Stearns	Project Location:	EMS 5105
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going	☐ 1-Year	☐ Multi-Yr
	☒ New	☐ Revised	☐ Existing
		Project Priority:	1
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			75,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Project Description:	
1. DESCRIPTION: Mobile 30 x 15 storage building including electricity for air conditioning and ventilation for air exchange and temperature controls to be utilized for gear storage, located at Station 4 (51 Wilhite, Avon Park, FL).	
Project Need / Justification / Benefits:	
2. IMPACT: Currently the gear is being stored in the EMS medical supply room. This arrangement jeopardizes the controlled environment required for medical supplies as well as threatens the life of the structural firefighting ensemble due to possible degradation from exposure to contamination. A separate storage area will eliminate this issue so a mobile storage unit is a cost-effective way to mitigate this dilemma.	
3. PERFORMANCE MEASURE(S): Research, testing and evaluation of PPE tells us that there are several things that can have an adverse impact on the life cycle of firefighting PPE, particularly the integrity of the PPE fabric. Regular cleaning and complete drying, per the manufacturer's recommendations, is critical for extending the life of the protective coat and trousers. Clean and properly stored turnout gear presents less exposure to the firefighter from surface contaminants and toxins trapped in the fabric. Leading factors include retention of fire gases and toxic substances from soiled PPE that is not cleaned, dried, and stored properly. Storage unit will be arranged for quick access to enable a faster response time to emergency scenes.	
4. SPECIFICATION(S)/DETAIL(S): Qualified vendor will provide and install storage unit which should be of sturdy construction including electricity for air conditioning and ventilation for air exchange and temperature controls.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
30 X 15 Storage Building, AC unit and electrical added.			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			75,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	75,000	-	-	-	-	\$ 75,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	75,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		
						\$	-

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Station 1 Driveway	Category Criteria	Improvements
Responsible Department:	FIRE SERVICES	Project Category:	Public Safety
Project Manager:	E. Laney Stearns	Project Location:	2840 N Highlands Ave
CFS Identification Number:		Programmed:	No
Project Type:	() On-going	(X) 1-Year	() Multi-Yr
	(X) New	() Revised	() Existing
		Project Priority:	1
		Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			34,775					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 34,775	\$ -	\$ -	\$ -	\$ -	\$ 34,775

Project Description:

1. DESCRIPTION: This project will consist of removing and replacing existing driveway ramp with new asphalt at Fire Station 1 located at 2840 N Highlands Ave.

Project Need / Justification / Benefits:

2. IMPACT: The driveway ramp at Station 1 is around 40 years old and has deteriorated over time, causing patches and cracks. Replacing the driveway would address the safety hazard as well as resolve water pooling issues which cause more cracks.

3. PERFORMANCE MEASURE(S): The new driveway will provide a smooth surface where training evolutions can be safely performed, remove tripping hazards for personnel, and reduce wear and tear on hose and equipment resulting in lower repair and maintenance costs.

4. SPECIFICATION(S)/DETAIL(S): New driveway will be constructed by a qualified vendor and must support a minimum Fire Truck weight of 60,000 pounds. Overall costs to be determined through the bid process.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
NAV Fire Assessment			34,775					
Total Funding:	-	-	34,775	-	-	-	-	\$ 34,775

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	34,775	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 34,775	\$ -	\$ -	\$ -	\$ -	\$ 34,775

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Spring Lake Airport Station			Category Criteria	Improvements
Responsible Department:	FIRE SERVICES			Project Category:	Public Safety
Project Manager:	E. Laney Stearns			Project Location:	Sebring Airport
CFS Identification Number:				Programmed:	Yes
Project Type:	() On-going	() 1-Year	(X) Multi-Yr	Project Priority:	1
	() New	(X) Revised	() Existing	Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)			1,200					
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			2,748,800					
Inspection / Testing			6,000					
Project Management			3,000					
Furniture / Fixtures / Equipment			141,000					
Contingency / Miscellaneous			100,000					
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Project Description:

1. DESCRIPTION: Fire Rescue is requesting funds for a new Station to be located in the area of the southeast corner of Haywood Taylor Blvd. and Carroll Shelby Rd.

Project Need / Justification / Benefits:

2. IMPACT: The budget anticipates that the building will be constructed on land donated by the Sebring Airport Authority.

3. PERFORMANCE MEASURE(S): The original Fire Station located at the Sebring Airport was destroyed by hurricanes in 2004. This new station will provide Fire and EMS coverage for not only the Sebring Airport and Industrial Park but also the Spring Lake and Lorida communities from the proposed location.

4. SPECIFICATION(S)/DETAIL(S): Fire Station overall design and estimated costs will be determined through use of an Architect/Engineer.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Security/Access Control System	54,000	
Appliances	10,000	
Network data equipment	7,000	

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
NAV Fire Assessment								
Total Funding:	-	-	-	-	-	-	-	\$ -

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants			3,000,000					
Other Grants								
Total Grant Funding:	-	-	3,000,000	-	-	-	-	\$ 3,000,000

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-		-	-	-	-	
Grant Funding	-	-	3,000,000	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -

HIGHLANDS COUNTY SHERIFF'S OFFICE
CFS REQUEST FY22/23

CC	Account	Project Title	Project #	PY as of 9/30/21	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
3101B	56400	Law Enforcement Vehicles (Replacement)			440,000	494,800	504,696	514,790	525,086	535,587	2,842,963
3101B	56200Z	Building for Sheriff's Office Shop	21030		65,000	197,460	210,000				
3322A	56400	Inmate Transport Vehicle (Replacement)				32,003		32,003		32,003	64,006
3322A	56400	Inmate Worker Road Crew Vehicle			29,608		29,608		29,608		88,824
3322A	56400Z	Conveyor Type Dishwasher	21028		232,164						
3322A	56200Z	Detention Reconfiguration	16056								
5106A	56200Z	Animal Services Operations Building	16044	51,067	798,933	250,000					
5106A	56400	Animal Services Vehicle (Replacement)				57,596					
TOTAL					1,565,705	1,031,859	744,304	546,793	554,694	567,590	2,995,793

Project Title:	Animal Services Vehicle				Category Criteria	Critical Repairs	
Responsible Department:	CONSTITUTIONALS				Project Category:	Public Safety	
Project Manager:	Operations Captain				Project Location:	Sheriff Office Animal Service	
CFS Identification Number:					Programmed:	No	
Project Type:	☐ On-going	☒ 1-Year	☐ Multi-Yr		Project Priority:		
	☒ New	☐ Revised	☐ Existing		Projected Date of Completion:		

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			57,596					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 57,596	\$ -	\$ -	\$ -	\$ -	\$ 57,596

INSERT PHOTO/MAP HERE

To provide continued service to the community utilizing a reliable and efficient work vehicle.

Equipment	Quantity	Unit Cost	Total Cost
2022 Chevy Silverado 2500HD Double Cab 4WD 8' Bed work truck			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			57,596					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	57,596	-	-	-	-	\$ 57,596

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	57,596	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 57,596	\$ -	\$ -	\$ -	\$ -	\$ 57,596

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Inmate Transport Vehicle (Replacement)	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	Public Safety
Project Manager:	DET Operations Captain	Project Location:	County Jail-Detention
CFS Identification Number:		Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	Project Priority:
	() New	() Revised	
	() Multi-Yr		
	(X) Existing		
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			32,003		32,003		32,003	64,006
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 32,003	\$ -	\$ 32,003	\$ -	\$ 32,003	\$ 160,015

Project Description:	
Replacement of Inmate Transport Vehicle.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
The replacement will be used for inmate transports, fulfilling the statutory obligation of the Sheriff to execute the orders of the court regarding inmate transports. It will be utilized to deliver inmates to the Department of Corrections (DOC), assume custody of inmates from DOC, assume custody of inmates from other sheriff's offices, and for transporting inmates to psychological evaluations, all of which are conducted by the direction and order of the court.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			32,003		32,003		32,003	64,006
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	32,003	-	32,003	-	32,003	\$ 160,015

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	32,003	-	32,003	-	32,003	64,006
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ -	\$ 32,003	\$ -	\$ 32,003	\$ -	\$ 32,003	\$ 160,015

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:		Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Inmate Road Crew Vehicle	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	Public Safety
Project Manager:	Detention Operations Captain	Project Location:	County Jail-Detention
CFS Identification Number:		Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	Project Priority:
	() New	() Revised	
	() Multi-Yr		
	(X) Existing		
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		29,608		29,608		29,608		88,824
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 29,608	\$ -	\$ 29,608	\$ -	\$ 29,608	\$ -	\$ 177,648

Project Description:	
Replacement of road crew truck for the Community Maintenance Program.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
To provide continued service to the community utilizing a reliable and efficient work vehicle. The CMP deputies are highly visible in the community and provide assistance to city's and non profit organizations throughout the county. It will help ensure reliable service, in a clean and professional looking appearance.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		29,608		29,608		29,608		88,824
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	29,608	-	29,608	-	29,608	-	\$ 177,648

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	29,608	-	29,608	-	29,608	-	88,824
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 29,608	\$ -	\$ 29,608	\$ -	\$ 29,608	\$ -	\$ 177,648

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Building for Sheriff's Office Shop "Kenilworth"	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	Public Safety
Project Manager:	Lance Marine/Capt. K. Johnson	Project Location:	Sheriff's Kenilworth Shop
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going	☐ 1-Year	☒ Multi-Yr
	☐ New	☒ Revised	☐ Existing
		Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering			40,000					
Land Acquisition		65,000						
Permits			3,000					
Construction			150,960	160,000				
Inspection / Testing								
Project Management			3,500	5,000				
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous				45,000				
Other / Indirect								
Total Expenditures	\$ -	\$ 65,000	\$ 197,460	\$ 210,000	\$ -	\$ -	\$ -	\$ 472,460

Project Description:

New building to safely house Sheriff's Office assets (MRAP, MATV, Side by Sides, Boats, ATV's, etc.)


Project Need / Justification / Benefits:

To expand area and safely house HCSO assets.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	65,000	197,460	210,000	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	65,000	197,460	210,000	-	-	-	\$ 472,460

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	65,000	197,460	210,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 65,000	\$ 197,460	\$ 210,000	\$ -	\$ -	\$ -	\$ 472,460

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Law Enforcement Vehicles	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	Public Safety
Project Manager:	LEB Operations Captain	Project Location:	Sheriff's Office
CFS Identification Number:		Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	Project Priority:
	() New	(X) Revised	
	() Multi-Yr		
	() Existing		
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		440,000	494,800	504,696	514,790	525,086	535,587	2,842,963
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 440,000	\$ 494,800	\$ 504,696	\$ 514,790	\$ 525,086	\$ 535,587	\$ 5,857,922

Project Description:

The HCSO vehicle management system tracks the repair, maintenance and operating costs of all vehicles. Our vehicles are evaluated continuously and vehicles that are experiencing excessive repair, maintenance, mileage, or operating costs are targeted for replacement. Our fleet, with special emphasis on Road Patrol, requires vehicles to be in optimal operating condition in order to minimize public liability and maximize our ability to respond to incidents. Our replacement budget provides the County with a predictable level of annual funding requirements based upon the historical expected useful lives and safety of the existing fleet.

Project Need / Justification / Benefits:

We estimate our annual needs differently for Road Patrol vehicles compared to the remaining fleet. We have 65 Road Patrol vehicles which have an average useful life of 6 years. Currently, these vehicles cost \$30,000 each - excluding the cost of radios, laptops and certain other law enforcement required modifications. The annual cost to replace these vehicles is \$325,000 (65 / 6 x \$30,000 = \$325,000). In addition, we have 112 other vehicles in the law enforcement fleet. These vehicles are assigned to our various criminal investigators, command staff, civil deputies and animal services personnel. The expected life, on average, for these vehicles is 10 years with an average replacement cost per vehicle of \$25,000 (excluding the cost of laptops, radios and other specialty gear) resulting in an annual replacement budget of \$280,000 (112 / 10 x \$25,000). Given these assumptions, our annual law enforcement budget request for sworn force vehicles is \$605,000.



INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		440,000	494,800	504,696	514,790	525,086	535,587	2,842,963
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	440,000	494,800	504,696	514,790	525,086	535,587	\$ 5,857,922

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	440,000	494,800	504,696	514,790	525,086	535,587	2,842,963
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 440,000	\$ 494,800	\$ 504,696	\$ 514,790	\$ 525,086	\$ 535,587	\$ 5,857,922

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Engineering/Traffic Ops/GIS Equipment 21/22	Category Criteria	Critical Repairs
Responsible Department:	ENGINEERING	Project Category:	Public Works
Project Manager:	Clinton Howerton, Jr., P.E./Eddie Cardona	Project Location:	N/A
CFS Identification Number:		Programmed:	Yes
Project Type:	☒ On-going ☐ 1-Year ☐ Multi-Yr ☐ New ☒ Revised ☐ Existing	Project Priority:	
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		135,000	150,000	153,000	156,060	159,181	162,365	861,852
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 135,000	\$ 150,000	\$ 153,000	\$ 156,060	\$ 159,181	\$ 162,365	\$ 1,777,458

Project Description:

1. DESCRIPTION: FY 22-23 CFS Allocation for Engineering/Traffic Ops Equipment to replace aging equipment. This year's items are: One (1) Bituminous Applicator Trailer for Raised Pavement Marking Installation; one (1) Thermo Plastic Hand Liner with Accessories; one (1) 2022 Ford 4 X 4 1/2 ton crew cab pickup; one (1) Pavement Markings Grinder; and one (1) Ford Explorer.

Project Need / Justification / Benefits:

2. IMPACT: The replacement of higher mileage vehicles would impact the Repair & Maintenance costs and down time when vehicles are in the shop for repairs.

3. PERFORMANCE MEASURE(S): The purchase of one (1) Bituminous Applicator Trailer for Raised Pavement Marker Installation. Currently Traffic Ops uses a hand cart to install Raised Pavement Markers on newly paved roads. The use of a hand cart does pose safety concerns for staff installing these devices. The purchase of one (1) Thermo-Plastic Hand Liner with Accessories. Currently the department uses a thermo-plastic hand-liner that is obsolete and non-productive. The purchase of one (1) Ford one-half-ton 4 x 4 crew-cab pick-up to replace an aging vehicle in the Traffic Operations Department (CE 1807 – 2007 Dodge Ram with over 110,000 miles). The Purchase of one (1) Pavement Markings Grinder. Currently the department has a pavement markings grinder that is over twenty years old and has exhausted its life expectancy. The Purchase of one (1) 2022 Ford F 150 Pickup truck to replace (CE1820 – 2007 Ford Escape 4 x 4 with 71,959 miles) an aging vehicle with in the Engineering Department.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$150,000 to be funded by the Infrastructure Surtax Fund.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

Bituminous Applicator Trailer (for Raised Pavement Marking Installation)	\$ 27,000	Ford F-150 - Project Mgr. Replacement Vehicle	\$ 30,000.00
Thermo-Plastic Hand Liner w/Accessories	\$ 24,000		
4 X 4 Crew Cab Pickup	\$ 46,000		
Pavement Markings Grinder	\$ 23,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		135,000	150,000	153,000	156,060	159,181	162,365	861,852
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	135,000	150,000	153,000	156,060	159,181	162,365	\$ 1,777,458

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
County Funding	-	135,000	150,000	153,000	156,060	159,181	162,365	861,852
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 135,000	\$ 150,000	\$ 153,000	\$ 156,060	\$ 159,181	\$ 162,365	\$ 1,777,458

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	Road and Bridge Equipment - 151 4102A 56400Z		Category Criteria	Critical Repairs
Responsible Department:	ROAD & BRIDGE		Project Category:	Transportation
Project Manager:	Jonathan Harrison		Project Location:	
CFS Identification Number:			Programmed:	Yes
Project Type:	☒ On-going	☐ 1-Year	☐ Multi-Yr	Project Priority:
	☐ New	☐ Revised	☒ Existing	
Projected Date of Completion:				FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	6,894,817
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 1,224,000	\$ 1,248,480	\$ 1,273,450	\$ 1,298,919	\$ 14,339,666

Project Description:

1. DESCRIPTION: CFS Allocation for Road and Bridge Equipment to replace heavy, medium and light duty construction equipment meeting the mileage and/or age criteria for replacement. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.



Project Need / Justification / Benefits:

2. IMPACT: Replace equipment that has exceeded its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.



3. PERFORMANCE MEASURE(S): Continue a level of maintenance on County maintained roadways with less maintenance cost.



4. SPECIFICATION(S)/DETAIL(S): The FY22/23 Road and Bridge Equipment Allocation is \$1,200,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

3-New 10 Wheel Dump Trucks w/Trades (\$150,000.00 EA)	450,000.00	1-Broom Tractor W/Trade	100,000.00
2-1 Ton Crew Cab Pickups W/Trades (\$60,000.00 EA)	120,000.00		
1-Grader W/Trade	260,000.00		
1-336 Track Hoe W/Trade	260,000.00		
1-Skid Steer Trailer	20,000.00		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	6,894,817
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	\$ 14,339,666

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	6,894,817
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 1,224,000	\$ 1,248,480	\$ 1,273,450	\$ 1,298,919	\$ 14,339,666

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		
						\$	-

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Landfill JD 750L LGP Type Dozer	Category Criteria	Improvements
Responsible Department:	SOLID WASTE (LANDFILL)	Project Category:	Solid Waste
Project Manager:	Robert Diefendorf	Project Location:	Landfill
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going ☐ 1-Year ☐ Multi-Yr ☒ New ☐ Revised ☐ Existing	Project Priority:	1
		Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			375,000					
Contingency / Miscellaneous			25,000					
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Project Description:

1. DESCRIPTION: Purchase one (1) new John Deere 750L LGP type crawler dozer.

Project Need / Justification / Benefits:

2. IMPACT: The landfill has two (2) smaller size dozers, LFMIS4 - John Deere 750 JLGP dozer purchased in 2007 with 20,997 hours that can perform both light and heavy grading work and performs most of the day-to-day dozer operations involving the pushing of garbage and the Komatsu D61PZ-24 dozer purchased in 2018 used for lighter day-to-day operations with 5907 hours. The landfill also has a medium size John Deere 850L crawler dozer that was purchased in 2021 with 423 hours that is geared more towards heavier operations pushing construction and demolition debris at the C & D landfill. The existing JD 750 JLGP dozer has been requiring more repairs over the last several years and is still useful but has been becoming less reliable. The 750 dozer is used throughout the landfill for site slope work, finish grading, moving of dirt and spreading material to cover the waste. Another 750 type dozer is needed to take over performing the day-to-day garbage pushing operations while the existing LFMIS4 John Deere 750 JLGP dozer will move into a backup roll.

3. PERFORMANCE MEASURE(S): Purchase one (1) John Deere 750L LGP type D6 size landfill crawler dozer for landfill operations to ensure compliance and operation of the landfill in accordance with FL Dept of Environmental Protection Permit conditions.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$375,000.00 with the extended warranty for \$25,000.00 for a total of \$400,000.00 to be funded by the Solid Waste Fund.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

One (1) Landfill John Deere 750LGP Type Dozer	375,000		
Extended Warranty	25,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other (Solid Waste)			400,000					
Total Funding:	-	-	400,000	-	-	-	-	\$ 400,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	400,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Construction of Landfill Cell No. 5		Category Criteria
Responsible Department:	SOLID WASTE (LANDFILL)		Improvements
Project Manager:	Robert Diefendorf		Project Category:
CFS Identification Number:			Project Location:
Project Type:	() On-going	() 1-Year	() Multi-Yr
	(X) New	(X) Revised	() Existing
			Programmed:
			Project Priority:
			Projected Date of Completion:
			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering		1,000,000						
Land Acquisition								
Permits								
Construction		4,000,000	6,000,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 5,000,000	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000

Project Description:

1. DESCRIPTION: FY 22-23 CFS Construction of the next 18 acres cell expansion into Cell No. 5 of the Class I Landfill at the Highlands County Solid Waste Management Center.

Project Need / Justification / Benefits:

2. IMPACT: The existing Class I Landfill consist of cells 1A , 1B, 3A, 3B & 3C. The total disposal volume of cells 1 and 3 is 4,943,300 cubic yards but the permitted Volume is 3,178,791 cubic yards. As of the FY 19/20 report to the Florida Department of Environmental Protection (FDEP) the County has consumed 2,629,518 cubic yards or 82% of the total permitted volume. Since March, 2020 and the Covid-19 shutdowns the County has seen a larger than usual volume of garbage deposited into the the landfill that corresponds with more people working from home and doing cleaning and home improvements.

3. PERFORMANCE MEASURE(S): Construction of the next landfill Cell should provide enough landfill volume to meet the needs for the next 10-15 years.

4. SPECIFICATION(S)/DETAIL(S): The preliminary estimated cost for this request is \$11,000,000.00 which is based on limited earthwork, standard cell construction and does not include any provisions for gas collection, leachate treatment or rehabilitating existing leachate infrastructure. To be funded by the Solid Waste Enterprise Fund.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other (Solid Waste)		5,000,000	6,000,000					
Total Funding:	-	5,000,000	6,000,000	-	-	-	-	\$ 11,000,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	5,000,000	6,000,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 5,000,000	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Purchase of Ford Explorer 4x4 for Solid Waste	Category Criteria	Improvements
Responsible Department:	SOLID WASTE (LANDFILL)	Project Category:	Solid Waste
Project Manager:	Robert Diefendorf	Project Location:	Landfill
CFS Identification Number:		Programmed:	No
Project Type:	() On-going	(X) 1-Year	() Multi-Yr
	(X) New	() Revised	() Existing
		Project Priority:	2
		Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			34,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 34,000	\$ -	\$ -	\$ -	\$ -	\$ 34,000

Project Description:

1. DESCRIPTION: Purchase one (1) new 2023 Ford Explorer 4x4 SUV to replace aging equipment.

Project Need / Justification / Benefits:

2. IMPACT: The replacement of the higher mileage vehicle that is experiencing frequent repairs would impact the repair & maintenance costs and down time when the vehicle is in the shop.

3. PERFORMANCE MEASURE(S): The purchase of one (1) 2023 Ford Explorer 4x4 SUV for the landfill pool vehicle to replace aging Solid Waste Department vehicle CE220 (2005 Jeep Laredo 4x4 SUV with 100,255 miles) will continue a level of maintenance for the Solid Waste vehicles and equipment and reduce ongoing maintenance costs.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$34,000.00.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Purchase one (1) Ford Explore 4x4 - Solid Waste Pool Vehicle	34,000	

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other (Solid Waste)			34,000					
Total Funding:	-	-	34,000	-	-	-	-	\$ 34,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	34,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 34,000	\$ -	\$ -	\$ -	\$ -	\$ 34,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

COUNTY RESURFACING LIST

UNIT I 2022 / 2023

ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)	TAC (gallons)
720	N C Hill Rd	CURVE TO S-64	55	2.20	11,616	20	2,065	1,064
1935	Red Pine Dr	NORTHSIDE DR TO THUNDERBIRD	57	0.18	950	20	169	871
2744	W Butkus Rd	AVON ESTATES BLVD TO EAST	55	0.19	1,003	18	160	82
100054	W Orangewood Ln	ORANGEWOOD ST TO ORANGEWOOD ST	55	0.17	897	18	144	73
2520	New Life Way	US 27 TO CORVETTE	57	0.35	1,848	20	435	169
1914	Quail Ave	CRANE TO EGRET	56	0.43	2,270	18	363	187
				3.52	18,584		3,336	2,446

UNIT II 2022 / 2023

ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)	TAC (gallons)
831	Cowhouse Rd	FISHTAIL LN TO NORTH	56	0.92	4,850	20	862	445
2817	Elf Dr	SPARTA RD TO EAST	55	0.35	1,848	18	296	152
100014	Haw Branch Rd	CR 635 TO STRAFFORD OAKS DRIVE	58	0.66	3,509	20	624	321
100360	Strafford Oaks Dr	HAW BRANCH RD TO HAW BRANCH RD	58	1.22	6,442	20	1,145	590
100073	Hester Ave	WELLINGTON TO DOZIER	55	0.16	845	18	135	69
1288	Hy-Dee St	MAT-TEE DR, W TO CUL-DE-SAC	55	0.12	634	18	101	52
1507	Lawrence Ave	CEMETERY RD TO MURIEL	55	0.24	1,267	18	203	104
1994	Rollins St	ATLANTIC TO CUL DE SAC	55	0.15	792	18	127	65
2090	Sharon Ave	ATKINS TO LAKE JOSEPHINE DR	55	0.22	1,162	18	186	95
2397	Weigle Ave	KENILWORTH BLVD TO NORTH	55	0.23	1,214	18	192	100
2416	Westminster Rd	GOLFVIEW TO DOZIER	55	0.50	2,640	18	422	217
694	Grass Ave	HOLLYWOOD BLVD TO LOCKMAN BLVD	56	0.23	1,214	18	192	100
753	Peace St	MAYFAIR AVE TO GRASS AVE	56	0.09	475	18	76	39
2581	Popinjay Ave	WILDFLOWER WEST AND SOUTH TO EOP	54	0.73	3,854	18	617	317
				5.82	30,746		5,178	2,666

UNIT III 2022 / 2023

ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)	TAC (gallons)
469	Anderson St NE	PLACID LAKES BLVD TO CUL-DE-SAC	56	0.55	2,904	18	465	239
849	Cumquat Rd NE	PLACID LAKES BLVD TO CUL DE	55	0.48	2,534	18	405	209
2782	Placid View Dr	JAMISON AVE TO LAKE MIRROR DR	54	1.56	8,264	22	1,616	833
2237	Sycamore Ave	BLACKBEAR TO OAK	55	0.41	2,165	20	385	198
2603	Washington Blvd	BRADLEY AVE TO HALLMARK AVE	55	0.77	4,066	20	723	372
2497	CR 17 N	LAKE JUNE RD SOUTH TO SMOAK BRIDGE	58	0.95	5,008	20	890	458
100376	Wildcat St NW	APACHE ST NW SOUTH TO CURVE	57	0.69	3,643	18	583	300
				5.41	28,584		5,067	2,609
GRAND TOTALS				14.75	77,914		13,581	7,721

COUNTY ROAD CONSTRUCTION LIST							
UNIT I 2022 / 2023							
ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)
266	Ballard Rd	SR 64 TO NORTH	24	1.03	5,420	22	994
101132	W Bench Rd	BALLARD RD TO N LONEBAY BLVD	24	0.12	645	22	118
101135	N Lone Bay Blvd	W BENCH RD TO NORTH	24	0.25	1,320	22	242
				1.40	7,385		1,354
UNIT II 2022 / 2023							
ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)
24	Bridle Path	DERBY LN TO NORTH	24	0.88	4,646	22	852
22	Canter Path	DERBY LN TO NORTH	24	0.88	4,646	22	852
UNIT III 2022 / 2023							
ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)
967	Ecstasy Ave	BLUE HORIZON DR TO HIGHLANDS BLVD	25	0.30	1,584	22	290
2009926	Tobler Ter NW	KEITH AVE TO RONALD RD NW	25	0.15	795	22	146
2395	Wayne Ave NE	WASHINGTON BLVD NE TO FARRELL DR NE	25	0.07	350	22	64
2557	Farrell Dr NE	WAYNE AVE TO WALKER AVE	24	0.07	370	22	68
				0.59	12,391		2,272
GRAND TOTALS				3.75	19,776		3626

COUNTY MILLING/RESURFACING LIST

UNIT I 2022 / 2023

ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)	TAC (gallons)	MILLINGS (SQ YDS)
2520	New Life Way	US 27 TO CORVETTE	57	0.35	1,848	20	435	169	5,431
				~~0.35~~	~~1,848~~		~~435~~	~~169~~	~~5,431~~

UNIT III 2022 / 2023

ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)	TAC (gallons)	MILLINGS (SQ YDS)
2782	Placid View Dr	JAMISON AVE TO LAKE MIRROR DR	54	1.56	8,264	22	1,616	833	20,201
2497	CR 17 N	LAKE JUNE RD SOUTH TO SMOAK BRIDGE	58	0.95	5,008	20	890	458	11,129
				2.51	13,272		2,506	1,291	31,330
GRAND TOTALS				2.86	15,120		2,940	1,460	36,761

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	ROAD RESURFACING (151 4102A 55303)	Category Criteria	Improvements
Responsible Department:	ROAD & BRIDGE	Project Category:	Transportation
Project Manager:	Jonathan Harrison	Project Location:	
CFS Identification Number:		Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	Project Priority:
	() New	() Revised	
	() Multi-Yr		
	(X) Existing		Projected Date of Completion:

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567	15,513,338
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 2,700,000	\$ 1,900,000	\$ 2,754,000	\$ 2,809,080	\$ 2,865,262	\$ 2,922,567	\$ 31,464,246

Project Description:

1. DESCRIPTION: CFS Road Resurface Allocation. Resurfacing roads classified as County paved roads, with an overall poor condition rating.

Project Need / Justification / Benefits:

2. IMPACT: The roads will continue to be a safety issue and become more costly to maintain. Road resurfacing projects improve County paved roads that are in below standard condition.

3. PERFORMANCE MEASURE(S): Increased safe travel for the traveling public at a lower maintenance cost. Resurfacing will extend the life of the road, sometimes, by as much as fifteen (15) years.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road Resurfacing Allocation is \$1,900,000.00 from the Infrastructure Surtax.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567	15,513,338
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567	\$ 31,464,246

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567	15,513,338
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 2,700,000	\$ 1,900,000	\$ 2,754,000	\$ 2,809,080	\$ 2,865,262	\$ 2,922,567	\$ 31,464,246

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	RECONSTRUCT/DIRT ROAD PAVING	Category Criteria	Improvements
Responsible Department:	ROAD & BRIDGE	Project Category:	Transportation
Project Manager:	Jonathan Harrison	Project Location:	
CFS Identification Number:		Programmed:	Yes
Project Type:	☒ On-going	☐ 1-Year	Project Priority:
	☐ New	☐ Revised	
	☐ Multi-Yr	☒ Existing	Projected Date of Completion:

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		700,000	1,500,000	714,000	728,280	742,846	757,703	4,021,977
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 700,000	\$ 1,500,000	\$ 714,000	\$ 728,280	\$ 742,846	\$ 757,703	\$ 9,164,805

Project Description:

1. DESCRIPTION: CFS Road Reconstruction Allocation.

Project Need / Justification / Benefits:

2. IMPACT: The roads will continue to be a safety issue and become more costly to maintain. Road reconstruction projects improve County paved roads that are in below standard condition.

3. PERFORMANCE MEASURE(S): Increased safe travel for the traveling public at a lower maintenance cost. Reconstruction will return the roadway to a good condition rating and substantially lengthen the life cycle of the road.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road Reconstruction Allocation is \$1,500,000.00 from the Infrastructure Surtax.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		700,000	1,500,000	714,000	728,280	742,846	757,703	4,021,977
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	700,000	1,500,000	714,000	728,280	742,846	757,703	\$ 9,164,805

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	700,000	1,500,000	714,000	728,280	742,846	757,703	4,021,977
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 700,000	\$ 1,500,000	\$ 714,000	\$ 728,280	\$ 742,846	\$ 757,703	\$ 9,164,805

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Sebring Parkway Maintenance	Category Criteria	
Responsible Department:	ENGINEERING	Project Category:	Transportation
Project Manager:	Clinton Howerton	Project Location:	see map below
CFS Identification Number:		Programmed:	Yes
Project Type:	☒ On-going	☐ 1-Year	Project Priority:
	☐ New	☒ Revised	
	☐ Multi-Yr	☐ Existing	Projected Date of Completion:

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		244,121	234,526	239,216	244,000	248,880	253,858	1,347,518
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 244,121	\$ 234,526	\$ 239,216	\$ 244,000	\$ 248,880	\$ 253,858	\$ 2,812,119

Project Description:

This cost center was created to account for funds provided from the City of Sebring, Fund 110 (Transportation Trust) and Fund 151 (Infrastructure Surtax) to maintain the Sebring Parkway as required by an Interlocal Agreement.

Project Need / Justification / Benefits:

City of Sebring reimburses the County for 50% of actual maintenance costs per Interlocal Agreement, and also sets aside escrow funds for capital projects.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		81,474	81,474	81,474	81,474	81,474	81,474	407,370
Gas Tax								
Communications Tax								
Other (Fund 110)		81,324	76,526	78,871	81,263	83,703	86,192	470,074
Total Funding:	-	162,798	158,000	160,345	162,737	165,177	167,666	\$ 1,854,167

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
City of Sebring		81,324	76,526	78,871	81,263	83,703	86,192	470,074
Total Other Outside Funding:	-	81,324	76,526	78,871	81,263	83,703	86,192	\$ 957,953

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	162,798	158,000	160,345	162,737	165,177	167,666	877,444
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	81,324	76,526	78,871	81,263	83,703	86,192	470,074
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 244,121	\$ 234,526	\$ 239,216	\$ 244,000	\$ 248,880	\$ 253,858	\$ 2,812,119

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-			\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	ADA Transition Plan (Exterior)	Category Criteria	Improvements
Responsible Department:	ENGINEERING	Project Category:	Public Safety
Project Manager:	TBD	Project Location:	
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going	☐ 1-Year	Project Priority:
	☐ New	☒ Revised	
	☐ Multi-Yr	☐ Existing	Projected Date of Completion: FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		34,500	34,500	35,190	35,894	36,612	37,345	198,234
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 34,500	\$ 34,500	\$ 35,190	\$ 35,894	\$ 36,612	\$ 37,345	\$ 412,275

Project Description:

1. DESCRIPTION: The purpose of this capital item is to dedicate funding annually to address specific improvements to facilities in order to meet the accessibility requirements of the Americans with Disabilities Act. These facilities have been identified in the County's ADA Transition Plan. Each year, the County will identify which facilities will be modified. (50% of this funding is to be dedicated to the Exterior of the Buildings and 50% is to be dedicated to the Interior of the buildings.)

Project Need / Justification / Benefits:

2. IMPACT: The Americans with Disabilities Act contains three major subsections with which Highlands County must be concerned. Title II applies specifically to State and local governmental agencies. It covers a broad range of access issues related to individuals with disabilities, including public meetings, emergency services, programs, and buildings.

3. PERFORMANCE MEASURE(S): The County must provide appropriate access to all of its public facilities, meetings, and programs, not just in terms of mobility impairment, but also for those with disabilities related to hearing, sight, and other physical challenges. Included in Title II are administrative requirements such as development of a transition plan.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is \$69,000.00 from the Infrastructure Surtax.

(50/50 Interior/Exterior Buildings)



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		34,500	34,500	35,190	35,894	36,612	37,345	198,234
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	34,500	34,500	35,190	35,894	36,612	37,345	\$ 412,275

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	34,500	34,500	35,190	35,894	36,612	37,345	198,234
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 34,500	\$ 34,500	\$ 35,190	\$ 35,894	\$ 36,612	\$ 37,345	\$ 412,275

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	ADA Transition Plan (Interior)	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Public Safety
Project Manager:	Lance Marine	Project Location:	Various Buildings
CFS Identification Number:	17058	Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	Project Priority:
	() New	(X) Revised	
	() Multi-Yr		
	() Existing		
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		243,626	34,500	35,190	35,894	36,612	37,345	198,234
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 243,626	\$ 34,500	\$ 35,190	\$ 35,894	\$ 36,612	\$ 37,345	\$ 621,401

Project Description:	
1. DESCRIPTION: The purpose of this capital item is to dedicate funding annually to address specific improvements to facilities in order to meet the accessibility requirements of the Americans with Disabilities Act. These facilities have been identified in the County's ADA Transition Plan. Each year, the County will identify which facilities will be modified.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
2. IMPACT: The Americans with Disabilities Act contains three major subsections with which Highlands County must be concerned. Title II applies specifically to State and local governmental agencies. It covers a broad range of access issues related to individuals with disabilities, including public meetings, emergency services, programs, and buildings.	
3. PERFORMANCE MEASURE(S): The County must provide appropriate access to all of its public facilities, meetings, and programs, not just in terms of mobility impairment, but also for those with disabilities related to hearing, sight, and other physical challenges. Included in Title II are administrative requirements such as development of a transition plan.	
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is \$34,500.00 from the Infrastructure Surtax.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		243,626	34,500	35,190	35,894	36,612	37,345	198,234
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	243,626	34,500	35,190	35,894	36,612	37,345	\$ 621,401

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	243,626	34,500	35,190	35,894	36,612	37,345	198,234
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 243,626	\$ 34,500	\$ 35,190	\$ 35,894	\$ 36,612	\$ 37,345	\$ 621,401

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	TOSIP FY 22/23 - UNALLOCATED	Category Criteria	Improvements
Responsible Department:	ENGINEERING	Project Category:	Public Works
Project Manager:	Clinton Howerton Jr., P.E., County Engineer	Project Location:	Varies
CFS Identification Number:		Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	Project Priority:
	() New	(X) Revised	
	() Multi-Yr		
	() Existing	Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		84,500	84,500	86,190	87,914	89,672	91,466	485,510
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 84,500	\$ 84,500	\$ 86,190	\$ 87,914	\$ 89,672	\$ 91,466	\$ 1,009,751

Project Description:

1. DESCRIPTION: This is a recurring allotment that is funded every year to facilitate safety improvements to roads, intersections, crosswalks etc. throughout the County.



Project Need / Justification / Benefits:

2. IMPACT: This project is funded by the Infrastructure Surtax Fund.

3. PERFORMANCE MEASURE(S): The Transportation Operational & Safety Improvements Program (TOSIP) was established by the Board of County Commissioners in 2001. The Program was adopted to address Operational and Safety Improvements to the existing transportation network, (not capacity improvements). Each individual project phase (e.g. PD&E, Design, ROW acquisition, and Construction) is not to exceed \$100,000.00 without Board approval. Only minimal Right-of-Way is to be acquired, and projects shall be identified and approved two (2) fiscal years in advance.



4. SPECIFICATION(S)/DETAIL(S): Provide for the safety needs of the public.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		84,500	84,500	86,190	87,914	89,672	91,466	485,510
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	84,500	84,500	86,190	87,914	89,672	91,466	\$ 1,009,751

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	84,500	84,500	86,190	87,914	89,672	91,466	485,510
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 84,500	\$ 84,500	\$ 86,190	\$ 87,914	\$ 89,672	\$ 91,466	\$ 1,009,751

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Right of Way Land Acquisition	Category Criteria	Improvements
Responsible Department:	ENGINEERING	Project Category:	Public Works
Project Manager:	Clinton Howerton & Jonathan Harrison	Project Location:	Will Vary
CFS Identification Number:		Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	Project Priority:
	() New	(X) Revised	
	() Multi-Yr		
	() Existing	Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition		670,000	600,000	100,000	100,000	100,000	100,000	500,000
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 670,000	\$ 600,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 2,170,000

Project Description:

1. DESCRIPTION: Right-of-way acquisition funding for the purpose of obtaining additional right-of-way width along County Maintained roadways. Currently, there are approximately 53 miles of roadway with insufficient right-of-way width that is below the recommended 50'. A total of approximately 100 acres of additional right-of-way on over 150 separate roadway segments are needed to address existing and future maintenance concerns.

Project Need / Justification / Benefits:

2. IMPACT: During regular maintenance activities, issues arise and cannot be fully addressed due to lack of right-of-way width. The absence of sufficient drainage, lack of shoulder area, narrow road widths, and encroachment on private property are relative concerns that prohibit the necessary maintenance of roadways.

3. PERFORMANCE MEASURE(S): The ability to manage and install proper drainage alleviating flooding concerns. Provide stabilized shoulders leading to increased pavement preservation. Reconstruction of some segments that lack a proper width. An overall increase will benefit the functionality of the roadways while allowing staff to properly manage present concerns and future improvements.

4. SPECIFICATION(S)/DETAIL(S): The CFS Right-of-Way Land Acquisition Allocation request is \$600,000 for FY 22/23 and can be funded from the Infrastructure Surtax.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Hammock RD. ROW	500,000		
R&B ROW Land Acquisition	100,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		670,000	600,000	100,000	100,000	100,000	100,000	500,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	670,000	600,000	100,000	100,000	100,000	100,000	\$ 2,170,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	670,000	600,000	100,000	100,000	100,000	100,000	500,000
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 670,000	\$ 600,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 2,170,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	ADA Hammock Rd Multi-Use Path	Category Criteria	Improvements
Responsible Department:	ENGINEERING	Project Category:	Public Works
Project Manager:	Clinton Howerton Jr., P.E., County Engineer	Project Location:	Hammock Road
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going	☒ 1-Year	Project Priority:
	☒ New	☐ Revised	
	☐ Multi-Yr		
	☐ Existing		
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			250,000	250,000				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 500,000

Project Description:

1. DESCRIPTION: A Retrofit is needed for the entire Hammock Road Multi-Use Path to bring it into ADA compliance standards that have changed from over two (2) decade ago when it was originally built. It is currently 8' wide asphalt.

Project Need / Justification / Benefits:

2. IMPACT: The retrofit to the Hammock Road Multi-Use Path is necessary to ensure that the pathway is ADA compliant. Failure to do so could lead to injuries that the County is found liable for.

3. PERFORMANCE MEASURE(S): Add leveling course, widen to 10' to be consistent with standards, and resurface.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$500,000 to be funded by the Infrastructure Surtax Fund to be split over a two (2) year period.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			250,000	250,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	250,000	250,000	-	-	-	\$ 500,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	250,000	250,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 500,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:					Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-		
						\$	-

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	R&B Main Bldg Expansion	Category Criteria	Improvements
Responsible Department:	ROAD & BRIDGE	Project Category:	Transportation
Project Manager:	Sarah Albritton	Project Location:	Road & Bridge Facility
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going	☐ 1-Year	Project Priority:
	☒ New	☒ Revised	
	☐ Multi-Yr	☐ Existing	Projected Date of Completion:

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)			5,000					
Design / Plans / Engineering			75,000	175,000	20,000			
Land Acquisition								
Permits				3,500				
Construction			300,000	800,000	800,000			
Inspection / Testing								
Project Management			5,000	10,000	15,000			
Furniture / Fixtures / Equipment					70,000			
Contingency / Miscellaneous				100,000	170,000			
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 385,000	\$ 1,088,500	\$ 1,075,000	\$ -	\$ -	\$ 2,548,500

Project Description:

1. DESCRIPTION: Funding for the purpose of an additional 4,000 sq ft of office space for Road & Bridge personnel, as well as minor remodeling of a small portion of the current building. The current office building has reached max capacity and increased spacing will be required for the future, with improvements also needed for the existing structure. The addition would incorporate a lobby, 12 offices, large conference room, central copy/filing room, and public restrooms. The outside perimeter of the existing building would be utilized and remain active with 2 offices, present bathrooms, small conference room, and break room. All upstairs spacing and remaining previous office space will be converted to storage for materials, parts, and surplus items.

Project Need / Justification / Benefits:

2. IMPACT: The current building has continually experienced many issues (humidity, leaks, air compliance) the past 3 years that have been steadily remediated by Facilities. Being a warehouse building, it is optimal to utilize 50% of existing space for additional storage/retainage more conducive to the warehouse setting. The majority of office operations will be transferred to the expansion.

3. PERFORMANCE MEASURE(S): The ability to convert 50% of existing warehouse/building for the benefit of storage. Increased personnel spacing in an improved structure with 2,000 sq ft of existing office needs still relative to the prior building. Beneficial in adding additional offices for growth and allowing for current R&B office personnel to occupy the main building.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road & Bridge Main Building Expansion Allocation request is \$485,000 \$385,000 for FY 22/23 and funded through Infrastructure Surtax.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Desks	\$10,000	IT Installations/Upgrades	\$32,000
Chairs	\$3,000	Tables	\$5,000
Shelving	\$10,000	Lobby Furnishings	\$10,000

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			385,000	1,088,500	1,075,000			
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	385,000	1,088,500	1,075,000	-	-	\$ 2,548,500

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	385,000	1,088,500	1,075,000	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 385,000	\$ 1,088,500	\$ 1,075,000	\$ -	\$ -	\$ 2,548,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Post-Frame Building	Category Criteria	Improvements
Responsible Department:	ROAD & BRIDGE	Project Category:	Transportation
Project Manager:	Chris Pruzinsky	Project Location:	Road & Bridge Facility
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going	☒ 1-Year	☐ Multi-Yr
	☒ New	☐ Revised	☐ Existing
		Project Priority:	
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)			7,000					
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			175,000					
Inspection / Testing								
Project Management			5,000					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 187,000	\$ -	\$ -	\$ -	\$ -	\$ 187,000

Project Description:

1. DESCRIPTION: Post-Frame Building

Project Need / Justification / Benefits:

2. IMPACT: Many smaller/various pieces of equipment remain in the open without proper cover. Misc. items filling up space within the Unit 2 Facility could be relocated to a covered shelter.

3. PERFORMANCE MEASURE(S): Reduce the deterioration of equipment from the weather elements. Increase usable space within the current Unit 2 building. Save costs on small repairs/replacements due to sun damage.

4. SPECIFICATION(S)/DETAIL(S): The CFS Post-Frame Building Allocation is \$187,000.00 from the Infrastructure Surtax.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			187,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	187,000	-	-	-	-	\$ 187,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	187,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 187,000	\$ -	\$ -	\$ -	\$ -	\$ 187,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	