

HIGHLANDS COUNTY BOARD OF COUNTY COMMISSIONERS
Tuesday, July 12, 2022
9:00 AM
600 S. Commerce Ave. Sebring, FL 33870
AGENDA

(Please turn off pagers and cell phones)

1 MEETING CALLED TO ORDER

2 INVOCATION:

3 PLEDGE OF ALLEGIANCE

4 WORKSHOP

- 4.A *Workshop to consider the proposed Capital Financial Strategy for FY 22/23.*

David Nitz, OMB Manager

Angie Bollinger, Sr. Budget Analyst

Laurie Hurner, Interim County Administrator

No impact at this time.

[FY22-23 RECOMMENDED CFS Binder_6-21-22.pdf](#)

[CFS_7-12-22 Board Workshop.pdf](#)

- 4.B *Workshop to consider the proposed FY 22/23 Recommended Budget for the Board Departments.*

David Nitz, OMB Manager

Angie Bollinger, Sr. Budget Analyst

Laurie Hurner, Interim County Administrator

No impact at this time.

[Rec 22-23 Budget_7-12-22 Board Workshop.pdf](#)

[Budget Workshop FY22-23 BINDER.pdf](#)

5 PUBLIC COMMENTS

6 ADJOURN

Any person who decides to appeal any decision made by this Board of County Commissioners of Highlands County, Florida, in public hearing or meeting is hereby advised that he or she will need a record of the proceedings, and that, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record will include the testimony and evidence upon which such appeal is to be based.

The Board of County Commissioners of Highlands County, Florida, does not discriminate upon the basis of any individual's disability status. This non-discrimination policy involves every aspect of the Board's functions, including one's access to, participation, employment or treatment in its programs or activities. "Anyone requiring reasonable accommodation as provided for in the Americans With Disabilities Act or Section 286.26 Florida Statutes should contact Human

Resources, ADA Coordinator at: 863-402-6509 (voice), or via Florida Rely Service 711, or by e-mail: hrmanager@highlandsfl.gov.” Requests for CART or interpreter services should be made as soon as possible but no later than 48 hours in advance to permit coordination of the service.

Please note our new website address: www.highlandsfl.gov/

Any invocation that may be offered before the official start of the Commission meeting shall be the voluntary offering of a private citizen, to and for the benefit of the Commission. The views or beliefs expressed by the invocation speaker have not been previously reviewed or approved by the Commission, and the Commission is not allowed by law to endorse the religious beliefs or views of this, or any other speaker.

**HIGHLANDS COUNTY
COUNTY COMMISSION AGENDA ITEM**

DATE OF ACTION REQUEST: July 12, 2022

PRESENTER: David Nitz, OMB Manager
Angie Bollinger, Sr. Budget Analyst
Laurie Hurner, Interim County Administrator

SUBJECT/TITLE: Workshop to consider the proposed Capital Financial Strategy for FY 22/23.

STATEMENT OF ISSUE

In preparation of arriving at an Adopted CFS for FY 22/23, this workshop is necessary to review and vet the requested capital purchases by the commission.

RECOMMENDED ACTION

No Action Required

FISCAL IMPACT

No impact at this time.

Attachments: [FY22-23 RECOMMENDED CFS Binder_6-21-22.pdf](#)
[CFS_7-12-22 Board Workshop.pdf](#)

HIGHLANDS COUNTY

CAPITAL FINANCIAL STRATEGY



FY 2022/2023
THROUGH 2031/2032

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2022/2023 thru 2031/2032

06/08/22

KEY:

REVISED SAME NEW REDUCED

CAPITAL BUDGET SUMMARY	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
AD VALOREM TAXES	22,491	68,741	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	518,741
NAV FIRE ASSESSMENT LOAN	0	34,775										34,775
FIRE INSPECTION												0
LOCAL OPTION SALES TAX	13,850,000	14,334,750	14,836,466	15,355,743	15,893,194	16,449,455	17,025,186	17,621,068	18,237,805	18,876,128	19,536,793	168,166,588
INTEREST EARNINGS	120,936	122,145	123,367	124,601	125,847	127,105	128,376	129,660	130,957	132,266	133,589	1,277,912
INTERLOCAL AGREEMENTS												0
GRANTS / OTHER FUNDING	1,444,781	3,576,526	288,871	291,263	83,703	385,377	387,085	88,826	90,603	92,415	94,263	5,378,932
SOLID WASTE TRUST FUND	5,693,000	6,434,000	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	0	0	13,020,870
IMPROVEMENT DISTRICT FUNDS												0
FUEL TAX	81,324	76,526	78,871	291,263	83,703	385,377	387,085	88,826	90,603	92,415	94,263	1,668,932
BUILDING DEPARTMENT		340,776										340,776
DEBT PROCEEDS												0
IMPACT FEES												0
ENERGY RECOVERY FUNDS												0
OTHER												0
FUND BALANCE (Unallocated)												0
TOTAL GENERATED REVENUES:	21,212,532	24,988,239	17,553,575	16,112,869	17,248,546	17,397,315	19,093,532	19,547,880	19,313,437	19,243,224	19,908,908	190,407,526
EXPENSES FOR GENERATED REVENUES:												
DEBT SERVICES												
Debt Service - Recreation												0
Debt Service - Monitor Defibrillators (4yr plan)	135,879											0
Debt Service - Radio System												0
Debt Service - Series 2015 Loan	2,999,190	3,139,010	3,131,690	3,134,739	3,135,089	1,333,549	1,333,324	1,332,826	1,333,046	1,331,985	1,332,636	20,537,892
Debt Service - Future						1,801,451	1,801,676	1,802,174	1,801,954	1,803,015	1,802,364	10,812,635
COMMUNITY SERVICES												
RPAC Improvements (Unallocated)	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	365,698	3,350,615
RPAC County Match		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Playground Systems/Equipment		100,000	110,000									210,000
Panther Trailhead Park (100% Grant)		200,000										200,000
Windy Point Park (100% Grant)			210,000									210,000
Adelaide Park (100% Grant)				210,000								210,000

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2022/2023 thru 2031/2032

06/08/22

KEY:

REVISED	SAME	NEW	REDUCED
---------	------	-----	---------

CAPITAL BUDGET SUMMARY	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
GENERAL GOVERNMENT												
Natural Resources Project Funding (County Match) (005)	0	46,250	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	496,250
County Facility Improvements	300,000	693,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	3,677,916
County Facility Roof Replacements	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Generator Replacement (20 yr. Replacement)	85,813	185,813	189,529	193,320	197,186	201,130	205,153	209,256	213,441	217,710	222,064	2,034,601
Capital Outlay (Under \$25,000.00)	277,000	200,000	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	239,019	2,189,944
HVAC Unit Replacements	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
EM AC/Generator Replacements - Towers	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Parks/Facilities Equipment	150,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	179,264	1,642,458
Property Acquisition	200,000	210,000	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	300,000	2,550,000
CCC Technology Infrastructure Improvement	586,500	700,000	714,000	728,280	742,846	757,703	772,857	788,314	804,080	820,162	836,565	7,664,805
CCC Vehicles (2)	64,000											0
CCC Office Remodel (PH 5)	75,000	82,500										82,500
Code Enf Vehicle (25%-180 / 75%-151)		39,104										39,104
Sebring Health Dept/Healthy Fam Roof Rplcmnt (\$300k Hlth Dept)	74,500	655,000										655,000
PFM Metal Storage Bldgs (Sports Complex/Fac Main)	70,000	149,000	41,000									190,000
Tax Collector Sebring Office Expansion (17035)	400,000											0
Tax Collector AP Office Expansion (18025)		137,000										137,000
Tax Collector LP Office Expansion		30,000										30,000
SOE - Express Vote Ballot Marking Device		96,515										96,515
Animal Svcs Building Additions/Shelter (Sheriff)	250,000	250,000										250,000
Development Software (180)		331,000										331,000
Haywood Property PH 1		53,500										53,500
LP Fuel Station			157,000	1,000,000								1,157,000
Sebring Fuel Station		157,000	1,000,000									1,157,000
PUBLIC SAFETY												
EMS Fleet Replacement	259,230	280,000	288,400	297,052	305,964	315,142	324,597	334,335	344,365	354,696	365,336	3,209,886
Monitor Defibrillator (005/151)	22,491	22,491										22,491
Stryker Power Pro Stretchers					150,000	150,000						300,000
Station 4 Gear Storage Unit		75,000										75,000
Station 1 Asphalt Driveway (181)		34,775										
Spring Lake Airport Station 20		3,000,000										3,000,000
Animal Control Vehicle Replacement		57,596										57,596
Inmate Transport Van (Sheriff)	0	32,003	0	32,003	0	32,003	0	32,003	0	32,003	0	160,015
Inmate Worker Road Crew Vehicle (Sheriff)	29,608	0	29,608	0	29,608	0	29,608	0	29,608	0	29,608	148,040
HCSO Building (Sheriff)	65,000	197,460	210,000									407,460
Patrol Vehicle Replacement (Sheriff)	440,000	494,800	504,696	514,790	525,086	535,587	546,299	557,225	568,370	579,737	591,332	5,417,922

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2022/2023 thru 2031/2032

06/08/22

KEY:

REVISED SAME NEW REDUCED

CAPITAL BUDGET SUMMARY	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
PUBLIC WORKS												
Engineering/Traffic Ops Equipment	150,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	179,264	1,642,458
Road & Bridge Equipment	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	1,351,395	1,378,423	1,405,991	1,434,111	13,139,665
Aquatic Weed Control Equipment												0
SOLID WASTE												
Landfill JD 750L LGP Type Dozer		400,000										400,000
Caterpillar Type D8 LF Crawler Dozer			1,367,500					1,032,000				2,399,500
LF D6 Type Crawler Dozer			808,500									808,500
Compactors / Bombags					1,012,100		1,115,800					2,127,900
Tracked Loader with Rotary Cutter	87,000											0
Excavators / Track Hoes								537,500	224,800			762,300
Off-Road Water Trucks									488,670			488,670
New Hydro Seeder	80,000											0
Construct New Landfill Operations Building	495,000											0
Construct New Landfill Cell No. 5	5,000,000	6,000,000										6,000,000
Ford Explorer 4x4	31,000	34,000										34,000
TRANSPORTATION												
Road & Bridge Resurfacing	2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567	2,981,018	3,040,639	3,101,451	3,163,480	3,226,750	28,764,247
Road & Bridge Reconstruction/Dirt Road Paving	700,000	1,500,000	714,000	728,280	742,846	757,703	772,857	788,314	804,080	820,162	836,565	8,464,805
Sebring Parkway Maintenance (Transfer for Fund 175)	244,122	234,526	239,216	244,000	248,880	253,858	258,936	264,114	269,398	274,787	280,283	2,567,998
ADA Transition Plan Improvements	69,000	69,000	70,380	71,788	73,224	74,690	76,184	77,708	79,262	80,848	82,466	755,550
TOSIP (Transportation Operational & Safety Improvements Program)	84,500	84,500	86,190	87,914	89,672	91,466	93,295	95,161	97,064	99,005	100,985	925,251
ROW Land Acquisition	670,000	600,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,500,000
New Traffic Operations Building	655,000											0
Old TOPS Building Renovations												0
Memorial Dr Sidewalk - Pompano to Sebring Parkway	1,363,457											0
Daffodil Extension Project (try for Grant)						300,000	300,000					600,000
Drainage Improvement Projects (match funding - large projects)	200,000	300,000	400,000	500,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	5,400,000
Spring Lake Drainage Improvements	225,000											0
ADA Hammock Rd. Multi-Use Path		250,000	250,000									500,000
R&B Main Building Expansion		485,000	1,088,500	1,075,000								2,648,500
R&B Post-Frame Building		187,000										187,000
RESERVE FOR CONTINGENCY - CAPITAL BUDGET												
Reserve/Matching Funds for Grant Awards	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Reserve	150,000	160,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,960,000
TOTAL EXPENSES FOR GENERATED REVENUES:	22,060,454	26,058,843	17,686,329	15,005,407	14,154,907	13,622,936	14,767,612	15,108,498	14,438,458	13,919,435	14,112,837	158,875,263
Difference:	(847,922)	(1,070,604)	(132,754)	1,107,462	3,093,639	3,774,378	4,325,919	4,439,382	4,874,980	5,323,789	5,796,070	31,532,263
Unreserved Fund Balance Brought Forward	1,665,962	595,358	462,605	1,570,066	4,663,705	8,438,084	12,764,003	17,203,385	22,078,365	27,402,154	33,198,224	

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2021/2022 thru 2030/2031

GRANTS / REIMBURSEMENTS SECTION

CATEGORY / PROJECT NAME	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:											
FDOT GRANT REVENUES											
Sebring Pkwy Phase II											0
Memorial Dr. Sidewalk - Pompino to Sebring Parkway											0
CR 623 (Kenilworth) from Haywood Taylor Blvd to Mini-Ranch Rd											0
Heron St. from Hammock Rd to Howey Rd											0
Daffodil Extension Project					300,000	300,000					600,000
Stryker Rd from Olivia Dr. to US 27											0
											0
											0
OTHER GRANTS											
CAC Remodeling Grants - Federal											0
CAC Remodeling Grants - State											0
CAC Remodeling - Fund Raising/Donations											0
Spring Lake Airport Station 20	3,000,000										3,000,000
Panther Trailhead Park	200,000										200,000
Windy Point Park		210,000									210,000
Adelaide Park			210,000								210,000
Sebring Health Dept/Healthy Fam Roof Rplcmnt (\$300k Hlth Dept)	300,000										300,000
Aquatic Weed Control Grant (75/25)											0
Aquatic Weed Control Grant (75/25)											0
											0
OTHER REVENUES											
Interlocal - City of Sebring Reimbursement - Prkwy Maintenance	76,526	78,871	81,263	83,703	85,377	87,085	88,826	90,603	92,415	94,263	858,932
TOTAL GENERATED REVENUES:	3,576,526	288,871	291,263	83,703	385,377	387,085	88,826	90,603	92,415	94,263	5,378,932
Difference:											

Highlands County Board of County Commissioners
Capital Financial Strategy
FY 2021/2022 thru 2030/2031

SOLID WASTE FUNDING SECTION

CATEGORY / PROJECT NAME	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:											
Solid Waste Enterprise Fund	6,434,000	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	0	0	13,020,870
State Grants	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERATED REVENUES:	6,434,000	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470		0	13,020,870
EXPENSES FOR GENERATED REVENUES:											
LANDFILL											
Construction & Closure:											
Landfill Equipment:											
Landfill JD 750L LGP Type Dozer	400,000										400,000
Caterpillar Type D8 LF Crawler Dozer		1,367,500					1,032,000				2,399,500
LF D6 Type Crawler Dozer		808,500									808,500
Compactors / Bombags				1,012,100		1,115,800					2,127,900
Tracked Loader with Rotary Cutter											0
Excavators / Track Hoes							537,500	224,800			762,300
Off-Road Water Trucks								488,670			488,670
New Skid Steer w/ Bucket and Mower Attachment											0
New Hydro Seeder											0
Ford Explorer 4x4	34,000										34,000
Site Infrastructure:											
Cell 1 & 3 LFG Collection System Design											0
Construct New Landfill Operations Building											0
Construct New Landfill Cell No. 5	6,000,000										6,000,000
RECYCLING											
Recycling Equipment:											
											0
											0
Site Infrastructure:											
											0
TRANSFERS											
To Other Funds											0
TOTAL EXPENSES FOR GENERATED REVENUES:	6,434,000	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470		0	13,020,870

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	RPAC (6101A)		Category Criteria
Responsible Department:	PARKS & FACILITIES		Improvements
Project Manager:	Lance Marine		Project Category:
CFS Identification Number:			Project Location:
Project Type:	(X) On-going	() 1-Year	() Multi-Yr
	() New	() Revised	(X) Existing
			Programmed:
			Project Priority:
			Projected Date of Completion:
			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		300,000	306,000	312,120	318,362	324,730	331,224	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 300,000	\$ 306,000	\$ 312,120	\$ 318,362	\$ 324,730	\$ 331,224	\$ 1,892,436

Project Description:

An annual allocation for recreation improvement projects. The Recreation and Parks Advisory Committee solicits and recommends projects to be funded and then presented to the BCC for approval.

Project Need / Justification / Benefits:

This funding is needed to continue to provide needed recreational facilities for County residents.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		300,000	306,000	312,120	318,362	324,730	331,224	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	300,000	306,000	312,120	318,362	324,730	331,224	\$ 1,892,436

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	300,000	306,000	312,120	318,362	324,730	331,224	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 300,000	\$ 306,000	\$ 312,120	\$ 318,362	\$ 324,730	\$ 331,224	\$ 1,892,436

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)

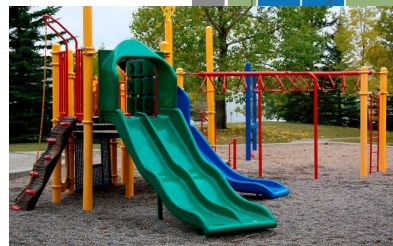
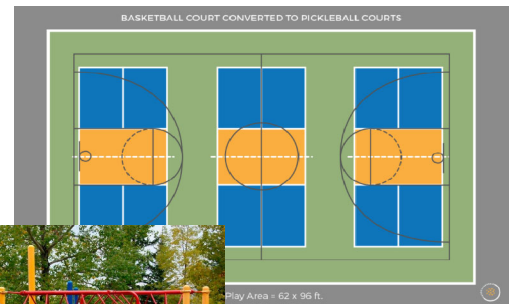


(Page 1 of 2)			
Project Title:	Unincorporated County RPAC Cost Sharing	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Parks & Recreation
Project Manager:	Lance Marine	Project Location:	Varies
CFS Identification Number:		Programmed:	No
Project Type:	(X) On-going	() 1-Year	Project Priority:
	(X) New	() Revised	
	() Multi-Yr		
	() Existing	Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			50,000	50,000	50,000	50,000	50,000	
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

Project Description:

An annual allocation for recreation improvement projects. The Parks and Facilities Department identifies improvements needing replaced as well as receiving requests from residents for improvements at various recreation locations within the unincorporated Highlands County. The funding will be used for cost sharing projects approved by the RPAC committee.



PLAY HERE

**Project Need / Justification / Benefits:**

This funding is needed to continue to provide needed recreational facilities for County residents.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			50,000	50,000	50,000	50,000	50,000	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	50,000	50,000	50,000	50,000	50,000	\$ 250,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	50,000	50,000	50,000	50,000	50,000	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Playground Equipment		Category Criteria
Responsible Department:	PARKS & FACILITIES		Project Category:
Project Manager:	Lance Marine		Project Location:
CFS Identification Number:			Programmed:
Project Type:	(X) On-going	() 1-Year	() Multi-Yr
	(X) New	() Revised	() Existing
			Project Priority:
			Projected Date of Completion:
			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			100,000	110,000				150,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 100,000	\$ 110,000	\$ -	\$ -	\$ -	\$ 360,000

Project Description:

The parks within the unincorporated Highlands County have aging playground equipment.

**Project Need / Justification / Benefits:**

This funding is needed to continue to provide recreational facilities to County residents. Playgrounds place children in a position to exercise and participate in creative activities.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			100,000	110,000				150,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	100,000	110,000	-	-	-	\$ 360,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	100,000	110,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 100,000	\$ 110,000	\$ -	\$ -	\$ -	\$ 210,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)

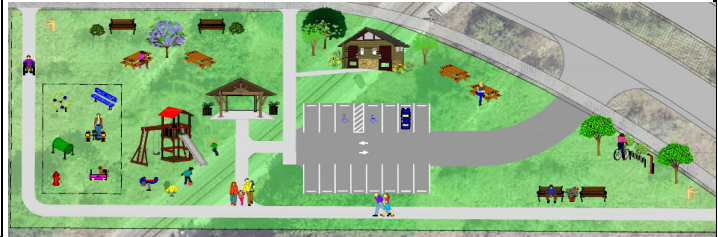


(Page 1 of 2)				
Project Title:	Panther Trailhead Park		Category Criteria	Quality of Life
Responsible Department:	PARKS & FACILITIES		Project Category:	Parks & Recreation
Project Manager:	Lance Marine		Project Location:	Panther Pkwy/Memorial Dr
CFS Identification Number:			Programmed:	No
Project Type:	() On-going (X) New	(X) 1-Year () Revised	() Multi-Yr () Existing	Project Priority:
				Projected Date of Completion: FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			200,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Project Description:

1. DESCRIPTION: To improve lands owned by Highlands County to create Panther Trailhead Park adjacent to Panther Parkway.

**Project Need / Justification / Benefits:**

2. IMPACT: Improve lands adjacent to Panther Parkway to provide parks services to users.

3. PERFORMANCE MEASURE(S): Increase available recreation lands and amenities to users.

4. SPECIFICATION(S)/DETAIL(S): The FY22/23 allocation is \$200,000.00 for parking lot, sidewalks, restrooms, pavilion, playground equipment, benches, tables, landscaping/irrigation and fenced dog exercise area.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax						-		
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	-	-	-	-	\$ -

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants (FRDAP)			200,000					
Other Grants								
Total Grant Funding:	-	-	200,000	-	-	-	-	\$ 200,000

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	-	-	-	-	-	
Grant Funding	-	-	200,000	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Windy Point Park	Category Criteria	Quality of Life
Responsible Department:	PARKS & FACILITIES	Project Category:	Parks & Recreation
Project Manager:	Lance Marine	Project Location:	2124 NW Shore Dr, AP
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going	☐ 1-Year	☒ Multi-Yr
	☒ New	☐ Revised	☐ Existing
Project Priority:			
Projected Date of Completion:			FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management				2,000				
Furniture / Fixtures / Equipment				200,000				
Contingency / Miscellaneous								
Other / Indirect				8,000				
Total Expenditures	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ 210,000

Project Description:	
1. DESCRIPTION: CFS Allocation to improve recreation lands owned or leased by Highlands County to create recreation amenities on Lake Istokpoga adjacent to the pavilion at 161 Windy Point Road, Lake Placid.	
Project Need / Justification / Benefits:	
2. IMPACT: Improve lands adjacent to Windy Point boatramp to expand recreational services to users in the area. 3. PERFORMANCE MEASURE(S): Increase available recreation lands and amenities to users. 4. SPECIFICATION(S)/DETAIL(S): To allocate \$210,000.00 to obtain improvements such as sidewalks, playground equipment, benches, tables and landscaping/irrigation.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
Public notice requirements, public hearing, site plan, survey, etc	8,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	-	-	-	-	\$ -

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants (FRDAP)				210,000				
Other Grants								
Total Grant Funding:	-	-	-	210,000	-	-	-	\$ 210,000

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	-	-	-	-	-	
Grant Funding	-	-	-	210,000	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ 210,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Adelaide Park	Category Criteria	Quality of Life
Responsible Department:	PARKS & FACILITIES	Project Category:	Parks & Recreation
Project Manager:	Lance Marine	Project Location:	2124 NW Shore Dr, AP
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going	☐ 1-Year	☒ Multi-Yr
	☒ New	☐ Revised	☐ Existing
Project Priority:			
Projected Date of Completion:			FY 24/25

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management					2,000			
Furniture / Fixtures / Equipment					200,000			
Contingency / Miscellaneous								
Other / Indirect					8,000			
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ -	\$ 210,000

Project Description:

1. DESCRIPTION: CFS Allocation to improve recreation lands owned or leased by Highlands County to create recreation amenities on Lake Adelaide adjacent to the boat ramp at 2124 NW Shore Dr., Avon Park.

**Project Need / Justification / Benefits:**

2. IMPACT: Improve lands adjacent to Lake Adelaide boatramp to provide park services to users in the area.

3. PERFORMANCE MEASURE(S): Increase available recreation lands and amenities to users.

4. SPECIFICATION(S)/DETAIL(S): To allocate \$210,000.00 to obtain improvements such as parking, sidewalks, restrooms, pavilion, playground equipment, benches, tables and landscaping/irrigation.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Public notice requirements, public hearing, site plan, survey, etc	8,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	-	-	-	-	\$ -

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants (FRDAP)					210,000			
Other Grants								
Total Grant Funding:	-	-	-	-	210,000	-	-	\$ 210,000

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	-	-	-	-	-	
Grant Funding	-	-	-	-	210,000	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ -	\$ 210,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	HVAC Replacements	Category Criteria	Cost Benefit/Savings
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	Various Buildings
CFS Identification Number:	21036	Programmed:	Yes
Project Type:	☒ On-going	☐ 1-Year	Project Priority:
	☐ New	☐ Revised	
	☐ Multi-Yr	☒ Existing	Projected Date of Completion:
			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		50,000	50,000	50,000	50,000	50,000	50,000	250,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 550,000

Project Description:

1. DESCRIPTION: Replacement of HVAC Units are needed at various County facilities.



Project Need / Justification / Benefits:

2. IMPACT: Replacement of 5-ton units.

3. PERFORMANCE MEASURE(S): Currently units are beyond their useful life. Units are at the point of costing more in replacement parts and service calls to keep them in service.

4. SPECIFICATION(S)/DETAIL(S): All new units are commercial grade and have a full year parts and labor warranty with a 5-year compressor warranty.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		50,000	50,000	50,000	50,000	50,000	50,000	250,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	50,000	50,000	50,000	50,000	50,000	50,000	\$ 550,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 550,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Parks & Facilities Equipment			Category Criteria	Cost Benefit/Savings
Responsible Department:	PARKS & FACILITIES			Project Category:	General Government
Project Manager:	Lance Marine			Project Location:	636 S. Fernleaf Ave.
CFS Identification Number:				Programmed:	Yes
Project Type:	() On-going	() 1-Year	(X) Multi-Yr	Project Priority:	
	() New	(X) Revised	() Existing	Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		150,000	150,000	153,000	156,060	159,181	162,365	861,852
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 150,000	\$ 150,000	\$ 153,000	\$ 156,060	\$ 159,181	\$ 162,365	\$ 1,792,458

Project Description:

1. **DESCRIPTION:** CFS Allocation for Parks and Facilities Equipment to replace Fleet and Mowing Equipment. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.



Project Need / Justification / Benefits:

2. **IMPACT:** Replace equipment that has expended its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

3. **PERFORMANCE MEASURE(S):** Continue a level of maintenance with less maintenance cost.

4. **SPECIFICATION(S)/DETAIL(S):** The FY22/23 Parks and Facilities Equipment Allocation is \$150,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

(2) 2023 Ford F150 (replacement)	80,000	Sports Complex Shade	26,000.00
Venture Spreader/Sprayer	14,000		
Gooseneck Dump Trailer	15,000		
Scissor lift	15,000		
TOTAL:			150,000.00

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		150,000	150,000	153,000	156,060	159,181	162,365	861,852
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	150,000	150,000	153,000	156,060	159,181	162,365	\$ 1,792,458

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	150,000	150,000	153,000	156,060	159,181	162,365	861,852
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 150,000	\$ 150,000	\$ 153,000	\$ 156,060	\$ 159,181	\$ 162,365	\$ 1,792,458

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Technology Infrastructure			Category Criteria	Improvements
Responsible Department:	CONSTITUTIONALS			Project Category:	General Government
Project Manager:	Thomas S. Haralson, Jr.			Project Location:	Varies
CFS Identification Number:	21047			Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	() Multi-Yr	Project Priority:	
	() New	(X) Revised	() Existing	Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		560,500	700,000	714,000	728,280	742,846	757,703	4,021,977
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 560,500	\$ 700,000	\$ 714,000	\$ 728,280	\$ 742,846	\$ 757,703	\$ 8,225,305

Project Description:

The proposed technology & infrastructure improvement projects will provide necessary equipment to protect against data loss, ensure compliance with Florida Administrative Code Chapter 1B-26, remediate acute security risks, improve physical facilities and their utility efficiency, reduce annual expenditures to local telco, and replace obsolete network equipment currently limiting our ability to manage internal and external network vulnerabilities.

All the above listed equipment, based on the currently proposed configuration, will more than satisfy the five-year usefulness condition for use of Infrastructure Surtax funds.

Project Need / Justification / Benefits:

Network Connectivity – This project increases site-to-site fiber optic network resilience and reduces dependency on third-party providers. Compute & Storage – In effort to keep up with growing business resource requirements, this investment increases server and data capacity and reduces recovery time and recovery point objectives in the event of hardware failure. Business Continuity – This critical upgrade reduces the amount of data lost in the event of malicious activity. Telecommunications – Call manager and voice gateway upgrades accomplished with this work are necessary to continue operating a supported, in-house phone system. Network Software Controller – This investment continues support for the secure operation of the county-wide data and voice network.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Network Connectivity	320,000	FY 24	714,000.00
Compute & Storage	180,000	FY 25	728,280.00
Business Continuity	130,000	FY 26	742,846.00
Telecommunications	150,000	FY 27	757,703.00
Network Software Controller	130,000	Beyond 5th	4,021,977.00
Total:	~~910,000~~	\$700,000	

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State. And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		560,500	700,000	714,000	728,280	742,846	757,703	4,021,977
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	560,500	700,000	714,000	728,280	742,846	757,703	\$ 8,225,305

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	560,500	700,000	714,000	728,280	742,846	757,703	4,021,977
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 560,500	\$ 700,000	\$ 714,000	\$ 728,280	\$ 742,846	\$ 757,703	\$ 8,225,305

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Clerk Office Remodel		Category Criteria
Responsible Department:	CONSTITUTIONALS		Improvements
Project Manager:	Jerome Kaszubowski		Project Category:
CFS Identification Number:	21049		Project Location:
Project Type:	() On-going	() 1-Year	Programmed:
	() New	(X) Revised	Project Priority:
	(X) Multi-Yr	(X) Existing	Projected Date of Completion:
			No

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		75,000	75,000					
Contingency / Miscellaneous			7,500					
Other / Indirect								
Total Expenditures	\$ -	\$ 75,000	\$ 82,500	\$ -	\$ -	\$ -	\$ -	\$ 157,500

Project Description:

The proposed improvement projects will improve physical facilities and their utility efficiency.

Based on the proposed configuration, this investment will more than satisfy the five-year usefulness condition for use of Infrastructure Surtax funds.

INSERT PHOTO/MAP HERE

Project Need / Justification / Benefits:

Clerk Remodel Project (Phase 5): This project will improve security, workflow, and provide for anticipated growth.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Clerk Office Remodel (Phase 5)	82,500	

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		75,000	82,500					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	75,000	82,500	-	-	-	-	\$ 157,500

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	75,000	82,500	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 75,000	\$ 82,500	\$ -	\$ -	\$ -	\$ -	\$ 157,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Code Enforcement Equipment		Category Criteria
Responsible Department:	Code Enforcement		Project Category:
Project Manager:	Beverly Singley		Project Location:
CFS Identification Number:			Programmed:
Project Type:	() On-going	(X) 1-Year	() Multi-Yr
	(X) New	() Revised	() Existing
			Project Priority:
			Projected Date of Completion:
			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			39,104					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 39,104	\$ -	\$ -	\$ -	\$ -	\$ 39,104

Project Description:

1. DESCRIPTION: A new 4X4 drive pick-up truck with options is needed for a new Code Enforcement Official to conduct daily inspections, which at times, require off road, multi-terrain travel.

2. IMPACT: The new vehicle will allow the Code Enforcement Official to have a safer and more reliable vehicle to complete their daily inspections.

Project Need / Justification / Benefits:

3. PERFORMANCE MEASURE(S): The new vehicle will allow the officer to dedicate the same amount of field time responding/completing inspections. This will allow the code officer to complete daily duties in a timelier manner.

4. SPECIFICATION(S)/DETAIL(S): One 4X4 drive pick-up truck through the County state contract at an estimated cost of \$36,000.00. This would be a 25/75% split between the Building Fund and the Infrastructure Surtax Fund.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

Ford 150 4x4 truck with options			39,104.00
		BUILDING FUND	9,776.00
		INFRASTRUCTURE FUND	29,328.00

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			29,328					
Gas Tax								
Communications Tax								
Other (BLDG FND)			9,776					
Total Funding:	-	-	39,104	-	-	-	-	\$ 39,104

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	39,104	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 39,104	\$ -	\$ -	\$ -	\$ -	\$ 39,104

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-			\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Sebring Health Department/Healthy Families Roof R	Category Criteria	Critical Repairs
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Sarah Albritton	Project Location:	7201 S. George Blvd
CFS Identification Number:	21053	Programmed:	Yes
Project Type:	☐ On-going	☐ 1-Year	☒ Multi-Yr
	☐ New	☐ Revised	☒ Existing
Project Priority:			
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)		5,000						
Design / Plans / Engineering		65,000						
Land Acquisition								
Permits		2,500						
Construction			600,000					
Inspection / Testing								
Project Management		2,000	5,000					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous			50,000					
Other / Indirect								
Total Expenditures	\$ -	\$ 74,500	\$ 655,000	\$ -	\$ -	\$ -	\$ -	\$ 729,500

Project Description:

1. DESCRIPTION: This project is for the replacement of the roof membrane on the Sebring Health Department building. The building is a single story building with pre-engineered steel joist and insulated concrete decking and is approximately 24,000 sq ft. This project will also address resloping of some identified low sloping areas which currently retain water.

**Project Need / Justification / Benefits:**

2. IMPACT: During 2016 a comprehensive assessment of several roof systems in the county identified that the Sebring Health Department roof membrane needed to be replaced as it is showing significant wear and tear.

3. PERFORMANCE MEASURE(S): Regular maintenance to ensure the structure integrity of the building.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is \$729,500 from the infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		74,500	355,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	74,500	355,000	-	-	-	-	\$ 429,500

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Other (Health Dept)			300,000					
Total Other Outside Funding:	-	-	300,000	-	-	-	-	\$ 300,000

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	74,500	355,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	300,000	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 74,500	\$ 655,000	\$ -	\$ -	\$ -	\$ -	\$ 729,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)

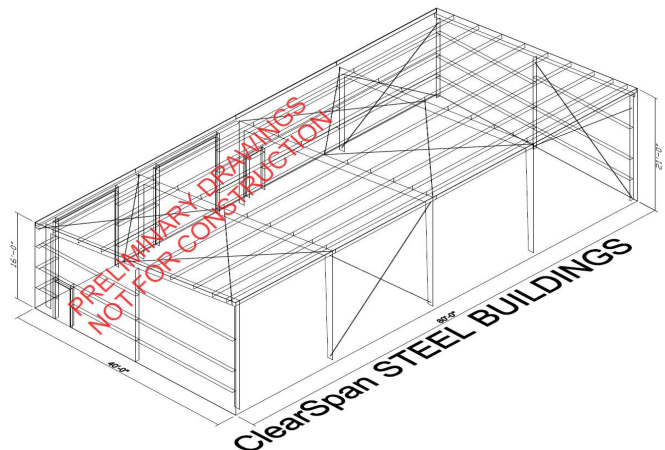


(Page 1 of 2)			
Project Title:	Metal Storage Building (Facilities Dept)	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	636 S. Fernleaf Ave.
CFS Identification Number:	21027	Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	() New	(X) Revised	() Existing
Project Priority:			
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		36,000	149,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 36,000	\$ 149,000	\$ -	\$ -	\$ -	\$ -	\$ 185,000

Project Description:

1. DESCRIPTION: Expanding the storage Building next to the Facilities warehouse is needed for storage of supplies and to move additional personnel and equipment to this location.



Project Need / Justification / Benefits:

2. IMPACT: To erect metal building with concrete floor and roll up door to accommodate staff, equipment, PPE and cleaning supplies.

3. PERFORMANCE MEASURE(S): It will allow room for facilities staff and equipment currently located at Agri Civic center to move to Facilities main office reducing the locations where staff and equipment are housed.

4. SPECIFICATION(S)/DETAIL(S): 40' x 80' Garage/ Workshop including foundation design, roof insulation, (2) 12' x 14' wind rated roll up doors and (2) steel walk thru door.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Slab	20,000		
Building	165,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		36,000	149,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	36,000	149,000	-	-	-	-	\$ 185,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	36,000	149,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 36,000	\$ 149,000	\$ -	\$ -	\$ -	\$ -	\$ 185,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Metal Storage Building (Sports Complex)	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Community Services
Project Manager:	Lance Marine	Project Location:	216 Sheriff's Tower Road
CFS Identification Number:	21027	Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	() New	(X) Revised	() Existing
Project Priority:			
Projected Date of Completion:			FY 23/24

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		34,000		41,000				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 34,000	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ 75,000

Project Description:

1. DESCRIPTION: Storage Building is needed at the Sports Complex to provide storage options to renters. Some tournaments are multiday events and most travel from other counties. Having storage on site will make the Sports Complex more attractive to potential renters.

Project Need / Justification / Benefits:

2. IMPACT: To erect metal building with concrete floor and roll up door to offer storage solution to leagues interested in utilizing the Sports Complex. This is an amenity that is requested by potential renters.

3. PERFORMANCE MEASURE(S): Installing storage onsite at the complex offers a venue that is more attractive to potential renters. This enhancement potentially increases sports tourism at this facility.

4. SPECIFICATION(S)/DETAIL(S): 30' x 40' x 16' Garage/ Workshop with concrete floor and 26 gauge roof. 12' x 12' heavy duty lockable roll up door and heavy duty walk thru door.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		34,000		41,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	34,000	-	41,000	-	-	-	\$ 75,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	34,000	-	41,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 34,000	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ 75,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	Rapiscan Equipment		Category Criteria	Quality of Life
Responsible Department:	PARKS & FACILITIES		Project Category:	General Government
Project Manager:	Lance Marine		Project Location:	430 S. Commerce Ave.
CFS Identification Number:			Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr	Project Priority:
	(X) New	() Revised	() Existing	Projected Date of Completion:
				FY 24/25

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment					35,000			40,000
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 75,000

Project Description:

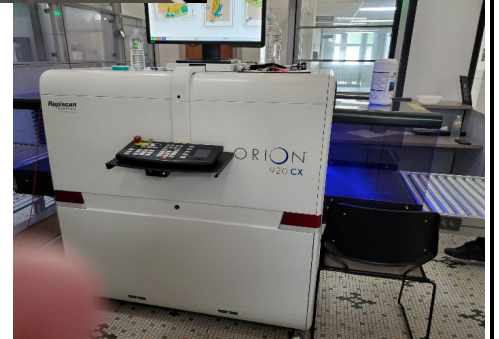
1. DESCRIPTION: Replace 2016 Rapiscan 620XR scanner in basement of courthouse with newer model.

**Project Need / Justification / Benefits:**

2. IMPACT: To upgrade equipment to avoid expensive emergency repairs and potential loss of use.

3. PERFORMANCE MEASURE(S): The newer model has tunnel covers, better imaging and a few other newer features.

4. SPECIFICATION(S)/DETAIL(S): Orion 920CX model or newer available at time of purchase.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax					35,000			40,000
Gas Tax								
Communications Tax								
Total Funding:	-	-	-	-	35,000	-	-	\$ 75,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	-	-	35,000	-	-	40,000
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 75,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Tax Collector AP Office Expansion		Category Criteria
Responsible Department:	CONSTITUTIONALS		Improvements
Project Manager:	Eric Zwyer		Project Category:
CFS Identification Number:	18025		Project Location:
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	() New	() Revised	(X) Existing
		Programmed:	Yes
		Project Priority:	
		Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			42,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			95,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 113,000	\$ 137,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Project Description:	
1. DESCRIPTION: Remodel of current Avon Park office space to include adding the old Supervisor of Elections space as a reception/waiting area for the Tax Collector's office at 116 E. Main Street. Avon Park, FL.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
2. IMPACT: Remodel of office will address the expected growth in our County and in Florida as we continue to provide both County and State services.	
3. PERFORMANCE MEASURE(S): Remodel of building will allow us to serve the customer more efficiently and deal with the increasing wait times in all of our offices.	
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at \$250,000.00 to be funded from Infrastructure Surtax Fund.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		113,000	137,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	113,000	137,000	-	-	-	-	\$ 250,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	113,000	137,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 113,000	\$ 137,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Tax Collector LP Office Improvements	Category Criteria	Improvements
Responsible Department:	CONSTITUTIONALS	Project Category:	General Government
Project Manager:	Eric Zwyer	Project Location:	Lake Placid Office
CFS Identification Number:		Programmed:	Yes
Project Type:	☐ On-going	☒ 1-Year	☐ Multi-Yr
	☐ New	☐ Revised	☒ Existing
Project Priority:			
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits			1,000					
Construction			25,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			4,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -		\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000

Project Description:	
1. DESCRIPTION: Remodel of current Lake Placid office space to include additional storage space for the Tax Collector's office at 11 N. Pine Street. Lake Placid, FL.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
2. IMPACT: To provide adequate space for office supplies. 3. PERFORMANCE MEASURE(S): Remodel of existing storage space will improve the service provided to our residents. 4. SPECIFICATION(S)/DETAIL(S): The estimated cost of this remodel project is estimated at \$30,000.00 to be funded from Infrastructure Surtax Fund.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			30,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	30,000	-	-	-	-	\$ 30,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	30,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

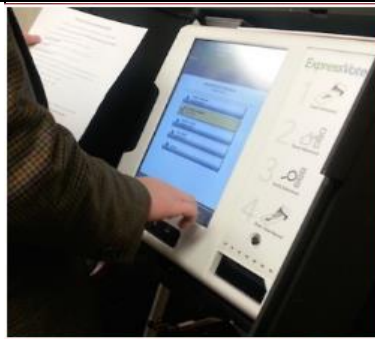
Project Title:	ExpressVote Ballot Marking Device (BMD)	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	General Government
Project Manager:	Lisa C. Branca	Project Location:	Government Center
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going ☒ 1-Year ☐ Multi-Yr ☒ New ☐ Revised ☐ Existing	Project Priority:	1
		Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			96,515					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 96,515	\$ -	\$ -	\$ -	\$ -	\$ 96,515

Project Description:

1. DESCRIPTION: CFS Allocation for Supervisor of Elections to replace (36) Automarks system with 28 ExpressVote Ballot Marking Devices (BMD's) system. The SOE needs to purchase this ADA compliant equipment which is the only supported equipment in newer versions of Electionware Management System. Automarks are no longer being manufactured by this vendor.



Project Need / Justification / Benefits:

2. IMPACT: Current equipment (Automarks), which are almost 12 years old, has gone beyond its life expectancy as well as being discontinued by the vendor.

3. PERFORMANCE MEASURE(S): Provide a higher level of service for the constituents of Highlands County with fair and honest election results with significantly lower maintenance costs - almost 1/2 of the current cost.

4. SPECIFICATION(S)/DETAIL(S): The FY 2022/2023 Supervisor of Elections equipment allocation is \$96,515 for 28 ExpressVote BMD's.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

28 ExpressVote Ballot Marking Devices (BMD's)	96,515	

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			96,515					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	96,515	-	-	-	-	\$ 96,515

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	96,515	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 96,515	\$ -	\$ -	\$ -	\$ -	\$ 96,515

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Animal Services Building Addition	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Public Safety
Project Manager:	Sarah Albritton	Project Location:	Animal Services
CFS Identification Number:	16044	Programmed:	Yes
Project Type:	☐ On-going	☐ 1-Year	☒ Multi-Yr
	☐ New	☐ Revised	☒ Existing
Project Priority:			
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			250,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ 51,067	\$ 798,933	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Project Description:

1. DESCRIPTION: This project will consist of an approximately 2,500 to 3,000 square feet addition to the Sheriff's Office operations building for the Animal Services unit, which will include but not limited to replacement of 600 +/- SF dog pens building, sitework, paved parking, sewage disposal, and stormwater management. The present Operations Building, which was built in 1970, is approximately 967 square feet and does not provide adequate work space for the employees or the necessary spaces to serve the public. Today, the dog pens are separated by chain link fence. A single diseased dog in a pen raises the likelihood of spreading infection to surrounding pens. Separating pens by concrete walls, would decrease the likelihood of spreading infection. Also, the concrete foundation is saturated with urine, which causes an unfriendly smell to potential dog owner. The above improvements and additions are needed to provide the Sheriff's Office and the public a satisfying infrastructure.

**Project Need / Justification / Benefits:**

2. IMPACT: The remodel and updates to the Animal Services Building will upgrade the facility for staff as well as update the necessary spaces to serve the public and will aid in the adoption of animals.

3. PERFORMANCE MEASURE(S): Upgrade the existing Animal Services Building; update the dog pens with a new covered open-air dog pens building; upgrade the existing parking area and add a total of 20 parking spaces for staff.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this project is estimated at \$1,100,000.00 to be funded by the Infrastructure Surtax Fund.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	51,067	798,933	250,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	51,067	798,933	250,000	-	-	-	-	\$ 1,100,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	51,067	798,933	250,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ 51,067	\$ 798,933	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Software Purchase - Development	Category Criteria	Improvements
Responsible Department:	BUILDING	Project Category:	General Government
Project Manager:	Leah Sauls	Project Location:	Annex - 1st Floor
CFS Identification Number:	20081	Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	(X) New	() Revised	() Existing
		Project Priority:	8
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect		150,000	331,000					
Total Expenditures	\$ -	\$ 150,000	\$ 331,000	\$ -	\$ -	\$ -	\$ -	\$ 481,000

Project Description:	
1. DESCRIPTION: Software would be used to allow electronic submittal of building plans, planning and zoning request, and make payments electronically. 2. IMPACT: Modern/updated software will reduce the in-person contact and increase efficiency within the department. Additionally, the software being proposed has a customer interface component that allows the public to track their development projects which will increase transparency and customer friendliness.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
3. PERFORMANCE MEASURE(S): Will provide an electronic workflow that all divisions involved in the development process will be able to interact with. This software will eliminate the need for much of the current paper process of the department. 4. SPECIFICATION(S)/DETAIL(S): Tyler Technologies SaaS.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other (BLDG FND)			331,000					
Total Funding:	-	-	331,000	-	-	-	-	\$ 331,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants		150,000						
State Grants								
Other Grants								
Total Grant Funding:	-	150,000	-	-	-	-	-	\$ 150,000

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	331,000	-	-	-	-	
Grant Funding	-	150,000	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 150,000	\$ 331,000	\$ -	\$ -	\$ -	\$ -	\$ 481,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)

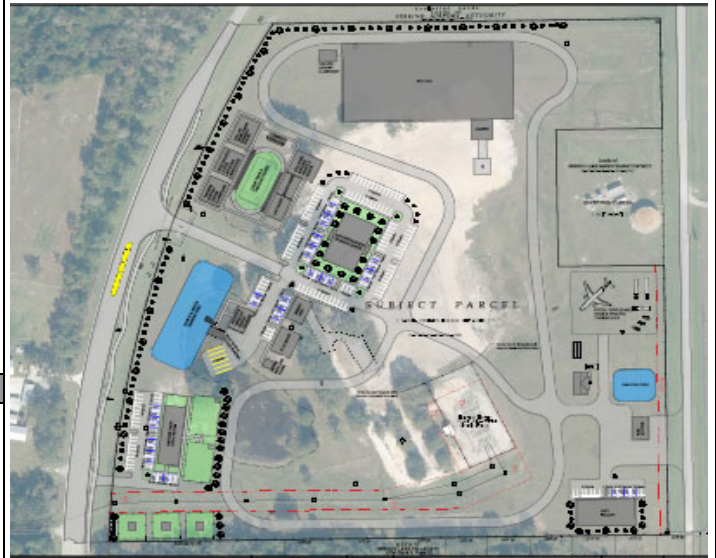


(Page 1 of 2)			
Project Title:	Haywood Taylor Property PH 1	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	General Government
Project Manager:	Lance Marine	Project Location:	7301 Haywood Taylor Blvd
CFS Identification Number:		Programmed:	No
Project Type:	☐ On-going	☒ 1-Year	☐ Multi-Yr
	☒ New	☐ Revised	☐ Existing
Project Priority:			
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management			3,500					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect			50,000					
Total Expenditures	\$ -	\$ -	\$ 53,500	\$ -	\$ -	\$ -	\$ -	\$ 53,500

Project Description:

1. DESCRIPTION: This project is for evaluation of the existing conditions, future conditions, and recommendations for phasing the developments of the Haywood Taylor property. There are several limiting factors including retention areas, power station and power lines that need to be taken into consideration when planning future improvements.

**Project Need / Justification / Benefits:**

2. IMPACT: To create a master plan of the vacant land so it accommodates the Sheriff's training facility, Animal Services needs and Fire Rescue.

3. PERFORMANCE MEASURE(S): To identify an infrastructure plan that allows for future development needs.

4. SPECIFICATION(S)/DETAIL(S): A planning study of Haywood Taylor property to identify limitations to fully develop the property and accommodate services in the future.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			53,500					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	53,500	-	-	-	-	\$ 53,500

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	53,500	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 53,500	\$ -	\$ -	\$ -	\$ -	\$ 53,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Lake Placid Fuel Station	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Public Works
Project Manager:	Lance Marine	Project Location:	1815 CR 621 E
CFS Identification Number:		Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	(X) New	(X) Revised	() Existing
Project Priority:			
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering				100,000				
Land Acquisition								
Permits								
Construction					1,000,000			
Inspection / Testing				50,000				
Project Management				7,000				
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ 1,157,000

Project Description:	
1. DESCRIPTION: This project is for the removal, remediation, testing, design and construction of the Lake Placid Fuel Station. The design will coincide at the same time as the Sebring Fuel Station.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
2. IMPACT: To upgrade aging equipment to avoid expensive emergency repairs and potential loss of use. 3. PERFORMANCE MEASURE(S): Replacement of the fuel station will allow us to serve customers more efficiently. 4. SPECIFICATION(S)/DETAIL(S): To replace the aging fuel station and to make improvements to accommodate the County's growing needs.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax				157,000	1,000,000			
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	-	157,000	1,000,000	-	-	\$ 1,157,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	-	157,000	1,000,000	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ 1,157,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Sebring Fuel Station	Category Criteria	Improvements
Responsible Department:	PARKS & FACILITIES	Project Category:	Public Works
Project Manager:	Lance Marine	Project Location:	6445 W. George Blvd
CFS Identification Number:		Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	(X) New	() Revised	() Existing
		Project Priority:	
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering			100,000					
Land Acquisition								
Permits								
Construction				1,000,000				
Inspection / Testing			50,000					
Project Management			7,000					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,157,000

Project Description:	
1. DESCRIPTION: This project is for the testing, design and construction of the Sebring Fuel Station. This project will also address any remediation and removal of the old station. The design will coincide at the same time as the Lake Placid Fuel Station.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
2. IMPACT: To upgrade aging equipment to avoid expensive emergency repairs and potential loss of use. 3. PERFORMANCE MEASURE(S): Replacement of the fuel station will allow us to serve customers more efficiently. 4. SPECIFICATION(S)/DETAIL(S): To replace the aging fuel station and to make improvements to accommodate the County's growing needs.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			157,000	1,000,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	157,000	1,000,000	-	-	-	\$ 1,157,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	157,000	1,000,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 157,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,157,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	New Ambulance		Category Criteria
Responsible Department:	EMERGENCY MEDICAL SERVICES		Improvements
Project Manager:	L. Stearns		Project Category:
CFS Identification Number:			Project Location:
Project Type:	() On-going	() 1-Year	Programmed:
	() New	(X) Revised	Project Priority:
		() Existing	Projected Date of Completion:

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		550,000	280,000	288,400	297,052	305,964	315,142	1,723,328
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 550,000	\$ 280,000	\$ 288,400	\$ 297,052	\$ 305,964	\$ 315,142	\$ 3,759,886

Project Description:

1. DESCRIPTION: This is a yearly request to provide one (1) new Type I (truck chassis) ambulance to preserve the EMS Ambulance inventory. A trade-in of two (2) older existing van-type ambulances will be considered to assist in lowering overall cost.

Project Need / Justification / Benefits:

2. IMPACT: The need is to provide a vehicle for Emergency Responses that has a strong structurally extruded body and has been tested for crash safety and rollover.

3. PERFORMANCE MEASURE(S): Injuries and fatalities from the patient compartment occur due to unrestrained rescuers in the back being thrown around. A patient compartment will be required.

4. SPECIFICATION(S)/DETAIL(S): This type of ambulance is the minimum type needed for 911 response, care and transportation that Highlands County EMS provides.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

New Ambulance			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		550,000	280,000	288,400	297,052	305,964	315,142	1,723,328
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	550,000	280,000	288,400	297,052	305,964	315,142	\$ 3,759,886

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	550,000	280,000	288,400	297,052	305,964	315,142	1,723,328
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 550,000	\$ 280,000	\$ 288,400	\$ 297,052	\$ 305,964	\$ 315,142	\$ 3,759,886

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	ST4 Gear Storage Unit		Category Criteria
Responsible Department:	EMERGENCY MEDICAL SERVICES		Improvements
Project Manager:	L. Stearns		Project Category:
CFS Identification Number:			Project Location:
Project Type:	() On-going	() 1-Year	Programmed:
	(X) New	() Revised	Project Priority:
	() Multi-Yr	() Existing	Projected Date of Completion:
			No
			1

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			75,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Project Description:	
1. DESCRIPTION: Mobile 30 x 15 storage building including electricity for air conditioning and ventilation for air exchange and temperature controls to be utilized for gear storage, located at Station 4 (51 Wilhite, Avon Park, FL).	
Project Need / Justification / Benefits:	
2. IMPACT: Currently the gear is being stored in the EMS medical supply room. This arrangement jeopardizes the controlled environment required for medical supplies as well as threatens the life of the structural firefighting ensemble due to possible degradation from exposure to contamination. A separate storage area will eliminate this issue so a mobile storage unit is a cost-effective way to mitigate this dilemma.	
3. PERFORMANCE MEASURE(S): Research, testing and evaluation of PPE tells us that there are several things that can have an adverse impact on the life cycle of firefighting PPE, particularly the integrity of the PPE fabric. Regular cleaning and complete drying, per the manufacturer's recommendations, is critical for extending the life of the protective coat and trousers. Clean and properly stored turnout gear presents less exposure to the firefighter from surface contaminants and toxins trapped in the fabric. Leading factors include retention of fire gases and toxic substances from soiled PPE that is not cleaned, dried, and stored properly. Storage unit will be arranged for quick access to enable a faster response time to emergency scenes.	
4. SPECIFICATION(S)/DETAIL(S): Qualified vendor will provide and install storage unit which should be of sturdy construction including electricity for air conditioning and ventilation for air exchange and temperature controls.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			
30 X 15 Storage Building, AC unit and electrical added.			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			75,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	75,000	-	-	-	-	\$ 75,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	75,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Station 1 Driveway		Category Criteria
Responsible Department:	FIRE SERVICES		Improvements
Project Manager:	E. Laney Stearns		Project Category:
CFS Identification Number:			Project Location:
Project Type:	() On-going	(X) 1-Year	() Multi-Yr
	(X) New	() Revised	() Existing
		Programmed:	No
		Project Priority:	1
		Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			34,775					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 34,775	\$ -	\$ -	\$ -	\$ -	\$ 34,775

Project Description:

1. DESCRIPTION: This project will consist of removing and replacing existing driveway ramp with new asphalt at Fire Station 1 located at 2840 N Highlands Ave.

Project Need / Justification / Benefits:

2. IMPACT: The driveway ramp at Station 1 is around 40 years old and has deteriorated over time, causing patches and cracks. Replacing the driveway would address the safety hazard as well as resolve water pooling issues which cause more cracks.

3. PERFORMANCE MEASURE(S): The new driveway will provide a smooth surface where training evolutions can be safely performed, remove tripping hazards for personnel, and reduce wear and tear on hose and equipment resulting in lower repair and maintenance costs.

4. SPECIFICATION(S)/DETAIL(S): New driveway will be constructed by a qualified vendor and must support a minimum Fire Truck weight of 60,000 pounds. Overall costs to be determined through the bid process.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
NAV Fire Assessment			34,775					
Total Funding:	-	-	34,775	-	-	-	-	\$ 34,775

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	34,775	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 34,775	\$ -	\$ -	\$ -	\$ -	\$ 34,775

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:		Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Spring Lake Airport Station			Category Criteria	Improvements
Responsible Department:	FIRE SERVICES			Project Category:	Public Safety
Project Manager:	E. Laney Stearns			Project Location:	Sebring Airport
CFS Identification Number:				Programmed:	Yes
Project Type:	() On-going	() 1-Year	(X) Multi-Yr	Project Priority:	1
	() New	(X) Revised	() Existing	Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)			1,200					
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			2,748,800					
Inspection / Testing			6,000					
Project Management			3,000					
Furniture / Fixtures / Equipment			141,000					
Contingency / Miscellaneous			100,000					
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Project Description:

1. DESCRIPTION: Fire Rescue is requesting funds for a new Station to be located in the area of the southeast corner of Haywood Taylor Blvd. and Carroll Shelby Rd.

Project Need / Justification / Benefits:

2. IMPACT: The budget anticipates that the building will be constructed on land donated by the Sebring Airport Authority.

3. PERFORMANCE MEASURE(S): The original Fire Station located at the Sebring Airport was destroyed by hurricanes in 2004. This new station will provide Fire and EMS coverage for not only the Sebring Airport and Industrial Park but also the Spring Lake and Lorida communities from the proposed location.

4. SPECIFICATION(S)/DETAIL(S): Fire Station overall design and estimated costs will be determined through use of an Architect/Engineer.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Security/Access Control System	54,000	
Appliances	10,000	
Network data equipment	7,000	

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other								
NAV Fire Assessment								
Total Funding:	-	-	-	-	-	-	-	\$ -

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants			3,000,000					
Other Grants								
Total Grant Funding:	-	-	3,000,000	-	-	-	-	\$ 3,000,000

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-		-	-	-	-	
Grant Funding	-	-	3,000,000	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

HIGHLANDS COUNTY SHERIFF'S OFFICE
CFS REQUEST FY22/23

CC	Account	Project Title	Project #	PY as of 9/30/21	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
3101B	56400	Law Enforcement Vehicles (Replacement)			440,000	494,800	504,696	514,790	525,086	535,587	2,842,963
3101B	56200Z	Building for Sheriff's Office Shop	21030		65,000	197,460	210,000				
3322A	56400	Inmate Transport Vehicle (Replacement)				32,003		32,003		32,003	64,006
3322A	56400	Inmate Worker Road Crew Vehicle			29,608		29,608		29,608		88,824
3322A	56400Z	Conveyor Type Dishwasher	21028		232,164						
3322A	56200Z	Detention Reconfiguration	16056								
5106A	56200Z	Animal Services Operations Building	16044	51,067	798,933	250,000					
5106A	56400	Animal Services Vehicle (Replacement)				57,596					
TOTAL					1,565,705	1,031,859	744,304	546,793	554,694	567,590	2,995,793

Project Title:	Animal Services Vehicle				Category Criteria	Critical Repairs	
Responsible Department:	CONSTITUTIONALS				Project Category:	Public Safety	
Project Manager:	Operations Captain				Project Location:	Sheriff Office Animal Services	
CFS Identification Number:					Programmed:	No	
Project Type:	☐ On-going	☒ 1-Year	☐ Multi-Yr		Project Priority:		
	☒ New	☐ Revised	☐ Existing		Projected Date of Completion:		

BUDGETED EXPENDITURE SCHEDULE									
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th	
Pre-Construction (i.e. Survey)									
Design / Plans / Engineering									
Land Acquisition									
Permits									
Construction									
Inspection / Testing									
Project Management									
Furniture / Fixtures / Equipment			57,596						
Contingency / Miscellaneous									
Other / Indirect									
Total Expenditures	\$ -	\$ -	\$ 57,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 57,596

INSERT PHOTO/MAP HERE

To provide continued service to the community utilizing a reliable and efficient work vehicle.

Equipment (Vehicle Make/Model/Year)	Equipment (Year)	Equipment (Make)	Equipment (Model)
2022 Chevy Silverado 2500HD Double Cab 4WD 8' Bed work truck			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			57,596					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	57,596	-	-	-	-	\$ 57,596

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	57,596	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 57,596	\$ -	\$ -	\$ -	\$ -	\$ 57,596

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Inmate Transport Vehicle (Replacement)	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	Public Safety
Project Manager:	DET Operations Captain	Project Location:	County Jail-Detention
CFS Identification Number:		Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	() Multi-Yr
	() New	() Revised	(X) Existing
		Project Priority:	
		Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			32,003		32,003		32,003	64,006
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 32,003	\$ -	\$ 32,003	\$ -	\$ 32,003	\$ 160,015

Project Description:	
Replacement of Inmate Transport Vehicle.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
The replacement will be used for inmate transports, fulfilling the statutory obligation of the Sheriff to execute the orders of the court regarding inmate transports. It will be utilized to deliver inmates to the Department of Corrections (DOC), assume custody of inmates from DOC, assume custody of inmates from other sheriff's offices, and for transporting inmates to psychological evaluations, all of which are conducted by the direction and order of the court.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			32,003		32,003		32,003	64,006
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	32,003	-	32,003	-	32,003	\$ 160,015

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	32,003	-	32,003	-	32,003	64,006
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ -	\$ 32,003	\$ -	\$ 32,003	\$ -	\$ 32,003	\$ 160,015

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	Inmate Road Crew Vehicle		Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS		Project Category:	Public Safety
Project Manager:	Detention Operations Captain		Project Location:	County Jail-Detention
CFS Identification Number:			Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	() Multi-Yr	Project Priority:
	() New	() Revised	(X) Existing	Projected Date of Completion:

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		29,608		29,608		29,608		88,824
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 29,608	\$ -	\$ 29,608	\$ -	\$ 29,608	\$ -	\$ 177,648

Project Description:	
Replacement of road crew truck for the Community Maintenance Program.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
To provide continued service to the community utilizing a reliable and efficient work vehicle. The CMP deputies are highly visible in the community and provide assistance to city's and non profit organizations throughout the county. It will help ensure reliable service, in a clean and professional looking appearance.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		29,608		29,608		29,608		88,824
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	29,608	-	29,608	-	29,608	-	\$ 177,648

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	29,608	-	29,608	-	29,608	-	88,824
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 29,608	\$ -	\$ 29,608	\$ -	\$ 29,608	\$ -	\$ 177,648

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	Building for Sheriff's Office Shop "Kenilworth"		Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS		Project Category:	Public Safety
Project Manager:	Lance Marine/Capt. K. Johnson		Project Location:	Sheriff's Kenilworth Shop
CFS Identification Number:			Programmed:	Yes
Project Type:	() On-going	() 1-Year	(X) Multi-Yr	Project Priority:
	() New	(X) Revised	() Existing	Projected Date of Completion:

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering			40,000					
Land Acquisition		65,000						
Permits			3,000					
Construction			150,960	160,000				
Inspection / Testing								
Project Management			3,500	5,000				
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous				45,000				
Other / Indirect								
Total Expenditures	\$ -	\$ 65,000	\$ 197,460	\$ 210,000	\$ -	\$ -	\$ -	\$ 472,460

Project Description:

New building to safely house Sheriff's Office assets (MRAP, MATV, Side by Sides, Boats, ATV's, etc.)

**Project Need / Justification / Benefits:**

To expand area and safely house HCSO assets.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax	-	65,000	197,460	210,000	-	-	-	
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	65,000	197,460	210,000	-	-	-	\$ 472,460

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	65,000	197,460	210,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 65,000	\$ 197,460	\$ 210,000	\$ -	\$ -	\$ -	\$ 472,460

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Law Enforcement Vehicles	Category Criteria	Critical Repairs
Responsible Department:	CONSTITUTIONALS	Project Category:	Public Safety
Project Manager:	LEB Operations Captain	Project Location:	Sheriff's Office
CFS Identification Number:		Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	Project Priority:
	() New	(X) Revised	
	() Multi-Yr		
	() Existing	Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		440,000	494,800	504,696	514,790	525,086	535,587	2,842,963
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 440,000	\$ 494,800	\$ 504,696	\$ 514,790	\$ 525,086	\$ 535,587	\$ 5,857,922

Project Description:

The HCSO vehicle management system tracks the repair, maintenance and operating costs of all vehicles. Our vehicles are evaluated continuously and vehicles that are experiencing excessive repair, maintenance, mileage, or operating costs are targeted for replacement. Our fleet, with special emphasis on Road Patrol, requires vehicles to be in optimal operating condition in order to minimize public liability and maximize our ability to respond to incidents. Our replacement budget provides the County with a predictable level of annual funding requirements based upon the historical expected useful lives and safety of the existing fleet.



Project Need / Justification / Benefits:

We estimate our annual needs differently for Road Patrol vehicles compared to the remaining fleet. We have 65 Road Patrol vehicles which have an average useful life of 6 years. Currently, these vehicles cost \$30,000 each - excluding the cost of radios, laptops and certain other law enforcement required modifications. The annual cost to replace these vehicles is \$325,000 (65 / 6 x \$30,000 = \$325,000). In addition, we have 112 other vehicles in the law enforcement fleet. These vehicles are assigned to our various criminal investigators, command staff, civil deputies and animal services personnel. The expected life, on average, for these vehicles is 10 years with an average replacement cost per vehicle of \$25,000 (excluding the cost of laptops, radios and other specialty gear) resulting in an annual replacement budget of \$280,000 (112 / 10 x \$25,000). Given these assumptions, our annual law enforcement budget request for sworn force vehicles is \$605,000.

INSERT PHOTO/MAP HERE

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		440,000	494,800	504,696	514,790	525,086	535,587	2,842,963
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	440,000	494,800	504,696	514,790	525,086	535,587	\$ 5,857,922

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	440,000	494,800	504,696	514,790	525,086	535,587	2,842,963
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 440,000	\$ 494,800	\$ 504,696	\$ 514,790	\$ 525,086	\$ 535,587	\$ 5,857,922

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Engineering/Traffic Ops/GIS Equipment 21/22			Category Criteria	Critical Repairs
Responsible Department:	ENGINEERING			Project Category:	Public Works
Project Manager:	Clinton Howerton, Jr., P.E./Eddie Cardona			Project Location:	N/A
CFS Identification Number:				Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	() Multi-Yr	Project Priority:	
	() New	(X) Revised	() Existing	Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE

Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		135,000	150,000	153,000	156,060	159,181	162,365	861,852
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 135,000	\$ 150,000	\$ 153,000	\$ 156,060	\$ 159,181	\$ 162,365	\$ 1,777,458

Project Description:

1. DESCRIPTION: FY 22-23 CFS Allocation for Engineering/Traffic Ops Equipment to replace aging equipment. This year's items are: One (1) Bituminous Applicator Trailer for Raised Pavement Marking Installation; one (1) Thermo Plastic Hand Liner with Accessories; one (1) 2022 Ford 4 X 4 1/2 ton crew cab pickup; one (1) Pavement Markings Grinder; and one (1) Ford Explorer.

Project Need / Justification / Benefits:

2. IMPACT: The replacement of higher mileage vehicles would impact the Repair & Maintenance costs and down time when vehicles are in the shop for repairs.

3. PERFORMANCE MEASURE(S): The purchase of one (1) Bituminous Applicator Trailer for Raised Pavement Marker Installation. Currently Traffic Ops uses a hand cart to install Raised Pavement Markers on newly paved roads. The use of a hand cart does pose safety concerns for staff installing these devices. The purchase of one (1) Thermo-Plastic Hand Liner with Accessories. Currently the department uses a thermo-plastic hand-liner that is obsolete and non-productive. The purchase of one (1) Ford one-half-ton 4 x 4 crew-cab pick-up to replace an aging vehicle in the Traffic Operations Department (CE 1807 – 2007 Dodge Ram with over 110,000 miles). The Purchase of one (1) Pavement Markings Grinder. Currently the department has a pavement markings grinder that is over twenty years old and has exhausted its life expectancy. The Purchase of one (1) 2022 Ford F 150 Pickup truck to replace (CE1820 – 2007 Ford Escape 4 x 4 with 71,959 miles) an aging vehicle with in the Engineering Department.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$150,000 to be funded by the Infrastructure Surtax Fund.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

Bituminous Applicator Trailer (for Raised Pavement Marking Installation)	\$ 27,000	Ford F-150 - Project Mgr. Replacement Vehicle	\$ 30,000.00
Thermo-Plastic Hand Liner w/Accessories	\$ 24,000		
4 X 4 Crew Cab Pickup	\$ 46,000		
Pavement Markings Grinder	\$ 23,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		135,000	150,000	153,000	156,060	159,181	162,365	861,852
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	135,000	150,000	153,000	156,060	159,181	162,365	\$ 1,777,458

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th FY
County Funding	-	135,000	150,000	153,000	156,060	159,181	162,365	861,852
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 135,000	\$ 150,000	\$ 153,000	\$ 156,060	\$ 159,181	\$ 162,365	\$ 1,777,458

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	Road and Bridge Equipment - 151 4102A 56400Z		Category Criteria	Critical Repairs
Responsible Department:	ROAD & BRIDGE		Project Category:	Transportation
Project Manager:	Jonathan Harrison		Project Location:	
CFS Identification Number:			Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	() Multi-Yr	Project Priority:
	() New	() Revised	(X) Existing	Projected Date of Completion:
				FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	6,894,817
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 1,224,000	\$ 1,248,480	\$ 1,273,450	\$ 1,298,919	\$ 14,339,666

Project Description:

1. DESCRIPTION: CFS Allocation for Road and Bridge Equipment to replace heavy, medium and light duty construction equipment meeting the mileage and/or age criteria for replacement. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.

**Project Need / Justification / Benefits:**

2. IMPACT: Replace equipment that has exceeded its life expectancy. All equipment in this category is experiencing significantly increased maintenance expenses and increased downtime.



3. PERFORMANCE MEASURE(S): Continue a level of maintenance on County maintained roadways with less maintenance cost.



4. SPECIFICATION(S)/DETAIL(S): The FY22/23 Road and Bridge Equipment Allocation is \$1,200,000.00 from the Infrastructure Surtax.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

3-New 10 Wheel Dump Trucks w/Trades (\$150,000.00 EA)	450,000.00	1-Broom Tractor W/Trade	100,000.00
2-1 Ton Crew Cab Pickups W/Trades (\$60,000.00 EA)	120,000.00		
1-Grader W/Trade	260,000.00		
1-336 Track Hoe W/Trade	260,000.00		
1-Skid Steer Trailer	20,000.00		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	6,894,817
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	\$ 14,339,666

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	6,894,817
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 1,224,000	\$ 1,248,480	\$ 1,273,450	\$ 1,298,919	\$ 14,339,666

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)					
Project Title:	Landfill JD 750L LGP Type Dozer		Category Criteria	Improvements	
Responsible Department:	SOLID WASTE (LANDFILL)		Project Category:	Solid Waste	
Project Manager:	Robert Diefendorf		Project Location:	Landfill	
CFS Identification Number:			Programmed:	No	
Project Type:	() On-going	() 1-Year	() Multi-Yr	Project Priority:	1
	(X) New	() Revised	() Existing	Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			375,000					
Contingency / Miscellaneous			25,000					
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Project Description:

1. DESCRIPTION: Purchase one (1) new John Deere 750L LGP type crawler dozer.

Project Need / Justification / Benefits:

2. IMPACT: The landfill has two (2) smaller size dozers, LFMIS4 - John Deere 750 JLGP dozer purchased in 2007 with 20,997 hours that can perform both light and heavy grading work and performs most of the day-to-day dozer operations involving the pushing of garbage and the Komatsu D61PZ-24 dozer purchased in 2018 used for lighter day-to-day operations with 5907 hours. The landfill also has a medium size John Deere 850L crawler dozer that was purchased in 2021 with 423 hours that is geared more towards heavier operations pushing construction and demolition debris at the C & D landfill. The existing JD 750 JLGP dozer has been requiring more repairs over the last several years and is still useful but has been becoming less reliable. The 750 dozer is used throughout the landfill for site slope work, finish grading, moving of dirt and spreading material to cover the waste. Another 750 type dozer is needed to take over performing the day-to-day garbage pushing operations while the existing LFMIS4 John Deere 750 JLGP dozer will move into a backup roll.

3. PERFORMANCE MEASURE(S): Purchase one (1) John Deere 750L LGP type D6 size landfill crawler dozer for landfill operations to ensure compliance and operation of the landfill in accordance with FL Dept of Environmental Protection Permit conditions.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$375,000.00 with the extended warranty for \$25,000.00 for a total of \$400,000.00 to be funded by the Solid Waste Fund.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

One (1) Landfill John Deere 750LGP Type Dozer	375,000		
Extended Warranty	25,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other (Solid Waste)			400,000					
Total Funding:	-	-	400,000	-	-	-	-	\$ 400,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	400,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

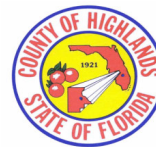
This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

(For Projects / Items Costing Over \$25,000)



Project Title:	Construction of Landfill Cell No. 5				Category Criteria	Improvements	
Responsible Department:	SOLID WASTE (LANDFILL)				Project Category:	Solid Waste	
Project Manager:	Robert Diefendorf				Project Location:	N/A	
CFS Identification Number:					Programmed:	Yes	
Project Type:	☐ On-going	☐ 1-Year	☐ Multi-Yr		Project Priority:		
	☒ New	☒ Revised	☐ Existing		Projected Date of Completion:	FY 22/23	

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering		1,000,000						
Land Acquisition								
Permits								
Construction		4,000,000	6,000,000					
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 5,000,000	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000

1. DESCRIPTION: FY 22-23 CFS Construction of the next 18 acres cell expansion into Cell No. 5 of the Class I Landfill at the Highlands County Solid Waste Management Center.

2. IMPACT: The existing Class I Landfill consist of cells 1A , 1B, 3A, 3B & 3C. The total disposal volume of cells 1 and 3 is 4,943,300 cubic yards but the permitted Volume is 3,178,791 cubic yards. As of the FY 19/20 report to the Florida Department of Environmental Protection (FDEP) the County has consumed 2,629,518 cubic yards or 82% of the total permitted volume. Since March, 2020 and the Covid-19 shutdowns the County has seen a larger than usual volume of garbage deposited into the the landfill that corresponds with more people working from home and doing cleaning and home improvements.

3. PERFORMANCE MEASURE(S): Construction of the next landfill Cell should provide enough landfill volume to meet the needs for the next 10-15 years.

4. SPECIFICATION(S)/DETAIL(S): The preliminary estimated cost for this request is \$11,000,000.00 which is based on limited earthwork, standard cell construction and does not include any provisions for gas collection, leachate treatment or rehabilitating existing leachate infrastructure. To be funded by the Solid Waste Enterprise Fund.



REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other (Solid Waste)		5,000,000	6,000,000					
Total Funding:	-	5,000,000	6,000,000	-	-	-	-	\$ 11,000,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	5,000,000	6,000,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ 5,000,000	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Purchase of Ford Explorer 4x4 for Solid Waste	Category Criteria	Improvements
Responsible Department:	SOLID WASTE (LANDFILL)	Project Category:	Solid Waste
Project Manager:	Robert Diefendorf	Project Location:	Landfill
CFS Identification Number:		Programmed:	No
Project Type:	() On-going	(X) 1-Year	() Multi-Yr
	(X) New	() Revised	() Existing
		Project Priority:	2
		Projected Date of Completion:	FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment			34,000					
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 34,000	\$ -	\$ -	\$ -	\$ -	\$ 34,000

Project Description:

1. DESCRIPTION: Purchase one (1) new 2023 Ford Explorer 4x4 SUV to replace aging equipment.

Project Need / Justification / Benefits:

2. IMPACT: The replacement of the higher mileage vehicle that is experiencing frequent repairs would impact the repair & maintenance costs and down time when the vehicle is in the shop.

3. PERFORMANCE MEASURE(S): The purchase of one (1) 2023 Ford Explorer 4x4 SUV for the landfill pool vehicle to replace aging Solid Waste Department vehicle CE220 (2005 Jeep Laredo 4x4 SUV with 100,255 miles) will continue a level of maintenance for the Solid Waste vehicles and equipment and reduce ongoing maintenance costs.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$34,000.00.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

Purchase one (1) Ford Explorer 4x4 - Solid Waste Pool Vehicle	34,000		

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax								
Gas Tax								
Communications Tax								
Other (Solid Waste)			34,000					
Total Funding:	-	-	34,000	-	-	-	-	\$ 34,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	34,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 34,000	\$ -	\$ -	\$ -	\$ -	\$ 34,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

COUNTY RESURFACING LIST								
UNIT I 2022 / 2023								
ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)	TAC (gallons)
720	N C Hill Rd	CURVE TO S-64	55	2.20	11,616	20	2,065	1,064
1935	Red Pine Dr	NORTHSIDE DR TO THUNDERBIRD	57	0.18	950	20	169	871
2744	W Butkus Rd	AVON ESTATES BLVD TO EAST	55	0.19	1,003	18	160	82
100054	W Orangewood Ln	ORANGEWOOD ST TO ORANGEWOOD ST	55	0.17	897	18	144	73
2520	New Life Way	US 27 TO CORVETTE	57	0.35	1,848	20	435	169
1914	Quail Ave	CRANE TO EGRET	56	0.43	2,270	18	363	187
				3.52	18,584		3,336	2,446
UNIT II 2022 / 2023								
ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)	TAC (gallons)
831	Cowhouse Rd	FISHTAIL LN TO NORTH	56	0.92	4,850	20	862	445
2817	Elf Dr	SPARTA RD TO EAST	55	0.35	1,848	18	296	152
100014	Haw Branch Rd	CR 635 TO STRAFFORD OAKS DRIVE	58	0.66	3,509	20	624	321
100360	Strafford Oaks Dr	HAW BRANCH RD TO HAW BRANCH RD	58	1.22	6,442	20	1,145	590
100073	Hester Ave	WELLINGTON TO DOZIER	55	0.16	845	18	135	69
1288	Hy-Dee St	MAT-TEE DR, W TO CUL-DE-SAC	55	0.12	634	18	101	52
1507	Lawrence Ave	CEMETERY RD TO MURIEL	55	0.24	1,267	18	203	104
1994	Rollins St	ATLANTIC TO CUL DE SAC	55	0.15	792	18	127	65
2090	Sharon Ave	ATKINS TO LAKE JOSEPHINE DR	55	0.22	1,162	18	186	95
2397	Weigle Ave	KENILWORTH BLVD TO NORTH	55	0.23	1,214	18	192	100
2416	Westminster Rd	GOLFVIEW TO DOZIER	55	0.50	2,640	18	422	217
694	Grass Ave	HOLLYWOOD BLVD TO LOCKMAN BLVD	56	0.23	1,214	18	192	100
753	Peace St	MAYFAIR AVE TO GRASS AVE	56	0.09	475	18	76	39
2581	Popinjay Ave	WILDFLOWER WEST AND SOUTH TO EOP	54	0.73	3,854	18	617	317
				5.82	30,746		5,178	2,666
UNIT III 2022 / 2023								
ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)	TAC (gallons)
469	Anderson St NE	PLACID LAKES BLVD TO CUL-DE-SAC	56	0.55	2,904	18	465	239
849	Cumquat Rd NE	PLACID LAKES BLVD TO CUL DE	55	0.48	2,534	18	405	209
2782	Placid View Dr	JAMISON AVE TO LAKE MIRROR DR	54	1.56	8,264	22	1,616	833
2237	Sycamore Ave	BLACKBEAR TO OAK	55	0.41	2,165	20	385	198
2603	Washington Blvd	BRADLEY AVE TO HALLMARK AVE	55	0.77	4,066	20	723	372
2497	CR 17 N	LAKE JUNE RD SOUTH TO SMOAK BRIDGE	58	0.95	5,008	20	890	458
100376	Wildcat St NW	APACHE ST NW SOUTH TO CURVE	57	0.69	3,643	18	583	300
				5.41	28,584		5,067	2,609
GRAND TOTALS				14.75	77,914		13,581	7,721

COUNTY ROAD CONSTRUCTION LIST							
UNIT I 2022 / 2023							
ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)
266	Ballard Rd	SR 64 TO NORTH	24	1.03	5,420	22	994
101132	W Bench Rd	BALLARD RD TO N LONEBAY BLVD	24	0.12	645	22	118
101135	N Lone Bay Blvd	W BENCH RD TO NORTH	24	0.25	1,320	22	242
				1.40	7,385		1,354
UNIT II 2022 / 2023							
ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)
24	Bridle Path	DERBY LN TO NORTH	24	0.88	4,646	22	852
22	Canter Path	DERBY LN TO NORTH	24	0.88	4,646	22	852
UNIT III 2022 / 2023							
ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)
967	Ecstasy Ave	BLUE HORIZON DR TO HIGHLANDS BLVD	25	0.30	1,584	22	290
2009926	Tobler Ter NW	KEITH AVE TO RONALD RD NW	25	0.15	795	22	146
2395	Wayne Ave NE	WASHINGTON BLVD NE TO FARRELL DR NE	25	0.07	350	22	64
2557	Farrell Dr NE	WAYNE AVE TO WALKER AVE	24	0.07	370	22	68
				0.59	12,391		2,272
GRAND TOTALS				3.75	19,776		3626

COUNTY MILLING/RESURFACING LIST

UNIT I 2022 / 2023

ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)	TAC (gallons)	MILLINGS (SQ YDS)
2520	New Life Way	US 27 TO CORVETTE	57	0.35	1,848	20	435	169	5,431
				~~0.35~~	~~1,848~~		~~435~~	~~169~~	~~5,431~~

UNIT III 2022 / 2023

ID #	ROAD NAME	LENGTH DESCRIPTION	RATING	LENGTH (mileage)	LENGTH (feet)	WIDTH (feet)	ASPHALT (tonnage)	TAC (gallons)	MILLINGS (SQ YDS)
2782	Placid View Dr	JAMISON AVE TO LAKE MIRROR DR	54	1.56	8,264	22	1,616	833	20,201
2497	CR 17 N	LAKE JUNE RD SOUTH TO SMOAK BRIDGE	58	0.95	5,008	20	890	458	11,129
				2.51	13,272		2,506	1,291	31,330
GRAND TOTALS				2.86	15,120		2,940	1,460	36,761

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	ROAD RESURFACING (151 4102A 55303)		Category Criteria	Improvements
Responsible Department:	ROAD & BRIDGE		Project Category:	Transportation
Project Manager:	Jonathan Harrison		Project Location:	
CFS Identification Number:			Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	() Multi-Yr	Project Priority:
	() New	() Revised	(X) Existing	Projected Date of Completion:

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567	15,513,338
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 2,700,000	\$ 1,900,000	\$ 2,754,000	\$ 2,809,080	\$ 2,865,262	\$ 2,922,567	\$ 31,464,246

Project Description:

1. DESCRIPTION: CFS Road Resurface Allocation. Resurfacing roads classified as County paved roads, with an overall poor condition rating.

Project Need / Justification / Benefits:

2. IMPACT: The roads will continue to be a safety issue and become more costly to maintain. Road resurfacing projects improve County paved roads that are in below standard condition.

3. PERFORMANCE MEASURE(S): Increased safe travel for the traveling public at a lower maintenance cost. Resurfacing will extend the life of the road, sometimes, by as much as fifteen (15) years.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road Resurfacing Allocation is \$1,900,000.00 from the Infrastructure Surtax.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567	15,513,338
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567	\$ 31,464,246

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567	15,513,338
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 2,700,000	\$ 1,900,000	\$ 2,754,000	\$ 2,809,080	\$ 2,865,262	\$ 2,922,567	\$ 31,464,246

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	RECONSTRUCT/DIRT ROAD PAVING		Category Criteria
Responsible Department:	ROAD & BRIDGE		Improvements
Project Manager:	Jonathan Harrison		Project Category:
CFS Identification Number:			Project Location:
Project Type:	(X) On-going () New	() 1-Year () Revised	() Multi-Yr (X) Existing
			Programmed:
			Project Priority:
			Projected Date of Completion:

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		700,000	1,500,000	714,000	728,280	742,846	757,703	4,021,977
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 700,000	\$ 1,500,000	\$ 714,000	\$ 728,280	\$ 742,846	\$ 757,703	\$ 9,164,805

Project Description:

1. **DESCRIPTION:** CFS Road Reconstruction Allocation.

Project Need / Justification / Benefits:

2. **IMPACT:** The roads will continue to be a safety issue and become more costly to maintain. Road reconstruction projects improve County paved roads that are in below standard condition.

3. **PERFORMANCE MEASURE(S):** Increased safe travel for the traveling public at a lower maintenance cost. Reconstruction will return the roadway to a good condition rating and substantially lengthen the life cycle of the road.

4. **SPECIFICATION(S)/DETAIL(S):** The CFS Road Reconstruction Allocation is \$1,500,000.00 from the Infrastructure Surtax.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		700,000	1,500,000	714,000	728,280	742,846	757,703	4,021,977
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	700,000	1,500,000	714,000	728,280	742,846	757,703	\$ 9,164,805

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	700,000	1,500,000	714,000	728,280	742,846	757,703	4,021,977
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 700,000	\$ 1,500,000	\$ 714,000	\$ 728,280	\$ 742,846	\$ 757,703	\$ 9,164,805

This section must be completed for all projects.

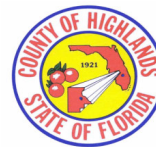
Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)

Project Title:	Sebring Parkway Maintenance			Category Criteria	
Responsible Department:	ENGINEERING			Project Category:	Transportation
Project Manager:	Clinton Howerton			Project Location:	see map below
CFS Identification Number:				Programmed:	Yes
Project Type:	(X) On-going	() 1-Year	() Multi-Yr	Project Priority:	
	() New	(X) Revised	() Existing	Projected Date of Completion:	

BUDGETED EXPENDITURE SCHEDULE

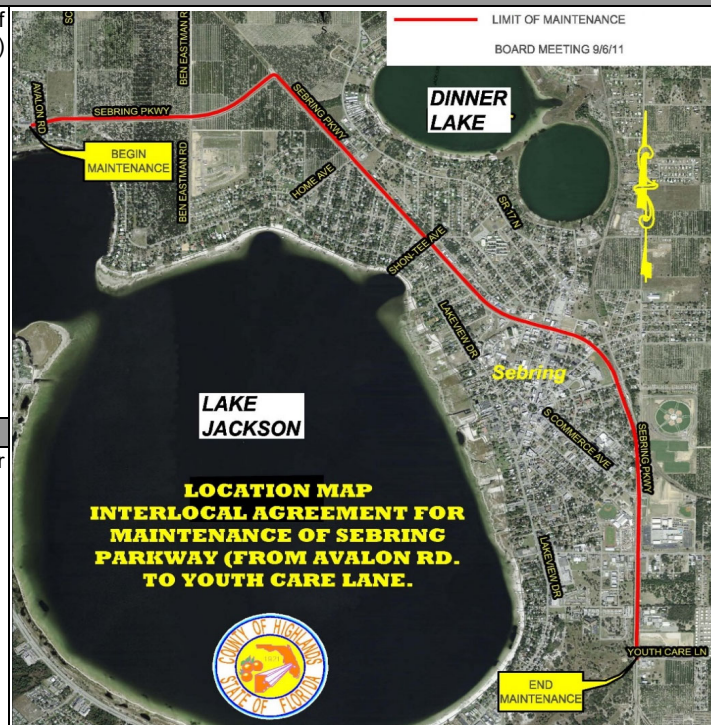
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		244,121	234,526	239,216	244,000	248,880	253,858	1,347,518
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 244,121	\$ 234,526	\$ 239,216	\$ 244,000	\$ 248,880	\$ 253,858	\$ 2,812,119

Project Description:

This cost center was created to account for funds provided from the City of Sebring, Fund 110 (Transportation Trust) and Fund 151 (Infrastructure Surtax) to maintain the Sebring Parkway as required by an Interlocal Agreement.

Project Need / Justification / Benefits:

City of Sebring reimburses the County for 50% of actual maintenance costs per Interlocal Agreement, and also sets aside escrow funds for capital projects.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		81,474	81,474	81,474	81,474	81,474	81,474	407,370
Gas Tax								
Communications Tax								
Other (Fund 110)		81,324	76,526	78,871	81,263	83,703	86,192	470,074
Total Funding:	-	162,798	158,000	160,345	162,737	165,177	167,666	\$ 1,854,167

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
City of Sebring		81,324	76,526	78,871	81,263	83,703	86,192	470,074
Total Other Outside Funding:	-	81,324	76,526	78,871	81,263	83,703	86,192	\$ 957,953

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	162,798	158,000	160,345	162,737	165,177	167,666	877,444
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	81,324	76,526	78,871	81,263	83,703	86,192	470,074
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 244,121	\$ 234,526	\$ 239,216	\$ 244,000	\$ 248,880	\$ 253,858	\$ 2,812,119

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	ADA Transition Plan (Exterior)		Category Criteria
Responsible Department:	ENGINEERING		Improvements
Project Manager:	TBD		Project Category:
CFS Identification Number:			Project Location:
Project Type:	() On-going	() 1-Year	(X) Multi-Yr
	() New	(X) Revised	() Existing
			Programmed:
			Project Priority:
			Projected Date of Completion:
			Yes
			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		34,500	34,500	35,190	35,894	36,612	37,345	198,234
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 34,500	\$ 34,500	\$ 35,190	\$ 35,894	\$ 36,612	\$ 37,345	\$ 412,275

Project Description:

1. DESCRIPTION: The purpose of this capital item is to dedicate funding annually to address specific improvements to facilities in order to meet the accessibility requirements of the Americans with Disabilities Act. These facilities have been identified in the County's ADA Transition Plan. Each year, the County will identify which facilities will be modified. (50% of this funding is to be dedicated to the Exterior of the Buildings and 50% is to be dedicated to the Interior of the buildings.)

Project Need / Justification / Benefits:

2. IMPACT: The Americans with Disabilities Act contains three major subsections with which Highlands County must be concerned. Title II applies specifically to State and local governmental agencies. It covers a broad range of access issues related to individuals with disabilities, including public meetings, emergency services, programs, and buildings.

3. PERFORMANCE MEASURE(S): The County must provide appropriate access to all of its public facilities, meetings, and programs, not just in terms of mobility impairment, but also for those with disabilities related to hearing, sight, and other physical challenges. Included in Title II are administrative requirements such as development of a transition plan.

4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is \$69,000.00 from the Infrastructure Surtax.

(50/50 Interior/Exterior Buildings)

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		34,500	34,500	35,190	35,894	36,612	37,345	198,234
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	34,500	34,500	35,190	35,894	36,612	37,345	\$ 412,275

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	34,500	34,500	35,190	35,894	36,612	37,345	198,234
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 34,500	\$ 34,500	\$ 35,190	\$ 35,894	\$ 36,612	\$ 37,345	\$ 412,275

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	ADA Transition Plan (Interior)		Category Criteria
Responsible Department:	PARKS & FACILITIES		Improvements
Project Manager:	Lance Marine		Project Category:
CFS Identification Number:	17058		Project Location:
Project Type:	(X) On-going	() 1-Year	() Multi-Yr
	() New	(X) Revised	() Existing
			Programmed:
			Project Priority:
			Projected Date of Completion:
			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment		243,626	34,500	35,190	35,894	36,612	37,345	198,234
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 243,626	\$ 34,500	\$ 35,190	\$ 35,894	\$ 36,612	\$ 37,345	\$ 621,401

Project Description:	
1. DESCRIPTION: The purpose of this capital item is to dedicate funding annually to address specific improvements to facilities in order to meet the accessibility requirements of the Americans with Disabilities Act. These facilities have been identified in the County's ADA Transition Plan. Each year, the County will identify which facilities will be modified.	INSERT PHOTO/MAP HERE
Project Need / Justification / Benefits:	
2. IMPACT: The Americans with Disabilities Act contains three major subsections with which Highlands County must be concerned. Title II applies specifically to State and local governmental agencies. It covers a broad range of access issues related to individuals with disabilities, including public meetings, emergency services, programs, and buildings.	
3. PERFORMANCE MEASURE(S): The County must provide appropriate access to all of its public facilities, meetings, and programs, not just in terms of mobility impairment, but also for those with disabilities related to hearing, sight, and other physical challenges. Included in Title II are administrative requirements such as development of a transition plan.	
4. SPECIFICATION(S)/DETAIL(S): The estimated cost of the project is \$34,500.00 from the Infrastructure Surtax.	

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:			

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		243,626	34,500	35,190	35,894	36,612	37,345	198,234
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	243,626	34,500	35,190	35,894	36,612	37,345	\$ 621,401

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	243,626	34,500	35,190	35,894	36,612	37,345	198,234
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 243,626	\$ 34,500	\$ 35,190	\$ 35,894	\$ 36,612	\$ 37,345	\$ 621,401

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	TOSIP FY 22/23 - UNALLOCATED		Category Criteria	Improvements
Responsible Department:	ENGINEERING		Project Category:	Public Works
Project Manager:	Clinton Howerton Jr., P.E., County Engineer		Project Location:	Varies
CFS Identification Number:			Programmed:	Yes
Project Type:	(X) On-going () New	() 1-Year (X) Revised	() Multi-Yr () Existing	Project Priority:
				Projected Date of Completion: FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction		84,500	84,500	86,190	87,914	89,672	91,466	485,510
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 84,500	\$ 84,500	\$ 86,190	\$ 87,914	\$ 89,672	\$ 91,466	\$ 1,009,751

Project Description:

1. DESCRIPTION: This is a recurring allotment that is funded every year to facilitate safety improvements to roads, intersections, crosswalks etc. throughout the County.

**Project Need / Justification / Benefits:**

2. IMPACT: This project is funded by the Infrastructure Surtax Fund.

3. PERFORMANCE MEASURE(S): The Transportation Operational & Safety Improvements Program (TOSIP) was established by the Board of County Commissioners in 2001. The Program was adopted to address Operational and Safety Improvements to the existing transportation network, (not capacity improvements). Each individual project phase (e.g. PD&E, Design, ROW acquisition, and Construction) is not to exceed \$100,000.00 without Board approval. Only minimal Right-of-Way is to be acquired, and projects shall be identified and approved two (2) fiscal years in advance.



4. SPECIFICATION(S)/DETAIL(S): Provide for the safety needs of the public.

List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		84,500	84,500	86,190	87,914	89,672	91,466	485,510
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	84,500	84,500	86,190	87,914	89,672	91,466	\$ 1,009,751

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	84,500	84,500	86,190	87,914	89,672	91,466	485,510
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 84,500	\$ 84,500	\$ 86,190	\$ 87,914	\$ 89,672	\$ 91,466	\$ 1,009,751

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	Right of Way Land Acquisition		Category Criteria
Responsible Department:	ENGINEERING		Project Category:
Project Manager:	Clinton Howerton & Jonathan Harrison		Project Location:
CFS Identification Number:			Programmed:
Project Type:	(X) On-going () New	() 1-Year (X) Revised	() Multi-Yr () Existing
			Project Priority:
			Projected Date of Completion:
			Improvements
			Public Works
			Will Vary
			Yes
			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition		670,000	600,000	100,000	100,000	100,000	100,000	500,000
Permits								
Construction								
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ 670,000	\$ 600,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 2,170,000

Project Description:

1. DESCRIPTION: Right-of-way acquisition funding for the purpose of obtaining additional right-of-way width along County Maintained roadways. Currently, there are approximately 53 miles of roadway with insufficient right-of-way width that is below the recommended 50'. A total of approximately 100 acres of additional right-of-way on over 150 separate roadway segments are needed to address existing and future maintenance concerns.

Project Need / Justification / Benefits:

2. IMPACT: During regular maintenance activities, issues arise and cannot be fully addressed due to lack of right-of-way width. The absence of sufficient drainage, lack of shoulder area, narrow road widths, and encroachment on private property are relative concerns that prohibit the necessary maintenance of roadways.

3. PERFORMANCE MEASURE(S): The ability to manage and install proper drainage alleviating flooding concerns. Provide stabilized shoulders leading to increased pavement preservation. Reconstruction of some segments that lack a proper width. An overall increase will benefit the functionality of the roadways while allowing staff to properly manage present concerns and future improvements.

4. SPECIFICATION(S)/DETAIL(S): The CFS Right-of-Way Land Acquisition Allocation request is \$600,000 for FY 22/23 and can be funded from the Infrastructure Surtax.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

Hammock RD. ROW	500,000	
R&B ROW Land Acquisition	100,000	

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax		670,000	600,000	100,000	100,000	100,000	100,000	500,000
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	670,000	600,000	100,000	100,000	100,000	100,000	\$ 2,170,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	670,000	600,000	100,000	100,000	100,000	100,000	500,000
Grant Funding	-	-	-	-	-	-	-	-
Other Outside Funding	-	-	-	-	-	-	-	-
Revenue Enhancements	-	-	-	-	-	-	-	-
Total Revenue Funding:	\$ -	\$ 670,000	\$ 600,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 2,170,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-		\$ -

Capital Financial Strategy (CFS) Project Request Form

(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)			
Project Title:	ADA Hammock Rd Multi-Use Path	Category Criteria	Improvements
Responsible Department:	ENGINEERING	Project Category:	Public Works
Project Manager:	Clinton Howerton Jr., P.E., County Engineer	Project Location:	Hammock Road
CFS Identification Number:		Programmed:	No
Project Type:	() On-going	(X) 1-Year	() Multi-Yr
	(X) New	() Revised	() Existing
		Project Priority:	
Projected Date of Completion:			FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)								
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			250,000	250,000				
Inspection / Testing								
Project Management								
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 500,000

Project Description:

1. DESCRIPTION: A Retrofit is needed for the entire Hammock Road Multi-Use Path to bring it into ADA compliance standards that have changed from over two (2) decade ago when it was originally built. It is currently 8' wide asphalt.

Project Need / Justification / Benefits:

2. IMPACT: The retrofit to the Hammock Road Multi-Use Path is necessary to ensure that the pathway is ADA compliant. Failure to do so could lead to injuries that the County is found liable for.

3. PERFORMANCE MEASURE(S): Add leveling course, widen to 10' to be consistent with standards, and resurface.

4. SPECIFICATION(S)/DETAIL(S): The total cost for this request is \$500,000 to be funded by the Infrastructure Surtax Fund to be split over a two (2) year period.



List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			250,000	250,000				
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	250,000	250,000	-	-	-	\$ 500,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	250,000	250,000	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 500,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	R&B Main Bldg Expansion		Category Criteria	Improvements
Responsible Department:	ROAD & BRIDGE		Project Category:	Transportation
Project Manager:	Sarah Albritton		Project Location:	Road & Bridge Facility
CFS Identification Number:			Programmed:	No
Project Type:	() On-going	() 1-Year	(X) Multi-Yr	Project Priority:
	(X) New	() Revised	() Existing	Projected Date of Completion:

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)			5,000					
Design / Plans / Engineering			75,000	175,000	20,000			
Land Acquisition								
Permits				3,500				
Construction			400,000	800,000	800,000			
Inspection / Testing								
Project Management			5,000	10,000	15,000			
Furniture / Fixtures / Equipment					70,000			
Contingency / Miscellaneous				100,000	170,000			
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 485,000	\$ 1,088,500	\$ 1,075,000	\$ -	\$ -	\$ 2,648,500

Project Description:

1. DESCRIPTION: Funding for the purpose of an additional 4,000 sq ft of office space for Road & Bridge personnel, as well as minor remodeling of a small portion of the current building. The current office building has reached max capacity and increased spacing will be required for the future, with improvements also needed for the existing structure. The addition would incorporate a lobby, 12 offices, large conference room, central copy/filing room, and public restrooms. The outside perimeter of the existing building would be utilized and remain active with 2 offices, present bathrooms, small conference room, and break room. All upstairs spacing and remaining previous office space will be converted to storage for materials, parts, and surplus items.

Project Need / Justification / Benefits:

2. IMPACT: The current building has continually experienced many issues (humidity, leaks, air compliance) the past 3 years that have been steadily remediated by Facilities. Being a warehouse building, it is optimal to utilize 50% of existing space for additional storage/retainage more conducive to the warehouse setting. The majority of office operations will be transferred to the expansion.

3. PERFORMANCE MEASURE(S): The ability to convert 50% of existing warehouse/building for the benefit of storage. Increased personnel spacing in an improved structure with 2,000 sq ft of existing office needs still relative to the prior building. Beneficial in adding additional offices for growth and allowing for current R&B office personnel to occupy the main building.

4. SPECIFICATION(S)/DETAIL(S): The CFS Road & Bridge Main Building Expansion Allocation request is \$485,000 for FY 22/23 and funded through Infrastructure Surtax.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

Desks	\$10,000	IT Installations/Upgrades	\$32,000
Chairs	\$3,000	Tables	\$5,000
Shelving	\$10,000	Lobby Furnishings	\$10,000

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			485,000	1,088,500	1,075,000			
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	485,000	1,088,500	1,075,000	-	-	\$ 2,648,500

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	485,000	1,088,500	1,075,000	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 485,000	\$ 1,088,500	\$ 1,075,000	\$ -	\$ -	\$ 2,648,500

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:				Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-	\$ -

**Capital Financial Strategy (CFS)
Project Request Form**
(For Projects / Items Costing Over \$25,000)



(Page 1 of 2)				
Project Title:	Post-Frame Building		Category Criteria	Improvements
Responsible Department:	ROAD & BRIDGE		Project Category:	Transportation
Project Manager:	Chris Pruzinsky		Project Location:	Road & Bridge Facility
CFS Identification Number:			Programmed:	No
Project Type:	() On-going (X) New	(X) 1-Year () Revised	() Multi-Yr () Existing	Project Priority:
				Projected Date of Completion: FY 22/23

BUDGETED EXPENDITURE SCHEDULE								
Project Elements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Pre-Construction (i.e. Survey)			7,000					
Design / Plans / Engineering								
Land Acquisition								
Permits								
Construction			175,000					
Inspection / Testing								
Project Management			5,000					
Furniture / Fixtures / Equipment								
Contingency / Miscellaneous								
Other / Indirect								
Total Expenditures	\$ -	\$ -	\$ 187,000	\$ -	\$ -	\$ -	\$ -	\$ 187,000

Project Description:

1. DESCRIPTION: Post-Frame Building

Project Need / Justification / Benefits:

2. IMPACT: Many smaller/various pieces of equipment remain in the open without proper cover. Misc. items filling up space within the Unit 2 Facility could be relocated to a covered shelter.

3. PERFORMANCE MEASURE(S): Reduce the deterioration of equipment from the weather elements. Increase usable space within the current Unit 2 building. Save costs on small repairs/replacements due to sun damage.

4. SPECIFICATION(S)/DETAIL(S): The CFS Post-Frame Building Allocation is \$187,000.00 from the Infrastructure Surtax.

**List of Equipment (to be Purchased) from Furniture / Fixtures / Equipment Above:**

REVENUE / FUNDING SCHEDULE

#1) County Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
General Fund								
Tourism Tax								
Grants (Federal, State, And Local)								
Impact Fees								
1/2 Cent Sales Tax								
Infrastructure Surtax			187,000					
Gas Tax								
Communications Tax								
Other								
Total Funding:	-	-	187,000	-	-	-	-	\$ 187,000

#2) Grant Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Federal Grants								
State Grants								
Other Grants								
Total Grant Funding:	-	-	-	-	-	-	-	\$ -

#3) Other Outside Funding:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Bank Loan / Debt								
Bond Proceeds								
Internal Financing								
Total Other Outside Funding:	-	-	-	-	-	-	-	\$ -

#4) Revenue Enhancements:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
Total Revenue Enhancements:	-	-	-	-	-	-	-	\$ -

Revenue Funding Summary:	PYs as of 9/30/2021	FY 21/22 Budgeted	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Beyond 5th
County Funding	-	-	187,000	-	-	-	-	
Grant Funding	-	-	-	-	-	-	-	
Other Outside Funding	-	-	-	-	-	-	-	
Revenue Enhancements	-	-	-	-	-	-	-	
Total Revenue Funding:	\$ -	\$ -	\$ 187,000	\$ -	\$ -	\$ -	\$ -	\$ 187,000

This section must be completed for all projects.

Please list future revenues and expenses of each project per year once fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:		Net Impact
A.1- Revenue #1	-	B.1- Personnel:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-	\$ -

HIGHLANDS COUNTY BOARD OF COUNTY
COMMISSIONERS



FISCAL YEAR 2022-2023

CFS WORKSHOP

JULY 12, 2022

CFS SUMMARY (5 YEARS)

CAPITAL BUDGET SUMMARY	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27
ESTIMATED GENERATED REVENUES:						
AD VALOREM TAXES	22,491	68,741	50,000	50,000	50,000	50,000
NAV FIRE ASSESSMENT LOAN	0	34,775				
FIRE INSPECTION						
LOCAL OPTION SALES TAX	13,850,000	14,334,750	14,836,466	15,355,743	15,893,194	16,449,455
INTEREST EARNINGS	120,936	122,145	123,367	124,601	125,847	127,105
INTERLOCAL AGREEMENTS						
GRANTS / OTHER FUNDING	1,444,781	3,576,526	288,871	291,263	83,703	385,377
SOLID WASTE TRUST FUND	5,693,000	6,434,000	2,176,000	0	1,012,100	0
IMPROVEMENT DISTRICT FUNDS						
FUEL TAX	81,324	76,526	78,871	291,263	83,703	385,377
BUILDING DEPARTMENT		340,776				
DEBT PROCEEDS						
IMPACT FEES						
ENERGY RECOVERY FUNDS						
OTHER						
FUND BALANCE (Unallocated)						
TOTAL GENERATED REVENUES:	21,212,532	24,988,239	17,553,575	16,112,869	17,248,546	17,397,315
EXPENSES FOR GENERATED REVENUES:						
DEBT SERVICES						
Debt Service - Recreation						
Debt Service - Monitor Defibrillators (4yr plan)	135,879					
Debt Service - Radio System						
Debt Service - Series 2015 Loan	2,999,190	3,139,010	3,131,690	3,134,739	3,135,089	1,333,549
Debt Service - Future						1,801,451
COMMUNITY SERVICES						
RPAC Improvements (Unallocated)	300,000	306,000	312,120	318,362	324,730	331,224
RPAC County Match		50,000	50,000	50,000	50,000	50,000
Playground Systems/Equipment		100,000	110,000			
Panther Trailhead Park (100% Grant)		200,000				
Windy Point Park (100% Grant)			210,000			
Blair Park (100% Grant)				210,000		

CFS SUMMARY (5 YEARS)

CAPITAL BUDGET SUMMARY	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27
GENERAL GOVERNMENT						
Natural Resources Project Funding (County Match) (005)	0	46,250	50,000	50,000	50,000	50,000
County Facility Improvements	300,000	693,000	306,000	312,120	318,362	324,730
County Facility Roof Replacements	200,000	200,000	200,000	200,000	200,000	200,000
Generator Replacement (20 yr. Replacement)	85,813	185,813	189,529	193,320	197,186	201,130
Capital Outlay (Under \$25,000.00)	277,000	200,000	204,000	208,080	212,242	216,486
HVAC Unit Replacements	50,000	50,000	50,000	50,000	50,000	50,000
EM AC/Generator Replacements - Towers	50,000	50,000	50,000	50,000	50,000	50,000
Parks/Facilities Equipment	150,000	150,000	153,000	156,060	159,181	162,365
Property Acquisition	200,000	210,000	220,000	230,000	240,000	250,000
CCC Technology Infrastructure Improvement	586,500	700,000	714,000	728,280	742,846	757,703
CCC Vehicles (2)	64,000					
CCC Office Remodel (PH 5)	75,000	82,500				
Code Enf Vehicle (25%-180 / 75%-151)		39,104				
Sebring Health Dept/Healthy Fam Roof Rplcmnt (\$300k Hlth Dept)	74,500	655,000				
PFM Metal Storage Bldgs (Sports Complex/Fac Main)	70,000	149,000	41,000			
Tax Collector Sebring Office Expansion (17035)	400,000					
Tax Collector AP Office Expansion (18025)		137,000				
Tax Collector LP Office Expansion		30,000				
SOE - Express Vote Ballot Marking Device		96,515				
Animal Svcs Building Additions/Shelter (Sheriff)	250,000	250,000				
Development Software (180)		331,000				
Haywood Property PH 1		53,500				
LP Fuel Station			157,000	1,000,000		
Sebring Fuel Station		157,000	1,000,000			
PUBLIC SAFETY						
EMS Fleet Replacement	259,230	280,000	288,400	297,052	305,964	315,142
Monitor Defibrillator (005/151)	22,491	22,491				
Stryker Power Pro Stretchers					150,000	150,000
Station 4 Gear Storage Unit		75,000				
Station 1 Asphalt Driveway (181)		34,775				
Spring Lake Airport Station 20		3,000,000				
Animal Control Vehicle Replacement		57,596				
Inmate Transport Van (Sheriff)	0	32,003	0	32,003	0	32,003
Inmate Worker Road Crew Vehicle (Sheriff)	29,608	0	29,608	0	29,608	0
HCSO Building (Sheriff)	65,000	197,460	210,000			
Patrol Vehicle Replacement (Sheriff)	440,000	494,800	504,696	514,790	525,086	535,587

CFS SUMMARY (5 YEARS)

CAPITAL BUDGET SUMMARY	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27
PUBLIC WORKS						
Engineering/Traffic Ops Equipment	150,000	150,000	153,000	156,060	159,181	162,365
Road & Bridge Equipment	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919
SOLID WASTE						
Landfill JD 750L LGP Type Dozer		400,000				
Caterpillar Type D8 LF Crawler Dozer			1,367,500			
LF D6 Type Crawler Dozer			808,500			
Compactors / Bombags					1,012,100	
Tracked Loader with Rotary Cutter	87,000					
Excavators / Track Hoes						
New Hydro Seeder	80,000					
Construct New Landfill Operations Building	495,000					
Construct New Landfill Cell No. 5	5,000,000	6,000,000				
Ford Explorer 4x4	31,000	34,000				
TRANSPORTATION						
Road & Bridge Resurfacing	2,700,000	1,900,000	2,754,000	2,809,080	2,865,262	2,922,567
Road & Bridge Reconstruction/Dirt Road Paving	700,000	1,500,000	714,000	728,280	742,846	757,703
Sebring Parkway Maintenance (Transfer for Fund 175)	244,122	234,526	239,216	244,000	248,880	253,858
ADA Transition Plan Improvements	69,000	69,000	70,380	71,788	73,224	74,690
TOSIP (Transportation Operational & Safety Improvements	84,500	84,500	86,190	87,914	89,672	91,466
ROW Land Acquisition	670,000	600,000	100,000	100,000	100,000	100,000
New Traffic Operations Building	655,000					
Memorial Dr Sidewalk - Pompano to Sebring Parkway	1,363,457					
Daffodil Extension Project (try for Grant)						300,000
Drainage Improvement Projects (match funding - large projects)	200,000	300,000	400,000	500,000	600,000	600,000
Spring Lake Drainage Improvements	225,000					
ADA Hammock Rd. Multi-Use Path		250,000	250,000			
R&B Main Building Expansion		485,000	1,088,500	1,075,000		
R&B Post-Frame Building		187,000				
RESERVE FOR CONTINGENCY - CAPITAL BUDGET						
Reserve/Matching Funds for Grant Awards	25,000	50,000	50,000	50,000	50,000	50,000
Reserve	150,000	160,000	200,000	200,000	200,000	200,000
TOTAL EXPENSES FOR GENERATED REVENUES:	22,060,454	26,058,843	17,686,329	15,005,407	14,154,907	13,622,936
Difference:	(847,922)	(1,070,604)	(132,754)	1,107,462	3,093,639	3,774,378
Unreserved Fund Balance Brought Forward	1,665,962	595,358	462,605	1,570,066	4,663,705	8,438,084

CFS OPTIONS

- **Additional Projected Revenue added**
- **5% reduction across the board, excluding certain items**

Discussion

Questions



**HIGHLANDS COUNTY
COUNTY COMMISSION AGENDA ITEM**

DATE OF ACTION REQUEST: Jul 12, 2022

PRESENTER: David Nitz, OMB Manager
Angie Bollinger, Sr. Budget Analyst
Laurie Hurner, Interim County Administrator

SUBJECT/TITLE: Workshop to consider the proposed FY 22/23 Recommended Budget for the Board Departments.

STATEMENT OF ISSUE

In preparation of arriving at an Adopted Budget for FY 22/23, this workshop is necessary for the Board to review and vet the requested Department budgets and provide guidance to Administration and staff.

RECOMMENDED ACTION

No Suggested Action

FISCAL IMPACT

No impact at this time.

Attachments: [Rec 22-23 Budget_7-12-22 Board Workshop.pdf](#)
[Budget Workshop FY22-23 BINDER.pdf](#)

HIGHLANDS COUNTY
BOARD OF COUNTY COMMISSIONERS



**FISCAL YEAR
2022-2023**

**RECOMMENDED
BUDGET**

JULY 12, 2022

FISCAL YEAR

2022-2023

RECOMMENDED

BUDGET

\$164,563,179

FY22-23 Recommended Budget vs FY21-22 Adopted Budget

FY21-22 Adopted Budget **\$157,374,201**

FY22-23 Recommended Budget **\$164,563,179**

Fund	Fund Title	FY21-22 Adopted Budget	FY22-23 Recommended Budget	Change
420	Energy Recovery	\$ 4,033,108	\$ 3,189,019	\$ (844,089)
401	Solid Waste	16,124,598	12,422,798	(3,701,800)
181	Fire Assessment	6,066,517	7,840,355	1,773,838
110	Transportation	12,544,869	13,086,658	541,789
151	Infrastructure	26,119,098	25,900,533	(218,565)
005	General Fund	77,000,685	85,353,505	8,352,820
various	All Other Funds	15,485,326	16,770,311	1,284,985
120	Total Budget	\$ 157,374,201	\$ 164,563,179	\$ 7,188,978

MAJOR FUNDS – FUNDING SOURCE

Fd 005 / General – Ad Valorem, ½ Cent Sales Tax, State Shared Revenue

Fd 110 / Transportation Trust – Gas Taxes, Reimburse from Other Funds

Fd 151 / Infrastructure Surtax – 1 Cent Sales Tax Countywide

Fd 152 / Tourist Development – 4 Cent “Bed Tax”(hotels, short-term rent)

Fd 180 / Building – Building Permits, Other Licenses/Permits

Fd 181 / Fire Assessment – Non-Ad Valorem Assessment

Fd 401 / Solid Waste – Garbage Assessment, Landfill Tipping Fees

Fd 420 / Energy Recovery (Asphalt Plant) – Sale of Asphalt

General Fund FY 22/23

- ❖ **Estimated FY22/23 Revenue \$82,938,734**
 - ❖ Ad Valorem Taxable Value increase of approximately 11.00%
 - ❖ State Revenue Sharing Estimated Increase of 24.4.% from FY 21/22
 - ❖ Half Cent Sales Tax Estimated Increase of 11.2% from FY 21/22
 - ❖ Other Revenue Estimated Decrease of 2.61% from FY 21/22
 - ❖ Grants Estimated Increase 19.46% from FY 21/22

- ❖ **Estimated FY22/23 Expenses \$85,353,179**
 - ❖ Constitutional Officers Increase 8.92%
 - ❖ Board Departments Increase 9.35%

General Fund Distribution of Expenditures

- ❖ Board General Fund Departments
- ❖ Constitutional Officers
- ❖ Other Agencies/Municipalities
- ❖ Mandated Components

General Fund Distribution

BOCC General Fund	\$33,901,780	39.72%
Law Enforcement – BOCC	4,417,543	5.18%
Sheriff	35,380,171	41.45%
Clerk of Courts	4,593,090	5.38%
Property Appraiser	3,564,578	4.18%
Tax Collector **	2,067,087	2.42%
Supervisor of Elections	1,429,256	1.67%
Total General Fund	\$85,353,505	100.00%

** 5% Estimate

Board General Fund

BOCC General Fund	<u>\$33,901,780</u>
Mandatory Components	(6,614,637)
Outside Agencies	(880,081)
Transfers to Other Funds	(1,501,229)
Reserve for Contingency	(481,500)
Board Departments	\$24,424,333

Board General Fund

Mandatory Components:

	<u>FY 21/22</u>	<u>FY 22/23</u>
Detention Medical	\$ 994,460	\$ 997,460
State County Assistance	1,652,005	1,637,572
County Jail Bldg Maint.	718,854	743,766
CRA's	1,356,438	1,508,438
Mental Health	530,865	530,865
HCRA	100,000	408,168
Medical Examiner	463,345	473,530
Others	308,955	314,838
Total	\$ 6,124,922	\$ 6,614,637

Board General Fund

Outside Agencies:

	<u>FY 21/22</u>	<u>FY 22/23</u>
Recreation-Municipalities	\$ 330,000	\$ 330,000
Health Department	256,535	256,535
Transportation Disadvan.	183,430	198,430
NuHope	46,886	46,886
Non-Profit Community Ag	30,000	30,000
Soil/Water FRS, SOE Grant	13,225	14,000
Historic Preservation	4,730	4,230
Total	\$ 864,806	\$ 880,081

Board General Fund

Transfers to Other Funds:

	<u>FY 21/22</u>	<u>FY 22/23</u>
E911 Operations (Fd 122)	\$ 785,959	\$894,364
Court Tech (Fd 179)	213,165	275,643
Intergovt Radio (Fd 131)	309,645	297,236
Legal Aid (Fd 177B)	26,935	33,986
TOTAL	\$1,335,704	\$1,501,229

Board General Fund

Reserve for Contingency:

	<u>FY 21/22</u>	<u>FY 22/23</u>
Board Departments	\$ 450,000	\$ 450,000
Sheriff – Law Enforcement	15,000	15,000
Sheriff – Corrections	10,000	10,000
Clerk of Courts	0	0
Supervisor of Elections	6,500	6,500
TOTAL	\$ 481,500	\$ 481,500

General Fund

Board-Controlled Departments

Category	Adopted FY 21/22	Recommended FY 22/23	Difference
Personnel	\$ 14,833,684	\$ 16,074,765	\$ 1,241,081
Operating	5,964,579	7,400,883	1,436,304
Capital	296,760	948,685	651,925
Totals	\$ 21,095,023	\$ 24,424,333	\$ 3,329,310

General Fund

Position Requests

Cost Ctr	Position Title	Requested	Recommended
2810	Economic Dev. Coord. (6 mos.)	\$ 62,125	\$ 32,755
3400	Admin. Asst. (split w/Bldg Fd)	24,506	25,309
3995	Admin Sec -> CAC Coord. (Upgrade)	13,400	11,969
5105	Firefighter/Paramedic Dual Cert.	38,967	38,967
4101	Jr Driveway/Utility Insp (split w/Bldg Fd)	86,137	44,106
4102	Admin Coord -> R&B Admin (Upgrade)	4,800	3,020
4102	Cartegraph Tech -> Cart. Analyst (Upgrade)	3,800	2,507
3440A	Bldg Inspect II + add'l Oper. Supplies	218,726	159,890
3440A	2 Dev. Specialist (1 for 6 mos. only)	92,918	73,596
3440A	Admin. Asst. (split w/General Fd)	24,506	25,309
3440A	Jr Driveway/Utility Insp (split w/Engineering)	0	44,106
3217	Firefighter/Paramedic Dual Cert.	30,617	30,617
	FUND 005 TOTALS	\$ 972,815	\$ 492,151

TAXABLE VALUE NOTE:

- Property Appraiser's Taxable Values for FY 22/23 are showing an increase of approximately 11.00% over FY 21/22.
- It is Staff's recommendation to limit the budget increases to 5.00% considering the current uncertain economic environment and to consider implementing a millage rate reduction for FY 22/23.

GENERAL FUND

MILLAGE NEEDED TO COVER INCREASE

	FY 21/22 Adopted Budget	Budget Increase of 5%	FY 22/23 Recommend Budget**	Above Allowed Increase	% Increase	Mils to Cover Increase ***
General Fund Depts. - Board	\$21,095,023	\$22,149,774	\$24,424,333	\$2,274,559	10.27%	0.373
BOCC – Other (Mandates, etc)	8,020,973	8,422,022	8,583,083	161,061	0.91%	0.092
Sheriff	32,238,516	33,850,442	35,380,171	1,529,729	4.52%	0.251
Law Enforcement-BOCC	3,918,089	4,113,993	4,417,543	303,550	7.38%	0.050
E911 Program/Dispatch	785,959	825,257	894,364	69,107	8.37%	0.011
Clerk of Courts	4,432,977	4,654,626	4,593,090	(61,536)	(1.32)%	(0.010)
Property Appraiser	3,317,018	3,482,869	3,564,578	81,709	2.35%	0.013
Tax Collector *	1,968,654	2,067,087	2,067,087	0	5.00%	0.000
Supervisor of Elections	1,223,476	1,284,650	1,429,256	144,606	11.26%	0.024
TOTAL	\$77,000,685	\$80,850,719	\$85,353,505	4,502,786	5.57%	0.738

* Estimated 5.00% Increase

** Budgeting \$2.05 million Fund Balance to balance

*** 0.1 Mils = \$ 610,253

General Fund Board Depts.

COST CENTER	TITLE	Adopted Budget FY 21/22	Recom. Budget FY 22/23	% Change
1031	COURTHOUSE FACILITIES	\$ 196,250	\$ 201,193	2.52
2100	BUSINESS SERVICES	218,924	231,576	5.78
2101	COUNTY COMMISSIONER	501,461	517,535	3.21
2103	COUNTY ATTORNEY	395,360	388,694	-1.69
2104	COUNTY ADMINISTRATOR	577,169	602,129	4.32
2106	OFFICE OF MGMT & BUDGET	353,988	317,114	-10.42
2107	HUMAN RESOURCES	426,374	452,426	6.11
2108	NON-AD VALOREM ASSESS	98,926	115,212	16.46
2109	PUBLIC INFORMATION	134,839	128,152	-4.96
2111	CENTRAL SERVICES	1,492,635	2,037,976	36.54
2558	PURCHASING DEPARTMENT	332,876	358,672	7.75
2672	FACILITIES MANAGEMENT	1,624,992	1,867,437	14.92
6302	COUNTY EXTENSION	291,031	300,539	3.27
3200	PUBLIC SAFETY	83,395	76,185	-8.65
3991	EMERGENCY MANAGEMENT	512,254	570,879	11.44
3995	CHILDREN'S ADVOCACY CENTER	385,304	409,490	6.28

General Fund Board Depts.

COST CENTER	TITLE	Adopted Budget FY 21/22	Recom. Budget FY 22/23	% Change
3998B	COMMUNICATIONS PROGRAM	91,938	90,508	-1.56
3998C	GEOGRAPHIC INFORM SYST – GIS	100,694	72,336	-28.16
5105	EMERGENCY MEDICAL SER	7,408,679	9,105,022	22.90
6209	LIBRARIES - AVON PARK	187,988	206,460	9.83
6210	LIBRARIES - SEBRING	439,320	487,815	11.04
6211	LIBRARIES-LAKE PLACID	227,822	240,564	5.59
6212	LIBRARIES - COUNTYWIDE	155,911	169,392	8.65
6102	PARKS DEPARTMENT	977,771	1,038,179	6.18
6105	SPORTS COMPLEX	208,299	231,198	10.99
2991	VETERAN SERVICE OFFICE	252,190	261,087	3.53
5200	COMMUNITY PROGRAMS	118,414	136,135	14.97
5221	PUBLIC ASST PROGRAM	70,189	83,576	19.07
5229	HEALTHY FAMILIES	477,322	532,091	11.47
5330	COMMUNITY PROGRAMS SERVICES	58,754	41,263	-29.77
6303	NATURAL RESOURCES	409,343	715,968	74.87
6304	AQUATIC PLANT CONTROL	586,787	638,502	8.81

General Fund Board Depts.

COST CENTER	TITLE	Adopted Budget FY 21/22	Recom. Budget FY 22/23	% Change
2700	PLANNING AND ZONING	\$ 678,894	\$ 713,084	5.04
2810	OFFICE OF ECONOMIC DEVEL.	378,048	388,659	2.81
3400	DEVELOPMENT SERVICES	167,556	196,628	17.35
3439	CODE ENFORCEMENT	417,935	443,657	6.15
6306	NUISANCE ABATEMENT	55,300	57,000	3.07
	TOTAL GENERAL FUND	\$ 21,095,023	\$ 24,424,333	15.78

FUND BALANCE POSITION

September 30, 2021 Comprehensive Annual Financial Report

Unassigned Fund Balance	\$25,909,864
Extraordinary Revenue Collections:	
- Ad Valorem Taxes (over budget)	825,000
- Land Sales YTD (over budget)	2,221,000
Fund Balance Budgeted in FY 21/22	(<u>1,696,689</u>)
Remaining Unassigned Fund Balance Available	\$27,259,175
General Fund Recommended Budget FY 22/23	\$85,353,505
100% Grant Programs	(4,034,950)
Capital Items	(1,202,979)
Transfers to Other Funds	(1,501,229)
Reserve for Contingency	<u>(481,500)</u>
Total General Fund Balance Per Policy	\$78,132,847
One Month Expenditures	\$ 6,511,071
Number of Months of Available Fund Balance	4.19 Months

SCHEDULED BUDGET MEETINGS

- July 5, 9:00 AM – Sebring: Gov't Center (regular Board Mtg)
- July 6, 6:00 PM – Avon Park: Community Center
- July 7, 6:00 PM – Lake Placid: Gov't Center

- July 12, 9:00 AM – CFS & Board Dept. Workshop
- July 19, 9:00 AM – Adoption of Millage Rate,
Constitutional Officers and Outside Agency Workshop

- September 8, 5:30 PM – 1st Budget Public Hearing
- September 20, 5:30 PM – 2nd Budget Public Hearing



FY 22/23 Budget Workshop



FY 22/23 BUDGET WORKSHOP

BOARD COST CENTERS

INDEX

<u>COST CTR(S)</u>	<u>PAGE(S)</u>
General Administration	
1. 2101 – Board of County Commissioners	3
2. 2103 – County Attorney	4
3. 2104 – County Administrator	5
4. 2109 – Public Information	6
5. 2100 – Business Services	9
6. 2105 – County Audits/CPA	10
7. 2106 – Office of Management/Budget (OMB)	11
8. 2107 – Human Resources	12
9. 2108 – NAV Assessments	13
10. 2111 – Central Services	14
11. 2558 – Purchasing	15
Parks & Facilities	
12. 6102 – Parks Department	19
13. 6105 – Sports Complex	20
14. 6103 – Florida Boating Improvement Program	21
15. 2672 – Facilities Management	22
16. 1031 – Courthouse Facilities	23
17. 1031B – State Court Facilities	24
18. 5200 – Community Programs	27
19. 2991 – Veteran Service Office	28
20. 3995 – Children’s Advocacy Center	29
21. 5229 – Healthy Families Highlands	30
22. 5330 – Community Program Services	31
23. 6208 – Heartland Library Cooperative	32
24. 6209-6211 – Avon Park, Sebring and Lake Placid Libraries	33-35
25. 6212 – Countywide Library	36
26. 5366 – State Housing Initiatives Administration/Partnership	39-40

27. 4100 – County Engineer	43
28. 4101 – Engineering Services	44
29. 4105 – Traffic Operations	45
30. 4998 – Geographic Information System	46
31. 4210 – Refuse Disposal System	47-48
32. 4215 – Landfill Closure Program	49
33. 4218 – Refuse Collection Program	50
34. 4200 – Road & Bridge Admin	53
35. 4102 – Road & Bridge Services	54
36. 4103 – Bridge & Concrete	55
37. 4104 – Maintenance Shop & Warehouse	56
38. 4106 – ROW Maintenance	57
39. 4108 – Shell Pit	58
40. 4230 – Asphalt Plant	59
41. 6303 – Natural Resources	60
42. 6304 – Coop. Aquatic Plant Program	61
43. 3200 – Public Safety	65
44. 3215 – Fire Safety	66
45. 3217 – Fire Assessments	67
46. 5105 – Emergency Medical Services (EMS)	68
47. 3991 – Local Emergency Management	70
48. 3994 – Intergovt. Radio Communications Program	71
49. 3998B - Communications Program	72
50. 3400 – Development Services	75
51. 2700 – County Planning & Zoning Department	76
52. 6213 – Historic Preservation	77
53. 3439 – Code Enforcement Department	78
54. 6306 – Nuisance Abatement	79
55. 2810 – Office of Economic Development	80
56. 3440A – Building Department	81
57. 5301-5309 – Tourist Development	85-89
58. 6302 – County Extension	91

ADMINISTRATION FUND SUMMARY

COST CENTER	21/22 Adopted Budget	22/23 Requested Budget	Difference	% Chg
2101 CO COMMISSIONERS	501,461	517,535	16,074	3.21%
2103 BOARD ATTY	395,360	388,694	(6,666)	-1.69%
2104 CO ADMIN	577,169	602,129	24,960	4.32%
2109 PIO	134,839	128,152	(6,687)	-4.96%
TOTAL	\$ 1,608,829	\$ 1,636,510	\$ 27,681	1.72%

COUNTY COMMISSIONERS - 2101	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
EXECUTIVE SALARIES	271,138	256,654	277,800	284,850	290,990	213,983	288,270	(2,720)	-0.9%	0	288,270
FICA TAXES	20,742	18,300	21,253	21,359	22,261	16,064	22,121	(140)	-0.6%	0	22,121
RETIREMENT CONTRIBUTIONS	132,370	120,475	136,620	129,587	149,628	100,967	164,828	15,200	10.2%	0	164,828
LIFE & HEALTH INSURANCE	38,430	30,346	29,898	22,250	21,507	15,690	21,507	0	0.0%	0	21,507
WORKER'S COMPENSATION	378	359	472	484	378	279	493	115	30.4%	0	493
Personal Expenditures	463,058	426,134	466,043	458,530	484,764	346,983	497,219	12,455	2.6%	0	497,219
TRAVEL AND PER DIEM	1,583	539	4,568	542	8,982	698	9,054	72	0.8%	0	9,054
COMMUNICATIONS & FREIGHT	1,197	1,303	1,167	1,653	1,195	175	1,867	672	56.2%	0	1,867
RENTALS & LEASES	1,422	1,303	1,422	1,185	1,269	0	0	(1,269)	-100.0%	0	0
INSURANCE	1,175	1,022	1,175	1,008	1,175	773	1,175	0	0.0%	0	1,175
REPAIR & MAINTENANCE	1,847	1,853	4,283	3,775	633	442	1,280	647	102.2%	0	1,280
PRINTING & BINDING	190	0	84	269	113	65	0	(113)	-100.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	366	0	0	0.0%	0	0
OFFICE SUPPLIES	0	30	150	258	0	8	0	0	0.0%	0	0
OPERATING SUPPLIES	150	1,022	150	397	330	0	330	0	0.0%	0	330
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	47	525	3,716	4,135	3,610	687.6%	0	4,135
EDUCATION & TRAINING	1,505	475	2,365	2,710	2,475	2,600	2,475	0	0.0%	0	2,475
DUES & MEMBERSHIPS	225	0	500	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	9,294	7,548	15,864	11,844	16,697	8,843	20,316	3,619	21.7%	0	20,316
CENTER TOTAL	472,352	433,682	481,907	470,374	501,461	355,826	517,535	16,074	3.21%	0	517,535
											3.21%

COUNTY ATTORNEY - 2103	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	250,978	228,748	281,068	145,264	145,972	96,621	139,305	(6,667)	-4.6%	0	139,305
OVERTIME	0	0	0	0	0	14	0	0	0.0%	0	0
FICA TAXES	19,180	17,631	21,245	11,037	11,166	7,210	10,657	(509)	-4.6%	0	10,657
RETIREMENT CONTRIBUTIONS	42,858	49,587	50,820	3,903	15,794	10,661	16,591	797	5.0%	0	16,591
LIFE & HEALTH INSURANCE	28,620	21,346	29,448	19,703	20,832	15,632	20,832	0	0.0%	0	20,832
WORKERS' COMPENSATION	352	346	478	240	189	126	237	48	25.4%	0	237
Personal Expenditures	341,988	317,657	383,059	180,148	193,953	130,264	187,622	(6,331)	-3.3%	0	187,622
PROFESSIONAL SERVICES	30,000	54,741	20,000	193,773	190,000	105,362	190,000	0	0.0%	0	190,000
CONTRACT	0	0	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	595	188	200	324	844	415	768	(76)	-9.0%	0	768
COMMUNICATIONS & FREIGHT	2,150	1,641	2,443	1,813	2,386	769	1,168	(1,218)	-51.0%	0	1,168
INSURANCE	705	613	705	605	470	309	470	0	0.0%	0	470
REPAIR & MAINTENANCE	1,809	1,717	2,433	1,887	542	221	1,042	500	92.3%	0	1,042
PRINTING & BINDING	76	0	28	23	23	0	0	(23)	-100.0%	0	0
OTHER CHARGES/OBLIGATION	0	195	0	0	0	714	1,446	1,446	100.0%	0	1,446
OFFICE SUPPLIES	180	26	180	0	0	898	0	0	0.0%	0	0
OPERATING SUPPLIES	1,218	0	1,090	576	340	0	0	(340)	-100.0%	0	0
GAS & OIL	138	0	50	0	0	0	0	0	0.0%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	3,024	4,147	4,464	4,730	4,592	4,110	3,968	(624)	-13.6%	0	3,968
EDUCATION & TRAINING	1,660	0	500	349	1,750	175	1,750	0	0.0%	0	1,750
DUES & MEMBERSHIPS	1,235	588	850	723	460	150	460	0	0.0%	0	460
Non Personal Expenditures	42,790	63,855	32,943	204,803	201,407	113,123	201,072	(335)	-0.2%	0	201,072
MACHINERY & EQUIPMENT	0	0	0	0	0		0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	384,778	381,512	416,002	384,950	395,360	243,387	388,694	(6,666)	-1.69%	0	388,694

-1.69%

COUNTY ADMINISTRATOR - 2104	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	428,571	401,585	437,513	357,835	389,350	280,877	395,187	5,837	1.5%	0	395,187
PROJECT REG SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
OVERTIME	0	0	0	0	0	257	0	0	0.0%	0	0
FICA TAXES	31,579	28,945	31,824	25,570	27,924	19,745	28,300	376	1.3%	0	28,300
RETIREMENT CONTRIBUTIONS	81,112	75,399	90,663	94,980	91,721	68,676	101,292	9,571	10.4%	0	101,292
LIFE & HEALTH INSURANCE	47,700	44,805	49,080	37,183	41,664	31,265	41,664	0	0.0%	0	41,664
WORKER'S COMPENSATION	602	606	745	791	508	376	673	165	32.5%	0	673
Personal Expenditures	589,564	551,340	609,825	516,359	551,167	401,196	567,116	15,949	2.9%	0	567,116
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	9,066	6,532	9,509	7,330	9,832	4,229	10,962	1,130	11.5%	0	10,962
COMMUNICATIONS & FREIGHT	4,159	4,361	5,096	5,313	3,752	4,427	3,224	(528)	-14.1%	0	3,224
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
RENTALS & LEASES	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	1,175	1,022	1,175	1,008	940	618	1,675	735	78.2%	0	1,675
REPAIR & MAINTENANCE	3,454	3,531	4,707	4,324	1,730	1,216	2,613	883	51.0%	0	2,613
PRINTING & BINDING	76	45	28	149	0	0	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	850	1,057	900	1,156	900	533	900	0	0.0%	0	900
OPERATING SUPPLIES	1,749	2,608	368	593	0	858	0	0	0.0%	0	0
GAS & OIL	0	588	0	0	0	82	0	0	0.0%	0	0
BOOKS	0	19	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	300	337	3,274	3,492	10,065	6,791	207.4%	0	10,065
EDUCATION & TRAINING	2,315	2,492	3,735	5,774	3,445	4,399	3,445	0	0.0%	0	3,445
DUES & MEMBERSHIPS	3,020	872	1,930	3,394	2,129	385	2,129	0	0.0%	0	2,129
Non Personal Expenditures	25,864	23,129	27,748	29,377	26,002	20,239	35,013	9,011	34.7%	0	35,013
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0%	0	0
CENTER TOTAL	615,428	574,469	637,573	545,736	577,169	421,435	602,129	24,960	4.32%	0	602,129
											4.32%

PUBLIC INFORMATION - 2109	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	62,489	44,420	70,507	64,542	86,349	65,159	79,964	(6,385)	-7.4%	0	79,964
OTHER SALARIES & WAGES	0	440	0	813	0	100	0	0	0.0%	0	0
OVERTIME	0	1,096	0	235	0	49	0	0	0.0%	0	0
FICA TAXES	4,803	2,680	5,416	4,760	6,637	4,570	6,142	(495)	-7.5%	0	6,142
RETIREMENT CONTRIBUTIONS	5,318	7,579	7,081	2,926	9,388	7,238	9,561	173	1.8%	0	9,561
LIFE & HEALTH INSURANCE	11,925	11,998	13,154	4,593	13,958	9,695	10,937	(3,021)	-21.6%	0	10,937
WORKER'S COMPENSATION	88	119	119	50	112	88	137	25	22.3%	0	137
Personal Expenditures	84,623	68,332	96,277	77,918	116,444	86,899	106,741	(9,703)	-8.3%	0	106,741
CONTRACTUAL SERVICES	0	335	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	1,121	611	1,696	1,248	2,080	387	2,224	144	6.9%	0	2,224
COMMUNICATIONS & FREIGHT	800	845	2,438	534	1,137	567	1,075	(62)	-5.5%	0	1,075
RENTALS AND LEASES	0	0	0	0	0	375	0	0	0.0%	0	0
INSURANCE	313	307	315	270	955	862	1,029	74	7.7%	0	1,029
REPAIR & MAINTENANCE	448	338	1,323	1,087	544	209	745	201	36.9%	0	745
PRINTING & BINDING	188	45	38	139	31	0	29	(2)	-6.5%	0	29
PROMOTIONAL ACTIVITIES	6,450	7,007	5,950	5,851	5,950	1,431	1,950	(4,000)	-67.2%	0	1,950
PROJECT PROMOTIONAL ACT	0	0	0	0	0	1,720	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	923	4,400	4,400	100.0%	0	4,400
OFFICE SUPPLIES	500	497	500	471	550	125	550	0	0.0%	0	550
OPERATING SUPPLIES	1,483	2,986	880	1,231	1,752	438	1,452	(300)	-17.1%	0	1,452
GAS & OIL	0	0	0	0	0	0	1,225	1,225	100.0%	0	1,225
PUBLICATIONS/ SUBSCRIPTIONS	0	0	0	150	0	0	0	0	0.0%	0	0
BOOKS	75	52	100	45	100	0	100	0	0.0%	0	100
SUBSCRIPTIONS	0	0	0	0	1,815	1,585	3,259	1,444	79.6%	0	3,259
EDUCATION & TRAINING	1,050	200	1,288	1,190	2,740	1,260	2,650	(90)	-3.3%	0	2,650
DUES & MEMBERSHIPS	530	398	591	433	741	80	723	(18)	-2.4%	0	723
Non Personal Expenditures	12,958	13,623	15,119	12,650	18,395	9,962	21,411	3,016	16.4%	0	21,411
CENTER TOTAL	97,581	81,955	111,396	90,568	134,839	96,861	128,152	(6,687)	-4.96%	0	128,152
											-4.96%

BUSINESS SERVICES FUND SUMMARY

COST CENTER	21/22 Adopted Budget	22/23 Requested Budget	Difference	% Chg
2100 BUSINESS SVCS	218,924	231,576	12,652	5.78%
2106 OMB	353,988	317,114	(36,874)	-10.42%
2107 HR	426,374	452,426	26,052	6.11%
2108 NAV ASSESSMENT	98,926	115,212	16,286	16.46%
2111 CENTRAL SERVICES	1,505,860	2,051,976	546,116	36.27%
2558 PURCHASING	332,876	358,672	25,796	7.75%
TOTAL	\$ 2,936,948	\$ 3,526,976	\$ 590,028	20.09%

BUSINESS SERVICES - 2100	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	142,504	126,687	161,741	109,715	147,131	105,072	153,795	6,664	4.5%	0	153,795
FICA TAXES	10,902	9,421	12,395	8,093	11,279	7,902	11,789	510	4.5%	0	11,789
RETIREMENT CONTRIBUTIONS	28,459	24,626	36,072	22,088	33,851	24,331	37,698	3,847	11.4%	0	37,698
LIFE & HEALTH INSURANCE	19,080	16,473	19,632	15,693	20,832	15,632	20,832	0	0.0%	0	20,832
WORKERS' COMPENSATION	199	201	275	180	192	139	262	70	36.5%	0	262
Personal Expenditures	201,144	177,408	230,115	155,769	213,285	153,076	224,376	11,091	5.2%	0	224,376
TRAVEL AND PER DIEM	461	0	500	0	501	229	841	340	67.9%	0	841
COMMUNICATIONS & FREIGHT	391	542	1,029	429	503	224	613	110	21.9%	0	613
INSURANCE	470	409	470	403	470	309	470	0	0.0%	0	470
REPAIR & MAINTENANCE	1,482	1,486	2,058	1,860	480	428	944	464	96.7%	0	944
PRINTING & BINDING	76	23	0	45	0	0	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	1	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	100	48	100	369	100	89	150	50	50.0%	0	150
OPERATING SUPPLIES	0	0	184	722	0	1,068	0	0	0.0%	0	0
GAS & OIL	0	0	0	0	0	0	0	0	0.0%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	1,675	1,574	2,187	512	30.6%	0	2,187
EDUCATION & TRAINING	450	190	900	2,419	1,100	573	1,695	595	54.1%	0	1,695
DUES & MEMBERSHIPS	50	225	315	300	810	205	300	(510)	-63.0%	0	300
Non Personal Expenditures	3,480	2,923	5,556	6,547	5,639	4,699	7,200	1,561	27.7%	0	7,200
CENTER TOTAL	204,624	180,330	235,671	162,316	218,924	157,775	231,576	12,652	5.78%	0	231,576
											5.78%

County Audits/CPA - 2105	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
PROFESSIONAL SERVICES	0	0	0	0	0	0	25,000	25,000	100.0%	0	25,000
ACCOUNTING & AUDITING	191,300	191,300	193,300	191,612	234,050	163,612	210,745	(23,305)	-10.0%	0	210,745
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.0%	0	0
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0.0%	0	0
EDUCATION & TRAINING	0	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	191,300	191,300	193,300	191,612	234,050	163,612	235,745	1,695	0.7%	0	235,745
CENTER TOTAL	191,300	191,300	193,300	191,612	234,050	163,612	235,745	1,695	0.7%	0	235,745
											0.72%

OMB - 2106	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	223,097	178,081	256,072	199,535	232,701	129,637	208,192	(24,509)	-10.5%	0	208,192
FICA TAXES	17,067	13,175	19,591	14,598	17,802	9,546	15,927	(1,875)	-10.5%	0	15,927
RETIREMENT CONTRIBUTIONS	18,896	16,158	25,607	20,175	25,179	14,321	24,796	(383)	-1.5%	0	24,796
LIFE & HEALTH INSURANCE	40,545	27,305	43,764	32,133	44,446	19,144	32,987	(11,459)	-25.8%	0	32,987
WORKERS' COMPENSATION	312	246	435	327	303	172	354	51	16.8%	0	354
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	299,917	234,965	345,469	266,769	320,431	172,820	282,256	(38,175)	-11.9%	0	282,256
PROJECT PROFESSIONAL SVC	0	0	0	250	0	0	0	0	0.0%	0	0
TRAVEL AND PER DIEM	1,002	0	501	0	1,038	0	2,169	1,131	109.0%	0	2,169
COMMUNICATIONS & FREIGHT	1,912	2,082	1,859	2,745	1,516	313	1,259	(257)	-17.0%	0	1,259
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	999	868	1,117	958	1,034	734	999	(35)	-3.4%	0	999
REPAIR & MAINTENANCE	26,044	25,682	28,022	27,520	24,073	24,468	24,675	602	2.5%	0	24,675
PRINTING & BINDING	76	0	56	0	45	0	45	0	0.0%	0	45
OTHER CHARGES & OBLIGATIONS	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	220	119	200	118	200	78	200	0	0.0%	0	200
OPERATING SUPPLIES	1,672	0	1,568	227	2,175	1,287	750	(1,425)	-65.5%	0	750
ATTRACTIVE PROP-INVENTORY	0	0	0	0	0	1,411	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	2,626	2,396	3,110	484	18.4%	0	3,110
EDUCATION & TRAINING	650	0	325	150	650	0	1,488	838	128.9%	0	1,488
DUES & MEMBERSHIPS	200	150	200	100	200	0	163	(37)	-18.5%	0	163
Non Personal Expenditures	32,775	28,901	33,848	32,068	33,557	30,687	34,858	1,301	3.9%	0	34,858
PROJ PC SFTWR PURCH \$25k+	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	332,692	263,866	379,317	298,837	353,988	203,507	317,114	(36,874)	-10.42%	0	317,114

-10.42%

****NOTE: PERSONAL EXPENDITURES DECREASED DUE TO POSITION PERCENTAGE REALLOCATION****

HUMAN RESOURCES - 2107	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	257,403	123,158	263,787	206,408	265,808	159,797	265,717	(91)	0.0%	0	265,717
OTHER SALARIES & WAGES	0	0	0	10,371	0	0	0	0	0.0%	0	0
OVERTIME	0	1,102	0	37	0	45	0	0	0.0%	0	0
FICA TAXES	14,779	9,174	20,249	14,718	20,381	10,958	20,374	(7)	0.0%	0	20,374
RETIREMENT CONTRIBUTIONS	16,364	11,234	26,469	21,171	28,825	17,976	31,719	2,894	10.0%	0	31,719
LIFE & HEALTH INSURANCE	45,315	26,826	58,896	44,000	62,496	38,213	62,496	0	0.0%	0	62,496
WORKERS' COMPENSATION	271	183	450	358	346	217	453	107	30.9%	0	453
UNEMPLOYMENT COMPENSATION	0	0	0	344	0	275	0	0	0.0%	0	0
Personal Expenditures	334,132	171,677	369,851	297,406	377,856	227,481	380,759	2,903	0.8%	0	380,759
PROFESSIONAL SERVICES	500	4,410	0	2,919	0	0	0	0	0.0%	0	0
CONTRACTUAL SERVICES	3,000	9,942	7,725	6,665	8,813	3,754	8,558	(255)	-2.9%	0	8,558
TRAVEL AND PER DIEM	806	0	1,460	228	1,460	0	3,215	1,755	120.2%	0	3,215
COMMUNICATIONS & FREIGHT	1,661	1,751	2,753	3,028	2,391	681	2,280	(111)	-4.6%	0	2,280
RENTALS AND LEASES	1,328	1,328	1,328	1,328	1,299	0	1,299	0	0.0%	0	1,299
INSURANCE	1,175	1,022	1,410	1,210	1,175	928	1,410	235	20.0%	0	1,410
REPAIR & MAINTENANCE	3,369	3,462	6,549	4,827	2,586	2,536	1,436	(1,150)	-44.5%	0	1,436
PRINTING AND BINDING	152	68	168	0	113	0	141	28	24.8%	0	141
PROMOTIONAL ACTIVITIES	2,160	1,248	1,200	1,320	2,326	0	1,526	(800)	-34.4%	0	1,526
OTHER CHARGES/OBLIGATIONS	5,145	5,237	6,714	9,450	6,859	2,556	6,534	(325)	-4.7%	0	6,534
OFFICE SUPPLIES	566	464	1,085	1,318	1,263	372	1,738	475	37.6%	0	1,738
OPERATING SUPPLIES	2,090	655	3,613	5,407	5,290	2,477	4,420	(870)	-16.4%	0	4,420
SAFETY SUPPLIES	0	0	0	0	0	0	1,000	1,000	100.0%	0	1,000
GAS & OIL	0	0	0	0	0	0	0	0	0.0%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	1,008	5,850	5,869	10,851	8,953	11,286	435	4.0%	21,881	33,167
EDUCATION & TRAINING	1,750	2,034	4,675	2,041	3,313	0	3,492	179	5.4%	0	3,492
DUES & MEMBERSHIPS	254	454	420	506	779	0	1,451	672	86.3%	0	1,451
Non Personal Expenditures	23,956	33,083	44,950	46,115	48,518	22,257	49,786	1,268	2.6%	21,881	71,667
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	358,088	204,760	414,801	343,521	426,374	249,738	430,545	4,171	0.98%	21,881	452,426
											6.11%

NAV ASSESSMENT - 2108	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	78,048	68,849	47,782	44,835	65,704	47,333	77,575	11,871	18.1%	0	77,575
OVERTIME	0	667	0	0	0	12	0	0	0.0%	0	0
FICA TAXES	5,971	5,087	3,655	3,336	5,025	3,296	5,933	908	18.1%	0	5,933
RETIREMENT CONTRIBUTIONS	6,611	6,261	4,778	4,604	7,109	5,106	9,239	2,130	30.0%	0	9,239
LIFE & HEALTH INSURANCE	16,695	14,633	12,270	12,631	14,588	11,295	15,631	1,043	7.1%	0	15,631
WORKERS' COMPENSATION	109	97	81	79	85	62	132	47	55.3%	0	132
Personal Expenditures	107,434	95,595	68,566	65,485	92,511	67,104	108,510	15,999	17.3%	0	108,510
TRAVEL AND PER DIEM	1,075	0	1,075	1,023	950	0	1,340	390	41.1%	0	1,340
COMMUNICATIONS & FREIGHT	65	385	634	497	634	324	643	9	1.4%	0	643
INSURANCE	177	358	294	252	376	193	412	36	9.6%	0	412
REPAIR & MAINTENANCE	512	512	1,417	1,276	695	660	1,345	650	93.5%	0	1,345
PRINTING AND BINDING	0	135	56	0	195	34	195	0	0.0%	0	195
OTHER CHARGES/OBLIGATIONS	0	0	0	603	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	130	-35	100	88	125	0	125	0	0.0%	0	125
OPERATING SUPPLIES	90	40	90	1,697	1,590	638	90	(1,500)	-94.3%	0	90
GAS & OIL	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	800	729	1,156	356	44.5%	0	1,156
EDUCATION & TRAINING	450	0	500	0	500	435	858	358	71.6%	0	858
DUES & MEMBERSHIPS	535	500	550	500	550	500	538	(12)	-2.2%	0	538
Non Personal Expenditures	3,034	1,895	4,716	5,935	6,415	3,513	6,702	287	4.5%	0	6,702
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	110,468	97,490	73,282	71,420	98,926	70,617	115,212	16,286	16.46%	0	115,212
											16.46%

****NOTE: PERSONAL EXPENDITURES INCREASED DUE TO POSITION PERCENTAGE REALLOCATION****

CENTRAL SERVICES - 2111	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
SP - WELLNESS INCENTIVE	0	0	0	0	0	0	0	0	0.0%	0	0
FICA TAXES	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
PROFESSIONAL SERVICES	37,900	9,237	21,750	66,103	71,500	98,711	248,683	177,183	247.8%	0	248,683
PROJ PROFESSIONAL SVC	0	0	0	4,932	0	0	0	0	0.0%	0	0
COURT RPT APPEARANCE@DEP	500	0	0	0	0	0	0	0	0.0%	0	0
CONTRACTUAL SERVICES	109,547	81,683	100,725	109,857	105,580	70,338	116,658	11,078	10.5%	0	116,658
PROJECT CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.0%	0	0
CLERK IT- OPERATING	0	0	0	115,672	0	19,760	120,000	120,000	0.0%	0	120,000
TRAVEL AND PER DIEM	0	0	0	0	15,120	0	15,120	0	0.0%	0	15,120
COMMUNICATIONS & FREIGHT	48,964	44,505	105,832	86,852	126,234	450,210	113,562	(12,672)	-10.0%	0	113,562
UTILITY SERVICES	0	51	0	0	0	0	0	0	0.0%	0	0
UTILITY SVCS-ILLEGAL DUMP	0	0	0	0	0	0	0	0	0.0%	0	0
RENTALS AND LEASES	5,048	4,692	5,067	4,496	4,455	0	4,455	0	0.0%	0	4,455
INSURANCE	946,756	945,541	994,559	914,046	901,624	816,781	952,113	50,489	5.6%	0	952,113
REPAIR & MAINTENANCE	112,324	111,976	110,840	118,946	146,975	106,983	191,454	44,479	30.3%	0	191,454
PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.0%	0	0
PROMOTIONAL ACTIVITIES	0	0	0	750	0	0	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	112,325	64,659	61,015	138,896	65,175	42,142	56,700	(8,475)	-13.0%	0	56,700
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	1,500	1,348	1,500	1,192	1,440	787	1,890	450	31.3%	0	1,890
OPERATING SUPPLIES	14,265	11,120	9,750	11,355	9,750	1,349	10,250	500	5.1%	0	10,250
GAS & OIL	1,692	(2,495)	225	(34)	1,000	4,098	3,900	2,900	290.0%	0	3,900
ATTRACTIVE PROP-INVENTORY	0	0	0	0	0	4,248	0	0	0.0%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	4,200	15,185	24,154	53,445	38,260	252.0%	0	53,445
EDUCATION & TRAINING	0	0	0	0	12,000	0	12,000	0	0.0%	0	12,000
DUES & MEMBERSHIPS	29,989	35,001	30,154	30,034	29,822	28,507	29,486	(336)	-1.1%	0	29,486
OTHER USES-COLA EST/COMP ABS	0	0	1,444	0	0	0	122,260	122,260	0.0%	0	122,260
Non Personal Expenditures	1,420,810	1,307,318	1,442,861	1,607,296	1,505,860	1,668,068	2,051,976	546,116	36.3%	0	2,051,976
MACHINERY & EQUIPMENT	0	7,128	0	0	0	0	0	0	0.0%	0	0
PROJ PC SOFTWR PURCHASE	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	7,128	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	1,420,810	1,314,446	1,442,861	1,607,296	1,505,860	1,668,068	2,051,976	546,116	36.27%	0	2,051,976

PURCHASING - 2558	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	176,655	177,696	202,848	213,651	216,094	131,608	226,772	10,678	4.9%	0	226,772
OVERTIME	998	1,513	1,504	0	0	141	0	0	0.0%	0	0
FICA TAXES	13,589	12,650	15,633	15,153	16,532	9,637	17,347	815	4.9%	0	17,347
RETIREMENT CONTRIBUTIONS	15,049	16,150	20,435	21,806	23,381	14,425	27,009	3,628	15.5%	0	27,009
LIFE & HEALTH INSURANCE	35,775	32,750	39,264	42,635	41,664	23,230	41,664	0	0.0%	0	41,664
WORKERS' COMPENSATION	1,386	1,203	1,698	1,714	1,357	867	1,925	568	41.9%	0	1,925
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	243,452	241,961	281,382	294,959	299,028	179,908	314,717	15,689	5.2%	0	314,717
CONTRACTUAL SERVICES	0	0	0	0	0	3,320	0	0	0.0%	0	0
TRAVEL AND PER DIEM	1,537	0	1,646	0	1,991	598	4,570	2,579	129.5%	0	4,570
COMMUNICATIONS & FREIGHT	2,618	1,793	2,479	2,167	2,452	305	2,550	98	4.0%	0	2,550
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	940	817	940	806	940	618	940	0	0.0%	0	940
REPAIR & MAINTENANCE	12,701	10,901	15,861	11,497	14,357	12,539	14,448	91	0.6%	0	14,448
PRINTING AND BINDING	76	37	56	68	45	34	68	23	51.1%	0	68
PROMOTIONAL ACTIVITIES	300	0	300	228	100	143	250	150	150.0%	0	250
OTHER CHARGES/OBLIGATIONS	450	3,063	3,000	2,253	3,000	1,033	3,000	0	0.0%	0	3,000
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	500	307	250	213	250	0	250	0	0.0%	0	250
OPERATING SUPPLIES	2,068	1,582	634	752	184	854	6,484	6,300	3423.9%	0	6,484
PROJECT OPERATING SUPP	0	0	0	0	0	0	0	0	0.0%	0	0
SAFETY SUPPLIES	50	0	0	0	0	0	0	0	0.0%	0	0
GAS & OIL	100	0	0	0	0	0	0	0	100.0%	0	0
SUBSCRIPTIONS	0	0	0	3,042	7,334	5,173	5,800	(1,534)	-20.9%	0	5,800
EDUCATION & TRAINING	2,855	566	4,385	498	2,400	1,341	4,400	2,000	83.3%	0	4,400
DUES & MEMBERSHIPS	637	460	945	265	795	0	1,195	400	50.3%	0	1,195
RESERVE FOR CONTINGENCIES	0	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	24,832	19,526	30,496	21,789	33,848	25,957	43,955	10,107	29.9%	0	43,955
MACHINERY & EQUIPMENT	0	980	0	0	0	0	0	0	0.0%	0	0
COMPUTER SOFTWARE \$25K+	0	0	0	19,345	0	6,827	0	0	0.0%	0	0
Capital Expenditures	0	980	0	19,345	0	6,827	0	0	0.0%	0	0
CENTER TOTAL	268,284	262,467	311,878	336,093	332,876	212,692	358,672	25,796	7.75%	0	358,672

7.75%

PARKS & FACILITIES FUND SUMMARY				
	21/22	22/23		
FACILITIES COST CENTER	Adopted Buget	Requested Budget	Difference	% Chg
2672 FACILITIES	1,624,992	1,867,437	242,445	14.92%
1031 COURTHOUSE FACILITIES	196,250	201,193	4,943	2.52%
1031B ST COURT FACILITIES	242,545	283,479	40,934	16.88%
TOTAL	\$ 2,063,787	\$ 2,352,109	\$ 288,322	13.97%

	21/22	22/23		
PARKS COST CENTER	Adopted Buget	Requested Budget	Difference	% Chg
6102 PARKS DEPT	977,771	1,038,179	60,408	6.18%
6105 SPORTS COMPLEX	208,299	231,198	22,899	10.99%
6103 FL BOATING	72,670	48,000	(24,670)	-33.95%
TOTAL	\$ 1,258,740	\$ 1,317,377	\$ 58,637	4.66%

DIVISION GRAND TOTAL	\$ 3,322,527	\$ 3,669,486	\$ 346,959	10.44%
-----------------------------	---------------------	---------------------	-------------------	---------------

PARKS DEPARTMENT - 6102	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per 9. Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	551,560	530,958	539,772	486,450	517,699	319,722	521,537	3,838	0.74%	0	521,537
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	1,002	878	1,000	160	1,000	2,937	1,000	0	0.00%	0	1,000
FICA TAXES	42,410	38,061	41,483	34,875	39,796	25,999	40,068	272	0.68%	0	40,068
RETIREMENT CONTRIBUTIONS	46,954	47,463	54,225	50,520	56,285	36,638	62,378	6,093	10.83%	0	62,378
LIFE & HEALTH INSURANCE	124,560	123,931	137,649	123,665	135,858	81,398	146,049	10,191	7.50%	0	146,049
WORKERS' COMPENSATION	15,867	15,072	19,765	19,735	14,692	10,798	18,370	3,678	25.03%	0	18,370
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	782,353	756,363	793,894	715,405	765,330	477,492	789,402	24,072	3.15%	0	789,402
CONTRACTUAL SERVICES	2,200	2,340	2,200	0	2,200	0	13,000	10,800	490.91%	0	13,000
TRAVEL AND PER DIEM	1,173	679	1,173	561	1,173	144	1,173	0	0.00%	0	1,173
COMMUNICATIONS & FREIGHT	4,114	4,266	4,451	4,932	5,557	1,742	4,264	(1,293)	-23.27%	0	4,264
UTILITY SERVICES	23,387	21,814	24,647	24,233	27,637	17,501	26,309	(1,328)	-4.81%	0	26,309
RENTALS AND LEASES	6,236	4,568	5,736	4,768	6,120	3,503	9,347	3,227	52.73%	0	9,347
INSURANCE	12,643	12,799	12,811	12,693	12,811	9,574	15,453	2,642	20.62%	0	15,453
REPAIR & MAINTENANCE	56,785	61,825	62,108	75,862	60,059	46,061	70,348	10,289	17.13%	0	70,348
OTHER CHARGES/OBLIGATIONS	1,145	225	645	534	1,245	77	1,245	0	0.00%	0	1,245
OFFICE SUPPLIES	348	292	348	189	348	139	348	0	0.00%	0	348
OPERATING SUPPLIES	48,350	26,490	41,385	32,126	37,909	18,831	33,778	(4,131)	-10.90%	3,000	36,778
CHEMICALS	1,200	120	1,200	446	12,200	1,209	8,700	(3,500)	-28.69%	0	8,700
SAFETY SUPPLIES	1,180	248	1,180	113	1,180	329	1,180	0	0.00%	0	1,180
TOOLS	0	0	0	0	0	115	0	0	0.00%	0	0
GAS & OIL	40,187	25,982	32,948	29,424	37,851	30,611	52,991	15,140	40.00%	0	52,991
SUBSCRIPTIONS	0	0	0	0	4,796	4,376	5,236	440	9.17%	0	5,236
EDUCATION & TRAINING	1,350	1,327	1,070	560	1,195	462	2,085	890	74.48%	0	2,085
DUES & MEMBERSHIPS	280	160	280	160	160	0	320	160	100.00%	0	320
Non Personal Expenditures	200,578	163,135	192,182	186,602	212,441	134,674	245,777	33,336	15.69%	3,000	248,777
IMPROVEMENTS OTHER THAN	0	0	6,000	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	6,000	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	982,931	919,498	992,076	902,007	977,771	612,166	1,035,179	57,408	5.87%	3,000	1,038,179
											6.18%

SPORTS COMPLEX - 6105	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	57,313	60,911	59,042	40,997	59,370	41,136	61,735	2,365	3.98%	0	61,735
OVERTIME	1,000	45	1,000	46	1,000	356	1,000	0	0.00%	0	1,000
FICA TAXES	4,508	4,661	4,640	3,128	4,664	3,263	4,822	158	3.39%	0	4,822
RETIREMENT CONTRIBUTIONS	4,990	5,513	6,064	4,258	6,597	4,632	7,508	911	13.81%	0	7,508
LIFE & HEALTH INSURANCE	19,080	19,511	19,632	14,825	20,832	15,600	20,832	0	0.00%	0	20,832
WORKERS' COMPENSATION	1,815	1,921	2,371	1,838	1,872	1,322	2,420	548	29.27%	0	2,420
UNEMPLOYMENT COMPENSATION		0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	88,706	92,562	92,749	65,092	94,335	66,309	98,317	3,982	4.22%	0	98,317
CONTRACTUAL SERVICES	15,750	5,192	11,750	8,766	11,750	7,660	10,650	(1,100)	-9.36%	0	10,650
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,025	581	600	330	750	592	400	(350)	-46.67%	0	400
UTILITY SERVICES	27,200	22,394	24,919	24,964	26,644	19,651	29,100	2,456	9.22%	0	29,100
RENTALS AND LEASES	250	288	300	279	300	164	300	0	0.00%	0	300
INSURANCE	1,080	1,060	1,110	1,070	1,110	809	1,205	95	8.56%	0	1,205
REPAIR & MAINTENANCE	10,904	11,978	19,818	13,861	20,880	16,018	28,596	7,716	36.95%	0	28,596
OTHER CHARGES/OBLIGATIONS	2,816	978	1,535	495	1,535	517	1,535	0	0.00%	0	1,535
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	85	61	85	33	85	68	85	0	0.00%	0	85
OPERATING SUPPLIES	18,620	17,958	20,985	25,603	22,536	20,741	16,635	(5,901)	-26.18%	1,000	17,635
CHEMICALS	0	0	0	0	4,700	7,216	20,000	15,300	325.53%	0	20,000
SAFETY SUPPLIES	0	0	0	0	150	605	225	75	50.00%	0	225
GAS & OIL	3,375	1,994	2,258	2,485	3,251	2,195	2,801	(450)	-13.84%	0	2,801
ATTRACTIVE PROP. INVENTORY	0	0	0	0	9,600	7,930	0	(9,600)	-100.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	94	94	100.00%	0	94
EDUCATION & TRAINING	410	0	410	0	255	0	255	0	0.00%	0	255
Non Personal Expenditures	81,515	62,484	83,770	77,886	103,546	84,166	111,881	8,335	8.05%	1,000	112,881
MACHINERY & EQUIPMENT	0	0	5,772	6,094	10,418	6,551	0	(10,418)	-100.00%	20,000	20,000
Capital Expenditures	0	0	5,772	6,094	10,418	6,551	0	(10,418)	-100.00%	20,000	20,000
CENTER TOTAL	170,221	155,046	182,291	149,072	208,299	157,026	210,198	1,899	0.91%	21,000	231,198
											10.99%

FLORIDA BOATING IMPROV PROGRAM - 6103	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REPAIR & MAINTENANCE	0	0	0	2,526	0	0	0	0	0.00%	0	0
PROJECT REPAIR & MAINT	0	0	0	11,328	0	8,856	0	0	0.00%	0	0
Non Personal Expenditures	0	0	0	13,854	0	8,856	0	0	0.00%	0	0
IMPROVEMENTS OTHER THAN	48,000	4,028	48,000	0	48,000	0	48,000	0	0.00%	0	48,000
PROJECT IMPROVEMENTS	60,714	37,792	26,678	45	24,670	0	0	(24,670)	-100.00%	0	0
Capital Expenditures	108,714	41,820	74,678	45	72,670	0	48,000	(24,670)	-33.95%	0	48,000
CENTER TOTAL	108,714	41,820	74,678	13,899	72,670	8,856	48,000	(24,670)	-33.95%	0	48,000
											-33.95%

FACILITIES MANAGEMENT - 2672	FY 18-19	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	517,081	525,615	509,124	536,446	566,834	654,761	416,543	750,414	95,653	14.61%	0	750,414
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	905	1,005	4,262	1,000	8,706	1,000	10,401	1,030	30	3.00%	0	1,030
FICA TAXES	40,434	40,391	38,704	41,186	43,743	50,316	33,747	57,553	7,237	14.38%	0	57,553
RETIREMENT CONTRIBUTIONS	54,689	57,536	59,282	67,440	74,509	86,053	57,433	106,148	20,095	23.35%	0	106,148
LIFE & HEALTH INSURANCE	101,533	125,820	124,423	130,779	139,173	169,302	105,438	203,562	34,260	20.24%	0	203,562
WORKERS' COMPENSATION	20,920	16,263	15,822	19,446	20,288	18,486	12,677	24,533	6,047	32.71%	0	24,533
UNEMPLOYMENT COMPENSATION	72	0	1,439	0	24	0	0	0	0	0.00%	0	0
Personal Expenditures	735,634	766,630	753,055	796,297	853,278	979,918	636,239	1,143,240	163,322	16.67%	0	1,143,240
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	20,000	20,000	0.00%	0	20,000
CONTRACTUAL SERVICES	24,804	50,750	19,931	50,820	44,920	48,320	13,985	48,270	(50)	-0.10%	0	48,270
TRAVEL AND PER DIEM	0	865	57	0	0	654	21	654	0	0.00%	0	654
COMMUNICATIONS & FREIGHT	7,773	10,845	11,979	9,948	13,461	11,527	3,989	15,348	3,821	33.15%	0	15,348
UTILITY SERVICES	300,527	302,860	313,905	318,060	289,567	313,060	228,753	309,100	(3,960)	-1.26%	0	309,100
RENTALS AND LEASES	6,274	8,279	6,386	6,887	6,032	7,095	4,455	9,285	2,190	30.87%	0	9,285
INSURANCE	9,078	10,205	9,782	11,024	10,681	12,251	8,814	13,413	1,162	9.48%	0	13,413
REPAIR & MAINTENANCE	86,229	121,945	74,995	115,608	90,515	104,196	60,364	123,564	19,368	18.59%	0	123,564
AIR CONDITIONING	35,614	90,000	54,012	70,000	53,046	62,000	29,334	82,500	20,500	33.06%	0	82,500
PROJECT AIR CONDITIONING	0	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	15,125	13,250	12,318	15,750	8,853	3,700	9,409	20,050	16,350	441.89%	0	20,050
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	362	500	213	500	418	525	306	525	0	0.00%	0	525
OPERATING SUPPLIES	32,756	34,437	28,839	35,497	28,932	60,443	30,654	41,379	(19,064)	-31.54%	0	41,379
PROJECT OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0	100.00%	0	0
GAS & OIL	15,132	16,275	9,416	13,650	11,621	14,948	12,353	21,400	6,452	43.16%	0	21,400
ATTRACTIVE PROP INVENTORY	0	0	0	0	0	0	0	7,850	7,850	100.00%	0	7,850
SUBSCRIPTIONS	0	0	0	0	0	5,595	5,106	7,599	2,004	35.82%	0	7,599
EDUCATION & TRAINING	0	1,050	0	0	0	600	0	3,100	2,500	416.67%	0	3,100
DUES & MEMBERSHIPS	0	0	0	0	0	160	0	160	0	0.00%	0	160
Non Personal Expenditures	533,673	661,261	541,832	647,744	558,045	645,074	407,543	724,197	79,123	12.27%	0	724,197
IMPROVEMENTS OTHER THAN CAPITAL INFRASTRUCTURE	0	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	3,600	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	3,600	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	1,269,307	1,427,891	1,294,886	1,447,641	1,411,323	1,624,992	1,043,782	1,867,437	242,445	14.92%	0	1,867,437

14.92%

COURTHOUSE FACILITIES - 1031	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT PROFESSIONAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	3,590	1,510	7,975	1,983	9,700	2,999	2,360	(7,340)	-75.67%	0	2,360
PROJECT CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	500	214	500	69	500	0	500	0	0.00%	0	500
UTILITY SERVICES	154,950	175,777	170,040	171,228	180,040	124,220	190,598	10,558	5.86%	0	190,598
RENTALS AND LEASES	450	453	455	453	455	352	455	0	0.00%	0	455
RENTAL & LEASES - PROJECT	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	0	0	0	0	0	0	0	0	0.00%	0	0
REPAIR & MAINTENANCE	3,700	7,070	2,700	3,227	3,700	789	4,400	700	18.92%	0	4,400
PROJECT REPAIR & MAINT	0	0	0	0	0	0	0	0	0.00%	0	0
AIR CONDITIONING	3,580	1,712	1,580	1,848	1,580	856	1,580	0	0.00%	0	1,580
OTHER CHARGES/OBLIGATIONS	1,400	1,750	1,400	877	275	975	1,300	1,025	372.73%	0	1,300
PROJECT OTHER CHG & OBLIG	0	0		0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	0	0		0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	0	0		0	0	0	0	0	0.00%	0	0
GAS & OIL	0	0		0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	168,170	188,486	184,650	179,685	196,250	130,191	201,193	4,943	2.52%	0	201,193
PROJECT BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	168,170	188,486	184,650	179,685	196,250	130,191	201,193	4,943	2.52%	0	201,193
											2.52%

STATE COURT FACILITIES - 1031B	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	59,498	58,377	60,976	47,198	62,008	41,771	67,489	5,481	8.84%	0	67,489
OVERTIME	998	0	250	0	250	45	257	7	2.80%	0	257
FICA TAXES	4,639	4,194	4,684	3,289	4,763	2,968	5,183	420	8.82%	0	5,183
RETIREMENT CONTRIBUTIONS	5,136	5,144	6,123	4,914	6,737	4,525	8,069	1,332	19.77%	0	8,069
LIFE & HEALTH INSURANCE	23,850	22,283	24,540	21,221	26,040	15,637	26,040	0	0.00%	0	26,040
WORKERS' COMPENSATION	1,867	1,825	2,393	1,876	1,935	1,303	2,615	680	35.14%	0	2,615
Personal Expenditures	95,988	91,823	98,966	78,497	101,733	66,249	109,653	7,920	7.79%	0	109,653
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	20,720	11,687	20,830	21,202	16,830	13,086	27,577	10,747	63.86%	0	27,577
COMMUNICATIONS & FREIGHT	250	114	100	31	100	0	100	0	0.00%	0	100
RENTALS AND LEASES	1,297	1,253	1,297	1,131	1,200	879	1,200	0	0.00%	0	1,200
INSURANCE	588	511	588	504	470	387	470	0	0.00%	0	470
REPAIR & MAINTENANCE	88,439	74,275	86,580	84,147	91,480	41,991	109,789	18,309	20.01%	0	109,789
PROJECT REPAIR & MAINT	0	0	0	0	0	0	0	0	0.00%	0	0
AIR CONDITIONING	36,240	25,200	28,550	26,606	26,550	13,673	28,550	2,000	7.53%	0	28,550
OTHER CHARGES/OBLIG	600	0	300	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	4,500	2,428	4,182	9,286	4,182	1,694	4,182	0	0.00%	0	4,182
GAS & OIL	688	0	563	55	0	0	175	175	0.00%	0	175
SUBSCRIPTIONS	0	0	0	0	0	0	117	117	100.00%	0	117
OTHER USES	1,125	0	0	0	0	0	1,666	1,666	0.00%	0	1,666
RESERVE FOR CONTINGENCY	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	154,447	115,467	142,990	142,961	140,812	71,710	173,826	33,014	23.45%	0	173,826
BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	3,677	39,030	27,572	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	3,677	39,030	27,572	0	0	0	0	0.00%	0	0
CENTER TOTAL	250,435	210,968	280,986	249,030	242,545	137,959	283,479	40,934	16.88%	0	283,479

16.88%

COMMUNITY PROGRAMS FUND SUMMARY

	21/22	22/23		
	Adopted	Requested		
LIBRARIES COST CENTER	Budget	Budget	Difference	% Chg
6208 HEARTLAND CO-OP	117,503	120,138	2,635	2.24%
6209 LIBRARIES - AVON PARK	187,988	206,460	18,472	9.83%
6210 LIBRARIES - SEBRING	439,320	487,815	48,495	11.04%
6211 LIBRARIES - LAKE PLACID	227,822	240,564	12,742	5.59%
6212 LIBRARIES - COUNTYWIDE	155,911	169,392	13,481	8.65%
TOTAL	\$ 1,128,544	\$ 1,224,369	\$ 95,825	8.49%

	21/22	22/23		
	Adopted	Requested		
OTHER COMMUNITY PROGRAMS COST CENTER	Budget	Budget	Difference	% Chg
5200 COMMUNITY PROGRAMS CENTER	118,414	136,135	17,721	14.97%
2991 VETERAN SERVICE OFFICE	252,190	261,087	8,897	3.53%
3995 CHILDRENS ADVOCACY CENTER	385,304	409,490	24,186	6.28%
5229 HEALTHY FAMILIES	477,322	532,091	54,769	11.47%
5330 COMMUNITY PROGRAMS SERVICES	58,754	41,263	(17,491)	-29.77%
TOTAL	\$ 1,291,984	\$ 1,380,066	\$ 88,082	6.82%

COMMUNITY PROGRAM FUND TOTAL	\$ 2,420,528	\$ 2,604,435	\$ 183,907	7.60%
-------------------------------------	---------------------	---------------------	-------------------	--------------

COMMUNITY PROGRAMS CENTER - 5200	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	70,761	62,767	74,161	30,131	76,771	59,916	86,756	9,985	13.01%	0	86,756
FICA TAXES	5,436	4,393	5,697	2,347	5,896	4,469	6,659	763	12.94%	0	6,659
RETIREMENT CONTRIBUTIONS	18,056	16,212	20,320	9,104	22,358	17,382	27,484	5,126	22.93%	0	27,484
LIFE & HEALTH INSURANCE	9,540	9,779	9,816	3,613	10,416	7,816	10,416	0	0.00%	0	10,416
WORKERS' COMPENSATION	99	88	127	55	100	78	148	48	48.00%	0	148
Personal Expenditures	103,892	93,238	110,121	45,250	115,541	89,661	131,463	15,922	13.78%	0	131,463
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	1,152	0	1,098	0	768	444	1,699	931	121.22%	0	1,699
COMMUNICATIONS & FREIGHT	503	480	798	2,426	703	233	753	50	7.11%	0	753
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	235	204	235	202	235	155	235	0	0.00%	0	235
REPAIR & MAINTENANCE	366	368	875	772	141	67	435	294	208.51%	0	435
PRINTING & BINDING	0	0	0	23	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	250	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	0	0	0	42	0	28	0	0	0.00%	0	0
OPERATING SUPPLIES	312	60	0	1,167	0	57	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	876	729	1,055	179	20.43%	0	1,055
EDUCATION & TRAINING	150	0	150	0	150	189	495	345	230.00%	0	495
Non Personal Expenditures	2,718	1,362	3,156	4,632	2,873	1,902	4,672	1,799	62.62%	0	4,672
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	106,610	94,599.69	113,277	49,882	118,414	91,563	136,135	17,721	14.97%	0	136,135

VETERAN SERVICE OFFICE - 2991	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	149,946	126,636	144,504	131,357	166,168	104,922	169,533	3,365	2.03%	0	169,533
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	306	0	300	0	0	734	0	0	0.00%	0	0
FICA TAXES	11,495	9,150	11,078	9,482	12,714	8,262	12,970	256	2.01%	0	12,970
RETIREMENT CONTRIBUTIONS	12,726	11,471	14,480	13,590	17,980	12,087	20,191	2,211	12.30%	0	20,191
LIFE & HEALTH INSURANCE	26,505	19,753	24,765	21,605	31,473	12,486	31,473	0	0.00%	0	31,473
WORKERS' COMPENSATION	211	176	247	220	216	145	288	72	33.33%	0	288
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	201,189	167,187	195,374	176,255	228,551	138,636	234,455	5,904	2.58%	0	234,455
CONTRACTUAL SERVICES	200	0	200	100	200	0	150	(50)	-25.00%	0	150
TRAVEL AND PER DIEM	3,675	1,214	3,746	1,338	3,054	12	5,134	2,080	68.11%	0	5,134
COMMUNICATIONS & FREIGHT	2,709	3,050	2,509	3,781	2,784	527	2,031	(753)	-27.05%	0	2,031
RENTALS AND LEASES	2,413	2,031	2,413	2,078	2,259	671	2,775	516	22.84%	0	2,775
INSURANCE	940	817	940	806	940	618	940	0	0.00%	0	940
REPAIR & MAINTENANCE	3,778	2,313	4,921	3,887	4,775	1,122	6,872	2,097	43.92%	0	6,872
PRINTING & BINDING	102	0	252	83	210	185	238	28	13.33%	0	238
MILITARY SERVICE GRANT	825	450	825	0	825	0	675	(150)	-18.18%	0	675
OFFICE SUPPLIES	1,650	988	1,800	905	1,650	474	1,500	(150)	-9.09%	0	1,500
OPERATING SUPPLIES	2,149	4,218	9,014	3,145	3,648	656	2,584	(1,064)	-29.17%	0	2,584
GAS & OIL	275	0	0	0	0	0	0	0	0.00%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	3,795	2,474	2,257	2,873	399	16.13%	0	2,873
EDUCATION & TRAINING	640	320	640	0	640	0	640	0	0.00%	0	640
DUES & MEMBERSHIP	140	0	180	100	180	120	220	40	22.22%	0	220
Non Personal Expenditures	19,496	15,401	27,440	20,018	23,639	6,642	26,632	2,993	12.66%	0	26,632
CENTER TOTAL	220,685	182,587	222,814	196,273	252,190	145,278	261,087	8,897	3.53%	0	261,087
											3.53%

CHILDREN'S ADVOCACY CENTER - 3995	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
PERSONAL SERVICES	9,540	0	0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	151,430	117,668	170,294	135,002	212,059	137,846	219,392	7,333	3.46%	9,996	229,388
PROJECT REGULAR SALARIES	45,730	18,469	39,000	39,817	0	15,924	0	0	0.00%	0	0
OTHER SALARIES & WAGES	0	3,475	0	890	0	0	0	0	0.00%	0	0
PROJECT OTHER SALARIES	0	4,942	0	0	0	0	0	0	0.00%	0	0
OVERTIME	202	0	200	421	299	49	0	(299)	-100.00%	0	0
FICA TAXES	15,120	9,578	16,048	11,277	16,246	10,919	16,806	560	3.45%	765	17,571
PROJECT FICA TAXES	0	0	0	1,175	0	0	0	0	0.00%	0	0
RETIREMENT CONTRIBUTIONS	16,741	11,485	20,979	14,307	20,560	15,274	23,237	2,677	13.02%	1,191	24,428
PROJECT RETIREMENT CONTRIBUTIONS	0	0	0	1,742	0	0	0	0	0.00%	0	0
LIFE & HEALTH INSURANCE	38,160	32,525	49,080	40,097	52,080	36,779	52,080	0	0.00%	0	52,080
PROJECT LIFE & HEALTH INSURANCE	0	0	0	3,116	0	0	0	0	0.00%	0	0
WORKERS' COMPENSATION	276	204	356	263	276	200	373	97	35.14%	17	390
PROJECT WORKERS' COMPENSATION	0	0	0	25	0	0	0	0	0.00%	0	0
Personal Expenditures	277,199	198,346	295,957	248,132	301,520	216,991	311,888	10,368	3.50%	11,969	323,857
PROJECT PROFESSIONAL SVCS	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	0	0	0	112	0	0	0	0	0.00%	0	0
PROJECT CONTRACTUAL SVCS	0	21,924	0	14,045	0	8,943	0	0	0.00%	0	0
TRAVEL AND PER DIEM	4,117	963	6,207	0	3,004	0	1,225	(1,779)	-59.22%	0	1,225
PROJECT TRAVEL & PER DIEM	0	0	700	0	726	0	1,452	726	100.00%	0	1,452
COMMUNICATIONS & FREIGHT	11,991	17,733	12,058	20,798	14,118	2,009	13,391	(727)	-5.15%	0	13,391
UTILITY SERVICES	19,300	19,290	18,350	16,339	18,712	14,286	19,300	588	3.14%	0	19,300
RENTALS AND LEASES	2,104	2,103	2,105	2,103	1,862	175	1,862	0	0.00%	0	1,862
INSURANCE	1,175	1,022	1,175	1,008	1,175	773	1,175	0	0.00%	0	1,175
REPAIR & MAINTENANCE	5,855	4,278	9,359	8,594	13,816	2,607	19,339	5,523	39.98%	0	19,339
PRINTING & BINDING	676	180	272	0	0	0	400	400	100.00%	0	400
PROJECT PRINTING & BINDING	0	1,131	0	74	400	27	0	(400)	-100.00%	0	0
PROMOTIONAL ACTIVITIES	0	0	0	23	0	0	0	0	0.00%	0	0
PROJECT PROMOTIONAL ACT	0	0	0	672	300	0	0	(300)	-100.00%	0	0
OTHER CHGS/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	793	0	0	0.00%	0	0
OFFICE SUPPLIES	1,280	1,085	1,680	119	1,180	0	680	(500)	-42.37%	0	680
PROJECT OFFICE SUPPLIES	0	1,453	0	1,023	300	1,099	0	(300)	-100.00%	0	0
OPERATING SUPPLIES	2,680	947	1,543	1,336	1,179	1,033	1,258	79	6.70%	0	1,258
PROJECT OPERATING SUPPLIES	0	3,954	4,825	5,193	6,325	518	6,325	0	0.00%	0	6,325
PROJECT BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	1,125	2,000	1,620	7,176	4,376	6,497	(679)	-9.46%	0	6,497
PROJECT SUBSCRIPTIONS	0	0	0	3,045	0	0	0	0	0.00%	0	0
EDUCATION & TRAINING	3,100	4,104	4,350	700	3,000	0	2,348	(652)	-21.73%	0	2,348
PROJECT EDUC & TRAINING	0	8,477	10,384	9,456	9,161	3,318	9,031	(130)	-1.42%	0	9,031
DUES & MEMBERSHIPS	1,000	750	1,350	375	1,350	750	1,350	0	0.00%	0	1,350
PROJECT DUES & MEMBERSHIPS	0	918	0	600	0	3,684	0	0	0.00%	0	0
Non Personal Expenditures	53,278	91,437	76,358	87,236	83,784	44,391	85,633	1,849	2.21%	0	85,633
PROJECT EQUIPMENT	0	0	1,500	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	1,500	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	330,477	289,783	373,815	335,368	385,304	261,382	397,521	12,217	3.17%	11,969	409,490
WITHOUT PROJECTS	284,747		317,406		368,092		380,713	12,621	3.43%		6.28%

HEALTHY FAMILIES HIGHLANDS - 5229	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	0	3,401	0	7,027	0	(957)	0	0	0.00%	0	0
PERSONAL SERVICES	25,350	0	52,533	0	46,510	0	77,959	31,449	67.62%	0	77,959
PROJECT REG SALARIES & WAGES	255,617	211,179	257,159	206,432	256,434	165,566	270,066	13,632	5.32%	0	270,066
FICA TAXES	0	-134	0	25	0	0	0	0	0.00%	0	0
PROJECT FICA TAXES	19,557	15,925	19,674	15,890	19,616	12,079	20,661	1,045	5.33%	0	20,661
RETIREMENT CONTRIBUTIONS	0	-36	0	1,004	0	0	0	0	0.00%	0	0
PROJECT RETIREMENT CONTRIBUTIONS	21,653	19,375	25,717	21,860	27,747	18,031	32,165	4,418	15.92%	0	32,165
LIFE & HEALTH INSURANCE	270	-1,633	0	2,159	0	(1,676)	0	0	0.00%	0	0
PROJECT LIFE & HEALTH INSURANCE	66,780	63,494	58,896	60,733	83,328	50,119	83,328	0	0.00%	0	83,328
WORKERS' COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT WORKERS' COMPENSATION	741	634	899	737	898	450	944	46	5.12%	0	944
UNEMPLOYMENT COMPENSATION	0	3,300	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	389,968	315,505	414,878	315,866	434,533	243,612	485,123	50,590	11.64%	0	485,123
TRAVEL AND PER DIEM	21,500	7,748	19,000	7,066	16,038	8,758	19,768	3,730	23.26%	0	19,768
PROJECT TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	4,618	5,145	4,573	24,118	4,995	2,028	3,995	(1,000)	-20.02%	0	3,995
RENTALS & LEASES	1,980	1,980	1,980	1,980	1,862	165	1,862	0	0.00%	0	1,862
INSURANCE	1,880	1,635	1,880	1,613	1,880	1,237	1,880	0	0.00%	0	1,880
REPAIR & MAINTENANCE	3,221	3,280	5,793	5,202	3,096	571	3,765	669	21.61%	0	3,765
PRINTING & BINDING	100	4	500	500	250	8	250	0	0.00%	0	250
PROJECT PRINTING & BINDING	0	1,109	0	0	0	0	0	0	0.00%	0	0
PROMOTIONAL ACTIVITIES	0	71	0	170	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	98	215	0	0	0	52	0	0	0.00%	0	0
OFFICE SUPPLIES	2,000	2,007	2,000	1,758	1,680	1,149	1,750	70	4.17%	0	1,750
PROJECT OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	4,387	2,380	3,075	3,651	3,576	1,826	3,575	(1)	-0.03%	0	3,575
PROJECT OPERATING SUPPLIES	0	1,918	0	938	0	0	0	0	0.00%	0	0
GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
ATTRACTIVE PROP - INVENTORY	0	0	0	3,216	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	5,747	5,244	6,123	376	6.54%	0	6,123
EDUCATION & TRAINING	200	0	200	400	200	0	200	0	0.00%	0	200
PROJECT EDUC & TRAINING	0	612	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIP	3,300	3,465	3,465	3,465	3,465	3,465	3,800	335	9.67%	0	3,800
PROJECT DUES & MEMBERSHIP	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	43,284	31,570	42,466	54,077	42,789	24,503	46,968	4,179	9.77%	0	46,968
Capital Expenditures	0	0	0	0	0		0	0	0.00%	0	0
CENTER TOTAL	433,252	347,075	457,344	369,942.81	477,322.00	268,115.00	532,091	54,769	11.47%	0	532,091
											11.47%

COMMUNITY PROGRAM SERVICES - 5330	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
OFFSET SALARIES	0	0	0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	31,988	35,680	35,721	39,174	39,019	18,592	26,468	(12,551)	-32.17%	0	26,468
OVERTIME	0	1,354	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	2,447	2,370	2,733	2,426	2,985	1,330	2,025	(960)	-32.16%	0	2,025
RETIREMENT CONTRIBUTIONS	2,709	3,105	3,572	3,989	4,222	2,119	3,152	(1,070)	-25.34%	0	3,152
LIFE & HEALTH INSURANCE	270	7,340	9,816	10,543	10,416	5,237	6,979	(3,437)	-33.00%	0	6,979
WORKERS' COMPENSATION	45	48	61	66	51	26	45	(6)	-11.76%	0	45
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	37,459	49,897	51,903	56,198	56,693	27,304	38,669	(18,024)	-31.79%	0	38,669
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,647	1,355	1,023	1,017	480	216	992	512	106.67%	0	992
UTILITY SERVICES	0	0	50	0	50	0	0	(50)	-100.00%	0	0
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	235	204	235	202	235	155	235	0	0.00%	0	235
REPAIR & MAINTENANCE	515	516	964	742	123	111	130	7	5.69%	0	130
PRINTING & BINDING	38	0	38	23	23	0	23	0	0.00%	0	23
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	280	71	310	80	150	0	150	0	0.00%	0	150
OPERATING SUPPLIES	1,837	1,232	100	19	100	0	100	0	0.00%	0	100
GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	800	729	864	64	8.00%	0	864
DUES & MEMBERSHIP	100	95	100	95	100	0	100	0	0.00%	0	100
Non Personal Expenditures	4,652	3,473	2,820	2,177	2,061	1,211	2,594	533	25.86%	0	2,594
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	42,111	53,370	54,723	58,375	58,754	28,515	41,263	(17,491)	-29.77%	0	41,263
											-29.77%

HEARTLAND LIBRARY COOPERATIVE - 6208	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	64,698	64,904	82,933	85,446	85,940	61,133	87,100	1,160	1.35%	0	87,100
FICA TAXES	4,949	5,002	6,344	6,505	6,574	4,457	6,663	89	1.35%	0	6,663
RETIREMENT CONTRIBUTIONS	5,480	6,399	8,293	8,741	9,299	6,615	10,373	1,074	11.55%	0	10,373
LIFE & HEALTH INSURANCE	9,540	10,568	12,650	12,614	13,437	10,083	13,437	0	0.00%	0	13,437
WORKERS' COMPENSATION	91	106	141	144	112	79	148	36	32.14%	0	148
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	84,758	86,979	110,361	113,451	115,362	82,367	117,721	2,359	2.04%	0	117,721
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	235	204	235	260	235	199	235	0	0.00%	0	235
REPAIR & MAINTENANCE	24	24	12	12	14	0	185	171	1221.43%	0	185
OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
GAS & OIL	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	252	252	0.00%	0	252
OTHER USES	0	0	0	0	1,892	0	1,745	(147)	-7.77%	0	1,745
Non Personal Expenditures	259	228	247	272	2,141	199	2,417	276	12.89%	0	2,417
CENTER TOTAL	85,017	87,207	110,608	113,723	117,503	82,566	120,138	2,635	2.2%	0	120,138
											2.24%

LIBRARIES AVON PARK - 6209	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	84,025	61,240	80,559	70,821	96,047	61,966	96,540	493	0.51%	0	96,540
OTHER SALARIES & WAGES	0	0	10,400	3,686	0	6,302	10,722	10,722	0.00%	0	10,722
OVERTIME	0	313	0	0	0	8	0	0	0.00%	0	0
FICA TAXES	6,427	4,674	6,960	5,432	7,348	4,977	8,204	856	11.65%	0	8,204
RETIREMENT CONTRIBUTIONS	7,117	5,344	8,056	6,993	9,734	6,706	12,775	3,041	31.24%	0	12,775
LIFE & HEALTH INSURANCE	19,350	13,885	19,857	13,789	21,057	15,664	21,057	0	0.00%	0	21,057
WORKERS' COMPENSATION	118	89	137	124	112	89	165	53	47.32%	0	165
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	117,037	85,546	125,969	100,844	134,298	95,712	149,463	15,165	11.29%	0	149,463
CONTRACTUAL SERVICES	11,310	8,635	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	519	0	642	476	642	102	644	2	0.31%	0	644
COMMUNICATIONS & FREIGHT	1,371	1,388	1,396	1,288	1,420	886	1,467	47	3.31%	0	1,467
UTILITY SERVICES	14,658	13,675	14,029	13,637	13,045	8,837	12,365	(680)	-5.21%	0	12,365
RENTALS AND LEASES	3,151	3,150	3,165	3,150	2,342	263	3,346	1,004	42.87%	0	3,346
INSURANCE	705	613	705	605	940	464	940	0	0.00%	0	940
REPAIR & MAINTENANCE	8,636	763	1,185	874	1,536	334	1,378	(158)	-10.29%	0	1,378
OTHER CHG & OBLIG	76	0	76	0	0	0	0	0	0.00%	0	0
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	450	363	450	419	450	321	450	0	0.00%	0	450
OPERATING SUPPLIES	3,188	2,630	3,117	2,365	3,000	885	3,156	156	5.20%	0	3,156
PROJECT OPERATING SUPP	0	0	327	0	0	0	379	379	0.00%	0	379
SUBSCRIPTIONS	0	0	0	0	0	0	522	522	0.00%	0	522
EDUCATION & TRAINING	200	189	0	0	315	239	350	35	11.11%	0	350
Non Personal Expenditures	44,264	31,407	25,092	22,814	23,690	12,331	24,997	1,307	5.52%	0	24,997
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	28,370	26,130	29,788	29,691	30,000	17,660	32,000	2,000	6.67%	0	32,000
Capital Expenditures	28,370	26,130	29,788	29,691	30,000	17,660	32,000	2,000	6.67%	0	32,000
CENTER TOTAL	189,671	143,083	180,849	153,349	187,988	125,703	206,460	18,472	9.8%	0	206,460
											9.83%

LIBRARIES SEBRING - 6210	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	208,857	205,256	204,073	204,842	220,053	156,597	230,872	10,819	4.92%	0	230,872
OTHER SALARIES & WAGES	0	0	10,722	309	0	0	10,722	10,722	0.00%	0	10,722
OVERTIME	0	286	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	15,979	15,148	16,431	15,442	16,834	11,667	18,482	1,648	9.79%	0	18,482
RETIREMENT CONTRIBUTIONS	20,611	20,095	21,479	20,880	23,810	16,895	28,774	4,964	20.85%	0	28,774
LIFE & HEALTH INSURANCE	66,780	61,862	65,878	62,341	69,891	44,662	69,891	0	0.00%	0	69,891
WORKERS' COMPENSATION	293	295	347	348	273	204	392	119	43.59%	0	392
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	312,520	302,942	318,930	304,161	330,861	230,025	359,133	28,272	8.54%	0	359,133
CONTRACTUAL SERVICES	14,500	22,033	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	519	0	519	628	519	140	519	0	0.00%	0	519
PROJECT TRAVEL & PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	11,125	6,499	10,998	7,094	7,731	1,584	7,267	(464)	-6.00%	0	7,267
UTILITY SERVICES	23,320	22,376	22,377	19,287	22,625	13,956	20,740	(1,885)	-8.33%	0	20,740
RENTALS AND LEASES	3,347	3,346	3,347	3,346	3,347	279	3,347	0	0.00%	0	3,347
INSURANCE	1,645	1,430	1,645	1,353	1,880	1,037	1,880	0	0.00%	0	1,880
REPAIR & MAINTENANCE	8,943	1,320	2,196	1,181	4,128	205	7,791	3,663	88.74%	0	7,791
PROJECT REPAIR & MAINTENANCE	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHG & OBLIG	114	0	114	177	76	0	0	(76)	-100.00%	0	0
PROJECT OTHER CHG & OBLIG	0	0	600	0	0	0	784	784	0.00%	0	784
OFFICE SUPPLIES	425	105	500	498	300	189	350	50	16.67%	0	350
OPERATING SUPPLIES	5,510	4,550	5,416	6,096	5,508	1,693	5,784	276	5.01%	0	5,784
PROJECT OPERATING SUPP	0	0	6,332	0	0	0	12,045	12,045	0.00%	0	12,045
SUBSCRIPTIONS	0	0	0	0	0	0	1,646	1,646	0.00%	0	1,646
EDUCATION & TRAINING	200	189	0	0	345	339	375	30	8.70%	0	375
Non Personal Expenditures	69,648	61,850	54,044	39,660	46,459	19,422	62,528	16,069	34.59%	0	62,528
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	6,300	3,490	0	0	0	0	0.00%	0	0
PROJ MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	57,148	53,483	60,005	61,312	62,000	42,328	66,154	4,154	6.70%	0	66,154
Capital Expenditures	57,148	53,483	66,305	64,802	62,000	42,328	66,154	4,154	6.70%	0	66,154
CENTER TOTAL	439,316	418,274	439,279	408,623	439,320	291,775	487,815	48,495	11.0%	0	487,815
											11.04%

LIBRARIES LAKE PLACID - 6211	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	94,094	98,011	97,273	115,753	115,893	82,536	113,785	(2,108)	-1.82%	0	113,785
OTHER SALARIES & WAGES	0	0	10,722	0	0	0	10,722	10,722	0.00%	0	10,722
OVERTIME	0	0	0	0	0	5	0	0	0.00%	0	0
FICA TAXES	7,198	7,230	8,262	8,538	8,866	6,035	9,524	658	7.42%	0	9,524
RETIREMENT CONTRIBUTIONS	7,970	8,790	10,800	11,860	12,540	9,034	14,829	2,289	18.25%	0	14,829
LIFE & HEALTH INSURANCE	19,350	29,257	29,448	32,017	31,248	23,424	31,248	0	0.00%	0	31,248
WORKERS' COMPENSATION	132	140	165	190	137	109	194	57	41.61%	0	194
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	128,744	143,427	156,670	168,358	168,684	121,143	180,302	11,618	6.89%	0	180,302
CONTRACTUAL SERVICES	11,310	9,519	0	0	0	0	0	0	0.00%	0	0
TRAVEL & PER DIEM	519	0	619	0	618	15	519	(99)	-16.02%	0	519
COMMUNICATIONS & FREIGHT	1,284	1,295	1,305	1,307	1,330	888	1,626	296	22.26%	0	1,626
UTILITY SERVICES	17,590	14,369	17,463	13,163	17,812	10,203	12,101	(5,711)	-32.06%	0	12,101
RENTALS AND LEASES	3,151	3,150	3,151	3,150	2,341	263	3,347	1,006	42.97%	0	3,347
INSURANCE	705	613	705	605	940	464	940	0	0.00%	0	940
REPAIR & MAINTENANCE	8,636	208	1,730	359	1,747	51	1,908	161	9.22%	0	1,908
OTHER CHG & OBLIG	76	0	190	0	190	0	190	0	0.00%	0	190
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	275	270	300	298	300	179	300	0	0.00%	0	300
OPERATING SUPPLIES	2,756	2,526	2,576	1,855	2,745	1,406	2,344	(401)	-14.61%	0	2,344
PROJ OPERATING SUPPLIES	0	0	3,977	0	0	0	4,315	4,315	0.00%	0	4,315
SUBSCRIPTIONS	0	0	0	0	800	729	332	(468)	-58.50%	0	332
EDUCATION & TRAINING	200	0	200	0	315	307	340	25	7.94%	0	340
Non Personal Expenditures	46,502	31,951	32,216	20,738	29,138	14,505	28,262	(876)	-3.01%	0	28,262
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	28,527	28,301	29,953	28,805	30,000	21,912	32,000	2,000	6.67%	0	32,000
PROJ LIBRARY BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	28,527	28,301	29,953	28,805	30,000	21,912	32,000	2,000	6.67%	0	32,000
CENTER TOTAL	203,773	203,679	218,839	217,901	227,822	157,560	240,564	12,742	5.6%	0	240,564
											5.59%

LIBRARIES COUNTYWIDE - 6212	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	40,825	42,362	41,962	51,208	54,029	38,434	49,528	(4,501)	-8.33%	0	49,528
OTHER SALARIES & WAGES	0	0	10,722	0	0	0	10,722	10,722	100.00%	0	10,722
OVERTIME	0	41	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	3,124	2,896	4,031	3,583	4,133	2,675	4,609	476	11.52%	0	4,609
RETIREMENT CONTRIBUTIONS	3,458	3,830	5,268	5,207	5,846	4,126	7,176	1,330	22.75%	0	7,176
LIFE & HEALTH INSURANCE	9,540	9,779	9,816	11,948	10,416	7,816	10,416	0	0.00%	0	10,416
WORKERS' COMPENSATION	70	72	87	101	68	58	108	40	58.82%	0	108
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	57,017	58,980	71,886	72,048	74,492	53,109	82,559	8,067	10.83%	0	82,559
CONTRACTUAL SERVICES	15,200	11,205	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	384	384	100.00%	0	384
COMMUNICATIONS & FREIGHT	50	0	0	0	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	1,060	1,060	1,110	1,070	1,345	809	1,440	95	7.06%	0	1,440
REPAIR & MAINTENANCE	969	898	969	409	8,778	7,527	9,474	696	7.93%	0	9,474
PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHG & OBLIG	883	827	971	831	971	831	875	(96)	-9.89%	0	875
OFFICE SUPPLIES	285	289	300	292	325	193	325	0	0.00%	0	325
OPERATING SUPPLIES	8,250	7,678	8,935	8,797	8,500	5,830	8,635	135	1.59%	0	8,635
GAS & OIL	1,513	625	788	678	1,000	443	1,225	225	22.50%	0	1,225
SUBSCRIPTIONS	0	0	0	0	0	0	4,475	4,475	100.00%	0	4,475
EDUCATION & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	28,210	22,582	13,073	12,077	20,919	15,633	26,833	5,914	28.27%	0	26,833
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
LIBRARY BOOKS & PUBLICATIONS	53,410	52,263	56,080	52,945	60,500	40,294	60,000	(500)	-0.83%	0	60,000
Capital Expenditures	53,410	52,263	56,080	52,945	60,500	40,294	60,000	(500)	-0.83%	0	60,000
CENTER TOTAL	138,637	133,825	141,039	137,069	155,911	109,036	169,392	13,481	8.6%	0	169,392
											8.65%

SHIP FUND SUMMARY				
SHIP COST CENTER	21/22 Adopted Buget	22/23 Requested Budget	Difference	% Chg
5366 SHIP ADM	69,597	100,761	31,164	44.78%
5367 SHIP PRO	297,760	142,500	(155,260)	-52.14%
TOTAL	\$ 367,357	\$ 243,261	(124,096)	-33.78%

STATE HOUSING INITIATIVES PARTNERSHIP ADMIN - 5366	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
PROJECT REGULAR SALARIES	38,207	42,128	42,176	31,508	43,450	39,933	56,384	12,934	29.77%	0	56,384
PROJECT OTHER SALARIES	0	0	0	0	0	2,546	0	0	0.00%	0	0
OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT FICA TAXES	2,923	2,868	3,227	1,971	3,324	2,805	4,314	990	29.78%	0	4,314
PROJECT RETIREMENT CONTRIBUTIONS	3,236	3,756	4,218	3,264	4,702	4,374	6,716	2,014	42.83%	0	6,716
PROJECT LIFE & HEALTH INSURANCE	9,540	9,779	9,816	7,167	10,416	10,396	13,853	3,437	33.00%	0	13,853
PROJECT WORKERS' COMPENSATION	53	59	72	53	74	56	96	22	29.73%	0	96
Personal Expenditures	53,959	58,588	59,509	43,962	61,966	60,110	81,363	19,397	31.30%	0	81,363
PROJECT TRAVEL AND PER DIEM	384	225	768	0	384	0	1,152	768	200.00%	0	1,152
PROJECT COMMUNICATIONS & FREIGHT	700	266	931	324	1,013	69	661	(352)	-34.75%	0	661
RENTALS AND LEASES - PROJECT	397	397	397	331	344	33	397	53	15.41%	0	397
INSURANCE	235	204	235	202	875	637	875	0	0.00%	0	875
PROJECT REPAIR & MAINTENANCE	666	834	1,412	124	598	518	796	198	33.11%	0	796
PROJECT PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OTHER CHGS & OBLIGATIONS	49,811	2,077	100	0	100	11,744	500	400	400.00%	0	500
PROJECT OFFICE SUPPLIES	528	491	500	144	500	502	500	0	0.00%	0	500
OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OPERATING SUPPLIES	914	374	914	100	914	16	8,123	7,209	788.73%	0	8,123
PROJECT GAS & OIL	138	57	135	38	138	38	350	212	153.62%	0	350
PROJECT SUBSCRIPTIONS	90	0	0	0	798	5,227	3,758	2,960	370.93%	0	3,758
PROJECT EDUCATION & TRAINING	500	0	1,000	0	500	0	1,000	500	100.00%	0	1,000
PROJECT DUES & MEMBERSHIP	375	200	375	0	500	200	250	(250)	-50.00%	0	250
OTHER USES	1,045	0	0	0	967	0	1,036	69	7.14%	0	1,036
Non Personal Expenditures	55,783	5,124	6,767	1,263	7,631	18,984	19,398	11,767	154.20%	0	19,398
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	109,742	63,712	66,276	45,225	69,597	79,094	100,761	31,164	44.78%	0	100,761
											44.78%

STATE HOUSING INITIATIVES PARTNERSHIP PROGRAM - 5367		FY 19-20		FY 20-21		FY 21-22		FY 22-23			
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
PROJECT PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT DOWN PAYMENT ASSISTANCE	0	143,642	21,094	181,345	105,000	275,988	40,000	(65,000)	-61.90%	0	40,000
PROJECT REHABILITATION	35,000	318,307	105,000	161,200	149,760	47,828	93,000	(56,760)	-37.90%	0	93,000
SPECIAL NEEDS RENTAL DEV	130,081	31,075	120,000	0	0	0	0	0	0.00%	0	0
PROJECT EMERGENCY HOME REPAIRS	4,077	12,770	26,000	5,202	22,000	0	5,000	(17,000)	-77.27%	0	5,000
PROJECT FORECLOSURE INTERVENT	15,000	2,219	12,000	14,415	11,000	6,128	4,500	(6,500)	-59.09%	0	4,500
PROJECT DISASTER ASSITANCE	90,000	106,339	39,097	0	10,000	2,215	0	(10,000)	-100.00%	0	0
PROJECT NON OPERATING TRANSFER	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	274,158	614,353	323,191	362,162	297,760	332,159	142,500	(155,260)	-52.14%	0	142,500
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	274,158	614,353	323,191	362,161.71	297,760	332,159.00	142,500	(155,260)	-52.14%	0	142,500
											-52.14%

TRANSPORTATION TRUST FUND SUMMARY

ENG COST CENTERS	21/22 Adopted Budget	22/23 Requested Budget	Difference	% Chg
4100 CO ENG	188,044	149,781	(38,263)	-20.35%
4101 ENG SVCS	1,752,900	1,830,375	77,475	4.42%
4105 TRAFFIC OPS	1,505,344	1,620,062	114,718	7.62%
4998 GIS	186,298	200,633	14,335	7.69%
TOTAL	3,632,586	3,800,851	168,265	4.63%

COUNTY ENGINEER - 4100	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	111,023	115,378	114,376	119,199	118,986	84,730	90,792	(28,194)	-23.70%	0	90,792
FICA TAXES	8,516	8,486	8,773	8,707	9,126	6,501	6,963	(2,163)	-23.70%	0	6,963
RETIREMENT CONTRIBUTIONS	28,287	30,092	31,295	33,308	34,605	25,892	28,734	(5,871)	-16.97%	0	28,734
LIFE & HEALTH INSURANCE	9,540	9,779	9,816	10,543	10,416	7,816	7,812	(2,604)	-25.00%	0	7,812
WORKERS' COMPENSATION	2,037	2,259	3,005	3,003	2,445	1,842	2,522	77	3.15%	0	2,522
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	159,403	165,994	167,265	174,759	175,578	126,781	136,823	(38,755)	-22.07%	0	136,823
TRAVEL AND PER DIEM	1,543	499	1,737	542	1,737	537	2,011	274	15.77%	0	2,011
COMMUNICATIONS & FREIGHT	1,251	1,023	1,254	7,026	1,634	510	1,600	(34)	-2.08%	0	1,600
INSURANCE	845	856	875	868	875	655	970	95	10.86%	0	970
REPAIR & MAINTENANCE	3,378	2,934	3,669	1,790	3,045	1,405	2,722	(323)	-10.61%	0	2,722
PRINTING AND BINDING	76	0	76	23	45	0	45	0	0.00%	0	45
OTHER CHGS & OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	100	92	100	41	100	40	100	0	0.00%	0	100
OPERATING SUPPLIES	300	108	484	177	300	794	300	0	0.00%	0	300
GAS & OIL	1,925	987	1,350	927	1,500	1,147	1,750	250	16.67%	0	1,750
BOOKS	100	0	100	0	100	0	0	(100)	-100.00%	0	0
SUBSCRIPTIONS	0	0	0	0	800	729	860	60	7.50%	0	860
EDUCATION & TRAINING	1,070	260	850	475	1,095	100	1,250	155	14.16%	0	1,250
DUES & MEMBERSHIPS	1,145	730	1,385	337	1,235	130	1,350	115	9.31%	0	1,350
Non Personal Expenditures	11,733	7,490	11,880	12,207	12,466	6,047	12,958	492	3.95%	0	12,958
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0	0	0
CENTER TOTAL	171,136	173,483	179,145	186,966	188,044	132,828	149,781	(38,263)	-20.35%	0	149,781
											-20.35%

ENGINEERING SVCS - 4101	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	965,261	902,040	1,013,585	936,781	1,021,302	690,691	1,023,777	2,475	0.24%	17,472	1,041,249
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	12,248	14,383	13,231	12,433	13,620	8,817	13,861	241	1.77%	0	13,861
FICA TAXES	74,801	65,413	78,574	67,874	79,216	51,375	79,402	186	0.23%	1,336	80,738
RETIREMENT CONTRIBUTIONS	85,161	84,701	105,736	99,780	115,434	81,701	123,618	8,184	7.09%	2,081	125,699
LIFE & HEALTH INSURANCE	184,122	157,173	182,311	173,259	190,837	121,027	200,299	9,462	4.96%	5,208	205,507
WORKERS' COMPENSATION	5,238	4,940	7,464	7,034	6,021	3,930	7,729	1,708	28.37%	484	8,213
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	1,326,831	1,228,650	1,400,901	1,297,160	1,426,430	957,541	1,448,686	22,256	1.56%	26,581	1,475,267
PROFESSIONAL SERVICES	45,000	26,966	41,132	38,253	40,000	8,059	40,000	0	0.00%	0	40,000
CONTRACTUAL SERVICES	14,465	700	9,465	11,213	26,000	7,858	17,000	(9,000)	-34.62%	0	17,000
PROJ CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	5,512	500	5,167	0	4,099	0	3,724	(375)	-9.15%	0	3,724
COMMUNICATIONS & FREIGHT	11,739	11,604	10,680	12,497	11,334	5,026	10,100	(1,234)	-10.89%	46	10,146
UTILITY SERVICES	14,474	14,391	14,230	11,207	11,870	8,700	13,068	1,198	10.09%	0	13,068
RENTALS AND LEASES	3,168	3,094	3,168	3,028	2,924	282	2,924	0	0.00%	0	2,924
INSURANCE	10,015	9,804	10,355	9,939	10,296	7,484	11,868	1,572	15.27%	486	12,354
REPAIR & MAINTENANCE	61,273	58,060	66,442	57,955	65,734	48,679	67,660	1,926	2.93%	330	67,990
PROJ REPAIR & MAINTENANCE	0	0	0	0	0	0	0	0	0.00%	0	0
PRINTING AND BINDING	600	85	200	45	200	203	200	0	0.00%	0	200
PROJ PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	2,150	2,726	2,450	2,366	2,450	1,531	9,000	6,550	267.35%	0	9,000
PROJ OTHER CHGS/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
ADMIN EXPENSE	92,531	92,531	92,531	92,531	92,531	0	92,531	0	0.00%	0	92,531
OFFICE SUPPLIES	5,225	4,937	5,225	4,257	5,225	4,491	5,225	0	0.00%	0	5,225
OPERATING SUPPLIES	17,503	14,157	20,215	24,399	16,463	12,338	16,963	500	3.04%	788	17,751
PROJECT OPERATING SUPP	0	0	0	0	0	0	0	0	0.00%	0	0
SAFETY SUPPLIES	300	461	300	395	300	177	300	0	0.00%	0	300
TOOLS	700	627	700	26	700	307	700	0	0.00%	0	700
GAS & OIL	16,779	9,921	14,288	10,410	12,500	10,968	17,500	5,000	40.00%	875	18,375
BOOKS	2,100	147	1,200	767	1,200	0	1,200	0	0.00%	0	1,200
SUBSCRIPTIONS	265	168	265	240	15,937	14,652	19,668	3,731	23.41%	0	19,668
EDUCATION & TRAINING	10,711	4,713	5,927	969	3,757	1,645	5,002	1,245	33.14%	0	5,002
DUES & MEMBERSHIPS	2,920	1,615	3,010	3,021	2,950	2,329	2,950	0	0.00%	0	2,950
Non Personal Expenditures	317,430	257,208	306,950	283,517	326,470	134,729	337,583	11,113	3.40%	2,525	340,108
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	15,000	15,000
PROJECT EQUIPMENT	0	0	0	9,267	0	28,564	0	0	0.00%	0	0
PROJ PC SFTWR PURCH \$25K+	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	9,267	0	28,564	0	0	0.00%	15,000	15,000
CENTER TOTAL	1,644,261	1,485,858	1,707,851	1,589,943	1,752,900	1,120,833	1,786,269	33,369	1.90%	44,106	1,830,375
											4.42%

TRAFFIC OPERATIONS - 4105	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	379,127	363,685	449,748	367,183	520,142	288,669	540,361	20,219	3.89%	0	540,361
CALLBACK/STANDBY PAY	10,430	10,468	10,603	10,780	11,151	8,119	12,330	1,179	10.57%	0	12,330
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	16,394	15,549	23,594	29,820	31,815	14,752	35,884	4,069	12.79%	0	35,884
FICA TAXES	31,241	27,783	37,274	29,335	43,386	22,718	45,324	1,938	4.47%	0	45,324
RETIREMENT CONTRIBUTIONS	34,587	34,463	48,726	41,962	61,352	34,512	70,562	9,210	15.01%	0	70,562
LIFE & HEALTH INSURANCE	95,400	86,138	117,792	91,052	145,824	75,358	145,824	0	0.00%	0	145,824
WORKERS' COMPENSATION	28,258	28,978	46,880	40,453	41,966	23,111	53,765	11,799	28.12%	0	53,765
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	2,025	0	0	0.00%	0	0
Personal Expenditures	595,437	567,065	734,617	610,586	855,636	469,264	904,050	48,414	5.66%	0	904,050
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
PROJ PROFESSIONAL SVCS	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	300	0	300	0	300	0	300	0	0.00%	0	300
STRIPING	55,000	43,939	15,000	13,812	15,000	991	15,000	0	0.00%	0	15,000
TRAVEL AND PER DIEM	2,248	(168)	3,448	0	3,248	1,066	2,286	(962)	-29.62%	0	2,286
COMMUNICATIONS & FREIGHT	21,970	15,810	25,525	20,684	15,442	10,543	15,973	531	3.44%	0	15,973
PROJECT COMMUNICATIONS	0	3,302	0	0	0	0	0	0	0.00%	0	0
UTILITY SERVICES	120,422	115,912	118,935	110,142	119,710	88,206	115,648	(4,062)	-3.39%	0	115,648
PROJ UTILITY SERVICES	0	0	0	8,819	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	18,083	15,389	20,130	34,546	36,426	21,007	38,749	2,323	6.38%	0	38,749
INSURANCE	8,846	8,978	10,458	10,372	11,980	8,954	14,009	2,029	16.94%	0	14,009
REPAIR & MAINTENANCE	35,676	32,981	37,416	72,111	36,649	34,317	40,052	3,403	9.29%	0	40,052
BARNS	500	42	500	275	500	110	200	(300)	-60.00%	0	200
SIGNALS	53,000	34,054	53,000	63,157	53,000	20,418	60,100	7,100	13.40%	0	60,100
HIGHWAY LIGHTING MAINTENANCE	15,000	10,855	25,000	22,820	35,000	49,210	35,000	0	0.00%	0	35,000
PROJ HWY LIGHTING MAINTENANCE	0	11,491	0	3,227	0	0	0	0	0.00%	0	0
PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	1,800	1,328	1,800	2,702	1,860	1,216	1,884	24	1.29%	0	1,884
ADMIN EXPENSE	54,338	54,338	54,338	54,338	54,338	0	54,338	0	0.00%	0	54,338
OFFICE SUPPLIES	400	430	400	535	400	755	400	0	0.00%	0	400
OPERATING SUPPLIES	6,350	10,636	10,036	21,397	13,435	11,433	4,435	(9,000)	-66.99%	7,000	11,435
PROJECT OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
SAFETY SUPPLIES	1,700	766	1,700	1,418	1,700	1,663	1,700	0	0.00%	0	1,700
TOOLS	1,000	661	1,000	1,048	1,000	515	1,000	0	0.00%	0	1,000
TRAFFIC CONTROL DEVICES	101,500	113,969	108,250	125,516	121,000	105,966	125,000	4,000	3.31%	0	125,000
PAVEMENT MARKINGS MATERIAL	16,000	3,239	86,000	56,149	86,000	113,051	122,000	36,000	41.86%	0	122,000
GAS & OIL	31,891	16,690	22,822	19,814	28,666	24,734	36,524	7,858	27.41%	0	36,524
SIGNS-OUTSIDE ENTITIES	1,500	1,311	1,500	6,152	0	1,917	0	0	0.00%	0	0
ATTRACTIVE PROPERTY INVENTORY	0	0	0	4,154	0	2,207	0	0	0.00%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	7,876	7,187	8,384	508	6.45%	0	8,384
EDUCATION & TRAINING	9,778	276	4,978	13,140	4,978	3,150	14,730	9,752	195.90%	0	14,730
DUES & MEMBERSHIPS	900	720	900	1,020	1,200	0	1,300	100	8.33%	0	1,300
Non Personal Expenditures	558,202	496,948	603,436	667,347	649,708	508,616	709,012	59,304	9.13%	7,000	716,012
MACHINERY & EQUIPMENT	18,000	17,715	346,068	323,916	0	6,517	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	5,000	0	0	0	17,700	0	0	0.00%	0	0
Capital Expenditures	18,000	22,715	346,068	323,916	0	24,217	0	0	0.00%	0	0
CENTER TOTAL	1,171,639	1,086,728	1,684,121	1,601,849	1,505,344	1,002,097	1,613,062	107,718	7.16%	7,000	1,620,062

7.62%

GEOGRAPHIC INFORMATION SYSTEM - 4998	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	138,179	150,703	148,025	98,618	98,908	72,677	106,728	7,820	7.91%	0	106,728
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	3,060	4,403	2,015	(2,525)	2,276	79	2,493	217	9.53%	0	2,493
FICA TAXES	10,802	10,723	11,479	6,330	7,741	4,904	8,355	614	7.93%	0	8,355
RETIREMENT CONTRIBUTIONS	15,357	17,878	19,426	13,246	10,948	8,116	13,008	2,060	18.82%	0	13,008
LIFE & HEALTH INSURANCE	28,620	29,336	29,448	20,365	20,832	15,632	20,832	0	0.00%	0	20,832
WORKERS' COMPENSATION	197	215	255	170	132	97	186	54	40.91%	0	186
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	196,215	213,258	210,648	136,203	140,837	101,505	151,602	10,765	7.64%	0	151,602
CONTRACTUAL SERVICES	10,000	5,798	5,000	8,328	5,000	4,300	5,000	0	0.00%	0	5,000
TRAVEL AND PER DIEM	1,678	0	1,648	0	633	694	3,092	2,459	388.47%	0	3,092
COMMUNICATIONS & FREIGHT	3,571	4,629	3,829	7,826	3,873	349	3,427	(446)	-11.52%	0	3,427
UTILITY SERVICES	1,223	1,130	1,113	882	1,061	685	1,024	(37)	-3.49%	0	1,024
RENTALS AND LEASES	2,162	2,161	2,162	2,161	1,269	0	2,162	893	70.37%	0	2,162
INSURANCE	470	613	705	605	705	309	470	(235)	-33.33%	0	470
REPAIR & MAINTENANCE	39,947	21,566	25,580	24,773	22,575	19,118	26,151	3,576	15.84%	0	26,151
PRINTING & BINDING	114	263	289	23	243	0	220	(23)	-9.47%	0	220
OTHER CHGS & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	400	263	400	359	400	0	400	0	0.00%	0	400
OPERATING SUPPLIES	3,876	1,064	2,727	1,108	2,175	0	1,500	(675)	-31.03%	0	1,500
BOOKS	100	0	0	0	0	200	100	100	100.00%	0	100
SUBSCRIPTIONS	0	0	0	0	2,550	2,327	1,365	(1,185)	-46.47%	0	1,365
EDUCATION & TRAINING	2,110	450	5,600	97	4,500	325	3,860	(640)	-14.22%	0	3,860
DUES & MEMBERSHIPS	393	477	477	0	477	186	260	(217)	-45.49%	0	260
Non Personal Expenditures	66,044	38,413	49,530	46,161	45,461	28,493	49,031	3,570	7.85%	0	49,031
MACHINERY & EQUIPMENT	0	2,025	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	2,025	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	262,259	253,697	260,178	182,364	186,298	129,998	200,633	14,335	7.69%	0	200,633

7.69%

REFUSE DISPOSAL SYSTEM - 4210	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues	Total Request
PROJECT PERSONAL SERVICES	90,909	0	90,909	0	90,909	0	0	(90,909)	-100.0%	0	0
REGULAR SALARIES & WAGES	882,262	634,294	884,411	643,688	908,938	391,530	991,285	82,347	9.1%	0	991,285
OTHER SALARIES & WAGES	0	0	0	(25)	0	0	0	0	0.0%	0	0
OVERTIME	80,843	96,435	81,417	103,051	82,368	67,456	88,089	5,721	6.9%	0	88,089
FICA TAXES	73,719	52,867	73,929	54,404	75,847	34,553	82,616	6,769	8.9%	0	82,616
RETIREMENT CONTRIBUTIONS	84,897	69,577	100,196	79,820	111,101	50,489	134,568	23,467	21.1%	0	134,568
LIFE & HEALTH INSURANCE	242,793	158,384	243,466	168,905	255,955	90,463	247,814	(8,141)	-3.2%	0	247,814
OPEB EXPENSE	0	2,694	0	(9,826)	0	0	0	0	0.0%	0	0
PENSION EXPENSE	0	132,831	0	(64,185)	0	0	0	0	0.0%	0	0
WORKERS' COMPENSATION	37,478	31,077	45,458	34,255	32,962	15,629	43,137	10,175	30.9%	0	43,137
UNEMPLOYMENT COMPENSATION	0	550	0	1,891	0	72	0	0	0.0%	0	0
Personal Expenditures	1,492,901	1,178,708	1,519,786	1,011,978	1,558,080	650,192	1,587,509	29,429	1.9%	0	1,587,509
PROFESSIONAL SERVICES	41,000	48,136	53,000	47,327	1,045,000	186,050	432,200	(612,800)	-58.6%	0	432,200
PROJECT PROFESSIONAL SVC	50,000	0	50,000	62,326	50,000	66,985	50,000	0	0.0%	0	50,000
MONITORING WELLS	25,825	21,956	28,500	12,001	24,000	1,001	24,000	0	0.0%	0	24,000
HAZARDOUS WASTE	61,060	38,664	51,060	39,551	43,060	36,328	43,060	0	0.0%	0	43,060
CONTRACTUAL SERVICES	200,578	572,430	495,567	502,637	575,450	8,607	575,650	200	0.0%	0	575,650
HAULING	43,700	94,656	57,000	32,761	57,000	92,092	64,980	7,980	14.0%	0	64,980
OTHER CONTRACTUAL SERVICE	133,750	151,017	136,520	92,214	153,020	58,503	245,430	92,410	60.4%	0	245,430
TRAVEL AND PER DIEM	6,962	897	9,755	429	6,407	771	8,584	2,177	34.0%	0	8,584
COMMUNICATIONS & FREIGHT	24,043	8,684	16,782	29,251	16,115	3,906	17,624	1,509	9.4%	0	17,624
UTILITY SERVICES	46,052	41,098	42,154	37,450	43,350	24,748	43,900	550	1.3%	0	43,900
RENTALS AND LEASES	25,938	96,339	25,935	25,971	25,204	8,247	25,587	383	1.5%	0	25,587
INSURANCE	22,896	23,194	21,797	21,541	22,907	17,113	24,819	1,912	8.3%	0	24,819
REPAIR & MAINTENANCE	528,437	481,446	665,483	395,363	500,000	528,987	551,567	51,567	10.3%	0	551,567
PROJECT REPAIR & MAINTENANCE	0	0	0	3,888	0	393	0	0	0.0%	0	0
REPAIR& MAINT LEACHATE/GAS	46,630	44,464	59,800	69,173	59,800	13,659	49,822	(9,978)	-16.7%	0	49,822
PRINTING AND BINDING	1,104	58	1,114	4,421	1,198	167	1,051	(147)	-12.3%	0	1,051
PROMOTIONAL ACTIVITIES	61,600	7,594	17,600	20,572	16,000	6,673	16,750	750	4.7%	0	16,750
OTHER CHARGES/OBLIGATIONS	82,650	37,457	61,250	81,070	53,250	41,302	60,750	7,500	14.1%	0	60,750
ADMIN EXP	426,031	426,031	426,031	426,031	426,031	0	426,031	0	0.0%	0	426,031
OFFICE SUPPLIES	4,400	1,659	4,400	2,281	4,400	2,355	3,600	(800)	-18.2%	0	3,600
OPERATING SUPPLIES	22,286	19,923	22,351	23,410	86,253	17,063	94,247	7,994	9.3%	0	94,247
PROJECT OPERATING SUPP	0	0	0	0	0	1,651	0	0	0.0%	0	0
SAFETY SUPPLIES	5,500	1,352	5,650	2,888	5,500	79	5,000	(500)	-9.1%	0	5,000
GAS & OIL	186,041	92,593	136,587	122,660	131,850	140,471	221,435	89,585	67.9%	0	221,435
ATTRACTIVE PROP-INVENTORY	0	0	0	2,049	0	1,062	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	72	9,280	9,228	10,281	1,001	10.8%	0	10,281
EDUCATION & TRAINING	11,380	3,021	9,500	4,227	7,380	1,200	9,445	2,065	28.0%	0	9,445
DUES & MEMBERSHIPS	975	809	1,100	835	1,890	616	1,732	(158)	-8.4%	0	1,732
BAD DEBT EXPENSE	0	0	1,117	197	1,117	0	1,117	0	0.0%	0	1,117

REFUSE DISPOSAL SYSTEM - 4210	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues	Total Request
DEPRECIATION EXPENSE	528,190	723,949	528,190	642,997	903,190	0	903,190	0	0.0%	0	903,190
TRANSFERS OUT	101,171	96,023	105,870	105,870	143,012	0	114,396	(28,616)	-20.0%	0	114,396
Non Personal Expenditures	2,688,199	3,033,450	3,034,113	2,811,462	4,411,664	1,269,257	4,026,248	(385,416)	-8.7%	0	4,026,248
BUILDINGS	0	0	0	0	495,000	0	0	(495,000)	-100.0%	0	0
PROJECT BUILDINGS	0	0	0	0	0	0	495,000	495,000	100.0%	0	495,000
IMPROVEMENTS OTHER THAN	0	0	0	0	4,000,000	0	0	(4,000,000)	-100.0%	0	0
PROJECT IMPROVEMENTS	250,000	0	250,000	0	250,000	44,053	250,000	0	0.0%	0	250,000
MACHINERY & EQUIPMENT	449,350	8,381	1,682,100	0	198,000	1,132,534	409,000	211,000	106.6%	0	409,000
PROJECT EQUIPMENT	0		64,533	0	64,533	9,665	158,283	93,750	145.3%	0	158,283
Capital Expenditures	699,350	8,381	1,996,633	0	5,007,533	1,186,252	1,312,283	(3,695,250)	-73.8%	0	1,312,283
CENTER TOTAL	4,880,450	4,220,539	6,550,532	3,823,441	10,977,277	3,105,701	6,926,040	(4,051,237)	-36.9%	0	6,926,040
W/out Projects & Capital:					5,828,835		5,563,757	(265,078)	-4.5%		-36.9%

LANDFILL CLOSURE PROGRAM - 4215	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues	Total Request
PROFESSIONAL SERVICES	7,250	6,275	40,250	13,899	7,250	25,065	7,250	0	0.0%	0	7,250
MONITORING WELLS	11,000	6,174	9,000	6,174	10,000	3,157	10,000	0	0.0%	0	10,000
HAULING	950	0	950	0	950	0	1,140	190	20.0%	0	1,140
OTHER CONTRACTUAL SERVICE	0	0	0	0	0	0	0	0	0.0%	0	0
UTILITY SERVICES	150	156	150	184	150	199	195	45	30.0%	0	195
RENTALS AND LEASES	600	0	600	0	600	0	600	0	0.0%	0	600
REPAIR & MAINTENANCE	3,500	52	3,500	772	3,500	221	3,500	0	0.0%	0	3,500
OTHER CHARGES/OBLIGATIONS	6,745	2,934	7,495	4,341	7,495	2,018	8,145	650	8.7%	0	8,145
ADMIN EXP	3,882	3,882	3,882	3,882	3,882	0	3,882	0	0.0%	0	3,882
OPERATING SUPPLIES	500	0	500	0	500	0	500	0	0.0%	0	500
DEPRECIATION EXPENSE	8,450	8,449	8,450	8,449	8,450	0	8,450	0	0.0%	0	8,450
Non Personal Expenditures	43,027	27,922	74,777	37,701	42,777	30,660	43,662	885	2.1%	0	43,662
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	43,027	27,922	74,777	37,701	42,777	30,660	43,662	885	2.1%	0	43,662
											2.1%

REFUSE COLLECTION PROGRAM - 4218	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues	Total Request
REGULAR SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
OVERTIME	0	0	0	0	0	0	0	0	0.0%	0	0
FICA TAXES	0	0	0	0	0	0	0	0	0.0%	0	0
RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0	0	0	0.0%	0	0
LIFE & HEALTH INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0
WORKERS' COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
WASTE FRANCHISE	4,464,654	4,514,972	4,607,709	4,597,462	4,575,224	3,148,338	4,892,911	317,687	6.9%	0	4,892,911
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.0%	0	0
INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0
OTHER CHARGES/OBLIG	192,460	162,261	193,000	59,220	193,000	234,975	193,000	0	0.0%	0	193,000
ADMIN EXP	65,892	65,892	65,892	165,119	65,892	0	65,892	0	0.0%	0	65,892
Non Personal Expenditures	4,723,006	4,743,124	4,866,601	4,821,800	4,834,116	3,383,313	5,151,803	317,687	6.6%	0	5,151,803
CENTER TOTAL	4,723,006	4,743,124	4,866,601	4,821,800	4,834,116	3,383,313	5,151,803	317,687	6.6%	0	5,151,803
											6.6%

TRANSPORTATION TRUST FUND SUMMARY

R&B COST CENTERS	21/22 Adopted Budget	22/23 Requested Budget	Difference	% Chg
4200 R&B	130,458	109,406	(21,052)	-16.14%
4102 R&B SVCS	6,227,296	6,495,619	268,323	4.31%
4103 Brdg&Cncrt	396,468	423,514	27,046	6.82%
4104 MaintShp&Wrhs	891,416	853,524	(37,892)	-4.25%
4106 ROW Maint	642,708	681,300	38,592	6.00%
4108 CoShellPit	256,930	284,245	27,315	10.63%
TOTAL	8,545,276	8,847,608	302,332	3.54%

ROAD & BRIDGE ADMIN - 4200	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	98,853	98,037	102,337	100,536	80,854	62,415	63,485	(17,369)	-21.48%	0	63,485
FICA TAXES	7,586	7,483	7,851	7,769	6,185	4,834	4,858	(1,327)	-21.46%	0	4,858
RETIREMENT CONTRIBUTIONS	25,195	24,944	28,010	27,369	23,456	18,224	20,042	(3,414)	-14.55%	0	20,042
LIFE & HEALTH INSURANCE	9,540	9,779	9,816	8,609	10,416	7,816	7,292	(3,124)	-29.99%	0	7,292
WORKERS' COMPENSATION	288	430	359	6,699	1,658	1,296	1,758	100	6.03%	0	1,758
UNEMPLOYMENT COMPENSATION	0	275	0	1,100	0	0	0	0	0.00%	0	0
Personal Expenditures	141,462	140,947	148,373	152,081	122,569	94,585	97,435	(25,134)	-20.51%	0	97,435
TRAVEL AND PER DIEM	0	0	0	76	579	0	1,809	1,230	212.44%	0	1,809
COMMUNICATIONS & FREIGHT	990	1,341	873	3,081	587	1,163	587	0	0.00%	0	587
RENTALS AND LEASES	100	94	100	177	190	102	190	0	0.00%	0	190
INSURANCE	845	856	875	868	875	655	970	95	10.86%	0	970
REPAIR & MAINTENANCE	1,466	1,337	2,036	919	1,208	195	1,930	722	59.77%	0	1,930
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	118	0	0	0.00%	0	0
OFFICE SUPPLIES	250	191	250	310	100	126	100	0	0.00%	0	100
OPERATING SUPPLIES	150	0	150	164	150	2	1,149	999	666.00%	0	1,149
GAS & OIL	2,338	1,109	1,913	1,542	2,125	1,372	2,625	500	23.53%	0	2,625
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	0	0	0	100.00%	0	0
SUBSCRIPTIONS	0	0	0	0	800	729	966	166	20.75%	0	966
EDUCATION & TRAINING	850	0	850	100	930	0	1,300	370	39.78%	0	1,300
DUES & MEMBERSHIPS	350	1,250	350	1,250	345	100	345	0	0.00%	0	345
Non Personal Expenditures	7,339	6,177	7,397	8,487	7,889	4,562	11,971	4,082	51.74%	0	11,971
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	148,801	147,124	155,770	160,568	130,458	99,147	109,406	(21,052)	-16.14%	0	109,406
											-16.14%

ROAD & BRIDGE SVCS - 4102	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	2,244,342	2,043,069	2,248,753	2,069,349	2,314,414	1,537,734	2,417,673	103,259	4.46%	4,659	2,422,332
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	22,011	83,221	50,566	55,816	51,547	46,432	52,455	908	1.76%	0	52,455
FICA TAXES	173,380	153,572	175,922	152,874	181,039	114,950	189,013	7,974	4.40%	357	189,370
RETIREMENT CONTRIBUTIONS	201,590	202,782	241,994	229,017	269,912	180,389	299,850	29,938	11.09%	505	300,355
LIFE & HEALTH INSURANCE	617,688	490,213	576,508	523,491	610,828	401,362	625,860	15,032	2.46%	0	625,860
WORKERS' COMPENSATION	133,158	125,239	146,441	133,732	102,493	70,065	122,265	19,772	19.29%	6	122,271
UNEMPLOYMENT COMPENSATION	0	4,474	0	1,456	0	1,548	0	0	0.00%	0	0
Personal Expenditures	3,392,169	3,102,570	3,440,184	3,165,736	3,530,233	2,352,480	3,707,116	176,883	5.01%	5,527	3,712,643
PROFESSIONAL SERVICES	500	250	200	0	200	0	0	(200)	-100.00%	0	0
CONTRACTUAL SERVICES	200,000	50,166	120,000	75,401	81,500	31,210	81,500	0	0.00%	0	81,500
HAULING	226,200	231,813	226,200	261,495	226,200	141,013	267,000	40,800	18.04%	0	267,000
TRAVEL AND PER DIEM	1,536	200	768	321	768	1,062	3,760	2,992	389.58%	0	3,760
COMMUNICATIONS & FREIGHT	29,860	24,187	31,006	30,651	30,936	6,640	30,158	(778)	-2.51%	0	30,158
UTILITY SERVICES	49,964	54,879	49,737	51,341	43,999	33,193	46,930	2,931	6.66%	0	46,930
RENTALS AND LEASES	57,331	21,466	67,631	19,151	45,848	7,363	20,870	(24,978)	-54.48%	0	20,870
INSURANCE	72,506	74,368	74,510	74,572	73,140	55,100	81,575	8,435	11.53%	0	81,575
REPAIR & MAINTENANCE	823,997	689,751	849,937	834,517	799,166	555,075	792,298	(6,868)	-0.86%	0	792,298
BARNs	10,700	1,268	10,700	2,915	10,700	2,480	3,600	(7,100)	-66.36%	0	3,600
SIGNALS	62,590	52,652	62,590	57,334	62,590	58,258	50,000	(12,590)	-20.12%	0	50,000
PRINTING AND BINDING	1,173	566	600	1,575	600	1,262	200	(400)	-66.67%	0	200
OTHER CHARGES/OBLIGATIONS	8,954	4,274	8,954	8,847	13,954	6,277	12,954	(1,000)	-7.17%	0	12,954
ADMIN EXPENSE	302,150	302,150	302,150	302,150	302,150	0	302,150	0	0.00%	0	302,150
OFFICE SUPPLIES	5,500	5,788	5,500	5,743	6,000	3,930	6,000	0	0.00%	0	6,000
OPERATING SUPPLIES	41,000	29,472	41,580	40,376	36,290	46,038	38,288	1,998	5.51%	0	38,288
CHEMICALS	20,000	27,163	20,000	22,507	20,000	28,460	20,000	0	0.00%	0	20,000
SAFETY SUPPLIES	10,250	6,965	7,750	5,757	8,430	6,094	5,430	(3,000)	-35.59%	0	5,430
TOOLS	2,700	1,667	2,700	3,285	2,700	2,406	2,700	0	0.00%	0	2,700
GAS & OIL	577,498	343,705	438,750	381,277	487,500	475,407	696,500	209,000	42.87%	0	696,500
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	0	0	0	100.00%	0	0
ROAD MATERIALS & SUPPLIES	180,451	56,715	180,451	43,716	153,930	23,916	70,000	(83,930)	-54.52%	0	70,000
ASPHALT PATCH	140,000	134,993	140,000	145,193	140,000	53,483	140,000	0	0.00%	0	140,000
CULVERTS	50,000	48,916	50,000	27,653	50,000	45,518	50,000	0	0.00%	0	50,000
LIQUID ASPHALT	6,600	0	6,600	6,600	6,600	6,470	6,600	0	0.00%	0	6,600
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	72	13,012	11,809	18,947	5,935	45.61%	0	18,947
EDUCATION & TRAINING	10,600	11,829	9,850	815	9,850	10,902	30,540	20,690	210.05%	0	30,540
Non Personal Expenditures	2,892,060	2,175,203	2,708,164	2,403,265	2,626,063	1,613,366	2,778,000	151,937	5.79%	0	2,778,000
PROJECT BUILDINGS	0	4,995	72,000	0	71,000	0	4,976	(66,024)	-92.99%	0	4,976
MACHINERY & EQUIPMENT	0	3,268	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	8,263	72,000	0	71,000	0	4,976	(66,024)	-92.99%	0	4,976
CENTER TOTAL	6,284,229	5,286,035	6,220,348	5,569,001	6,227,296	3,965,846	6,490,092	262,796	4.22%	5,527	6,495,619
											4.31%

BRIDGE & CONCRETE - 4103	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	204,667	206,549	209,114	206,209	218,731	115,019	229,046	10,315	4.72%	0	229,046
OVERTIME	1,053	1,264	1,522	3,413	1,535	661	1,493	(42)	-2.74%	0	1,493
FICA TAXES	15,737	14,325	16,135	14,047	16,875	8,079	17,637	762	4.52%	0	17,637
RETIREMENT CONTRIBUTIONS	17,425	18,751	21,094	21,782	23,864	12,629	27,457	3,593	15.06%	0	27,457
LIFE & HEALTH INSURANCE	57,240	58,609	58,896	63,086	62,496	33,870	62,496	0	0.00%	0	62,496
WORKERS' COMPENSATION	7,591	9,617	10,131	12,512	8,308	6,143	12,477	4,169	50.18%	0	12,477
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	303,713	309,115	316,892	321,049	331,809	176,401	350,606	18,797	5.67%	0	350,606
CONTRACTUAL SERVICES	0	2,442	0	(2,442)	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	540	2,458	1,736	2,098	1,740	623	1,394	(346)	-19.89%	0	1,394
RENTALS AND LEASES	1,300	733	800	924	1,214	779	900	(314)	-25.86%	0	900
INSURANCE	6,072	6,203	6,302	6,303	6,942	5,250	6,295	(647)	-9.32%	0	6,295
REPAIR & MAINTENANCE	13,368	9,844	12,536	16,870	11,778	9,417	14,490	2,712	23.03%	0	14,490
BARNs	0	0	0	0	0	0	0	0	0.00%	0	0
PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	400	204	400	118	400	0	400	0	0.00%	0	400
ADMIN EXPENSE	20,985	20,985	20,985	20,985	20,985	0	20,985	0	0.00%	0	20,985
OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	2,340	1,210	1,340	875	1,340	1,090	1,140	(200)	-14.93%	0	1,140
SAFETY SUPPLIES	910	682	710	743	710	722	710	0	0.00%	0	710
TOOLS	1,500	1,058	1,000	1,355	1,000	1,169	1,000	0	0.00%	0	1,000
GAS & OIL	15,950	11,197	12,150	13,730	17,750	13,196	24,500	6,750	38.03%	0	24,500
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	800	729	1,094	294	36.75%	0	1,094
EDUCATION & TRAINING	0	82	0	0	0	88	0	0	0.00%	0	0
DUES & MEMBERSHIPS	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	63,365	57,098	57,959	61,558	64,659	33,063	72,908	8,249	12.76%	0	72,908
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	367,078	366,213	374,851	382,608	396,468	209,464	423,514	27,046	6.82%	0	423,514
											6.82%

MAINTENANCE SHOP & WAREHOUSE - 4104	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	504,469	455,697	496,734	482,255	494,698	383,825	456,091	(38,607)	-7.80%	0	456,091
OVERTIME	1,071	11,963	1,097	9,698	3,055	689	3,155	100	3.27%	0	3,155
FICA TAXES	38,692	33,014	38,099	34,454	38,097	28,386	35,134	(2,963)	-7.78%	0	35,134
RETIREMENT CONTRIBUTIONS	47,046	47,790	55,236	58,225	60,795	44,792	56,939	(3,856)	-6.34%	0	56,939
LIFE & HEALTH INSURANCE	108,252	92,821	112,967	111,509	119,447	81,122	114,576	(4,871)	-4.08%	0	114,576
WORKERS' COMPENSATION	13,088	13,472	15,421	15,088	11,012	10,404	10,263	(749)	-6.80%	0	10,263
UNEMPLOYMENT COMPENSATION	0	161	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	712,618	654,917	719,554	711,228	727,104	549,218	676,158	(50,946)	-7.01%	0	676,158
TRAVEL AND PER DIEM	730	168	1,460	0	1,460	0	1,460	0	0.00%	0	1,460
COMMUNICATIONS & FREIGHT	2,224	2,210	1,989	2,725	2,510	538	2,070	(440)	-17.53%	0	2,070
UTILITY SERVICES	12,124	7,790	10,404	9,381	10,404	6,713	11,520	1,116	10.73%	0	11,520
RENTALS AND LEASES	12,679	9,882	11,179	9,359	12,190	4,535	10,690	(1,500)	-12.31%	0	10,690
INSURANCE	7,653	7,621	7,893	7,710	9,173	6,825	8,465	(708)	-7.72%	0	8,465
REPAIR & MAINTENANCE	48,731	58,962	56,971	71,934	56,939	50,298	57,809	870	1.53%	0	57,809
BARNs	534	0	534	400	0	0	0	0	0.00%	0	0
PRINTING AND BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	1,520	300	500	118	600	1,010	600	0	0.00%	0	600
ADMIN EXPENSE	41,970	41,970	41,970	41,970	41,970	0	41,970	0	0.00%	0	41,970
OFFICE SUPPLIES	550	262	550	499	550	610	550	0	0.00%	0	550
OPERATING SUPPLIES	5,968	7,179	6,518	14,750	6,518	12,654	9,517	2,999	46.01%	0	9,517
SAFETY SUPPLIES	1,050	201	550	744	550	650	550	0	0.00%	0	550
TOOLS	2,000	998	2,000	3,765	2,000	1,791	3,000	1,000	50.00%	0	3,000
GAS & OIL	17,875	11,837	13,905	14,459	15,450	15,346	24,500	9,050	58.58%	0	24,500
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	0	0	0	0.00%	0	0
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	2,398	2,928	3,065	667	27.81%	0	3,065
EDUCATION & TRAINING	800	0	1,600	0	1,600	0	1,600	0	0.00%	0	1,600
DUES & MEMBERSHIPS	0	130	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	156,408	149,510	158,023	177,813	164,312	103,898	177,366	13,054	7.94%	0	177,366
MACHINERY & ESUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	869,026	804,427	877,577	889,041	891,416	653,116	853,524	(37,892)	-4.25%	0	853,524
											-4.25%

ROW MAINTENANCE - 4106	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	271,926	235,168	278,628	246,788	305,032	193,949	302,323	(2,709)	-0.89%	0	302,323
OVERTIME	1,462	8,547	2,021	3,650	2,062	3,046	2,107	45	2.18%	0	2,107
FICA TAXES	20,918	17,738	21,469	17,866	23,490	14,479	23,296	(194)	-0.83%	0	23,296
RETIREMENT CONTRIBUTIONS	23,157	21,901	28,067	26,825	33,227	21,345	36,259	3,032	9.13%	0	36,259
LIFE & HEALTH INSURANCE	91,080	80,076	98,160	86,251	104,160	71,215	104,160	0	0.00%	0	104,160
WORKERS' COMPENSATION	20,258	17,979	28,682	24,215	23,956	15,443	29,165	5,209	21.74%	0	29,165
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	2,250	0	0	0.00%	0	0
Personal Expenditures	428,801	381,409	457,027	405,594	491,927	321,727	497,310	5,383	1.09%	0	497,310
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	1,750	1,089	1,500	1,066	1,500	566	1,500	0	0.00%	0	1,500
INSURANCE	4,180	3,997	4,270	4,015	4,270	3,046	4,555	285	6.67%	0	4,555
REPAIR & MAINTENANCE	61,166	51,292	61,298	56,975	56,317	40,769	55,968	(349)	-0.62%	0	55,968
OTHER CHARGES/OBLIGATIONS	5,126	4,353	5,126	4,353	5,126	3,265	4,353	(773)	-15.08%	0	4,353
ADMIN EXPENSE	33,565	33,565	33,565	33,565	33,565	0	33,565	0	0.00%	0	33,565
OPERATING SUPPLIES	1,066	755	1,066	1,894	1,066	337	1,066	0	0.00%	0	1,066
SAFETY SUPPLIES	259	0	259	259	259	264	259	0	0.00%	0	259
GAS & OIL	59,950	36,618	42,915	41,141	47,683	44,240	77,256	29,573	62.02%	0	77,256
ROAD MATERIALS & SUPPLIES	515	0	515	0	515	0	0	(515)	-100.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	468	468	100.00%	0	468
EDUCATION & TRAINING	300	481	480	0	480	0	5,000	4,520	941.67%	0	5,000
Non Personal Expenditures	167,877	132,150	150,994	143,268	150,781	92,487	183,990	33,209	22.02%	0	183,990
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	596,678	513,560	608,021	548,862	642,708	414,214	681,300	38,592	6.00%	0	681,300
											6.00%

COUNTY SHELL PIT - 4108	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	79,032	79,287	81,417	67,344	87,146	63,079	94,430	7,284	8.36%	0	94,430
OVERTIME	1,603	208	1,637	2,534	1,023	662	1,089	66	6.45%	0	1,089
FICA TAXES	6,168	5,537	6,353	5,159	6,745	4,610	7,307	562	8.33%	0	7,307
RETIREMENT CONTRIBUTIONS	6,830	7,140	8,305	7,209	9,540	7,009	11,377	1,837	19.26%	0	11,377
LIFE & HEALTH INSURANCE	19,080	19,374	19,632	15,109	20,832	13,920	20,832	0	0.00%	0	20,832
WORKERS' COMPENSATION	5,396	5,324	6,030	5,080	4,215	3,105	5,138	923	21.90%	0	5,138
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	118,109	116,870	123,374	102,435	129,501	92,385	140,173	10,672	8.24%	0	140,173
PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	2,800	730	1,360	0	1,360	0	250	(1,110)	-81.62%	0	250
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,900	1,901	1,900	2,280	1,900	1,555	1,900	0	0.00%	0	1,900
UTILITY SERVICES	6,120	5,966	6,080	7,829	7,828	5,772	6,652	(1,176)	-15.02%	0	6,652
RENTALS AND LEASES	14,470	928	14,470	2,935	10,470	1,790	2,470	(8,000)	-76.41%	0	2,470
INSURANCE	1,472	1,478	1,522	1,499	1,522	1,131	4,360	2,838	186.47%	0	4,360
REPAIR & MAINTENANCE	54,784	34,831	54,784	64,815	54,787	35,355	59,453	4,666	8.52%	0	59,453
BARNs	0	0	0	0	0	0	0	0	0.00%	0	0
PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	1,450	2,670	2,950	2,560	2,950	2,897	3,450	500	16.95%	0	3,450
ADMIN EXPENSE	20,985	20,985	20,985	20,985	20,985	0	20,985	0	0.00%	0	20,985
OFFICE SUPPLIES	250	252	250	255	250	290	250	0	0.00%	0	250
OPERATING SUPPLIES	1,200	1,012	1,200	928	1,200	1,699	7,980	6,780	565.00%	0	7,980
SAFETY SUPPLIES	175	0	175	6	175	216	175	0	0.00%	0	175
GAS & OIL	28,345	18,220	24,358	25,236	24,002	25,451	36,053	12,051	50.21%	0	36,053
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	0	0	0	100.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	0	94	94	100.00%	0	94
EDUCATION & TRAINING	0	81	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	133,951	89,055	130,034	129,327	127,429	76,156	144,072	16,643	13.06%	0	144,072
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	252,060	205,925	253,408	231,763	256,930	168,541	284,245	27,315	10.63%	0	284,245
											10.63%

ASPHALT PLANT - 4230	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	0	0	32,500	6,044	35,360	16,136	32,760	(2,600)	-7.35%	0	32,760
OVERTIME	0	0	0	0	0	407	0				
FICA TAXES	0	0	2,486	462	2,705	980	2,506	(199)	-7.36%	0	2,506
RETIREMENT CONTRIBUTIONS	0	0	3,250	604	3,826	1,790	3,902	76	1.99%	0	3,902
LIFE & HEALTH INSURANCE	0	0	9,816	813	10,416	4,342	10,416	0	0.00%	0	10,416
WORKER'S COMPENSATION	0	0	2,360	170	1,690	342	816	(874)	-51.72%	0	816
Personal Expenditures	0	0	50,412	8,093	53,997	23,997	50,400	(3,597)	-6.66%	0	50,400
PROFESSIONAL SERVICES	2,000	0	2,000	0	2,000	0	2,000	0	0.00%	0	2,000
PROJECT PROFESSIONAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	3,000	0	5,700	0	6,700	7,977	6,700	0	0.00%	0	6,700
PROJECT CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
HAULING	30,500	0	22,250	0	35,900	0	29,500	(6,400)	-17.83%	0	29,500
OTHER CONTRACTUAL SVC	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	1,810	0	1,810	0	13,980	0	945	(13,035)	-93.24%	0	945
COMMUNICATIONS & FREIGHT	2,604	0	2,338	0	2,438	560	2,777	339	13.90%	0	2,777
UTILITY SERVICES	18,500	0	19,030	0	21,000	11,934	14,500	(6,500)	-30.95%	0	14,500
RENTALS AND LEASES	83,336	0	90,138	0	73,854	73	66,018	(7,836)	-10.61%	0	66,018
INSURANCE	0	0	235	0	235	155	235	0	0.00%	0	235
REPAIR & MAINTENANCE	73,204	0	83,419	0	86,546	101,604	72,577	(13,969)	-16.14%	0	72,577
PROJECT REPAIR & MAINT	1,008,403	0	889,398	51,583	1,143,608	4,855	1,220,250	76,642	6.70%	0	1,220,250
OTHER CHARGES/OBLIGATIONS	156,506	0	89,839	0	89,839	2,000	129,100	39,261	43.70%	0	129,100
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	804	0	804	0	804	731	804	0	0.00%	0	804
OPERATING SUPPLIES	1,000	0	1,000	0	0	(257,602)	1,000	1,000	0.00%	0	1,000
SAFETY SUPPLIES	300	0	300	0	300	299	300	0	0.00%	0	300
GAS & OIL	304,013	0	171,563	0	172,702	49,366	140,823	(31,879)	-18.46%	0	140,823
ASPHALT OPER SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
ROAD MATERIALS & SUPPLIES	3,263,952	4,617,326	2,276,255	2,745,391	2,204,075	1,734,483	1,327,060	(877,015)	-39.79%	0	1,327,060
PROJ RD MATERIALS & SUPP	0	0	0	0	0	0	0	0	0.00%	0	0
EDUCATION & TRAINING	2,200	0	2,200	0	2,200	2,040	1,100	(1,100)	-50.00%	0	1,100
PROJECT EDUC & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
DEPRECIATION EXPENSE	122,930	121,931	122,930	121,931	122,930	0	122,930	0	0.00%	0	122,930
PRINCIPAL PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER DEBT SVC COSTS	0	0	0	0	0	0	0	0	0.00%	0	0
TRANSFERS OUT	0	198,775	0	0	0	0	0	0	0.00%	0	0
NON OPERATING TRANSFERS	0	0	0	0	0	0	0	0	0.00%	0	0
INVENTORY ADJ ACCT EXP	0	0	0	0	0	0	0	0	0.00%	0	0
RESERVE FOR CONTINGENCY	1,232	0	37,849	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	5,076,294	4,938,033	3,819,058	2,918,905	3,979,111	1,658,475	3,138,619	(840,492)	-21.12%	0	3,138,619
BUILDINGS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	5,076,294	4,938,033	3,869,470	2,926,998	4,033,108	1,682,472	3,189,019	(844,089)	-20.93%	0	3,189,019

-20.93%

NATURAL RESOURCES - 6303	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	152,248	154,506	197,003	159,895	202,906	123,854	227,020	24,114	11.88%	0	227,020
OVERTIME	507	0	520	121	507	269	550	43	8.48%	0	550
FICA TAXES	11,707	11,600	15,158	11,736	15,607	8,744	17,455	1,848	11.84%	0	17,455
RETIREMENT CONTRIBUTIONS	12,963	13,912	19,812	16,461	22,074	13,426	29,850	7,776	35.23%	0	29,850
LIFE & HEALTH INSURANCE	28,620	19,233	26,811	28,942	28,011	25,186	33,035	5,024	17.94%	0	33,035
WORKERS' COMPENSATION	3,248	3,345	5,190	4,639	4,181	2,815	6,320	2,139	51.16%	0	6,320
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	209,293	202,596	264,494	221,794	273,286	174,294	314,230	40,944	14.98%	0	314,230
PROJ PROFESSIONAL SVCS	332,430	27,743	43,750	27,562	0	0	58,750	58,750	0.00%	0	58,750
CONTRACTUAL SERVICES	300	0	300	0	300	0	300	0	0.00%	0	300
PROJ CONTRACTUAL SERVICES	114,211	3,253	70,377	21,706	73,630	(5,832)	41,259	(32,371)	-43.96%	0	41,259
TRAVEL AND PER DIEM	1,903	1,256	1,730	364	1,730	0	2,207	477	27.57%	0	2,207
COMMUNICATIONS & FREIGHT	1,268	1,984	1,849	2,147	1,868	858	1,282	(586)	-31.37%	0	1,282
RENTALS AND LEASES	930	370	770	370	770	260	370	(400)	-51.95%	0	370
INSURANCE	2,057	2,056	2,358	2,283	2,358	1,726	3,145	787	33.38%	0	3,145
REPAIR & MAINTENANCE	8,411	7,518	12,679	10,039	10,099	5,402	16,788	6,689	66.23%	0	16,788
PROJ PROMOTIONAL ACTIVITIES	7,574	0	7,574	0	7,574	0	0	(7,574)	-100.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	4	0	4	0	4	0	0	0.00%	0	0
PROJECT GARBAGE CARTS	25,711	0	25,711	0	25,711	6,990	0	(25,711)	-100.00%	0	0
OFFICE SUPPLIES	323	0	370	443	370	379	397	27	7.30%	0	397
OPERATING SUPPLIES	1,035	530	2,743	2,413	2,146	568	3,978	1,832	85.37%	0	3,978
PROJ OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
SAFETY SUPPLIES	120	8	270	316	445	235	395	(50)	-11.24%	0	395
GAS & OIL	5,479	3,192	2,865	3,722	3,183	4,444	6,311	3,128	98.27%	0	6,311
SUBSCRIPTIONS	0	0	300	337	2,814	2,257	2,756	(58)	-2.06%	0	2,756
EDUCATION & TRAINING	700	700	3,150	0	3,150	0	3,800	650	20.63%	0	3,800
PROJECT EDUCATION & TRAINING	0	619	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIP	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	502,452	49,234	176,796	71,706	136,148	17,291	141,738	5,590	4.11%	0	141,738
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	260,000	260,000	100.00%	0	260,000
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%		
PROJ NOT CAP INFRASTRUCTURE	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	260,000	260,000	100.00%	0	260,000
CENTER TOTAL	711,745	251,831	441,290	293,501	409,434	191,585	715,968	306,534	74.87%	0	715,968
W/OUT PROJECTS	231,819	3.01%	293,878	26.77%	302,519	2.94%	355,959	53,440	17.67%		17.67%

COOPERATIVE AQUATIC PLANT PROGRAM - 6304	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	110,333	116,734	111,868	108,772	120,806	81,534	134,260	13,454	11.14%	0	134,260
PROJECT REG SALARIES & WAGES	145,904	144,222	154,118	154,550	147,063	103,151	157,383	10,320	7.02%	0	157,383
OVERTIME	0	0	1,029	0	405	0	200	(205)	-50.62%	0	200
PROJECT OVERTIME	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	8,456	8,422	8,608	7,639	9,296	5,417	10,313	1,017	10.94%	0	10,313
PROJECT FICA TAXES	11,214	9,586	11,883	10,233	11,297	7,236	12,072	775	6.86%	0	12,072
RETIREMENT CONTRIBUTIONS	9,364	10,526	11,253	11,126	13,146	9,007	18,740	5,594	42.55%	0	18,740
PROJECT RETIREMENT CONTRIBUTIONS	12,416	12,835	15,540	15,487	15,978	11,344	18,806	2,828	17.70%	0	18,806
LIFE & HEALTH INSURANCE	28,620	31,095	29,448	30,598	31,248	22,023	32,810	1,562	5.00%	0	32,810
PROJECT LIFE & HEALTH INSURANCE	38,162	37,122	39,264	38,253	41,664	28,962	41,664	0	0.00%	0	41,664
WORKERS' COMPENSATION	3,781	4,108	4,526	4,338	4,011	2,764	5,022	1,011	25.21%	0	5,022
PROJECT WORKERS' COMPENSATION	5,013	5,018	6,296	5,949	5,983	3,478	6,347	364	6.08%	0	6,347
Personal Expenditures	373,263	379,669	393,833	386,946	400,897	274,916	437,617	36,720	9.16%	0	437,617
PROJ DEP CONTRACT OPERATING	101,847	38,548	101,847	49,628	101,847	31,449	106,527	4,680	4.60%	0	106,527
TRAVEL AND PER DIEM	3,633	2,053	3,633	0	3,633	2,431	3,633	0	0.00%	0	3,633
PROJECT TRAVEL & PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	1,294	1,426	1,285	1,411	1,292	665	1,292	0	0.00%	0	1,292
PROJECT COMMUNICATIONS	0	0	0	52	0	0	0	0	0.00%	0	0
UTILITY SERVICES	2,354	2,163	2,270	2,420	1,925	2,191	2,138	213	11.06%	0	2,138
RENTALS AND LEASES	1,048	1,101	1,048	980	1,048	517	1,048	0	0.00%	0	1,048
INSURANCE	6,525	6,640	6,765	6,742	6,125	4,583	7,740	1,615	26.37%	0	7,740
REPAIR & MAINTENANCE	18,307	13,183	20,979	20,437	22,057	9,783	22,481	424	1.92%	0	22,481
OTHER CHARGES/OBLIGATIONS	720	0	720	261	120	30	120	0	0.00%	0	120
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	184	60	184	148	184	166	184	0	0.00%	0	184
OPERATING SUPPLIES	4,925	4,374	4,925	4,689	5,525	2,704	5,525	0	0.00%	0	5,525
PROJECT OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
CHEMICALS	17,000	17,760	13,500	16,743	18,000	15,017	18,000	0	0.00%	0	18,000
SAFETY SUPPLIES	1,260	2,052	1,260	1,249	1,260	1,255	1,260	0	0.00%	0	1,260
GAS & OIL	20,876	16,971	18,717	21,102	20,324	19,099	28,641	8,317	40.92%	0	28,641
SUBSCRIPTIONS	0	0	0	0	800	0	1,141	341	42.63%	0	1,141
EDUCATION & TRAINING	1,750	1,220	1,750	1,120	1,750	729	1,120	(630)	-36.00%	0	1,120
PROJECT EDUC & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIPS	0	0	0	140	0	0	35	35	0.00%	0	35
Non Personal Expenditures	181,723	107,551	178,883	127,124	185,890	90,619	200,885	14,995	8.07%	0	200,885
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	554,986	487,220	572,716	514,070	586,787	365,535	638,502	51,715	8.81%	0	638,502
W/OUT PROJECTS	240,430		243,768	1.39%	262,955	7.87%	295,703	32,748	12.45%		12.45%

PUBLIC SAFETY SUMMARY

Fund	Public Safety Cost Ctrs	21/22	22/23	Difference	% Change
		Adopted Budget	Requested Budget		
005	3200 Public Safety Dir.	83,395	76,185	(7,210)	-8.65%
174	3215 Fire Safety Inspections	42,071	68,379	26,308	62.53%
181	3217 Fire Assessments	6,066,517	7,840,355	1,773,838	29.24%
005	5105 Ambulance Service	7,408,679	9,105,022	1,696,343	22.90%
TOTAL		13,600,662	17,089,941	3,489,279	25.66%

PUBLIC SAFETY - 3200	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	69,345	69,767	67,162	69,751	67,957	39,966	56,000	(11,957)	-17.59%	0	56,000
SPECIAL PAY - INCENTIVE	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	5,306	5,341	5,138	5,523	5,200	3,044	4,297	(903)	-17.37%	0	4,297
RETIREMENT CONTRIBUTIONS	0	0	0	0	0	11,403	0	0	0.00%	0	0
LIFE & HEALTH INSURANCE	162	22	126	291	126	3,399	0	(126)	-100.00%	0	0
WORKERS' COMPENSATION	2,656	2,684	3,499	3,550	2,827	1,817	3,090	263	9.30%	0	3,090
Personal Expenditures	77,469	77,814	75,925	79,115	76,110	59,629	63,387	(12,723)	-16.72%	0	63,387
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	282	609	609	100.00%	0	609
COMMUNICATIONS & FREIGHT	2,563	702	1,915	867	1,410	128	600	(810)	-57.45%	0	600
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	1,156	1,106	500	1,120	721	389	798	77	10.68%	0	798
REPAIR & MAINTENANCE	796	514	904	493	897	744	1,005	108	12.04%	0	1,005
PRINTING & BINDING	50	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHGS & OBLIGATIONS	0	0	0	181,568	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	50	20	30	0	30	0	30	0	0.00%	0	30
OPERATING SUPPLIES	1,375	1,033	677	0	677	54	3,227	2,550	376.66%	0	3,227
GAS & OIL	2,310	1,209	1,134	1,565	1,875	2,091	2,438	563	30.03%	0	2,438
ATTRACTIVE PROPERTY INVENTORY	0	0	0	0	0	0	2,500	2,500	100.00%	0	2,500
SUBSCRIPTIONS	0	0	0	0	1,600	1,459	771	(829)	-51.81%		771
EDUCATION & TRAINING	0	0	0	0	0	0	445	445	100.00%	0	445
DUES & MEMBERSHIPS	125	0	75	0	75	300	375	300	400.00%	0	375
Non Personal Expenditures	8,425	4,584	5,235	185,612	7,285	5,447	12,798	5,513	75.68%	0	12,798
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0	0	0
CENTER TOTAL	85,894	82,398	81,160	264,727	83,395	65,076	76,185	(7,210)	-8.65%	0	76,185
											-8.65%

FIRE SAFETY - 3215	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	0	0	10,225	9,820	19,247	8,195	12,343	(6,904)	-35.87%	0	12,343
SPECIAL PAY - INCENTIVE	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	0	0	782	697	1,473	639	944	(529)	-35.91%	0	944
RETIREMENT CONTRIBUTIONS	0	0	2,500	1,014	2,083	957	1,470	(613)	-29.43%	0	1,470
LIFE & HEALTH INSURANCE	0	0	1,963	1,768	4,166	1,390	2,083	(2,083)	-50.00%	0	2,083
WORKERS' COMPENSATION	0	0	533	480	394	368	342	(52)	-13.20%	0	342
Personal Expenditures	0	0	16,003	13,778	27,363	11,549	17,182	(10,181)	-37.21%	0	17,182
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	2,182	1,730	2,284	957	1,084	612	1,084	0	0.00%	0	1,084
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	2,444	2,107	2,312	2,198	2,028	1,542	2,267	239	11.79%	0	2,267
REPAIR & MAINTENANCE	2,170	0	1,431	541	1,431	410	1,431	0	0.00%	0	1,431
PRINTING & BINDING	100	232	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	300	0	300	0	300	0	300	0	0.00%	0	300
OPERATING SUPPLIES	20,850	2,786	14,600	697	7,800	664	8,300	500	6.41%	0	8,300
GAS & OIL	3,916	0	1,800	1,410	2,000	2,843	3,250	1,250	62.50%	0	3,250
ATTRACTIVE PROP. INVENTORY	0	0	0	0	0	0	2,500	2,500	0.00%	0	2,500
BOOKS	750	0	5,000	1,495	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	0	0	1,495	0	0	0.00%	0	0
EDUCATION & TRAINING	0	0	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIPS	130	75	130	0	65	0	65	0	0.00%	0	65
Non Personal Expenditures	32,842	6,930	27,857	7,298	14,708	7,566	12,697	4,489	30.52%	0	19,197
MACHINERY & EQUIPMENT	0	0	0	0	0		0	0	0.00%	32,000	32,000
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	32,000	32,000
CENTER TOTAL	32,842	6,930	43,860	21,077	42,071	19,115	29,879	(5,692)	-13.53%	32,000	68,379
											62.53%

FIRE ASSESSMENTS - 3217	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
	Adopted Budget	Actual Expenses	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	1,759,325	1,475,979	1,744,628	1,161,321	1,789,757	1,283,172	2,324,316	534,559	29.9%	0	2,324,316
CALLBACK/STANDBY PAY	0	0	0	0	0	19	0	0	0.0%	0	0
OTHER SALARIES & WAGES	20,348	5,416	40,000	3,321	5,000	0	0	(5,000)	-100.0%	0	0
OVERTIME	152,671	314,953	387,938	184,772	275,000	349,984	541,211	266,211	96.8%	0	541,211
SPECIAL PAY - HOLIDAY	0	14,873	86,987	31,661	45,000	41,553	58,101	13,101	29.1%	0	58,101
SPECIAL PAY - INCENTIVE	7,212	6,082	6,466	3,066	6,000	3,733	7,236	1,236	20.6%	0	7,236
FIREFIGHTER CERTIFICATION	0	0	0	0	0	5,633	0	0	0.0%	0	0
FIRE & EMS HAZMAT	0	0	0	0	0	1,670	0	0	0.0%	0	0
FIRE & EMS FIELD TRAINER	0	0	0	0	0	3,050	0	0	0.0%	0	0
COMPENSATED ABCSCENCES	0	0	35,200	0	88,000	0	75,000	(13,000)	-14.8%	0	75,000
FICA TAXES	148,380	133,543	176,065	104,162	167,006	127,103	224,221	57,215	34.3%	0	224,221
RETIREMENT CONTRIBUTIONS	450,704	413,492	515,874	312,139	519,087	424,357	767,517	248,430	47.9%	0	767,517
LIFE & HEALTH INSURANCE	396,468	212,160	301,444	196,769	304,754	222,780	404,680	99,926	32.8%	0	404,680
WORKERS' COMPENSATION	71,134	64,031	113,390	66,201	82,935	64,812	154,066	71,131	85.8%	0	154,066
UNEMPLOYMENT COMPENSATION	0	0	0	54	0	0	0	0	0.0%	0	0
Personal Expenditures	3,006,242	2,640,529	3,407,992	2,063,465	3,282,539	2,527,866	4,556,348	1,273,809	38.8%	0	4,556,348
PROFESSIONAL SERVICES	215,000	0	190,000	51,156	58,550	13,133	141,300	82,750	141.3%	0	141,300
CONTRACTUAL SERVICES	154,173	158,081	196,450	169,987	225,472	143,101	195,458	(30,014)	-13.3%	0	195,458
CITY OF AP (MUTUAL AID)	6,000	5,064	6,000	5,878	6,000	2,890	6,000	0	0.0%	0	6,000
CITY OF SEBRING (MUTUAL AID)	6,000	5,946	6,000	6,000	6,000	0	6,000	0	0.0%	0	6,000
TRAVEL AND PER DIEM	8,614	3,820	8,335	0	7,971	5,211	11,674	3,703	46.5%	0	11,674
COMMUNICATIONS & FREIGHT	80,801	41,180	85,716	81,666	94,504	22,882	138,812	44,308	46.9%	0	138,812
UTILITY SERVICES	51,375	60,958	69,581	65,462	63,275	44,698	63,275	0	0.0%	0	63,275
RENTALS AND LEASES	18,833	16,557	17,227	15,299	21,508	994	27,723	6,215	28.9%	0	27,723
INSURANCE	75,433	75,614	78,866	81,145	70,772	61,939	76,040	5,268	7.4%	0	76,040
REPAIR & MAINTENANCE	250,552	206,439	278,149	342,929	285,483	199,250	384,107	98,624	34.5%	0	384,107
PRINTING & BINDING	570	29	713	9,411	713	636	1,688	975	136.7%	0	1,688
PROMOTIONAL ACTIVITIES	0	0	0	0	0	0	5,440	5,440	100.0%	0	5,440
OTHER CHARGES/OBLIGATIONS	5,420	8,181	6,325	3,170	7,448	168	6,801	(647)	-8.7%	0	6,801
PRJ OTHER CHARGES/OBLIGATIONS	200	0	0	0	0	0	0	0	0.0%	0	0
ADMIN EXP	510,000	494,967	540,000	550,630	570,000	187,392	630,000	60,000	10.5%	0	630,000
OFFICE SUPPLIES	1,256	561	876	396	1,026	834	2,144	1,118	109.0%	0	2,144
OPERATING SUPPLIES	383,491	246,402	290,401	200,354	450,004	348,088	561,720	111,716	24.8%	0	561,720
PRJ OPERATING SUPPLIES	0	0	0	81,230	7,041	1,970	0	(7,041)	-100.0%	0	0
GAS & OIL	59,417	46,423	61,802	62,401	46,653	87,360	74,875	28,222	60.5%	0	74,875
ATTRACTIVE PROPERTY INVENTORY	0	0	0	15,962	18,230	11,467	9,820	(8,410)	-46.1%	0	9,820
RESURFACE ASPHALT	0	0	0	0	0	0	0	0	0.0%	34,775	34,775
PUBLICATIONS	0	30	50	0	50	0	0	(50)	-100.0%	0	0
BOOKS	10,125	1,258	10,125	993	5,000	2,596	9,075	4,075	81.5%	0	9,075
SUBSCRIPTIONS	0	0	0	1,291	36,576	35,061	42,873	6,297	17.2%	0	42,873
EDUCATION & TRAINING	88,587	50,417	67,090	56,771	101,856	37,935	100,980	(876)	-0.9%	0	100,980
DUES & MEMBERSHIPS	3,625	175	3,950	200	1,750	200	1,750	0	0.0%	0	1,750
PRINCIPAL PAYMENTS	350,000	0	345,000	345,000	350,000	0	355,000	5,000	1.4%	0	355,000
INTEREST PAYMENTS	150,000	99,147	114,400	114,400	107,224	53,552	99,944	(7,280)	-6.8%	0	99,944
Non Personal Expenditures	2,429,472	1,521,249	2,377,056	2,261,730	2,543,106	1,261,357	2,987,274	409,393	16.1%	34,775	2,987,274
LAND	0	0	0	0	0	0	0	0	0.0%	0	0
BUILDINGS	0	0	0	0	0	0	0	0	0.0%	0	0
PROJECT BUILDINGS	1,626,092	118	0	0	0	0	0	0	0.0%	0	0
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.0%	0	0
MACHINERY & EQUIPMENT	165,000	214,750	149,100	73,461	161,080	102,461	0	(161,080)	-100.0%	282,900	282,900
PROJECT MACHINERY & EQUIPMENT	1,443,789	0	0	0	0	0	0	0	0.0%	0	0
OTHER USES	0	0	0	0	0	0	13,833	13,833	100.0%	0	13,833
NON OPERATING (2017 STUDY)	0	54,725	0	0	0	0	0	0	0.0%	0	0
RESERVE FOR CONTINGENCY	0	0	0	0	79,792	0	0	(79,792)	-100.0%	0	0
Capital Expenditures	3,234,881	269,593	149,100	73,461	240,872	102,461	13,833	(227,039)	-94.3%	282,900	296,733
CENTER TOTAL	8,670,595	4,431,371	5,934,148	4,398,657	6,066,517	3,891,684	7,522,680	1,456,163	24.0%	317,675	7,840,355
											29.24%

EMERGENCY MEDICAL SERVICES - 5105	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	2,256,576	2,551,455	2,654,747	1,673,213	2,739,065	1,923,399	3,551,680	812,615	29.67%	0	3,551,680
CALLBACK/STANDBY PAY	0	0	0	0	0	24	0	0	0.00%	0	0
OTHER SALARIES AND WAGES	25,000	9,762	25,000	1,174	0	1,152	0	0	0.00%	0	0
OVERTIME	1,336,927	1,210,000	1,200,962	447,368	956,202	847,620	750,135	(206,067)	-21.55%	0	750,135
PRJ OVERTIME	0	0	0	45,509	22,769	0	0	(22,769)	-100.00%	0	0
SPECIAL PAY - HOLIDAYS	86,575	70,455	158,105	50,842	84,008	77,261	122,309	38,301	45.59%	0	122,309
SPECIAL PAY - INCENTIVE	0	3,799	4,204	2,805	4,335	3,099	7,388	3,053	70.43%	0	7,388
FIREFIGHTER CERTIFICATION	0	0	0	0	0	4,137	0	0	0.00%	0	0
FIRE & EMS HAZMAT	0	0	0	0	0	1,538	0	0	0.00%	0	0
FIRE & EMS FIEL TRAINER	0	0	0	0	0	5,772	0	0	0.00%	0	0
COMPENSATED ABSCENCES	0	0	44,800	0	112,000	0	100,000	(12,000)	-10.71%	0	100,000
FICA TAXES	283,462	278,888	312,719	169,847	295,491	211,791	339,033	43,542	14.74%	0	339,033
RETIREMENT CONTRIBUTIONS	893,531	918,476	943,670	553,802	959,052	715,141	1,189,175	230,123	23.99%	0	1,189,175
LIFE & HEALTH INSURANCE	618,030	546,875	599,482	364,738	596,189	405,121	609,626	13,437	2.25%	0	609,626
WORKERS' COMPENSATION	122,436	129,979	184,246	111,041	136,281	101,037	213,772	77,491	56.86%	0	213,772
UNEMPLOYMENT COMPENSATION	0	228	0	705	0	0	0	0	0.00%	0	0
Personal Expenditures	5,622,537	5,719,915	6,127,935	3,421,045	5,905,392	4,297,092	6,883,118	977,726	16.56%	0	6,883,118
PROFESSIONAL SERVICES	39,204	47,250	40,000	47,888	60,000	23,100	67,700	7,700	12.83%	0	67,700
CONTRACTUAL SERVICES	306,184	142,321	305,712	309,242	283,022	163,224	390,073	107,051	37.82%	0	390,073
CONTRACTUAL SERVICES MED DA	9,600	47,698	30,000	30,831	31,000	15,332	32,000	1,000	3.23%	0	32,000
TRAVEL AND PER DIEM	4,591	6	2,536	953	1,730	156	14,339	12,609	728.84%	0	14,339
PROJECT TRAVEL & PER DIEM	3,182	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	57,180	48,225	78,798	115,132	72,266	16,610	89,010	16,744	23.17%	0	89,010
UTILITY SERVICES	30,052	34,290	61,577	45,233	38,942	30,601	40,000	1,058	2.72%	0	40,000
RENTALS AND LEASES	9,649	6,057	12,125	7,029	11,311	6,809	11,991	680	6.01%	0	11,991
INSURANCE	42,872	43,431	50,303	46,291	40,249	30,453	44,600	4,351	10.81%	0	44,600
REPAIR & MAINTENANCE	176,294	188,533	271,219	214,184	219,600	150,359	261,648	42,048	19.15%	2,775	264,423
PROJECT REPAIR & MAINTENANCE	22,491	22,491	71,680	24,642	26,698	22,491	26,698	0	0.00%	0	26,698
PRINTING & BINDING	3,210	1,686	3,265	977	3,320	1,569	3,320	0	0.00%	0	3,320
PROJ PROMOTIONAL ACTIVITIES	4,912	6,606	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	2,900	1,988	5,822	1,409	6,567	1,930	7,717	1,150	17.51%	0	7,717
OFFICE SUPPLIES	2,800	1,084	900	307	1,006	792	2,124	1,118	111.13%	0	2,124
OPERATING SUPPLIES	252,541	255,658	290,192	310,643	377,483	206,909	404,006	26,523	7.03%	7,200	411,206
PROJ OPERATING SUPPLIES	2,602	13,483	0	73,873	6,305	8,871	42,700	36,395	577.24%	0	42,700
GAS & OIL	105,215	67,571	89,100	80,923	103,700	101,149	155,120	51,420	49.59%	0	155,120
ATTRACTIVE PROPERTY INVENTORY	0	0	0	6,571	4,800	0	5,880	1,080	22.50%	0	5,880
PROJ ATTRACTIVE PROPERTY INVENTORY	0	0	0	19,948	0	0	0	0	0.00%	0	0
PUBLICATIONS	30	0	0	109	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	0	0	1,629	70,485	58,776	58,434	(12,051)	-17.10%	0	58,434
EDUCATION & TRAINING	17,394	7,309	19,424	15,336	39,036	21,142	81,113	42,077	107.79%	0	81,113
PROJ EDUCATION & TRAINING	3,476	1,036	0	0	0	0	0	0	0.00%	0	0
DUES & MEMBERSHIP	2,050	0	1,925	125	1,925	650	1,925	0	0.00%	0	1,925
PRINCIPAL PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
INTEREST PAYMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	1,098,429	936,724	1,334,578	1,353,275	1,399,445	860,923	1,740,398	340,953	24.36%	9,975	1,750,373
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	5,500	12,884	71,000	30,639	81,256	70,594	11,800	(69,456)	-85.48%	267,919	279,719
PROJECT EQUIPMENT	55,447	39,523	0	21,849	22,586	0	0	(22,586)	-100.00%	191,812	191,812
Capital Expenditures	60,947	52,407	71,000	52,487	103,842	70,594	11,800	(92,042)	-88.64%	459,731	471,531
CENTER TOTAL	6,781,913	6,709,046	7,533,513	4,826,808	7,408,679	5,228,609	8,635,316	1,226,637	16.56%	469,706	9,105,022
											22.90%

PUBLIC SAFETY PROGRAMS FUND SUMMARY

Fund	EOC COST CENTER	21/22	22/23	Difference	% Chg
		Adopted Buget	Requested Budget		
005	3991 LOCAL EMERGENCY MGMT	512,254	570,879	58,625	11.44%
131	3994 INTERGOVT RADIO COM	394,645	399,736	5,091	1.29%
005	3998B COMMUNICATION S	91,938	90,508	(1,430)	-1.56%
TOTAL		\$ 998,837	\$ 1,061,123	\$ 62,286	6.24%

LOCAL EMERGENCY MGMT - 3991	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
PROJECT PERSONAL SERVICES	0	110,781	0		0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	188,625	173	205,247	49,122	204,597	32,035	212,263	7,666	3.75%	0	212,263
PROJECT REGULAR SALARIES	0	0	0	89,453	0	111,599	0	0	0.00%	0	0
OVERTIME	502	1,646	500	576	2,000	0	0	(2,000)	-100.00%	0	0
PROJECT OVERTIME	0	0	0	214	0	0	0	0	0.00%	0	0
SPECIAL PAY - INCENTIVES	0	0	0	0	0	0	0	0	0.00%	0	0
FICA TAXES	14,467	7,852	15,739	2,200	15,805	3,561	16,238	433	2.74%	0	16,238
PROJECT FICA TAXES	0	0	0	7,339	0	5,725	0	0	0.00%	0	0
RETIREMENT CONTRIBUTIONS	25,438	31,350	28,819	(10880.92)	31,385	6,797	34,847	3,462	11.03%	0	34,847
PROJECT RETIREMENT CONTRIBUTIONS	0	0	0	14989.33	0	15,259	0	0	0.00%	0	0
LIFE & HEALTH INSURANCE	38,160	36,478	39,264	(6,096)	41,664	7,520	41,664	0	0.00%	0	41,664
PROJECT LIFE & HEALTH INSURANCE	0	0	0	16,368	0	21,171	0	0	0.00%	0	0
WORKERS' COMPENSATION	2,245	3,595	4,370	(839)	3,454	596	4,743	1,289	37.32%	0	4,743
PROJECT WORKERS' COMP	0	0	0	2,120	0	1,917	0	0	0.00%	0	0
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	269,437	191,876	293,939	164,567	298,905	206,180	309,755	10,850	3.63%	0	309,755
PROFESSIONAL SERVICES	0	0	1,600	0	0	0	0	0	0.00%	0	0
PROJ PROFESSIONAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	1,514	0	1,514	495	1,514	0	1,104	(410)	-27.08%	0	1,104
PROJECT CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
TRAVEL AND PER DIEM	15,718	4,590	15,718	3,997	15,718	2,544	15,642	(76)	-0.48%	0	15,642
COMMUNICATIONS & FREIGHT	33,156	22,079	73,009	22,480	31,795	9,782	42,574	10,779	33.90%	12,000	54,574
PROJECT COMMUNICATIONS	7,500	2,867	0	728	0	243	0	0	0.00%	0	0
UTILITY SERVICES	49,920	44,144	44,421	9,916	44,920	12,445	43,280	(1,640)	-3.65%	0	43,280
UTILITY SERVICES PROJECT	0	0	0	29,062	0	13,740	0	0	0.00%	0	0
RENTALS AND LEASES	5,359	2,608	2,609	2,608	2,346	217	2,609	263	11.21%	0	2,609
INSURANCE	3,263	3,297	3,652	3,668	4,028	3,050	4,670	642	15.94%	0	4,670
REPAIR & MAINTENANCE	43,026	25,216	44,330	39,737	60,261	25,960	58,729	(1,532)	-2.54%	0	58,729
PROJECT REPAIR & MAINTENANCE	0	0	0	5,114	0	0	0	0	0.00%	0	0
PRINTING & BINDING	7,304	3,219	8,554	3,958	10,930	5,127	5,180	(5,750)	-52.61%	5,187	10,367
PROMOTIONAL ACTIVITIES	3,000	915	2,500	880	0	0	2,500	2,500	100.00%	0	2,500
OTHER CHARGES/OBLIGATIONS	0	235	0	610	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	3,106	386	2,606	253	3,256	155	1,812	(1,444)	-44.35%	0	1,812
OPERATING SUPPLIES	20,606	4,538	14,345	17,164	11,690	10,368	16,582	4,892	41.85%	0	16,582
PROJECT OPERATING SUPPLIES	0	0	0	16,585	0	0	0	0	0.00%	0	0
TOOLS	250	0	250	0	0	0	200	200	100.00%	0	200
GAS & OIL	6,518	2,240	4,491	2,629	6,550	2,875	7,420	870	13.28%	0	7,420
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	471	471	471	0	5,671	5,175	5,875	204	3.60%	5,000	10,875
EDUCATION & TRAINING	43,500	8,470	15,000	2,351	13,900	11,095	13,100	(800)	-5.76%	9,890	22,990
DUES & MEMBERSHIP	770	1,195	770	695	770	1,295	770	0	0.00%	0	770
Non Personal Expenditures	244,981	126,471	235,840	162,930	213,349	104,071	222,047	8,698	4.08%	32,077	254,124
IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	4,200	16,798	1,200	0	0	0	0	0	0.00%	7,000	7,000
Capital Expenditures	4,200	16,798	1,200	0	0	0	0	0	0.00%	7,000	7,000
CENTER TOTAL	518,618	335,146	530,979	327,496	512,254	310,251	531,802	19,548	3.82%	39,077	570,879
cannot drop below >											11.44%

INTERGOVT RADIO COMM PROG - 3994	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
CONTRACTUAL SERVICES	384,292	384,292	389,431	389,430	394,645	394,645	399,736	5,091	1.29%	0	399,736
COMMUNICATIONS & FREIGHT	0	0	0	0	0	0	0	0	0.00%	0	0
REPAIR & MAINTENANCE	2,000	0	2,000	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	386,292	384,292	391,431	389,430	394,645	394,645	399,736	5,091	1.29%	0	399,736
Project Improvements	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	386,292	384,292	391,431	389,430	394,645	394,645	399,736	5,091	1.29%	0	399,736
											1.29%

COMMUNICATIONS PROGRAM 3998B	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
CONTRACTUAL SERVICES	5,675	2,550	5,675	2,587	2,550	2,550	2,550	0	0.00%	0	2,550
TRAVEL AND PER DIEM	0	0	0	0	0	0	0	0	0.00%	0	0
COMMUNICATIONS & FREIGHT	44,375	18,823	35,375	21,166	29,375	12,629	27,675	(1,700)	-5.79%	0	27,675
UTILITY SERVICES	26,800	26,299	26,532	26,059	26,532	18,731	28,137	1,605	6.05%	0	28,137
RENTALS AND LEASES	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	0	0	0	0	0	0	0	0	0.00%	0	0
REPAIR & MAINTENANCE	24,050	37,783	29,050	13,216	29,050	4,138	28,992	(58)	-0.20%	0	28,992
AIR CONDITIONING	0	0	0	0	0	0	0	0	0.00%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	6,000	27	3,000	1,677	3,000	142	1,500	(1,500)	-50.00%	0	1,500
TOOLS	0	0	0	0	0	0	0	0	0.00%	0	0
GAS & OIL	1,575	1,045	614	484	1,431	0	1,654	223	15.58%	0	1,654
Non Personal Expenditures	108,475	86,527	100,246	65,189	91,938	38,190	90,508	(1,430)	-1.56%	0	90,508
IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	108,475	86,527	100,246	65,189	91,938	38,190	90,508	(1,430)	-1.56%	0	90,508
											-1.56%

DEVELOPMENT SERVICES FUND SUMMARY				
	21/22	22/23		
	Adopted	Requested		
DEVELOPMENT COST CENTER	Buget	Budget	Difference	% Chg
3400 DEV SVCS	167,556	196,628	29,072	17.35%
2700 CO PLANNING & ZONING	678,894	713,084	34,190	5.04%
6213 HISTORIC PRESERVATION	4,730	4,230	(500)	-10.57%
3439 CODE ENFORCEMENT	417,935	443,657	25,722	6.15%
6306 NUISANCE ABATEMENT	55,300	57,000	1,700	3.07%
2810 OFFICE OF ECONOMIC DEV	378,048	388,659	10,611	2.81%
3440A BUILDING DEPT	1,300,239	1,858,316	558,077	42.92%
TOTAL	\$ 1,324,415	\$ 1,414,599	\$ 658,872	49.75%

DEVELOPMENT SERVICES - 3400	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	102,059	79,278	96,915	63,951	89,107	63,454	90,658	1,551	1.74%	15,771	106,429
FICA TAXES	7,830	6,031	7,414	4,437	6,839	4,477	6,957	118	1.73%	1,207	8,164
RETIREMENT CONTRIBUTIONS	26,009	20,350	26,448	17,917	25,937	18,408	28,717	2,780	10.72%	1,878	30,595
LIFE & HEALTH INSURANCE	9,540	6,388	9,816	8,003	10,416	7,816	10,416	0	0.00%	5,208	15,624
WORKERS' COMPENSATION	143	118	165	109	116	83	155	39	33.62%	27	182
Personal Expenditures	145,581	112,164	140,758	94,418	132,415	94,238	136,903	4,488	3.39%	24,091	160,994
PROFESSIONAL SERVICES	0	0	0	0	30,000	0	30,000	0	0.00%	0	30,000
PROJECT PROFESSIONAL SVS	0	0	0	0	0	25,000	0	0	0.00%	0	0
CONTRACTUAL SERVICES	300	0	300	0	300	0	0	(300)	-100.00%	0	0
TRAVEL AND PER DIEM	678	0	758	0	872	0	872	0	0.00%	0	872
COMMUNICATIONS & FREIGHT	539	411	264	822	1,569	233	1,594	25	1.59%	166	1,760
INSURANCE	235	204	235	202	235	155	235	0	0.00%	118	353
REPAIR & MAINTENANCE	366	619	1,032	2,764	157	111	175	18	11.46%	30	205
PRINTING AND BINDING	38	0	38	36	0	0	0	0	0.00%	25	25
OFFICE SUPPLIES	150	211	150	0	0	0	0	0	0.00%	0	0
OPERATING SUPPLIES	75	0	75	0	408	0	75	(333)	-81.62%	0	75
SUBSCRIPTIONS	0	0	0	0	800	729	864	64	8.00%	779	1,643
EDUCATION & TRAINING	800	0	700	0	800	0	0	(800)	-100.00%	100	100
DUES & MEMBERSHIPS	621	0	601	99	0	0	601	601	100.00%	0	601
Non Personal Expenditures	3,802	1,444	4,153	3,924	35,141	26,228	34,416	(725)	-2.06%	1,218	35,634
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	149,383	113,608	144,911	98,342	167,556	120,466	171,319	3,763	2.25%	25,309	196,628
											17.35%

COUNTY PLANNING & ZONING DEPT - 2700	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	232,667	204,272	238,329	160,519	382,641	192,357	403,070	20,429	5.34%	0	403,070
OTHER SALARIES & WAGES	0	0	0	1,290	0	0	0	0	0.00%	0	0
OVERTIME	0	0	0	0	0	23	0	0	0.00%	0	0
FICA TAXES	17,822	15,155	18,255	12,124	29,295	14,555	30,855	1,560	5.33%	0	30,855
RETIREMENT CONTRIBUTIONS	19,732	18,168	23,863	16,475	41,434	20,859	48,042	6,608	15.95%	0	48,042
LIFE & HEALTH INSURANCE	38,430	29,487	49,080	30,939	93,744	34,766	93,744	0	0.00%	0	93,744
WORKERS' COMPENSATION	326	294	405	269	498	251	686	188	37.75%	0	686
UNEMPLOYMENT COMPENSATION	0	3,300	0	825	0	3,074	0	0	0.00%	0	0
Personal Expenditures	308,977	270,676	329,932	222,441	547,612	265,885	576,397	28,785	5.26%	0	576,397
PROFESSIONAL SERVICES	0	0	0	0	52,500	11,933	52,500	0	0.00%	0	52,500
PROJ PROFESSIONAL SERVICES	450,000	83,315	0	0	0	0	0	0	0.00%	0	0
CONTRACTUAL SERVICES	0	0	0	3,421	0	0	0	0	0.00%	0	0
CFRP COUNCIL	15,500	0	0	0	0	7,500	0	0	0.00%	0	0
TRAVEL AND PER DIEM	2,029	0	1,063	715	2,712	0	1,674	(1,038)	-38.27%	0	1,674
COMMUNICATIONS & FREIGHT	2,382	2,169	2,541	3,150	4,827	718	4,582	(245)	-5.08%	0	4,582
RENTALS AND LEASES	2,585	2,584	2,585	2,584	3,490	0	3,490	0	0.00%	0	3,490
INSURANCE	1,175	1,673	1,175	1,674	2,115	1,737	2,115	0	0.00%	0	2,115
REPAIR & MAINTENANCE	6,224	6,137	9,074	7,549	8,897	4,422	11,112	2,215	24.90%	0	11,112
PRINTING AND BINDING	190	18	190	45	261	18	190	(71)	-27.20%	0	190
OTHER CHARGES/OBLIGATIONS	0	690	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	1,445	583	1,445	972	3,085	1,569	3,335	250	8.10%	0	3,335
OPERATING SUPPLIES	4,674	4,177	7,072	4,283	8,340	2,805	6,730	(1,610)	-19.30%	0	6,730
GAS & OIL	220	20	180	0	0	0	0	0	0.00%	0	0
ATTRACTIVE PROP - INVENTORY	0	0	0	1,329	0	0	0	0	0.00%	0	0
BOOKS	0	0	0	0	0	80	0	0	0.00%	0	0
SUBSCRIPTIONS	74	73	73	73	7,860	7,102	6,329	(1,531)	-19.48%	0	6,329
EDUCATION & TRAINING	2,380	820	1,460	535	3,580	149	5,155	1,575	43.99%	0	5,155
DUES & MEMBERSHIPS	32,918	32,012	32,743	31,550	33,615	23,588	39,475	5,860	17.43%	0	39,475
Non Personal Expenditures	521,796	134,272	59,601	57,880	131,282	61,621	136,687	5,405	4.12%	0	136,687
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	830,773	404,947	389,533	280,321	678,894	327,506	713,084	34,190	5.04%	0	713,084

NOTE: Re-Org split Zoning out of Code Enforcement.

5.04%

HISTORIC PRESERVATION - 6213	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
PROJECT PROFESSIONAL SVC	-	-	-	19,720	-	-	-	0	0.00%	0	-
TRAVEL & PER DIEM	780	-	780	468	780	-	780	0	0.00%	0	780
PRINTING AND BINDING	-	785	-	-	-	-	-	0	0.00%	0	-
OTHER CHARGES/OBLIGATIONS	500	-	5,400	4,544	3,000	1	2,500	(500)	-16.67%	0	2,500
EDUCATION & TRAINING	350	-	350	-	350	-	350	0	0.00%	0	350
DUES & MEMBERSHIPS	600	-	600	480	600	480	600	0	0.00%	0	600
Non Personal Expenditures	2,230	785	7,130	25,212	4,730	481	4,230	(500)	-10.57%	0	4,230
PROJECT BUILDINGS	-	-	-	-	-	-	-	0	0.00%	0	-
PROJECT IMPROVEMENTS	-	-	-	-	-	-	-	0	0.00%	0	-
MACHINERY & EQUIPMENT	-	-	-	-	-	-	-	0	0.00%	0	-
PROJECT EQUIPMENT	-	-	-	-	-	-	-	0	0.00%	0	-
Capital Expenditures	-	-	-	-	-	-	-	0	0.00%	0	-
CENTER TOTAL	2,230	785	7,130	25,212	4,730	481	4,230	(500)	-10.57%	0	4,230
											-10.57%

ZONING DEPARTMENT CODE ENFORCEMENT - 3439	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	387,223	342,911	386,945	317,056	225,123	123,271	244,485	19,362	8.60%	0	244,485
OTHER SALARIES & WAGES	0	0	0	6,592	0	12,533	0	0	0.00%		
OVERTIME	113	0	0	141	0	928	0	0	0.00%	0	0
FICA TAXES	29,653	24,684	29,623	22,811	17,220	9,690	18,704	1,484	8.62%	0	18,704
RETIREMENT CONTRIBUTIONS	32,834	30,639	38,725	31,971	24,357	13,567	29,118	4,761	19.55%	0	29,118
LIFE & HEALTH INSURANCE	93,015	83,028	98,160	78,649	62,496	34,819	65,100	2,604	4.17%	0	65,100
WORKERS' COMPENSATION	3,133	2,799	4,476	3,577	3,359	1,685	5,028	1,669	49.69%	0	5,028
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	3,722	0	0	0.00%	0	0
Personal Expenditures	545,971	484,062	557,929	460,797	332,555	200,215	362,435	29,880	8.98%	0	362,435
TRAVEL AND PER DIEM	6,600	0	7,321	1,069	6,404	1,221	4,923	(1,481)	-23.13%	0	4,923
COMMUNICATIONS & FREIGHT	12,890	15,934	15,615	15,624	14,286	6,260	13,126	(1,160)	-8.12%	0	13,126
UTILITY SERVICES	20	0	20	26	20	0	20	0	0.00%	0	20
RENTALS AND LEASES	1,632	1,622	1,632	1,622	0	0	0	0	0.00%	0	0
INSURANCE	5,400	5,299	5,550	5,348	4,610	3,582	4,610	0	0.00%	0	4,610
REPAIR & MAINTENANCE	32,748	26,665	35,362	28,058	29,331	16,705	24,268	(5,063)	-17.26%	0	24,268
PRINTING AND BINDING	1,004	920	2,215	637	1,252	328	1,252	0	0.00%	0	1,252
OTHER CHARGES/OBLIGATIONS	210	0	105	186	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	3,400	2,957	3,450	2,111	1,850	1,332	2,250	400	21.62%	0	2,250
OPERATING SUPPLIES	11,953	7,720	9,043	5,021	9,150	1,673	10,650	1,500	16.39%	0	10,650
GAS & OIL	6,302	4,483	5,566	6,209	7,438	5,618	8,750	1,312	17.64%	0	8,750
BOOKS	0	0	0	0	400	391	0	(400)	-100.00%	0	0
SUBSCRIPTIONS	0	0	0	0	5,479	4,999	5,988	509	9.29%	0	5,988
EDUCATION & TRAINING	6,024	597	6,020	1,970	4,825	2,205	4,925	100	2.07%	0	4,925
DUES & MEMBERSHIPS	658	350	250	349	335	0	460	125	37.31%	0	460
Non Personal Expenditures	88,841	66,548	92,149	68,231	85,380	44,314	81,222	(4,158)	-4.87%	0	81,222
MACHINERY & EQUIPMENT	2,967	2,967	1,790	0	0	0	0	0	0.00%	0	0
Capital Expenditures	2,967	2,967	1,790	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	637,779	553,576	651,868	529,027	417,935	244,529	443,657	25,722	6.15%	0	443,657
NOTE: Re-Org split Zoning out of Code Enforcement.											6.15%

NUISANCE ABATEMENT - 6306		FY 19-20		FY 20-21		FY 21-22		FY 22-23			
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
PROFESSIONAL SERVICES	5,000	6,478	7,500	6,478	9,500	9,760	12,000	2,500	26.32%	0	12,000
CONTRACTUAL SERVICES	28,500	48,867	45,000	45,760	42,300	37,820	43,000	700	1.65%	0	43,000
OTHER CHARGES/OBLIGATIONS	5,100	8,190	8,300	3,650	3,500	0	2,000	(1,500)	-42.86%	0	2,000
Non Personal Expenditures	38,600	63,534	60,800	55,887	55,300	47,580	57,000	1,700	3.07%	0	57,000
CENTER TOTAL	38,600	63,534	60,800	55,887	55,300	47,580	57,000	1,700	3.07%	0	57,000
											3.07%

OFFICE OF ECONOMIC DEVELOPMENT- 2810	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	141,616	136,152	136,120	139,325	141,606	99,731	144,980	3,374	2.38%	20,000	164,980
FICA TAXES	10,880	10,328	10,437	10,528	10,855	7,272	11,091	236	2.17%	1,530	12,621
RETIREMENT CONTRIBUTIONS	12,046	12,296	13,642	14,387	15,354	10,791	17,267	1,913	12.46%	2,382	19,649
LIFE & HEALTH INSURANCE	19,080	19,511	19,632	20,548	20,832	13,896	26,040	5,208	25.00%	5,208	31,248
WORKERS' COMPENSATION	199	187	232	230	185	130	246	61	32.97%	34	280
Personal Expenditures	183,821	178,474	180,063	185,018	188,832	131,820	199,624	10,792	5.72%	29,154	228,778
PROFESSIONAL SERVICES	80,000	32,584	66,600	25,060	131,600	43,345	101,600	(30,000)	-22.80%	0	101,600
CONTRACTUAL SERVICES	11,000	11,330	11,330	11,330	11,330	6,177	11,843	513	4.53%	0	11,843
TRAVEL AND PER DIEM	5,318	705	5,242	1,477	5,166	1,745	5,242	76	1.47%	692	5,934
COMMUNICATIONS & FREIGHT	1,079	1,457	1,415	1,656	1,518	566	1,561	43	2.83%	332	1,893
INSURANCE	1,080	409	470	403	470	309	470	0	0.00%	235	705
REPAIR & MAINTENANCE	19,984	17,520	19,219	12,847	2,042	1,371	2,720	678	33.20%	60	2,780
PRINTING & BINDING	3,600	104	1,500	78	2,000	0	300	(1,700)	-85.00%	50	350
PROMOTIONAL ACTIVITIES	5,000	3,765	5,000	575	4,000	54	2,000	(2,000)	-50.00%	0	2,000
OFFICE SUPPLIES	550	401	570	66	570	101	640	70	12.28%	0	640
OPERATING SUPPLIES	4,392	340	4,080	5,990	20,697	116	3,080	(17,617)	-85.12%	0	3,080
GAS & OIL	660	0	270	0	0	0	0	0	0.00%	0	0
ATTRACTIVE PROP - INVENTORY	0	0	0	0	0	1,565	0	0	0.00%	0	0
PUBLICATIONS/SUBSRIPTIONS	225	35	225	40	0	40	40	40	0.00%	0	40
SUBSCRIPTIONS	0	0	0	0	2,358	19,448	18,894	16,536	701.27%	1,557	20,451
EDUCATION & TRAINING	5,235	3,705	5,405	1,706	5,405	2,409	5,830	425	7.86%	675	6,505
DUES & MEMBERSHIPS	2,100	1,885	2,035	1,810	2,060	1,153	2,060	0	0.00%	0	2,060
Non Personal Expenditures	140,223	74,239	123,361	93,037	189,216	78,399	156,280	(32,936)	-17.41%	3,601	159,881
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	324,044	252,713	303,424	278,055	378,048	210,219	355,904	(22,144)	-5.86%	32,755	388,659
											2.81%

BUILDING DEPARTMENT - 3440A	FY 19-20		FY 20-21		FY 21-22		FY 21-22				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Contin. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issues Request	Total Request
REGULAR SALARIES & WAGES	420,397	434,873	439,945	429,310	518,317	356,639	587,210	68,893	13.29%	113,023	700,233
OTHER SALARIES & WAGES	0	0	0	1,000	0	6,225	0	0	0.00%	0	0
OVERTIME	519	2,595	502	(283)	5,114	1,249	0	(5,114)	-100.00%	0	0
FICA TAXES	32,200	31,227	33,695	30,427	40,051	25,725	44,931	4,880	12.18%	8,646	53,577
RETIREMENT CONTRIBUTIONS	35,651	38,797	44,046	47,594	61,580	42,701	74,847	13,267	21.54%	13,027	87,874
LIFE & HEALTH INSURANCE	88,245	90,115	91,583	93,754	118,013	77,660	135,408	17,395	14.74%	36,456	171,864
WORKERS' COMPENSATION	4,776	4,993	7,104	7,020	6,666	4,930	11,064	4,398	65.98%	1,670	12,734
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	789	0	0	#DIV/0!	0	0
Personal Expenditures	581,788	602,600	616,875	608,822	749,741	515,918	853,460	103,719	13.83%	172,822	1,026,282
CONTRACTUAL SERVICES	27,212	33,780	55,213	91,005	85,219	1,747	80,218	(5,001)	-5.87%	0	80,218
TRAVEL AND PER DIEM	5,554	209	5,696	763	6,395	0	5,000	(1,395)	-21.81%	1,114	6,114
COMMUNICATIONS & FREIGHT	9,573	8,721	9,890	9,242	11,395	5,351	10,629	(766)	-6.72%	2,180	12,809
UTILITY SERVICES	112	0	112	33	120	0	120	0	0.00%	0	120
RENTALS AND LEASES	1,920	1,750	1,920	1,909	1,588	0	1,640	52	3.27%	0	1,640
INSURANCE	5,854	5,746	6,674	6,546	7,783	5,752	8,024	241	3.10%	2,824	10,848
REPAIR & MAINTENANCE	46,350	31,756	40,413	39,323	46,974	30,896	55,060	8,086	17.21%	1,280	56,340
PRINTING AND BINDING	1,862	304	1,856	1,433	2,681	705	2,681	0	0.00%	25	2,706
OTHER CHARGES/OBLIGATIONS	210	553	260	402	390	377	0	(390)	-100.00%	900	900
ADMIN EXP	0	0	99,180	99,180	120,000	0	120,000	0	0.00%	0	120,000
OFFICE SUPPLIES	725	747	2,427	1,556	3,531	891	3,957	426	12.06%	1,200	5,157
OPERATING SUPPLIES	12,711	9,073	9,090	13,161	17,920	11,904	9,246	(8,674)	-48.40%	16,502	25,748
GAS & OIL	16,052	9,441	11,909	11,074	16,204	17,567	32,151	15,947	98.41%	8,125	40,276
ATTRACTIVE PROP - INVENTORY	0	0	0	0	0	1,062	0	0	0.00%	2,336	2,336
BOOKS	4,075	0	4,225	4,304	2,100	1,390	3,050	950	45.24%	2,216	5,266
SUBSCRIPTIONS	0	0	0	0	8,713	7,811	9,377	664	7.62%	779	10,156
EDUCATION & TRAINING	4,400	1,822	6,450	2,590	9,285	1,448	6,383	(2,902)	-31.25%	2,100	8,483
DUES & MEMBERSHIPS	1,098	773	1,100	1,138	2,034	845	2,195	161	7.92%	260	2,455
OTHER USES - COMP ABSENCES	8,584	0	0	0	0	0	11,448	11,448	0.00%	0	11,448
TRANSFER OUT	0	0	0	1,056,003	0	0	0	0	0.00%	0	0
RESERVE FOR CONTINGENCY	235,220	0	99,322	0	0	0	0	0	0.00%	0	0
Non Personal Expenditures	381,512	104,676	355,737	1,339,661	342,332	87,746	361,179	18,847	5.51%	41,841	403,020
BUILDINGS	0	0	0	0	100,000	0	0	0	0.00%	0	0
PROJECT BUILDINGS	0	260	0	0	0	0	0	0	0.00%	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.00%	0	0
MACHINERY & EQUIPMENT	25,000	108,707	19,188	0	108,166	94,378	0	(19,188)	-17.74%	429,014	429,014
PROJECT EQUIPMENT	0	0	0	10,488	0	0	0	0	0.00%	0	0
Capital Expenditures	25,000	108,967	19,188	10,488	208,166	94,378	0	(208,166)	-100.00%	429,014	429,014
CENTER TOTAL	988,300	816,243.33	991,800	1,958,970.80	1,300,239.00	698,042	1,214,639	(85,600)	-6.58%	643,677	1,858,316

42.92%

DEVELOPMENT SERVICES PROGRAMS FUND SUMMARY				
	21/22	22/23		
TDC COST CENTER	Adopted Buget	Requested Budget	Difference	% Chg
5301 TOURIST DEV OPERATIONS	147,252	168,642	21,390	14.53%
5305 TOURIST DEV MARKETING	682,748	881,358	198,610	29.09%
5306 TOURIST DEV LAKES	0	267,902	267,902	100.00%
5307 TOURIST DEV PROMOTE	0	0	0	0.00%
5309 TOURIST DEV ASSET	275,000	350,000	75,000	27.27%
TOTAL	\$ 1,105,000	\$ 1,667,902	\$ 562,902	50.94%

TOURIST DEV - OPERATIONS 5301	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
REGULAR SALARIES & WAGES	35,484	33,730	33,665	28,865	34,852	16,823	34,985	133	0.4%	0	34,985
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0
OVERTIME	1,001	12	500	0	0	69	0	0	0.0%	0	0
FICA TAXES	2,792	2,563	2,613	2,193	2,666	1,184	2,676	10	0.4%	0	2,676
RETIREMENT CONTRIBUTIONS	3,091	3,000	3,416	2,917	3,771	1,828	4,167	396	10.5%	0	4,167
LIFE & HEALTH INSURANCE	9,540	9,756	9,816	9,901	10,416	5,211	10,416	0	0.0%	0	10,416
WORKERS' COMPENSATION	51	47	58	50	45	22	59	14	31.1%	0	59
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0
Personal Expenditures	51,959	49,107	50,068	43,926	51,750	25,137	52,303	553	1.1%	0	52,303
CONTRACTUAL SERVICES	78,300	78,300	78,300	78,300	78,300	65,025	98,880	20,580	26.3%	0	98,880
TRAVEL AND PER DIEM	0	74	0	254	0	0	0	0	0.0%	0	0
COMMUNICATIONS & FREIGHT	3,423	3,999	3,499	8,994	2,609	392	2,466	(143)	-5.5%	0	2,466
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
RENTALS AND LEASES	3,484	1,483	1,484	1,360	1,350	0	1,350	0	0.0%	0	1,350
INSURANCE	235	204	235	202	235	155	235	0	0.0%	0	235
REPAIR & MAINTENANCE	1,021	877	2,147	1,591	894	121	1,225	331	37.0%	0	1,225
PRINTING AND BINDING	1,076	441	576	23	555	0	555	0	0.0%	0	555
PROMOTIONAL ACTIVITIES	0	0	150	213	0	1,000	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	500	10	500	225	4,227	1,500	4,227	0	0.0%	0	4,227
ADMIN EXP	0	71	0	0	0	0	0	0	0.0%	0	0
OFFICE SUPPLIES	500	193	599	135	1,099	215	1,099	0	0.0%	0	1,099
OPERATING SUPPLIES	839	1,348	527	217	527	0	527	0	0.0%	0	527
BOOKS	0	0	0	790	0	0	0	0	0.0%	0	0
SUBSCRIPTIONS	0	0	0	0	1,676	1,671	1,745	69	4.1%	0	1,745
EDUCATION & TRAINING	0	50	0	939	0	875	0	0	0.0%	0	0
DUES & MEMBERSHIPS	4,145	3,820	4,105	4,397	4,030	3,958	4,030	0	0.0%	0	4,030
OTHER USES	985	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	94,508	90,872	92,122	97,640	95,502	74,912	116,339	20,837	21.8%	0	116,339
IMPROVEMENTS OTHER THAN	0	0	0	0	0	0	0	0	0.0%	0	0
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
PROJECT EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	146,467	139,979	142,190	141,566	147,252	100,049	168,642	21,390	14.5%	0	168,642
											14.53%

TOURIST DEVELOPMENT MKTG & PROMOTION - 5305			FY 19-20		FY 20-21		FY 21-22		FY 22-23			
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request	
REGULAR SALARIES & WAGES	0	0	0	0	0	0	0	0	0.0%	0	0	
FICA TAXES	0	0	0	0	0	0	0	0	0.0%	0	0	
RETIREMENT CONTRIBUTIONS	0	0	0	0	0	0	0	0	0.0%	0	0	
LIFE & HEALTH INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0	
WORKERS' COMPENSATION	0	0	0	0	0	0	0	0	0.0%	0	0	
Personal Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0	
CONTRACTUAL SERVICES	167,000	40,030	180,000	162,062	180,000	209,679	181,025	1,025	0.6%	0	181,025	
PROJECT CONTRACTUAL SVS	0	0	0	14,816			0	0	0.0%	0		
TRAVEL AND PER DIEM	1,691	0	0	0	270	0	270	0	0.0%	0	270	
COMMUNICATIONS & FREIGHT	2,000	40	2,000	23	2,000	2,315	2,000	0	0.0%	0	2,000	
INSURANCE	0	0	0	0	0	0	0	0	0.0%	0	0	
REPAIR & MAINTENANCE	0	0	203	0	225	0	320	95	42.2%	0	320	
PRINTING AND BINDING	5,000	11,845	5,000	0	5,000	0	5,000	0	0.0%	0	5,000	
PROMOTIONAL ACTIVITIES	477,122	464,120	332,000	346,009	334,618	205,586	334,618	0	0.0%	0	334,618	
OTHER CHARGES/OBLIGATIONS	12,437	5,860	7,422	2,395	7,422	24	7,422	0	0.0%	0	7,422	
OPERATING SUPPLIES	0	0	0	715	0	0	0	0	0.0%	0	0	
GAS & OIL	0	0	0	0	0	0	0	0	0.0%	0	0	
PUBLICATIONS/SUBSCRIPTION	0	1,873	0	0	0	790	0	0	0.0%	0	0	
SUBSCRIPTIONS	0	0	0	591	0	2,159	1,011	1,011	100.0%	0	1,011	
EDUCATION & TRAINING	17,309	7,050	6,000	59	540	0	540	0	0.0%	0	540	
DUES & MEMBERSHIPS	0	620	0	0	0	0	0	0	0.0%	0	0	
RESERVE FOR CONTINGENCY	0	0	0	0	152,673	0	349,152	196,479	128.7%	0	349,152	
Non Personal Expenditures	682,559	531,438	532,625	526,670	682,748	420,553	881,358	198,610	29.09%	0	881,358	
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.0%	0	0	
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0	
CENTER TOTAL	682,559	531,438	532,625	526,670	682,748	420,553	881,358	198,610	29.09%	0	881,358	
											29.09%	

TOURIST DEV. LAKES - 5306	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
PROJ PROFESSIONAL SERVICES	0	0	0	0	0	3,000	0	0	0.0%	0	0
CONTRACTUAL SERVICES	40,000	249	0	0	0	0	0	0	0.0%	0	0
PROJ CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0.0%	0	0
PROJECT REPAIR & MAINT	0	0	0	4,921	0	0	0	0	0.0%	0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0.0%	0	0
NON OPERATING TRANSFERS	0	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	40,000	249	0	4,921	0	3,000	0	0	0.0%	0	0
PROJECT IMPROVEMENTS	0	0	0	6,750	0	885	267,902	267,902	0.0%	0	267,902
Capital Expenditures	0	0	0	6,750	0	885	267,902	267,902	0.0%	0	267,902
CENTER TOTAL	40,000	249	0	11,671	0	3,885	267,902	267,902	0.0%	0	267,902
											100.00%

TOURIST DEV. PROMOTE/ ADVERTISE LAKES - 5307	FY 18-19		FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 6 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0	0	0.0%	0	0
PRINTING AND BINDING	1,200	1,200	1,200	4,596	1,200	0	0	0	0	0		0	0
PROMOTIONAL ACTIVITIES	2,086	0	2,086	1,400	6,835	3,705	0	0	0	0		0	0
OTHER CHARGES/OBLIGATIONS	0	0	0	0	0	0	0	0	0	0	0.0%	0	0
NON OPERATING TRANSFERS	0	0	0	0	0	0	0	0	0	0	0.0%	0	0
Non Personal Expenditures	3,286	1,200	3,286	5,996	8,035	3,705	0	0	0	0	0	0	0
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	3,286	1,200	3,286	5,996	8,035	3,704.74	0	0	0	0	0%	0	0
													0%

TOURIST DEV. ASSET DEVELOPMENT/ ENHANCEMENT - 5309	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
LAND	97,500	0	80,000	0	100,000	0	150,000	50,000	50.0%	0	150,000
BUILDINGS	120,000	0	107,562	0	175,000	0	200,000	25,000	14.3%	0	200,000
							0				
Non Personal Expenditures	217,500	0	187,562	0	275,000	0	350,000	75,000	27.3%	0	350,000
PROJECT IMPROVEMENTS	0	0	0	0	0	0	0	0	0.0%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.0%	0	0
CENTER TOTAL	217,500	0	187,562	0	275,000	0	350,000	75,000	27.3%	0	350,000
											27.27%

COUNTY EXTENSION - 6302	FY 19-20		FY 20-21		FY 21-22		FY 22-23				
Account Title	Adopted Budget	Actual Expense	Adopted Budget	Actual Expense	Adopted Budget	Per. 9 Expense	Cont. Request	\$ Chg vs FY 21-22	% Chg vs FY 21-22	Issue Request	Total Request
OFFSET SALARIES	0	0	0	0	0	0	0	0	0.00%	0	0
REGULAR SALARIES & WAGES	191,669	176,698	196,414	153,695	196,472	124,968	0	(196,472)	-100.00%	0	0
OTHER SALARIES & WAGES	0	0	0	0	0	0	0	0	0.00%	0	0
OVERTIME	0	1,230	0	0	0	616	0	0	0.00%	0	0
FICA TAXES	14,663	12,717	15,026	11,323	15,030	9,584	0	(15,030)	-100.00%	0	0
RETIREMENT CONTRIBUTIONS	16,234	15,804	19,641	16,321	21,258	12,752	0	(21,258)	-100.00%	0	0
LIFE & HEALTH INSURANCE	25,110	26,451	27,261	27,423	28,236	17,860	0	(28,236)	-100.00%	0	0
WORKERS' COMPENSATION	419	491	550	529	489	356	0	(489)	-100.00%	0	0
UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0	0	0	0.00%	0	0
Personal Expenditures	248,095	233,391	258,892	209,292	261,485	166,136	0	(261,485)	-100.00%	0	0
CONTRACTUAL SERVICES	0	464	0	4,872	0	0	265,000	265,000	100.00%	0	265,000
TRAVEL AND PER DIEM	1,734	25	0	50	1,772	25	1,772	0	0.00%	0	1,772
COMMUNICATIONS & FREIGHT	5,686	5,697	5,645	7,258	5,706	2,474	5,351	(355)	-6.22%	0	5,351
UTILITY SERVICES	0	0	0	0	0	0	0	0	0.00%	0	0
RENTALS AND LEASES	2,361	2,361	2,361	2,361	1,944	0	1,944	0	0.00%	0	1,944
RENTALS AND LEASES - PROJECT	0	0	0	0	0	0	0	0	0.00%	0	0
INSURANCE	3,240	3,180	3,240	3,209	3,240	2,428	3,615	375	11.57%	0	3,615
REPAIR & MAINTENANCE	3,583	2,406	5,326	4,481	3,940	509	6,614	2,674	67.87%	0	6,614
PROJECT REPAIR & MAINTENANCE	2,500	0	3,467	0	4,384	0	4,384	0	0.00%	0	4,384
PRINTING & BINDING	0	0	0	0	0	0	0	0	0.00%	0	0
PROMOTIONAL ACTIVITIES	400	0	0	0	400	0	400	0	0.00%	0	400
OTHER CHG & OBLIGATIONS	0	0	0	0	0	0	0	0	0.00%	0	0
PROJECT OTHER CHG & OBLIG	0	0	0	0	0	0	0	0	0.00%	0	0
OFFICE SUPPLIES	1,282	1,225	1,282	667	1,282	346	1,294	12	0.94%	0	1,294
OPERATING SUPPLIES	1,978	897	1,978	1,057	1,978	(16)	1,978	0	0.00%	0	1,978
PROJECT OPERATING SUPPLIES	0	0	0	0	0	0	0	0	0.00%	0	0
GAS & OIL	2,008	842	1,463	856	1,625	1,349	2,275	650	40.00%	0	2,275
BOOKS	0	0	0	0	0	0	0	0	0.00%	0	0
SUBSCRIPTIONS	0	128	0	0	1,600	1,459	4,136	2,536	158.50%	0	4,136
EDUCATION & TRAINING	450	0	0	0	600	325	750	150	25.00%	0	750
DUES & MEMBERSHIP	745	458	945	215	1,075	253	1,026	(49)	-4.56%	0	1,026
Non Personal Expenditures	25,967	17,683	25,707	25,027	29,546	9,152	300,539	270,993	917.19%	0	300,539
MACHINERY & EQUIPMENT	0	0	0	0	0	0	0	0	0.00%	0	0
Capital Expenditures	0	0	0	0	0	0	0	0	0.00%	0	0
CENTER TOTAL	274,062	251,073	284,599	234,320	291,031	175,288	300,539	9,508	3.27%	0	300,539
											3.27%