HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS
Tuesday, July 13, 2021
9:00 AM
600 S. Commerce Ave. Sebring, FL 33870
AGENDA

(Please turn off pagers and cell phones)

1 MEETING CALLED TO ORDER

2 INVOCATION:

3 PLEDGE OF ALLEGIANCE

4 PUBLIC COMMENT

5 WORKSHOP

Workshop to discuss the proposed Capital Financial Strategy for FY 21/22

5.A *Workshop to consider the proposed FY 21/22 Recommended Budget for the Board Departments.*

Randy Vosburg, County Administrator
David Nitz, OMB Manager
No impact at this time.
BUDGET WORKSHOP PACKET Binder.pdf
Rec 21-22 Budget_7-13-21 Board Workshop.pdf

5.B *Workshop to consider the proposed Capital Financial Strategy for FY 21/22.*
Randy Vosburg, County Administrator
David Nitz, OMB Manager
No impact at this time.
Recommended CFS FY21-22 Binder_06-11-2021.pdf
CFS_7-13-21 Board Workshop.pdf

6 WORKSHOP

Workshop to discuss the proposed FY 21/22 Recommended Budget for Board Departments

7 ADJOURN

Any person who decides to appeal any decision made by this Board of County Commissioners of Highlands County, Florida, in public hearing or meeting is hereby advised that he or she will need a record of the proceedings, and that, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record will include the testimony and evidence upon which such appeal is to be based.

The Board of County Commissioners of Highlands County, Florida, does not discriminate upon the basis of any individual's disability status. This non-discrimination policy involves every aspect of the Board's functions, including one's access to, participation, employment or treatment in its programs or activities. "Anyone requiring reasonable accommodation as provided for in the Americans With Disabilities Act or Section 286.26 Florida Statutes should contact Human Resources, ADA Coordinator at: 863-402-6509 (voice), or via Florida Rely Service 711, or by e-mail: hrmanager@highlandsfl.gov." Requests for CART or interpreter services should be made as soon as possible but no later than 48 hours in advance to permit coordination of the service.

Please note our new website address: www.highlandsfl.gov/

Any invocation that may be offered before the official start of the Commission meeting shall be the voluntary offering of a private citizen, to and for the benefit of the Commission. The views or beliefs expressed by the invocation speaker have not been previously reviewed or approved by the Commission, and the Commission is not allowed by law to endorse the religious beliefs or views of this, or any other speaker.

HIGHLANDS COUNTY
COUNTY COMMISSION AGENDA ITEM

DATE OF ACTION REQUEST: July 13, 2021

PRESENTER: **Randy Vosburg, County Administrator**
David Nitz, OMB Manager

SUBJECT/TITLE: **Workshop to consider the proposed FY 21/22 Recommended Budget for the Board Departments.**

STATEMENT OF ISSUE

In preparation of arriving at an Adopted Budget for FY 21/22, this workshop is necessary for the Board to review and vet the requested Department budgets and provide guidance to Administration and staff.

RECOMMENDED ACTION

No Suggested Action

FISCAL IMPACT

No impact at this time.

Attachments: BUDGET WORKSHOP PACKET Binder.pdf
Rec 21-22 Budget_7-13-21 Board Workshop.pdf

FY 21/22 Budget Workshop

FY 21/22 BUDGET WORKSHOP

BOARD COST CENTERS

INDEX

	COST CTR(S)	PAGE(S)
	General Administration	
1.	2101 – Board of County Commissioners	1
2.	2103 – County Attorney	2
3.	2104 – County Administrator	3
4.	2109 – Public Information	4
5.	**2100 – Business Services**	**5**
6.	2105 – County Audits/CPA	6
7.	2106 – Office of Management/Budget (OMB)	7
8.	2107 – Human Resources)	8
9.	2107A – Risk Management	9
10.	2108 – NAV Assessments	10
11.	2111 – Central Services	11
12.	2558 – Purchasing	12
	Parks & Facilities	
13.	6102 – Parks Department	14
14.	6105 – Sports Complex	15
15.	6103 – Florida Boating Improvement Program	16
16.	2672 – Facilities Management	17
17.	1031 – Courthouse Facilities	18
18.	1031B – State Court Facilities	19
19.	**5200 – Community Programs**	**21**
20.	3995 – Children's Advocacy Center	22
21.	5229 – Healthy Families Highlands	23
22.	5330 – Community Program Services	24
23.	2991 – Veteran Service Office	25
24.	6208 – Heartland Library Cooperative	26
25.	6209-6211 – Avon Park, Sebring and Lake Placid Libraries	27-29
26.	6212 – Countywide Library	30

27.	**4100 – County Engineer**	**32**
28.	4101 – Engineering Services	33
29.	4105 – Traffic Operations	34
30.	4998 – Geographic Information System	35
31.	4210 – Refuse Disposal System	36-37
32.	4215 – Landfill Closure Program	38
33.	4218 – Refuse Collection Program	39
34.	**4200 – Road & Bridge Admin**	**41**
35.	4102 – Road & Bridge Services	42
36.	4103 – Bridge & Concrete	43
37.	4104 – Maintenance Shop & Warehouse	44
38.	4106 – ROW Maintenance	45
39.	4108 – Shell Pit	46
40.	4230 – Asphalt Plant	47
41.	6303 – Natural Resources	48
42.	6304 – Coop. Aquatic Plant Program	49
43.	**3200 – Public Safety**	**51**
44.	5105 – Emergency Medical Services (EMS)	52
45.	3217 – Fire Assessments	53
46.	3215 – Fire Safety	54
47.	3991 – Local Emergency Management	56
48.	3994 – Intergovt. Radio Communications Program	57
49.	3998B - Communications Program	58
50.	**3400 – Development Services**	**60**
51.	2700 – County Planning & Zoning Department	61
52.	6213 – Historic Preservation	62
53.	3439 – Code Enforcement Department	63
54.	6306 – Nuisance Abatement	64
55.	2810 – Office of Economic Development	65
56.	3440A – Building Department	66
57.	5301-5309 – Tourist Development	67-70
58.	5366-5367 – SHIP Administration/Program	71-72
59.	**6302 – County Extension**	**73**

COUNTY COMMISSIONERS - 2101	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
EXECUTIVE SALARIES	263,354	276,286	271,138	256,654	277,800	217,548	290,990	13,190	4.7%	0	290,990
FICA TAXES	20,150	19,409	20,742	18,300	21,253	16,301	22,261	1,008	4.7%	0	22,261
RETIREMENT CONTRIBUTIONS	128,255	130,151	132,370	120,475	136,620	97,810	149,628	13,008	9.5%	0	149,628
LIFE & HEALTH INSURANCE	30,108	31,801	38,430	30,346	29,898	14,276	20,307	(9,591)	-32.1%	0	20,307
WORKER'S COMPENSATION	526	546	378	359	472	370	497	25	5.3%	0	497
Personal Expenditures	**442,393**	**458,194**	**463,058**	**426,134**	**466,043**	**346,306**	**483,683**	**17,640**	**3.8%**	**0**	**483,683**
TRAVEL AND PER DIEM	1,500	2,772	1,583	539	4,568	0	8,982	4,414	96.6%	0	8,982
COMMUNICATIONS & FREIGHT	945	970	1,197	1,303	1,167	162	1,195	28	2.4%	0	1,195
RENTALS & LEASES	1,422	1,659	1,422	1,303	1,422	829	1,269	(153)	-10.8%	0	1,269
INSURANCE	1,175	1,005	1,175	1,022	1,175	1,008	1,175	0	0.0%	0	1,175
REPAIR & MAINTENANCE	1,478	1,493	1,847	1,853	4,283	3,577	633	(3,650)	-85.2%	0	633
PRINTING & BINDING	190	0	190	0	84	182	113	29	34.5%	0	113
OFFICE SUPPLIES	150	0	0	30	150	258	0	(150)	-100.0%	0	0
OPERATING SUPPLIES	150	259	150	1,022	150	331	330	180	120.0%	0	330
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	0	47	525	525	100.0%	0	525
EDUCATION & TRAINING	1,505	2,210	1,505	475	2,365	2,710	2,475	110	4.7%	0	2,475
DUES & MEMBERSHIPS	0	0	225	0	500	0	0	(500)	-100.0%	0	0
Non Personal Expenditures	**8,515**	**10,368**	**9,294**	**7,548**	**15,864**	**9,105**	**16,697**	**833**	**5.3%**	**0**	**16,697**
CENTER TOTAL	**450,908**	**468,561**	**472,352**	**433,682**	**481,907**	**355,410**	**500,380**	**18,473**	**3.8%**	**0**	**500,380**
											3.8%

COUNTY ATTORNEY - 2103	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	246,803	223,395	250,978	228,748	281,068	103,663	145,070	(135,998)	-48.4%	0	145,070
FICA TAXES	18,880	17,253	19,180	17,631	21,245	7,878	11,097	(10,148)	-47.8%	0	11,097
RETIREMENT CONTRIBUTIONS	40,685	44,710	42,858	49,587	50,820	(609)	15,696	(35,124)	-69.1%	0	15,696
LIFE & HEALTH INSURANCE	22,581	19,104	28,620	21,346	29,448	15,446	19,632	(9,816)	-33.3%	0	19,632
WORKERS' COMPENSATION	493	448	352	346	478	176	246	(232)	-48.5%	0	246
Personal Expenditures	**329,442**	**304,911**	**341,988**	**317,657**	**383,059**	**126,554**	**191,741**	**(191,318)**	**-49.9%**	**0**	**191,741**
PROFESSIONAL SERVICES	40,000	4,250	30,000	54,741	20,000	136,137	190,000	170,000	850.0%	0	190,000
CONTRACT	0	0	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	844	0	595	188	200	0	844	644	322.0%	0	844
COMMUNICATIONS & FREIGHT	2,504	1,006	2,150	1,641	2,443	675	2,386	(57)	-2.3%	0	2,386
INSURANCE	705	603	705	613	705	605	470	(235)	-33.3%	0	470
REPAIR & MAINTENANCE	2,133	1,493	1,809	1,717	2,433	1,779	542	(1,891)	-77.7%	0	542
PRINTING & BINDING	76	38	76	0	28	23	23	(5)	-17.9%	0	23
OTHER CHARGES/OBLIGATION	0	195	0	195	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	575	193	180	26	180	0	0	(180)	-100.0%	0	0
OPERATING SUPPLIES	780	60	1,218	0	1,090	76	340	(750)	-68.8%	0	340
GAS & OIL	125	0	138	0	50	0	0	(50)	-100.0%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	3,024	2,365	3,024	4,147	4,464	2,865	4,592	128	2.9%	0	4,592
EDUCATION & TRAINING	1,500	580	1,660	0	500	250	1,750	1,250	250.0%	0	1,750
DUES & MEMBERSHIPS	850	600	1,235	588	850	413	460	(390)	-45.9%	0	460
Non Personal Expenditures	**53,116**	**11,382**	**42,790**	**63,855**	**32,943**	**142,822**	**201,407**	**168,464**	**511.4%**	**0**	**201,407**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**382,558**	**316,294**	**384,778**	**381,512**	**416,002**	**269,376**	**393,148**	**(22,854)**	**-5.5%**	**0**	**393,148**
											-5.5%

COUNTY ADMINISTRATOR - 2104	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	363,142	357,855	428,571	401,585	437,513	274,944	379,892	(57,621)	-13.2%	0	379,892
PROJECT REG SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
OVERTIME	0	0	0	0	0	0	0	0	0.0%	0	0
FICA TAXES	27,015	26,220	31,579	28,945	31,824	19,970	27,325	(4,499)	-14.1%	0	27,325
RETIREMENT CONTRIBUTIONS	71,070	76,380	81,112	75,399	90,663	55,187	89,888	(775)	-0.9%	0	89,888
LIFE & HEALTH INSURANCE	30,108	29,141	47,700	44,805	49,080	29,006	39,264	(9,816)	-20.0%	0	39,264
WORKER'S COMPENSATION	728	729	602	606	745	647	647	(98)	-13.2%	0	647
Personal Expenditures	**492,063**	**490,325**	**589,564**	**551,340**	**609,825**	**379,754**	**537,016**	**(72,809)**	**-11.9%**	**0**	**537,016**
CONTRACTUAL SERVICES	0	5,246	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	11,400	6,373	9,066	6,532	9,509	4,050	9,832	323	3.4%	0	9,832
COMMUNICATIONS & FREIGHT	2,635	2,867	4,159	4,361	5,096	1,401	3,752	(1,344)	-26.4%	0	3,752
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
RENTALS & LEASES	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	2,000	1,965	1,175	1,022	1,175	1,008	940	(235)	-20.0%	0	940
REPAIR & MAINTENANCE	2,751	3,397	3,454	3,531	4,707	3,838	1,730	(2,977)	-63.2%	0	1,730
PRINTING & BINDING	0	150	76	45	28	130	0	(28)	-100.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	242	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	751	413	850	1,057	900	1,031	900	0	0.0%	0	900
OPERATING SUPPLIES	400	1,856	1,749	2,608	368	526	0	(368)	-100.0%	0	0
GAS & OIL	1,538	1,236	0	588	0	0	0	0	0.0%	0	0
BOOKS	0	0	0	19	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	300	337	3,274	2,974	300.0%	0	3,274
EDUCATION & TRAINING	3,340	2,289	2,315	2,492	3,735	2,080	3,445	(290)	-7.8%	0	3,445
DUES & MEMBERSHIPS	1,950	2,960	3,020	872	1,930	2,584	2,129	199	10.3%	0	2,129
Non Personal Expenditures	**26,765**	**28,994**	**25,864**	**23,129**	**27,748**	**16,984**	**26,002**	**(1,746)**	**-6.3%**	**0**	**26,002**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	0%	**0**	**0**
CENTER TOTAL	**518,828**	**519,320**	**615,428**	**574,469**	**637,573**	**396,737**	**563,018**	**(74,555)**	**-11.7%**	**0**	**563,018**
											-11.7%

NOTE: The non-Issue decrease in Personal Expenditures is due to moving the Capital Project Manager position from the County Administrator cost center.

PUBLIC INFORMATION - 2109	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	51,547	52,955	62,489	44,420	70,507	65,647	84,892	14,385	20.4%	0	84,892
OTHER SALARIES & WAGES	0	0	0	440	0	26	0	0	0.0%	0	0
OVERTIME	0	0	0	1,096	0	1,899	0	0	0.0%	0	0
FICA TAXES	3,967	3,640	4,803	2,680	5,416	4,612	6,524	1,108	20.5%	0	6,524
RETIREMENT CONTRIBUTIONS	4,283	4,414	5,318	7,579	7,081	6,884	9,229	2,148	30.3%	0	9,229
LIFE & HEALTH INSURANCE	7,527	5,361	11,925	11,998	13,154	10,082	13,154	0	0.0%	0	13,154
WORKER'S COMPENSATION	104	103	88	119	119	118	146	27	22.7%	0	146
Personal Expenditures	**67,428**	**66,473**	**84,623**	**68,332**	**96,277**	**89,266**	**113,945**	**17,668**	**18.4%**	**0**	**113,945**
CONTRACTUAL SERVICES	0	218	0	335	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	806	1,795	1,121	611	1,696	0	2,080	384	22.6%	0	2,080
COMMUNICATIONS & FREIGHT	1,267	1,170	800	845	2,438	575	1,137	(1,301)	-53.4%	0	1,137
INSURANCE	235	201	313	307	315	270	955	640	203.2%	0	955
REPAIR & MAINTENANCE	793	316	448	338	1,323	1,081	544	(779)	-58.9%	0	544
PRINTING & BINDING	238	50	188	45	38	0	31	(7)	-18.4%	0	31
PROMOTIONAL ACTIVITIES	5,150	3,018	6,450	7,007	5,950	3,018	5,950	0	0.0%	0	5,950
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	600	96	500	497	500	324	550	50	10.0%	0	550
OPERATING SUPPLIES	808	1,786	1,483	2,986	880	869	1,752	872	99.1%	0	1,752
GAS & OIL	0	0	0	0	0	0	0	0	100.0%	0	0
PUBLICATIONS/ SUBSCRIPTIONS	0	0	0	0	0	150					
BOOKS	75	63	75	52	100	45	100	0	0.0%	0	100
SUBSCRIPTIONS	0	0	0	0	0	0	1,815	1,815	100.0%	0	1,815
EDUCATION & TRAINING	950	645	1,050	200	1,288	0	2,740	1,452	112.7%	0	2,740
DUES & MEMBERSHIPS	470	351	530	398	591	308	741	150	25.4%	0	741
Non Personal Expenditures	**11,392**	**9,708**	**12,958**	**13,623**	**15,119**	**6,640**	**18,395**	**3,276**	**21.7%**	**0**	**18,395**
CENTER TOTAL	**78,820**	**76,181**	**97,581**	**81,955**	**111,396**	**95,907**	**132,340**	**20,944**	**18.8%**	**0**	**132,340**
											18.8%

BUSINESS SERVICES - 2100	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	135,426	143,369	142,504	126,687	161,741	64,568	140,456	(21,285)	-13.2%	0	140,456
FICA TAXES	10,360	10,395	10,902	9,421	12,395	4,878	10,768	(1,627)	-13.1%	0	10,768
RETIREMENT CONTRIBUTIONS	26,003	27,458	28,459	24,626	36,072	11,926	32,110	(3,962)	-11.0%	0	32,110
LIFE & HEALTH INSURANCE	12,654	13,998	19,080	16,473	19,632	9,779	19,632	0	0.0%	0	19,632
WORKERS' COMPENSATION	270	275	199	201	275	113	240	(35)	-12.7%	0	240
Personal Expenditures	**184,713**	**195,494**	**201,144**	**177,408**	**230,115**	**91,264**	**203,206**	**(26,909)**	**-11.7%**	**0**	**203,206**
TRAVEL AND PER DIEM	922	0	461	0	500	0	501	1	0.2%	0	501
COMMUNICATIONS & FREIGHT	161	161	391	542	1,029	114	503	(526)	-51.1%	0	503
INSURANCE	470	402	470	409	470	403	470	0	0.0%	0	470
REPAIR & MAINTENANCE	312	316	1,482	1,486	2,058	1,742	480	(1,578)	-76.7%	0	480
PRINTING & BINDING	152	0	76	23	0	23	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS		0	0	1	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	100	39	100	48	100	350	100	0	0.0%	0	100
OPERATING SUPPLIES	0	312	0	0	184	672	0	(184)	-100.0%	0	0
GAS & OIL	0	0	0	0	0	0	0	0	0.0%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	1,675	1,675	100.0%	0	1,675
EDUCATION & TRAINING	900	373	450	190	900	425	1,100	200	22.2%	0	1,100
DUES & MEMBERSHIPS	35	0	50	225	315	250	810	495	157.1%	0	810
Non Personal Expenditures	**3,052**	**1,602**	**3,480**	**2,923**	**5,556**	**3,980**	**5,639**	**83**	**1.5%**	**0**	**5,639**
CENTER TOTAL	**187,765**	**197,096**	**204,624**	**180,330**	**235,671**	**95,243**	**208,845**	**(26,826)**	**-11.4%**	**0**	**208,845**
											-11.38%

County Audits/CPA - 2105	FY 17-18		FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
ACCOUNTING & AUDITING	187,300		189,300	189,300	191,300	191,300	193,300	164,050	184,050	(9,250)	-4.8%	0	184,050
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0	0	0.0%	0	0
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0	0	0.0%	0	0
EDUCATION & TRAINING	0	0	0	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	**187,300**	**0**	**189,300**	**189,300**	**191,300**	**191,300**	**193,300**	**164,050**	**184,050**	**(9,250)**	**-4.8%**	**0**	**184,050**
CENTER TOTAL	**187,300**	**0**	**189,300**	**189,300**	**191,300**	**191,300**	**193,300**	**164,050**	**184,050**	**(9,250)**	**-4.8%**	**0**	**184,050**
													-4.79%

OMB - 2106	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issue Request**	**Total Request**
REGULAR SALARIES & WAGES	202,903	204,187	223,097	178,081	256,072	133,767	231,089	(24,983)	-9.8%	0	231,089
FICA TAXES	15,521	14,775	17,067	13,175	19,591	9,923	17,677	(1,914)	-9.8%	0	17,677
RETIREMENT CONTRIBUTIONS	16,760	17,022	18,896	16,158	25,607	13,494	25,005	(602)	-2.4%	0	25,005
LIFE & HEALTH INSURANCE	31,470	32,100	40,545	27,305	43,764	21,527	42,046	(1,718)	-3.9%	0	42,046
WORKERS' COMPENSATION	406	405	312	246	435	229	393	(42)	-9.7%	0	393
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	**267,060**	**268,489**	**299,917**	**234,965**	**345,469**	**178,941**	**316,210**	**(29,259)**	**-8.5%**	**0**	**316,210**
TRAVEL AND PER DIEM	1,002	406	1,002	0	501	0	1,038	537	107.2%	0	1,038
COMMUNICATIONS & FREIGHT	1,342	1,428	1,912	2,082	1,859	311	1,516	(343)	-18.5%	0	1,516
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	999	854	999	868	1,117	958	1,034	(83)	-7.4%	0	1,034
REPAIR & MAINTENANCE	25,577	25,092	26,044	25,682	28,022	27,197	24,073	(3,949)	-14.1%	0	24,073
PRINTING & BINDING	76	0	76	0	56	0	45	(11)	-19.6%	0	45
OTHER CHARGES & OBLIGATIONS	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	215	144	220	119	200	79	200	0	0.0%	0	200
OPERATING SUPPLIES	1,922	3,726	1,672	0	1,568	227	2,175	607	38.7%	0	2,175
SUBSCRIPTIONS	0	0	0	0	0	0	2,626	2,626	100.0%	0	2,626
EDUCATION & TRAINING	600	0	650	0	325	150	650	325	100.0%	0	650
DUES & MEMBERSHIPS	140	150	200	150	200	0	200	0	0.0%	0	200
Non Personal Expenditures	**31,873**	**31,801**	**32,775**	**28,901**	**33,848**	**28,923**	**33,557**	**(291)**	**-0.9%**	**0**	**33,557**
PROJ PC SFTWR PURCH $25k+	0	350	0	0	0	250	0	0	0.0%	0	0
Capital Expenditures	**0**	**350**	**0**	**0**	**0**	**250**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**298,933**	**300,640**	**332,692**	**263,866**	**379,317**	**208,113**	**349,767**	**(29,550)**	**-7.8%**	**0**	**349,767**
											-7.79%

NOTE: Personal expenditures increase due to position reallocation.

HUMAN RESOURCES - 2107	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	168,581	171,664	192,877	123,158	197,312	102,222	200,228	2,916	1.5%	0	200,228
OTHER SALARIES & WAGES	0	1,920	0	0	0	4,550	0	0	0.0%	0	0
OVERTIME	0	144	0	1,102	0	37	0	0	0.0%	0	0
FICA TAXES	12,919	12,903	14,779	9,174	15,141	7,914	15,341	200	1.3%	0	15,341
RETIREMENT CONTRIBUTIONS	13,950	14,460	16,364	11,234	19,792	10,927	21,696	1,904	9.6%	0	21,696
LIFE & HEALTH INSURANCE	30,108	31,088	45,315	26,826	49,080	24,591	49,080	0	0.0%	0	49,080
WORKERS' COMPENSATION	338	340	271	183	336	194	341	5	1.5%	0	341
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	**225,896**	**232,520**	**269,606**	**171,677**	**281,661**	**150,436**	**286,686**	**5,025**	**1.8%**	**0**	**286,686**
PROFESSIONAL SERVICES	1,000	158	500	4,410	0	170	0	0	0.0%	0	0
CONTRACTUAL SERVICES	3,661	3,352	3,000	9,942	2,800	4,319	3,800	1,000	35.7%	0	3,800
TRAVEL AND PER DIEM	806	109	806	0	941	228	941	0	0.0%	0	941
COMMUNICATIONS & FREIGHT	1,413	1,448	1,661	1,751	2,055	542	1,788	(267)	-13.0%	0	1,788
RENTALS AND LEASES	1,328	1,328	1,328	1,328	1,328	885	1,299	(29)	-2.2%	0	1,299
INSURANCE	940	804	1,175	1,022	1,175	1,008	1,175	0	0.0%	0	1,175
REPAIR & MAINTENANCE	2,973	2,741	3,369	3,462	5,674	3,822	2,478	(3,196)	-56.3%	0	2,478
PRINTING AND BINDING	152	240	152	68	140	0	113	(27)	-19.3%	0	113
PROMOTIONAL ACTIVITIES	4,492	415	2,160	1,248	1,200	350	2,326	1,126	93.8%	0	2,326
OTHER CHARGES/OBLIGATIONS	5,350	5,309	5,145	5,237	6,714	7,472	6,859	145	2.2%	0	6,859
OFFICE SUPPLIES	505	826	566	464	985	996	1,055	70	7.1%	0	1,055
OPERATING SUPPLIES	850	1,693	2,090	655	2,453	1,830	2,630	177	7.2%	0	2,630
GAS & OIL	250	0	0	0	0	0	0	0	0.0%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	1,008	5,750	4,742	9,975	4,225	73.5%	0	9,975
EDUCATION & TRAINING	1,275	1,619	1,750	2,034	2,200	2,041	2,713	513	23.3%	0	2,713
DUES & MEMBERSHIPS	453	254	254	454	335	506	694	359	107.2%	0	694
Non Personal Expenditures	**25,448**	**20,295**	**23,956**	**33,083**	**33,750**	**28,910**	**37,846**	**4,096**	**12.1%**	**0**	**37,846**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**251,344**	**252,814**	**293,562**	**204,760**	**315,411**	**179,345**	**324,532**	**9,121**	**2.9%**	**0**	**324,532**
											2.89%

RISK MANAGEMENT - 2107A	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	62,729	63,049	64,526	66,149	66,475	45,097	67,304	829	1.2%	0	67,304
FICA TAXES	4,791	3,980	4,959	4,197	5,108	3,011	5,171	63	1.2%	0	5,171
RETIREMENT CONTRIBUTIONS	5,173	5,255	5,491	5,950	6,677	4,636	7,315	638	9.6%	0	7,315
LIFE & HEALTH INSURANCE	7,527	7,934	9,540	9,779	9,816	7,524	9,816	0	0.0%	0	9,816
WORKERS' COMPENSATION	125	124	91	92	114	79	115	1	0.9%	0	115
Personal Expenditures	**80,345**	**80,342**	**84,607**	**86,166**	**88,190**	**60,346**	**89,721**	**1,531**	**1.7%**	**0**	**89,721**
CONTRACTUAL SERVICES	6,162	3,184	4,949	2,083	4,925	569	5,013	88	1.8%	0	5,013
TRAVEL AND PER DIEM	557	0	0	0	519	0	519	0	0.0%	0	519
COMMUNICATIONS & FREIGHT	661	450	703	509	698	296	603	(95)	-13.6%	0	603
INSURANCE	235	201	235	204	235	202	0	(235)	-100.0%	0	0
REPAIR & MAINTENANCE	312	316	366	367	875	737	108	(767)	-87.7%	0	108
PRINTING AND BINDING	76	0	38	23	28	0	0	(28)	-100.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	900	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	258	56	158	0	100	154	208	108	108.0%	0	208
OPERATING SUPPLIES	50	60	0	881	1,160	2,978	1,160	0	0.0%	0	1,160
SAFETY SUPPLIES	0	0	0	0	0	0	1,500	1,500	100.0%	0	1,500
SUBSCRIPTIONS	817	510	817	520	100	0	876	776	776.0%	0	876
EDUCATION & TRAINING	1,470	0	1,495	149	2,475	0	600	(1,875)	-75.8%	0	600
DUES & MEMBERSHIPS	90	0	35	0	85	0	85	0	0.0%	0	85
Non Personal Expenditures	**10,688**	**4,776**	**8,796**	**5,636**	**11,200**	**4,936**	**10,672**	**(528)**	**-4.7%**	**0**	**10,672**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**91,033**	**85,119**	**93,403**	**91,802**	**99,390**	**65,283**	**100,393**	**1,003**	**1.0%**	**0**	**100,393**
											1.01%

NAV ASSESSMENT - 2108	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	41,582	42,088	78,048	68,849	47,782	33,810	65,053	17,271	36.1%	0	65,053
OVERTIME	0	0	0	667	0	0	0	0	0.0%	0	0
FICA TAXES	3,181	2,822	5,971	5,087	3,655	2,518	4,977	1,322	36.2%	0	4,977
RETIREMENT CONTRIBUTIONS	3,435	3,503	6,611	6,261	4,778	3,381	7,039	2,261	47.3%	0	7,039
LIFE & HEALTH INSURANCE	5,645	5,886	16,695	14,633	12,270	9,121	13,988	1,718	14.0%	0	13,988
WORKERS' COMPENSATION	83	83	109	97	81	58	110	29	35.8%	0	110
Personal Expenditures	**53,926**	**54,382**	**107,434**	**95,595**	**68,566**	**48,887**	**91,167**	**22,601**	**33.0%**	**0**	**91,167**
TRAVEL AND PER DIEM	970	804	1,075	0	1,075	0	950	(125)	-11.6%	0	950
COMMUNICATIONS & FREIGHT	226	213	65	385	634	331	634	0	0.0%	0	634
INSURANCE	177	151	177	358	294	252	376	82	27.9%	0	376
REPAIR & MAINTENANCE	1,312	1,316	512	512	1,417	1,276	695	(722)	-51.0%	0	695
PRINTING AND BINDING	0	0	0	135	56	0	195	139	248.2%	0	195
OTHER CHARGES/OBLIGATIONS	120	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	130	31	130	-35	100	88	125	25	25.0%	0	125
OPERATING SUPPLIES	90	12	90	40	90	39	1,590	1,500	1666.7%	0	1,590
GAS & OIL	100	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	800	800	100.0%	0	800
EDUCATION & TRAINING	450	450	450	0	500	0	500	0	0.0%	0	500
DUES & MEMBERSHIPS	535	550	535	500	550	500	550	0	0.0%	0	550
Non Personal Expenditures	**4,110**	**3,526**	**3,034**	**1,895**	**4,716**	**2,486**	**6,415**	**1,699**	**36.0%**	**0**	**6,415**
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**58,036**	**57,907**	**110,468**	**97,490**	**73,282**	**51,373**	**97,582**	**24,300**	**33.2%**	**0**	**97,582**
											33.16%

NOTE: Personal expenditures increase due to position reallocation.

CENTRAL SERVICES - 2111	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
SP - WELLNESS INCENTIVE	0	0	0	0	0	0	0	0	0.0%	0	0
FICA TAXES	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
PROFESSIONAL SERVICES	56,215	32,970	37,900	9,237	21,750	53,103	71,500	49,750	228.7%	0	71,500
PROJ PROFESSIONAL SVC	0	0	0	0	0	0	0	0	0.0%	0	0
COURT RPT APPEARANCE@DEP	0	0	500	0	0	0	0	0	0.0%	0	0
CONTRACTUAL SERVICES	80,941	98,087	109,547	81,683	100,725	73,388	128,080	27,355	27.2%	0	128,080
PROJECT CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.0%	0	0
CLERK IT- OPERATING	0	0	0	0	0	41,162	0	0	0.0%	0	0
TRAVEL AND PER DIEM	0	10	0	0	0	0	15,120	15,120	0.0%	0	15,120
COMMUNICATIONS & FREIGHT	59,629	71,143	48,964	44,505	105,832	108,283	126,234	20,402	19.3%	0	126,234
UTILITY SERVICES	0	0	0	51	0	0	0	0	0.0%	0	0
UTILITY SVCS-ILLEGAL DUMP	0	0	0	0	0	0	0	0	0.0%	0	0
RENTALS AND LEASES	5,382	5,526	5,048	4,692	5,067	2,932	4,455	(612)	-12.1%	0	4,455
INSURANCE	901,539	871,787	946,756	945,541	994,559	912,318	1,033,419	38,860	3.9%	0	1,033,419
REPAIR & MAINTENANCE	79,576	83,256	112,324	111,976	110,840	58,618	146,975	36,135	32.6%	0	146,975
PRINTING AND BINDING	0	2,507	0	0	0	0	0	0	0.0%	0	0
PROMOTIONAL ACTIVITIES	0	0	0	0	0	750	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	146,800	46,224	112,325	64,659	61,015	20,760	65,175	4,160	6.8%	0	65,175
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	1,500	1,936	1,500	1,348	1,500	901	1,440	(60)	-4.0%	0	1,440
OPERATING SUPPLIES	16,765	9,523	14,265	11,120	9,750	4,216	9,750	0	0.0%	0	9,750
GAS & OIL	0	(4,436)	1,692	(2,495)	225	(764)	1,000	775	344.4%	0	1,000
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	15,185	15,185	100.0%	0	15,185
EDUCATION & TRAINING	0	0	0	0	0	0	12,000	12,000	0.0%	0	12,000
DUES & MEMBERSHIPS	30,294	29,113	29,989	35,001	30,154	29,034	29,822	(332)	-1.1%	0	29,822
OTHER USES-COLA EST/COMP ABS	26,712	0	0	0	1,444	0	190,000	188,556	100.0%	0	190,000
Non Personal Expenditures	**1,405,353**	**1,247,647.36**	**1,420,810**	**1,307,318**	**1,442,861**	**1,304,699**	**1,850,155**	**407,294**	**28.2%**	**0**	**1,850,155**
MACHINERY & EQUIPMENT	0	0	0	7,128	0	0	0	0	0.0%	0	0
PROJ PC SOFTWR PURCHASE	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	**0**	**0**	**0**	**7,128**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**1,405,353**	**1,247,647**	**1,420,810**	**1,314,446**	**1,442,861**	**1,304,699**	**1,850,155**	**407,294**	**28.2%**	**0**	**1,850,155**

PURCHASING - 2558	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	145,896	146,455	176,655	177,696	202,848	149,845	212,817	9,969	4.9%	0	212,817
OVERTIME	0	1,599	998	1,513	1,504	0	0	(1,504)	-100.0%	0	0
FICA TAXES	11,159	10,006	13,589	12,650	15,633	10,762	16,281	648	4.1%	0	16,281
RETIREMENT CONTRIBUTIONS	12,051	12,366	15,049	16,150	20,435	15,161	23,026	2,591	12.7%	0	23,026
LIFE & HEALTH INSURANCE	20,901	21,420	35,775	32,750	39,264	29,888	39,264	0	0.0%	0	39,264
WORKERS' COMPENSATION	1,891	1,607	1,386	1,203	1,698	1,240	1,720	22	1.3%	0	1,720
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	**191,898**	**193,453**	**243,452**	**241,961**	**281,382**	**206,896**	**293,108**	**11,726**	**4.2%**	**0**	**293,108**
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	2,217	535	1,537	0	1,646	0	1,991	345	21.0%	0	1,991
COMMUNICATIONS & FREIGHT	2,374	9,579	2,618	1,793	2,479	494	2,452	(27)	-1.1%	0	2,452
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	470	603	940	817	940	806	940	0	0.0%	0	940
REPAIR & MAINTENANCE	10,133	9,586	12,701	10,901	15,861	11,269	14,357	(1,504)	-9.5%	0	14,357
PRINTING AND BINDING	76	0	76	37	56	68	45	(11)	-19.6%	0	45
PROMOTIONAL ACTIVITIES	300	0	300	0	300	228	100	(200)	-66.7%	0	100
OTHER CHARGES/OBLIGATIONS	200	2,049	450	3,063	3,000	1,832	3,000	0	0.0%	0	3,000
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	1,000	36	500	307	250	170	250	0	0.0%	0	250
OPERATING SUPPLIES	624	1,862	2,068	1,582	634	720	184	(450)	-71.0%	0	184
PROJECT OPERATING SUPP	0	0	0	0	0	0	0	0	0.0%	0	0
SAFETY SUPPLIES	50	0	50	0	0	0	0	0	0.0%	0	0
GAS & OIL	0	0	100	0	0	0	0	0	100.0%	0	0
SUBSCRIPTIONS	0	0	0	0	0	3,042	7,334	7,334	100.0%	0	7,334
EDUCATION & TRAINING	3,090	799	2,855	566	4,385	498	2,400	(1,985)	-45.3%	0	2,400
DUES & MEMBERSHIPS	493	492	637	460	945	265	795	(150)	-15.9%	0	795
RESERVE FOR CONTINGENCIES	0	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	**21,027**	**25,541**	**24,832**	**19,526**	**30,496**	**19,392**	**33,848**	**3,352**	**11.0%**	**0**	**33,848**
MACHINERY & EQUIPMENT	0	0	0	980	0	0	0	0	0.0%	0	0
COMPUTER SOFTWARE $25K+	0	0	0	0	0	16,962	0	0	0.0%	0	0
Capital Expenditures	**0**	**0**	**0**	**980**	**0**	**16,962**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**212,925**	**218,994**	**268,284**	**262,467**	**311,878**	**243,250**	**326,956**	**15,078**	**4.8%**	**0**	**326,956**
Adjusted Balances (yearend)											**4.83%**

PARKS & FACILITIES FUND SUMMARY

FACILITIES COST CENTER	20/21 Adopted Buget	21/22 Requested Budget	Difference	% Chg
2672 FACILITIES	1,447,641	1,606,276	158,635	10.96%
1031 COURTHOUSE FACILITIES	184,650	196,250	11,600	6.28%
1031B ST COURT FACILITIES	280,986	241,338	(39,648)	-14.11%
TOTAL	**$ 1,913,277**	**$ 2,043,864**	**$ 130,587**	**6.83%**

PARKS COST CENTER	20/21 Adopted Buget	21/22 Requested Budget	Difference	% Chg
6102 PARKS DEPT	992,076	964,165	(27,911)	-2.81%
6105 SPORTS COMPLEX	182,291	206,857	24,566	13.48%
6103 FL BOATING	74,678	72,670	(2,008)	-2.69%
TOTAL	**$ 1,249,045**	**$ 1,243,692**	**$ (5,353)**	**-0.43%**

DIVISION GRAND TOTAL	**$ 3,162,322**	**$ 3,287,556**	**$ 125,234**	**3.96%**

PARKS DEPARTMENT - 6102	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	536,337	536,973	551,560	530,958	539,772	339,155	509,365	(30,407)	-5.63%	0	509,365
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	992	152	1,002	878	1,000	0	1,000	0	0.00%	0	1,000
FICA TAXES	41,173	38,353	42,410	38,061	41,483	26,681	39,156	(2,327)	-5.61%	0	39,156
RETIREMENT CONTRIBUTIONS	44,460	44,208	46,954	47,463	54,225	36,152	55,384	1,159	2.14%	0	55,384
LIFE & HEALTH INSURANCE	112,645	98,093	124,560	123,931	137,649	85,217	128,058	(9,591)	-6.97%	0	128,058
WORKERS' COMPENSATION	20,009	19,593	15,867	15,072	19,765	13,970	18,761	(1,004)	-5.08%	0	18,761
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**755,616**	**737,372**	**782,353**	**756,363**	**793,894**	**501,175**	**751,724**	**(42,170)**	**-5.31%**	**0**	**751,724**
CONTRACTUAL SERVICES	2,200	0	2,200	2,340	2,200	0	2,200	0	0.00%	0	2,200
TRAVEL AND PER DIEM	1,173	895	1,173	679	1,173	0	1,173	0	0.00%	0	1,173
COMMUNICATIONS & FREIGHT	2,657	3,243	4,114	4,266	4,451	1,676	5,557	1,106	24.85%	0	5,557
UTILITY SERVICES	23,655	23,696	23,387	21,814	24,647	16,822	27,637	2,990	12.13%	0	27,637
RENTALS AND LEASES	8,972	5,369	6,236	4,568	5,736	4,297	6,120	384	6.69%	0	6,120
INSURANCE	14,374	13,693	12,643	12,799	12,811	12,693	12,811	0	0.00%	0	12,811
REPAIR & MAINTENANCE	57,496	54,277	56,785	61,825	62,108	47,528	60,059	(2,049)	-3.30%	0	60,059
OTHER CHARGES/OBLIGATIONS	1,145	548	1,145	225	645	424	1,245	600	93.02%	0	1,245
OFFICE SUPPLIES	358	228	348	292	348	174	348	0	0.00%	0	348
OPERATING SUPPLIES	48,350	40,552	48,350	26,490	41,385	21,908	37,909	(3,476)	-8.40%	0	37,909
CHEMICALS	0	687	1,200	120	1,200	179	12,200	11,000	100.00%	0	12,200
SAFETY SUPPLIES	1,155	936	1,180	248	1,180	11	1,180	0	0.00%	0	1,180
GAS & OIL	30,955	32,066	40,187	25,982	32,948	19,743	37,851	4,903	14.88%	0	37,851
SUBSCRIPTIONS	0	0	0	0	0	0	4,796	4,796	100.00%	0	4,796
EDUCATION & TRAINING	1,150	456	1,350	1,327	1,070	400	1,195	125	11.68%	0	1,195
DUES & MEMBERSHIPS	600	160	280	160	280	160	160	(120)	-42.86%	0	160
Non Personal Expenditures	**194,240**	**176,806**	**200,578**	**163,135**	**192,182**	**126,016**	**212,441**	**20,259**	**10.54%**	**0**	**212,441**
IMPROVEMENTS OTHER THAN	0	0	0	0	6,000	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**6,000**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**949,856**	**914,179**	**982,931**	**919,498**	**992,076**	**627,191**	**964,165**	**(27,911)**	**-2.81%**	**0**	**964,165**
											-2.81%

SPORTS COMPLEX - 6105	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issue Request**	**Total Request**
REGULAR SALARIES & WAGES	58,463	60,340	57,313	60,911	59,042	26,963	58,636	(406)	-0.69%	0	58,636
OVERTIME	1,031	95	1,000	45	1,000	46	1,000	0	0.00%	0	1,000
FICA TAXES	4,598	4,584	4,508	4,661	4,640	2,225	4,608	(32)	-0.69%	0	4,608
RETIREMENT CONTRIBUTIONS	4,964	5,058	4,990	5,513	6,064	2,925	6,518	454	7.49%	0	6,518
LIFE & HEALTH INSURANCE	15,054	15,868	19,080	19,511	19,632	8,943	19,632	0	0.00%	0	19,632
WORKERS' COMPENSATION	2,422	2,321	1,815	1,921	2,371	1,226	2,499	128	5.40%	0	2,499
UNEMPLOYMENT COMPENSATION	0	0		0	0	0	0	0	0.00%	0	0
Personal Expenditures	**86,532**	**88,265**	**88,706**	**92,562**	**92,749**	**42,328**	**92,893**	**144**	**0.16%**	**0**	**92,893**
CONTRACTUAL SERVICES	17,640	13,118	15,750	5,192	11,750	5,662	11,750	0	0.00%	0	11,750
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,492	1,174	1,025	581	600	260	600	0	0.00%	150	750
UTILITY SERVICES	27,499	23,136	27,200	22,394	24,919	17,068	26,644	1,725	6.92%	0	26,644
RENTALS AND LEASES	250	311	250	288	300	219	300	0	0.00%	0	300
INSURANCE	1,060	983	1,080	1,060	1,110	1,070	1,110	0	0.00%	0	1,110
REPAIR & MAINTENANCE	10,904	17,213	10,904	11,978	19,818	5,911	23,080	3,262	16.46%	(2,200)	20,880
OTHER CHARGES/OBLIGATIONS	2,651	1,409	2,816	978	1,535	240	1,535	0	0.00%	0	1,535
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	113	48	85	61	85	33	85	0	0.00%	0	85
OPERATING SUPPLIES	18,620	27,726	18,620	17,958	20,985	19,501	17,715	(3,270)	-15.58%	4,821	22,536
CHEMICALS	0	0	0	0	0	0	4,700	4,700	100.00%		4,700
SAFETY SUPPLIES	0	0	0	0	0	0	150	150	100.00%		150
GAS & OIL	3,419	2,347	3,375	1,994	2,258	1,064	3,251	993	43.98%	0	3,251
ATTRACTIVE PROP. INVENTORY	0	0	0	0	0	0	0	0	100.00%	9,600	9,600
EDUCATION & TRAINING	410	145	410	0	410	0	255	(155)	-37.80%	0	255
Non Personal Expenditures	**84,058**	**87,610**	**81,515**	**62,484**	**83,770**	**51,029**	**91,175**	**7,405**	**8.84%**	**12,371**	**103,546**
MACHINERY & EQUIPMENT	0	0	0	0	5,772	6,094	0	(5,772)	-100.00%	10,418	10,418
Capital Expenditures	**0**	**0**	**0**	**0**	**5,772**	**6,094**	**0**	**(5,772)**	**-100.00%**	**10,418**	**10,418**
CENTER TOTAL	**170,590**	**175,875**	**170,221**	**155,046**	**182,291**	**99,451**	**184,068**	**1,777**	**0.97%**	**22,789**	**206,857**
											13.48%

FLORIDA BOATING IMPROV PROGRAM - 6103	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issue Request**	**Total Request**
REPAIR & MAINTENANCE	0	1,722	0	0	0	0	0	0	0.00%	0	0
PROJECT REPAIR & MAINT	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	**0**	**1,722**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
IMPROVEMENTS OTHER THAN	48,000	0	48,000	4,028	48,000	2,965	48,000	0	0.00%	0	48,000
PROJECT IMPROVEMENTS	19,647	2,692	60,714	37,792	26,678	4,562	24,670	(2,008)	-7.53%	0	24,670
Capital Expenditures	**67,647**	**2,692**	**108,714**	**41,820**	**74,678**	**7,527**	**72,670**	**(2,008)**	**-2.69%**	**0**	**72,670**
CENTER TOTAL	**67,647**	**4,414**	**108,714**	**41,820**	**74,678**	**7,527**	**72,670**	**(2,008)**	**-2.69%**	**0**	**72,670**
											-2.69%

FACILITIES MANAGEMENT - 2672	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 19-20	Issues Request	Total Request
REGULAR SALARIES & WAGES	545,384	517,081	525,615	509,124	536,446	392,275	604,013	67,567	12.60%	39,900	643,913
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	525	905	1,005	4,262	1,000	8,457	1,000	0	0.00%	0	1,000
FICA TAXES	41,784	40,434	40,391	38,704	41,186	30,321	46,413	5,227	12.69%	3,075	49,488
RETIREMENT CONTRIBUTIONS	42,298	54,689	57,536	59,282	67,440	50,944	80,532	13,092	19.41%	4,020	84,552
LIFE & HEALTH INSURANCE	143,856	101,533	125,820	124,423	130,779	97,500	150,186	19,407	14.84%	9,816	160,002
WORKERS' COMPENSATION	21,220	20,920	16,263	15,822	19,446	14,714	21,275	1,829	9.41%	1,572	22,847
UNEMPLOYMENT COMPENSATION	0	72	0	1,439	0	49	0	0	0.00%	0	0
Personal Expenditures	**795,067**	**735,634**	**766,630**	**753,055**	**796,297**	**594,260**	**903,419**	**107,122**	**13.45%**	**58,383**	**961,802**
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	60,730	24,804	50,750	19,931	50,820	33,492	48,320	(2,500)	-4.92%	0	48,320
TRAVEL AND PER DIEM	865	0	865	57	0	0	654	654	100.00%	0	654
COMMUNICATIONS & FREIGHT	7,941	7,773	10,845	11,979	9,948	5,037	11,227	1,279	12.86%	300	11,527
UTILITY SERVICES	343,000	300,527	302,860	313,905	318,060	191,221	313,060	(5,000)	-1.57%	0	313,060
RENTALS AND LEASES	7,987	6,274	8,279	6,386	6,887	4,037	6,945	58	0.84%	150	7,095
INSURANCE	9,883	9,078	10,205	9,782	11,024	10,681	11,376	352	3.19%	875	12,251
REPAIR & MAINTENANCE	121,102	86,229	121,945	74,995	115,608	60,634	104,196	(11,412)	-9.87%	0	104,196
AIR CONDITIONING	90,000	35,614	90,000	54,012	70,000	32,364	62,000	(8,000)	-11.43%	0	62,000
PROJECT AIR CONDITIONING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	13,250	15,125	13,250	12,318	15,750	1,259	3,700	(12,050)	-76.51%	0	3,700
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	500	362	500	213	500	282	500	0	0.00%	25	525
OPERATING SUPPLIES	34,835	32,756	34,437	28,839	35,497	20,625	37,072	1,575	4.44%	23,371	60,443
GAS & OIL	13,350	15,132	16,275	9,416	13,650	7,564	12,600	(1,050)	-7.69%	2,348	14,948
PUBLICATIONS/SUBSCRIPTION	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	5,595	5,595	100.00%		5,595
EDUCATION & TRAINING	1,050	0	1,050	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIPS	0	0	0	0	0	0	160	160	100.00%		160
Non Personal Expenditures	**704,493**	**533,673**	**661,261**	**541,832**	**647,744**	**367,195**	**617,405**	**(30,339)**	**-4.68%**	**27,069**	**644,474**
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
CAPITAL INFRASTRUCTURE	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	3,600	0	0	(3,600)	-100.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**3,600**	**0**	**0**	**(3,600)**	-100.00%	**0**	**0**
CENTER TOTAL	**1,499,560**	**1,269,307**	**1,427,891**	**1,294,886**	**1,447,641**	**961,456**	**1,520,824**	**73,183**	**5.06%**	**85,452**	**1,606,276**
											10.96%

NOTE: The non-Issue increase in Personal Expenditures is due to moving the Capital Project Manager position from the County Administrator cost center.

COURTHOUSE FACILITIES - 1031	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT PROFESSIONAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	3,590	1,550	3,590	1,510	7,975	1,658	9,700	1,725	21.63%	0	9,700
PROJECT CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,844	1,368	500	214	500	0	500	0	0.00%	0	500
UTILITY SERVICES	154,950	167,751	154,950	175,777	170,040	118,463	180,040	10,000	5.88%	0	180,040
RENTALS AND LEASES	400	418	450	453	455	314	455	0	0.00%	0	455
RENTAL & LEASES - PROJECT	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	0	0	0	0	0	0	0	0	0.00%	0	0
REPAIR & MAINTENANCE	3,700	762	3,700	7,070	2,700	589	3,700	1,000	37.04%	0	3,700
PROJECT REPAIR & MAINT	0	0	0	0	0	0	0	0	0.00%	0	0
AIR CONDITIONING	3,582	1,205	3,580	1,712	1,580	1,446	1,580	0	0.00%	0	1,580
OTHER CHARGES/OBLIGATIONS	1,400	1,400	1,400	1,750	1,400	102	275	(1,125)	-80.36%	0	275
PROJECT OTHER CHG & OBLIG	0	0	0	0		0	0	0	0.00%	0	0
OFFICE SUPPLIES	0	0	0	0		0	0	0	0.00%	0	0
OPERATING SUPPLIES	0	0	0	0		0	0	0	0.00%	0	0
GAS & OIL	0	0	0	0		0	0	0	0.00%	0	0
Non Personal Expenditures	**169,466**	**174,454**	**168,170**	**188,486**	**184,650**	**122,571**	**196,250**	**11,600**	**6.28%**	**0**	**196,250**
PROJECT BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**169,466**	**174,454**	**168,170**	**188,486**	**184,650**	**122,571**	**196,250**	**11,600**	**6.28%**	**0**	**196,250**
											6.28%

STATE COURT FACILITIES - 1031B	FY 17-18	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	52,895	64,582	68,112	59,498	58,377	60,976	36,963	60,921	(55)	-0.09%	0	60,921
OVERTIME	27	287	3	998	0	250	0	250	0	0.00%	0	250
FICA TAXES	3,865	4,962	4,931	4,639	4,194	4,684	2,593	4,679	(5)	-0.11%	0	4,679
RETIREMENT CONTRIBUTIONS	4,257	3,733	5,651	5,136	5,144	6,123	3,690	6,619	496	8.10%	0	6,619
LIFE & HEALTH INSURANCE	14,680	18,818	21,665	23,850	22,283	24,540	15,669	24,540	0	0.00%	0	24,540
WORKERS' COMPENSATION	2,652	1,821	2,703	1,867	1,825	2,393	1,456	2,392	(1)	-0.04%	0	2,392
Personal Expenditures	**78,377**	**94,203**	**103,066**	**95,988**	**91,823**	**98,966**	**60,369**	**99,401**	**435**	**0.44%**	**0**	**99,401**
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	17,678	20,720	12,905	20,720	11,687	20,830	10,506	16,830	(4,000)	-19.20%	0	16,830
COMMUNICATIONS & FREIGHT	12	0	277	250	114	100	31	100	0	0.00%	0	100
RENTALS AND LEASES	1,131	1,297	1,044	1,297	1,253	1,297	783	1,200	(97)	-7.48%	0	1,200
INSURANCE	500	570	503	588	511	588	504	470	(118)	-20.07%	0	470
REPAIR & MAINTENANCE	66,762	87,324	73,906	88,439	74,275	86,580	54,990	91,480	4,900	5.66%	0	91,480
PROJECT REPAIR & MAINT	0	0	0	0	0	0	0	0	0	0.00%	0	0
AIR CONDITIONING	33,081	51,240	19,139	36,240	25,200	28,550	13,392	26,550	(2,000)	-7.01%	0	26,550
OTHER CHARGES/OBLIG	300	1,100	0	600	0	300	0	0	(300)	-100.00%	0	0
OPERATING SUPPLIES	6,311	2,500	3,438	4,500	2,428	4,182	2,441	4,182	0	0.00%	0	4,182
GAS & OIL	171	0	0	688	0	563	55	0	(563)	-100.00%	0	0
OTHER USES	0	532	0	1,125	0	0	0	1,125	1,125	0.00%	0	1,125
RESERVE FOR CONTINGENCY	0	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	**125,946**	**165,283**	**111,210**	**154,447**	**115,467**	**142,990**	**82,701**	**141,937**	**(1,053)**	**-0.74%**	**0**	**141,937**
BUILDINGS	0	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT BUILDINGS	0	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	6,501	0	3,677	39,030	30,397	0	(39,030)	-100.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**6,501**	**0**	**3,677**	**39,030**	**30,397**	**0**	**(39,030)**	**-100.00%**	**0**	**0**
CENTER TOTAL	**204,322**	**259,486**	**220,777**	**250,435**	**210,968**	**280,986**	**173,468**	**241,338**	**(39,648)**	**-14.11%**	**0**	**241,338**
												-14.11%

COMMUNITY PROGRAMS FUND SUMMARY

OTHER COMMUNITY PROGRAMS COST CENTER	20/21 Adopted Buget	21/22 Requested Budget	Difference	% Chg
5200 COMMUNITY PROGRAMS CENTER	113,277	116,806	3,529	3.12%
3995 CHILDRENS ADVOCACY CENTER	373,815	378,720	4,905	1.31%
5229 HEALTHY FAMILIES	457,344	457,809	465	0.10%
5330 COMMUNITY PROGRAMS SERVICES	54,723	57,150	2,427	4.44%
2991 VETERAN SERVICE OFFICE	222,814	247,430	24,616	11.05%
TOTAL	**$ 1,221,973**	**$ 1,257,915**	**$ 35,942**	**2.94%**

COMMUNITY PROGRAMS CENTER - 5200	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	69,571	65,700	70,761	62,767	74,161	43,560	76,011	1,850	2.49%	0	76,011
FICA TAXES	5,345	4,569	5,436	4,393	5,697	3,208	5,838	141	2.47%	0	5,838
RETIREMENT CONTRIBUTIONS	17,118	16,012	18,056	16,212	20,320	11,958	22,138	1,818	8.95%	0	22,138
LIFE & HEALTH INSURANCE	7,527	7,934	9,540	9,779	9,816	5,852	9,816	0	0.00%	0	9,816
WORKERS' COMPENSATION	140	132	99	88	127	74	130	3	2.36%	0	130
Personal Expenditures	**99,701**	**94,345**	**103,892**	**93,238**	**110,121**	**64,652**	**113,933**	**3,812**	**3.46%**	**0**	**113,933**
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	730	280	1,152	0	1,098	0	768	(330)	-30.05%	0	768
COMMUNICATIONS & FREIGHT	4,869	592	503	480	798	190	703	(95)	-11.90%	0	703
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	235	201	235	204	235	202	235	0	0.00%	0	235
REPAIR & MAINTENANCE	312	316	366	368	875	737	141	(734)	-83.89%	0	141
PRINTING & BINDING	75	0	0	0	0	23	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	250	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	0	0	0	0	0	42	0	0	0.00%	0	0
OPERATING SUPPLIES	1,079	528	312	60	0	1,167	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	876	876	100.00%	0	876
EDUCATION & TRAINING	200	(115)	150	0	150	0	150	0	0.00%	0	150
Non Personal Expenditures	**7,500**	**1,802**	**2,718**	**1,362**	**3,156**	**2,361**	**2,873**	**(283)**	**-8.97%**	**0**	**2,873**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**107,201**	**96,147**	**106,610**	**94,599.69**	**113,277**	**67,012**	**116,806**	**3,529**	**3.12%**	**0**	**116,806**

CHILDREN'S ADVOCACY CENTER - 3995	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
PERSONAL SERVICES	0	0	9,540	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	135,120	118,988	151,430	117,668	170,294	131,116	208,947	38,653	22.70%	0	208,947
PROJECT REGULAR SALARIES	0	23,888	45,730	18,469	39,000	9,649	0	(39,000)	-100.00%	0	0
OTHER SALARIES & WAGES	0	35	0	3,475	0	890	0	0	0.00%	0	0
PROJECT OTHER SALARIES	0	665	0	4,942	0	0	0	0	0.00%	0	0
OVERTIME	207	12	202	0	200	405	299	99	49.50%	0	299
FICA TAXES	10,376	9,534	15,120	9,578	16,048	10,103	16,007	(41)	-0.26%	0	16,007
RETIREMENT CONTRIBUTIONS	11,203	10,991	16,741	11,485	20,979	12,779	20,247	(732)	-3.49%	0	20,247
LIFE & HEALTH INSURANCE	22,321	21,169	38,160	32,525	49,080	37,081	49,080	0	0.00%	0	49,080
WORKERS' COMPENSATION	271	256	276	204	356	242	356	0	0.00%	0	356
Personal Expenditures	**179,498**	**185,537**	**277,199**	**198,346**	**295,957**	**202,264**	**294,936**	**(1,021)**	**-0.34%**	**0**	**294,936**
PROJECT PROFESSIONAL SVCS	0	510	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	200	6,771	0	0	0	0	0	0	0.00%	0	0
PROJECT CONTRACTUAL SVCS	0	15,000	0	21,924	0	10,138	0	0	0.00%	0	0
TRAVEL AND PER DIEM	7,711	4,701	4,117	963	6,207	0	3,004	(3,203)	-51.60%	0	3,004
PROJECT TRAVEL & PER DIEM	610	2,841	0	0	700	0	726	26	3.71%	0	726
COMMUNICATIONS & FREIGHT	13,847	13,343	11,991	17,733	12,058	2,815	14,118	2,060	17.08%	0	14,118
UTILITY SERVICES	19,300	17,668	19,300	19,290	18,350	10,581	18,712	362	1.97%	0	18,712
RENTALS AND LEASES	2,104	2,103	2,104	2,103	2,105	1,402	1,862	(243)	-11.54%	0	1,862
INSURANCE	940	804	1,175	1,022	1,175	1,008	1,175	0	0.00%	0	1,175
REPAIR & MAINTENANCE	3,871	2,670	5,855	4,278	9,359	5,952	13,816	4,457	47.62%	0	13,816
PRINTING & BINDING	452	49	676	180	272	27	0	(272)	-100.00%	0	0
PROJECT PRINTING & BINDING	0	122	0	1,131	0	47	400	400	0.00%	0	400
PROMOTIONAL ACTIVITIES	0	0	0	0	0	23	0	0	0.00%	0	0
PROJECT PROMOTIONAL ACT	0	0	0	0	0	672	300	300	0.00%	0	300
OTHER CHGS/OBLIGATIONS	0	84	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	1,390	2,149	1,280	1,085	1,680	171	1,180	(500)	-29.76%	0	1,180
PROJECT OFFICE SUPPLIES	0	600	0	1,453	0	972	300	300	0.00%	0	300
OPERATING SUPPLIES	2,552	3,480	2,680	947	1,543	1,286	1,179	(364)	-23.59%	0	1,179
PROJECT OPERATING SUPPLIES	0	1,034	0	3,954	4,825	1,960	4,825	0	0.00%	0	4,825
PROJECT BOOKS	0	795	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	2,000	375	0	1,125	2,000	1,620	7,176	5,176	258.80%	0	7,176
PROJECT SUBSCRIPTIONS	0	0	0	0	0	3,045	0	0	0.00%	0	0
EDUCATION & TRAINING	2,548	2,729	3,100	4,104	4,350	0	3,000	(1,350)	-31.03%	0	3,000
PROJECT EDUC & TRAINING	2,901	4,131	0	8,477	10,384	7,531	9,161	(1,223)	-11.78%	0	9,161
DUES & MEMBERSHIPS	1,000	1,000	1,000	750	1,350	375	1,350	0	0.00%	0	1,350
PROJECT DUES & MEMBERSHIPS	0	0	0	918	0	600	0	0	0.00%	0	0
Non Personal Expenditures	**61,426**	**82,957**	**53,278**	**91,437**	**76,358**	**50,223**	**82,284**	**5,926**	**7.76%**	**0**	**82,284**
PROJECT EQUIPMENT	6,118	0	0	0	1,500	0	1,500	0	0.00%	0	1,500
Capital Expenditures	**6,118**	**0**	**0**	**0**	**1,500**	**0**	**1,500**	**0**	**0.00%**	**0**	**1,500**
CENTER TOTAL	**247,042**	**268,494**	**330,477**	**289,783**	**373,815**	**252,487**	**378,720**	**4,905**	**1.31%**	**0**	**378,720**
WITHOUT PROJECTS			**284,747**		**317,406**		**361,808**	**44,402**	**13.99%**		**1.31%**

HEALTHY FAMILIES HIGHLANDS - 5229	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	0	3,514	0	3,401	0	0	0	0	0.00%	0	0
PERSONAL SERVICES	16,253	0	25,350	0	52,533	0	46,510	(6,023)	-11.47%	0	46,510
PROJECT REG SALARIES & WAGES	249,255	243,154	255,617	211,179	257,159	154,214	252,311	(4,848)	-1.89%	0	252,311
FICA TAXES	0	3,649	0	-134	0	0	0	0	0.00%	0	0
PROJECT FICA TAXES	19,068	13,994	19,557	15,925	19,674	11,718	19,303	(371)	-1.89%	0	19,303
RETIREMENT CONTRIBUTIONS	0	3,603	0	-36	0	909	0	0	0.00%	0	0
PROJECT RETIREMENT CONTRIBUTIONS	20,588	17,000	21,653	19,375	25,717	15,700	27,302	1,585	6.16%	0	27,302
LIFE & HEALTH INSURANCE	0	9,704	270	-1,633	0	-1,672	0	0	0.00%	0	0
PROJECT LIFE & HEALTH INSURANCE	52,689	46,552	66,780	63,494	58,896	49,021	68,712	9,816	16.67%	0	68,712
WORKERS' COMPENSATION	0	148		0	0	0	0	0	0.00%	0	0
PROJECT WORKERS' COMPENSATION	1,148	779	741	634	899	548	882	(17)	-1.89%	0	882
UNEMPLOYMENT COMPENSATION	0	0	0	3,300	0	0	0	0	0.00%	0	0
Personal Expenditures	**359,001**	**342,095**	**389,968**	**315,505**	**414,878**	**230,439**	**415,020**	**142**	**0.03%**	**0**	**415,020**
TRAVEL AND PER DIEM	20,000	18,529	21,500	7,748	19,000	3,083	16,038	(2,962)	-15.59%	0	16,038
PROJECT TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	4,674	3,572	4,618	5,145	4,573	2,417	4,995	422	9.23%	0	4,995
RENTALS & LEASES	0	0	1,980	1,980	1,980	1,320	1,862	(118)	-5.96%	0	1,862
INSURANCE	1,880	1,608	1,880	1,635	1,880	1,613	1,880	0	0.00%	0	1,880
REPAIR & MAINTENANCE	2,486	2,525	3,221	3,280	5,793	4,895	3,096	(2,697)	-46.56%	0	3,096
PRINTING & BINDING	200	20	100	4	500	0	250	(250)	-50.00%	0	250
PROJECT PRINTING & BINDING	0	0	0	1,109	0	0	0	0	0.00%	0	0
PROMOTIONAL ACTIVITIES	0	0	0	71	0	170	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	50	24	98	215	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	2,627	1,598	2,000	2,007	2,000	1,164	1,680	(320)	-16.00%	0	1,680
PROJECT OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	4,900	3,006	4,387	2,380	3,075	3,137	3,576	501	16.29%	0	3,576
PROJECT OPERATING SUPPLIES	0	0	0	1,918	0	0	0	0	0.00%	0	0
GAS & OIL	220	91	0	0	0	0	0	0	0.00%	0	0
PROJECT GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	5,747	5,747	100.00%	0	5,747
EDUCATION & TRAINING	400	332	200	0	200	300	200	0	0.00%	0	200
PROJECT EDUC & TRAINING	0	0	0	612	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIP	3,300	3,300	3,300	3,465	3,465	3,465	3,465	0	0.00%	0	3,465
PROJECT DUES & MEMBERSHIP	0	0		0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	**40,737**	**34,605**	**43,284**	**31,570**	**42,466**	**21,565**	**42,789**	**323**	**0.76%**	**0**	**42,789**
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**399,738**	**376,700**	**433,252**	**347,075**	**457,344**	**252,003**	**457,809**	**465**	**0.10%**	**0**	**457,809**
											0.10%

COMMUNITY PROGRAM SERVICES - 5330	FY 18-19		FY 19-20		FY 20-21		FY 20-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issue Request**	**Total Request**
OFFSET SALARIES	0	0	0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	30,749	31,965	31,988	35,680	35,721	28,467	38,160	2,439	6.83%	0	38,160
OVERTIME	0	73	0	1,354	0	0	0	0	0.00%	0	0
FICA TAXES	2,352	2,484	2,447	2,370	2,733	1,864	2,919	186	6.81%	0	2,919
RETIREMENT CONTRIBUTIONS	2,540	2,697	2,709	3,105	3,572	2,986	4,129	557	15.59%	0	4,129
LIFE & HEALTH INSURANCE	0	253	270	7,340	9,816	8,360	9,816	0	0.00%	0	9,816
WORKERS' COMPENSATION	61	62	45	48	61	51	65	4	6.56%	0	65
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**35,702**	**37,535**	**37,459**	**49,897**	**51,903**	**41,728**	**55,089**	**3,186**	**6.14%**	**0**	**55,089**
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,447	1,253	1,647	1,355	1,023	234	480	(543)	-53.08%	0	480
UTILITY SERVICES	100	36	0	0	50	0	50	0	0.00%	0	50
RENTALS AND LEASES	1,980	1,980	0	0	0	0	0	0	0.00%	0	0
INSURANCE	825	782	235	204	235	202	235	0	0.00%	0	235
REPAIR & MAINTENANCE	312	346	515	516	964	737	123	(841)	-87.24%	0	123
PRINTING & BINDING	38	0	38	0	38	0	23	(15)	-39.47%	0	23
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	330	329	280	71	310	39	150	(160)	-51.61%	0	150
OPERATING SUPPLIES	1,314	1,043	1,837	1,232	100	19	100	0	0.00%	0	100
GAS & OIL	113	48	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	800	800	100.00%	0	800
DUES & MEMBERSHIP	100	95	100	95	100	0	100	0	0.00%	0	100
Non Personal Expenditures	**6,559**	**5,912**	**4,652**	**3,473**	**2,820**	**1,231**	**2,061**	**(759)**	**-26.91%**	**0**	**2,061**
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**42,261**	**43,447**	**42,111**	**53,370**	**54,723**	**42,959**	**57,150**	**2,427**	**4.44%**	**0**	**57,150**
											4.44%

VETERAN SERVICE OFFICE - 2991	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	115,477	121,406	149,946	126,636	144,504	95,883	163,618	19,114	13.23%	0	163,618
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	262	0	306	0	300	0	0	(300)	-100.00%	0	0
FICA TAXES	8,854	8,713	11,495	9,150	11,078	6,875	12,518	1,440	13.00%	0	12,518
RETIREMENT CONTRIBUTIONS	9,560	10,178	12,726	11,471	14,480	9,629	17,703	3,223	22.26%	0	17,703
LIFE & HEALTH INSURANCE	27,448	16,131	26,505	19,753	24,765	17,089	29,673	4,908	19.82%	0	29,673
WORKERS' COMPENSATION	232	240	211	176	247	163	279	32	12.96%	0	279
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**161,833**	**156,668**	**201,189**	**167,187**	**195,374**	**129,640**	**223,791**	**28,417**	**14.54%**	**0**	**223,791**
CONTRACTUAL SERVICES	200	0	200	0	200	100	200	0	0.00%	0	200
TRAVEL AND PER DIEM	3,108	1,741	3,675	1,214	3,746	0	3,054	(692)	-18.47%	0	3,054
COMMUNICATIONS & FREIGHT	2,037	1,938	2,709	3,050	2,509	1,263	2,784	275	10.96%	0	2,784
RENTALS AND LEASES	2,414	2,113	2,413	2,031	2,413	1,338	2,259	(154)	-6.38%	0	2,259
INSURANCE	705	603	940	817	940	806	940	0	0.00%	0	940
REPAIR & MAINTENANCE	3,062	3,079	3,778	2,313	4,921	3,066	4,775	(146)	-2.97%	0	4,775
PRINTING & BINDING	292	191	102	0	252	83	210	(42)	-16.67%	0	210
MILITARY SERVICE GRANT	3,375	0	825	450	825	0	825	0	0.00%	0	825
OFFICE SUPPLIES	1,800	1,673	1,650	988	1,800	557	1,650	(150)	-8.33%	0	1,650
OPERATING SUPPLIES	3,735	3,528	2,149	4,218	9,014	410	3,648	(5,366)	-59.53%	0	3,648
GAS & OIL	250	0	275	0	0	0	0	0	0.00%	0	0
BOOKS	400	516	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	2,474	2,474	100.00%	0	2,474
EDUCATION & TRAINING	640	40	640	320	640	0	640	0	0.00%	0	640
DUES & MEMBERSHIP	180	120	140	0	180	100	180	0	0.00%	0	180
Non Personal Expenditures	**22,198**	**15,541**	**19,496**	**15,401**	**27,440**	**7,723**	**23,639**	**(3,801)**	**-13.85%**	**0**	**23,639**
CENTER TOTAL	**184,031**	**172,208.82**	**220,685**	**182,587**	**222,814**	**137,363**	**247,430**	**24,616**	**11.05%**	**0**	**247,430**
											11.05%

HEARTLAND LIBRARY COOPERATIVE - 6208	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	104,038	67,741	64,698	64,904	82,933	59,283	84,048	1,115	1.34%	0	84,048
FICA TAXES	7,960	5,266	4,949	5,002	6,344	4,725	6,429	85	1.34%	0	6,429
RETIREMENT CONTRIBUTIONS	8,594	5,262	5,480	6,399	8,293	6,177	9,094	801	9.66%	0	9,094
LIFE & HEALTH INSURANCE	14,794	7,774	9,540	10,568	12,650	9,406	12,663	13	0.10%	0	12,663
WORKERS' COMPENSATION	208	130	91	106	141	105	142	1	0.71%	0	142
UNEMPLOYMENT COMPENSATION	0	3,300	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**135,594**	**89,475**	**84,758**	**86,979**	**110,361**	**79,696**	**112,376**	**2,015**	**1.83%**	**0**	**112,376**
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	470	402	235	204	235	260	235	0	0.00%	0	235
REPAIR & MAINTENANCE	36	38	24	24	12	12	14	2	16.67%	0	14
OPERATING SUPPLIES	0	0	0	0	0		0	0	0.00%	0	0
GAS & OIL	0	0	0	0	0		0	0	0.00%	0	0
OTHER USES	1,045	0	0	0	0		1,892	1,892	100.00%	0	1,892
Non Personal Expenditures	**1,551**	**440**	**259**	**228**	**247**	**272**	**2,141**	**1,894**	**766.80%**	**0**	**2,141**
CENTER TOTAL	**137,145**	**89,915**	**85,017**	**87,207**	**110,608**	**79,968**	**114,517**	**3,909**	**3.5%**	**0**	**114,517**
											3.53%

LIBRARIES AVON PARK - 6209	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	92,541	88,688	84,025	61,240	80,559	46,094	94,646	14,087	17.49%	0	94,646
OTHER SALARIES & WAGES	0	0	0	0	10,400	216	0	(10,400)	-100.00%	0	0
OVERTIME	0	0	0	313	0	0	0	0	0.00%	0	0
FICA TAXES	7,102	6,442	6,427	4,674	6,960	3,415	7,241	281	4.04%	0	7,241
RETIREMENT CONTRIBUTIONS	7,669	7,375	7,117	5,344	8,056	4,313	9,583	1,527	18.95%	0	9,583
LIFE & HEALTH INSURANCE	22,321	15,328	19,350	13,885	19,857	7,371	19,857	0	0.00%	0	19,857
WORKERS' COMPENSATION	186	172	118	89	137	79	143	6	4.38%	0	143
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**129,819**	**118,006**	**117,037**	**85,546**	**125,969**	**61,488**	**131,470**	**5,501**	**4.37%**	**0**	**131,470**
CONTRACTUAL SERVICES	9,170	11,064	11,310	8,635	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	603	549	519	0	642	0	642	0	0.00%	0	642
COMMUNICATIONS & FREIGHT	1,548	1,023	1,371	1,388	1,396	744	1,420	24	1.72%	0	1,420
UTILITY SERVICES	14,648	14,618	14,658	13,675	14,029	8,005	13,045	(984)	-7.01%	0	13,045
RENTALS AND LEASES	3,340	2,985	3,151	3,150	3,165	2,100	2,342	(823)	-26.00%	0	2,342
INSURANCE	705	603	705	613	705	605	940	235	33.33%	0	940
REPAIR & MAINTENANCE	755	57	8,636	763	1,185	36	1,536	351	29.62%	0	1,536
OTHER CHG & OBLIG	76	0	76	0	76	0	0	(76)	-100.00%	0	0
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	400	373	450	363	450	313	450	0	0.00%	0	450
OPERATING SUPPLIES	2,167	1,676	3,188	2,630	3,117	1,473	3,000	(117)	-3.75%	0	3,000
PROJECT OPERATING SUPP	220	0	0	0	327	0	0	(327)	-100.00%	0	0
EDUCATION & TRAINING	200	185	200	189	0	0	315	315	100.00%	0	315
Non Personal Expenditures	**33,832**	**33,132**	**44,264**	**31,407**	**25,092**	**13,278**	**23,690**	**(1,402)**	**-5.59%**	**0**	**23,690**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	28,370	26,354	28,370	26,130	29,788	15,813	30,000	212	0.71%	0	30,000
Capital Expenditures	**28,370**	**26,354**	**28,370**	**26,130**	**29,788**	**15,813**	**30,000**	**212**	**0.71%**	**0**	**30,000**
CENTER TOTAL	**192,021**	**177,492**	**189,671**	**143,083**	**180,849**	**90,578**	**185,160**	**4,311**	**2.4%**	**0**	**185,160**
									2.4%		

LIBRARIES SEBRING - 6210	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	205,198	204,929	208,857	205,256	204,073	146,951	216,173	12,100	5.93%	0	216,173
OTHER SALARIES & WAGES	0	0	0	0	10,722	0	0	(10,722)	-100.00%	0	0
OVERTIME	0	0	0	286	0	0	0	0	0.00%	0	0
FICA TAXES	15,699	14,847	15,979	15,148	16,431	10,973	16,537	106	0.65%	0	16,537
RETIREMENT CONTRIBUTIONS	19,891	20,084	20,611	20,095	21,479	14,709	23,391	1,912	8.90%	0	23,391
LIFE & HEALTH INSURANCE	44,642	54,881	66,780	61,862	65,878	46,082	65,865	(13)	-0.02%	0	65,865
WORKERS' COMPENSATION	409	401	293	295	347	251	351	4	1.15%	0	351
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**285,839**	**295,142**	**312,520**	**302,942**	**318,930**	**218,966**	**322,317**	**3,387**	**1.06%**	**0**	**322,317**
CONTRACTUAL SERVICES	12,460	13,438	14,500	22,033	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	519	549	519	0	519	0	519	0	0.00%	0	519
PROJECT TRAVEL & PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	9,031	4,793	11,125	6,499	10,998	2,688	7,731	(3,267)	-29.71%	0	7,731
UTILITY SERVICES	19,931	21,281	23,320	22,376	22,377	12,869	22,625	248	1.11%	0	22,625
RENTALS AND LEASES	3,534	3,181	3,347	3,346	3,347	2,231	3,347	0	0.00%	0	3,347
INSURANCE	1,645	1,407	1,645	1,430	1,645	1,353	1,880	235	14.29%	0	1,880
REPAIR & MAINTENANCE	1,404	430	8,943	1,320	2,196	744	4,128	1,932	87.98%	0	4,128
PROJECT REPAIR & MAINTENANCE	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHG & OBLIG	190	0	114	0	114	0	76	(38)	-33.33%	0	76
PROJECT OTHER CHG & OBLIG	600	0	0	0	600	0	0	(600)	-100.00%	0	0
OFFICE SUPPLIES	450	275	425	105	500	494	300	(200)	-40.00%	0	300
OPERATING SUPPLIES	4,682	4,194	5,510	4,550	5,416	3,371	5,508	92	1.70%	0	5,508
PROJECT OPERATING SUPP	400	0	0	0	6,332	0	0	(6,332)	-100.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	0	0	0.00%		0
EDUCATION & TRAINING	200	185	200	189	0	0	345	345	100.00%	0	345
Non Personal Expenditures	**55,046**	**49,734**	**69,648**	**61,850**	**54,044**	**23,750**	**46,459**	**(7,585)**	**-14.03%**	**0**	**46,459**
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	6,300	0	0	(6,300)	-100.00%	0	0
PROJ MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	57,148	46,939	57,148	53,483	60,005	37,135	62,000	1,995	3.32%	0	62,000
Capital Expenditures	**57,148**	**46,939**	**57,148**	**53,483**	**66,305**	**37,135**	**62,000**	**(4,305)**	**-6.49%**	**0**	**62,000**
CENTER TOTAL	**398,033**	**391,816**	**439,316**	**418,274**	**439,279**	**279,851**	**430,776**	**(8,503)**	**-1.9%**	**0**	**430,776**
											-1.94%

LIBRARIES LAKE PLACID - 6211	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	90,777	91,955	94,094	98,011	97,273	80,478	113,579	16,306	16.76%	0	113,579
OTHER SALARIES & WAGES	0	0	0	0	10,722	0	0	(10,722)	-100.00%	0	0
OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	6,944	6,852	7,198	7,230	8,262	6,073	8,689	427	5.17%	0	8,689
RETIREMENT CONTRIBUTIONS	7,498	7,581	7,970	8,790	10,800	8,181	12,289	1,489	13.79%	0	12,289
LIFE & HEALTH INSURANCE	22,581	16,890	19,350	29,257	29,448	22,133	29,448	0	0.00%	0	29,448
WORKERS' COMPENSATION	182	179	132	140	165	140	175	10	6.06%	0	175
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**127,982**	**123,457**	**128,744**	**143,427**	**156,670**	**117,004**	**164,180**	**7,510**	**4.79%**	**0**	**164,180**
CONTRACTUAL SERVICES	9,324	11,056	11,310	9,519	0	0	0	0	0.00%	0	0
TRAVEL & PER DIEM	613	435	519	0	619	0	618	(1)	-0.16%	0	618
COMMUNICATIONS & FREIGHT	1,251	1,018	1,284	1,295	1,305	760	1,330	25	1.92%	0	1,330
UTILITY SERVICES	16,279	16,193	17,590	14,369	17,463	8,064	17,812	349	2.00%	0	17,812
RENTALS AND LEASES	3,340	2,985	3,151	3,150	3,151	2,100	2,341	(810)	-25.71%	0	2,341
INSURANCE	705	603	705	613	705	605	940	235	33.33%	0	940
REPAIR & MAINTENANCE	755	394	8,636	208	1,730	111	1,747	17	0.98%	0	1,747
OTHER CHG & OBLIG	190	0	76	0	190	0	190	0	0.00%	0	190
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	300	299	275	270	300	179	300	0	0.00%	0	300
OPERATING SUPPLIES	1,628	2,272	2,756	2,526	2,576	317	2,745	169	6.56%	0	2,745
PROJ OPERATING SUPPLIES	3,114	0	0	0	3,977	0	0	(3,977)	-100.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	800	800	100.00%	0	800
EDUCATION & TRAINING	200	185	200	0	200	0	315	115	57.50%	0	315
Non Personal Expenditures	**37,699**	**35,441**	**46,502**	**31,951**	**32,216**	**12,136**	**29,138**	**(3,078)**	**-9.55%**	**0**	**29,138**
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	28,527	28,498	28,527	28,301	29,953	21,586	30,000	47	0.16%	0	30,000
PROJ LIBRARY BOOKS	0	0	0	0		0	0	0	0.00%	0	0
Capital Expenditures	**28,527**	**28,498**	**28,527**	**28,301**	**29,953**	**21,586**	**30,000**	**47**	**0.16%**	**0**	**30,000**
CENTER TOTAL	**194,208**	**187,397**	**203,773**	**203,679**	**218,839**	**150,725**	**223,318**	**4,479**	**2.0%**	**0**	**223,318**
											2.05%

LIBRARIES COUNTYWIDE - 6212	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issues Request**	**Total Request**
REGULAR SALARIES & WAGES	39,556	39,990	40,825	42,362	41,962	37,479	53,265	11,303	26.94%	0	53,265
OTHER SALARIES & WAGES	0	0	0	0	10,722	0	0	(10,722)	-100.00%	0	0
OVERTIME	0	0	0	41	0	0	0	0	0.00%	0	0
FICA TAXES	3,025	2,794	3,124	2,896	4,031	2,625	4,075	44	1.09%	0	4,075
RETIREMENT CONTRIBUTIONS	3,267	3,291	3,458	3,830	5,268	3,733	5,764	496	9.42%	0	5,764
LIFE & HEALTH INSURANCE	7,527	7,934	9,540	9,779	9,816	7,524	9,816	0	0.00%	0	9,816
WORKERS' COMPENSATION	95	92	70	72	87	75	88	1	1.15%	0	88
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**53,470**	**54,101**	**57,017**	**58,980**	**71,886**	**51,435**	**73,008**	**1,122**	**1.56%**	**0**	**73,008**
CONTRACTUAL SERVICES	24,972	13,793	15,200	11,205	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	50	0	50	0	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	1,000	924	1,060	1,060	1,110	1,070	1,345	235	21.17%	0	1,345
REPAIR & MAINTENANCE	1,184	804	969	898	969	409	8,778	7,809	805.88%	0	8,778
PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHG & OBLIG	803	792	883	827	971	831	971	0	0.00%	0	971
OFFICE SUPPLIES	300	277	285	289	300	292	325	25	8.33%	0	325
OPERATING SUPPLIES	8,250	8,245	8,250	7,678	8,935	7,173	8,500	(435)	-4.87%	0	8,500
GAS & OIL	1,000	736	1,513	625	788	539	1,000	212	26.90%	0	1,000
EDUCATION & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	**37,559**	**25,572**	**28,210**	**22,582**	**13,073**	**10,314**	**20,919**	**7,846**	**60.02%**	**0**	**20,919**
MACHINERY & EQUIPMENT	0	41,775	0	0	0	0	0	0	0.00%	0	0
PROJ MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	53,410	45,419	53,410	52,263	56,080	36,118	60,500	4,420	7.88%	0	60,500
Capital Expenditures	**53,410**	**87,194**	**53,410**	**52,263**	**56,080**	**36,118**	**60,500**	**4,420**	**7.88%**	**0**	**60,500**
CENTER TOTAL	**144,439**	**166,867**	**138,637**	**133,825**	**141,039**	**97,867**	**154,427**	**13,388**	**9.5%**	**0**	**154,427**
											9.49%

TRANSPORTATION TRUST FUND SUMMARY

ENG COST CENTERS	20/21 Adopted Budget	21/22 Requested Budget	Difference	% Chg	
4100 CO ENG	179,145	184,476	5,331	2.98%	
4101 ENG SVCS	1,707,851	1,720,315	12,464	0.73%	
4105 TRAFFIC OPS	1,338,053	1,396,220	58,167	4.35%	*
4998 GIS	260,178	262,660	2,482	0.95%	
TOTAL	**3,485,227**	**3,563,671**	**78,444**	**2.25%**	

*** In Actuality if you take out the Striping Truck.**

COUNTY ENGINEER - 4100	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	107,243	111,249	111,023	115,378	114,376	81,879	116,367	1,991	1.74%	0	116,367
FICA TAXES	8,227	8,010	8,516	8,486	8,773	5,976	8,925	152	1.73%	0	8,925
RETIREMENT CONTRIBUTIONS	26,348	27,367	28,287	30,092	31,295	22,345	33,845	2,550	8.15%	0	33,845
LIFE & HEALTH INSURANCE	7,527	7,934	9,540	9,779	9,816	7,524	9,816	0	0.00%	0	9,816
WORKERS' COMPENSATION	215	1,700	2,037	2,259	3,005	2,162	3,057	52	1.73%	0	3,057
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**149,560**	**156,259**	**159,403**	**165,994**	**167,265**	**119,885**	**172,010**	**4,745**	**2.84%**	**0**	**172,010**
TRAVEL AND PER DIEM	2,253	1,277	1,543	499	1,737	0	1,737	0	0.00%	0	1,737
COMMUNICATIONS & FREIGHT	947	992	1,251	1,023	1,254	525	1,634	380	30.30%	0	1,634
INSURANCE	825	782	845	856	875	868	875	0	0.00%	0	875
REPAIR & MAINTENANCE	2,262	1,734	3,378	2,934	3,669	1,730	3,045	(624)	-17.01%	0	3,045
PRINTING AND BINDING	76	0	76	0	76	23	45	(31)	-40.79%	0	45
OTHER CHGS & OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	100	12	100	92	100	41	100	0	0.00%	0	100
OPERATING SUPPLIES	300	3	300	108	484	128	300	(184)	-38.02%	0	300
GAS & OIL	1,668	1,277	1,925	987	1,350	688	1,500	150	11.11%	0	1,500
BOOKS	0	0	100		100	0	100	0	0.00%	0	100
SUBSCRIPTIONS	0	0	0	0	0	0	800	800	100.00%	0	800
EDUCATION & TRAINING	870	200	1,070	260	850	475	1,095	245	28.82%	0	1,095
DUES & MEMBERSHIPS	1,295	1,008	1,145	730	1,385	219	1,235	(150)	-10.83%	0	1,235
Non Personal Expenditures	**10,596**	**7,285**	**11,733**	**7,490**	**11,880**	**4,695**	**12,466**	**586**	**4.93%**	**0**	**12,466**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
CENTER TOTAL	**160,156**	**163,545**	**171,136**	**173,483**	**179,145**	**124,580**	**184,476**	**5,331**	**2.98%**	**0**	**184,476**
											2.98%

ENGINEERING SVCS - 4101	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	821,995	888,724	965,261	902,040	1,013,585	646,736	1,001,830	(11,755)	-1.16%	0	1,001,830
OTHER SALARIES & WAGES	52,000	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	9,324	22,221	12,248	14,383	13,231	9,341	13,620	389	2.94%	0	13,620
FICA TAXES	67,620	65,298	74,801	65,413	78,574	47,358	77,727	(847)	-1.08%	0	77,727
RETIREMENT CONTRIBUTIONS	66,524	78,933	85,161	84,701	105,736	68,399	113,254	7,518	7.11%	0	113,254
LIFE & HEALTH INSURANCE	129,580	127,192	184,122	157,173	182,311	121,049	179,857	(2,454)	-1.35%	0	179,857
WORKERS' COMPENSATION	5,788	6,296	5,238	4,940	7,464	5,145	7,557	93	1.25%	0	7,557
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**1,152,831**	**1,188,664**	**1,326,831**	**1,228,650**	**1,400,901**	**898,029**	**1,393,845**	**(7,056)**	**-0.50%**	**0**	**1,393,845**
PROFESSIONAL SERVICES	55,000	22,108	45,000	26,966	41,132	3,675	40,000	(1,132)	-2.75%	0	40,000
CONTRACTUAL SERVICES	19,465	700	14,465	700	9,465	5,650	26,000	16,535	174.70%	0	26,000
PROJ CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	5,222	2,185	5,512	500	5,167	0	4,099	(1,068)	-20.67%	0	4,099
COMMUNICATIONS & FREIGHT	11,049	8,764	11,739	11,604	10,680	3,700	11,334	654	6.12%	0	11,334
UTILITY SERVICES	15,635	12,853	14,474	14,391	14,230	7,627	11,870	(2,360)	-16.58%	0	11,870
RENTALS AND LEASES	3,168	3,265	3,168	3,094	3,168	1,838	2,924	(244)	-7.70%	0	2,924
INSURANCE	9,365	8,693	10,015	9,804	10,355	9,939	10,296	(59)	-0.57%	0	10,296
REPAIR & MAINTENANCE	54,010	50,964	61,273	58,060	66,442	52,993	64,734	(1,708)	-2.57%	0	64,734
PROJ REPAIR & MAINTENANCE	0	0	0	0	0	0	0	0	0.00%	0	0
PRINTING AND BINDING	1,100	393	600	85	200	45	200	0	0.00%	0	200
PROJ PRINTING AND BINDING	5,000	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	2,150	4,824	2,150	2,726	2,450	518	2,450	0	0.00%	0	2,450
PROJ OTHER CHGS/OBLIGATIONS	5,000	0	0	0	0	0	0	0	0.00%	0	0
ADMIN EXPENSE	92,531	92,531	92,531	92,531	92,531	0	92,531	0	0.00%	0	92,531
OFFICE SUPPLIES	5,225	5,483	5,225	4,937	5,225	2,944	5,225	0	0.00%	0	5,225
OPERATING SUPPLIES	16,000	13,445	17,503	14,157	20,215	16,418	17,463	(2,752)	-13.61%	0	17,463
PROJECT OPERATING SUPP	0	0	0	0	0	0	0	0	0.00%	0	0
SAFETY SUPPLIES	300	207	300	461	300	107	300	0	0.00%	0	300
TOOLS	700	269	700	627	700	26	700	0	0.00%	0	700
GAS & OIL	13,073	13,246	16,779	9,921	14,288	7,308	12,500	(1,788)	-12.51%	0	12,500
BOOKS	1,920	897	2,100	147	1,200	493	1,200	0	0.00%	0	1,200
SUBSCRIPTIONS	265	168	265	168	265	168	15,937	15,672	5913.96%	0	15,937
EDUCATION & TRAINING	10,611	834	10,711	4,713	5,927	969	3,757	(2,170)	-36.61%	0	3,757
DUES & MEMBERSHIPS	3,025	2,841	2,920	1,615	3,010	3,021	2,950	(60)	-1.99%	0	2,950
Non Personal Expenditures	**329,814**	**244,669**	**317,430**	**257,208**	**306,950**	**117,437**	**326,470**	**19,520**	**6.36%**	**0**	**326,470**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	9,267					
PROJ PC SFTWR PURCH $25K+	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**9,267**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**1,482,645**	**1,433,333**	**1,644,261**	**1,485,858**	**1,707,851**	**1,024,733**	**1,720,315**	**12,464**	**0.73%**	**0**	**1,720,315**
											0.73%

TRAFFIC OPERATIONS - 4105	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	340,547	327,134	379,127	363,685	449,748	254,060	456,873	7,125	1.58%	58,000	514,873
CALLBACK/STANDBY PAY	10,283	9,959	10,430	10,468	10,603	7,852	11,151	548	5.17%	0	11,151
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	16,174	25,620	16,394	15,549	23,594	21,264	24,815	1,221	5.18%	7,000	31,815
FICA TAXES	28,284	27,861	31,241	27,783	37,274	20,657	37,939	665	1.78%	5,020	42,982
RETIREMENT CONTRIBUTIONS	30,538	32,143	34,587	34,463	48,726	28,755	54,190	5,464	11.21%	6,560	60,783
LIFE & HEALTH INSURANCE	67,743	69,448	95,400	86,138	117,792	63,710	117,792	0	0.00%	19,632	137,424
WORKERS' COMPENSATION	39,264	40,588	28,258	28,978	46,880	29,673	47,710	830	1.77%	6,704	54,444
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**532,833**	**532,752**	**595,437**	**567,065**	**734,617**	**425,969**	**750,470**	**15,853**	**2.16%**	**102,916**	**853,472**
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ PROFESSIONAL SVCS	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	1,500	1,335	300	0	300	0	300	0	0.00%	0	300
STRIPING	55,000	54,408	55,000	43,939	15,000	13,812	15,000	0	0.00%	0	15,000
TRAVEL AND PER DIEM	2,248	1,114	2,248	(168)	3,448	0	2,048	(1,400)	-40.60%	1,200	3,248
COMMUNICATIONS & FREIGHT	21,937	19,966	21,970	15,810	25,525	16,551	23,770	(1,755)	-6.88%	(8,328)	15,442
PROJECT COMMUNICATIONS	0	0	0	3,302		0	0			0	0
UTILITY SERVICES	111,807	109,737	120,422	115,912	118,935	75,556	119,710	775	0.65%		119,710
PROJ UTILITY SERVICES	0	6,630	0	0	0	6,484	0	0	0.00%		0
RENTALS AND LEASES	18,001	17,908	18,083	15,389	20,130	23,277	36,010	15,880	78.89%	416	36,426
INSURANCE	8,400	8,113	8,846	8,978	10,458	10,372	11,510	1,052	10.06%	470	11,980
REPAIR & MAINTENANCE	29,784	24,684	35,676	32,981	37,416	55,243	36,649	(767)	-2.05%	0	36,649
BARNS	1,000	0	500	42	500	275	500	0	0.00%	0	500
SIGNALS	53,000	65,104	53,000	34,054	53,000	34,353	53,000	0	0.00%	0	53,000
HIGHWAY LIGHTING MAINTENANCE	10,000	11,905	15,000	10,855	25,000	22,820	35,000	10,000	40.00%	0	35,000
PROJ HWY LIGHTING MAINTENANCE	0	42,257	0	11,491	0	3,227	0	0	0.00%	0	0
PRINTING AND BINDING	375	38	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	1,800	1,443	1,800	1,328	1,800	1,914	1,860	60	3.33%	0	1,860
ADMIN EXPENSE	54,338	54,338	54,338	54,338	54,338	0	54,338	0	0.00%	0	54,338
OFFICE SUPPLIES	400	679	400	430	400	421	400	0	0.00%	0	400
OPERATING SUPPLIES	4,500	4,357	6,350	10,636	10,036	15,075	4,435	(5,601)	-55.81%	9,000	13,435
PROJECT OPERATING SUPPLIES	0	1,025	0	0	0	0	0	0	0.00%	0	0
SAFETY SUPPLIES	3,700	2,520	1,700	766	1,700	963	1,700	0	0.00%	0	1,700
TOOLS	1,000	945	1,000	661	1,000	528	1,000	0	0.00%	0	1,000
TRAFFIC CONTROL DEVICES	111,500	150,695	101,500	113,969	108,250	99,730	121,000	12,750	11.78%	0	121,000
PAVEMENT MARKINGS MATERIAL	16,000	10,241	16,000	3,239	86,000	21,114	86,000	0	0.00%	0	86,000
GAS & OIL	30,814	22,130	31,891	16,690	22,822	13,729	28,666	5,844	25.61%	0	28,666
SIGNS-OUTSIDE ENTITIES	1,500	1,293	1,500	1,311	1,500	4,126	0	(1,500)	-100.00%	0	0
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	2,144	0	0	0.00%	0	0
BOOKS	100	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0		0		0	0	7,876	7,876	100.00%	0	7,876
EDUCATION & TRAINING	3,778	1,325	9,778	276	4,978	1,140	3,778	(1,200)	-24.11%	1,200	4,978
DUES & MEMBERSHIPS	900	720	900	720	900	1,020	1,200	300	33.33%	0	1,200
Non Personal Expenditures	**543,382**	**614,909**	**558,202**	**496,948**	**603,436**	**423,876**	**645,750**	**42,314**	**7.01%**	**3,958**	**649,708**
MACHINERY & EQUIPMENT	0	35,432	18,000	17,715	346,068	565		(346,068)	-100.00%	0	0
PROJECT EQUIPMENT	0	0	0	5,000			0	0	0.00%	0	0
Capital Expenditures	**0**	**35,432**	**18,000**	**22,715**	**346,068**	**565**	**0**	**(346,068)**	**-100.00%**	**0**	**0**
CENTER TOTAL	**1,076,215**	**1,183,093**	**1,171,639**	**1,086,728**	**1,684,121**	**850,410**	**1,396,220**	**(287,901)**	**-17.10%**	**106,874**	**1,503,180**
											-10.75%

GEOGRAPHIC INFORMATION SYSTEM - 4998	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issues Request**	**Total Request**
REGULAR SALARIES & WAGES	139,130	112,670	138,179	150,703	148,025	106,700	152,135	4,110	2.78%	0	152,135
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	3,055	1,597	3,060	4,403	2,015	2,243	2,069	54	2.68%	0	2,069
FICA TAXES	10,876	7,870	10,802	10,723	11,479	7,661	11,797	318	2.77%	0	11,797
RETIREMENT CONTRIBUTIONS	11,744	11,776	15,357	17,878	19,426	14,505	21,487	2,061	10.61%	0	21,487
LIFE & HEALTH INSURANCE	22,061	17,975	28,620	29,336	29,448	21,735	29,448	0	0.00%	0	29,448
WORKERS' COMPENSATION	284	219	197	215	255	191	263	8	3.14%	0	263
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**187,150**	**152,108**	**196,215**	**213,258**	**210,648**	**153,036**	**217,199**	**6,551**	**3.11%**	**0**	**217,199**
CONTRACTUAL SERVICES	12,000	6,366	10,000	5,798	5,000	4,819	5,000	0	0.00%	0	5,000
TRAVEL AND PER DIEM	1,139	1,246	1,678	0	1,648	0	633	(1,015)	-61.59%	0	633
COMMUNICATIONS & FREIGHT	8,516	3,557	3,571	4,629	3,829	578	3,873	44	1.15%	0	3,873
UTILITY SERVICES	1,223	1,012	1,223	1,130	1,113	600	1,061	(52)	-4.67%	0	1,061
RENTALS AND LEASES	0	901	2,162	2,161	2,162	1,261	1,269	(893)	-41.30%	0	1,269
INSURANCE	705	603	470	613	705	605	705	0	0.00%	0	705
REPAIR & MAINTENANCE	31,909	29,279	39,947	21,566	25,580	24,669	22,575	(3,005)	-11.75%	0	22,575
PRINTING & BINDING	76	214	114	263	289	0	243	(46)	-15.92%	0	243
OTHER CHGS & OBLIG	500	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	600	363	400	263	400	0	400	0	0.00%	0	400
OPERATING SUPPLIES	1,786	1,802	3,876	1,064	2,727	801	2,175	(552)	-20.24%	0	2,175
BOOKS	200	0	100	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	2,550	2,550	100.00%	0	2,550
EDUCATION & TRAINING	3,520	0	2,110	450	5,600	97	4,500	(1,100)	-19.64%	0	4,500
DUES & MEMBERSHIPS	393	802	393	477	477	0	477	0	0.00%	0	477
Non Personal Expenditures	**62,567**	**46,144**	**66,044**	**38,413**	**49,530**	**33,429**	**45,461**	**(4,069)**	**-8.22%**	**0**	**45,461**
MACHINERY & EQUIPMENT	2,600	2,385	0	2,025	0	0	0	0	0.00%	0	0
Capital Expenditures	**2,600**	**2,385**	**0**	**2,025**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**252,317**	**200,637**	**262,259**	**253,697**	**260,178**	**186,465**	**262,660**	**2,482**	**0.95%**	**0**	**262,660**
											0.95%

REFUSE DISPOSAL SYSTEM - 4210	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues	Total Request
PROJECT PERSONAL SERVICES	90,909	90,909	90,909	0	90,909	0	90,909	0	0.0%	0	90,909
REGULAR SALARIES & WAGES	672,434	567,745	882,262	634,294	884,411	469,346	897,752	13,341	1.5%	0	897,752
OVERTIME	32,725	87,787	80,843	96,435	81,417	79,724	82,368	951	1.2%	0	82,368
FICA TAXES	53,985	52,924	73,719	52,867	73,929	41,066	74,989	1,060	1.4%	0	74,989
RETIREMENT CONTRIBUTIONS	61,314	66,024	84,897	69,577	100,196	58,617	109,893	9,697	9.7%	0	109,893
LIFE & HEALTH INSURANCE	145,739	119,734	242,793	158,384	243,466	123,071	241,237	(2,229)	-0.9%	0	241,237
OPEB EXPENSE	0	5,186	0	2,694	0	0	0	0	0.0%	0	0
PENSION EXPENSE	0	0	0	132,831	0	0	0	0	0.0%	0	0
WORKERS' COMPENSATION	33,164	37,579	37,478	31,077	45,458	26,028	44,848	(610)	-1.3%	0	44,848
UNEMPLOYMENT COMPENSATION	0	1,860	0	550	0	2,718	0	0	0.0%	0	0
Personal Expenditures	**1,090,270**	**1,029,747**	**1,492,901**	**1,178,708**	**1,519,786**	**800,570**	**1,541,996**	**22,210**	**1.5%**	**0**	**1,541,996**
PROFESSIONAL SERVICES	104,500	81,573	41,000	48,136	53,000	20,227	45,000	(8,000)	-15.1%	1,000,000	1,045,000
PROJECT PROFESSIONAL SVC	50,000	0	50,000	0	50,000	35,170	0	(50,000)	-100.0%	0	0
MONITORING WELLS	27,000	9,628	25,825	21,956	28,500	8,341	24,000	(4,500)	-15.8%	0	24,000
HAZARDOUS WASTE	69,650	47,931	61,060	38,664	51,060	39,551	43,060	(8,000)	-15.7%	0	43,060
CONTRACTUAL SERVICES	301,800	1,022,196	200,578	572,430	495,567	7,281	575,450	79,883	16.1%	0	575,450
HAULING	43,700	56,550	43,700	94,656	57,000	25,062	57,000	0	0.0%	0	57,000
OTHER CONTRACTUAL SERVICE	129,000	100,148	133,750	151,017	136,520	90,788	153,020	16,500	12.1%	0	153,020
TRAVEL AND PER DIEM	2,780	1,464	6,962	897	9,755	151	6,407	(3,348)	-34.3%	0	6,407
COMMUNICATIONS & FREIGHT	25,262	9,785	24,043	8,684	16,782	21,187	16,115	(667)	-4.0%	0	16,115
UTILITY SERVICES	46,705	43,266	46,052	41,098	42,154	26,064	43,350	1,196	2.8%	0	43,350
RENTALS AND LEASES	26,066	21,823	25,938	96,339	25,935	21,796	25,204	(731)	-2.8%	0	25,204
INSURANCE	23,295	22,360	22,896	23,194	21,797	21,541	22,907	1,110	5.1%	0	22,907
REPAIR & MAINTENANCE	555,990	446,894	528,437	481,446	665,483	312,317	500,000	(165,483)	-24.9%	0	500,000
REPAIR& MAINT LEACHATE/GAS	56,630	76,550	46,630	44,464	59,800	41,522	59,800	0	0.0%	0	59,800
PRINTING AND BINDING	1,100	127	1,104	58	1,114	0	1,198	84	7.5%	0	1,198
PROMOTIONAL ACTIVITIES	61,600	5,103	61,600	7,594	17,600	20,572	16,000	(1,600)	-9.1%	0	16,000
OTHER CHARGES/OBLIGATIONS	82,650	43,295	82,650	37,457	61,250	63,188	53,250	(8,000)	-13.1%	0	53,250
ADMIN EXP	426,031	426,031	426,031	426,031	426,031	0	426,031	0	0.0%	0	426,031
OFFICE SUPPLIES	4,400	4,023	4,400	1,659	4,400	2,115	4,400	0	0.0%	0	4,400
OPERATING SUPPLIES	20,371	18,134	22,286	19,923	22,351	15,280	86,253	63,902	285.9%	0	86,253
SAFETY SUPPLIES	5,500	3,552	5,500	1,352	5,650	2,506	5,500	(150)	-2.7%	0	5,500
GAS & OIL	149,602	124,599	186,041	92,593	136,587	89,241	131,850	(4,737)	-3.5%	0	131,850
SUBSCRIPTIONS	0	0	0	0	0	0	9,280	9,280	100.0%	0	9,280
EDUCATION & TRAINING	5,900	2,548	11,380	3,021	9,500	1,250	7,380	(2,120)	-22.3%	0	7,380
DUES & MEMBERSHIPS	945	921	975	809	1,100	344	1,890	790	71.8%	0	1,890
BAD DEBT EXPENSE	0	1,306	0	0	1,117	35	1,117	0	100.0%	0	1,117

REFUSE DISPOSAL SYSTEM - 4210	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues	Total Request
DEPRECIATION EXPENSE	698,565	547,877	528,190	723,949	528,190	0	903,190	375,000	71.0%	0	903,190
TRANSFERS OUT	92,916	92,916	101,171	96,023	105,870	0	143,012	37,142	35.1%	0	143,012
Non Personal Expenditures	**3,011,958**	**3,210,599**	**2,688,199**	**3,033,450**	**3,034,113**	**865,527**	**3,361,664**	**327,551**	**10.8%**	**1,000,000**	**4,361,664**
BUILDINGS	0	0	0	0	0	0	0	0	0.0%	495,000	495,000
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.0%	4,000,000	4,000,000
PROJECT IMPROVEMENTS	250,000	0	250,000	0	250,000	0	0	(250,000)	-100.0%	0	0
MACHINERY & EQUIPMENT	380,000	0	449,350	8,381	1,682,100	5,940	0	(1,682,100)	-100.0%	198,000	198,000
PROJECT EQUIPMENT	70,000	0	0		64,533	1,697	0	(64,533)	-100.0%	0	0
Capital Expenditures	**700,000**	**0**	**699,350**	**8,381**	**1,996,633**	**7,637**	**0**	**(1,996,633)**	**-100.0%**	**4,693,000**	**4,693,000**
CENTER TOTAL	**4,802,228**	**4,240,347**	**4,880,450**	**4,220,539**	**6,550,532**	**1,673,734**	**4,903,660**	**(1,646,872)**	**-25.1%**	**5,693,000**	**10,596,660**
											61.8%

LANDFILL CLOSURE PROGRAM - 4215	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues	Total Request
PROFESSIONAL SERVICES	6,650	6,621	7,250	6,275	40,250	3,818	7,250	(33,000)	-82.0%	0	7,250
MONITORING WELLS	9,500	2,531	11,000	6,174	9,000	6,174	10,000	1,000	11.1%	0	10,000
HAULING	570	0	950	0	950	0	950	0	100.0%	0	950
OTHER CONTRACTUAL SERVICE	0	0	0	0	0	0	0	0	0.0%	0	0
UTILITY SERVICES	315	155	150	156	150	122	150	0	0.0%	0	150
RENTALS AND LEASES	600	0	600	0	600	0	600	0	0.0%	0	600
REPAIR & MAINTENANCE	3,500	7,212	3,500	52	3,500	922	3,500	0	0.0%	0	3,500
OTHER CHARGES/OBLIGATIONS	5,835	3,985	6,745	2,934	7,495	2,760	7,495	0	0.0%	0	7,495
ADMIN EXP	3,882	3,882	3,882	3,882	3,882	0	3,882	0	0.0%	0	3,882
OPERATING SUPPLIES	500	0	500	0	500	0	500	0	0.0%	0	500
DEPRECIATION EXPENSE	8,450	8,449	8,450	8,449	8,450	0	8,450	0	0.0%	0	8,450
Non Personal Expenditures	**39,802**	**32,835**	**43,027**	**27,922**	**74,777**	**13,796**	**42,777**	**(32,000)**	**-42.8%**	**0**	**42,777**
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**39,802**	**32,835**	**43,027**	**27,922**	**74,777**	**13,796**	**42,777**	**(32,000)**	**-42.8%**	**0**	**42,777**
											-42.8%

REFUSE COLLECTION PROGRAM - 4218	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issues**	**Total Request**
REGULAR SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
OVERTIME	0	0	0	0	0	0	0	0	0.0%	0	0
FICA TAXES	0	0	0	0	0	0	0	0	0.0%	0	0
RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0	0	0	0.0%	0	0
LIFE & HEALTH INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0
WORKERS' COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
WASTE FRANCHISE	4,360,125	4,460,179	4,464,654	4,514,972	4,607,709	3,068,932	4,575,224	(32,485)	-0.7%	0	4,575,224
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0
OTHER CHARGES/OBLIG	120,000	172,477	192,460	162,261	193,000	92,984	193,000	0	0.0%	0	193,000
ADMIN EXP	65,892	65,892	65,892	65,892	65,892	99,227	65,892	0	0.0%	0	65,892
Non Personal Expenditures	**4,546,017**	**4,698,548**	**4,723,006**	**4,743,124**	**4,866,601**	**3,261,143**	**4,834,116**	**(32,485)**	**-0.7%**	**0**	**4,834,116**
CENTER TOTAL	**4,546,017**	**4,698,548**	**4,723,006**	**4,743,124**	**4,866,601**	**3,261,143**	**4,834,116**	**(32,485)**	**-0.7%**	**0**	**4,834,116**
											-0.7%

SUMMARY

R&B COST CENTERS	20/21 Adopted Budget	21/22 Requested Budget	Difference	% Chg
4200 R&B	155,770	126,047	(29,723)	-19.08%
4102 R&B SVCS	6,220,348	6,192,239	(28,109)	-0.45%
4103 Brdg&Cncrt	374,851	389,202	14,351	3.83%
4104 MaintShp&Wrhs	877,577	879,397	1,820	0.21%
4106 ROW Maint	608,021	636,856	28,835	4.74%
4108 CoShellPit	253,408	256,488	3,080	1.22%
TOTAL	**8,489,975**	**8,480,229**	**(9,746)**	**-0.11%**

ROAD & BRIDGE ADMIN - 4200	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	95,023	101,514	98,853	98,037	102,337	56,926	79,075	(23,262)	-22.73%	0	79,075
FICA TAXES	7,292	8,041	7,586	7,483	7,851	4,559	6,050	(1,801)	-22.94%	0	6,050
RETIREMENT CONTRIBUTIONS	23,354	23,565	25,195	24,944	28,010	16,997	22,940	(5,070)	-18.10%	0	22,940
LIFE & HEALTH INSURANCE	7,527	7,934	9,540	9,779	9,816	5,668	9,816	0	0.00%	0	9,816
WORKERS' COMPENSATION	362	373	288	430	359	6,095	277	(82)	-22.84%	0	277
UNEMPLOYMENT COMPENSATION	0	0	0	275	0	2,200	0	0	0.00%	0	0
Personal Expenditures	**133,558**	**141,427**	**141,462**	**140,947**	**148,373**	**92,445**	**118,158**	**(30,215)**	**-20.36%**	**0**	**118,158**
TRAVEL AND PER DIEM	384	121	0	0	0	0	579	579	0.00%	0	579
COMMUNICATIONS & FREIGHT	461	450	990	1,341	873	1,011	587	(286)	-32.76%	0	587
RENTALS AND LEASES	100	43	100	94	100	130	190	90	90.00%	0	190
INSURANCE	825	782	845	856	875	868	875	0	0.00%	0	875
REPAIR & MAINTENANCE	1,112	1,508	1,466	1,337	2,036	896	1,208	(828)	-40.67%	0	1,208
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	250	250	250	191	250	250	100	(150)	-60.00%	0	100
OPERATING SUPPLIES	150	3	150	0	150	6	150	0	0.00%	0	150
GAS & OIL	2,500	1,473	2,338	1,109	1,913	1,171	2,125	212	11.08%	0	2,125
SUBSCRIPTIONS	0	0	0	0	0	0	800	800	100.00%	0	800
EDUCATION & TRAINING	850	169	850	0	850	0	930	80	9.41%	0	930
DUES & MEMBERSHIPS	350	938	350	1,250	350	0	345	(5)	-1.43%	0	345
Non Personal Expenditures	**6,982**	**5,736**	**7,339**	**6,177**	**7,397**	**4,331**	**7,889**	**492**	**6.65%**	**0**	**7,889**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**140,540**	**147,163**	**148,801**	**147,124**	**155,770**	**96,776**	**126,047**	**(29,723)**	**-19.08%**	**0**	**126,047**
											-19.08%

ROAD & BRIDGE SVCS - 4102	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	2,213,840	2,056,677	2,244,342	2,043,069	2,248,753	1,437,921	2,273,105	24,352	1.08%	0	2,273,105
OTHER SALARIES & WAGES	0	3,611	0	0	0	0	0	0	0.00%	0	0
OVERTIME	22,348	134,548	22,011	83,221	50,566	48,516	51,547	981	1.94%	0	51,547
FICA TAXES	171,094	160,993	173,380	153,572	175,922	109,193	177,877	1,955	1.11%	0	177,877
RETIREMENT CONTRIBUTIONS	184,737	194,280	201,590	202,782	241,994	159,195	265,205	23,211	9.59%	0	265,205
LIFE & HEALTH INSURANCE	486,600	374,576	617,688	490,213	576,508	359,755	576,508	0	0.00%	0	576,508
WORKERS' COMPENSATION	181,080	176,915	133,158	125,239	146,441	97,167	150,934	4,493	3.07%	0	150,934
UNEMPLOYMENT COMPENSATION	0	4,030	0	4,474	0	2,777	0	0	0.00%	0	0
Personal Expenditures	**3,259,699**	**3,105,629**	**3,392,169**	**3,102,570**	**3,440,184**	**2,214,524**	**3,495,176**	**54,992**	**1.60%**	**0**	**3,495,176**
PROFESSIONAL SERVICES	1,750	35	500	250	200	0	200	0	0.00%	0	200
CONTRACTUAL SERVICES	20,000	72,518	200,000	50,166	120,000	31,806	81,500	(38,500)	-32.08%	0	81,500
HAULING	246,000	286,054	226,200	231,813	226,200	185,427	226,200	0	0.00%	0	226,200
TRAVEL AND PER DIEM	1,536	0	1,536	200	768	0	768	0	0.00%	0	768
COMMUNICATIONS & FREIGHT	23,028	13,719	29,860	24,187	31,006	8,513	30,936	(70)	-0.23%	0	30,936
UTILITY SERVICES	45,639	48,002	49,964	54,879	49,737	33,967	43,999	(5,738)	-11.54%	0	43,999
RENTALS AND LEASES	25,331	31,056	57,331	21,466	67,631	13,924	45,848	(21,783)	-32.21%	0	45,848
INSURANCE	75,365	72,433	72,506	74,368	74,510	74,572	73,140	(1,370)	-1.84%	0	73,140
REPAIR & MAINTENANCE	686,332	708,427	823,997	689,751	849,937	586,467	799,166	(50,771)	-5.97%	0	799,166
BARNS	2,500	11,173	10,700	1,268	10,700	1,820	10,700	0	0.00%	0	10,700
SIGNALS	50,000	131,151	62,590	52,652	62,590	47,295	62,590	0	0.00%	0	62,590
PRINTING AND BINDING	1,173	150	1,173	566	600	1,260	600	0	0.00%	0	600
OTHER CHARGES/OBLIGATIONS	6,384	6,119	8,954	4,274	8,954	7,748	13,954	5,000	55.84%	0	13,954
ADMIN EXPENSE	302,150	302,150	302,150	302,150	302,150	0	302,150	0	0.00%	0	302,150
OFFICE SUPPLIES	5,500	5,688	5,500	5,788	5,500	5,085	6,000	500	9.09%	0	6,000
OPERATING SUPPLIES	43,297	29,148	41,000	29,472	41,580	28,394	36,290	(5,290)	-12.72%	0	36,290
CHEMICALS	25,000	7,420	20,000	27,163	20,000	14,455	20,000	0	0.00%	0	20,000
SAFETY SUPPLIES	10,450	7,416	10,250	6,965	7,750	5,291	8,430	680	8.77%	0	8,430
TOOLS	1,600	2,603	2,700	1,667	2,700	2,380	2,700	0	0.00%	0	2,700
GAS & OIL	490,418	462,571	577,498	343,705	438,750	271,946	487,500	48,750	11.11%	0	487,500
ROAD MATERIALS & SUPPLIES	200,150	49,348	180,451	56,715	180,451	27,040	153,930	(26,521)	-14.70%	0	153,930
ASPHALT PATCH	134,000	134,581	140,000	134,993	140,000	37,737	140,000	0	0.00%	0	140,000
CULVERTS	50,000	38,698	50,000	48,916	50,000	24,553	50,000	0	0.00%	0	50,000
LIQUID ASPHALT	6,600	6,600	6,600	0	6,600	1,500	6,600	0	0.00%	0	6,600
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	13,012	13,012	100.00%	0	13,012
EDUCATION & TRAINING	10,600	8,320	10,600	11,829	9,850	580	9,850	0	0.00%	0	9,850
Non Personal Expenditures	**2,464,803**	**2,435,381**	**2,892,060**	**2,175,203**	**2,708,164**	**1,411,760**	**2,626,063**	**(82,101)**	**-3.03%**	**0**	**2,626,063**
PROJECT BUILDINGS	0	0	0	4,995	72,000	822	71,000	(1,000)	-1.39%		71,000
MACHINERY & EQUIPMENT	0	0	0	3,268	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**8,263**	**72,000**	**822**	**71,000**	**(1,000)**	**-1.39%**	**0**	**71,000**
CENTER TOTAL	**5,724,502**	**5,541,010**	**6,284,229**	**5,286,035**	**6,220,348**	**3,627,106**	**6,192,239**	**(28,109)**	**-0.45%**	**0**	**6,192,239**
											-0.45%

BRIDGE & CONCRETE - 4103	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	202,913	200,499	204,667	206,549	209,114	146,733	213,918	4,804	2.30%	0	213,918
OVERTIME	1,047	6,300	1,053	1,264	1,522	3,137	1,535	13	0.85%	0	1,535
FICA TAXES	15,604	15,295	15,737	14,325	16,135	10,289	16,506	371	2.30%	0	16,506
RETIREMENT CONTRIBUTIONS	16,848	17,246	17,425	18,751	21,094	15,476	23,343	2,249	10.66%	0	23,343
LIFE & HEALTH INSURANCE	44,902	43,599	57,240	58,609	58,896	44,716	58,896	0	0.00%	0	58,896
WORKERS' COMPENSATION	10,222	9,766	7,591	9,617	10,131	9,151	10,345	214	2.11%	0	10,345
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**291,536**	**292,705**	**303,713**	**309,115**	**316,892**	**229,501**	**324,543**	**7,651**	**2.41%**	**0**	**324,543**
CONTRACTUAL SERVICES	0	0	0	2,442	0	(2,442)	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	350	182	540	2,458	1,736	666	1,740	4	0.23%	0	1,740
RENTALS AND LEASES	1,000	352	1,300	733	800	713	1,214	414	51.75%	0	1,214
INSURANCE	6,032	5,755	6,072	6,203	6,302	6,303	6,942	640	10.16%	0	6,942
REPAIR & MAINTENANCE	13,103	9,040	13,368	9,844	12,536	14,602	11,778	(758)	-6.05%	0	11,778
BARNS	992	0	0	0	0	0	0	0	0.00%	0	0
PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	400	0	400	204	400	118	400	0	0.00%	0	400
ADMIN EXPENSE	20,985	20,985	20,985	20,985	20,985	0	20,985	0	0.00%	0	20,985
OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	2,340	262	2,340	1,210	1,340	708	1,340	0	0.00%	0	1,340
SAFETY SUPPLIES	910	325	910	682	710	705	710	0	0.00%	0	710
TOOLS	2,414	728	1,500	1,058	1,000	1,355	1,000	0	0.00%	0	1,000
GAS & OIL	14,500	12,660	15,950	11,197	12,150	9,586	17,750	5,600	46.09%	0	17,750
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	800	0	100.00%	0	800
EDUCATION & TRAINING	0	0	0	82	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIPS	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	**63,026**	**50,289**	**63,365**	**57,098**	**57,959**	**32,315**	**64,659**	**6,700**	**11.56%**	**0**	**64,659**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**354,562**	**342,993**	**367,078**	**366,213**	**374,851**	**261,816**	**389,202**	**14,351**	**3.83%**	**0**	**389,202**
											3.83%

MAINTENANCE SHOP & WAREHOUSE - 4104	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	482,142	480,031	504,469	455,697	496,734	323,271	486,570	(10,164)	-2.05%	0	486,570
OVERTIME	1,041	10,951	1,071	11,963	1,097	8,923	3,055	1,958	178.49%	0	3,055
FICA TAXES	36,982	34,897	38,692	33,014	38,099	23,873	37,476	(623)	-1.64%	0	37,476
RETIREMENT CONTRIBUTIONS	39,029	45,822	47,046	47,790	55,236	40,653	59,821	4,585	8.30%	0	59,821
LIFE & HEALTH INSURANCE	86,419	83,111	108,252	92,821	112,967	76,013	112,967	0	0.00%	0	112,967
WORKERS' COMPENSATION	16,660	16,688	13,088	13,472	15,421	10,922	15,196	(225)	-1.46%	0	15,196
UNEMPLOYMENT COMPENSATION	0	0	0	161	0	0	0	0	0.00%	0	0
Personal Expenditures	**662,273**	**671,500**	**712,618**	**654,917**	**719,554**	**483,656**	**715,085**	**(4,469)**	**-0.62%**	**0**	**715,085**
TRAVEL AND PER DIEM	730	1,055	730	168	1,460	0	1,460	0	0.00%	0	1,460
COMMUNICATIONS & FREIGHT	1,818	1,677	2,224	2,210	1,989	455	2,510	521	26.19%	0	2,510
UTILITY SERVICES	12,124	7,275	12,124	7,790	10,404	5,964	10,404	0	0.00%	0	10,404
RENTALS AND LEASES	12,679	7,624	12,679	9,882	11,179	6,586	12,190	1,011	9.04%	0	12,190
INSURANCE	7,363	7,121	7,653	7,621	7,893	7,710	9,173	1,280	16.22%	0	9,173
REPAIR & MAINTENANCE	35,377	59,161	48,731	58,962	56,971	54,268	56,939	(32)	-0.06%	0	56,939
BARNS	534	0	534	0	534	400	0	(534)	-100.00%	0	0
PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	1,520	0	1,520	300	500	118	600	100	20.00%	0	600
ADMIN EXPENSE	41,970	41,970	41,970	41,970	41,970	0	41,970	0	0.00%	0	41,970
OFFICE SUPPLIES	550	547	550	262	550	369	550	0	0.00%	0	550
OPERATING SUPPLIES	5,968	7,293	5,968	7,179	6,518	9,416	6,518	0	0.00%	0	6,518
SAFETY SUPPLIES	1,050	90	1,050	201	550	598	550	0	0.00%	0	550
TOOLS	2,000	1,883	2,000	998	2,000	3,586	2,000	0	0.00%	0	2,000
GAS & OIL	16,150	15,373	17,875	11,837	13,905	9,765	15,450	1,545	11.11%	0	15,450
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	2,398	2,398	100.00%	0	2,398
EDUCATION & TRAINING	800	1,843	800	0	1,600	0	1,600	0	0.00%	0	1,600
DUES & MEMBERSHIPS	0	0	0	130	0	0	0	0	0.00%	0	0
Non Personal Expenditures	**140,633**	**152,914**	**156,408**	**149,510**	**158,023**	**99,232**	**164,312**	**6,289**	**3.98%**	**0**	**164,312**
MACHINERY & ESUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**802,906**	**824,414**	**869,026**	**804,427**	**877,577**	**582,888**	**879,397**	**1,820**	**0.21%**	**0**	**879,397**
											0.21%

ROW MAINTENANCE - 4106	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	270,571	228,258	271,926	235,168	278,628	171,720	299,372	20,744	7.45%	0	299,372
OVERTIME	1,514	2,760	1,462	8,547	2,021	2,747	2,062	41	2.03%	0	2,062
FICA TAXES	20,815	17,215	20,918	17,738	21,469	12,457	23,057	1,588	7.40%	0	23,057
RETIREMENT CONTRIBUTIONS	22,473	19,315	23,157	21,901	28,067	18,480	32,615	4,548	16.20%	0	32,615
LIFE & HEALTH INSURANCE	74,750	62,952	91,080	80,076	98,160	58,686	98,160	0	0.00%	0	98,160
WORKERS' COMPENSATION	28,893	24,907	20,258	17,979	28,682	16,977	30,809	2,127	7.42%	0	30,809
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**419,016**	**355,407**	**428,801**	**381,409**	**457,027**	**281,067**	**486,075**	**29,048**	**6.36%**	**0**	**486,075**
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	1,750	536	1,750	1,089	1,500	801	1,500	0	0.00%	0	1,500
INSURANCE	2,950	3,752	4,180	3,997	4,270	4,015	4,270	0	0.00%	0	4,270
REPAIR & MAINTENANCE	61,006	51,197	61,166	51,292	61,298	30,966	56,317	(4,981)	-8.13%	0	56,317
OTHER CHARGES/OBLIGATIONS	5,126	4,353	5,126	4,353	5,126	3,265	5,126	0	0.00%	0	5,126
ADMIN EXPENSE	33,565	33,565	33,565	33,565	33,565	0	33,565	0	0.00%	0	33,565
OPERATING SUPPLIES	1,066	619	1,066	755	1,066	1,430	1,066	0	0.00%	0	1,066
SAFETY SUPPLIES	259	203	259	0	259	259	259	0	0.00%	0	259
GAS & OIL	53,000	49,762	59,950	36,618	42,915	21,291	47,683	4,768	11.11%	0	47,683
ROAD MATERIALS & SUPPLIES	515	0	515	0	515	0	515	0	0.00%	0	515
EDUCATION & TRAINING	300	81	300	481	480	0	480	0	0.00%	0	480
Non Personal Expenditures	**159,537**	**144,069**	**167,877**	**132,150**	**150,994**	**62,027**	**150,781**	**(213)**	**-0.14%**	**0**	**150,781**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**578,553**	**499,476**	**596,678**	**513,560**	**608,021**	**343,094**	**636,856**	**28,835**	**4.74%**	**0**	**636,856**
											4.74%

COUNTY SHELL PIT - 4108	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	76,197	76,580	79,032	79,287	81,417	42,577	86,010	4,593	5.64%	0	86,010
OVERTIME	1,559	1,698	1,603	208	1,637	1,916	1,023	(614)	-37.51%	0	1,023
FICA TAXES	5,948	5,424	6,168	5,537	6,353	3,455	6,658	305	4.80%	0	6,658
RETIREMENT CONTRIBUTIONS	6,423	6,528	6,830	7,140	8,305	4,678	9,417	1,112	13.39%	0	9,417
LIFE & HEALTH INSURANCE	15,054	15,683	19,080	19,374	19,632	9,151	19,632	0	0.00%	0	19,632
WORKERS' COMPENSATION	6,897	6,945	5,396	5,324	6,030	3,403	6,319	289	4.79%	0	6,319
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**112,078**	**112,857**	**118,109**	**116,870**	**123,374**	**65,180**	**129,059**	**5,685**	**4.61%**	**0**	**129,059**
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	6,300	453	2,800	730	1,360	0	1,360	0	0.00%	0	1,360
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,900	3,003	1,900	1,901	1,900	1,750	1,900	0	0.00%	0	1,900
UTILITY SERVICES	5,320	6,036	6,120	5,966	6,080	5,006	7,828	1,748	28.75%	0	7,828
RENTALS AND LEASES	4,470	9,797	14,470	928	14,470	1,626	10,470	(4,000)	-27.64%	0	10,470
INSURANCE	1,552	1,467	1,472	1,478	1,522	1,499	1,522	0	0.00%	0	1,522
REPAIR & MAINTENANCE	55,396	79,847	54,784	34,831	54,784	55,862	54,787	3	0.01%	0	54,787
BARNS	0	0	0	0	0	0	0	0	0.00%	0	0
PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	1,450	1,270	1,450	2,670	2,950	1,250	2,950	0	0.00%	0	2,950
ADMIN EXPENSE	20,985	20,985	20,985	20,985	20,985	0	20,985	0	0.00%	0	20,985
OFFICE SUPPLIES	250	250	250	252	250	255	250	0	0.00%	0	250
OPERATING SUPPLIES	1,200	2,548	1,200	1,012	1,200	869	1,200	0	0.00%	0	1,200
SAFETY SUPPLIES	675	54	175	0	175	6	175	0	0.00%	0	175
GAS & OIL	35,768	35,531	28,345	18,220	24,358	14,492	24,002	(356)	-1.46%	0	24,002
EDUCATION & TRAINING	0	0	0	81	0	0	0	0	0.00%	0	0
Non Personal Expenditures	**135,266**	**161,240**	**133,951**	**89,055**	**130,034**	**82,614**	**127,429**	**(2,605)**	**-2.00%**	**0**	**127,429**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	**0**	**0.00%**	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**247,344**	**274,097**	**252,060**	**205,925**	**253,408**	**147,795**	**256,488**	**3,080**	**1.22%**	**0**	**256,488**
											1.22%

ASPHALT PLANT - 4230	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	0	0	0	0	32,500	6,044	35,360	2,860	8.80%	0	35,360
FICA TAXES	0	0	0	0	2,486	462	2,705	219	8.81%	0	2,705
RETIREMENT CONTRIBUTIONS	0	0	0	0	3,250	604	3,826	576	17.72%	0	3,826
LIFE & HEALTH INSURANCE	0	0	0	0	9,816	813	9,816	0	0.00%	0	9,816
WORKER'S COMPENSATION	0	0	0	0	2,360	170	2,567	207	8.77%	0	2,567
Personal Expenditures	**0**	**0**	**0**	**0**	**50,412**	**8,093**	**54,274**	**3,862**	**7.66%**	**0**	**54,274**
PROFESSIONAL SERVICES	2,000	0	2,000	0	2,000	0	2,000	0	0.00%	0	2,000
PROJECT PROFESSIONAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	3,000	0	3,000	0	5,700	6,500	6,700	1,000	17.54%	0	6,700
PROJECT CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
HAULING	64,625	0	30,500	0	22,250	0	35,900	13,650	61.35%	0	35,900
OTHER CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	1,810	0	1,810	0	1,810	0	13,980	12,170	672.38%	0	13,980
COMMUNICATIONS & FREIGHT	1,797	0	2,604	0	2,338	213	2,438	100	4.28%	0	2,438
UTILITY SERVICES	16,000	0	18,500	0	19,030	13,317	21,000	1,970	10.35%	0	21,000
RENTALS AND LEASES	84,138	0	83,336	0	90,138	112	73,854	(16,284)	-18.07%	0	73,854
INSURANCE	0	0	0	0	235	202	235	0	0.00%	0	235
REPAIR & MAINTENANCE	73,142	98	73,204	0	83,419	53,205	86,546	3,127	3.75%	0	86,546
PROJECT REPAIR & MAINT	817,905	64,140	1,008,403	0	889,398	51,583	1,143,608	254,210	28.58%	0	1,143,608
OTHER CHARGES/OBLIGATIONS	157,500	0	156,506	0	89,839	43	89,839	0	0.00%	0	89,839
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	569	0	804	0	804	173	804	0	0.00%	0	804
OPERATING SUPPLIES	1,000	0	1,000	0	1,000	(224,230)	0	(1,000)	-100.00%	0	0
SAFETY SUPPLIES	300	0	300	0	300	299	300	0	0.00%	0	300
GAS & OIL	315,850	0	304,013	0	171,563	43,797	172,702	1,139	0.66%	0	172,702
ASPHALT OPER SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
ROAD MATERIALS & SUPPLIES	3,167,720	1,882,251	3,263,952	4,617,326	2,276,255	1,964,019	2,204,075	(72,180)	-3.17%	0	2,204,075
PROJ RD MATERIALS & SUPP	0	0	0	0	0	0	0	0	0.00%	0	0
EDUCATION & TRAINING	1,800	0	2,200	0	2,200	0	2,200	0	0.00%	0	2,200
PROJECT EDUC & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
DEPRECIATION EXPENSE	122,930	121,931	122,930	121,931	122,930	0	122,930	0	0.00%	0	122,930
PRINCIPAL PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER DEBT SVC COSTS	0	0	0	0	0	0	0	0	0.00%	0	0
TRANSFERS OUT	0	0	0	198,775	0	0	0	0	0.00%	0	0
NON OPERATING TRANSFERS	0	0	0	0	0	0	0	0	0.00%	0	0
INVENTORY ADJ ACCT EXP	0	0	0	0	0	(434)	0	0	0.00%	0	0
RESERVE FOR CONTINGENCY	145,520	0	1,232	0	37,849	0	0	(37,849)	-100.00%	0	0
Non Personal Expenditures	**4,977,606**	**2,068,421**	**5,076,294**	**4,938,033**	**3,819,058**	**1,908,798**	**3,979,111**	**160,053**	**4.19%**	**0**	**3,979,111**
BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**4,977,606**	**2,068,421**	**5,076,294**	**4,938,033**	**3,869,470**	**1,916,891**	**4,033,385**	**163,915**	**4.24%**	**0**	**4,033,385**
											4.24%

NATURAL RESOURCES - 6303	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	154,239	153,877	152,248	154,506	197,003	112,712	199,314	2,311	1.17%	0	199,314
OVERTIME	514	0	507	0	520	102	507	(13)	-2.50%	0	507
FICA TAXES	11,908	10,960	11,707	11,600	15,158	8,272	15,332	174	1.15%	0	15,332
RETIREMENT CONTRIBUTIONS	12,857	12,814	12,963	13,912	19,812	11,263	21,686	1,874	9.46%	0	21,686
LIFE & HEALTH INSURANCE	22,321	23,801	28,620	19,233	26,811	20,424	26,811	0	0.00%	0	26,811
WORKERS' COMPENSATION	3,831	3,688	3,248	3,345	5,190	3,349	5,252	62	1.19%	0	5,252
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**205,670**	**205,141**	**209,293**	**202,596**	**264,494**	**156,123**	**268,902**	**4,408**	**1.67%**	**0**	**268,902**
PROJ PROFESSIONAL SVCS	117,650	10,654	332,430	27,743	43,750	14,285	0	(43,750)	-100.00%	0	0
CONTRACTUAL SERVICES	300	0	300	0	300	0	300	0	0.00%	0	300
PROJ CONTRACTUAL SERVICES	163,234	55,605	114,211	3,253	70,377	7,152	73,630	3,253	4.62%	0	73,630
TRAVEL AND PER DIEM	1,211	824	1,903	1,256	1,730	202	1,730	0	0.00%	0	1,730
COMMUNICATIONS & FREIGHT	1,393	877	1,268	1,984	1,849	859	1,868	19	1.03%	0	1,868
RENTALS AND LEASES	930	171	930	370	770	278	770	0	0.00%	0	770
INSURANCE	1,975	1,853	2,057	2,056	2,358	2,283	2,358	0	0.00%	0	2,358
REPAIR & MAINTENANCE	6,847	8,567	8,411	7,518	12,679	8,278	10,099	(2,580)	-20.35%	0	10,099
PROJ PROMOTIONAL ACTIVITIES	0	0	7,574	0	7,574	0	7,574	0	100.00%	0	7,574
OTHER CHARGES/OBLIGATIONS	0	37	0	4	0	4	0	0	0.00%	0	0
PROJECT GARBAGE CARTS	0	0	25,711	0	25,711	0	25,711	0	100.00%	0	25,711
OFFICE SUPPLIES	323	101	323	0	370	443	370	0	0.00%	0	370
OPERATING SUPPLIES	1,035	469	1,035	530	2,743	1,727	2,146	(597)	-21.76%	0	2,146
PROJ OPERATING SUPPLIES	0	6,136	0	0	0	0	0	0	0.00%	0	0
SAFETY SUPPLIES	120	70	120	8	270	271	445	175	64.81%	0	445
GAS & OIL	4,981	3,413	5,479	3,192	2,865	2,749	3,183	318	11.10%	0	3,183
SUBSCRIPTIONS	0		0	0	300	337	2,814	2,514	100.00%	0	2,814
EDUCATION & TRAINING	250	599	700	700	3,150	0	3,150	0	0.00%	0	3,150
PROJECT EDUCATION & TRAINING	0	0	0	619	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIP	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	**300,249**	**89,376**	**502,452**	**49,234**	**176,796**	**38,867**	**136,148**	**(40,648)**	**-22.99%**	**0**	**136,148**
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	3,841	0	0	0	0	0	0	0.00%		
PROJ NOT CAP INFRASTRUCTURE	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**3,841**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**505,919**	**298,358**	**711,745**	**251,831**	**441,290**	**194,990**	**405,050**	**(36,240)**	**-8.21%**	**0**	**405,050**
	225,035		**231,819**	**3.01%**	**293,878**	**26.77%**	**298,135**	**4,257**	**1.45%**		**1.45%**

COOPERATIVE AQUATIC PLANT PROGRAM - 6304	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	109,348	102,158	110,333	116,734	111,868	76,552	118,449	6,581	5.88%	0	118,449
PROJECT REG SALARIES & WAGES	144,080	134,912	145,904	144,222	154,118	104,816	144,371	(9,747)	-6.32%	0	144,371
OVERTIME	0	0	0	0	1,029	0	405	(624)	-60.64%	0	405
PROJECT OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	8,393	7,236	8,456	8,422	8,608	5,391	9,115	507	5.89%	0	9,115
PROJECT FICA TAXES	11,060	9,304	11,214	9,586	11,883	6,921	11,088	(795)	-6.69%	0	11,088
RETIREMENT CONTRIBUTIONS	9,064	8,409	9,364	10,526	11,253	7,640	12,892	1,639	14.57%	0	12,892
PROJECT RETIREMENT CONTRIBUTIONS	11,944	11,216	12,416	12,835	15,540	10,482	15,687	147	0.95%	0	15,687
LIFE & HEALTH INSURANCE	22,452	20,615	28,620	31,095	29,448	19,762	29,448	0	0.00%	0	29,448
PROJECT LIFE & HEALTH INSURANCE	29,720	25,104	38,162	37,122	39,264	28,189	39,264	0	0.00%	0	39,264
WORKERS' COMPENSATION	4,752	4,340	3,781	4,108	4,526	3,083	4,790	264	5.83%	0	4,790
PROJECT WORKERS' COMPENSATION	7,997	5,642	5,013	5,018	6,296	4,238	5,874	(422)	-6.70%	0	5,874
Personal Expenditures	**358,810**	**328,937**	**373,263**	**379,669**	**393,833**	**267,075**	**391,383**	**(2,450)**	**-0.62%**	**0**	**391,383**
PROJ DEP CONTRACT OPERATING	101,847	34,956	101,847	38,548	101,847	34,504	101,847	0	0.00%	0	101,847
TRAVEL AND PER DIEM	3,633	376	3,633	2,053	3,633	0	3,633	0	0.00%	0	3,633
PROJECT TRAVEL & PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,509	1,141	1,294	1,426	1,285	709	1,292	7	0.54%	0	1,292
PROJECT COMMUNICATIONS	0	0	0	0	0	52	0	0	0.00%	0	0
UTILITY SERVICES	2,354	2,467	2,354	2,163	2,270	1,303	1,925	(345)	-15.20%	0	1,925
RENTALS AND LEASES	1,029	357	1,048	1,101	1,048	724	1,048	0	0.00%	0	1,048
INSURANCE	4,685	4,399	6,525	6,640	6,765	6,742	6,125	(640)	-9.46%	0	6,125
REPAIR & MAINTENANCE	23,543	19,776	18,307	13,183	20,979	10,718	22,057	1,078	5.14%	0	22,057
OTHER CHARGES/OBLIGATIONS	720	425	720	0	720	44	120	(600)	-83.33%	0	120
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	184	174	184	60	184	148	184	0	0.00%	0	184
OPERATING SUPPLIES	4,885	5,100	4,925	4,374	4,925	4,519	5,525	600	12.18%	0	5,525
PROJECT OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
CHEMICALS	17,000	28,138	17,000	17,760	13,500	13,988	18,000	4,500	33.33%	0	18,000
SAFETY SUPPLIES	1,260	1,248	1,260	2,052	1,260	1,249	1,260	0	0.00%	0	1,260
GAS & OIL	26,090	16,949	20,876	16,971	18,717	15,808	20,324	1,607	8.59%	0	20,324
SUBSCRIPTIONS	0	0	0	0	0	0	800	800	100.00%	0	800
EDUCATION & TRAINING	2,000	921	1,750	1,220	1,750	0	1,750	0	0.00%	0	1,750
PROJECT EDUC & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIPS	0	0	0	0	0	140	0	0	0.00%	0	0
Non Personal Expenditures	**190,739**	**116,425**	**181,723**	**107,551**	**178,883**	**90,649**	**185,890**	**7,007**	**3.92%**	**0**	**185,890**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**549,549**	**445,361**	**554,986**	**487,220**	**572,716**	**357,724**	**577,273**	**4,557**	**0.80%**	**0**	**577,273**
											0.80%

PUBLIC SAFETY SUMMARY

Fund	Public Safety Cost Ctrs	20/21 Adopted Budget	21/22 Requested Budget	Difference	% Change
005	3200 Public Safety Dir.	81,160	84,108	2,948	3.63%
174	3215 Fire Safety Inspections	43,860	41,809	(2,051)	-4.68%
181	3217 Fire Assessments	5,934,148	5,961,864	27,716	0.47%
005	5105 Ambulance Service	7,533,513	7,345,910	(187,603)	-2.49%
	TOTAL	**13,592,681**	**13,433,691**	**(158,990)**	-1.17%

PUBLIC SAFETY - 3200	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	70,377	78,114	69,345	69,767	67,162	48,251	67,957	795	1.18%	0	67,957
SPECIAL PAY - INCENTIVE	1,700	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	5,514	5,976	5,306	5,341	5,138	3,691	5,200	62	1.21%	0	5,200
RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0	0	0	0.00%	0	0
LIFE & HEALTH INSURANCE	0	65	162	22	126	18	126	0	0.00%	0	126
WORKERS' COMPENSATION	1,491	2,681	2,656	2,684	3,499	2,514	3,540	41	1.17%	0	3,540
Personal Expenditures	**79,082**	**86,836**	**77,469**	**77,814**	**75,925**	**54,473**	**76,823**	**898**	**1.18%**	**0**	**76,823**
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	1,249	109	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	871	0	2,563	702	1,915	29	1,410	(505)	-26.37%	0	1,410
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	1,070	1,023	1,156	1,106	500	1,120	721	221	44.20%	0	721
REPAIR & MAINTENANCE	2,112	557	796	514	904	460	897	(7)	-0.77%	0	897
PRINTING & BINDING	38	0	50	0	0	0	0	0	0.00%	0	0
OTHER CHGS & OBLIGATIONS	0	118	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	50	0	50	20	30	0	30	0	0.00%	0	30
OPERATING SUPPLIES	447	319	1,375	1,033	677	0	677	0	0.00%	0	677
GAS & OIL	2,500	1,801	2,310	1,209	1,134	1,118	1,875	741	65.34%	0	1,875
SUBSCRIPTIONS	0	0	0	0	0	0	1,600	1,600	100.00%		1,600
EDUCATION & TRAINING	1,900	0	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIPS	225	0	125	0	75	0	75	0	0.00%	0	75
Non Personal Expenditures	**10,462**	**3,927**	**8,425**	**4,584**	**5,235**	**2,728**	**7,285**	**2,050**	**39.16%**	**0**	**7,285**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
CENTER TOTAL	**89,544**	**90,763**	**85,894**	**82,398**	**81,160**	**57,201**	**84,108**	**2,948**	**3.63%**	**0**	**84,108**
											3.63%

EMERGENCY MEDICAL SERVICES - 5105	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issues Request**	**Total Request**
REGULAR SALARIES & WAGES	2,111,714	2,174,844	2,256,576	2,551,455	2,654,747	1,958,702	2,713,119	58,372	2.20%	0	2,713,119
OTHER SALARIES AND WAGES	40,000	3,678	25,000	9,762	25,000	580	0	(25,000)	-100.00%	0	0
OVERTIME	1,287,266	1,734,851	1,336,927	1,210,000	1,200,962	793,544	956,202	(244,760)	-20.38%	0	956,202
PRJ OVERTIME	0	0	0	0	0	0	22,769	22,769	100.00%	0	22,769
SPECIAL PAY - HOLIDAYS	77,704	93,425	86,575	70,455	158,105	66,741	84,008	(74,097)	-46.87%	0	84,008
SPECIAL PAY - INCENTIVE	0	585	0	3,799	4,204	2,582	4,335	131	3.12%	0	4,335
COMPENSATED ABSCENCES	0	0	0	0	44,800	0	112,000	67,200	150.00%	0	112,000
FICA TAXES	269,026	291,644	283,462	278,888	312,719	207,049	293,507	(19,212)	-6.14%	0	293,507
RETIREMENT CONTRIBUTIONS	841,883	951,982	893,531	918,476	943,670	667,308	952,931	9,261	0.98%	0	952,931
LIFE & HEALTH INSURANCE	503,596	420,540	618,030	546,875	599,482	429,960	563,291	(36,191)	-6.04%	0	563,291
WORKERS' COMPENSATION	163,840	186,346	122,436	129,979	184,246	122,879	171,804	(12,442)	-6.75%	0	171,804
UNEMPLOYMENT COMPENSATION	0	275	0	228	0	1,150	0	0	0.00%	0	0
Personal Expenditures	**5,295,029**	**5,858,169**	**5,622,537**	**5,719,915**	**6,127,935**	**4,250,495**	**5,873,966**	**(253,969)**	**-4.14%**	**0**	**5,873,966**
PROFESSIONAL SERVICES	39,204	37,899	39,204	47,250	40,000	31,548	60,000	20,000	50.00%	0	60,000
CONTRACTUAL SERVICES	260,000	212,530	306,184	142,321	305,712	133,977	213,022	(92,690)	-30.32%	0	213,022
CONTRACTUAL SERVICES MED DA	9,600	16,276	9,600	47,698	30,000	19,374	31,000	1,000	3.33%	0	31,000
TRAVEL AND PER DIEM	7,321	1,958	4,591	6	2,536	953	1,730	(806)	-31.78%	0	1,730
PROJECT TRAVEL & PER DIEM	3,182	0	3,182	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	55,260	37,931	57,180	48,225	78,798	22,815	63,146	(15,652)	-19.86%	9,120	72,266
UTILITY SERVICES	26,918	39,672	30,052	34,290	61,577	29,731	38,942	(22,635)	-36.76%	0	38,942
RENTALS AND LEASES	13,930	2,750	9,649	6,057	12,125	5,221	11,311	(814)	-6.71%	0	11,311
INSURANCE	35,373	33,723	42,872	43,431	50,303	44,353	40,249	(10,054)	-19.99%	0	40,249
REPAIR & MAINTENANCE	173,972	169,572	176,294	188,533	271,219	177,288	216,750	(54,469)	-20.08%	2,850	219,600
PROJECT REPAIR & MAINTENANCE	0	0	22,491	22,491	71,680	24,642	26,698	(44,982)	-62.75%	0	26,698
PRINTING & BINDING	3,405	1,671	3,210	1,686	3,265	719	3,320	55	1.68%	0	3,320
PROJ PROMOTIONAL ACTIVITIES	1,912	0	4,912	6,606	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	2,600	260	2,900	1,988	5,822	948	6,567	745	12.80%	0	6,567
OFFICE SUPPLIES	2,800	1,760	2,800	1,084	900	190	1,006	106	11.78%	0	1,006
OPERATING SUPPLIES	256,041	195,305	252,541	255,658	290,192	211,879	320,633	30,441	10.49%	48,450	369,083
PROJ OPERATING SUPPLIES	602	16,813	2,602	13,483	0	23,016	60,183	60,183	100.00%	0	60,183
GAS & OIL	91,989	87,992	105,215	67,571	89,100	56,407	103,700	14,600	16.39%	0	103,700
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	6,571	0	0	0.00%	4,800	4,800
PROJ ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	15,158	0	0	0.00%	0	0
PUBLICATIONS	30	0	30	0	0	109	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	3,456	70,485	70,485	0.00%	0	70,485
EDUCATION & TRAINING	19,539	7,724	17,394	7,309	19,424	14,726	39,036	19,612	100.97%	0	39,036
PROJ EDUCATION & TRAINING	1,702	799	3,476	1,036	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIP	1,925	950	2,050	0	1,925	125	1,925	0	0.00%	0	1,925
PRINCIPAL PAYMENTS	0	106,777	0	0	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	**1,007,305**	**972,363**	**1,098,429**	**936,724**	**1,334,578**	**823,207**	**1,309,703**	**(24,875)**	**-1.86%**	**65,220**	**1,374,923**
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	9,600	20,992	5,500	12,884	71,000	51,298	0	(71,000)	-100.00%	81,256	81,256
PROJECT EQUIPMENT	19,419	13,278	55,447	39,523	0	31,396	15,765	15,765	0.00%	0	15,765
Capital Expenditures	**29,019**	**34,270**	**60,947**	**52,407**	**71,000**	**82,695**	**15,765**	**(55,235)**	**-77.80%**	**81,256**	**97,021**
CENTER TOTAL	**6,331,353**	**6,864,802**	**6,781,913**	**6,709,046**	**7,533,513**	**5,156,397**	**7,199,434**	**(334,079)**	**-4.43%**	**146,476**	**7,345,910**
											-2.49%

FIRE ASSESSMENTS - 3217	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expenses	Adopted Budget	Actual Expenses	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	1,143,794	1,160,809	1,759,325	1,475,979	1,744,628	1,101,383	1,768,480	23,852	1.4%	0	1,768,480
OTHER SALARIES & WAGES	29,000	21,887	20,348	5,416	40,000	1,359	5,000	(35,000)	-87.5%	0	5,000
OVERTIME	6,870	146,553	152,671	314,953	387,938	194,217	275,000	(112,938)	-29.1%	0	275,000
SPECIAL PAY - HOLIDAY	0	0	0	14,873	86,987	32,145	45,000	(41,987)	-48.3%	0	45,000
SPECIAL PAY - INCENTIVE	20,051	4,861	7,212	6,082	6,466	3,342	6,000	(466)	-7.2%	0	6,000
COMPENSATED ABSCENCES	0	0	0	0	35,200	0	88,000	52,800	150.0%	0	88,000
FICA TAXES	91,797	98,825	148,380	133,543	176,065	98,263	165,380	(10,685)	-6.1%	0	165,380
RETIREMENT CONTRIBUTIONS	259,139	292,129	450,704	413,492	515,874	299,606	514,099	(1,775)	-0.3%	0	514,099
LIFE & HEALTH INSURANCE	171,753	132,594	396,468	212,160	301,444	174,452	287,492	(13,952)	-4.6%	0	287,492
WORKERS' COMPENSATION	53,970	57,434	71,134	64,031	113,390	62,202	102,964	(10,426)	-9.2%	0	102,964
UNEMPLOYEMENT COMPENSATION	0	1,659	0	0	0	107	0	0	0.0%	0	0
Personal Expenditures	**1,776,374**	**1,916,751**	**3,006,242**	**2,640,529**	**3,407,992**	**1,967,075**	**3,257,415**	**(150,577)**	**-4.4%**	**0**	**3,257,415**
PROFESSIONAL SERVICES	0	15,500	215,000	0	190,000	26,302	58,550	(131,450)	-69.2%	0	58,550
CONTRACTUAL SERVICES	367,281	118,199	154,173	158,081	196,450	93,881	225,472	29,022	14.8%	0	225,472
CITY OF AP (MUTUAL AID)	6,000	5,980	6,000	5,064	6,000	0	6,000	0	0.0%	0	6,000
CITY OF SEBRING (MUTUAL AID)	6,000	5,996	6,000	5,946	6,000	6,000	6,000	0	0.0%	0	6,000
TRAVEL AND PER DIEM	10,972	2,502	8,614	3,820	8,335	0	7,971	(364)	-4.4%	0	7,971
COMMUNICATIONS & FREIGHT	35,883	28,985	80,801	41,180	85,716	65,908	81,064	(4,652)	-5.4%	13,440	94,504
UTILITY SERVICES	58,642	56,987	51,375	60,958	69,581	42,893	63,275	(6,306)	-9.1%	0	63,275
RENTALS AND LEASES	10,744	11,809	18,833	16,557	17,227	13,091	21,508	4,281	24.9%	0	21,508
INSURANCE	59,295	60,422	75,433	75,614	78,866	81,145	70,772	(8,094)	-10.3%	0	70,772
REPAIR & MAINTENANCE	283,411	201,582	250,552	206,439	278,149	236,708	280,283	2,134	0.8%	5,200	285,483
PRINTING & BINDING	1,138	951	570	29	713	0	713	0	0.0%	0	713
OTHER CHARGES/OBLIGATIONS	4,900	1,248	5,420	8,181	6,325	1,613	7,448	1,123	17.8%	0	7,448
ADMIN EXP	518,254	476,671	510,000	494,967	540,000	170,927	570,000	30,000	5.6%	0	570,000
OFFICE SUPPLIES	1,178	1,141	1,256	561	876	219	1,026	150	17.1%	0	1,026
OPERATING SUPPLIES	350,761	194,042	383,491	246,402	290,401	140,713	344,187	53,786	18.5%	99,217	443,404
PRJ OPERATING SUPPLIES	0	0	0	0	0	4,950	13,904	13,904	100.0%	0	13,904
GAS & OIL	86,031	47,422	59,417	46,423	61,802	45,356	46,653	(15,149)	-24.5%	0	46,653
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	15,962	0	0	0.0%	18,230	18,230
PUBLICATIONS	450	35	0	30	50	0	50	0	0.0%	0	50
BOOKS	20,350	3,284	10,125	1,258	10,125	519	5,000	(5,125)	-50.6%	0	5,000
SUBSCRIPTIONS	0	0	0	0	0	2,509	36,576	36,576	100.0%	0	36,576
EDUCATION & TRAINING	132,927	40,546	88,587	50,417	67,090	51,150	101,856	34,766	51.8%	0	101,856
DUES & MEMBERSHIPS	3,615	845	3,625	175	3,950	0	1,750	(2,200)	-55.7%	0	1,750
Non Personal Expenditures	**1,957,832**	**1,274,149**	**1,929,472**	**1,422,102**	**1,917,656**	**999,845**	**1,950,058**	**32,402**	**1.7%**	**136,087**	**2,086,145**
BUILDINGS	664,470	0	0	0	0	0	0	0	0.0%	0	0
PROJECT BUILDINGS	162,500	96,855	1,626,092	118	0	0	0	0	0.0%	0	0
MACHINERY & EQUIPMENT	2,374,103	398,253	165,000	214,750	149,100	73,461	0	(149,100)	-100.0%	161,080	161,080
PROJECT MACHINERY & EQUIPMENT	14,850	14,850	1,443,789	0	0	59,879	0	0	0.0%	0	0
PRINCIPAL PAYMENTS	240,608	132,640	350,000	0	345,000	0	350,000	5,000	1.4%	0	350,000
INTEREST PAYMENTS	7,255	3,549	150,000	99,147	114,400	57,200	107,224	(7,176)	-6.3%	0	107,224
NON OPERATING (2017 STUDY)	0	0	0	54,725	0	0	0	0	0.0%	0	0
Capital Expenditures	**3,463,786**	**646,147**	**3,734,881**	**368,740**	**608,500**	**190,540**	**457,224**	**(151,276)**	**-24.9%**	**161,080**	**618,304**
CENTER TOTAL	**7,197,992**	**3,837,048**	**8,670,595**	**4,431,371**	**5,934,148**	**3,157,460**	**5,664,697**	**(269,451)**	**-4.5%**	**297,167**	**5,961,864**

FIRE SAFETY - 3215	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	0	0	0	0	10,225	5,920	19,139	8,914	87.18%	0	19,139
SPECIAL PAY - INCENTIVE	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	0	0	0	0	782	417	1,464	682	87.21%	0	1,464
RETIREMENT CONTRIBUTIONS	0	0	0	0	2,500	592	2,071	(429)	-17.16%	0	2,071
LIFE & HEALTH INSURANCE	0	0	0	0	1,963	1,170	3,926	1,963	100.00%	0	3,926
WORKERS' COMPENSATION	0	0	0	0	533	308	501	(32)	-6.00%	0	501
Personal Expenditures	**0**	**0**	**0**	**0**	**16,003**	**8,408**	**27,101**	**11,098**	**69.35%**	**0**	**27,101**
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,660	1,246	2,182	1,730	2,284	634	1,084	(1,200)	-52.54%	0	1,084
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	2,230	1,732	2,444	2,107	2,312	2,198	2,028	(284)	-12.28%	0	2,028
REPAIR & MAINTENANCE	4,670	0	2,170	0	1,431	210	1,431	0	0.00%	0	1,431
PRINTING & BINDING	100	0	100	232	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	150	0	300	0	300	0	300	0	0.00%	0	300
OPERATING SUPPLIES	12,800	1,916	20,850	2,786	14,600	473	7,800	(6,800)	-46.58%	0	7,800
GAS & OIL	5,070	54	3,916	0	1,800	730	2,000	200	11.11%	0	2,000
BOOKS	750	0	750	0	5,000	1,495	0	(5,000)	-100.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	0	0	0.00%	0	0
EDUCATION & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIPS	195	0	130	75	130	0	65	(65)	-50.00%	0	65
Non Personal Expenditures	**27,625**	**4,948**	**32,842**	**6,930**	**27,857**	**5,740**	**14,708**	**(13,149)**	**-47.20%**	**0**	**14,708**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**27,625**	**4,948**	**32,842**	**6,930**	**43,860**	**14,148**	**41,809**	**(2,051)**	**-4.68%**	**0**	**41,809**
											-4.68%

PUBLIC SAFETY PROGRAMS FUND SUMMARY

Fund	EOC COST CENTER	19/20 Adopted Buget	20/21 Requested Budget	Difference	% Chg
005	3991 LOCAL EMERGENCY MGMT	530,979	506,190	(24,789)	-4.67%
131	3994 INTERGOVT RADIO COM	391,431	394,645	3,214	0.82%
005	3998B COMMUNICATION S	100,246	91,938	(8,308)	-8.29%
	TOTAL	**$ 1,022,656**	**$ 992,773**	**$ (29,883)**	**-2.92%**

LOCAL EMERGENCY MGMT - 3991	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 19-20	% Chg vs FY 19-20	Issue Request	Total Request
PROJECT PERSONAL SERVICES	0	54,062	0	110,781	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	165,402	118,283	188,625	173	205,247	155,408	200,969	(4,278)	-2.08%	0	200,969
OVERTIME	518	157	502	1,646	500	3,172	2,000	1,500	300.00%	0	2,000
SPECIAL PAY - INCENTIVES	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	12,693	12,309	14,467	7,852	15,739	11,218	15,529	(210)	-1.33%	0	15,529
RETIREMENT CONTRIBUTIONS	22,436	23,290	25,438	31,350	28,819	22,683	30,797	1,978	6.86%	0	30,797
LIFE & HEALTH INSURANCE	30,108	27,117	38,160	36,478	39,264	27,284	39,264	0	0.00%	0	39,264
WORKERS' COMPENSATION	2,751	3,190	2,245	3,595	4,370	3,253	4,282	(88)	-2.01%	0	4,282
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**233,908**	**238,408**	**269,437**	**191,876**	**293,939**	**223,018**	**292,841**	**(1,098)**	**-0.37%**	**0**	**292,841**
PROFESSIONAL SERVICES	5,100	494	0	0	1,600	0	0	(1,600)	-100.00%	0	0
PROJ PROFESSIONAL SERVICES	2,881	5,793	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	2,054	10,174	1,514	0	1,514	325	1,514	0	0.00%	0	1,514
PROJECT CONTRACTUAL SERVICES	0	6	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	8,569	7,334	15,718	4,590	15,718	0	15,718	0	0.00%	0	15,718
COMMUNICATIONS & FREIGHT	70,237	21,284	33,156	22,079	73,009	9,500	31,795	(41,214)	-56.45%	0	31,795
PROJECT COMMUNICATIONS	7,500	0	7,500	2,867	0	0	0	0	0.00%	0	0
UTILITY SERVICES	45,490	45,932	49,920	44,144	44,421	24,774	44,920	499	1.12%	0	44,920
RENTALS AND LEASES	8,109	2,608	5,359	2,608	2,609	1,739	2,346	(263)	-10.08%	0	2,346
INSURANCE	4,165	3,978	3,263	3,297	3,652	3,668	4,028	376	10.30%	0	4,028
REPAIR & MAINTENANCE	49,063	37,758	43,026	25,216	44,330	28,878	60,261	15,931	35.94%	0	60,261
PRINTING & BINDING	5,252	5,252	7,304	3,219	8,554	3,958	10,930	2,376	27.78%	0	10,930
PROMOTIONAL ACTIVITIES	2,500	1,656	3,000	915	2,500	0	0	(2,500)	-100.00%	0	0
OTHER CHARGES/OBLIGATIONS	1,000	168	0	235	0	118	0	0	0.00%	0	0
OFFICE SUPPLIES	1,906	1,381	3,106	386	2,606	0	3,256	650	24.94%	0	3,256
OPERATING SUPPLIES	46,161	21,247	20,606	4,538	14,345	7,713	11,690	(2,655)	-18.51%	0	11,690
PROJECT OPERATING SUPPLIES	0	515	0	0	0	0	0	0	0.00%	0	0
TOOLS	100	0	250	0	250	0	0	(250)	-100.00%	0	0
GAS & OIL	6,745	3,020	6,518	2,240	4,491	1,973	6,550	2,059	45.85%	0	6,550
BOOKS	250	250	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	471	471	471	0	5,671	5,200	1104.03%	0	5,671
EDUCATION & TRAINING	9,300	1,395	43,500	8,470	15,000	1,551	13,900	(1,100)	-7.33%	0	13,900
DUES & MEMBERSHIP	670	630	770	1,195	770	595	770	0	0.00%	0	770
Non Personal Expenditures	**277,052**	**170,873**	**244,981**	**126,471**	**235,840**	**84,791**	**213,349**	**(22,491)**	**-9.54%**	**0**	**213,349**
IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	8,024	4,200	16,798	1,200	0	0	(1,200)	-100.00%	0	0
Capital Expenditures	**0**	**8,024**	**4,200**	**16,798**	**1,200**	**0**	**0**	**(1,200)**	**-100.00%**	**0**	**0**
CENTER TOTAL	**510,960**	**417,305**	**518,618**	**335,146**	**530,979**	**307,808**	**506,190**	**(24,789)**	**-4.67%**	**0**	**506,190**
						cannot drop below >	**512,395**	**(6,205)**			**-4.67%**

INTERGOVT RADIO COMM PROG - 3994	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issue Request**	**Total Request**
CONTRACTUAL SERVICES	379,329	379,328	384,292	384,292	389,431	389,430	394,645	5,214	1.34%	0	394,645
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	0	0	0.00%	0	0
REPAIR & MAINTENANCE	2,000	0	2,000	0	2,000	0	0	(2,000)	-100.00%	0	0
OPERATING SUPPLIES	0		0	0	0	0		0	0.00%	0	0
Non Personal Expenditures	**381,329**	**379,328**	**386,292**	**384,292**	**391,431**	**389,430**	**394,645**	**3,214**	**0.82%**	**0**	**394,645**
Project Improvements	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**381,329**	**379,328**	**386,292**	**384,292**	**391,431**	**389,430**	**394,645**	**3,214**	**0.82%**	**0**	**394,645**
											0.82%

COMMUNICATIONS PROGRAM 3998B	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
CONTRACTUAL SERVICES	13,075	2,040	5,675	2,550	5,675	2,587	2,550	(3,125)	-55.07%	0	2,550
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	22,775	15,466	44,375	18,823	35,375	13,105	29,375	(6,000)	-16.96%	0	29,375
UTILITY SERVICES	26,800	27,563	26,800	26,299	26,532	16,634	26,532	0	0.00%	0	26,532
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	0	0	0	0	0	0	0	0	0.00%	0	0
REPAIR & MAINTENANCE	31,500	46,065	24,050	37,783	29,050	11,410	29,050	0	0.00%	0	29,050
AIR CONDITIONING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	8,400	400	6,000	27	3,000	30	3,000	0	0.00%	0	3,000
TOOLS	0	0	0	0	0	0	0	0	0.00%	0	0
GAS & OIL	1,431	628	1,575	1,045	614	0	1,431	817	133.06%	0	1,431
Non Personal Expenditures	**103,981**	**92,163**	**108,475**	**86,527**	**100,246**	**43,767**	**91,938**	**(8,308)**	**-8.29%**	**0**	**91,938**
IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	5,191	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**5,191**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**103,981**	**97,353**	**108,475**	**86,527**	**100,246**	**43,767**	**91,938**	**(8,308)**	**-8.29%**	**0**	**91,938**
											-8.29%

DEVELOPMENT SERVICES FUND SUMMARY

DEVELOPMENT COST CENTER	20/21 Adopted Buget	21/22 Requested Budget	Difference	% Chg
3400 DEV SVCS	144,911	164,311	19,400	13.39%
2700 CO PLANNING & ZONING	389,533	659,449	269,916	69.29%
6213 HISTORIC PRESERVATION	7,130	4,730	(2,400)	-33.66%
3439 CODE ENFORCEMENT	651,868	411,597	(240,271)	-36.86%
6306 NUISANCE ABATEMENT	60,800	55,300	(5,500)	-9.05%
2810 OFFICE OF ECONOMIC DEV	303,424	373,208	69,784	23.00%
3440A BUILDING DEPT	991,800	1,293,538	301,738	30.42%
TOTAL	**$ 1,254,242**	**$ 1,295,387**	**$ 412,667**	**32.90%**

DEVELOPMENT SERVICES - 3400	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Contin. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issues Request**	**Total Request**
REGULAR SALARIES & WAGES	98,104	98,219	102,059	79,278	96,915	61,070	87,147	(9,768)	-10.08%	0	87,147
FICA TAXES	7,528	7,502	7,830	6,031	7,414	4,378	6,690	(724)	-9.77%	0	6,690
RETIREMENT CONTRIBUTIONS	24,109	24,123	26,009	20,350	26,448	17,047	25,368	(1,080)	-4.08%	0	25,368
LIFE & HEALTH INSURANCE	7,527	7,760	9,540	6,388	9,816	7,524	9,816	0	0.00%	0	9,816
WORKERS' COMPENSATION	197	196	143	118	165	107	149	(16)	-9.70%	0	149
Personal Expenditures	**137,465**	**137,801**	**145,581**	**112,164**	**140,758**	**90,125**	**129,170**	**(11,588)**	**-8.23%**	**0**	**129,170**
PROFESSIONAL SERVICES	0	0	0	0	0	0	30,000	30,000	100.00%	0	30,000
CONTRACTUAL SERVICES	0	0	300	0	300	0	300	0	0.00%	0	300
TRAVEL AND PER DIEM	813	12	678	0	758	0	872	114	15.04%	0	872
COMMUNICATIONS & FREIGHT	497	450	539	411	264	573	1,569	1,305	494.32%	0	1,569
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	235	201	235	204	235	202	235	0	0.00%	0	235
REPAIR & MAINTENANCE	312	316	366	619	1,032	2,730	157	(875)	-84.79%	0	157
PRINTING AND BINDING	38	0	38	0	38	36	0	(38)	-100.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	225	24	150	211	150	0	0	(150)	-100.00%	0	0
OPERATING SUPPLIES	75	0	75	0	75	0	408	333	444.00%	0	408
GAS & OIL	125	0	0	0	0	0	0	0	0.00%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	800	800	0.00%	0	800
EDUCATION & TRAINING	900	0	800	0	700	0	800	100	14.29%	0	800
DUES & MEMBERSHIPS	376	653	621	0	601	0	0	(601)	-100.00%	0	0
Non Personal Expenditures	**3,596**	**1,656**	**3,802**	**1,444**	**4,153**	**3,541**	**35,141**	**30,988**	**746.16%**	**0**	**35,141**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**141,061**	**139,456**	**149,383**	**113,608**	**144,911**	**93,666**	**164,311**	**19,400**	**13.39%**	**0**	**164,311**
											13.39%

COUNTY PLANNING & ZONING DEPT - 2700	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
OFFSET SALARIES	0	0	0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	232,257	185,703	232,667	204,272	238,329	109,765	370,674	132,345	55.53%	0	370,674
OTHER SALARIES & WAGES	0	0	0	0	0	1,290	0	0	0.00%	0	0
OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	17,767	13,450	17,822	15,155	18,255	8,400	28,379	10,124	55.46%	0	28,379
RETIREMENT CONTRIBUTIONS	19,185	15,405	19,732	18,168	23,863	11,148	40,140	16,277	68.21%	0	40,140
LIFE & HEALTH INSURANCE	35,235	21,517	38,430	29,487	49,080	21,969	88,344	39,264	80.00%	0	88,344
WORKERS' COMPENSATION	464	367	326	294	405	192	630	225	55.56%	0	630
UNEMPLOYMENT COMPENSATION	0	0	0	3,300	0	825	0	0	0.00%	0	0
Personal Expenditures	**304,908**	**236,443**	**308,977**	**270,676**	**329,932**	**153,590**	**528,167**	**198,235**	**60.08%**	**0**	**528,167**
PROFESSIONAL SERVICES	0	0	0	0	0	0	52,500	52,500	0.00%	0	52,500
PROJ PROFESSIONAL SERVICES	460,000	584,981	450,000	83,315	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
CFRP COUNCIL	15,500	5,000	15,500	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	1,953	1,964	2,029	0	1,063	0	2,712	1,649	155.13%	0	2,712
COMMUNICATIONS & FREIGHT	1,845	1,586	2,382	2,169	2,541	914	4,827	2,286	89.96%	0	4,827
RENTALS AND LEASES	2,585	2,584	2,585	2,584	2,585	1,723	3,490	905	35.01%	0	3,490
INSURANCE	1,705	1,527	1,175	1,673	1,175	1,674	2,115	940	80.00%	0	2,115
REPAIR & MAINTENANCE	7,024	6,208	6,224	6,137	9,074	7,281	8,897	(177)	-1.95%	0	8,897
PRINTING AND BINDING	190	73	190	18	190	45	261	71	37.37%	0	261
OTHER CHARGES/OBLIGATIONS	0	50	0	690	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	1,445	1,434	1,445	583	1,445	733	3,085	1,640	113.49%	0	3,085
OPERATING SUPPLIES	4,362	3,956	4,674	4,177	7,072	3,496	8,340	1,268	17.93%	0	8,340
GAS & OIL	500	211	220	20	180	0	0	(180)	-100.00%	0	0
BOOKS	75	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	73	73	74	73	73	73	7,860	7,787	10667.12%	0	7,860
EDUCATION & TRAINING	2,200	1,930	2,380	820	1,460	0	3,580	2,120	145.21%	0	3,580
DUES & MEMBERSHIPS	33,779	32,140	32,918	32,012	32,743	23,253	33,615	872	2.66%	0	33,615
Non Personal Expenditures	**533,236**	**643,718**	**521,796**	**134,272**	**59,601**	**39,193**	**131,282**	**71,681**	**120.27%**	**0**	**131,282**
MACHINERY & EQUIPMENT	0	0	0	0	0	1,329	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**1,329**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**838,144**	**880,161**	**830,773**	**404,947**	**389,533**	**194,112**	**659,449**	**269,916**	**69.29%**	**0**	**659,449**
											69.29%

NOTE: Re-Org moved Zoning positions to Planning.

HISTORIC PRESERVATION - 6213	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
PROJECT PROFESSIONAL SVC	-	-	-	-	-	9,245	-	0	0.00%	0	-
TRAVEL & PER DIEM	566	737	780	-	780	-	780	0	0.00%	0	780
PRINTING AND BINDING	-	-	-	785	-	-	-	0	0.00%	0	-
OTHER CHARGES/OBLIGATIONS	500	393	500	-	5,400	4,544	3,000	(2,400)	-44.44%	0	3,000
EDUCATION & TRAINING	350	361	350	-	350	-	350	0	0.00%	0	350
DUES & MEMBERSHIPS	1,050	540	600	-	600	480	600	0	0.00%	0	600
Non Personal Expenditures	**2,466**	**2,031**	**2,230**	**785**	**7,130**	**14,269**	**4,730**	**(2,400)**	**-33.66%**	**0**	**4,730**
PROJECT BUILDINGS	-	-	-	-	-	-	-	0	0.00%	0	-
PROJECT IMPROVEMENTS	-	-	-	-	-	-	-	0	0.00%	0	-
MACHINERY & EQUIPMENT	-	-	-	-	-	-	-	0	0.00%	0	-
PROJECT EQUIPMENT	-	-	-	-	-	-	-	0	0.00%	0	-
Capital Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**0**	**0.00%**	**0**	**-**
CENTER TOTAL	**2,466**	**2,031**	**2,230**	**785**	**7,130**	**14,269**	**4,730**	**(2,400)**	**-33.66%**	**0**	**4,730**
											-33.66%

CODE ENFORCEMENT - 3439	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
REGULAR SALARIES & WAGES	369,787	345,672	387,223	342,911	386,945	229,152	222,064	(164,881)	-42.61%	0	222,064
OTHER SALARIES & WAGES	0	0	0	0	0	1,080					
OVERTIME	110	182	113	0	0	141	0	0	0.00%	0	0
FICA TAXES	28,365	25,227	29,653	24,684	29,623	16,946	16,988	(12,635)	-42.65%	0	16,988
RETIREMENT CONTRIBUTIONS	29,368	28,800	32,834	30,639	38,725	23,431	24,027	(14,698)	-37.95%	0	24,027
LIFE & HEALTH INSURANCE	67,223	59,145	93,015	83,028	98,160	59,292	58,896	(39,264)	-40.00%	0	58,896
WORKERS' COMPENSATION	3,820	3,391	3,133	2,799	4,476	2,665	4,242	(234)	-5.23%	0	4,242
UNEMPLOYMENT COMPENSATION	0	1,736	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**498,673**	**464,154**	**545,971**	**484,062**	**557,929**	**332,707**	**326,217**	**(231,712)**	**-41.53%**	**0**	**326,217**
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	100.00%	0	0
PROJECT CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	3,781	2,622	6,600	0	7,321	0	6,404	(917)	-12.53%	0	6,404
COMMUNICATIONS & FREIGHT	12,614	12,076	12,890	15,934	15,615	8,093	14,286	(1,329)	-8.51%	0	14,286
UTILITY SERVICES	60	0	20	0	20	26	20	0	0.00%	0	20
RENTALS AND LEASES	1,632	1,622	1,632	1,622	1,632	1,082	0	(1,632)	-100.00%	0	0
INSURANCE	5,065	4,713	5,400	5,299	5,550	5,348	4,610	(940)	-16.94%	0	4,610
REPAIR & MAINTENANCE	19,128	18,011	32,748	26,665	35,362	23,052	29,331	(6,031)	-17.06%	0	29,331
PRINTING AND BINDING	866	327	1,004	920	2,215	68	1,252	(963)	-43.48%	0	1,252
OTHER CHARGES/OBLIGATIONS	105	402	210	0	105	87	0	(105)	-100.00%	0	0
OFFICE SUPPLIES	3,100	3,565	3,400	2,957	3,450	1,278	1,850	(1,600)	-46.38%	0	1,850
OPERATING SUPPLIES	7,300	9,135	11,953	7,720	9,043	2,051	6,150	(2,893)	-31.99%	0	6,150
GAS & OIL	6,183	3,612	6,302	4,483	5,566	4,332	7,438	1,872	33.63%	0	7,438
BOOKS	60	0	0	0	0	0	400	400	100.00%	0	400
SUBSCRIPTIONS	0	0	0	0	0	0	5,479	5,479	100.00%	0	5,479
EDUCATION & TRAINING	3,850	2,825	6,024	597	6,020	650	4,825	(1,195)	-19.85%	0	4,825
DUES & MEMBERSHIPS	598	365	658	350	250	250	335	85	34.00%	0	335
Non Personal Expenditures	**64,342**	**59,275**	**88,841**	**66,548**	**92,149**	**46,316**	**82,380**	**(9,769)**	**-10.60%**	**0**	**82,380**
MACHINERY & EQUIPMENT	0	0	2,967	2,967	1,790	0	3,000	1,210	67.60%	0	3,000
Capital Expenditures	**0**	**0**	**2,967**	**2,967**	**1,790**	**0**	**3,000**	**1,210**	**67.60%**	**0**	**3,000**
CENTER TOTAL	**563,015**	**523,429**	**637,779**	**553,576**	**651,868**	**379,022**	**411,597**	**(240,271)**	**-36.86%**	**0**	**411,597**
											-36.86%

NOTE: Re-Org moved Zoning positions to Planning.

NUISANCE ABATEMENT - 6306	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
PROFESSIONAL SERVICES	13,000	5,550	5,000	6,478	7,500	6,478	9,500	2,000	26.67%	0	9,500
CONTRACTUAL SERVICES	48,000	34,483	28,500	48,867	45,000	16,750	42,300	(2,700)	-6.00%	0	42,300
REPAIR & MAINTENANCE	0	0	0	0	0	599	0	0	100.00%	0	0
OTHER CHARGES/OBLIGATIONS	17,600	4,300	5,100	8,190	8,300	3,650	3,500	(4,800)	-57.83%	0	3,500
Non Personal Expenditures	**78,600**	**44,333**	**38,600**	**63,534**	**60,800**	**27,477**	**55,300**	**(5,500)**	**-9.05%**	**0**	**55,300**
CENTER TOTAL	**78,600**	**44,333**	**38,600**	**63,534**	**60,800**	**27,477**	**55,300**	**(5,500)**	**-9.05%**	**0**	**55,300**
											-9.05%

OFFICE OF ECONOMIC DEVELOPMENT- 2810	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issues Request**	**Total Request**
REGULAR SALARIES & WAGES	137,961	119,030	141,616	136,152	136,120	97,445	138,490	2,370	1.74%	0	138,490
OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	10,601	8,981	10,880	10,328	10,437	7,374	10,617	180	1.72%	0	10,617
RETIREMENT CONTRIBUTIONS	11,446	9,909	12,046	12,296	13,642	9,744	15,017	1,375	10.08%	0	15,017
LIFE & HEALTH INSURANCE	12,654	10,994	19,080	19,511	19,632	14,633	19,632	0	0.00%	0	19,632
WORKERS' COMPENSATION	277	231	199	187	232	166	236	4	1.72%	0	236
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**172,939**	**149,146**	**183,821**	**178,474**	**180,063**	**129,362**	**183,992**	**3,929**	**2.18%**	**0**	**183,992**
PROFESSIONAL SERVICES	23,000	7,341	80,000	32,584	66,600	45,765	131,600	65,000	97.60%	0	131,600
PROJ PROFESSIONAL SERVICES	67,442	71,100	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	11,000	11,000	11,000	11,330	11,330	5,665	11,330	0	0.00%	0	11,330
TRAVEL AND PER DIEM	6,212	2,417	5,318	705	5,242	299	5,166	(76)	-1.45%	0	5,166
COMMUNICATIONS & FREIGHT	995	849	1,079	1,457	1,415	677	1,518	103	7.28%	0	1,518
RENTAL AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	470	402	1,080	409	470	403	470	0	0.00%	0	470
REPAIR & MAINTENANCE	19,010	16,791	19,984	17,520	19,219	12,743	2,042	(17,177)	-89.38%	0	2,042
PRINTING & BINDING	3,500	441	3,600	104	1,500	0	2,000	500	33.33%	0	2,000
PROMOTIONAL ACTIVITIES	3,400	673	5,000	3,765	5,000	575	4,000	(1,000)	-20.00%	0	4,000
PROJ PROMOTIONAL ACTIVITIES	25,000	25,000	0	0	0	0	0	0	0.00%	0	0
OTHER CHGS & OBLIGATIONS	0	215	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	550	488	550	401	570	66	570	0	0.00%	0	570
OPERATING SUPPLIES	4,300	2,911	4,392	340	4,080	5,190	20,697	16,617	407.28%	0	20,697
GAS & OIL	550	20	660	0	270	0	0	(270)	-100.00%	0	0
PUBLICATIONS/SUBSRIPTIONS	225	30	225	35	225	40	0	(225)	-100.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	2,358	2,358	100.00%	0	2,358
EDUCATION & TRAINING	5,235	3,215	5,235	3,705	5,405	0	5,405	0	0.00%	0	5,405
DUES & MEMBERSHIPS	2,060	1,555	2,100	1,885	2,035	1,810	2,060	25	1.23%	0	2,060
Non Personal Expenditures	**172,949**	**144,447**	**140,223**	**74,239**	**123,361**	**73,232**	**189,216**	**65,855**	**53.38%**	**0**	**189,216**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**345,888**	**293,593**	**324,044**	**252,713**	**303,424**	**202,595**	**373,208**	**69,784**	**23.00%**	**0**	**373,208**
											23.00%

BUILDING DEPARTMENT - 3440A	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issues Request	Total Request
OFFSET SALARIES	0	0	0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	421,227	408,236	420,397	434,873	439,945	306,887	441,016	1,071	0.24%	67,865	508,881
OTHER SALARIES & WAGES	0	480	0	0	0	25	0	0	0.00%	0	0
OVERTIME	514	36	519	2,595	502	2,854	5,114	4,612	918.73%	0	5,114
FICA TAXES	32,262	29,433	32,200	31,227	33,695	21,890	34,136	441	1.31%	5,192	39,328
RETIREMENT CONTRIBUTIONS	34,836	33,958	35,651	38,797	44,046	32,798	53,663	9,617	21.83%	6,787	60,450
LIFE & HEALTH INSURANCE	67,223	71,408	88,245	90,115	91,583	67,343	91,583	0	0.00%	19,632	111,215
WORKERS' COMPENSATION	5,752	5,365	4,776	4,993	7,104	5,041	7,240	136	1.91%	1,128	8,368
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**561,814**	**548,915**	**581,788**	**602,600**	**616,875**	**436,836**	**632,752**	**15,877**	**2.57%**	**100,604**	**733,356**
CONTRACTUAL SERVICES	34,492	9,337	27,212	33,780	55,213	74,853	85,219	30,006	54.35%	0	85,219
TRAVEL AND PER DIEM	4,550	813	5,554	209	5,696	0	5,838	142	2.49%	557	6,395
COMMUNICATIONS & FREIGHT	7,254	5,540	9,573	8,721	9,890	4,158	10,447	557	5.63%	948	11,395
UTILITY SERVICES	100	88	112	0	112	33	120	8	7.14%	0	120
RENTALS AND LEASES	1,920	1,909	1,920	1,750	1,920	1,273	1,588	(332)	-17.29%	0	1,588
INSURANCE	5,295	4,738	5,854	5,746	6,674	6,546	6,673	(1)	-0.01%	1,110	7,783
REPAIR & MAINTENANCE	43,209	31,342	46,350	31,756	40,413	37,229	46,514	6,101	15.10%	460	46,974
PRINTING AND BINDING	2,632	846	1,862	304	1,856	1,205	2,681	825	44.45%	0	2,681
OTHER CHARGES/OBLIGATIONS	210	274	210	553	260	258	0	(260)	-100.00%	390	390
ADMIN EXP	0	0	0	0	99,180	0	120,000	20,820	20.99%	0	120,000
OFFICE SUPPLIES	2,225	602	725	747	2,427	1,429	2,931	504	20.77%	600	3,531
OPERATING SUPPLIES	8,534	6,547	12,711	9,073	9,090	5,677	10,853	1,763	19.39%	7,067	17,920
GAS & OIL	16,675	12,075	16,052	9,441	11,909	7,999	13,954	2,045	17.17%	2,250	16,204
BOOKS	700	823	4,075	0	4,225	4,304	2,100	(2,125)	-50.30%	0	2,100
SUBSCRIPTIONS	0	0	0	0	0	0	8,637	8,637	100.00%	76	8,713
EDUCATION & TRAINING	5,900	1,868	4,400	1,822	6,450	1,866	8,285	1,835	28.45%	1,000	9,285
DUES & MEMBERSHIPS	1,170	500	1,098	773	1,100	1,138	1,904	804	73.09%	130	2,034
OTHER USES - COMP ABSENCES	1,625	0	8,584	0	0	0	9,684	9,684	0.00%	0	9,684
RESERVE FOR CONTINGENCY	229,895	0	235,220	0	99,322	0	0	(99,322)	-100.00%	0	0
Non Personal Expenditures	**366,386**	**77,301**	**381,512**	**104,676**	**355,737**	**147,969**	**337,428**	**(18,309)**	**-5.15%**	**14,588**	**352,016**
BUILDINGS	0	0	0	0	0	0	0	0	0.00%	100,000	100,000
PROJECT BUILDINGS	0	83	0	260	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	10,346	25,000	108,707	19,188	6,321	0	(19,188)	-100.00%	108,166	108,166
PROJECT EQUIPMENT	0	0	0	0	0	9,798	0	0	0.00%	0	0
Capital Expenditures	**0**	**10,429**	**25,000**	**108,967**	**19,188**	**16,119**	**0**	**(19,188)**	**-100.00%**	**208,166**	**208,166**
CENTER TOTAL	**928,200**	**636,645**	**988,300**	**816,243.33**	**991,800**	**600,923.55**	**970,180**	**(21,620)**	**-2.18%**	**323,358**	**1,293,538**
											30.42%

TOURIST DEV - OPERATIONS 5301	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
REGULAR SALARIES & WAGES	34,532	36,285	35,484	33,730	33,665	24,274	34,085	420	1.2%	0	34,085
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
OVERTIME	999	0	1,001	12	500	0	0	(500)	-100.0%	0	0
FICA TAXES	2,718	2,837	2,792	2,563	2,613	1,844	2,607	(6)	-0.2%	0	2,607
RETIREMENT CONTRIBUTIONS	2,934	3,028	3,091	3,000	3,416	2,412	3,688	272	8.0%	0	3,688
LIFE & HEALTH INSURANCE	7,527	7,286	9,540	9,756	9,816	7,317	9,816	0	0.0%	0	9,816
WORKERS' COMPENSATION	71	75	51	47	58	41	58	0	0.0%	0	58
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	**48,781**	**49,511**	**51,959**	**49,107**	**50,068**	**35,888**	**50,254**	**186**	**0.4%**	**0**	**50,254**
CONTRACTUAL SERVICES	78,300	78,300	78,300	78,300	78,300	52,200	78,300	0	0.0%	0	78,300
TRAVEL AND PER DIEM	0	0	0	74	0	254	0	0	0.0%	0	0
COMMUNICATIONS & FREIGHT	3,196	4,046	3,423	3,999	3,499	1,504	2,609	(890)	-25.4%	0	2,609
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
RENTALS AND LEASES	3,700	1,483	3,484	1,483	1,484	989	1,350	(134)	-9.0%	0	1,350
INSURANCE	235	201	235	204	235	202	235	0	0.0%	0	235
REPAIR & MAINTENANCE	1,123	1,188	1,021	877	2,147	1,462	894	(1,253)	-58.4%	0	894
PRINTING AND BINDING	1,076	35	1,076	441	576	23	555	(21)	-3.6%	0	555
PROMOTIONAL ACTIVITIES	0	149	0	0	150	100	0	(150)	150.0%	0	0
OTHER CHARGES/OBLIGATIONS	5,000	401	500	10	500	225	4,956	4,456	891.2%	0	4,956
ADMIN EXP	0	0	0	71	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	1,599	319	500	193	599	135	1,099	500	83.5%	0	1,099
OPERATING SUPPLIES	1,800	801	839	1,348	527	195	527	0	0.0%	0	527
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	1,676	1,676	0.0%	0	1,676
EDUCATION & TRAINING	0	0	0	50	0	540	0	0	0.0%	0	0
DUES & MEMBERSHIPS	2,730	2,668	4,145	3,820	4,105	3,802	4,030	(75)	-1.8%	0	4,030
OTHER USES	1	0	985	0	0	0	767	767	0.0%	0	767
Non Personal Expenditures	**98,760**	**89,591**	**94,508**	**90,872**	**92,122**	**61,632**	**96,998**	**4,876**	**5.3%**	**0**	**96,998**
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.0%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0				
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**147,541**	**139,102**	**146,467**	**139,979**	**142,190**	**97,520**	**147,252**	**5,062**	**3.6%**	**0**	**147,252**
											3.56%

TOURIST DEVELOPMENT MKTG & PROMOTION - 5305	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issue Request**	**Total Request**
REGULAR SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
FICA TAXES	0	0	0	0	0	0	0	0	0.0%	0	0
RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0	0	0	0.0%	0	0
LIFE & HEALTH INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0
WORKERS' COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CONTRACTUAL SERVICES	125,000	60,960	167,000	40,030	180,000	116,315	180,000	0	0.0%	0	180,000
TRAVEL AND PER DIEM	1,691	0	1,691	0	0	0	270	270	100.0%	0	270
COMMUNICATIONS & FREIGHT	2,000	582	2,000	40	2,000	23	2,000	0	0.0%	0	2,000
INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0
REPAIR & MAINTENANCE	0	0	0	0	203	0	225	22	10.8%	0	225
PRINTING AND BINDING	5,000	5,706	5,000	11,845	5,000	0	5,000	0	0.0%	0	5,000
PROMOTIONAL ACTIVITIES	349,022	380,910	477,122	464,120	332,000	218,505	334,618	2,618	0.8%	0	334,618
OTHER CHARGES/OBLIGATIONS	12,437	639	12,437	5,860	7,422	1,375	7,422	0	0.0%	0	7,422
OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.0%	0	0
GAS & OIL	0	0	0	0	0	0	0	0	0.0%	0	0
PUBLICATIONS/SUBSCRIPTION	0	1,192	0	1,873	0	238	0	0	0.0%	0	0
EDUCATION & TRAINING	17,309	3,470	17,309	7,050	6,000	0	540	(5,460)	-91.0%	0	540
DUES & MEMBERSHIPS	0	0	0	620	0	0	0	0	0.0%	0	0
RESERVE FOR CONTINGENCY	0	0	0	0	0	0	152,673	152,673	100.0%	0	152,673
Non Personal Expenditures	**512,459**	**453,460**	**682,559**	**531,438**	**532,625**	**336,455**	**682,748**	**150,123**	**28.19%**	**0**	**682,748**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	100.0%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**512,459**	**453,460**	**682,559**	**531,438**	**532,625**	**336,455**	**682,748**	**150,123**	**28.19%**	**0**	**682,748**
											28.19%

TOURIST DEV. PROMOTE/ ADVERTISE LAKES - 5307	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issue Request**	**Total Request**
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
PRINTING AND BINDING	1,200	1,200	1,200	4,596	1,200	0	0	(1,200)	-100.0%	0	0
PROMOTIONAL ACTIVITIES	2,086	0	2,086	1,400	6,835	3,205	0	(6,835)	-100.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.0%	0	0
NON OPERATING TRANSFERS	0	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	**3,286**	**1,200**	**3,286**	**5,996**	**8,035**	**3,205**	**0**	**(8,035)**	**-100.0%**	**0**	**0**
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**3,286**	**1,200**	**3,286**	**5,996**	**8,035**	**3,205**	**0**	**(8,035)**	**-100.0%**	**0**	**0**
											-100.00%

TOURIST DEV. ASSET DEVELOPMENT/ ENHANCEMENT - 5309	FY 18-19		FY 19-20		FY 20-21		FY 20-21				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issue Request**	**Total Request**
LAND	100,000	0	97,500	0	80,000	0	100,000	20,000	25.0%	0	100,000
BUILDINGS	120,000	0	120,000	0	107,562	0	175,000	67,438	62.7%	0	175,000
							0				
Non Personal Expenditures	**220,000**	**0**	**217,500**	**0**	**187,562**	**0**	**275,000**	**87,438**	**46.6%**	**0**	**275,000**
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.0%**	**0**	**0**
CENTER TOTAL	**220,000**	**0**	**217,500**	**0**	**187,562**	**0**	**275,000**	**87,438**	**46.6%**	**0**	**275,000**
											46.62%

STATE HOUSING INITIATIVES PARTNERSHIP ADMIN - 5366	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Actual Expense**	**Adopted Budget**	**Per. 9 Expense**	**Cont. Request**	**$ Chg vs FY 20-21**	**% Chg vs FY 20-21**	**Issue Request**	**Total Request**
PROJECT REGULAR SALARIES	33,802	38,520	38,207	42,128	42,176	19,388	42,494	318	0.75%	0	42,494
OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OVERTIME	0	20	0	0	0	0	0	0	0.00%	0	0
PROJECT FICA TAXES	2,586	2,388	2,923	2,868	3,227	1,220	3,250	23	0.71%	0	3,250
PROJECT RETIREMENT CONTRIBUTIONS	2,792	3,213	3,236	3,756	4,218	1,939	4,598	380	9.01%	0	4,598
PROJECT LIFE & HEALTH INSURANCE	7,527	7,934	9,540	9,779	9,816	4,180	9,816	0	0.00%	0	9,816
PROJECT WORKERS' COMPENSATION	81	76	53	59	72	33	72	0	0.00%	0	72
Personal Expenditures	**46,788**	**52,150**	**53,959**	**58,588**	**59,509**	**26,759**	**60,230**	**721**	**1.21%**	**0**	**60,230**
PROJECT TRAVEL AND PER DIEM	384	833	384	225	768	38	384	(384)	-50.00%	0	384
PROJECT COMMUNICATIONS & FREIGHT	700	408	700	266	931	66	1,013	82	8.81%	0	1,013
RENTALS AND LEASES - PROJECT	397	364	397	397	397	198	344	(53)	-13.35%	0	344
INSURANCE	235	201	235	204	235	202	875	640	272.34%	0	875
PROJECT REPAIR & MAINTENANCE	642	436	666	834	1,412	0	598	(814)	-57.65%	0	598
PROJECT PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OTHER CHGS & OBLIGATIONS	24,820	830	49,811	2,077	100	0	100	0	0.00%	0	100
PROJECT OFFICE SUPPLIES	500	94	528	491	500	0	500	0	0.00%	0	500
OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OPERATING SUPPLIES	602	201	914	374	914	73	914	0	0.00%	0	914
PROJECT GAS & OIL	125	72	138	57	135	38	138	3	2.22%	0	138
PROJECT SUBSCRIPTIONS	0	0	90	0	0	0	798	798	100.00%	0	798
PROJECT EDUCATION & TRAINING	480	240	500	0	1,000	0	500	(500)	-50.00%	0	500
PROJECT DUES & MEMBERSHIP	330	165	375	200	375	0	500	125	33.33%	0	500
OTHER USES	0	0	1,045	0	0	0	967	967	0.00%	0	967
Non Personal Expenditures	**29,215**	**3,843**	**55,783**	**5,124**	**6,767**	**615**	**7,631**	**864**	**12.77%**	**0**	**7,631**
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**76,003**	**55,993**	**109,742**	**63,712**	**66,276**	**27,374**	**67,861**	**1,585**	**2.39%**	**0**	**67,861**
											2.39%

STATE HOUSING INITIATIVES PARTNERSHIP PROGRAM - 5367	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
PROJECT PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OTHER CHG & OBLIG	0	385	0	0	0	0	0	0	0.00%	0	0
PROJECT DOWN PAYMENT ASSISTANCE	60,000	230,149	0	143,642	21,094	97,469	105,000	83,906	397.77%	0	105,000
PROJECT REHABILITATION	18,900	441,657	35,000	318,307	105,000	82,219	149,760	44,760	42.63%	0	149,760
SPECIAL NEEDS RENTAL DEV	130,081	69,055	130,081	31,075	120,000	0	0	(120,000)	-100.00%	0	0
PROJECT EMERGENCY HOME REPAIRS	105,351	(21,706)	4,077	12,770	26,000	5,202	22,000	(4,000)	-15.38%	0	22,000
PROJECT FORECLOSURE INTERVENT	25,831	5,594	15,000	2,219	12,000	2,777	11,000	(1,000)	-8.33%	0	11,000
PROJECT DISASTER ASSITANCE	0	77,245	90,000	106,339	39,097	0	10,000	(29,097)	-74.42%	0	10,000
PROJECT NON OPERATING TRANSFER	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	**340,163**	**802,379**	**274,158**	**614,353**	**323,191**	**187,667**	**297,760**	**(25,431)**	**-7.87%**	**0**	**297,760**
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**340,163**	**802,379**	**274,158**	**614,353**	**323,191**	**187,667**	**297,760**	**(25,431)**	**-7.87%**	**0**	**297,760**
											-7.87%

COUNTY EXTENSION - 6302	FY 18-19		FY 19-20		FY 20-21		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	$ Chg vs FY 20-21	% Chg vs FY 20-21	Issue Request	Total Request
OFFSET SALARIES	0	0	0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	180,670	193,884	191,669	176,698	196,414	111,364	190,029	(6,385)	-3.25%	0	190,029
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	0	0	0	1,230	0	0	0	0	0.00%	0	0
FICA TAXES	13,821	13,968	14,663	12,717	15,026	8,260	14,536	(490)	-3.26%	0	14,536
RETIREMENT CONTRIBUTIONS	14,924	16,365	16,234	15,804	19,641	11,844	20,560	919	4.68%	0	20,560
LIFE & HEALTH INSURANCE	22,321	21,732	25,110	26,451	27,261	18,608	27,036	(225)	-0.83%	0	27,036
WORKERS' COMPENSATION	464	530	419	491	550	393	601	51	9.27%	0	601
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	**232,200**	**246,479**	**248,095**	**233,391**	**258,892**	**150,468**	**252,762**	**(6,130)**	**-2.37%**	**0**	**252,762**
CONTRACTUAL SERVICES	0	0	0	464	0	4,872	0	0	0.00%	0	0
TRAVEL AND PER DIEM	1,654	1,679	1,734	25	0	25	1,772	1,772	100.00%	0	1,772
COMMUNICATIONS & FREIGHT	4,429	4,834	5,686	5,697	5,645	2,879	5,706	61	1.08%	0	5,706
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	2,360	2,558	2,361	2,361	2,361	1,574	1,944	(417)	-17.66%	0	1,944
RENTALS AND LEASES - PROJECT	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	3,180	2,948	3,240	3,180	3,240	3,209	3,240	0	0.00%	0	3,240
REPAIR & MAINTENANCE	2,559	3,686	3,583	2,406	5,326	3,612	3,940	(1,386)	-26.02%	0	3,940
PROJECT REPAIR & MAINTENANCE	3,936	515	2,500	0	3,467	0	4,384	917	26.45%	0	4,384
PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
PROMOTIONAL ACTIVITIES	400	0	400	0	0	0	400	400	100.00%	0	400
OTHER CHG & OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	1,575	1,503	1,282	1,225	1,282	607	1,282	0	0.00%	0	1,282
OPERATING SUPPLIES	2,378	1,401	1,978	897	1,978	729	1,978	0	0.00%	0	1,978
PROJECT OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
GAS & OIL	1,826	1,646	2,008	842	1,463	630	1,625	162	11.07%	0	1,625
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	196	0	128	0	0	1,600	1,600	100.00%	0	1,600
EDUCATION & TRAINING	1,900	130	450	0	0	0	600	600	100.00%	0	600
DUES & MEMBERSHIP	810	765	745	458	945	215	1,075	130	13.76%	0	1,075
Non Personal Expenditures	**27,007**	**21,859**	**25,967**	**17,683**	**25,707**	**18,353**	**29,546**	**3,839**	**14.93%**	**0**	**29,546**
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0.00%**	**0**	**0**
CENTER TOTAL	**259,207**	**268,338**	**274,062**	**251,073**	**284,599**	**168,821**	**282,308**	**(2,291)**	**-0.8%**	**0**	**282,308**
											-0.80%

HIGHLANDS COUNTY
BOARD OF COUNTY COMMISSIONERS

FISCAL YEAR 2021-2022

RECOMMENDED BUDGET

JULY 13, 2021

FISCAL YEAR

2021-2022

RECOMMENDED

BUDGET

$156,855,425

FY21-22 Recommended Budget vs FY20-21 Adopted Budget

FY20-21 Adopted Budget $159,180,897
FY21-22 Recommended Budget $156,855,425

Fund	Fund Title	FY20-21 Adopted Budget	FY21-22 Recommended Budget	Change
420	Energy Recovery	$ 3,869,470	$ 4,033,385	$ 163,915
401	Solid Waste	12,161,977	15,777,731	3,615,754
181	Fire Assessment	5,934,148	5,961,864	27,716
110	Transportation	13,353,242	12,635,562	(717,680)
151	Infrastructure	34,792,431	25,245,864	(9,546,567)
005	General Fund	73,522,179	77,685,153	4,162,974
various	All Other Funds	15,547,440	15,515,866	(31,574)
	Total Budget	**$ 159,180,887**	**$ 156,855,425**	**$ (2,325,462)**

MAJOR FUNDS – FUNDING SOURCE

Fd 005 / General – Ad Valorem, ½ Cent Sales Tax, State Shared Revenue

Fd 110 / Transportation Trust – Gas Taxes, Reimburse from Other Funds

Fd 151 / Infrastructure Surtax – 1 Cent Sales Tax Countywide

Fd 152 / Tourist Development – 4 Cent "Bed Tax"(hotels, short-term rent)

Fd 180 / Building – Building Permits, Other Licenses/Permits

Fd 181 / Fire Assessment – Non-Ad Valorem Assessment

Fd 401 / Solid Waste – Garbage Assessment, Landfill Tipping Fees

Fd 420 / Energy Recovery (Asphalt Plant) – Sale of Asphalt

General Fund FY 21/22

- Estimated FY21/22 Revenue $72,867,081
  - Ad Valorem Taxable Value increase of approximately 5.25%
  - State Revenue Sharing Estimated Increase of 5.6.% from FY 20/21
  - Half Cent Sales Tax Estimated Increase of 17.4% from FY 20/21
  - Other Revenue Estimated Increase of 6.50% over FY 20/21
  - Grants Estimated Decrease 1.09% from FY 20/21

- Estimated FY21/22 Expenses $77,685,153
  - Constitutional Officers Increase 8.10%
  - Board Departments Increase 1.88%

General Fund Distribution of Expenditures

- Board General Fund Departments
- Constitutional Officers
- Other Agencies/Municipalities
- Mandated Components

General Fund Distribution

BOCC General Fund	$30,175,702	38.84%
Law Enforcement – BOCC	3,340,057	4.30%
Sheriff	33,252,631	42.80%
Clerk of Courts	4,432,977	5.71%
Property Appraiser	3,317,018	4.27%
Tax Collector **	1,943,295	2.50%
Supervisor of Elections	1,223,476	1.57%
Total General Fund	**$77,685,153**	**100.00%**

**** 3% Estimate**

Board General Fund

BOCC General Fund	$30,175,702
Mandatory Components	(6,315,008)
Outside Agencies	(813,289)
Transfers to Other Funds	(1,379,345)
Reserve for Contingency	(481,500)
Board Departments	**$21,186,560**

Board General Fund

Mandatory Components:

	FY 20/21	FY 21/22
Detention Medical	$ 998,960	$ 1,004,460
State County Assistance	1,773,708	1,652,005
County Jail Bldg Maint.	725,719	718,854
CRA's	1,224,429	1,267,284
Mental Health	530,865	530,865
HCRA	100,000	419,240
Medical Examiner	436,705	463,345
Others	270,844	258,955
Total	**$ 6,061,190**	**$ 6,315,008**

Board General Fund

Outside Agencies:

	FY 20/21	FY 21/22
Recreation-Municipalities	$ 330,000	$ 330,000
Health Department	256,535	256,535
Transportation Disadvan.	198,309	135,913
NuHope	42,886	42,886
Non-Profit Community Ag	30,600	30,000
Soil/Water FRS, SOE Grant	11,250	13,225
Historic Preservation	7,130	4,730
Total	**$ 876,710**	**$ 813,289**

Board General Fund

Transfers to Other Funds:

	FY 20/21	FY 21/22
E911 Operations (Fd 122)	$ 744,647	$829,600
Court Tech (Fd 179)	290,000	213,165
Intergovt Radio (Fd 131)	307,581	309,645
Legal Aid (Fd 177B)	30,650	26,935
TOTAL	**$1,372,878**	**$1,379,345**

Board General Fund

Reserve for Contingency:

	FY 20/21	FY 21/22
Board Departments	$ 450,000	$ 450,000
Sheriff – Law Enforcement	15,000	15,000
Sheriff – Corrections	10,000	10,000
Clerk of Courts	0	0
Supervisor of Elections	6,500	6,500
TOTAL	**$ 481,500**	**$ 481,500**

General Fund
Board-Controlled Departments

Category	Adopted FY 20/21	Recommended FY 21/22	Difference
Personnel	$ 14,976,915	$ 14,612,869	$ (364,046)
Operating	5,510,704	6,279,252	768,548
Capital	272,988	294,439	21,451
Totals	$ 20,760,607	$ 21,186,560	$ 425,953

General Fund Board Depts.

COST CENTER	TITLE	Adopted Budget FY 20/21	Recom. Budget FY 21/22
1031	COURTHOUSE FACILITIES	$ 184,650	$ 196,250
2100	BUSINESS SERVICES	235,671	208,845
2101	COUNTY COMMISSIONER	481,907	500,380
2103	COUNTY ATTORNEY	384,778	416,430
2104	COUNTY ADMINISTRATOR	637,573	563,018
2106	OFFICE OF MANAGEMENT & BUDGET	379,317	349,767
2107	HUMAN RESOURCES	315,411	324,532
2107A	RISK MANAGEMENT	99,390	100,393
2108	NON-AD VALOREM ASSESS	73,282	97,582
2109	PUBLIC INFORMATION	111,396	132,340
2111	CENTRAL SERVICES	1,442,861	1,850,155
2558	PURCHASING DEPARTMENT	311,878	326,956
2672	FACILITIES MANAGEMENT	1,447,641	1,606,276
6302	COUNTY EXTENSION	284,599	282,308
3200	PUBLIC SAFETY	81,160	84,108
3991	EMERGENCY MANAGEMENT	530,979	506,190
3995	CHILDREN'S ADVOCACY CENTER	373,815	378,720

General Fund Board Depts.

COST CENTER	TITLE	Adopted Budget FY 20/21	Recom. Budget FY 21/22
3998B	COMMUNICATIONS PROGRAM	$ 100,246	91,938
3998C	GEOGRAPHIC INFORM SYST – GIS	94,500	100,694
5105	EMERGENCY MEDICAL SER	7,533,513	7,345,910
6209	LIBRARIES - AVON PARK	180,849	185,160
6210	LIBRARIES - SEBRING	439,279	430,776
6211	LIBRARIES-LAKE PLACID	218,839	223,318
6212	LIBRARIES - COUNTYWIDE	141,039	154,427
6102	PARKS DEPARTMENT	992,076	964,165
6105	SPORTS COMPLEX	182,291	206,857
2991	VETERAN SERVICE OFFICE	222,814	247,430
5200	COMMUNITY PROGRAMS	113,277	116,806
5221	PUBLIC ASST PROGRAM	68,993	70,189
5229	HEALTHY FAMILIES	457,344	457,809
5330	COMMUNITY PROGRAMS SERVICES	54,723	57,150
6303	NATURAL RESOURCES	441,290	405,050
6304	AQUATIC PLANT CONTROL	572,716	577,273

General Fund Board Depts.

COST CENTER	TITLE	Adopted Budget FY 20/21	Recom. Budget FY 21/22
2700	PLANNING AND ZONING	$ 389,533	659,449
2810	OFFICE OF ECONOMIC DEVELOPMENT	303,424	373,208
3400	DEVELOPMENT SERVICES	144,911	164,311
3439	CODE ENFORCEMENT	651,868	411,597
6306	NUISANCE ABATEMENT	60,800	55,300
	TOTAL GENERAL FUND	**$ 20,760,607**	**$ 21,186,560**

General Fund
Position Requests

Cost Ctr	Position Title	Requested	Recommended
2672	Building Maint. Specialist	$ 132,081	$ 132,081*
3439	Standard Enforce. Official	104,950	0
6102	Rec Dist: Park Maint. Tech/Grnds	190,515	0
5105	Firefighter/Paramedic Dual Cert.	39,548	0
5105	New FF/Paramedics (12 @ 56%)	620,693	0
	FUND 005 TOTALS	$1,087,787	$ 132,081

TAXABLE VALUE NOTE:

- Property Appraiser's Taxable Values for FY 21/22 are showing an increase of approximately 5.25% over FY 20/21.

- It is Staff's recommendation to limit the budget increase to 2.00 – 2.50% in light of the uncertain effects of COVID19 and an effort to restore the General Fund's Fund Balance to the External Auditor's recommendation and Board's Fund Balance Policy.

GENERAL FUND
MILLAGE NEEDED TO COVER INCREASE

	FY 20/21 Adopted Budget	FY 21/22 Requested Budget**	Requested Budget Increase	% Increase	Mils to Cover Increase***
General Fund Depts. – Board; BOCC – Other (mandates, etc)	$ 28,803,238	$ 29,346,102	$ 542,864	1.88%	0.101
Sheriff	30,507,451	33,252,631	2,745,180	9.00%	0.511
Law Enforcement-BOCC	3,195,819	3,340,054	144,235	4.51%	0.027
E911 Program/Dispatch	744,647	829,600	84,953	11.41%	0.016
Clerk of Courts	4,263,543	4,432,977	169,434	3.97%	0.032
Property Appraiser	3,221,865	3,317,018	95,153	2.95%	0.018
Tax Collector *	1,886,694	1,943,295	56,601	3.00%	0.011
Supervisor of Elections	898,922	1,223,476	324,554	36.10%	0.060
TOTAL	**$ 73,522,179**	**$ 77,685,153**	**$ 4,162,974**	**5.66%**	**0.775**

* Estimated 3.00% Increase

** Budgeting $4.55 million Fund Balance to balance

*** 0.1 Mils = $ 536,857

FUND BALANCE POSITION

September 30, 2020 Comprehensive Annual Financial Report	
Unassigned Fund Balance	$17,524,589
Fund Balance Budgeted in FY 21/22	(4,546,372)
Remaining Unassigned Fund Balance Available	$12,978,217
General Fund Recommended Budget FY 21/22	$77,685,153
100% Grant Programs	(1,936,964)
Capital Items	(294,439)
Transfers to Other Funds	(1,379,345)
Reserve for Contingency	(481,500)
Total General Fund Balance Per Policy	$73,592,905
One Month Expenditures	$ 6,132,742
Number of Months of Available Fund Balance	2.12 Months

SCHEDULED BUDGET MEETINGS

- July 8, 6:00 PM – Avon Park Community Center
- July 9, 6:00 PM – Lake Placid: Gov't Center
- July 12, 6:00 PM – Sebring: Gov't Center (RESCHEDULED)

- July 13, 9:00 AM – CFS & Board Dept. Workshop
- July 20, 9:00 AM – Adoption of Millage Rate, Constitutional Officers and Outside Agency Workshop

- September 9, 5:30 PM – 1st Budget Public Hearing
- September 21, 5:30 PM – 2nd Budget Public Hearing

Discussion

Questions

HIGHLANDS COUNTY
COUNTY COMMISSION AGENDA ITEM

DATE OF ACTION REQUEST: July 13, 2021

PRESENTER:	**Randy Vosburg, County Administrator** **David Nitz, OMB Manager**
SUBJECT/TITLE:	**Workshop to consider the proposed Capital Financial Strategy for FY 21/22.**

STATEMENT OF ISSUE

In preparation of arriving at an Adopted CFS for FY 21/22, this workshop is necessary to review and vet the requested capital purchases by the commission.

RECOMMENDED ACTION

No Action Required

FISCAL IMPACT

No impact at this time.

Attachments: Recommended CFS FY21-22 Binder_06-11-2021.pdf
CFS_7-13-21 Board Workshop.pdf

HIGHLANDS COUNTY

RECOMMENDED

CAPITAL FINANCIAL STRATEGY

FY 2021/2022
THROUGH 2030/2031

Highlands County Board of County Commissioners
Recommended Capital Financial Strategy
FY 2021/2022 thru 2030/2031

06/11/21 **KEY:** REVISED | SAME | NEW | REDUCED

CAPITAL BUDGET SUMMARY	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
AD VALOREM TAXES	95,686	22,491	22,491	0	0	0	0	0	0			44,982
NAV FIRE ASSESSMENT LOAN	2,201,800	0	0	926,200	2,000,000							2,926,200
FIRE INSPECTION												0
LOCAL OPTION SALES TAX	10,988,648	11,538,080	11,941,913	12,359,880	12,792,476	13,240,213	13,703,620	14,183,247	14,679,660	15,193,449	15,725,219	135,357,757
INTEREST EARNINGS	175,151	176,903	178,672	180,458	182,263	184,086	185,926	187,786	189,664	191,560	193,476	1,850,793
INTERLOCAL AGREEMENTS												0
GRANTS / OTHER FUNDING	71,972	1,444,781	376,526	378,871	81,263	83,703	85,377	87,085	88,826	90,603	92,415	2,809,450
SOLID WASTE TRUST FUND	2,180,000	5,693,000	7,264,300	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	0	19,544,170
IMPROVEMENT DISTRICT FUNDS												0
FUEL TAX	463,972	81,324	76,526	78,871	81,263	83,703	435,377	337,085	238,826	240,603	242,415	1,895,993
BUILDING DEPARTMENT												0
DEBT PROCEEDS												0
IMPACT FEES												0
ENERGY RECOVERY FUNDS												0
OTHER												0
FUND BALANCE (Unallocated)												0
TOTAL GENERATED REVENUES:	**16,177,229**	**18,956,579**	**19,860,428**	**16,100,281**	**15,137,265**	**14,603,804**	**14,410,301**	**15,911,002**	**16,766,477**	**16,429,684**	**16,253,525**	**164,429,345**
EXPENSES FOR GENERATED REVENUES:												
DEBT SERVICES												
Debt Service - Recreation												0
Debt Service - Monitor Defibrillators (4yr plan)	135,879	135,879										135,879
Debt Service - Radio System												0
Debt Service - Series 2015 Loan	2,998,711	2,999,190	2,998,563	2,996,831	2,998,943	2,999,849						14,993,376
Debt Service - Future							3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
COMMUNITY SERVICES												
RPAC Improvements (Unallocated)	250,000	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	3,284,916
Playground Systems (HL Bishop/Sports Complex)	141,980											0
												0

Highlands County Board of County Commissioners
Recommended Capital Financial Strategy
FY 2021/2022 thru 2030/2031

06/11/21

KEY: REVISED | SAME | NEW | REDUCED

CAPITAL BUDGET SUMMARY	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
GENERAL GOVERNMENT												
Natural Resources Project Funding (County Match) (005)	43,750	0	0	0	0	0	0	0	0	0	0	0
County Facility Improvements	0	200,000	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	2,189,944
County Facility Roof Replacements		100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
Generator Replacement (20 yr. Replacement)	0	60,813	62,029	63,270	64,535	65,826	67,142	68,485	69,855	71,252	72,677	665,885
Capital Outlay (Under $25,000.00) (2% of Sales Tax)	0	120,000	122,400	124,848	127,345	129,892	132,490	135,139	137,842	140,599	143,411	1,313,967
HVAC Unit Replacements	31,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000
EM AC/Generator Replacements	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
Parks/Facilities Equipment	110,208	123,000	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	131,460	1,217,469
Property Acquisition		150,000	160,000	170,000	180,000	190,000	200,000	210,000	220,000	230,000	240,000	1,950,000
CCC Technology Infrastructure Improvement	575,000	586,500	598,230	610,195	622,398	634,846	647,543	660,494	673,704	687,178	700,922	6,422,011
CCC Vehicles (2)		64,000										64,000
CCC Office Remodel (PH 5)		75,000										75,000
Sebring Library Roof Replacement	308,650											0
Sebring Health Dept/Healthy Fam Roof Replacement		74,500	655,000									729,500
PFM Metal Storage Bldgs (Sports Complex/Fac Main)		34,000	36,000									70,000
Tax Collector Sebring Office Expansion (17035)		400,000										400,000
Tax Collector AP Office Expansion (18025)			137,000									137,000
Tax Collector LP Office Expansion			30,000									30,000
Animal Svcs Building Additions/Shelter (Sheriff)	150,000	250,000	250,000									500,000
PUBLIC SAFETY												
EMS Fleet Replacement	251,680	259,230	267,007	275,018	283,268	291,766	300,519	309,535	318,821	328,385	338,237	2,971,786
Monitor Defibrillator (005/151)	22,491	22,491	22,491									44,982
Stryker Power Pro Stretchers (151)						150,000	150,000					300,000
EOC Building Expansion	350,000`	615,000										615,000
Fire Rescue Station 36	2,028,000											0
Spring Lake Airport Station 20	73,800			926,200	2,000,000							2,926,200
Highlands Park Brush Truck	100,000											0
Inmate Transport Van (Sheriff)	32,003	0	32,003	0	32,003	0	32,003	0	32,003	0	32,003	160,015
Inmate Worker Road Crew Vehicle (Sheriff)	0	29,608		29,608		29,608		29,608		29,608		148,040
HCSO Building (Sheriff)	0	65,000	407,460									472,460
Patrol Vehicle Replacement (Sheriff)	360,000	440,000	448,800	457,776	466,932	476,270	485,796	495,511	505,422	515,530	525,841	4,817,877
Jail Commercial Conveyor Type Dishwasher (Sheriff)		232,164										232,164

Highlands County Board of County Commissioners
Recommended Capital Financial Strategy
FY 2021/2022 thru 2030/2031

06/11/21

KEY: REVISED | SAME | NEW | REDUCED

CAPITAL BUDGET SUMMARY	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
PUBLIC WORKS												
Engineering/Traffic Ops Equipment	135,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	179,264	1,642,458
Road & Bridge Equipment	1,080,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	1,351,395	1,378,423	1,405,991	1,434,111	13,139,665
Traf Ops - Striping Truck (110)	320,000											0
Aquatic Weed Control Equipment	85,000											0
SOLID WASTE												
Caterpillar Type 950M LF Wheel Loader	390,000		390,000									390,000
CaterPillar Type D8 LF Crawler Dozer	1,125,000			1,367,500					1,032,000			2,399,500
LF D6 Type Crawler Dozer	665,000			808,500								808,500
Compactors / Bombags			874,300			1,012,100		1,115,800				3,002,200
Tracked Loader with Rotary Cutter		87,000										87,000
Excavators / Track Hoes									537,500	224,800		762,300
Off-Road Water Trucks										488,670		488,670
New Hydro Seeder		80,000										80,000
Construct New Landfill Operations Building		495,000										495,000
Construct New Landfill Cell No. 5		5,000,000	6,000,000									11,000,000
Replace 1/2 Ton Pickup		31,000										31,000
TRANSPORTATION												
Road & Bridge Resurfacing	2,430,000	2,700,000	2,754,000	2,809,080	2,865,262	2,922,567	2,981,018	3,040,639	3,101,451	3,163,480	3,226,750	29,564,247
Road & Bridge Reconstruction/Dirt Road Paving	630,000	700,000	714,000	728,280	742,846	757,703	772,857	788,314	804,080	820,162	836,565	7,664,805
Sebring Parkway Maintenance (Transfer for Fund 175)	225,418	244,122	234,526	239,216	244,000	248,880	253,858	258,936	264,114	269,398	274,786	2,531,835
ADA Transition Plan Improvements	62,100	69,000	70,380	71,788	73,223	74,688	76,182	77,705	79,259	80,844	82,461	755,531
TOSIP (Transportation Operational & Safety Improvements Program)		84,500	86,190	87,914	89,672	91,466	93,295	95,161	97,064	99,005	100,985	925,251
ROW Land Acquisition		670,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,570,000
Unit 3 Restrooms & Roof Replacement (110)	60,000											0
Shop Oil Room Roof (110)	12,000											0
New Traffic Operations Building	300,000	655,000										655,000
Old TOPS Building Renovations												0
Memorial Dr Sidewalk - Pompano to Sebring Parkway		1,363,457										1,363,457
Daffodil Extension Project (try for Grant)			300,000	300,000								600,000
Drainage Improvement Projects (match funding - large projects)	50,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Spring Lake Drainage Improvements		225,000										225,000
RESERVE FOR CONTINGENCY - CAPITAL BUDGET												
Reserve/Matching Funds for Grant Awards	21,000	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	475,000
Reserve	100,000	150,000	160,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,910,000
TOTAL EXPENSES FOR GENERATED REVENUES:	**15,783,713**	**21,530,454**	**20,324,580**	**14,820,206**	**13,585,395**	**12,912,027**	**12,071,700**	**13,207,605**	**13,839,540**	**13,160,365**	**12,632,019**	**148,083,891**
Difference:	393,517	(2,573,875)	(464,152)	1,280,074	1,551,870	1,691,777	2,338,600	2,703,396	2,926,937	3,269,320	3,621,506	16,345,454
Unreserved Fund Balance Brought Forward	1,888,850	(685,025)	(1,149,176)	130,898	1,682,768	3,374,545	5,713,146	8,416,542	11,343,479	14,612,799	18,234,304	

Highlands County Board of County Commissioners
Recommended Capital Financial Strategy
FY 2021/2022 thru 2030/2031

GRANTS / REIMBURSEMENTS SECTION

CATEGORY / PROJECT NAME	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
FDOT GRANT REVENUES												
Sebring Pkwy Phase II												0
												0
Memorial Dr. Sidewalk - Pompino to Sebring Parkway		1,363,457										1,363,457
CR 623 (Kenilworth) from Haywood Taylor Blvd to Mini-Ranch Rd												0
Heron St. from Hammock Rd to Howey Rd												0
Daffodil Extension Project			300,000	300,000								600,000
												0
Stryker Rd from Olivia Dr. to US 27												0
												0
												0
OTHER GRANTS												
CAC Remodeling Grants - Federal												0
CAC Remodeling Grants - State												0
CAC Remodeling - Fund Raising/Donations												0
												0
Aquatic Weed Control Grant (75/25)												0
Aquatic Weed Control Grant (75/25)												0
												0
OTHER REVENUES												
Interlocal - City of Sebring Reimbursement - Prkwy Maintenance	71,972	81,324	76,526	78,871	81,263	83,703	85,377	87,085	88,826	90,603	92,415	845,993
TOTAL GENERATED REVENUES:	**71,972**	**1,444,781**	**376,526**	**378,871**	**81,263**	**83,703**	**85,377**	**87,085**	**88,826**	**90,603**	**92,415**	**2,809,450**
Difference:												

Highlands County Board of County Commissioners
Recommended Capital Financial Strategy
FY 2021/2022 thru 2030/2031

SOLID WASTE FUNDING SECTION

CATEGORY / PROJECT NAME	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
Solid Waste Enterprise Fund	2,180,000	5,693,000	7,264,300	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	0	19,544,170
State Grants	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERATED REVENUES:	**2,180,000**	**5,693,000**	**7,264,300**	**2,176,000**	**0**	**1,012,100**	**0**	**1,115,800**	**1,569,500**	**713,470**	**0**	**19,544,170**
EXPENSES FOR GENERATED REVENUES:												
LANDFILL												
Construction & Closure:												
Landfill Equipment:												
Caterpillar Type 950M LF Wheel Loader	390,000		390,000									390,000
CaterPillar Type D8 LF Crawler Dozer	1,125,000			1,367,500					1,032,000			2,399,500
LF D6 Type Crawler Dozer	665,000			808,500								808,500
Compactors / Bombags			874,300			1,012,100		1,115,800				3,002,200
Tracked Loader with Rotary Cutter		87,000										87,000
Excavators / Track Hoes									537,500	224,800		762,300
Off-Road Water Trucks										488,670		488,670
New Skid Steer w/Bucket and Mower Attachment												0
New Hydro Seeder		80,000										80,000
Replace 1/2 Ton Pickup		31,000										31,000
Site Infrastructure:												
Cell 1 & 3 LFG Collection System Design												0
Construct New Landfill Operations Building		495,000										495,000
Construct New Landfill Cell No. 5		5,000,000	6,000,000									11,000,000
RECYCLING												
Recycling Equipment:												
												0
												0
Site Infrastructure:												
												0
TRANSFERS												
To Other Funds												0
TOTAL EXPENSES FOR GENERATED REVENUES:	**2,180,000**	**5,693,000**	**7,264,300**	**2,176,000**	**0**	**1,012,100**	**0**	**1,115,800**	**1,569,500**	**713,470**	**0**	**19,544,170**

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**RPAC**			**Category Criteria**	**Improvements**
Responsible Department:	**Parks & Facilities**			**Project Category:**	**Community Services**
Project Manager:	**Richard Fleeger**			**Project Location:**	**Varies**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		250,000	300,000	306,000	312,120	318,362	324,730	1,689,906
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 250,000	$ 300,000	$ 306,000	$ 312,120	$ 318,362	$ 324,730	$ 3,501,118

Project Description:

An annual allocation for recreation improvement projects. The Recreation and Parks Advisory Committee solicits and recommends projects to be funded and then presented to the BCC for approval.

Project Need / Justification / Benefits:

This funding is needed to continue to provide needed recreational facilities for County residents.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

 RPAC

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		250,000	300,000	306,000	312,120	318,362	324,730	1,689,906
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	250,000	300,000	306,000	312,120	318,362	324,730	$ 3,501,118

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	250,000	300,000	306,000	312,120	318,362	324,730	1,689,906
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 250,000	$ 300,000	$ 306,000	$ 312,120	$ 318,362	$ 324,730	$ 3,501,118

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	HVAC Replacements			Category Criteria	Cost Benefit/Savings
Responsible Department:	Parks & Facilities			Project Category:	General Government
Project Manager:	Richard Fleeger			Project Location:	Various Buildings
CFS Identification Number:				Programmed:	Yes
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr	Project Priority:	
	( ) New	( ) Revised	( ) Existing	Projected Date of Completion:	FY 21/22

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		31,000	35,000	35,000	35,000	35,000	35,000	175,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 31,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 381,000

Project Description:

1. DESCRIPTION: Replacement of HVAC Units are needed for four County facilities.

Project Need / Justification / Benefits:

2. IMPACT: Replacement of 5-ton unit at Lake Placid Road & Bridge and a 5-ton unit at Avon Park Road & Bridge, two PTAC units at EOC and a 5 ton unit at the football recreation building at the Sports Complex.
3. PERFORMANCE MEASURE(S): Currently units are beyond their useful life. Units are at the point of costing more in replacement parts and service calls to keep them in service.
4. SPECIFICATION(S)/DETAIL(S): All new units are commercial grade and have a full year parts and labor warranty with a 5-year compressor warranty.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	HVAC Replacements

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		31,000	35,000	35,000	35,000	35,000	35,000	175,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	31,000	35,000	35,000	35,000	35,000	35,000	$ 381,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	31,000	35,000	35,000	35,000	35,000	35,000	175,000
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 31,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 35,000	$ 381,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Parks & Facilities Equipment**			**Category Criteria**	**Cost Benefit/Savings**
Responsible Department:	**Parks & Facilities**			**Project Category:**	**General Government**
Project Manager:	**Richard Fleeger**			**Project Location:**	**636 S. Fernleaf Ave.**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	
	( ) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		110,208	123,000	112,200	114,444	116,733	119,068	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 110,208	$ 123,000	$ 112,200	$ 114,444	$ 116,733	$ 119,068	$ 695,653

Project Description:

1. DESCRIPTION: CFS Allocation for Parks and Facilities Equipment to replace Fleet and Mowing Equipment. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

Project Need / Justification / Benefits:

2. IMPACT: Replace equipment that has expended its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

3. PERFORMANCE MEASURE(S): Continue a level of maintenance with less maintenance cost.

4. SPECIFICATION(S)/DETAIL(S): The FY21/22 Parks and Facilities Equipment Allocation is $123,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
2021 Ford Escape (replacement)	30,000		
Ford F250 (additonal position)	70,000		
TORO Workman HD Utility Vehicle	23,000		
TOTAL	**123,000**		

Project Title: (Page 2 of 2)	Parks & Facilities Equipment

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		110,208	123,000	112,200	114,444	116,733	119,068	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	110,208	123,000	112,200	114,444	116,733	119,068	$ 695,653

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	110,208	123,000	112,200	114,444	116,733	119,068	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 110,208	$ 123,000	$ 112,200	$ 114,444	$ 116,733	$ 119,068	$ 695,653

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Technology Infrastructure - REVISED**			**Category Criteria**	**Improvements**
Responsible Department:	**CONSTITUTIONALS**			**Project Category:**	**General Government**
Project Manager:	**Thomas S. Haralson, Jr.**			**Project Location:**	**Varies**
CFS Identification Number:	**14033**			**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	**1**
	( ) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment	3,232,338	880,219	586,500	598,230	610,195	622,398	634,846	3,369,842
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ 3,232,338	$ 880,219	$ 586,500	$ 598,230	$ 610,195	$ 622,398	$ 634,846	$ 10,534,567

Project Description:

The proposed technology & infrastructure improvement projects will provide necessary equipment to protect against data loss, ensure compliance with Florida Administrative Code Chapter 1B-26, remediate acute security risks, improve physical facilities and their utility efficiency, reduce annual expenditures to local telco, and replace obsolete network equipment currently limiting our ability to manage internal and external network vulnerabilities.

All the above listed equipment, based on the currently proposed configuration, will more than satisfy the five-year usefulness condition for use of Infrastructure Surtax funds.

Project Need / Justification / Benefits:

Enterprise Database Platform: This upgrade enables databases, supporting critical business applications, to remain online in the event of a data center outage and exponentially increases both our Recovery Point Objective (RPO) and our Recovery Time Objective (RTO) on these datasets.
Data Center Resiliency Improvements: To fully realize the value of recent investments, technology hubs and connectivity must be updated. These enhancements will prepare our facilities to host the next generation of technology hardware.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Enterprise Database Platform	57,173		
Data Center Resiliency Improvements	560,000		
TOTAL	**617,173.00**		

 Technology Infrastructure - REVISED

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	3,232,338	880,219	586,500	598,230	610,195	622,398	634,846	3,369,842
Gas Tax								
Communications Tax								
Other								
Total Funding:	3,232,338	880,219	586,500	598,230	610,195	622,398	634,846	$ 10,534,567

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	3,232,338	880,219	586,500	598,230	610,195	622,398	634,846	3,369,842
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 3,232,338	$ 880,219	$ 586,500	$ 598,230	$ 610,195	$ 622,398	$ 634,846	$ 10,534,567

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**CCC - Two (2) Vehicles**			**Category Criteria**	**Cost Benefit/Savings**
Responsible Department:	**CONSTITUTIONALS**			**Project Category:**	**General Government**
Project Manager:	**Thomas S. Haralson, Jr.**			**Project Location:**	**N/A**
CFS Identification Number:				**Programmed:**	**No**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	**2**
	(X) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			64,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 64,000	$ -	$ -	$ -	$ -	$ 64,000

Project Description:

The purchase of two additional vehicles.

Project Need / Justification / Benefits:

Vehicles: The purchase of two additional vehicles will enable IT teams to respond more quickly at remote sites efficiently and effectively, with purpose-ready supplies already stowed onboard.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Vehicles (Service Desk and Infrastructure)	64,000		
TOTAL	64,000.00		

Project Title: (Page 2 of 2)	CCC - Two (2) Vehicles

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	-	64,000	-	-	-	-	-
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	64,000	-	-	-	-	$ 64,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	64,000	-	-	-	-	-
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 64,000	$ -	$ -	$ -	$ -	$ 64,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**CCC - Clerk Office Remodel PH 5**			**Category Criteria**	**Improvements**
Responsible Department:	**CONSTITUTIONALS**			**Project Category:**	**General Government**
Project Manager:	**Thomas S. Haralson, Jr.**			**Project Location:**	**Govt Center Bldg**
CFS Identification Number:				**Programmed:**	**No**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	**3**
	(X) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			75,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000

Project Description:

Clerk's Office Remodel Phase 5

Project Need / Justification / Benefits:

Clerk Remodel Project (Phase 5): This project will improve security, workflow, and provide for anticipated growth.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Clerk Office Remodel (Phase 5)	75,000		
TOTAL	75,000.00		

Project Title: (Page 2 of 2)	CCC - Clerk Office Remodel PH 5

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	-	75,000	-	-	-	-	-
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	75,000	-	-	-	-	$ 75,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	75,000	-	-	-	-	-
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Sebring Health Dept/Healthy Families Roof Rplc**			**Category Criteria**	**Critical Repairs**
Responsible Department:	**Parks & Facilities**			**Project Category:**	**General Government**
Project Manager:	**Sarah Albritton**			**Project Location:**	**7201 S. George Blvd**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 22/23**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)			5,000					
Design / Plans / Engineering			65,000					
Land Acquisition								
Permits			2,500					
Construction				600,000				
Inspection / Testing								
Project Management			2,000	5,000				
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous				50,000				
Other / Indirect								
Total Expenditures	$ -	$ -	$ 74,500	$ 655,000	$ -	$ -	$ -	$ 729,500

Project Description:

1. DESCRIPTION: This project is for the replacement of the roof membrane on the Sebring Health Department building. The building is a singe story building with pre-engineered steel joist and insulated concrete decking and is approximately 24,000 sqft. This project will also address resloping of some identified low sloping areas which currently retain water.

Project Need / Justification / Benefits:

2. IMPACT: During 2016 a comprehensive assessment of several roof systems in the county identified that the Sebring Health Department roof membrane needed to be replace as it is showing significant ware and tare.

3. PERFORMANCE(S): Regular maintenance to ensure the structure integrity of the building.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is $729,500 from the infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Sebring Health Dept/Healthy Families Roof Rplc

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			74,500	655,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	74,500	655,000	-	-	-	$ 729,500

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	74,500	655,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 74,500	$ 655,000	$ -	$ -	$ -	$ 729,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Metal Storage Building (Facilities Dept)**			**Category Criteria**	**Improvements**	
Responsible Department:	**Parks & Facilities**			**Project Category:**	**General Government**	
Project Manager:	**Richard Fleeger**			**Project Location:**	**636 Fernleaf Road**	
CFS Identification Number:				**Programmed:**	**No**	
Project Type:	( ) On-going	(X) 1-Year	( ) Multi-Yr	**Project Priority:**		
	(X) New	( ) Revised	( ) Existing	**Projected Date of Completion:**		**FY 22/23**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction				36,000				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ -	$ 36,000	$ -	$ -	$ -	$ 36,000

Project Description:

1. DESCRIPTION: Storage Building is needed at the open space next to the Facilities warehouse.

Project Need / Justification / Benefits:

2. IMPACT: To erect metal building with concrete floor and roll up door to accomodate staff and equipment.

3. PERFORMANCE MEASURE(S): It will allow room for facilities staff and equipment currently located at Agri Civic center to move to Facilities main office reducing the locations where staff and equipment are housed.

4. SPECIFICATION(S)/DETAIL(S): 30' x 40' x 16' Garage/ Workshop with concrete floor and 26 gauge roof. 12' x 12' heavy duty lockable roll up door and heavy duty walk thru door.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Metal Building	36,000		

Project Title: (Page 2 of 2)	Metal Storage Building (Facilities Dept)

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	-	-	-	-	$ -

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	-	36,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ -	$ 36,000	$ -	$ -	$ -	$ 36,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Metal Storage Building (Sports Complex)**			**Category Criteria**	**Improvements**
Responsible Department:	**Parks & Facilities**			**Project Category:**	**General Government**
Project Manager:	**Richard Fleeger**			**Project Location:**	**216 Sheriff's Tower Road**
CFS Identification Number:				**Programmed:**	**No**
Project Type:	( ) On-going	(X) 1-Year	( ) Multi-Yr	**Project Priority:**	
	(X) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			34,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 34,000	$ -	$ -	$ -	$ -	$ 34,000

Project Description:

1. DESCRIPTION: Storage Building is needed at the Sports Complex to provide storage options to renters. Some tournaments are multiday events and most travel from other counties. Having storage on site will make the Sports Complex more attractive to potential renters.

Project Need / Justification / Benefits:

2. IMPACT: To erect metal building with concrete floor and roll up door to offer storage solution to leagues interested in utilizing the Sports Complex. This is an amenity that is requested by potential renters.

3. PERFORMANCE MEASURE(S): Installing storage onsite at the complex offers a venue that is more attractive to potential renters. This enhancement potentially increases sports tourism at this facility.

4. SPECIFICATION(S)/DETAIL(S): 30' x 40' x 16' Garage/ Workshop with concrete floor and 26 gauge roof. 12' x 12' heavy duty lockable roll up door and heavy duty walk thru door.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

 Metal Storage Building (Sports Complex)

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	-	34,000	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	34,000	-	-	-	-	$ 34,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	34,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 34,000	$ -	$ -	$ -	$ -	$ 34,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Tax Collector Sebring Office Expansion**	**Category Criteria**	**Improvements**
Responsible Department:	**CONSTITUTIONALS**	**Project Category:**	**General Government**
Project Manager:	**Eric Zwayer**	**Project Location:**	**Sebring Office**
CFS Identification Number:	**17035**	**Programmed:**	**Yes**
Project Type:	( ) On-going ( ) 1-Year ( ) Multi-Yr	**Project Priority:**	**1**
	(X) New ( ) Revised ( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		100,000	200,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			200,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 100,000	$ 400,000	$ -	$ -	$ -	$ -	$ 500,000

Project Description:

1. DESCRIPTION: Remodel of interior front counter office space and the back office work areas including the drive-thru for the Tax Collector's office at 540 S. Commerce Ave. Sebring, FL.

Project Need / Justification / Benefits:

2. IMPACT: Remodel of office will address the expected growth in our County and in Florida as we continue to provide both County and State services.
3. PERFORMANCE MEASURE(S): Remodel of building will allow us to serve the customer more efficiently and deal with the increasing wait times in all of our offices.
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at $500,000.00 to be funded from Infrastructure Surtax Fund.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Tax Collector Sebring Office Expansion

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	100,000	400,000	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	100,000	400,000	-	-	-	-	$ 500,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	100,000	400,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 100,000	$ 400,000	$ -	$ -	$ -	$ -	$ 500,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Tax Collector AP Office Expansion**			**Category Criteria**	**Improvements**	
Responsible Department:	**CONSTITUTIONALS**			**Project Category:**	**General Government**	
Project Manager:	**Eric Zwayer**			**Project Location:**	**Avon Park Office**	
CFS Identification Number:	**18025**			**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	**2**	
	(X) New	( ) Revised	( ) Existing	**Projected Date of Completion:**		

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		113,000	42,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			95,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 113,000	$ 137,000	$ -	$ -	$ -	$ -	$ 250,000

Project Description:

1. DESCRIPTION: Remodel of current Avon Park office space to include adding the old Supervisor of Elections space as a reception/waiting area for the Tax Collector's office at 116 E. Main Street. Avon Park, FL.

Project Need / Justification / Benefits:

2. IMPACT: Remodel of office will address the expected growth in our County and in Florida as we continue to provide both County and State services.
3. PERFORMANCE MEASURE(S): Remodel of building will allow us to serve the customer more efficiently and deal with the increasing wait times in all of our offices.
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at $250,000.00 to be funded from Infrastructure Surtax Fund.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Tax Collector AP Office Expansion

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	113,000	137,000	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	113,000	137,000	-	-	-	-	$ 250,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	113,000	137,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 113,000	$ 137,000	$ -	$ -	$ -	$ -	$ 250,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Tax Collector Lake Placid Office Improvements**	**Category Criteria**	**Improvements**
Responsible Department:	**CONSTITUTIONALS**	**Project Category:**	**General Government**
Project Manager:	**Eric Zwayer**	**Project Location:**	**Lake Placid Office**
CFS Identification Number:		**Programmed:**	**No**
Project Type:	( ) On-going ( ) 1-Year ( ) Multi-Yr	**Project Priority:**	**3**
	(X) New ( ) Revised ( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits			1,000					
Construction			25,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			4,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000

Project Description:

1. DESCRIPTION: Remodel of current Lake Placid office space to include additional storage space and restroom improvements for the Tax Collector's office at 11 N. Pine Street. Lake Placid, FL.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

2. IMPACT: Remodel of office will improve and fix existing restroom issues as well as provide adequate office space for office supplies.
3. PERFORMANCE MEASURE(S): Remodel of existing restroom and storage space will improve the service provided to our residents.
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at $30,000.00 to be funded from Infrastructure Surtax Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Tax Collector Lake Placid Office Improvements

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	-	30,000	-	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	30,000	-	-	-	-	$ 30,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	30,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**16044 - Animal Services Building Addition**				**Category Criteria**	**Improvements**
Responsible Department:	**ENGINEERING**				**Project Category:**	**Public Safety**
Project Manager:	**Sarah Albritton**				**Project Location:**	**Animal Services**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(x) Multi-Yr		**Project Priority:**	
	( ) New	(x) Revised	( ) Existing		**Projected Date of Completion:**	**FY 22/23**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	**PYs as of 9/30/2020**	**FY 20/21 Budgeted**	**FY 21/22**	**FY 22/23**	**FY 23/24**	**FY 24/25**	**FY 25/26**	**Beyond 5th FY**
Pre-Construction (i.e. Survey)		**5,000**						
Design / Plans / Engineering		**90,000**						
Land Acquisition								
Permits								
Construction	**50,743**	**361,382**	**250,000**	**250,000**				
Inspection / Testing		**2,500**						
Project Management		**19,500**						
Furniture / Fixtures / Equipment		**10,500**						
Contingency / Miscellaneous		**60,375**						
Other / Indirect								
Total Expenditures	**$ 50,743**	**$ 549,257**	**$ 250,000**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ 1,100,000**

Project Description:

1. DESCRIPTION: This project will consist of an approximately 2,500 to 3,000 square feet addition to the Sheriff's Office operations building for the Animal Services unit, which will include but not limited to replacement of 600 +/- SF dog pens building, sitework, paved parking, sewage disposal, and stormwater management. The present Operations Building, which was built in 1970, is approximately 967 square feet and does not provide adequate work space for the employees or the necessary spaces to serve the public. Today, the dog pens are separated by chain link fence. A single diseased dog in a pen raises the likelihood of spreading infection to surrounding pens. Separating pens by concrete walls, would decrease the likelihood of spreading infection. Also, the concrete foundation is saturated with urine, which causes an unfriendly smell to potential dog owner. The above improvements and additions are needed to provide the Sheriff's Office and the public a satisfying infrastructure.

Project Need / Justification / Benefits:

2. IMPACT: The remodel and updates to the Animal Services Building will upgrade the facility for staff as well as update the necessary spaces to serve the public and will aid in the adoption of animals.
3. PERFORMANCE MEASURE(S): Upgrade the existing Animal Services Building; update the dog pens with a new covered open-air dog pens building; upgrade the existing parking area and add a total of 20 parking spaces for staff.
4. SPECIFICATION(S)/DETAIL(S): The total cost for this project is estimated at $1,100,000.00 to be funded by the Infrastructure Surtax Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

 16044 - Animal Services Building Addition

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	50,743	549,257	250,000	250,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	50,743	549,257	250,000	250,000	-	-	-	$ 1,100,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
County Funding	50,743	549,257	250,000	250,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 50,743	$ 549,257	$ 250,000	$ 250,000	$ -	$ -	$ -	$ 1,100,000

This section must be completed for all projects.

Please list future revenues and expenses of each project <u>per year</u> once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**EMS FLEET REPLACEMENT**			**Category Criteria**	**Improvements**
Responsible Department:	**EMERGENCY MEDICAL SERVICES**			**Project Category:**	**Public Safety**
Project Manager:	**D. SPILLMAN**			**Project Location:**	**EMS**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	**1**
	( ) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		251,680	259,230	267,007	275,018	283,268	291,766	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 251,680	$ 259,230	$ 267,007	$ 275,018	$ 283,268	$ 291,766	$ 1,627,969

Project Description:

1. DESCRIPTION: This is a yearly request to provide one (1) new Type I (truck chassis) ambulance to preserve the EMS Ambulance inventory. A prepayment of 50% when the order is placed and trade in of one (1) older existing van ambulances will consider to assisting in lowering overall cost

Project Need / Justification / Benefits:

2. IMPACT: The need is to provide a vehicle for emergency Reponses that has a strong structurally extruded body and has been tested for crash safety. Injuries and fatalities from the patient compartment occur due to unrestrained rescuers in the back being thrown around. A patient compartment air bag system to protect the rescuer riding in the patient care compartment will be required.
3. PERFORMANCE MEASURE(S): Replacing current van chassis ambulances with a truck chassis ambulance is a matter of increased safety and crash worthiness for our EMS employees as well as patients transported.
4. SPECIFICATION(S)/DETAIL(S): This type of ambulance is the minimum type needed for 911 response, care and transportation that Highlands County EMS provides.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	EMS FLEET REPLACEMENT

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		251,680	259,230	267,007	275,018	283,268	291,766	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	251,680	259,230	267,007	275,018	283,268	291,766	$ 1,627,969

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	251,680	259,230	267,007	275,018	283,268	291,766	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 251,680	$ 259,230	$ 267,007	$ 275,018	$ 283,268	$ 291,766	$ 1,627,969

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**EOC BUILDING REMODEL**			**Category Criteria**	**Improvements**
Responsible Department:	**EMERGENCY OPERATIONS**			**Project Category:**	**Public Safety**
Project Manager:	**LATOSHA REISS**			**Project Location:**	**6850 W. GEORGE BLVD.**
CFS Identification Number:	**19040**			**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	**1**
	( ) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering	1,425	38,000	13,000					
Land Acquisition								
Permits		10,000						
Construction		335,575	532,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			50,000					
Contingency / Miscellaneous			20,000					
Other / Indirect								
Total Expenditures	$ 1,425	$ 383,575	$ 615,000		$ -	$ -	$ -	$ 1,000,000

Project Description:

1. DESCRIPTION: Completion of planned expansion of the EOC Building at 6850 w. George Blvd. This cost includes a 5% increase in current square footage costs for a wind compliant building. All costs are estimated at this time.

Project Need / Justification / Benefits:

2. IMPACT: Completion of planned expansion of the EOC Building at 6850 w. George Blvd. Will assist in the overcrowding of the EOC during day-to-day operations and during activations.

3. PERFORMANCE MEASURE(S): The expansion of the building will allow for better daily and emergency operations. It would allow for the use of the building as a community safety complex allowing for fire, ems and emergency management to have offices and training space within the building. During our activation for Hurricane IRM, space in the EOC was a huge issue and problem.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is $1,535,000 to be funded from the Infrastructure Surtax Fund. (reduced to $1,000,000).

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

OFFICE FURNITURE/DESKS, SHELVING, STORAGE	50,000		
IT CABELING AND CONNECTIVITY	125,000		
SECURITY UPGADE TO INCLUDE NEW PORTALS	25,000		

Project Title: (Page 2 of 2)	EOC BUILDING REMODEL

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	1,425	383,575	615,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	1,425	383,575	615,000	-	-	-	-	$ 1,000,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	1,425	383,575	615,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 1,425	$ 383,575	$ 615,000	$ -	$ -	$ -	$ -	$ 1,000,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Spring Lake Airport Station**			**Category Criteria**	**Improvements**
Responsible Department:	**FIRE SERVICES**			**Project Category:**	**Public Safety**
Project Manager:	**Marc Bashoor**			**Project Location:**	**Sebring Airport**
CFS Identification Number:	**20007**			**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	**1**
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 22/23**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)					1,200			
Design / Plans / Engineering		72,000						
Land Acquisition								
Permits								
Construction		1,800			900,000	1,775,000		
Inspection / Testing					6,000			
Project Management					3,000			
Furniture / Fixtures / Equipment					16,000	125,000		
Contingency / Miscellaneous						100,000		
Other / Indirect								
Total Expenditures	$ -	$ 73,800	$ -	$ -	$ 926,200	$ 2,000,000	$ -	$ 3,000,000

Project Description:

This project will consist of a new Fire Station to be located at the southeast corner of Haywood Taylor Blvd. and Carroll Shelby Rd.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

1. DESCRIPTION: Fire Rescue is requesting funds for a new Fire Station to be located in the area of the southeast corner of Haywood Taylor Blvd. and Carroll Shelby Rd
2. IMPACT: The budget anticipates that the building will be constructed on land donated by the Sebring Airport Authority.
3. PERFORMANCE MEASURE(S): The original Fire Station located at the Sebring Airport was destroyed by hurricanes in 2004. This new station will provide Fire coverage for not only the Sebring Airport and Industrial Park but also the Spring Lake and Lorida communities from the proposed location.
4. SPECIFICATION(S)/DETAIL(S): Fire Station overall design and estimated costs will be determined through use of an Architect/Engineer.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Security/Access Control System	54,000		
Appliances	10,000		
Network data equipment	7,000		

Project Title: (Page 2 of 2)	Spring Lake Airport Station

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
NAV Fire Assessment		73,800	-	-	926,200	2,000,000	-	
Total Funding:	-	73,800	-	-	926,200	2,000,000	-	$ 3,000,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	73,800	-	-	926,200	2,000,000	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 73,800	$ -	$ -	$ 926,200	$ 2,000,000	$ -	$ 3,000,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

HIGHLANDS COUNTY SHERIFF'S OFFICE
CFS REQUEST FY21/22

CC	Account	Project Title	Project #	PY as of 9/30/20	FY 20/21 Budget	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
3101B	56400	Law Enforcement Vehicles (Replacement)		499,783	360,000	440,000	448,800	457,776	466,932	476,270	2,528,100
3101B	56400	Building for Sheriff's Office Shop				65,000	407,460				-
3322A	56400	Inmate Transport Vehicle (Replacement)			32,003		32,003		32,003		64,006
3322A	56400	Inmate Worker Road Crew Vehicle				29,608		29,608		29,608	59,216
3322A	56400	Conveyor Type Dishwasher				232,164					-
3322A	56200Z	Detention Reconfiguration	16056	460,829	1,603,159						-
5106A	56200Z	Animal Services Operations Building	16044	30,451	549,257	250,000	250,000				-
5106A	56400	Animal Services Vehicles (Replacement)		82,590							-
				1,073,652	***2,544,419***	***1,016,772***	***1,138,263***	***487,384***	***498,935***	***505,878***	***2,651,322***

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Inmate Transport Vehicle**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**CONSTITUTIONALS**				**Project Category:**	**Public Safety**
Project Manager:	**DET Operations Captain**				**Project Location:**	**County Jail-Detention**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		32,003		32,003		32,003		64,006
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 32,003	$ -	$ 32,003	$ -	$ 32,003	$ -	$ 160,015

Project Description:

Replacement of Inmate Transport Vehicle.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

The replacement will be used for inmate transports, fulfilling the statutory obligation of the Sheriff to execute the orders of the court regarding inmate transports. It will be utilized to deliver inmates to the Department of Corrections (DOC), assume custody of inmates from DOC, assume custody of inmates from other sheriff's offices, and for transporting inmates to psychological evaluations, all of which are conducted by the direction and order of the court.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Vehicle	28,177		
Vehicle Outfitting	3,826		

Project Title: (Page 2 of 2)	Inmate Transport Vehicle

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		32,003		32,003		32,003		64,006
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	32,003	-	32,003	-	32,003	-	$ 160,015

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	32,003	-	32,003	-	32,003	-	64,006
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 32,003	$ -	$ 32,003	$ -	$ 32,003	$ -	$ 160,015

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Inmate Road Crew Vehicle**			**Category Criteria**	**Critical Repairs**
Responsible Department:	**CONSTITUTIONALS**			**Project Category:**	**Public Safety**
Project Manager:	**DET Operations Captain**			**Project Location:**	**County Jail-Detention**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			29,608		29,608		29,608	59,216
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 29,608	$ -	$ 29,608	$ -	$ 29,608	$ 148,040

Project Description:

Replacement of road crew truck for the Community Maintenance Program. Truck in need of replacement is a 2006 F250 4x4 crew cab.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

To provide continued service to the community utilizing a reliable and efficient work vehicle. The CMP deputies are highly visible in the community and provide assistance to city's and non profit organizations throughout the county. It will help ensure reliable service, in a clean and professional looking appearance.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **Inmate Road Crew Vehicle**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			29,608		29,608		29,608	59,216
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	29,608	-	29,608	-	29,608	$ 148,040

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	29,608	-	29,608	-	29,608	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 29,608	$ -	$ 29,608	$ -	$ 29,608	$ 88,824

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

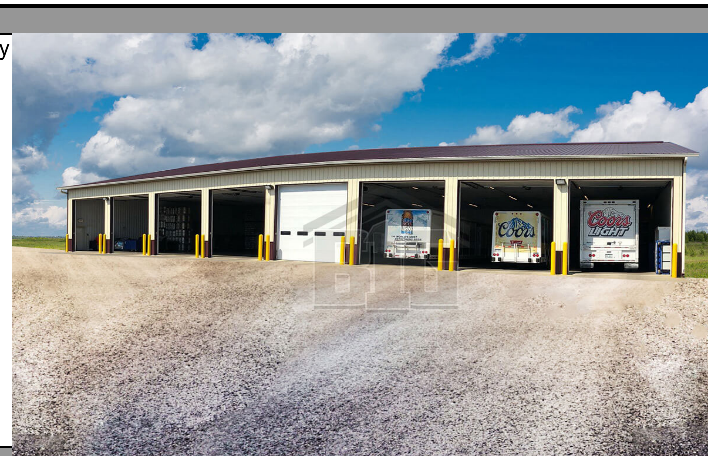
Project Title:	**Building for Sheriff's Office Shop "Kenilworth"**			**Category Criteria**	**Critical Repairs**
Responsible Department:	**CONSTITUTIONALS**			**Project Category:**	**Public Safety**
Project Manager:	**Lance Marine / Capt. K. Johnson**			**Project Location:**	**Sheriff's Kenilworth Shop**
CFS Identification Number:				**Programmed:**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	(X) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering				40,000				
Land Acquisition			65,000					
Permits				3,000				
Construction				310,960				
Inspection / Testing								
Project Management				8,500				
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous				45,000				
Other / Indirect								
Total Expenditures	$ -	$ -	$ 65,000	$ 407,460	$ -	$ -	$ -	$ 472,460

Project Description:

New building to safely house Sheriff's Office assets (MRAP, MATV, Side by Sides, Boats, ATV's, etc.)



Project Need / Justification / Benefits:

To expland area and safely house HCSO assets.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Building for Sheriff's Office Shop "Kenilworth"

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	-	65,000	407,460	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	65,000	407,460	-	-	-	$ 472,460

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	65,000	407,460	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 65,000	$ 407,460	$ -	$ -	$ -	$ 472,460

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Law Enforcement Vehicles**			**Category Criteria**	**Critical Repairs**
Responsible Department:	**CONSTITUTIONALS**			**Project Category:**	**Public Safety**
Project Manager:	**LEB Operations Captain**			**Project Location:**	**Sheriff's Office**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	( ) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	**PYs as of 9/30/2020**	**FY 20/21 Budgeted**	**FY 21/22**	**FY 22/23**	**FY 23/24**	**FY 24/25**	**FY 25/26**	**Beyond 5th**
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		**360,000**	**440,000**	**448,800**	**457,776**	**466,932**	**476,270**	**2,528,100**
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	**$ -**	**$ 360,000**	**$ 440,000**	**$ 448,800**	**$ 457,776**	**$ 466,932**	**$ 476,270**	**$ 5,177,878**

Project Description:

The HCSO vehicle management system tracks the repair, maintenance and operating costs of all vehicles. Our vehicles are evaluated continuously and vehicles that are experiencing excessive repair, maintenance, mileage, or operating costs are targeted for replacement. Our fleet, with special emphasis on Road Patrol, requires vehicles to be in optimal operating condition in order to minimize public liability and maximize our ability to respond to incidents. Our replacement budget provides the County with a predictable level of annual funding requirements based upon the historical expected useful lives and safety of the existing fleet.

Project Need / Justification / Benefits:

We estimate our annual needs differently for Road Patrol vehicles compared to the remaining fleet. We have 65 Road Patrol vehicles which have an average useful life of 6 years. Currently, these vehicles cost $30,000 each - excluding the cost of radios, laptops and certain other law enforcement required modifications. The annual cost to replace these vehicles is $325,000 (65 / 6 x $30,000 = $325,000). In addition, we have 112 other vehicles in the law enforcement fleet. These vehicles are assigned to our various criminal investigators, command staff, civil deputies and animal services personnel. The expected life, on average, for these vehicles is 10 years with an average replacement cost per vehicle of $25,000 (excluding the cost of laptops, radios and other specialty gear) resulting in an annual replacement budget of $280,000 (112 / 10 x $25,000). Given these assumptions, our annual law enforcement budget request for sworn force vehicles is $605,000. ***REDUCED TO $440,000 W/2% ADDITIONAL MOVING FORWARD.**

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **Law Enforcement Vehicles**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		360,000	440,000	448,800	457,776	466,932	476,270	2,528,100
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	360,000	440,000	448,800	457,776	466,932	476,270	$ 5,177,878

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	360,000	440,000	448,800	457,776	466,932	476,270	2,528,100
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 360,000	$ 440,000	$ 448,800	$ 457,776	$ 466,932	$ 476,270	$ 5,177,878

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Conveyor Type Dishwasher**			**Category Criteria**	**Critical Repairs**
Responsible Department:	**CONSTITUTIONALS**			**Project Category:**	**Public Safety**
Project Manager:	**DET Operations Captain**			**Project Location:**	**County Jail-Detention**
CFS Identification Number:				**Programmed:**	**No**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	(X) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			232,164					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 232,164	$ -	$ -	$ -	$ -	$ 232,164

Project Description:

Replacement Conveyor Type Dishwasher.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

The current dishwasher is from 1996 and has reached its end of life. Parts are increasingly difficult and problematic to find.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Conveyor Type Dishwasher	232,164		

Project Title: (Page 2 of 2)	Conveyor Type Dishwasher

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			232,164					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	232,164	-	-	-	-	$ 232,164

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	232,164	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 232,164	$ -	$ -	$ -	$ -	$ 232,164

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Engineering/Traffic Ops/GIS Equipment 21/22**			**Category Criteria**	**Critical Repairs**
Responsible Department:	**ENGINEERING**			**Project Category:**	**Public Works**
Project Manager:	**Clinton Howerton, Jr., P.E./Eddie Cardona**			**Project Location:**	**N/A**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		135,000	150,000	153,000	156,060	159,181	162,365	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 135,000	$ 150,000	$ 153,000	$ 156,060	$ 159,181	$ 162,365	$ 915,606

Project Description:

1. DESCRIPTION: FY 21 - 22 CFS Allocation for Engineering/Traffic Ops Equipment to replace aging equipment. This year's items are: One (1) 2021 Ford one-and-a-half-ton diesel 4 x 4 Cab and Chassis; one (1) 2021 Ford 30,000 GVWR Cab and Chassis diesel 4 x 2 flatbed crash truck; and one (1) Ford Explorer.

Project Need / Justification / Benefits:

2. IMPACT: The replacement of higher mileage vehicles would impact the Repair & Maintenance costs and down time when vehicles are in the shop for repairs.

3. PERFORMANCE MEASURE(S): The purchase of one (1) 2021 Ford one-and-a-half-ton diesel 4 x 4 Cab and Chassis to replace an aging vehicle for the Signal Service Truck in the Traffic Operations Department (CE 1899 – 2011 vehicle with 180,000 miles); the purchase of one (1) 2021 Ford Crash Truck (CE 1825 - 1991 vehicle with 25,000 miles with an out of date chassis from 1992) to replace an aging vehicle for the Crash Truck in the Traffic Operations Department; and one (1) 2021 Ford Explorer to replace (CE 1818 with 76,452 miles) will continue a level of maintenance for the Engineering/Traffic Ops vehicles and equipment and reduce ongoing maintenance costs.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $150,000 to be funded by the Infrastructure Surtax Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

One (1) ton Signal Truck - Traffic Ops	$ 62,561		
4 x 2 Flatbed Crash Truck - Striping Operation	$ 57,439		
Ford Explorer - Engineering Pool Vehicle	$ 30,000		
	$ 150,000		

Project Title: (Page 2 of 2)	Engineering/Traffic Ops/GIS Equipment 21/22

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		135,000	150,000	153,000	156,060	159,181	162,365	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	135,000	150,000	153,000	156,060	159,181	162,365	$ 915,606

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th FY
County Funding	-	135,000	150,000	153,000	156,060	159,181	162,365	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 135,000	$ 150,000	$ 153,000	$ 156,060	$ 159,181	$ 162,365	$ 915,606

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Road and Bridge Equipment - 151 4102A 56400Z**				**Category Criteria**	**Critical Repairs**
Responsible Department:	**ROAD & BRIDGE**				**Project Category:**	**Public Works**
Project Manager:	**Jonathan Harrison**				**Project Location:**	
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	( ) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		1,080,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 1,080,000	$ 1,200,000	$ 1,224,000	$ 1,248,480	$ 1,273,450	$ 1,298,919	$ 7,324,849

Project Description:

1. DESCRIPTION: CFS Allocation for Road and Bridge Equipment to replace Heavy, medium and light duty construction equipment meeting the mileage and/or age criteria for replacement. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

Project Need / Justification / Benefits:

2. IMPACT: Replace equipment that has expended its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

3. PERFORMANCE MEASURE(S): Continue a level of maintenance on County Maintained roadways with less maintenance cost.

4. SPECIFICATION(S)/DETAIL(S): The FY21/22 Road and Bridge Equipment Allocation is $1,200,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
(1) Mowing Service Truck with air compressor with trade (Unit 3)	$55,000	(1) Scanner (Shop)	$12,000
(1) Gradall with trade (Unit 3)	$380,000		
(2) Keyless entries for entry ways and gate (Unit 1 & 3)	$25,000		
(2) Front End Loaders 950 GC with trade (Unit 1 & Const Crew)	$420,000		
(1) Motor Grader with trade	$220,000		
(1) 1-Ton Truck with utility bed with trade (Unit 1)	$55,000		
(1) Side by Side (Bridge & Concrete)	$15,000		
(1) Tire Balancer (Shop)	$13,000		**$1,195,000.00**

 Road and Bridge Equipment - 151 4102A 56400Z

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		1,080,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	1,080,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	$ 7,324,849

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	1,080,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 1,080,000	$ 1,200,000	$ 1,224,000	$ 1,248,480	$ 1,273,450	$ 1,298,919	$ 7,324,849

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Tracked Loader with Rotary Cutter**				**Category Criteria**	**Improvements**
Responsible Department:	**SOLID WASTE (LANDFILL)**				**Project Category:**	**Solid Waste**
Project Manager:	**Robert Diefendorf**				**Project Location:**	**N/A**
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr		**Project Priority:**	
	(x) New	( ) Revised	( ) Existing		**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	**PYs as of 9/30/2020**	**FY 20/21 Budgeted**	**FY 21/22**	**FY 22/23**	**FY 23/24**	**FY 24/25**	**FY 25/26**	**Beyond 5th**
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			**87,000**					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	**$ -**	**$ -**	**$ 87,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 87,000**

Project Description:

1. DESCRIPTION: Purchase of one (1) John Deere 331G type Tracked Loader with Rotary Cutter to be used for mowing and erosion repairs to landfill cell slopes.

Project Need / Justification / Benefits:

2. IMPACT: The purchase of the tracked loader with rotary cutter will enable the slopes of the landfill cells to be mowed on a routine basis to maintain established grassing and prevent slope erosion. Mowing of the landfill cell slopes is both difficult and unsafe with a typical tractor and mower due to steepness of the slopes and tracking of the slopes with larger equipment to keep the grass down has resulted in the grass dying and needing to be re-established to prevent slope erosion.

3. PERFORMANCE MEASURE(S): Purchase of the tracked loader with 72" rotary cutter will prevent having to rent the equipment several times per year for mowing and landscaping and provides a smaller and more maneuverable piece of equipment to perform slope and terrace maintenance and repairs in difficult to access areas that are not easily accessible by larger equipment.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request with extended warranty is $87,000.00 to be funded by the Solid Waste Enterprise Fund..

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

One (1) John Deere 331G type tracked loader with rotary cutter	$ 87,000		
			$ 87,000.00

Project Title: (Page 2 of 2)	Tracked Loader with Rotary Cutter

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			$ 87,000					
Total Funding:	-	-	$ 87,000	-	-	-	-	$ 87,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	87,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 87,000	$ -	$ -	$ -	$ -	$ 87,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Purchase of HydroSeeder/Coating Applicator**			**Category Criteria**	**Improvements**
Responsible Department:	**SOLID WASTE (LANDFILL)**			**Project Category:**	**Solid Waste**
Project Manager:	**Robert Diefendorf**			**Project Location:**	**N/A**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	(X) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	**PYs as of 9/30/2020**	**FY 20/21 Budgeted**	**FY 21/22**	**FY 22/23**	**FY 23/24**	**FY 24/25**	**FY 25/26**	**Beyond 5th**
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			**80,000**					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	**$ -**	**$ -**	**$ 80,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 80,000**

Project Description:

1. DESCRIPTION: The purchase of one (1) Finn LF120 Type Hydroseeder/Coating Applicator for application of alternative daily cover over the working face and seeding of landfill slope areas.

Project Need / Justification / Benefits:

2. IMPACT: The Finn LF120 type Hydroseeder/Coating Applicator will be used to apply an Alternative Daily Cover (ADC) material to the working face on a daily basis as a substitute for blend (sand and yard waste mixed daily cover material) or other Florida Department of Environmental Protection (FDEP) materials that are approved for use on the Class I landfill. The hydroseeder is positioned into place using one of the landfill's dozers and ADC is sprayed onto the garbage in a slurry form. The ADC is biodegradable, non-toxic, non-flammable material that when sprayed on the garbage forms a crust like cover that helps to alleviate odors and replaces the use of six inches (6") of daily blend cover material.

3. PERFORMANCE MEASURE(S): Purchase of the FInn LF 120 type Hydroseeder/Coating Applicator will reduce fuel and equipment costs associated with spreading blend as daily cover. The ADC material can be supplied at a cheaper cost than using sand as daily cover and can be applied in a shorter period of time than it takes to spread blend. Use of the hydroseeder with ADC will help to reduce airspace used and will extend the life of the landfill.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $80,000.00 to be funded by the Solid Waste Enterprise Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

One (1) Finn LF120 Type Hydroseeder	$ 80,000		
			$ 80,000.00

 Purchase of HydroSeeder/Coating Applicator

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			$ 80,000					
Total Funding:	-	-	$ 80,000	-	-	-	-	$ 80,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	80,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

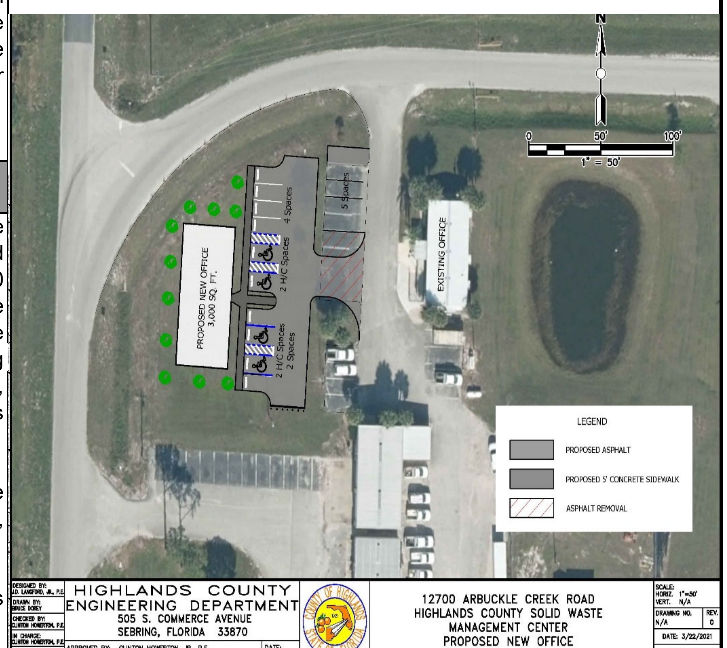
Project Title:	**Construction of Landfill Operations Building**			**Category Criteria**	**Improvements**	
Responsible Department:	**SOLID WASTE (LANDFILL)**			**Project Category:**	**Solid Waste**	
Project Manager:	**Robert Diefendorf**			**Project Location:**	**N/A**	
CFS Identification Number:				**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**		
	(X) New	( ) Revised	( ) Existing	**Projected Date of Completion:**		**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			495,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 495,000	$ -	$ -	$ -	$ -	$ 495,000

Project Description:

1. DESCRIPTION: FY 21-22 CFS This project will consist of construction of an approximately 3,000 square new block construction Landfill Operations Office across from the existing Arbuckle Landfill Operations office, which will include sitework, expansion of the paved parking lot, sewage disposal, stormwater management and new office furnishings.



Project Need / Justification / Benefits:

2. IMPACT: Construction of the new landfill operations building will replace the existing operations building and provide a sufficient size building for staff and will meet ADA requirements. The exisitng operations building is a 25 feet x 60 feet modular trailer that was installed in 1996 and is approximately 1500 square feet in size and does not provide adequate work space for the employees or the necessary space to serve the public. The trailer is experiencing cracking along the ceiling throughout the length of the trailer, problems with the wood flooring, space availablity for components of the network technology system and is unable to house the financial security system.

3. PERFORMANCE MEASURE(S): Construction of the new operation office will provide a safe and adequate sized building to house staff for operations, records storage, and to service the public.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $495,000.00 to be funded by the Solid Waste Enterprise Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Construction of Landfill Operations Building

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			$ 495,000					
Total Funding:	-	-	$ 495,000	-	-	-	-	$ 495,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	495,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 495,000	$ -	$ -	$ -	$ -	$ 495,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Construction of Landfill Cell No. 5**			**Category Criteria**	**Improvements**	
Responsible Department:	**SOLID WASTE (LANDFILL)**			**Project Category:**	**Solid Waste**	
Project Manager:	**Robert Diefendorf**			**Project Location:**	**N/A**	
CFS Identification Number:				**Programmed:**	**Yes**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**		
	(X) New	(X) Revised	( ) Existing	**Projected Date of Completion:**		**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	**PYs as of 9/30/2020**	**FY 20/21 Budgeted**	**FY 21/22**	**FY 22/23**	**FY 23/24**	**FY 24/25**	**FY 25/26**	**Beyond 5th**
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering			**1,000,000**					
Land Acquisition								
Permits								
Construction			**4,000,000**	**6,000,000**				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	**$ -**	**$ -**	**$ 5,000,000**	**$ 6,000,000**	**$ -**	**$ -**	**$ -**	**$ 11,000,000**

Project Description:

1. DESCRIPTION: FY 21-22 CFS Construction of of the next 18 acres cell expansion into Cell No. 5 of the Class I Landfill at the Highlands County Solid Waste Management Center.

Project Need / Justification / Benefits:

2. IMPACT: The existing Class I Landfill consist of cells 1A , 1B, 3A, 3B & 3C. The total disposal volume of cells 1 and 3 is 4,943,300 cubic yards but the permitted Volume is 3,178,791 cubic yards. As of the FY 19/20 report to the Florida Department of Environmental Protection (FDEP) the County has consumed 2,629,518 cubic yards or 82% of the total permitted volume. Since March, 2020 and the Covid-19 shutdowns the County has seen a larger than usual volume of garbage deposited into the the landfill that corresponds with more people working from home and doing cleaning and home improvements.

3. PERFORMANCE MEASURE(S): Construction of the next landfill Cell should provide enough landfill volume to meet the needs for the next 10-15 years.

4. SPECIFICATION(S)/DETAIL(S): The preliminary estimated cost for this request is $11,000,000.00 which is based on limited earthwork, standard cell construction and does not include any provisions for gas collection, leachate treatement or rehabilitating existing leachate infrastructure. To be funded by the Solid Waste Enterprise Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Construction of Landfill Cell No. 5

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			$ 5,000,000	6,000,000				
Total Funding:	-	-	$ 5,000,000	6,000,000	-	-	-	$ 11,000,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	5,000,000	6,000,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 5,000,000	$ 6,000,000	$ -	$ -	$ -	$ 11,000,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Replace 1/2 Ton Pickup for Solid Waste**			**Category Criteria**	**Critical Repairs**
Responsible Department:	**SOLID WASTE (LANDFILL)**			**Project Category:**	**Solid Waste**
Project Manager:	**Robert Diefendorf**			**Project Location:**	**N/A**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	(X) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	**PYs as of 9/30/2020**	**FY 20/21 Budgeted**	**FY 21/22**	**FY 22/23**	**FY 23/24**	**FY 24/25**	**FY 25/26**	**Beyond 5th**
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			**31,000**					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	**$ -**	**$ -**	**$ 31,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 31,000**

Project Description:

1. DESCRIPTION: Replace one (1) 1/2 ton 2022 4x4 pickup truck for Solid Waste Truck to replace aging equipment.

Project Need / Justification / Benefits:

2. IMPACT: The replacement of the higher mileage vehicle would impact the repair & maintenance costs and down time when the vehicle is in the shop for repairs.

3. PERFORMANCE MEASURE(S): The purchase of one (1) 2022 Chevrolet 4 x 4 1/2 ton pickup for the Landfill Manager to replace aging Solid Waste Department vehicle LF 294 (2003 pickup with 350,000 miles) will continue a level of maintenance for the Solid Waste vehicles and equipment and reduce ongoing maintenance costs.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is $31,000.00 to be funded by the Solid Waste Enterprise Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Replase one (1) 1/2 Ton Crew Cab - Landfill Manager	$ 31,000		
			$ 31,000.00

Project Title: (Page 2 of 2)	Replace 1/2 Ton Pickup for Solid Waste

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other			$ 31,000					
Total Funding:	-	-	$ 31,000	-	-	-	-	$ 31,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	31,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 31,000	$ -	$ -	$ -	$ -	$ 31,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**Road Resurfacing - 151 4102A 55303**			**Category Criteria**	**Critical Repairs**
Responsible Department:	**ROAD & BRIDGE**			**Project Category:**	**Transportation**
Project Manager:	**Jonathan Harrison**			**Project Location:**	
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		2,430,000	2,700,000	2,754,000	2,809,080	2,865,262	2,922,567	
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 2,430,000	$ 2,700,000	$ 2,754,000	$ 2,809,080	$ 2,865,262	$ 2,922,567	$ 16,480,909

Project Description:

1. DESCRIPTION: CFS Road Resurface Allocation. Resurfacing roads classified as County paved roads, with an overall poor condition rating.

Project Need / Justification / Benefits:

2. IMPACT: The roads will continue to be a safety issue and become more costly to maintain. Road resurfacing projects improve County paved roads that are in below standard condition.

3. PERFORMANCE MEASURE(S): Increased safe travel for the traveling public at a lower maintenance cost. Resurfacing will extend the life of the road, sometimes, by as much as fifteen (15) years.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road Resurfacing Allocation is $2,700,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

 Road Resurfacing - 151 4102A 55303

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		2,430,000	2,700,000	2,754,000	2,809,080	2,865,262	2,922,567	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	2,430,000	2,700,000	2,754,000	2,809,080	2,865,262	2,922,567	$ 16,480,909

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	2,430,000	2,700,000	2,754,000	2,809,080	2,865,262	2,922,567	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 2,430,000	$ 2,700,000	$ 2,754,000	$ 2,809,080	$ 2,865,262	$ 2,922,567	$ 16,480,909

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**ROAD & BRIDGE RECONSTRUCT/DIRT ROAD PAVING**			**Category Criteria**	**Critical Repairs**
Responsible Department:	**ROAD & BRIDGE**			**Project Category:**	**Transportation**
Project Manager:	**Jonathan Harrison**			**Project Location:**	**Various**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		630,000	700,000	714,000	728,280	742,846	757,703	
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 630,000	$ 700,000	$ 714,000	$ 728,280	$ 742,846	$ 757,703	$ 4,272,829

Project Description:

1. DESCRIPTION: CFS Road Reconstruction Allocation.

Project Need / Justification / Benefits:

2. IMPACT: The roads will continue to be a safety issue and become more costly to maintain. Road reconstruction projects improve County paved roads that are in below standard condition.

3. PERFORMANCE MEASURE(S): Increased safe travel for the traveling public at a lower maintenance cost. Reconstruction will return the roadway to a good condition rating and substantially lengthen the life cycle of the road.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road Reconstruction Allocation is $700,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	ROAD & BRIDGE RECONSTRUCT/DIRT ROAD PAVING

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		630,000	700,000	714,000	728,280	742,846	757,703	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	630,000	700,000	714,000	728,280	742,846	757,703	$ 4,272,829

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	630,000	700,000	714,000	728,280	742,846	757,703	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 630,000	$ 700,000	$ 714,000	$ 728,280	$ 742,846	$ 757,703	$ 4,272,829

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)					
Project Title:	**Sebring Parkway Maintenance**			**Category Criteria**	
Responsible Department:	**ROAD & BRIDGE**			**Project Category:**	**Transportation**
Project Manager:	**Jonathan Harrison**			**Project Location:**	
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	**PYs as of 9/30/2020**	**FY 20/21 Budgeted**	**FY 21/22**	**FY 22/23**	**FY 23/24**	**FY 24/25**	**FY 25/26**	**Beyond 5th**
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		225,418	244,122	234,526	239,216	244,000	248,880	1,321,092
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 225,418	$ 244,122	$ 234,526	$ 239,216	$ 244,000	$ 248,880	$ 2,757,254

Project Description:

This cost center was created to account for funds provided from the City of Sebring, Fund 110 (Transportation Trust) and Fund 151 (Infrastructure Surtax) to maintain the Sebring Parkway as required by an Interlocal Agreement.

Project Need / Justification / Benefits:

City of Sebring reimburses the County for 50% of actual maintenance costs per Interlocal Agreement, and also sets aside escrow funds for capital projects.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

Project Title: (Page 2 of 2) **Sebring Parkway Maintenance**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		81,474	81,474	81,474	81,474	81,474	81,474	407,370
Gas Tax								
Communications Tax								
Other (Fund 110)		71,972	81,324	76,526	78,871	81,263	83,703	456,861
Total Funding:	-	153,446	162,798	158,000	160,345	162,737	165,177	$ 1,826,734

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
City of Sebring		71,972	81,324	76,526	78,871	81,263	83,703	456,861
Total Other Outside Funding:	-	71,972	81,324	76,526	78,871	81,263	83,703	$ 930,520

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	153,446	162,798	158,000	160,345	162,737	165,177	864,231
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	71,972	81,324	76,526	78,871	81,263	83,703	456,861
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 225,418	$ 244,122	$ 234,526	$ 239,216	$ 244,000	$ 248,880	$ 2,757,254

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**ADA Transition Plan (Interior)**			**Category Criteria**	**Improvements**
Responsible Department:	**Parks & Facilities**			**Project Category:**	**Public Safety**
Project Manager:	**Richard Fleeger**			**Project Location:**	**Various Buildings**
CFS Identification Number:	**17058**			**Programmed:**	**Yes**
Project Type:	(X) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	
	( ) New	(X) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		209,126	34,500	35,190	35,894	36,612	37,344	194,339
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 209,126	$ 34,500	$ 35,190	$ 35,894	$ 36,612	$ 37,344	$ 583,004

Project Description:

1. DESCRIPTION: The purpose of this capital item is to dedicate funding annually to address specific improvements to facilities in order to meet the accessibility requirements of the Americans with Disabilities Act. These facilities have been identified in the County's ADA Transition Plan. Each year, the County will identify which facilities will be modified.

Project Need / Justification / Benefits:

2. IMPACT: The Americans with Disabilities Act contains three major subsections with which Highlands County must be concerned. Title II applies specifically to State and local governmental agencies. It covers a broad range of access issues related to individuals with disabilities, including public meetings, emergency services, programs, and buildings.
3. PERFORMANCE MEASURE(S): The County must provide appropriate access to all of its public facilities, meetings, and programs, not just in terms of mobility impairment, but also for those with disabilities related to hearing, sight, and other physical challenges. Included in Title II are administrative requirements such as development of a transition plan.
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is $34,500.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	ADA Transition Plan (Interior)

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		209,126	34,500	35,190	35,894	36,612	37,344	194,339
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	209,126	34,500	35,190	35,894	36,612	37,344	$ 583,004

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	209,126	34,500	35,190	35,894	36,612	37,344	194,339
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 209,126	$ 34,500	$ 35,190	$ 35,894	$ 36,612	$ 37,344	$ 583,004

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	**Expense Totals (B.1 -to- B.8)**			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**ADA Transition Plan (Exterior)**				**Category Criteria**	**Improvements**
Responsible Department:	**ENGINEERING**				**Project Category:**	**Public Safety**
Project Manager:	**TBD**				**Project Location:**	
CFS Identification Number:					**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr		**Project Priority:**	
	( ) New	(X) Revised	( ) Existing		**Projected Date of Completion:**	**FY 20/21**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		31,050	34,500	35,190	35,894	36,612	37,344	
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 31,050	$ 34,500	$ 35,190	$ 35,894	$ 36,612	$ 37,344	$ 210,590

Project Description:

1. DESCRIPTION: The purpose of this capital item is to dedicate funding annually to address specific improvements to facilities in order to meet the accessibility requirements of the Americans with Disabilities Act. These facilties have been identified in the County's ADA Transition Plan. Each year, the County will identify which facilities will be modified. (50% of this funding is to be dedicated to the Exterior of the Buildings and 50% is to be dedicated to the Interior of the buildings.)

Project Need / Justification / Benefits:

2. IMPACT: The Americans with Disabilities Act contains three major subsections with which Highlands County must be concerned. Title II applies specifically to State and local governmental agencies. It covers a broad range of access issues related to individuals with disabilities, including public meetings, emergency services, programs, and buildings.

3. PERFORMANCE MEASURE(S): The County must provide appropriate access to all of its public facilities, meetings, and programs, not just in terms of mobility impairment, but also for those with disabilities related to hearing, sight, and other physical challenges. Included in Title II are administrative requirements such as development of a transition plan.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is $69,000.00 from the Infrastructure Surtax. (50/50 Interior/Exterior Buildings)

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	ADA Transition Plan (Exterior)

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		31,050	34,500	35,190	35,894	36,612	37,344	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	31,050	34,500	35,190	35,894	36,612	37,344	$ 210,590

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	31,050	34,500	35,190	35,894	36,612	37,344	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 31,050	$ 34,500	$ 35,190	$ 35,894	$ 36,612	$ 37,344	$ 210,590

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

Project Title:	**TOSIP FY 21/22**			**Category Criteria**	**Improvements**
Responsible Department:	**ENGINEERING**			**Project Category:**	**Public Works**
Project Manager:	**Clinton Howerton Jr., P.E., County Engineer**			**Project Location:**	**N/A**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	**PYs as of 9/30/2020**	**FY 20/21 Budgeted**	**FY 21/22**	**FY 22/23**	**FY 23/24**	**FY 24/25**	**FY 25/26**	**Beyond 5th**
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		70,000	84,500	86,190	87,914	89,672	91,466	
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ 70,000	$ 84,500	$ 86,190	$ 87,914	$ 89,672	$ 91,466	$ 509,742

Project Description:

1. DESCRIPTION: This is a recurring allotment that is funded every year to facilitate safety improvements to roads, intersections, crosswalks etc. through out the County.

Project Need / Justification / Benefits:

2. IMPACT: This project is funded by the Infrastructure Surtax Fund.

3. PERFORMANCE MEASURE(S): The Transportation Operational & Safety Improvements Program (TOSIP) was established by the Board of County Commissioners in 2001. The Program was adopted to address Operational and Safety Improvements to the existing transportation network, (not capacity improvements). Each individual project phase (e.g. PD&E, Design, ROW acquisition, and Construction) is not to exceed $100,000.00 without Board approval. Only minimal Right-of-Way is to be acquired, and projects shall be identified and approved two (2) fiscal years in advance.

4. SPECIFICATION(S)/DETAIL(S): Provide for the safety needs of the public.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **TOSIP FY 21/22**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		70,000	84,500	86,190	87,914	89,672	91,466	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	70,000	84,500	86,190	87,914	89,672	91,466	$ 509,742

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	70,000	84,500	86,190	87,914	89,672	91,466	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ 70,000	$ 84,500	$ 86,190	$ 87,914	$ 89,672	$ 91,466	$ 509,742

This section must be completed for all projects.

Please list future revenues and expenses of each project <u>per year</u> once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)					
Project Title:	**Right of Way Land Acquisition**			**Category Criteria**	
Responsible Department:	**Road & Bridge**			**Project Category:**	
Project Manager:	**Jonathan Harrison**			**Project Location:**	
CFS Identification Number:				**Programmed:**	
Project Type:	( ) On-going	( ) 1-Year	( ) Multi-Yr	**Project Priority:**	
	(X) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition			100,000	100,000	100,000	100,000	100,000	500,000
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 1,000,000

Project Description:

1. DESCRIPTION: Right-of-way acquistion funding for the purpose of obtaining additional right-of-way width along County Maintained roadways. Currently, there are approximately 53 miles of roadway with insufficient right-of-way width that is below the recommended 50'. A total of approximately 100 acres of additional right-of-way on over 150 separate roadway segments are needed to address existing and future maintenance concerns.

Project Need / Justification / Benefits:

2. IMPACT: During regular maintenance activities, issues arise and cannot be fully addressed due to lack of right-of-way width. The absence of sufficient drainage, lack of shoulder area, narrow road widths, and encroachment on private property are relative concerns that prohibit the necessary maintenance of roadways.

3. PERFORMANCE MEASURE(S): The ability to manage and install proper drainage alleviating flooding concerns. Provide stabilized shoulders leading to increased pavement preservation. Reconstruction of some segments that lack a proper width. An overall increase will benefit the functionality of the roadways while allowing staff to properly manage present concerns and future improvements.

4. SPECIFICATION(S)/DETAIL(S): The CFS Right-of-Way Land Acquisition Allocation request is $100,000 for FY 21/22 and can be funded from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **Right of Way Land Acquisition**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			100,000	100,000	100,000	100,000	100,000	500,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	100,000	100,000	100,000	100,000	100,000	$ 1,000,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	100,000	100,000	100,000	100,000	100,000	500,000
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 1,000,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

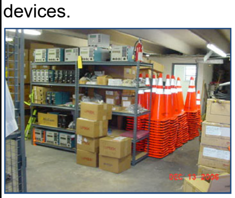
Project Title:	**Traffic Operations Building**			**Category Criteria**	**Improvements**
Responsible Department:	**ENGINEERING**			**Project Category:**	**Public Works**
Project Manager:	**Clinton Howerton, Jr., P.E.**			**Project Location:**	**See Map Below**
CFS Identification Number:	**19007**			**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 21/22**

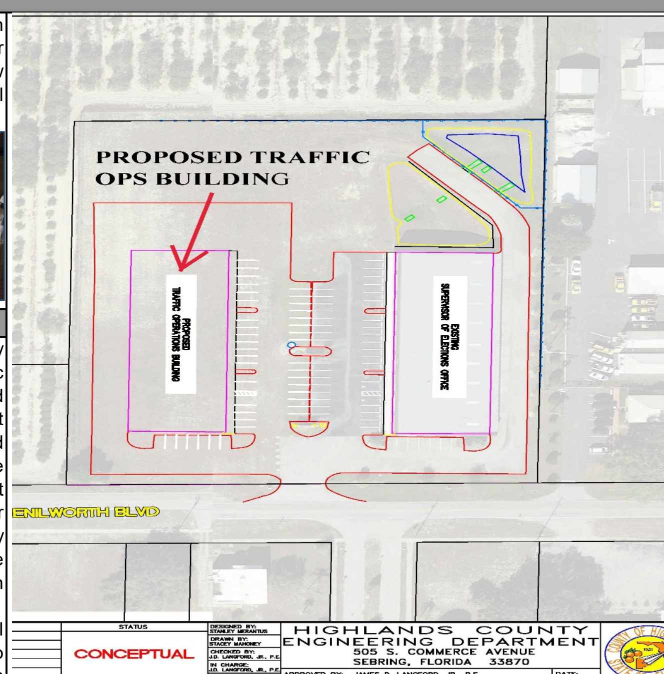
BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction	11,095	688,905	655,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ 11,095	$ 688,905	$ 655,000	$ -	$ -	$ -	$ -	$ 1,355,000

Project Description:

1. DESCRIPTION: Revise plans for and construct a new Traffic Operations building on a currently vacant portion of a County owned site at 4500 Kenilworth Blvd to better serve and support the Traffic Operations Dept. Facility will house modern and new technology for traffic signal controls, sign production, and support for all traffic control devices.





Project Need / Justification / Benefits:

2. IMPACT: The current traffic operations facility was constructed as a storage facility in 1970 and has been modified and adapted where possible to support the Traffic Operations Department. The department has grown since taking over this space and has more than doubled in staff during this time. The space demands and equipment needs have also changed with newer technology requirements and a greatly increased demand on traffic control signage and devices. The current facility does not provide adequate workspace to fabricate and maintain the equipment used by this department on a regular basis. In expectation of new traffic signal control technology and other monitoring equipment this updated facility is even more critical to serve the safety needs of the traveling public. This building will also include storage space and remove the need for the current five (5) portable storage containers currently in use, wherein also providing more yard space for the Road and Bridge Department yard.
3. PERFORMANCE MEASURE(S): This new building will provide proper space for all employees to serve the needs of the motoring public by providing adequate areas to maintain and store traffic control devices used for the safety of the public. Employees will be able to perform sign production in a space big enough to take the product through the different levels of fabrication and maintain high production rates. The facility will include offices and employee support areas and will be able to do so while complying with ADA requirements throughout the building.
4. SPECIFICATION(S)/DETAIL(S): The total estimated cost of the new building is $1,355,000.00 spanned over several years.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Traffic Operations Building

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	11,095	688,905	655,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	11,095	688,905	655,000	-	-	-	-	$ 1,355,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	11,095	688,905	655,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 11,095	$ 688,905	$ 655,000	$ -	$ -	$ -	$ -	$ 1,355,000

This section must be completed for all projects.

Please list future revenues and expenses of each project <u>per year</u> once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

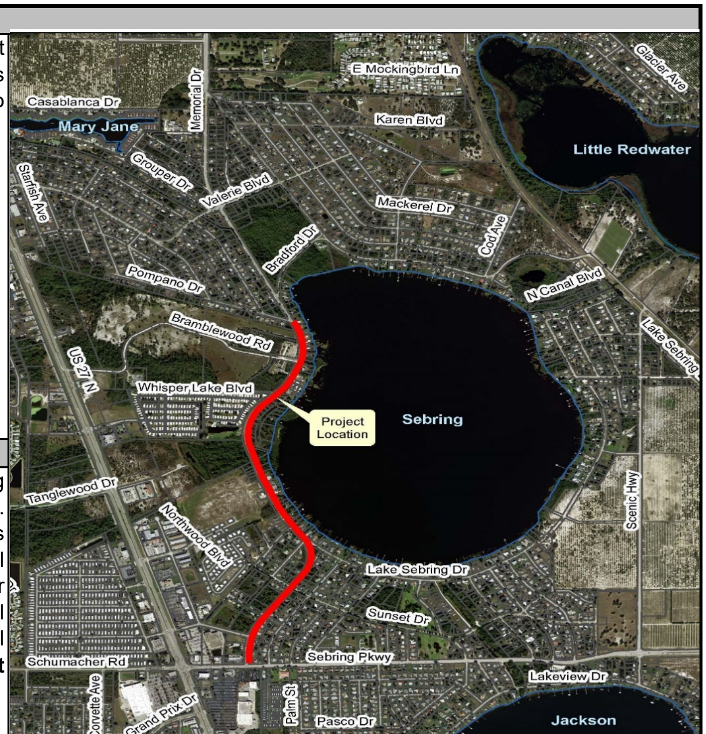
Project Title:	**Memorial Dr from Pompano Dr. to Parkway**			**Category Criteria**	**Improvements**
Responsible Department:	**ENGINEERING**			**Project Category:**	**Public Safety**
Project Manager:	**J D Langford, Jr., P.E.**			**Project Location:**	**SEE MAP BELOW**
CFS Identification Number:	**17034**			**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(x) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 22/23**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction	8,050	153,150	1,363,456					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ 8,050	$ 153,150	$ 1,363,456	$ -	$ -	$ -	$ -	$ 1,524,656

Project Description:

The existing roadway is a rural two-lane with grass shoulders. This project consists of approximately 7,304 feet of proposed eight-foot concrete sidewalks constructed on the west side of Memorial Drive from Pompano Drive to Sebring Parkway.



Project Need / Justification / Benefits:

The proposed sidewalk will connect with and extend the multi-use path along Memorial which presently runs from Cornell St. (SR 17) to Pompano Dr. Memorial Dr. is functionally classified as a Major Collector and traffic volumes in 2011 were 7,345 AADT. This project is located within two miles of Memorial Elementary School and Hill-Gustat Middle School and will increase safety for students walking or biking to those schools. The proposed multi-use path will also increase safety for bicycle and pedestrian traffic between the residential areas to the north and the commercial areas to the south. **To be Grant funded.**

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2) **Memorial Dr from Pompano Dr. to Parkway**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	-	-	-	-	$ -

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants	8,050	153,150	1,363,456					
Other Grants								
Total Grant Funding:	8,050	153,150	1,363,456	-	-	-	-	$ 1,524,656

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	-	-	-	-	-	
Grant Funding	8,050	153,150	1,363,456	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 8,050	$ 153,150	$ 1,363,456	$ -	$ -	$ -	$ -	$ 1,524,656

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form

(For Projects / Items Costing Over $25,000)

(Page 1 of 2)

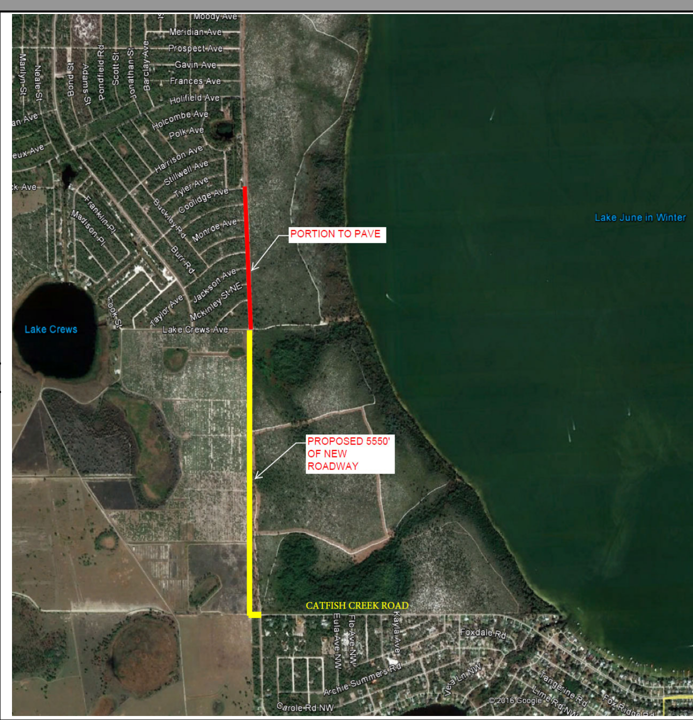
Project Title:	**18047 - Daffodil Extension Project**			**Category Criteria**	**Improvements**
Responsible Department:	**Engineering**			**Project Category:**	**Public Works**
Project Manager:	**Clinton Howerton, Jr., P.E., County Engineer**			**Project Location:**	**See Map Below**
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	( ) On-going	( ) 1-Year	(X) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	**FY 22/23**

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering	1,025	60,950						
Land Acquisition		99,025						
Permits								
Construction				300,000	300,000			
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ 1,025	$ 159,975	$ -	$ 300,000	$ 300,000	$ -	$ -	$ 761,000

Project Description:

1. DESCRIPTION: This project will construct an 5,550' extension of Daffodil Street from Lake Crews Ave south and connect into Catfish Creek Road. The project would be located along the east side of an existing grove and run adjacent to existing State owned conservation land. The project would also include the paving of approximately 0.5 miles of existing Daffodil Street.



Project Need / Justification / Benefits:

2. IMPACT: Construction of this project will allow access around the entire Lake June area. Currently it requires a 13 mile path through the Town of Lake Placid to get from Catfish Creek Rd to Daffodil St. This connection would be beneficial to emergency services as well as residents of the area and greatly reduce travel time for vehicles between the two points.

3. PERFORMANCE MEASURE(S): Provide for the safety needs of the public.

4. SPECIFICATION(S)/DETAIL(S): Total funding is available in the Infrastructure Surtax Fund.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	18047 - Daffodil Extension Project

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	1,025	159,975						
Gas Tax								
Communications Tax								
Other								
Total Funding:	1,025	159,975	-	-	-	-	-	$ 161,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants				300,000	300,000			
Other Grants								
Total Grant Funding:	-	-	-	300,000	300,000	-	-	$ 600,000

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	1,025	159,975	-	-	-	-	-	
Grant Funding	-	-	-	300,000	300,000	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ 1,025	$ 159,975	$ -	$ 300,000	$ 300,000	$ -	$ -	$ 761,000

This section must be completed for all projects.
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

Capital Financial Strategy (CFS)
Project Request Form
(For Projects / Items Costing Over $25,000)

(Page 1 of 2)					
Project Title:	**Spring Lake Drainage Improvements**			**Category Criteria**	**Critical Repairs**
Responsible Department:	**Road & Bridge**			**Project Category:**	**Public Works**
Project Manager:	**Jonathan Harrison**			**Project Location:**	
CFS Identification Number:				**Programmed:**	**Yes**
Project Type:	( ) On-going	(X) 1-Year	( ) Multi-Yr	**Project Priority:**	
	( ) New	( ) Revised	( ) Existing	**Projected Date of Completion:**	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			225,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	$ -	$ -	$ 225,000	$ -	$ -	$ -	$ -	$ 225,000

Project Description:

1. DESCRIPTION: Drainage improvement funding for County maintained rights-of-way used to cover larger, more critical infrastructure needs. Funding in this category will be used for major underground drainage detioration and failures that include drainage structure and pipe replacement projects.

Project Need / Justification / Benefits:

2. IMPACT: The underground drainage system along Longbow Ave is experiencing significant deterioration. Approximately 1,200' of 36" CMP is currently existing. Staff continues to address failed sections and leaking joints. Also, the right-of-way is provided much attention due to large depressions that continually develop during rain events.

3. PERFORMANCE MEASURE(S): Provide improvements for the purpose of stormwater conveyence and effectively repair the ageing drainage. Establish an operable system that remediates the present safety concerns and continual maintenance.

4. SPECIFICATION(S)/DETAIL(S): The CFS Spring Lake Drainage Improvements allocation is $225,000 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Project Title: (Page 2 of 2)	Spring Lake Drainage Improvements

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			225,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	225,000	-	-	-	-	$ 225,000

#2) Grant Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	$ -

#3) Other Outside Funding:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	$ -

#4) Revenue Enhancements:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	$ -

Revenue Funding Summary:	PYs as of 9/30/2020	FY 20/21 Budgeted	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Beyond 5th
County Funding	-	-	225,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	$ -	$ -	$ 225,000	$ -	$ -	$ -	$ -	$ 225,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	$ -

HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS

FISCAL YEAR 2020-2021

CFS WORKSHOP

JULY 13, 2021

CFS SUMMARY (5 YEARS)

CAPITAL BUDGET SUMMARY	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
ESTIMATED GENERATED REVENUES:						
AD VALOREM TAXES	95,686	22,491	22,491	0	0	0
NAV FIRE ASSESSMENT LOAN	2,201,800	0	0	926,200	2,000,000	
FIRE INSPECTION						
LOCAL OPTION SALES TAX	10,988,648	11,538,080	11,941,913	12,359,880	12,792,476	13,240,213
INTEREST EARNINGS	175,151	176,903	178,672	180,458	182,263	184,086
INTERLOCAL AGREEMENTS						
GRANTS / OTHER FUNDING	71,972	1,444,781	376,526	378,871	81,263	83,703
SOLID WASTE TRUST FUND	2,180,000	5,693,000	7,264,300	2,176,000	0	1,012,100
IMPROVEMENT DISTRICT FUNDS						
FUEL TAX	463,972	81,324	76,526	78,871	81,263	83,703
BUILDING DEPARTMENT						
DEBT PROCEEDS						
IMPACT FEES						
ENERGY RECOVERY FUNDS						
OTHER						
FUND BALANCE (Unallocated)						
TOTAL GENERATED REVENUES:	**16,177,229**	**18,956,579**	**19,860,428**	**16,100,281**	**15,137,265**	**14,603,804**
EXPENSES FOR GENERATED REVENUES:						
DEBT SERVICES						
Debt Service - Recreation						
Debt Service - Monitor Defibrillators (4yr plan)	135,879	135,879				
Debt Service - Radio System						
Debt Service - Series 2015 Loan	2,998,711	2,999,190	2,998,563	2,996,831	2,998,943	2,999,849
Debt Service - Future						
COMMUNITY SERVICES						
RPAC Improvements (Unallocated)	250,000	300,000	306,000	312,120	318,362	324,730
Playground Systems (HL Bishop/Sports Complex)	141,980					

CFS SUMMARY (5 YEARS)

CAPITAL BUDGET SUMMARY	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
GENERAL GOVERNMENT						
Natural Resources Project Funding (County Match) (005)	43,750	0	0	0	0	0
County Facility Improvements	0	200,000	204,000	208,080	212,242	216,486
County Facility Roof Replacements		100,000	100,000	100,000	100,000	100,000
Generator Replacement (20 yr. Replacement)	0	60,813	62,029	63,270	64,535	65,826
Capital Outlay (Under $25,000.00) (2% of Sales Tax)	0	120,000	122,400	124,848	127,345	129,892
HVAC Unit Replacements	31,000	35,000	35,000	35,000	35,000	35,000
EM AC/Generator Replacements	30,000	30,000	30,000	30,000	30,000	30,000
Parks/Facilities Equipment	110,208	123,000	112,200	114,444	116,733	119,068
Property Acquisition		150,000	160,000	170,000	180,000	190,000
CCC Technology Infrastructure Improvement	575,000	586,500	598,230	610,195	622,398	634,846
CCC Vehicles (2)		64,000				
CCC Office Remodel (PH 5)		75,000				
Sebring Library Roof Replacement	308,650					
Sebring Health Dept/Healthy Fam Roof Replacement		74,500	655,000			
PFM Metal Storage Bldgs (Sports Complex/Fac Main)		34,000	36,000			
Tax Collector Sebring Office Expansion (17035)		400,000				
Tax Collector AP Office Expansion (18025)			137,000			
Tax Collector LP Office Expansion			30,000			
Animal Svcs Building Additions/Shelter (Sheriff)	150,000	250,000	250,000			
PUBLIC SAFETY						
EMS Fleet Replacement	251,680	259,230	267,007	275,018	283,268	291,766
Monitor Defibrillator (005/151)	22,491	22,491	22,491			
Stryker Power Pro Stretchers (151)						150,000
EOC Building Expansion	350,000	615,000				
Fire Rescue Station 36	2,028,000					
Spring Lake Airport Station 20	73,800			926,200	2,000,000	
Highlands Park Brush Truck	100,000					
Inmate Transport Van (Sheriff)	32,003	0	32,003	0	32,003	0
Inmate Worker Road Crew Vehicle (Sheriff)	0	29,608		29,608		29,608
HCSO Building (Sheriff)	0	65,000	407,460			
Patrol Vehicle Replacement (Sheriff)	360,000	440,000	448,800	457,776	466,932	476,270
Jail Commercial Conveyor Type Dishwasher (Sheriff)		232,164				

CFS SUMMARY (5 YEARS)

CAPITAL BUDGET SUMMARY	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26
PUBLIC WORKS						
Engineering/Traffic Ops Equipment	135,000	150,000	153,000	156,060	159,181	162,365
Road & Bridge Equipment	1,080,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919
Traf Ops - Striping Truck (110)	320,000					
Aquatic Weed Control Equipment	85,000					
SOLID WASTE						
Caterpillar Type 950M LF Wheel Loader	390,000		390,000			
CaterPillar Type D8 LF Crawler Dozer	1,125,000			1,367,500		
LF D6 Type Crawler Dozer	665,000			808,500		
Compactors / Bombags			874,300			1,012,100
Tracked Loader with Rotary Cutter		87,000				
Excavators / Track Hoes						
Off-Road Water Trucks						
New Hydro Seeder		80,000				
Construct New Landfill Operations Building		495,000				
Construct New Landfill Cell No. 5		5,000,000	6,000,000			
Replace 1/2 Ton Pickup		31,000				
TRANSPORTATION						
Road & Bridge Resurfacing	2,430,000	2,700,000	2,754,000	2,809,080	2,865,262	2,922,567
Road & Bridge Reconstruction/Dirt Road Paving	630,000	700,000	714,000	728,280	742,846	757,703
Sebring Parkway Maintenance (Transfer for Fund 175)	225,418	244,122	234,526	239,216	244,000	248,880
ADA Transition Plan Improvements	62,100	69,000	70,380	71,788	73,223	74,688
TOSIP (Transportation Operational & Safety Improvements Program)		84,500	86,190	87,914	89,672	91,466
ROW Land Acquisition		670,000	100,000	100,000	100,000	100,000
Unit 3 Restrooms & Roof Replacement (110)	60,000					
Shop Oil Room Roof (110)	12,000					
New Traffic Operations Building	300,000	655,000				
Old TOPS Building Renovations						
Memorial Dr Sidewalk - Pompano to Sebring Parkway		1,363,457				
Daffodil Extension Project (try for Grant)			300,000	300,000		
Drainage Improvement Projects (match funding - large projects)	50,000	200,000	200,000	200,000	200,000	200,000
Spring Lake Drainage Improvements		225,000				
RESERVE FOR CONTINGENCY - CAPITAL BUDGET						
Reserve/Matching Funds for Grant Awards	21,000	25,000	50,000	50,000	50,000	50,000
Reserve	100,000	150,000	160,000	200,000	200,000	200,000
TOTAL EXPENSES FOR GENERATED REVENUES:	**15,783,713**	**21,530,454**	**20,324,580**	**14,820,206**	**13,585,395**	**12,912,027**
Difference:	393,517	(2,573,875)	(464,152)	1,280,074	1,551,870	1,691,777
Unreserved Fund Balance Brought Forward	1,888,850	(685,025)	(1,149,176)	130,898	1,682,768	3,374,545

CFS BALANCING OPTIONS

- Additional Projected Revenue
- 5% reduction across the board, excluding certain items
- Possibility of ARPA Recovery Funds

Discussion

Questions

COUNTY OF HIGHLANDS

1921

STATE OF FLORIDA